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**GRAND JUNCTION CITY COUNCIL
MONDAY, SEPTEMBER 30, 2019**

**WORKSHOP, 4:00 P.M.
CITY HALL AUDITORIUM
250 N. 5TH STREET**

To become the most livable community west of the Rockies by 2025

1. Discussion Topics

- a. Presentation of City Manager's 2020 Recommended Budget to Council

2. Next Workshop Topics

- a. Capital and Economic Development Budget Presentations

3. Other Business

What is the purpose of a Workshop?

The purpose of a Workshop is for the presenter to provide information to City Council about an item or topic that they may be discussing at a future meeting. The less formal setting of a Workshop is intended to facilitate an interactive discussion among Councilmembers.

How can I provide my input about a topic on tonight's Workshop agenda?

Individuals wishing to provide input about Workshop topics can:

1. Send an email (addresses found here www.gjcity.org/city-government/) or call one or more members of City Council (970-244-1504);
 2. Provide information to the City Manager (citymanager@gjcity.org) for dissemination to the City Council. If your information is submitted prior to 3 p.m. on the date of the Workshop, copies will be provided to Council that evening. Information provided after 3 p.m. will be disseminated the next business day.
 3. Attend a Regular Council Meeting (generally held the 1st and 3rd Wednesdays of each month at 6 p.m. at City Hall) and provide comments during "Citizen Comments."
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Grand Junction City Council

Workshop Session

Item #1.a.

Meeting Date: September 30, 2019

Presented By: Greg Caton, City Manager

Department: Finance

Submitted By: Jodi Romero, Finance Director

Information

SUBJECT:

Presentation of City Manager's 2020 Recommended Budget to Council

EXECUTIVE SUMMARY:

The purpose of this item is for the presentation of the City Manager's 2020 Recommended Budget. Please see attached Transmittal Letter as well as other supporting budget documents.

BACKGROUND OR DETAILED INFORMATION:

The City Manager will present the City of Grand Junction 2020 Recommended Budget which totals \$158.7 million, a \$3.1 million, or 2% increase from the 2019 Amended Budget totaling \$155.6 million. The 2020 Recommended Budget is balanced and the General Fund has a surplus of \$181,576 bringing the fund balance to \$26.9 million. The Budget represents the allocation of resources to achieve the goals identified in City Council's Strategic Plan.

The presentation will include overviews from six major operating departments:

Fire Department
Police Department
Parks & Recreation Department
General Services Department
Utilities Department-Water Services Division

The Budget documents for this workshop will be available on-line and include:

2020 Recommended Budget Transmittal Letter which provides detail discussion of the components of the recommended budget as is aligns with the City Council's Strategic Plan and significant initiatives for 2020.

2020 Recommended Budget Fund Balance Worksheet which is a high level summary of the recommended budget by fund and by expense classification, and includes projected fund balances.

2020 Recommended Budget Line Item Budget by Fund is the recommended budget at the account level by fund.

Upcoming Budget Workshops:

October 14th - Visit Grand Junction will present, Review of Major Capital Projects, Funding of Non-Profit Organizations, and Economic Development Funding

October 28th - Horizon Drive Business Improvement District and Grand Junction Downtown Business Improvement District will present their respective 2020 budgets and operating plans. The Downtown Development Authority (DDA) will present their 2020 Budget. The City Council approves the districts budgets and operating plans, and will formally authorize appropriation for the DDA budget when the City's appropriation ordinance is heard.

FISCAL IMPACT:

This presentation and discussion is for informational purposes.

SUGGESTED ACTION:

This presentation and discussion is for informational purposes.

Attachments

1. 2020 Recommended Budget Transmittal Letter
2. 2020 Recommended Budget Fund Balance Worksheet
3. 2020 Recommended Budget Line Item Budget by Fund
4. City Manager's Budget Presentation - 2019 - September 30 - Workshop

September 27, 2019

To the Honorable Mayor Taggart and Members of City Council:

It is my pleasure to present the 2020 Recommended Budget for the City of Grand Junction. The budget for the City of Grand Junction is the highest expression of the City Council's policies and decision making; it expresses the initiatives, investment, and services provided by and through elected officials and staff. The 2020 Recommended Budget totals \$158.7 million, a \$3.1 million, or 2% increase from the 2019 Adopted Budget of \$155.6 million. The 2020 Recommended Budget is not only balanced, but the General Fund has a surplus of \$181,576 bringing the fund balance to \$26.9 million. The budget represents the allocation of resources to achieve the goals identified in City Council's Strategic Plan.

Over the past three years staff has worked extensively with City Council, public and private partners, and others in the community to develop a long-term vision that will serve the citizens of Grand Junction into the future. In doing so, opportunities and challenges have emerged that have influenced decision making and allocation of funds through the budget process.

2020 Recommended Budget & Strategic Plan

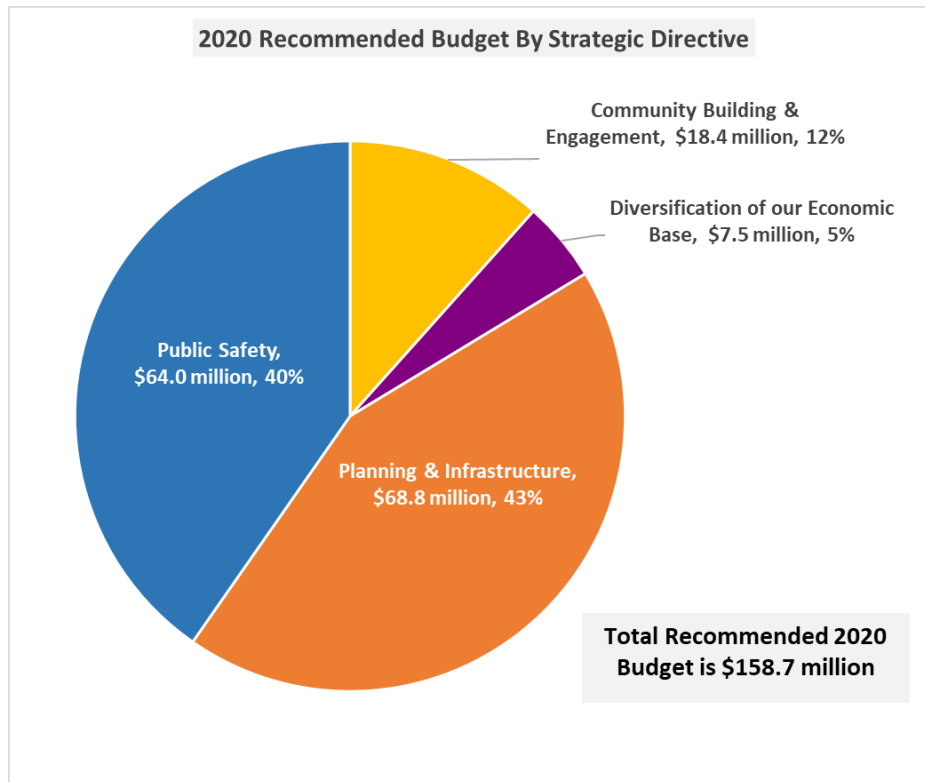
The 2017 Strategic Plan has been revised by City Council this year and will be adopted in October. The Strategic Plan serves as a guide for the City Council and City staff over the course of two years and will be updated next in 2021. The Strategic Plan has four guiding principles which provide overarching direction for implementation of the Plan:

- Partnership & Intergovernmental Relationships
- Fiscal Responsibility
- Communication
- Leadership

The Strategic Plan also consists of four strategic directives, which are high-level priorities for the City as identified by City Council. The 2020 Recommended Budget prioritizes spending according to these strategic directives:

- Public Safety
- Planning & Infrastructure
- Diversification of our Economic Base
- Community Building & Engagement

The City continues to budget conservatively in order to operate within existing resources, prioritize the safety of our community, saving and spending for infrastructure and economic development projects, and planning for the future are priorities. The following is a chart showing the 2020 Recommended Budget by strategic directive.



Guiding Principles:

Partnership & Intergovernmental Relationships – The City views partnership in its broadest sense and not merely through the lens of delivering municipal services. Whether evaluating opportunities for shared services, partnering for economic development, or creating a shared vision for the future of the community, the City recognizes that residents will be best served by working with other organizations to find solutions to community problems. The City takes every opportunity to celebrate past successful partnerships to build momentum for future collaboration.

Partnerships may include, but are not limited to, organizations or agencies involved with government, education, economic development, transportation, and business development. The City has many long-standing and critical relationships that result in more services to the community at a lower cost to the taxpayer.

Fiscal Responsibility – Fiscal responsibility is paramount to the operations at the City of Grand Junction. Given the changes in the current economic environment, the 2020 Recommended Budget will continue to allow the organization to be nimble in the coming years, while addressing the most pressing needs of the community next year.

Communication – Communication between the City and its citizens is essential. We want to be a part of a community where residents are well informed about local government and to let them know when, where, and how to be involved. Expectations have changed over the years, and the City must adapt to share helpful information with our residents and stakeholders through channels that meet them where

they are. The City recognizes the need to communicate using both existing, new and emerging channels. The 2020 Recommended Budget includes additional staffing resources to build upon the existing methods of communication and enhance sharing of information with both the public and employees.

Leadership – Grand Junction has a rich history of leadership. The City holds a key position in the region. The City must be a driving force in issues of regional importance and play a leading role in the growth occurring on the Western Slope. The City will do this by setting an example of how local government should operate – in our conduct, in our words, and in our ideas. The status quo will not be satisfactory, nor will it work, as the City continues to push itself outside of its comfort zone to be innovative leaders.

Strategic Directives:

Public Safety – The City is committed to Public Safety, and with the authorization by the voters of the 0.5% First Responder sales tax, the City will dedicate significant additional funds to add staff in Police, Fire, and the Communication Center as well as invest in capital for the new positions. In 2019 City Council authorized the advance of funds to add fire staff and begin Fire Station #6. In 2020, the City plans to open Fire Station #6, add 7 sworn police positions and 5 civilian police positions, add 3 Communication Center Positions, and provide the additional training, specialty equipment, and facility improvements commensurate with that position growth. Funds from the First Responder sales tax will be accounted for in a Special Revenue fund and will pay for the ongoing cost of added positions as well as accrue funds to build three more fire stations and continue to build public safety infrastructure. Over \$4 million of the First Responder Tax will be committed to new spending for Public Safety in 2020.

Planning & Infrastructure – In 2020, the City will complete the Comprehensive Plan, a Parks & Recreation Master Plan, and several utility systems studies to identify needs and facilitate future capital planning. In 2019, a Development Impact Fee Study for Fire, Police, Parks & Recreation, and Municipal Services was completed to identify capital needs based on projected future growth. In the Fall of 2018, a Transportation Impact Fee Study was completed to update the impact fees of development on the transportation network. Transportation system expansion is a top priority of the City and planning is underway to fund the needed improvements in order to meet future growth from development. Infrastructure enhancement and maintenance requires a long-term investment in planning and funding.

Since 2017 when the voters authorized the use of TABOR funds for maintenance and improvement of existing street infrastructure, the City has used those funds combined with existing resources to invest over \$23.8 million including the 2020 Recommended budget of \$5.8 million. The condition of the street infrastructure was measured this last year, and the new Pavement Condition Index (PCI) of the City's street network is 71 which is rated good and well on the way to the goal of a 73 PCI by 2022. The City has a 10-year major capital plan for the 0.75% sales tax dedicated to capital improvements. The plan is updated each year according to priorities and is balanced within existing resources for the first 5 years. Each year the City makes significant utility infrastructure investment and in 2020 over \$19 million is planned in Water and Sewer capital spending. The Water and Sewer Utility Funds also have a long-term capital plans in place.

Diversification of our Economic Base – The City continues to plan for and invest in the Diversification of the Economic Base, by providing the public infrastructure necessary to leverage private investment, including the investment of \$3.6 million in Riverfront at Dos Rios for utilities, streets, trail and park development in 2019. In 2020 through a newly formed Grand Junction Dos Rios General Improvement District the remaining infrastructure is planned to be completed in the Riverfront at Dos Rios for \$10.4 million, preparing for significant private development. The funding for the district will be from a mill levy (subject to a November 2019 vote) and the pledging of tax increment financing (TIF) revenues from the Downtown Development Authority. Each year the City contributes significant funds through the budget process in support of agencies directly impacting economic development. In 2020 that amount is \$1.95 million. An additional \$500,000 is directed to the Downtown Development Authority through City property tax and sales tax TIF.

Community Building & Engagement – There is perhaps no greater way to build a community than by bringing people together for shared experiences. While the City is not the primary source of these experiences, it plays a significant role in creating spaces where these experiences happen. Public parks, art exhibits, sporting competitions, and other public community events bring together individuals from every age, ethnicity, income level and background. Such activities build pride in the community, encourage volunteerism, and create a feeling of connectedness. The City will invest in the resources that provide spaces and programs for these shared experiences for residents: establishing arts and culture, improving and building public parks, and hosting quality events for the public to enjoy.

To honor the trust placed in us by citizens, the City must continue to expand transparent sharing of information. The City will communicate and celebrate its significant achievements and also share how the organization is actively learning from its mistakes. Accuracy of any information produced and distributed by the City will be carefully considered. Lastly, communication is a two-way street. The City needs to create more opportunities for engagement with citizens. Rather than wait at City Hall to hear from residents, the organization will look at ways to diversify our public outreach and expand its channels of two-way communication and engagement with members of the community.

Budget Development Process

The development of the 2020 Recommended Budget is an eight-month process that touches 13 City Departments, over 30 employees, and a total of over 3,000 hours of staff time. Through these months, staff reviews capital, labor, and departmental information. Staff also spends significant effort meeting with key partners in the community to develop a sense for local industry and current market conditions and trends, which are used to develop forecast models that aid in the development of the budget. There are also six opportunities for the public to get involved in the budget development, such as the Citizen Budget Conversation, which was held in June of this year. Four budget workshops are scheduled with City Council and supporting detail budget documents are provided for each workshop and available to the public online.

The City Council authorizes the Budget through the appropriation of spending at the fund level. The Fund Balance Worksheet, as part of the supporting documentation, displays the City's total budget, as well as the total appropriation of the budget. The 2020 Recommended Budget of \$158.7 million is

presented without the internal service operations of Information Technology, Fleet, Insurance, and Facilities because those expenditures are already budgeted in each Department's expenses of the other funds. There will be two public presentations and hearings for public input during the adoption process.

Revenue Indicators

The Grand Junction economy has seen a significant improvement with increased commerce and continued diversification of industries. Low unemployment (3.2%, according to Mesa County Workforce Center data for August 2019), added jobs, and an increasing labor force have infused wages and spending over the last two and a half years. The number of new jobs and net migration is set to increase over the next twenty years, however, by 2040 that number will start to stabilize. Improving linkages between the largely metropolitan Denver area and mostly non-metropolitan western Colorado will facilitate growth in our area. The average age of Colorado residents is increasing which will cause future changes to the labor force, income, housing and the demand for services.

The real estate market continues to keep pace with the activity seen in 2018. The area is experiencing rising real estate prices with home prices continuing to increase significantly annually. Home prices increased 6.9% in 2017, 9.7% in 2018 and 7.6% YTD in 2019. Median sales price in 2011 was \$159,500 while median sales price in August 2019 was \$255,000 resulting in a nearly 60% increase in sales price in 8 years. Some of the price increase is related to the normalization of market pricing of housing product as the area has recovered from the Great Recession while some of the price increase is related to inventory as it relates to demand; days on the market hit a historic low in mid-2018 at 55 days and in 2019 has hovered around 58 days. City-issued Planning Clearances for new dwelling units up through August 2019 are down modestly (5%) from the same period in 2018 at 346 clearances. Commercial and industrial projects have increased 2% from 2018, whereby 2018 saw an increase of 29.4% from 2017 activity. A possibly better measure of commercial activity is the permit valuation, which is based on the cost of the overall construction project. Valuations in 2019 are showing an increase of 35% over last year. This accounts for school projects, however subtracting out this information shows a 9% increase in commercial valuation. The City has received applications for 235 new single-family lots between January 1 and June 30, 2019. When subtracting out the preliminary plan approval for the 600+ lot Mosaic subdivision, the number of new lots filed in on par with 2018 activity. Between January and July, the City approved 404 new lots.

Taxes & Fee Revenue

Sales and use tax revenues are the major source of revenues for general government operations and general government capital. The majority of that revenue is derived from the City's 2.75% sales and use tax. In 2018, we conservatively budgeted 1% and actual sales tax revenues came in at 7% above 2017. For the 2019 budget, we projected a 3% increase in sales tax revenues. So far this year actual sales tax revenues are on track to meet the budget projection. For the 2020 Recommended Budget we are projecting a 2% increase in sales tax revenues.

The Taxpayer Bill of Rights (TABOR) Amendment to the Colorado Constitution has three main components. First, the amendment requires that all new taxes are approved by the voters. Second, it

requires that any new debt is also approved by voters. Finally, TABOR specifies that revenue growth is limited by the combination of a front range Consumer Price Index (CPI) and a local growth index. Because of the recent recession that significantly decreased sales tax revenues and the subsequent slow recovery of those revenues, in the last five years, with the exception of one year, the TABOR excess has come from property tax and has averaged \$1 million per year based on an average 3.7% allowed growth.

Based on the 2019 Amended Budget, the excess is projected to be from property tax excess and is estimated as \$823,499. This 2019 excess is reflected in the 2020 Recommended Budget. Because of the voter's authorization, the City is allowed to use the excess TABOR funds on the repair and maintenance of existing street infrastructure in order to increase our investment in road maintenance.

In November of 2017, Mesa County voters authorized a 0.37% increase in County sales tax dedicated to public safety, with the City receiving 6.97%. Mesa County receives 84% and the other public safety agencies receive a combined 16%. Between 2018 and projected 2019 the City's share is expected to be \$1.08 million which will be used in 2019 to purchase a fire truck and equipment for Station #6. The remainder will be dedicated to Communication Center Costs. The City's share of this tax covers approximately 20% of the City's Communication Center costs, where all of the other entities had all costs covered and additional funds available for other public safety needs.

Lodging tax revenues are the primary source of revenue for Visit Grand Junction. Year-to-date lodging tax is 7.1% above 2018. In November of 2018 an additional 3% lodging tax was passed by voters with 1.25% designated for the operations of VGJ. With these resources, we have been able to implement new marketing strategies using data-based analysis. This deployment of strategic marketing to gradually grow increases in the average daily rate and occupancy rate, has resulted in growth in revenues. We have budgeted a 3.6% increase in lodging tax revenues in the 2020 Recommended Budget.

All rates, fees, and charges are based on the set of philosophies reviewed and approved by City Council in 2017. Those philosophies vary based on considerations such as benefit to the overall community, cost recovery models, comparison to the market and other entities, as well as legal considerations. There are limited recommended changes to fees and charges this year. An average increase of 5% is recommended for Ambulance Service fees such as standby fees and mileage charges. We are recommending new fire prevention fees appropriate for compliance with the International Fire Code (IFC). The IFC dictates fire and life safety requirements for new building construction and inspections of new capacities such as food trucks. These fees are meant to offset costs of conducting plan reviews and inspections to ensure that venues follow current fire code regulations and to maintain a safe environment for users and attendees. We are recommending a few changes for the facilities that Parks & Recreation manages including an increase in the fee for security officers and changes to class and activity fees. Also included in the 2020 Recommended Budget are recommended changes to planning and development review fees, clearances and permits to be comparable to other entities in the region, averaging a 5% to 10% increase. We are recommending eliminating the charge for re-hearings in 2020 which is a reduction of \$250 per re-hearing. Recommended changes to utility rates are in accordance with rate studies and long-term financial plans and will be discussed in those departments' budget presentations.

Recommended rates, fees, and charges are included in the 2020 Recommended Budget and any required to be adopted by resolution will come before City Council for formal approval in November. At this time, revenues that would be generated from a change to impact fees (Transportation, Fire, Police, Parks & Recreation, and Municipal Services) have not been included in the 2020 Recommended Budget.

Budget Themes

Through the development of the 2020 Recommended Budget, three major themes emerged. Those themes, which are specifically described below, help to provide additional insights into the City's current economic environment, and help staff develop a budget that is supportive of the long-term vision of the City.

Sustainability

The City of Grand Junction has implemented a number of successful conservation programs, projects and initiatives over the years. These programs help the City become better stewards of natural resources and make more economical choices which improve the efficiency of City facilities.

For example, the City has installed over 315 kilowatts of photovoltaic (PV) solar at several of its facilities, generating over 537,000 kilowatt-hours each year. These facilities include the Water Treatment Plant, Persigo Wastewater Treatment Plant, Two Rivers Convention Center, and the Visitor's Center.

The City also currently subscribes to four Community Solar Gardens; in fact, the City subscribed to the very first Garden developed in the Grand Junction area. With this subscription alone, we have realized significant savings based on credits received from Xcel Energy for the subscribed accounts which amount to approximately \$80,000 annually. In 2018, the City entered into an agreement with Oak Leaf Energy Partners to be a subscriber on 32% of the energy produced at a new 2-megawatt Cameo Solar Garden. With this subscription we offset two meters, the Police building and the Water Treatment Plant resulting in an estimated savings of approximately \$546,000 over the 20-year subscription period. The subscription agreement provides for 57% of the Police building's energy usage and 100% of the Water Treatment Plant's remaining energy usage that is not already covered by the on-site solar system. This year, the City subscribed to 40% of a new 2-megawatt Solar Garden slated to go online in 2020. This opportunity will save the City approximately \$488,000 over the 20-year period and will allow Two Rivers Convention Center to become 100% sustainable while getting the Police building closer to that goal as well.

The City incorporates several energy efficiency methods into the management of its facilities. While the City does not seek LEED certifications on new City facilities, architects are still asked to design with those goals in mind. Architects consult with mechanical and electrical engineers to implement high-efficiency electrical, plumbing, HVAC, and other systems, which are designed to have small environmental footprints.

The City began its sustainable fleet initiative in 2011 with the construction of an on-site Compressed Natural Gas (CNG) fueling station that was followed closely by the purchase of the first CNG solid waste

trucks. Since the first purchase of CNG vehicles, the City has continued to be a leader in alternative fuel and alternative fuel vehicle utilization. Over 100,000 gallons of biofuel produced and transported via pipeline from the Persigo Wastewater Treatment Plant to the City fleet fueling facility is expected to be consumed by City and Grand Valley Transit (GVT) vehicles in 2020. This biogas is generated through anaerobic digestion process at the plant and the resulting methane gas is collected and purified to be used as CNG. The City currently has 52 alternative fuel vehicles with an additional 27 GVT CNG busses that are serviced and fueled at the City fleet facility. There are currently 72 CNG vehicles that use the biogas produced by Persigo, including the GVT busses. Additionally, there are 16 vehicles in the 2020 budget that have been identified as alternative fuel vehicles. These vehicles range from solid waste CNG trucks to electric sedans. In addition to the CNG vehicles in the City's fleet, there are also three hybrid units, one all electric car, two electric forklifts and one propane forklift. Additionally, the City owned golf courses have over 100 electric maintenance and golf carts that are utilized daily.

Employment Market & Health Care

Attracting and retaining high quality employees continues to be a challenge as labor markets continue to be tight with relatively low unemployment. The City provides high quality services and programs that our community have come to expect. Without the attraction and retention of high-quality employees, the delivery of these services and programs will become increasingly challenging.

The City invests heavily in its employees. We believe that a culture where current employees are valued helps attract talent as well. To address increasing costs of living, the City has included a wage adjustment for employees of 3.5% based on acceptable performance evaluations in the 2020 Recommended Budget.

The health and wellness of employees continues to be a priority for the City of Grand Junction. In this rapidly changing health insurance environment, employers are evaluating new ways of influencing rising health costs. For 2020, the City will continue to utilize its employee health clinic, the *Sage Health & Wellness Center*, and will continue support of the Wellness Program. The City will also change medical insurance carriers in 2020 and is excited to partner with Cigna to bring employees the best possible healthcare while reducing costs. As we continue to put downward pressure on costs, while keeping the value of the health benefit high for employees, this move will set the foundation for other potential refinements in future years. With the change in carriers, employees will see an approximate decrease of 3% in premiums. This decision will benefit employees and their families by giving them more options while providing the same plan options available in the past.

Although the strengthening economy is welcome news, there are resulting consequences for City operations, particularly due to the tightening of the labor market. Across all City departments, the use of part time/seasonal labor is vital in providing services to our residents. To address the tight labor market, the City will continue its innovative workforce programs in 2020. The General Services Department houses the Project Team, an internal service workforce created to assist City departments fill the needs of staffing during the busy times of the year, will continue to provide an alternative work force when local contractors may be too busy to bid on certain City projects. For the 2020 Recommended Budget, 6 more staff members will be added to round out the Project Team for a total of 18 employees, which will

allow for an additional chip-seal crew to assist in street maintenance. Having this additional crew will go a long way in our efforts towards pavement preservation and increasing the City's pavement condition index.

The City will also continue its commitment to developing a pipeline for students to enter the workforce. The City will continue its partnership with Colorado Mesa University for an internship program and the *CareerWise* program, where high-school-aged students are placed with the City for a three-year internship. The 2020 Recommended Budget includes \$345,000 for 15 intern positions, which includes 13 CMU interns and two *CareerWise* program interns. As a part of another partnership with CMU, the City has included \$400,000 for scholarships for local students in the 2020 Recommended Budget.

Growth & Demographics

As of the Spring of 2018, the State Demographer estimated the City's population to be 63,002. Grand Junction has had a growth rate of 0.7% between 2010 and 2017 while the State Demographer projects (countywide) the area to have a 1.1% growth rate moving forward. The City's population has more than tripled since 1970 and at the projected rate of growth the City will reach a population of 100,000 in the next 30 years (2050).

For comparison, the State of Colorado has had a 1.5% growth rate largely driven by the growth in the Front Range metropolitan area. Mesa County is estimated to have 153,300 residents as of 2018. Mesa County is forecasted to have a population of 181,209 by 2030 and 212,598 by 2040. For those moving to Mesa County, Front Range counties including Adams, Arapahoe, and the City & County of Denver are within the top 6 counties for in-migration.

Demographic trends that the State Demographer believes are notable for the State and Mesa County are summarized below:

- Colorado is still growing, but at a slowing rate than prior years.
- Mesa County is attracting new residents from across the country with significant migration occurring from California, Texas, Florida, Arizona, and Illinois.
- Mesa County population has nearly tripled since 1970 and is projected to reach approximately 212,000 by 2040 from approximately 153,300 residents today.
- The state is rapidly becoming more racially and ethnically diverse.

Other trends related to economic activity that the Demographers has highlighted for this area include:

- The Aging population in Mesa County is growing quickly and will be a significant economic driver followed by other service-sector jobs.
- Mesa County employment growth is rising, although still below pre-recession levels.
- The employment base within the County is diversifying beyond the oil and gas industry.

2020 Budget by Strategic Directive

The 2020 Recommended Budget prioritizes spending according to the strategic directives outlined in the Strategic Plan.

Strategic Directive – Public Safety

The passage of the First Responder Sales Tax (2B) in the Spring of 2019 created a sustainable funding source for additional Police and Fire Department personnel as well as three new fire stations. The 2020 Recommended Budget reflects the start of the implementation of those dollars intended for those purposes. Additional Police personnel, to include training and equipment needs, will be realized at the beginning of 2020 as a result of the successful passage of 2B. The sales tax will effectively increase the number of sworn police officers from 124 to 142, as well as add dispatch and civilian personnel, bringing the total in the Police Department to 248. The Fire Department will continue the process of building and staffing three additional fire stations starting in 2020. Fire Station #6 located at Horizon Park on 27 and G Road is the first priority in order to provide better coverage in the north area of the City and to assist existing stations address significant incident volumes. The new fire station will be based on the current Fire Station #4 design but with features to blend with the surrounding neighborhood. Design began in 2019 and construction is scheduled to begin in early 2020 with tentative completion scheduled for Fall 2020.

Recruiting and hiring is the primary focus for the Police Department. Since 2017, the Police Department has had 15 members retire, and another 16 voluntarily separate from employment, generally to move out of state for other positions or for family reasons. Recovering from that loss of personnel is difficult and time consuming, so the Department revised and refocused its recruiting initiatives. A recruitment team was created, along with a social media initiative focused on recruiting lateral/currently certified police officer applicants, followed by a new recruitment video that captures the culture of the Grand Junction Police Department. These efforts have resulted in an increase in applicants and a need to keep the testing process open year-round instead of two testing processes per year. Other efforts to streamline recruiting include increased personal contact between potential recruits and the recruitment team. Those efforts have shown positive results. Once an adequate number of new officers are hired and trained, special units, such as Traffic and Street Crimes will be reintroduced to better serve specialized community needs for crime reduction and quality of life enhancement for Grand Junction residents. As 2020 begins, efforts to fill those vacancies will increase through additional recruiting efforts, such as job fairs, military employment expositions, and other opportunities, both inside and out of the state.

The Police Department began drafting a departmental strategic plan in 2019 to provide a centered vision, value, and mission for the agency through the coming years. This plan will cover five primary focus areas: *Recruitment and Retention*, *Staff Development*, *Partnerships and Community Engagement*, *Technology*, and *Progressive Policing Methodology*. The plan, which will supplement the City's own Strategic Plan, will give members of the Police Department a roadmap through a series of specific goals to achieve in each focus area, all tied to a timeline and an accountable command staff member. Many of the directives within the Police Department strategic plan will focus on staff development and training

efforts, particularly for supervisors within the agency through advanced leadership training opportunities.

The Police Department continues research on body worn cameras and looks to full implementation in 2020. Working with Axon, the agency entered into a contract to supply and make mandatory the wearing of body cams for all uniformed field personnel. This system incorporates a cloud-based digital evidence storage system, allowing for the quick and secure sharing of information via video to our partners, such as the District Attorney's office, to reduce staff time previously used to research and create compact discs which were shared for criminal incident prosecution. Moving into 2020, the agency will utilize these body worn cameras to assist with in-service training initiatives, to include creating best practices and understanding shortcomings of existing training directives.

With the passage of 2B, the Police Department will hire five civilian support positions including a grants management specialist in 2020, focused on research potential grant opportunities to not only save the city money on procurement of necessary equipment, but also to look for creative ways to fund new or enhance existing projects.

For the Fire Department, significant firefighter recruiting, hiring and training efforts have already begun in order to staff the additional stations while also addressing normal attrition and retirements. In 2020, fifteen firefighter positions will be added to supplement the 6 positions already hired for Fire Station #6. To meet these needs the Department is updating its recruitment program in a number of ways. A volunteer team of current employees is being trained to act as ambassadors to establish relationships with candidates from the beginning of the hiring process to the early years of their career. Working with Visit Grand Junction and the Human Resources Department, the Fire Department is creating a new marketing identity for the Department that will be easily recognizable by potential candidates across the country. The Department's identity will promote the unique features of our service area and highlight the natural recreational attributes of our community. The Department will also refocus our advertising dollars on outlets with measurable data, ensuring that the right audience is hearing about the exciting new opportunities at the Grand Junction Fire Department. Another substantial change in recruiting is hiring non-certified emergency medical technicians and training them in house. For years the Department has required EMT certification for all applicants but by hiring non-certified individuals we can increase our applicant pool and hire for the person and the values needed to be a firefighter.

Starting in 2020, the Fire Department will move from one 15-week Firefighter Training Academy per year to two academies per year in order to train the number of firefighters needed for the new stations. An additional Fire Training Officer position was added with 2B in order to administer these academies. A new Quartermaster/Equipment Technician will also be added through 2B to manage and maintain the significant amount of uniforms, personal protective gear and tools and equipment that the Department will be purchasing and maintaining as the new stations and personnel are added. A second Fire Inspector/Investigator position will also be added through 2B to assist in completing the over 3,000 fire safety inspections that the department conducts and to enhance the fire investigation process.

The Fire Department will enlist new protective measures against firefighter cancer by placing in service the first two "clean cab concept" fire engines, adding exhaust removal systems to the apparatus bays

within the fire stations, and incorporating changes to firefighter protective gear. The benefit of the clean cab fire engines is the reduction of transmission of carcinogens from equipment to the firefighters. This is achieved primarily by placing all equipment, such as hand tools and air packs that are used during a structure fire, in cabinets on the exterior of the vehicle. All surfaces inside the vehicle are easily cleaned and there is an air filter to reduce the number of particulates that enter the cab of the vehicle through the heat and cooling systems. Exhaust systems in the apparatus bay areas of the fire station are designed to remove harmful exhaust fumes and improve the air quality whenever a vehicle is running. The new protective gear will include mechanisms to reduce the transmission of carcinogen particulates through the gear and onto the firefighter. The department will also be joining the Colorado Firefighter Heart and Cancer Benefits Trust to assist firefighters that may develop job-related cardiac or cancer issues.

With the help of a State Emergency Medical Service (EMS) grant the department will complete the purchase of video laryngoscopes for all ambulances. These video laryngoscopes assist paramedics in obtaining a patent airway of a patient that is not breathing. The Department will add additional staff vehicles for 2B positions, Fire Prevention and Deputy Chiefs and also replace two all-terrain vehicles used for desert rescues. Other technology improvements include smaller and lighter extrication equipment, high-pressure air lift bags and completion of the three-year replacement plan for department radios and additional firefighter personnel protective equipment in order to meet National Fire Protection Standards.

In 2020, the Fire Department will add specialized rescue and hazardous materials props to enhance the capabilities of the fire training facility. With the newly completed fire training facility all firefighter training academies will be held at one location to enhance the learning environment. The Fire Department will continue to support firefighters in supervisor and management training through the National Fire Academy and national conferences and support the paramedic training program at Colorado Mesa University for department personnel.

The Fire Department will move to the next step of accreditation by becoming an applicant agency with the Center for Public Safety Excellence. The Fire Department has completed a number of “behind the scene” tasks in order to move to the applicant phase. During this phase, the Fire Department will complete the self-assessment, strategic plan, standards of cover document and the peer review process in order to meet the goal of becoming accredited by 2021.

The Parks & Recreation Department works closely with other city departments to create safe parks and recreation opportunities. The Parks & Recreation Department partners with both the Police and Fire Departments at its facilities and for its programs to provide response to safety concerns. For example, police contacts with the homeless population has increased at several park locations and the Police Department has provided training for Parks & Recreation staff in conflict resolution. The safe operation of Parks & Recreation facilities is an important component of service delivery. Another contribution to public safety by Parks & Recreation is the provision of swim lessons, which reduces the instances of drownings. Parks & Recreation also contributes to public safety through environmental design. Using Crime Prevention through Environmental Design (CPTED) principles in landscaping, Parks & Recreation staff increase the beauty and safety of public spaces.

Strategic Directive – Planning & Infrastructure

Appropriate planning for new or expanded infrastructure in areas that are planned for growth is vital and City plans must be relevant and reflective of the community's vision and needs. The City's last Comprehensive Planning process began in 2006 and was adopted in 2009. As the Community continues to change, along with its goals and priorities, it becomes imperative that the City update its Comprehensive Plan to be reflective of its citizenry. The City began the Comprehensive Plan update process in Spring 2019 and will continue this work into 2020, which will culminate with adoption of a plan by the City Council. A significant part of the project will entail planning for future growth of the community, but the process will also focus on other values that may include public safety, parks, trails and open space, economic diversity and housing. Extensive public outreach began with the Community Survey and will continue for the duration of the process.

Upon completion of the Comprehensive Plan, a review of the City's development code will be recommended to ensure that the Code requirements align with the vision and goals of the Community. Funding has been budgeted to complete an assessment of the Code in 2020 and to conduct targeted updates to the Code as may be appropriate.

Also included in public input thus far is a desire for the City to continue to focus on improving bicycling and walking infrastructure. As a result, a position will be added in the Community Development Department that will assist the City in working on issues related to sustainability and mobility.

Phase II of the Lunch Loop Trailhead Improvement Project will begin in 2020. The trail provides a safe connection from Downtown, the Riverfront Trail and several underserved neighborhoods to the popular mountain desert trail system and promotes walkability and bike-ability and connect people of all ages and abilities to trail recreation. Phase II of this project expands trailhead parking and provides an additional left turn lane on Monument Road. The City of Grand Junction ensures that existing infrastructure is adequately maintained and that the construction of future infrastructure is completed with fiscal responsibility. The City understands the current condition of its infrastructure and performs maintenance and construction accordingly.

Maintenance of the City's transportation network will remain a priority in 2020. The PCI was measured after just two years of increased investment and determined that the City's PCI had increased from 69 to 71; well on the way to the goal of 73 by 2022. The City will continue to increase the pavement condition index through street maintenance projects in 2020. The City will continue its partnership with Mesa County and the Airport Authority to complete a Planning and Environmental Linkages (PEL) study for the I-70/29 Road interchange and will begin work on the next phase of environmental documentation. With recent growth along both the 24 Road and G Road corridors, this intersection has started to experience long ques during peak hours of the day. The 2020 Recommended Budget includes \$200,000 for intersection improvements that will add capacity to the intersection thereby minimizing motorist delays. Design, right of way acquisition, and the start of utility relocations will be completed in 2020 with the balance of construction slated for 2021.

In recent years, Council has focused a portion of the direct distribution Community Development Block Grant (CDBG) program dollars toward sidewalk improvements that improve safety along key walking routes around schools. Investments along B Road east of Mesa View Elementary connecting to the Hawks Nest subdivision as well as Lorey Drive sidewalk extension to connect the Fruitridge Area to Westlake Park and West Middle School will be made in 2020.

During 2020, the Utilities Department plans to rehabilitate and replace aging sewer infrastructure. The proposed expenditure for the collection system for 2020 is \$9.6 million which includes \$3.9 million for ongoing sewer line replacements, \$2.5 million to install a parallel forcemain to replace the Tiara Rado forcemain, which is a pressurized pipe used to convey water or wastewater from a pump station to another location, \$3.0 million eliminate or rehabilitate two lift stations, and \$160,000 for specialty collection system equipment. In addition to sewer line replacements, the budget includes \$60,000 to revitalize the incentive program for sewer improvement districts to eliminate septic tanks. Infrastructure improvement projects at the Persigo wastewater treatment plant include \$1.1 million for ongoing asset rehabilitation/replacements to replace aging infrastructure and/or improve operation of the plant; implement recommended improvements resulting from the 2019 odor control study; and initiating an arc flash and electrical safety study. In addition, recommended funding of \$1.0 million would be used to design and construct improved biogas storage and upgraded instrumentation and automation on the fleet fueling system to maximize CNG delivery for vehicle fuel. Due to existing storage constraints, approximately 21 percent or 25,500 gasoline gallon equivalents (GGE) of CNG are flared to the atmosphere per year. With a \$500,000 grant request from the Colorado Department of Local Affairs' Renewable/Clean Energy Challenge grant program, the proposed project would have a 10-year payback and allow opportunity for increased CNG production.

The Utilities Department will also complete \$7.5 million of improvements to the water supply, treatment and distribution systems in 2020. Critical water supply infrastructure projects include design of replacement of the remaining six miles of the Purdy Mesa flowlines and construction of a pressure control tank for the Purdy Mesa flow line to improve operational capacity. Water distribution projects include ongoing waterline replacements and continuation of the accelerated meter replacement program that will replace remaining manual read water meters with radio read meters. Water treatment projects include \$500,000 for rehabilitation of water treatment plant infrastructure including a replacement of the pump and pipeline associated with Reservoir #3.

Parks & Recreation will begin work on the Parks, Recreation and Open Space Master Plan in 2020. Through robust public engagement, this plan will create a blueprint for the future of the parks, recreation and open space system to meet the needs of a growing community. The plan will, among other things, assess the level of service across the Parks & Recreation System, identify gaps and opportunities and support the progression of the system to build community and quality of life in Grand Junction. The Parks Master Plan was originally completed in 1992, and it was last updated in 2001. This planning process is an opportunity to ensure that our parks and open space system keeps pace with future growth.

The 2020 Recommended Budget also includes funding for several capital projects for Parks & Recreation. These projects include \$55,000 for the replacement of the Lincoln Park Marquee, which will

utilize cellular technology that will allow for easy updates from the web and will not need to be connected to a network. Another project is \$500,000 for the development of Horizon Park. The development of Fire Station 6 provides an opportunity to develop a small first phase of Horizon Park to include a small play area, landscaping, and parking.

Strategic Directive – Diversification of our Economic Base

Economic development continues to be a focus in 2020 and because economic development is driven by factors beyond the scope of our organization, the City will continue to outsource economic development activities through its support of economic development partners. The Grand Junction Economic Partnership leads new business recruitment and the Grand Junction Chamber of Commerce supports the retention and expansion of existing business in the community. The Business Incubator Center, Colorado Mesa University, and Western Colorado Community College encourage new business growth and talent development.

Total recommended funding for economic development partners in 2020 is \$2.5 million and is funded by the Capital Fund (0.75% sales tax). The requested and recommend amounts include funding for the following:

- Downtown Development Authority in partnership on the Las Colonias Business and Recreation Park and Grand Junction Convention Center projects.
- Colorado Mesa University for the classroom building (with payments ending in 2027).
- Colorado Mesa University for scholarships for local School District D51 students.

Also included in the 2020 Recommended Budget, is \$400,000 funding from the vendors fee cap for the economic development partnership with the Grand Junction Chamber of Commerce, Business Incubator Center, and Grand Junction Economic Partnership. This also includes funding for the implementation of a Foreign Trade Zone.

A portion of the additional 3% lodging tax funding approved by voters in 2018 is provided to Greater Grand Junction Sports Commission and the Grand Junction Air Alliance to develop sports-related activities and to expand direct flight air service through Grand Junction Regional Airport. The funding available for the Sports Commission and Air Alliance in 2020 is \$423,000 and \$558,000, respectively.

The development of the Riverfront will continue in 2020. With infrastructure complete at Riverfront at Las Colonias, focus will turn to the Riverfront at Dos Rios as the next significant investment in economic development; \$10.4 million will be invested to construct roads, utilities, streetlights, park, irrigation, and other base infrastructure to enable the 60-acre idle land help reinvigorate the Riverside community.

Visit Grand Junction has evolved into a data-driven department resulting in actionable insights to grow awareness of Grand Junction and the surrounding area. The Department has implemented new, innovative technologies to provide data-based analysis to guide the department's destination marketing strategy. These tools include, but are not limited to: Tableau, a business intelligence platform that simplifies Visit Grand Junction's data and interprets it into easily understood insights; Arrivalist and

other location-based technologies, which determine the effectiveness of marketing campaigns by measuring, in aggregate, which marketing messages are most effective at influencing consumers to visit the destination; Crowdriff, an AI-powered user generated content marketing platform that allows Visit Grand Junction to discover and deliver performing visuals across every channel; Netbase, a social listening technology to monitor brand sentiment and provide campaign insight; and Knowland, a group, meeting and event technology platform that harnesses the power of data and analytics to develop smart sales strategies and accelerate lead generation for area hotels, CMU, and other venues, providing year-round insights to increase business and maximize revenues.

A destination marketing organization's primary mission is to attract new visitation to the area by deploying strategic marketing initiatives outside of the community during key time periods. In addition to this, Visit Grand Junction continues to develop partnerships on relevant initiatives within the community in a very effective manner. These partnerships include GJEP, the Grand Junction Regional Air Service Alliance, Colorado Mesa University, arts community, area events, and Downtown Grand Junction. The collaborations, led by Visit Grand Junction, have provided additional opportunities for the community, while encouraging everyone to continue partnering together to achieve mutual success.

Visit Grand Junction will begin the formal destination branding process by the end of 2019 and will be completed by the end 2020. A destination brand forms the basis of a destination's marketing, communications, strategic direction and develops brand ambassadors within the community. Destination branding is about who you are as a destination, and destination marketing is about how you communicate that branding. This process will present opportunities for uniting partners, enhancing the area's competitiveness, and contribute toward a positive economic effect to our community.

Visit Grand Junction's destination branding strategy will create a platform for the community to be inspired from and can enhance other local organizations who may be looking to develop or amplify their own existing brand. It will stimulate residents and businesses alike to be Brand Ambassadors who will be engaged to represent our place in a positive and influential way. Brand Ambassadors have great credibility to convey positive sentiments that are of importance to our area. Without an influential recognized destination brand, community ambitions across all industries struggle. It is paramount that Visit Grand Junction establishes brand awareness both domestically and internationally for the benefit of all residents and businesses in the area.

For the third year in a row, Visit Grand Junction will be present in their mobile visitor center at all Markets on Main, as well as other events, to network with the community, receive public input, and gather surveys to gain valuable feedback on various initiatives.

Strategic Directive – Community Building & Engagement

Each year the City invests millions of dollars in maintaining public places for our community to come together including Downtown Grand Junction, public parks, trails, sports facilities, and convention venues. In 2020, the City plans to invest in improvements to the Stocker Stadium track as well as the stadium bleachers. The Monument Road Trail connects with many community amenities including downtown Grand Junction, Las Colonias Park, Connected Lakes, and surrounding neighborhoods will be

completed in 2020. The City is committed to increasing visibility and engagement in 2020 by completing the 2020 Comprehensive Plan, which encourages significant community involvement, a branding effort for the City led by Visit Grand Junction, and the addition of additional staff to assist with improving communication between the City and its citizens. Additionally, the City commits funds to support non-profit groups in the community. For 2020, this amount is over \$500,000.

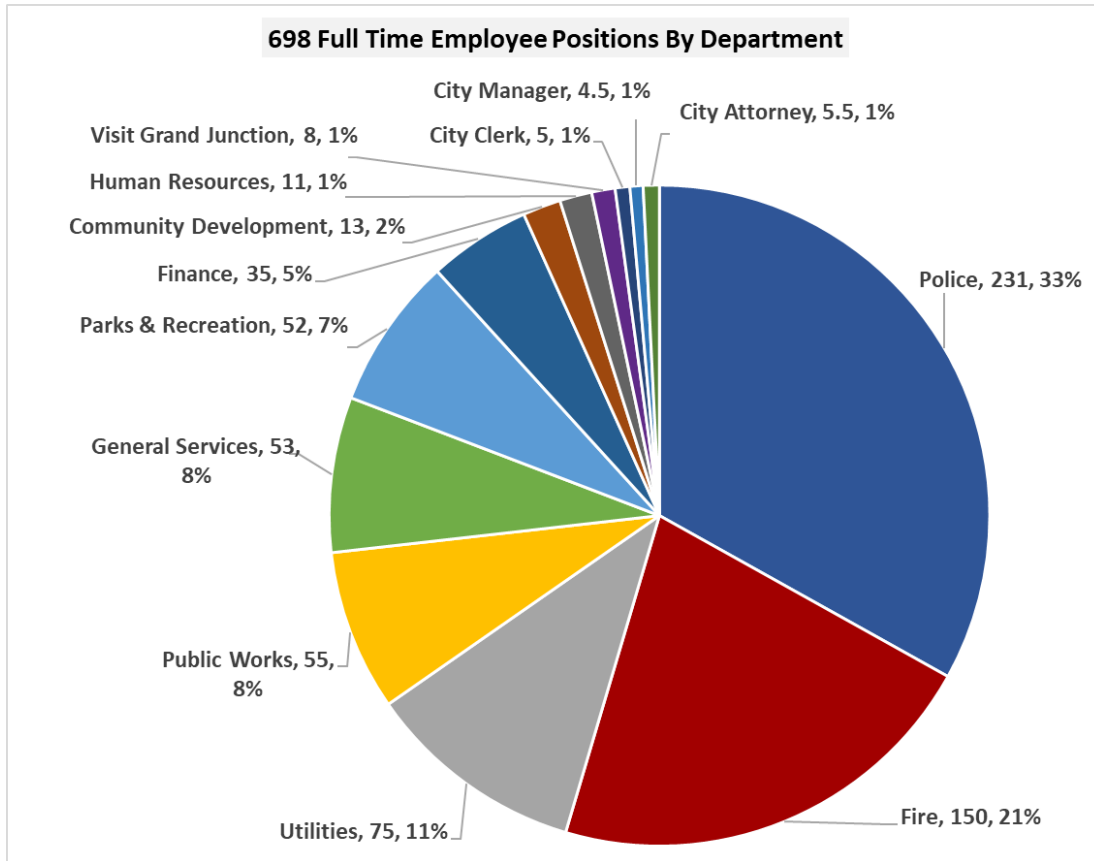
The City has 35 registered neighborhood associations and Community Development has observed a renewed interest in neighborhoods creating new and reviving old associations; the Sherwood Park neighborhood became the latest to become a formal association in 2019. The 2020 budget continues to provide funding for neighborhood programs and grants, including money for small neighborhood improvement projects and ongoing funding for block parties, including staff support for the dispatching of the Block Party Trailer that has been reserved for nearly half of the available weekends since its launch in Summer 2019. The City further engages the community by contributing over \$500,000 towards the capital and operation expenses of local non-profit entities including: Hilltop, Habitat for Humanity, Homeward Bound, HopeWest, STRiVE, The House (Karis, Inc.), and Western Slope Center for Children.

In 2020, the Golf Division will continue existing partnerships with Colorado Mesa University and District 51 Golf Programs by offering free rounds and free ranges balls for all Golf Athletes. As 2020 approaches, a focal point of the Golf Division will be to identify and acquire strategic partnerships with entities in the Grand Junction area.

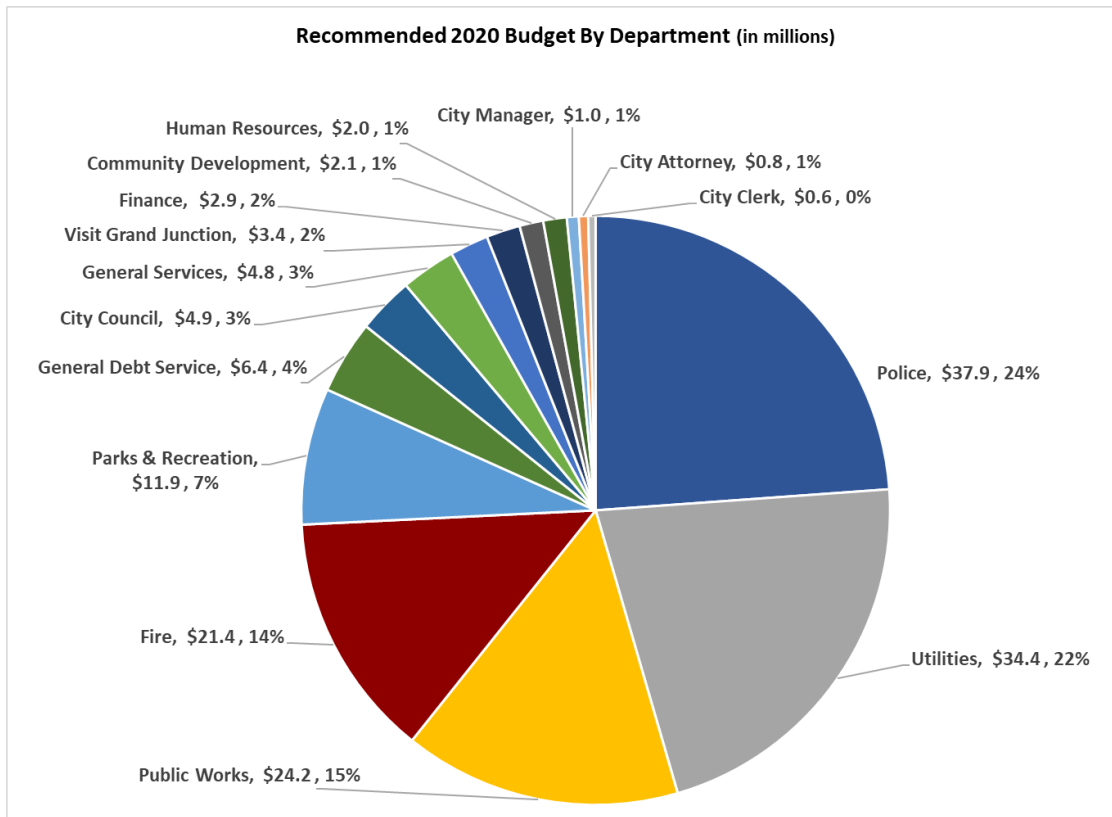
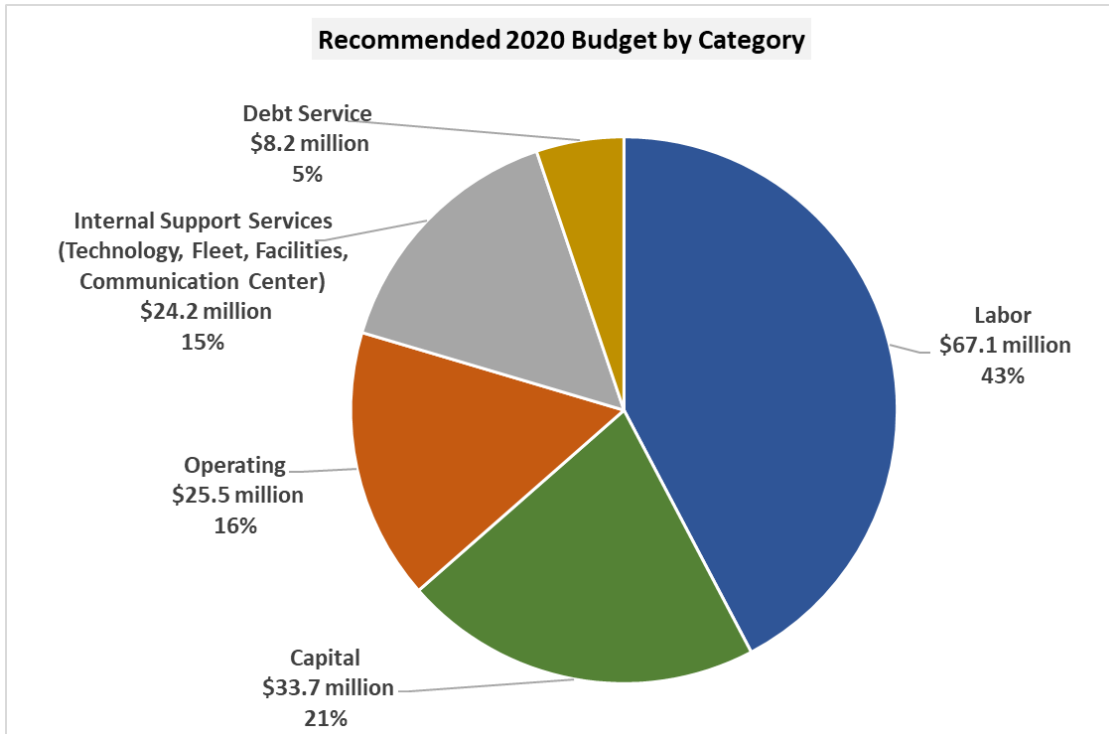
The City's strong partnership with Pinnacle Venue Services (PVS) continued to provide entertainment, excitement, and hospitality to residents of Grand Junction and the region. Through the end of the year, it is anticipated that the three venues – Grand Junction Convention Center, Avalon Theater, and Las Colonias Amphitheater – will host 469 different events with an attendance of over 143,000. The success of this partnership has been realized in many ways including savings to the taxpayers of over \$250,000 annually as well as the economic impact due to the increased activity at the venues. 2020 is expected to see more community success with the newly renovated convention center. This community space will anchor the downtown area and provide space for large events.

Financial Overview

The total recommended number of positions for 2020 is 698, with over half of those positions in public safety and 34 new positions funded by the First Responder Tax.



The following charts display the total 2020 Recommended Budget of \$158.7 million by category and department.



General Fund Highlights

The recommended General Fund budget is \$84.2 million and is a 5.4% increase, or \$4.3 million more than the 2019 Amended Budget of \$79.9 million. The primary reason for the increase is the new spending in public safety from the First Responder Tax. The General Fund is balanced with sources exceeding uses resulting in a surplus of \$181,576 and a projected ending fund balance of \$26.9 million.

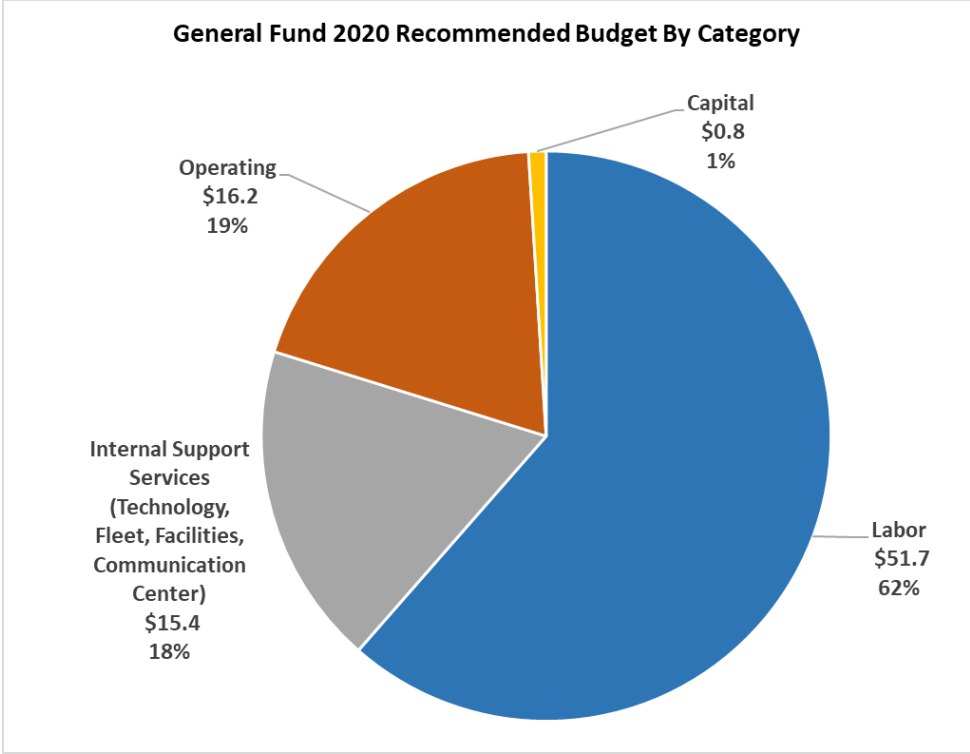
The following are key revenue provisions included in the recommended General Fund budget:

- Sales tax revenues projected to increase 2%.
- Increase in property tax based on preliminary certifications; assessed valuation increasing 11%.
- Increase in ambulance transport revenues.
- Increase in potential grant revenues.
- Overall General Fund revenue increases 3.4% over estimated 2019 revenue.

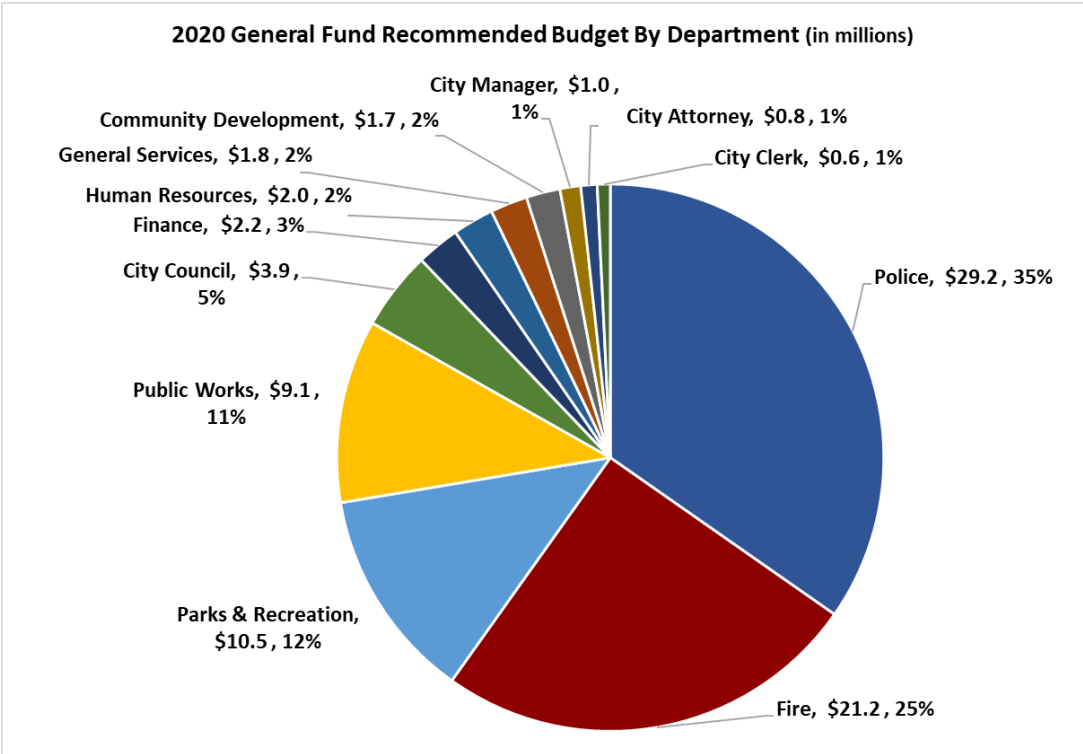
The following are key expenditure provisions included in the recommended General Fund budget:

- Labor increase due to wage increases and implementation of first responder staffing.
- Health insurance savings realized through new insurance carrier and benefits of employee health clinic.
- 39 new positions: 15 for Fire Station #6, three Fire administration positions, seven sworn police officers, and five civilian Police positions; six in General Services for the Project Team; one Management Analyst in City Manager's Office, one position in Human Resources, and one Senior Planner in Community Development.
- Purchase of 10 police vehicles for new First Responder positions.
- Increase in seasonal wages due to the increase in minimum wage.
- Increase in internal service fund charges due to increase in public safety fleet (ambulances, fire engine, patrol vehicles) and information technology needs as a result of first responder staffing.
- Spending of potential grant revenues if received.

The following chart show the 2020 Recommended Budget of \$84.2 million by category. Because the City is a service organization, the majority of the General Fund budget is allocated to labor. The majority of operating costs are for support of non-profit organizations, specialty operating equipment, utilities (streetlights), training, and contract services. The costs associated with providing internal support services to departments serving the community are comprised primarily of dispatch services, information technology, fleet, and insurance.



The largest departments are Police and Fire who comprise 60% of the General Fund budget. Followed by Parks and Recreation and Public Works combining for 23%. These major operating departments of the General Fund make up 85% of the budget.



In summary, the budget represents the allocation of resources to achieve the goals identified in City Council's adopted Strategic Plan. These are the highlights of the \$158.7 million 2020 Recommended Budget and is the framework for programs and service delivery to residents and community members.

Acknowledgements

This budget document reflects the efforts of many long hours contributed by staff from all City departments and input generated by employees and City Council. Special recognition goes to the City's budget team for their extraordinary collaboration in preparing this recommended budget. The budget team consisted of Linda Longenecker, Brett Bergman, Greg LeBlanc, Shelley Caskey, Tatiana Gilbertson, Ashley McGowan, and Jodi Romero.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Greg Caton', with a long horizontal flourish extending to the right.

Greg Caton
City Manager

**Calendar 2020
Recommended Budget**

		9/27/2019													
		PROJECTED													
Row Labels	BEGINNING FUND BALANCES	TOTAL REVENUE	LABOR	NON PERSONNEL OPERATING	TOTAL OPERATING EXPENSE	DEBT SERVICE	MAJOR CAPITAL	TOTAL EXPENSE	TRANSFERS IN	TRANSFERS OUT	NET SOURCE (USE) OF FUNDS	CONTINGENCY FUNDS	Net Change in Fund Balance	ENDING FUND BALANCE	
General Government															
100 General Fund	* \$ 23,386,055	\$ 78,190,738	\$ 52,526,366	\$ 31,424,374	\$ 83,950,740	\$ -	\$ 835,666	\$ 84,786,406	\$ 11,221,694	\$ -	\$ 4,626,026	\$ 175,000	\$ 4,451,026	\$ 27,837,081	
102 Visit Grand Junction	450,332	2,573,132	667,836	2,698,114	3,365,950	-	-	3,365,950	704,950	200,000	(287,868)	-	(287,868)	162,464	
104 CDBG Fund	-	561,255	-	273,035	273,035	-	-	273,035	-	288,220	-	-	-	-	
105 Parkland Expansion Fund	85,952	406,200	-	-	-	-	-	-	-	443,542	(37,342)	-	(37,342)	48,610	
106 Lodgers Tax Increase Fund	-	1,691,880	-	986,930	986,930	-	-	986,930	-	704,950	-	-	-	-	
107 First Responder Tax Fund	-	9,120,261	-	-	-	-	-	-	-	8,611,885	508,376	-	508,376	508,376	
110 Conservation Trust Fund	74,397	782,100	-	-	-	-	-	-	-	797,888	(15,788)	-	(15,788)	58,609	
201 Sales Tax CIP Fund	2,723,816	15,420,746	-	227,500	227,500	-	10,416,220	10,643,720	4,891,744	10,733,488	(1,064,718)	-	(1,064,718)	1,659,098	
202 Storm Drainage Fund	31,891	30,100	-	-	-	-	280,000	280,000	250,000	-	100	-	100	31,991	
207 Transportation Capacity Fund	2,149,135	2,375,100	-	-	-	-	1,866,000	1,866,000	-	-	509,100	-	509,100	2,658,235	
405 Comm Center Fund	708,729	5,456,489	4,808,320	2,186,409	6,994,729	-	935,000	7,929,729	2,484,470	-	11,230	-	11,230	719,959	
610 General Debt Service Fund	4,690	-	-	500	500	5,864,699	-	5,865,199	5,865,199	-	-	-	-	4,690	
614 GJ Public Finance Corp Fund	16,921	300,000	-	1,500	1,500	530,407	-	531,907	231,906	-	(1)	-	(1)	16,920	
615 Riverside Pkwy Debt Retirement	4,991,984	148,200	-	-	-	-	-	-	823,499	3,156,000	(2,184,301)	-	(2,184,301)	2,807,683	
Subtotal	\$ 34,623,903	\$ 117,056,201	\$ 58,002,522	\$ 37,798,362	\$ 95,800,884	\$ 6,395,106	\$ 14,332,886	\$ 116,528,876	\$ 26,473,462	\$ 24,935,973	\$ 2,064,814	\$ 175,000	\$ 1,889,814	\$ 36,513,717	
Enterprise Operations															
301 Water Fund	\$ 2,656,181	\$ 14,102,727	\$ 3,082,026	\$ 2,660,430	\$ 5,742,456	\$ 769,508	\$ 7,580,750	\$ 14,092,714	\$ 670,000	\$ -	\$ 680,013	\$ -	\$ 680,013	\$ 3,336,194	
302 Solid Waste Removal Fund	1,193,899	4,687,091	1,083,456	3,297,023	4,380,479	96,991	-	4,477,470	-	180,000	29,621	-	29,621	1,223,520	
303 Grand Junction Convention Cntr Fund	4,052	212,488	-	414,988	414,988	-	-	414,988	200,000	-	(2,500)	-	(2,500)	1,552	
305 Golf Courses Fund	191,649	1,803,350	867,847	964,384	1,832,231	124,536	-	1,956,767	160,000	-	6,583	-	6,583	198,232	
308 Parking Authority Fund	416,476	740,550	188,899	216,380	405,279	243,767	-	649,046	-	-	91,504	-	91,504	507,980	
309 Ridges Irrigation Fund	53,774	303,700	120,579	190,458	311,037	-	-	311,037	-	-	(7,337)	-	(7,337)	46,437	
900 Joint Sewer System Fund	22,645,372	18,083,164	3,743,649	3,995,133	7,738,782	596,884	11,797,000	20,132,666	-	-	(2,049,502)	-	(2,049,502)	20,595,870	
Subtotal	\$ 27,161,402	\$ 39,933,070	\$ 9,086,456	\$ 11,738,796	\$ 20,825,252	\$ 1,831,686	\$ 19,377,750	\$ 42,034,688	\$ 1,030,000	\$ 180,000	\$ (1,251,618)	\$ -	\$ (1,251,618)	\$ 25,909,784	
TOTAL		\$ 61,785,305	\$ 156,989,271	\$ 67,088,978	\$ 49,537,158	\$ 116,626,136	\$ 8,226,792	\$ 33,710,636	\$ 27,503,462	\$ 25,115,973	\$ 813,196	\$ 175,000	\$ 638,196	\$ 62,423,500	
								Contingency			\$ 175,000				
								CITY OF GRAND JUNCTION 2020 RECOMMENDED BUDGET		\$ 158,738,564					
Internal Service Operations															
101 Enhanced 911 Fund	\$ 1,933,520	\$ 2,376,625	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,984,470	\$ (607,845)	\$ -	\$ (607,845)	\$ 1,325,675	
401 Information Technology Fund	1,534,248	7,809,774	2,607,367	5,245,679	7,853,046	-	826,217	8,679,263	-	-	(869,489)	-	(869,489)	664,759	
402 Fleet and Equipment Fund	1,192,200	7,058,665	1,209,023	2,426,157	3,635,180	-	3,735,000	7,370,180	226,581	-	(84,934)	-	(84,934)	1,107,266	
404 Insurance Fund	1,769,951	15,398,358	483,728	13,639,920	14,123,648	-	-	14,123,648	-	-	1,274,710	650,000	624,710	2,394,661	
406 Facilities Management Fund	263,096	2,765,489	513,132	2,100,165	2,613,297	-	-	2,613,297	400,000	-	552,192	400,000	152,192	415,288	
Subtotal	\$ 6,693,016	\$ 35,408,911	\$ 4,813,250	\$ 23,411,921	\$ 28,225,171	\$ -	\$ 4,561,217	\$ 32,786,388	\$ 626,581	\$ 2,984,470	\$ 264,634	\$ 1,050,000	\$ (785,366)	\$ 5,907,650	
Total Appropriated Funds		\$ 68,478,320	\$ 192,398,182	\$ 71,902,228	\$ 72,949,079	\$ 144,851,307	\$ 8,226,792	\$ 38,271,853	\$ 28,130,043	\$ 28,100,443	\$ 1,077,830	\$ 1,225,000	\$ (147,170)	\$ 68,331,150	
								Contingency			\$ 1,225,000				
								Transfers Out			\$ 28,100,443				
								Appropriations			\$ 220,675,395				

* General Fund includes the Employees Retiree Health plan funds.



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
100 General Fund			
Revenue			
Taxes			
4010.01 - Property Tax_Specific Ownership, None	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
4010.None - Property Tax, None	7,663,330	7,792,739	8,579,651
4020.01 - Sales Tax_Audits, None	300,000	300,000	300,000
4020.02 - Sales Tax_Revenue Recovery Group, None	(60,000)	(60,000)	(60,000)
4020.03 - Sales Tax_City Share of County, None	7,366,244	7,366,244	7,513,569
4020.04 - Sales Tax_Refunds, None	(20,000)	(20,000)	(20,000)
4020.06 - Sales Tax_County Public Safety Tax, None	566,724	602,808	614,864
4020.None - Sales Tax, None	35,418,660	35,418,660	36,155,664
4025.None - Use Tax, None	1,018,182	1,018,182	1,018,182
4050.01 - Severance Tax_Mineral Leasing, None	412,149	412,149	471,671
4050.None - Severance Tax, None	636,795	636,795	364,027
4055.01 - Franchise Tax_Public Service, None	2,200,000	2,200,000	2,200,000
4055.02 - Franchise Tax_GV Rural Power, None	250,000	250,000	250,000
4055.04 - Franchise Tax_Cable Television, None	680,000	345,000	340,000
4060.None - Cigarette Tax, None	250,000	250,000	250,000
4070.None - Beer/Liquor Occupational Tax, None	50,000	50,000	50,000
4075.None - Highway Users Tax, None	2,261,202	2,766,652	2,268,524
4076.None - Add Motor Vehicle Reg Fee, None	96,000	96,000	99,000
4077.None - Apportioned Highway Reg Fee, None	140,000	140,000	150,000
4078.None - Mesa County Road/Bridge Tax, None	215,000	215,000	215,000
Taxes Total	\$ 60,544,286	\$ 60,880,229	\$ 61,860,152
Licenses and Permits			
4100.01 - Lic/Permit Rev_Sales Tax, None	\$ 6,000	\$ 6,000	\$ 6,100
4100.02 - Lic/Permit Rev_Liquor/Beer, None	10,000	10,000	10,000
4100.03 - Lic/Permit Rev_Managers Reg, None	750	750	750
4100.04 - Lic/Permit Rev_Liq/Beer Renewal, None	15,000	15,000	15,000
4100.05 - Lic/Permit Rev_Special Events, None	4,250	4,250	4,250
4100.06 - Lic/Permit Rev_Burning/Prevent, None	11,000	11,000	11,000
4100.08 - Lic/Permit Rev_Curb/Gutter/Side, None	20,000	20,000	23,000
4100.None - Lic/Permit Rev, None	69,562	69,562	96,818
Licenses and Permits Total	\$ 136,562	\$ 136,562	\$ 166,918
Intergovernmental			
4200.01 - Grant/Reimb Rev_Federal, None	\$ -	\$ 103,369	\$ 200,000
4200.03 - Grant/Reimb Rev_State, None	427,790	460,217	18,425
4200.04 - Grant/Reimb Rev_Other, None	266,466	266,466	286,499
4200.05 - Grant/Reimb Rev_Pending Award, None	486,500	486,500	2,048,316
4200.07 - Grant/Reimb Rev_GOCO, None	-	110,000	-
4200.None - Grant/Reimb Rev, None	340,275	282,442	10,800
Intergovernmental Total	\$ 1,521,031	\$ 1,708,994	\$ 2,564,040
Charges for Service			
4100.09 - Lic/Permit Rev_Ownrshp Trnsfer, None	\$ 5,100	\$ 5,100	\$ 5,100
4100.10 - Lic/Permit Rev_New Liq/Beer Appl, None	6,000	6,000	12,000



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4100.11 - Lic/Permit Rev_Mod Premise Fee, None	300	300	300
4100.12 - Lic/Permit Rev_Fence/Sign/Home, None	8,200	8,200	8,500
4100.13 - Lic/Permit Rev_Clearances, None	18,000	18,000	20,000
4300.None - Merchandise Sales, None	6,200	6,200	6,700
4305.None - Marketing Services Revenue, None	15,500	15,500	12,500
4310.01 - Weed Removal_Admin Fee, None	775	775	775
4310.None - Weed Removal, None	2,600	8,000	8,000
4315.None - Development Fees, None	70,000	70,000	92,000
4320.None - False Alarms, None	4,500	4,500	5,000
4325.None - Rural Fire District Contract, None	1,900,000	1,900,000	1,900,000
4326.None - Wildland Fire Mitigation, None	450,000	100,000	300,000
4327.None - Hazardous Materials Mitigation, None	2,500	2,500	1,500
4328.01 - Ambulance Transports_Offset, None	(6,200,000)	(6,455,958)	(6,993,958)
4328.None - Ambulance Transports, None	9,729,503	10,299,136	11,159,795
4330.01 - Prof Svcs Rev_CMU, None	469,995	469,995	504,442
4330.02 - Prof Svcs Rev_Street Cut Repair, None	25,000	25,000	30,000
4330.03 - Prof Svcs Rev_Highway Maint, None	60,000	60,000	60,000
4330.04 - Prof Svcs Rev_Traffic Sign/Strip, None	386,271	386,271	386,271
4330.None - Prof Svcs Rev, None	278,946	278,946	183,946
4350.03 - Grave Space Sale_Buyback/Exp, None	-	-	(6,000)
4350.None - Grave Space Sale, None	63,868	63,868	70,000
4355.01 - Grave Openings_Vault, None	31,770	31,770	29,000
4355.02 - Grave Openings_Vault Setting Fee, None	10,800	10,800	12,000
4355.None - Grave Openings, None	69,812	69,812	65,000
4360.01 - Fee Revenue_Admissions, None	283,500	283,500	283,500
4360.03 - Fee Revenue_Lessons, None	102,000	102,000	117,550
4360.14 - Fee Revenue_Traffic School, None	10,000	8,000	8,000
4360.16 - Fee Revenue_OJW, None	5,000	4,000	4,000
4360.17 - Fee Revenue_Altered Dog, None	2,800	2,000	2,100
4360.18 - Fee Revenue_Scholarships, None	(2,500)	(2,500)	(1,200)
4360.19 - Fee Revenue_Diversion Program, None	-	-	5,000
4360.20 - Fee Revenue_Payment Plan, None	8,000	5,000	5,000
4360.23 - Fee Revenue_Diversion Penalty, None	-	-	2,240
4360.24 - Fee Revenue_Animal Control, None	-	-	300
4360.25 - Fee Revenue_Sealing of Records, None	3,000	2,000	2,000
4360.None - Fee Revenue, None	699,167	693,167	796,812
4363.01 - Food/Bev Sales_Concessions, None	18,700	18,700	22,000
4363.03 - Food/Bev Sales_Liquor, None	71,900	71,900	55,500
4370.01 - Facility Use Fees_Baseball, None	82,000	82,000	79,142
4370.02 - Facility Use Fees_Football, None	10,000	10,000	22,000
4370.04 - Facility Use Fees_Concessions, None	56,900	56,900	51,000
4370.05 - Facility Use Fees_Softball, None	10,750	10,750	8,900
4370.06 - Facility Use Fees_Multi-Purpose, None	50,000	50,000	58,000
4370.07 - Facility Use Fees_Hospitality Room, None	20,000	20,000	27,000
4370.08 - Facility Use Fees_Pinnacle Venue Services, None	20,000	23,000	23,400



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4370.None - Facility Use Fees, None	124,727	124,727	141,750
4375.None - Parks Use Fees, None	102,163	102,163	96,613
4415.None - Delinquent Charges, None	15,000	15,000	15,000
4700.01 - Misc Revenue_NSF Fees, None	400	400	400
4700.02 - Misc Revenue_Manuals, Copies, None	20	20	50
4700.04 - Misc Revenue_Over/Short, None	-	-	50
4700.None - Misc Revenue, None	102,233	112,233	112,130
4720.None - Uncollected Revenues, None	-	-	(3,400)
Charges for Service Total	\$ 9,211,400	\$ 9,179,675	\$ 9,807,708
Fines and Forfeitures			
4410.01 - Fines_Animal Control, None	\$ 15,000	\$ 15,000	\$ 15,000
4410.02 - Fines_Muni Accident Assessment, None	34,000	34,000	34,000
4410.03 - Fines_DUI, None	10,000	10,000	10,000
4410.04 - Fines_Drug Surcharge, None	6,600	6,600	6,600
4410.05 - Fines_Substance Tests, None	10,000	10,000	10,000
4410.06 - Fines_No Insurance, None	20,000	18,000	18,000
4410.07 - Fines_Sex Offender Registration, None	8,500	8,500	12,000
4410.None - Fines, None	300,000	250,000	250,000
4435.02 - Unclaimed Funds_Bond Forfeitures, None	1,950	1,950	-
4435.None - Unclaimed Funds, None	-	-	22,000
Fines and Forfeitures Total	\$ 406,050	\$ 354,050	\$ 377,600
Interfund Revenue			
4390.01 - Interfund Chgs_Water, None	\$ 596,006	\$ 596,006	\$ 680,489
4390.02 - Interfund Chgs_Sewer, None	667,000	667,000	692,346
4390.03 - Interfund Chgs_Solid Waste, None	326,850	326,850	344,258
4390.04 - Interfund Chgs_Comm Center, None	332,502	332,502	344,109
4390.05 - Interfund Chgs_Visit GJ, None	81,994	81,994	84,594
4390.06 - Interfund Chgs_Irrigation, None	20,980	20,980	22,778
4390.07 - Interfund Chgs_Parking, None	53,805	53,805	55,541
4390.11 - Interfund Chgs_LP Golf, None	37,650	37,650	39,383
4390.12 - Interfund Chgs_TR Golf, None	93,778	93,778	95,869
4390.16 - Interfund Chgs_DDA, None	26,321	26,321	30,689
Interfund Revenue Total	\$ 2,236,886	\$ 2,236,886	\$ 2,390,056
Interest			
4610.None - Interest Income, None	\$ 674,854	\$ 658,274	\$ 518,400
Interest Total	\$ 674,854	\$ 658,274	\$ 518,400
Other			
4650.None - Lease Revenue, None	\$ 5,800	\$ 5,800	\$ 5,800
4750.None - Donations, None	48,850	56,656	54,563
4755.01 - Contributions_Employee, None	-	177,436	176,500
4755.02 - Contributions_Retiree Dependents, None	-	199,029	152,500
4755.03 - Contributions_Buy-In, None	-	25,500	-
4755.07 - Contributions_Retiree Premiums, None	-	95,101	104,250
4760.None - Insurance Reimbursement, None	-	-	251
Other Total	\$ 54,650	\$ 559,522	\$ 493,864



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Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
Capital Proceeds			
4665.None - Sale of Equipment, None	\$ 12,000	\$ 12,000	\$ 12,000
Capital Proceeds Total	\$ 12,000	\$ 12,000	\$ 12,000
Total Revenue	74,797,719	75,726,192	78,190,738
Expenditures			
Labor and Benefits			
5000.None - Full Time Salaries, None	\$ 31,522,625	\$ 30,823,347	\$ 34,483,808
5010.None - Cellular Telephone, None	31,144	31,144	28,351
5100.None - Holiday Pay, None	22,149	22,149	22,232
5290.None - Seasonal Part-Time, None	1,988,184	1,973,829	2,290,974
5390.02 - Overtime_Constant Manning, None	549,962	549,962	415,252
5390.05 - Overtime_FLSA, None	100,238	100,238	103,778
5390.07 - Overtime_Holiday Pay, None	143,939	143,939	143,980
5390.None - Overtime, None	1,254,743	1,254,743	1,126,038
5405.None - Other Compensation, None	40,000	40,000	-
5410.None - Awards, None	13,100	13,100	14,850
5420.01 - Gen Retire Plan_Forfeitures, None	(100,000)	(100,000)	(100,000)
5420.None - Gen Retire Plan, None	798,627	798,627	882,292
5450.None - Leave Payout, None	163,995	163,995	162,018
5480.None - PTO Buyout, None	55,000	55,001	55,000
5505.None - Referral Bonus, None	5,000	5,000	-
5510.None - Social Security Cont, None	934,976	934,976	1,022,921
5515.None - Medicare Cont, None	511,337	511,337	559,646
5520.None - Deferred Compensation, None	6,385	6,385	6,666
5545.None - Old Hire Fire Pension, None	417,150	417,150	417,150
5550.01 - Police Retirement Plan_Forfeitures, None	(50,000)	(50,000)	(50,000)
5550.None - Police Retirement Plan, None	1,005,698	1,005,698	1,048,748
5555.01 - Fire Retirement Plan_Forfeitures, None	(20,000)	(20,000)	(20,000)
5555.None - Fire Retirement Plan, None	811,546	811,546	898,433
5610.02 - Worker's Compensation Claims Experience, None	-	-	430,976
5610.None - Worker's Compensation, None	994,940	994,940	473,094
5615.None - Unemployment, None	140,000	140,000	125,000
5620.None - Dental Insurance, None	306,506	306,506	338,772
5625.16 - Health Insurance_Retirees, None	-	626,796	643,000
5625.17 - Health Insurance_Retiree Dependants, None	-	155,023	152,500
5625.None - Health Insurance, None	6,075,643	5,875,643	6,174,910
5630.15 - Life Insurance_Retired Employ, None	2,184	2,184	20,160
5630.None - Life Insurance, None	45,470	45,470	50,081
5635.None - Long Term Disability, None	115,847	115,847	127,419
5640.None - FPPA Disability, None	340,415	340,415	394,059
5645.None - Fire Cardiac/Cancer Benefits, None	14,525	14,525	52,060
5820.02 - Allowances_Automobile, None	36,188	36,188	32,198
Labor and Benefits Total	\$ 48,277,516	\$ 48,145,703	\$ 52,526,366
Non Personnel Operating			
6010.01 - Cost of Goods Sold_Adjustments, None	\$ 500	\$ 500	\$ 450



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6010.None - Cost of Goods Sold, None	9,600	9,600	8,640
6020.None - Fuel, None	2,000	2,000	1,800
6105.01 - Operating Supply_Ammunition, None	81,020	81,020	75,500
6105.02 - Operating Supply_Business Meals, None	27,980	27,980	28,192
6105.03 - Operating Supply_Comput/Printer, None	3,600	3,600	2,840
6105.06 - Operating Supply_Evidence, None	29,500	29,500	30,000
6105.08 - Operating Supply_Janitorial, None	9,250	9,250	6,975
6105.09 - Operating Supply_Medical, None	158,000	158,000	165,000
6105.10 - Operating Supply_Minor Equip, None	32,150	32,150	29,010
6105.11 - Operating Supply_Office, None	47,250	47,250	45,955
6105.13 - Operating Supply_Small Tools, None	9,425	9,425	17,017
6105.14 - Operating Supply_Trophy/Certs, None	4,055	4,055	4,425
6105.None - Operating Supply, None	509,478	533,053	460,967
6120.None - Postage/Freight, None	53,950	53,950	57,780
6125.01 - Uniforms/Clothing_Protective Clothing, None	50,000	50,000	45,000
6125.None - Uniforms/Clothing, None	212,960	212,960	272,579
6130.01 - Materials_Asphalt, None	65,000	65,000	-
6130.02 - Materials_Gravel, Sand, Soil, None	60,600	60,600	55,040
6130.03 - Materials_Nursery Stock, None	33,770	33,770	30,400
6130.04 - Materials_Paint, None	180,710	180,710	177,609
6130.05 - Materials_Road Salt, None	60,000	60,000	60,001
6130.None - Materials, None	9,500	9,500	8,550
6145.None - Chemical/Fertilizers, None	118,030	118,030	108,150
6150.04 - Pipe & Supplies_Pipe, None	-	-	13,000
6150.None - Pipe & Supplies, None	104,750	104,750	82,575
6155.None - Food for Concessions, None	11,780	11,780	11,200
6156.None - Bar Stock, None	27,000	27,000	19,050
6160.01 - Equip Parts/Supply_Batteries, None	3,045	3,045	3,000
6160.04 - Equip Parts/Supply_Parts, None	17,250	17,250	15,455
6210.01 - Repairs/Maint_Buildings, None	18,000	18,000	16,200
6210.04 - Repairs/Maint_Equipment, None	52,098	52,098	46,950
6210.10 - Repairs/Maint_Signal Light, None	34,000	34,000	30,600
6210.18 - Repairs/Maint_Pedestrian/Schools, None	5,000	5,000	4,500
6210.None - Repairs/Maint, None	203,698	203,698	149,250
6270.01 - Damage Repair_City Property, None	41,000	41,000	59,000
6270.02 - Damage Repair_Outside Property, None	4,030	4,030	4,700
6270.03 - Damage Repair_Vehicles, None	5,725	5,725	8,950
6310.01 - Printing/Publications_Calendars, None	45,000	45,000	50,000
6310.None - Printing/Publications, None	42,275	42,275	48,330
6400.01 - Advertising_Brochures, None	12,000	12,000	38,000
6400.04 - Advertising_Ordinance/Resolution, None	3,500	3,500	3,150
6400.None - Advertising, None	98,100	98,100	67,800
6510.02 - Telephone_Cellular, None	4,450	2,455	4,085
6550.02 - Utilities_Elect-Street Lights, None	1,490,000	1,368,000	1,390,000
6550.03 - Utilities_Elect-Traffic Signals, None	28,000	28,000	30,000



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6550.05 - Utilities_Sewer, None	27,280	27,280	27,779
6550.06 - Utilities_Solid Waste, None	67,900	67,900	75,576
6550.07 - Utilities_Water, None	688,780	455,530	650,196
6550.08 - Utilities_Water Fees, None	28,300	10,700	49,808
6550.10 - Utilities_Cable/Internet, None	3,000	3,000	3,000
6640.01 - Rent_Equipment, None	97,000	97,000	107,800
6640.03 - Rent_Property/Space, None	44,385	44,385	45,788
6720.04 - Insurance Premiums_Pork & Hops, None	1,000	1,000	-
6720.None - Insurance Premiums, None	5,000	5,000	5,500
6770.None - CIRSA Deductibles, None	2,000	2,000	-
6825.01 - Allowance/Reimb_Mileage, None	3,770	3,770	2,058
6825.03 - Allowance/Reimb_Tuition, None	36,000	36,000	36,000
6830.01 - Professional Develop_Training, None	610,950	610,950	842,561
6830.02 - Professional Develop_Travel, None	70,100	70,100	34,900
6835.None - Dues, None	281,621	281,621	181,119
7100.02 - Legal_Litigation, None	10,000	10,000	10,000
7100.03 - Legal_Research, None	8,500	8,500	8,500
7310.02 - Charges/Fees_Credit Card, None	10,796	10,796	14,113
7310.03 - Charges/Fees_Filing, None	5,350	5,350	5,815
7310.04 - Charges/Fees_Landfill, None	85,200	85,200	91,650
7310.07 - Charges/Fees_Treasurer, None	159,000	159,000	143,100
7310.None - Charges/Fees, None	102,180	102,180	109,552
7410.01 - Contract Svcs_Animal Control, None	265,000	265,000	282,500
7410.04 - Contract Svcs_Blood Testing, None	54,154	54,154	11,485
7410.05 - Contract Svcs_Collections, None	150	150	1,000
7410.07 - Contract Svcs_Consultant, None	5,900	5,900	810
7410.10 - Contract Svcs_Dump Truck, None	102,400	102,400	153,425
7410.11 - Contract Svcs_Elections, None	84,000	110,078	45,000
7410.13 - Contract Svcs_Financial Audit, None	20,662	20,662	21,695
7410.20 - Contract Svcs_Physicals, None	55,000	55,000	49,500
7410.21 - Contract Svcs_Random Drug Screen, None	8,000	8,000	7,200
7410.23 - Contract Svcs_Rolloff Tanks, None	62,000	62,000	80,000
7410.24 - Contract Svcs_Security, None	74,190	74,190	91,691
7410.26 - Contract Svcs_Televised Broadcast, None	10,000	10,000	10,500
7410.27 - Contract Svcs_Traffic Control, None	47,500	47,500	45,500
7410.35 - Contract Svcs_Legal, None	30,000	30,000	30,000
7410.None - Contract Svcs, None	896,245	942,761	856,729
7430.05 - Contract Maintenance_Building, None	3,500	3,500	3,500
7430.13 - Contract Maintenance_Elevator, None	4,500	4,500	5,640
7430.None - Contract Maintenance, None	38,420	38,420	37,600
7500.01 - Recruitment_Backgrounds, None	18,000	18,000	16,200
7500.02 - Recruitment_Candidates, None	5,000	5,000	8,000
7500.03 - Recruitment_Dispatch, None	14,000	14,000	12,000
7500.05 - Recruitment_Fire, None	15,000	15,000	13,500
7500.06 - Recruitment_Police, None	40,000	99,500	36,000



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7500.07 - Recruitment_Relocation Expense, None	25,000	25,000	10,000
7500.None - Recruitment, None	5,000	5,000	40,000
7505.03 - Personnel Prog_Awards Dinner, None	14,000	14,000	14,000
7505.04 - Personnel Prog_EAP, None	32,050	32,050	30,954
7505.07 - Personnel Prog_Medical Exams, None	36,000	36,000	67,580
7505.08 - Personnel Prog_NEO, None	1,500	1,500	1,500
7505.10 - Personnel Prog_Recognition Prog, None	13,000	13,000	12,500
7505.11 - Personnel Prog_Flex Spending, None	9,000	9,000	7,164
7505.13 - Personnel Prog_Wellness, None	17,000	17,000	-
7505.None - Personnel Prog, None	25,100	25,100	22,690
7520.None - Hazardous Waste Disposal, None	500	500	200
7530.None - Licenses/Permits, None	5,300	5,300	2,300
7585.None - Comm Participat, None	33,925	33,925	41,005
7820.None - Grant Distributions, None	-	110,000	-
7821.None - Grant Expendture Pending Award, None	486,500	486,500	2,048,296
7825.02 - Contributions_Business Incubator, None	53,600	53,600	53,600
7825.05 - Contributions_Downtown BID, None	15,269	15,269	15,269
7825.07 - Contributions_GJEP, None	40,000	40,000	40,000
7825.08 - Contributions_Grand Valley Trans, None	515,000	515,000	515,000
7825.12 - Contributions_Mesa Land Trust, None	10,000	10,000	10,000
7825.14 - Contributions_Colorado Mesa University, None	900,000	900,000	900,000
7825.16 - Contributions_PIAB, None	14,000	14,000	-
7825.17 - Contributions_Riverfront, None	17,121	17,121	17,121
7825.23 - Contributions_Western Slope Center for Children, None	87,500	87,500	47,500
7825.27 - Contributions_Hilltop, None	51,000	51,000	45,000
7825.28 - Contributions_Facade Program, None	30,000	30,000	30,000
7825.29 - Contributions_Arts & Culture Grants, None	40,000	40,000	40,000
7825.31 - Contributions_ED Partners, None	369,700	369,700	400,000
7825.33 - Contributions_Housing Authority, None	105,000	105,000	-
7825.35 - Contributions_Homeward Bound, None	50,000	250,000	25,845
7825.36 - Contributions_Homeless Plan, None	35,000	35,000	-
7825.38 - Contributions_Botanical Gardens, None	-	19,650	-
7825.40 - Contributions_Museum of Western CO, None	20,000	20,000	5,000
7825.41 - Contributions_Foriegn Trade Zone, None	100,000	100,000	-
7825.42 - Contributions_DDA, None	1,275,248	1,208,165	1,291,921
7825.43 - Contributions_STRIVE, None	102,500	102,500	50,000
7825.44 - Contributions_Karis/The House, None	59,000	59,000	36,832
7825.46 - Contributions_Habitat for Humanity, None	-	-	50,000
7825.47 - Contributions_HopeWest, None	-	-	75,000
7825.None - Contributions, None	34,301	1,034,301	32,150
7900.02 - Operating Equip_Computer Hardwar, None	17,475	17,475	9,000
7900.03 - Operating Equip_Computer Softwar, None	189,032	208,532	2,825
7900.04 - Operating Equip_Machinery & Tool, None	28,475	28,475	34,350
7900.07 - Operating Equip_Operating Capital Plan, None	934,236	1,042,004	1,594,690
7900.None - Operating Equip, None	261,766	283,135	325,695



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
7910.None - Furniture/Fixtures, None	7,500	7,500	1,950
6510.09 - Telephone_Air Cards/Mobile Device, None	217,608	217,608	221,556
6510.None - Telephone, None	169,227	169,227	186,987
6550.09 - Utilities_Energy Service Contract, None	28,825	28,825	29,605
7610.None - Comm Center Charges, None	2,819,062	2,819,062	3,083,709
7620.01 - Data Process Chgs_Basic, None	2,246,835	2,246,835	2,230,816
7620.02 - Data Process Chgs_Equip Replace, None	286,431	286,431	298,756
7620.03 - Data Process Chgs_Direct, None	1,765,349	1,765,349	2,356,494
7630.01 - Medical Programs_Health Programs, None	426,880	426,880	449,830
7630.02 - Medical Programs_HSA Match, None	132,000	132,000	163,500
7630.03 - Medical Programs_Wellness Awards, None	102,009	102,009	87,600
7640.None - Liability Insurance, None	398,232	398,232	517,200
7655.01 - Interfund Line Rep_Persigo Rent, None	30,000	30,000	27,000
7680.None - Interfund Fuel, None	524,817	524,817	518,043
7685.01 - Fleet Accrual_Replacement, None	1,825,250	1,825,250	2,494,261
7685.02 - Fleet Accrual_Maintenance, None	1,142,808	1,142,808	1,290,019
7690.01 - Facility Accrual_Maintenance, None	766,762	766,762	815,904
7695.None - Interfund Utilities, None	622,754	622,754	654,192
Non Personnel Operating Total	\$ 27,792,209	\$ 28,984,237	\$ 31,424,374
Capital Outlay			
8100.05 - Capital Equip_Vehicles/Machinery_New Acquisition, None	\$ 558,974	\$ 1,479,887	\$ 835,666
8100.None - Capital Equip, None	28,000	28,000	-
8215.None - Facility Improvements, None	-	14,000	-
8225.None - Land Acquisition, None	-	1,805,000	-
Capital Outlay Total	\$ 586,974	\$ 3,326,887	\$ 835,666
Total Expenditures	\$ 76,656,699	\$ 80,456,827	\$ 84,786,406
Transfers In			
4814.None - Transfer in CDBG Fund, None	\$ 25,000	\$ 25,000	\$ 25,000
4817.None - Transfer in First Responder Sales Tax, None	-	-	7,898,304
4821.None - Transfer in Sales Tax CIP, None	3,196,793	3,196,793	3,088,790
4832.None - Transfer in Solid Waste, None	180,000	180,000	180,000
4874.None - Transfer in Perpetual Care, None	37,133	37,133	29,600
Transfers In Total	\$ 3,438,926	\$ 3,438,926	\$ 11,221,694
Transfers Out			
9201.None - Transfers to Sales Tax CIP Fund, None	\$ 1,550,000	\$ 6,904,471	\$ -
Transfers Out Total	\$ 1,550,000	\$ 6,904,471	\$ -
Contingency and Reserves			
8920.None - Contingency, None	\$ 175,000	\$ 175,000	\$ 175,000
Contingency and Reserves Total	\$ 175,000	\$ 175,000	\$ 175,000
102 Visit Grand Junction			
Revenue			
Taxes			
4030.None - Vendor's Fee Reduction, None	\$ 803,841	\$ 1,066,114	\$ 872,351



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
4040.None - Lodging Tax, None	1,588,609	1,633,090	1,691,881
Taxes Total	\$ 2,392,450	\$ 2,699,204	\$ 2,564,232
Charges for Service			
4305.None - Marketing Services Revenue, None	\$ 9,500	\$ 7,000	\$ 7,200
Charges for Service Total	\$ 9,500	\$ 7,000	\$ 7,200
Interest			
4610.None - Interest Income, None	\$ 7,388	\$ 273	\$ 1,700
Interest Total	\$ 7,388	\$ 273	\$ 1,700
Intergovernmental			
4200.03 - Grant/Reimb Rev_State, None	\$ -	\$ 25,000	\$ -
4200.04 - Grant/Reimb Rev_Other, None	-	25,000	-
4200.05 - Grant/Reimb Rev_Pending Award, None	41,767	-	-
Intergovernmental Total	\$ 41,767	\$ 50,000	\$ -
Total Revenue	\$ 2,451,105	\$ 2,756,477	\$ 2,573,132
Expenditures			
Labor and Benefits			
5000.None - Full Time Salaries, None	\$ 500,625	\$ 452,174	\$ 487,167
5010.None - Cellular Telephone, None	-	-	1,804
5290.None - Seasonal Part-Time, None	12,440	12,440	6,720
5390.01 - Overtime_Callback, None	-	-	76
5390.10 - Overtime_Standby, None	-	-	592
5390.None - Overtime, None	2,944	2,944	-
5420.None - Gen Retire Plan, None	33,426	33,426	32,813
5510.None - Social Security Cont, None	32,147	32,147	30,816
5515.None - Medicare Cont, None	7,522	7,522	7,212
5610.02 - Worker's Compensation Claims Experience, None	-	-	6,600
5610.None - Worker's Compensation, None	1,893	1,893	306
5620.None - Dental Insurance, None	7,662	7,662	4,311
5625.None - Health Insurance, None	140,970	89,602	84,750
5630.None - Life Insurance, None	702	702	648
5635.None - Long Term Disability, None	1,751	1,751	1,620
5820.02 - Allowances_Automobile, None	2,401	2,401	2,401
Labor and Benefits Total	\$ 744,483	\$ 644,664	\$ 667,836
Non Personnel Operating			
6105.02 - Operating Supply_Business Meals, None	\$ 8,500	\$ 8,500	\$ 8,500
6105.03 - Operating Supply_Comput/Printer, None	1,200	1,200	500
6105.08 - Operating Supply_Janitorial, None	1,500	1,500	1,100
6105.10 - Operating Supply_Minor Equip, None	500	500	500
6105.11 - Operating Supply_Office, None	1,500	1,500	1,500
6105.None - Operating Supply, None	9,855	9,855	10,000
6120.None - Postage/Freight, None	22,000	52,765	12,500
6210.01 - Repairs/Maint_Buildings, None	5,000	5,000	5,000
6210.04 - Repairs/Maint_Equipment, None	-	-	2,000
6210.None - Repairs/Maint, None	1,000	1,000	1,000
6310.None - Printing/Publications, None	35,000	53,950	50,450



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
6400.05 - Advertising_Special Events, None	22,500	24,950	31,000
6400.06 - Advertising_Special Programs, None	97,800	89,300	93,000
6400.None - Advertising, None	92,000	56,000	85,000
6550.05 - Utilities_Sewer, None	500	500	540
6550.06 - Utilities_Solid Waste, None	700	700	750
6550.07 - Utilities_Water, None	2,200	2,200	1,980
6550.10 - Utilities_Cable/Internet, None	-	1,200	1,000
6825.01 - Allowance/Reimb_Mileage, None	1,075	1,075	750
6830.01 - Professional Develop_Training, None	18,000	29,000	32,000
6835.None - Dues, None	14,275	14,275	15,315
7410.07 - Contract Svcs_Consultant, None	146,000	146,000	33,000
7410.13 - Contract Svcs_Financial Audit, None	686	686	684
7410.28 - Contract Svcs_Website, None	170,000	170,000	150,000
7410.None - Contract Svcs, None	1,038,186	1,218,400	1,752,480
7430.12 - Contract Maintenance_Janitorial, None	-	3,525	9,000
7585.None - Comm Participat, None	1,465	1,465	1,250
7700.None - Special Events, None	84,000	10,000	10,000
7821.None - Grant Expendture Pending Award, None	50,000	55,000	-
7900.03 - Operating Equip_Computer Softwar, None	-	1,950	-
7900.None - Operating Equip, None	-	3,265	-
6510.09 - Telephone_Air Cards/Mobile Device, None	660	660	-
6510.None - Telephone, None	5,697	5,697	4,322
6550.09 - Utilities_Energy Service Contract, None	2,019	2,019	2,074
7620.01 - Data Process Chgs_Basic, None	55,242	55,242	53,520
7620.02 - Data Process Chgs_Equip Replace, None	4,560	4,560	4,960
7620.03 - Data Process Chgs_Direct, None	251,228	211,228	211,148
7630.01 - Medical Programs_Health Programs, None	7,452	7,452	6,814
7630.02 - Medical Programs_HSA Match, None	-	-	750
7630.03 - Medical Programs_Wellness Awards, None	1,781	1,781	1,200
7640.None - Liability Insurance, None	1,447	1,447	1,879
7650.01 - Interfund Chgs_General Govt, None	81,994	81,994	84,594
7680.None - Interfund Fuel, None	1,041	1,041	774
7685.01 - Fleet Accrual_Replacement, None	2,039	2,039	7,524
7685.02 - Fleet Accrual_Maintenance, None	864	864	683
7695.None - Interfund Utilities, None	6,733	6,733	7,073
Non Personnel Operating Total	\$ 2,248,199	\$ 2,348,018	\$ 2,698,114
Total Expenditures	\$ 2,992,682	\$ 2,992,682	\$ 3,365,950
Transfers In			
4816.None - Transfer In Lodgers Tax, None	\$ 653,186	\$ 653,186	\$ 704,950
Transfers In Total	\$ 653,186	\$ 653,186	\$ 704,950
Transfers Out			
9303.None - Transfers to TRCC Fund, None	\$ 200,000	\$ 200,000	\$ 200,000
Transfers Out Total	\$ 200,000	\$ 200,000	\$ 200,000



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget

Revenue

Intergovernmental

4200.01 - Grant/Reimb Rev_Federal, None \$ 465,028 \$ 659,086 \$ 561,255

Intergovernmental Total \$ 465,028 \$ 659,086 \$ 561,255

Interest

4610.None - Interest Income, None \$ 1,628 \$ 1,628 \$ -

Interest Total \$ 1,628 \$ 1,628 \$ -

Total Revenue \$ 466,656 \$ 660,714 \$ 561,255

Expenditures

Non Personnel Operating

7820.None - Grant Distributions, None \$ 261,528 \$ 261,528 \$ 273,035

Non Personnel Operating Total \$ 261,528 \$ 261,528 \$ 273,035

Total Expenditures \$ 261,528 \$ 261,528 \$ 273,035

Transfers Out

9100.None - Transfers to General Fund, None \$ 25,000 \$ 25,000 \$ 25,000

9201.None - Transfers to Sales Tax CIP Fund, None 232,186 354,186 243,220

9301.None - Transfer to Water Fund, None 20,000 20,000 20,000

Transfers Out Total \$ 277,186 \$ 399,186 \$ 288,220

105 Parkland Expansion Fund

Revenue

Fines and Forfeitures

4410.01 - Fines_Animal Control, None \$ 8,000 \$ 2,500 \$ 2,500

4410.None - Fines, None - - -

Fines and Forfeitures Total \$ 8,000 \$ 2,500 \$ 2,500

Interest

4610.None - Interest Income, None \$ 9,974 \$ 6,212 \$ 3,700

Interest Total \$ 9,974 \$ 6,212 \$ 3,700

Other

4315.01 - Development Fees_Land, None \$ 300,000 \$ 300,000 \$ 350,000

4315.02 - Development Fees_Unit, None 50,000 50,000 50,000

Other Total 350,000 350,000 400,000

Total Revenue \$ 367,974 \$ 358,712 \$ 406,200

Expenditures

Transfers Out

9201.None - Transfers to Sales Tax CIP Fund, None \$ 1,137,589 \$ 1,137,589 \$ 443,542

Transfers Out Total \$ 1,137,589 \$ 1,137,589 \$ 443,542

106 Lodger's Tax Increase Fund

Revenue

Taxes

4045.None - 2019 Lodging Tax, None \$ 1,567,646 \$ 1,567,646 \$ 1,691,881

Taxes Total \$ 1,567,646 \$ 1,567,646 \$ 1,691,881

Total Revenue \$ 1,567,646 \$ 1,567,646 \$ 1,691,881

Expenditures



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget

Non Personnel Operating

7825.30 - Contributions_Greater Grand Jct Sports Commission, None	\$ 391,912	\$ 391,912	\$ 422,970
7825.45 - Contributions_Grand Junction Air Alliance, None	\$ 522,548	\$ 522,548	\$ 563,960
Non Personnel Operating Total	\$ 914,460	\$ 914,460	\$ 986,930
Total Expenditures	\$ 914,460	\$ 914,460	\$ 986,930

Transfers Out

9102.None - Transfer to Visit GJ Fund, None	\$ 653,186	\$ 653,186	\$ 704,950
Transfers Out Total	\$ 653,186	\$ 653,186	\$ 704,950

107 First Responder Tax Fund

Revenue			
Intergovernmental			
4020.07 - Sales Tax_First Responder Tax, None	\$ -	\$ -	\$ 9,120,261
Intergovernmental Total	\$ -	\$ -	\$ 9,120,261
Total Revenue	\$ -	\$ -	\$ 9,120,261

Expenditures

Transfers Out			
9100.None - Transfers to General Fund, None	\$ -	\$ -	\$ 7,898,304
9201.None - Transfers to Sales Tax CIP Fund, None	-	-	643,000
9402.None - Transfer to Fleet, None	-	-	70,581
Transfers Out Total	\$ -	\$ -	\$ 8,611,885

110 Concervation Trust Fund

Revenue			
Intergovernmental			
4200.None - Grant/Reimb Rev, None	\$ 37,640	\$ 37,640	\$ -
4230.01 - Lottery Funds_State, None	685,000	740,000	780,000
Intergovernmental Total	\$ 722,640	\$ 777,640	\$ 780,000
Interest			
4610.None - Interest Income, None	\$ 4,013	\$ 4,155	\$ 2,100
Interest Total	\$ 4,013	\$ 4,155	\$ 2,100
Total Revenue	\$ 726,653	\$ 781,795	\$ 782,100

Expenditures

Transfers Out			
9201.None - Transfers to Sales Tax CIP Fund, None	\$ 590,982	\$ 652,159	\$ 405,982
9306.None - Transfers to Tiara Rado GC, None	160,000	160,000	160,000
9614.None - Transfers to GJPFC, None	230,175	230,175	231,906
Transfers Out Total	\$ 981,157	\$ 1,042,334	\$ 797,888

201 Sales Tax CIP Fund

Revenue			
Taxes			
4020.None - Sales Tax, None	\$ 13,371,998	\$ 13,371,998	\$ 13,558,374
4025.None - Use Tax, None	381,818	381,818	381,818
Taxes Total	\$ 13,753,816	\$ 13,753,816	\$ 13,940,192



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
Intergovernmental			
4200.01 - Grant/Reimb Rev_Federal, None	\$ -	\$ 776,636	\$ -
4200.02 - Grant/Reimb Rev_State Energy Imp, None	185,500	-	-
4200.03 - Grant/Reimb Rev_State, None	25,000	112,500	90,625
4200.04 - Grant/Reimb Rev_Other, None	208,679	208,679	183,679
4200.07 - Grant/Reimb Rev_GOCO, None	-	1,517,045	256,250
4200.08 - Grant/Reimb Rev_Federal Mineral Lease, None	-	-	237,500
4200.None - Grant/Reimb Rev, None	-	4,960,359	-
Intergovernmental Total	\$ 419,179	\$ 7,575,219	\$ 768,054
Charges for Service			
4330.04 - Prof Svcs Rev_Traffic Sign/Strip, None	\$ 50,000	\$ 50,000	\$ 50,000
4385.None - Utility Construction Reimburse, None	30,000	30,000	85,000
Charges for Service Total	\$ 80,000	\$ 80,000	\$ 135,000
Other			
4500.None - Special Assessments, None	\$ -	\$ -	\$ 20,000
4750.None - Donations, None	2,759,748	942,703	280,000
4755.None - Contributions, None	-	-	27,500
Other Total	\$ 2,759,748	\$ 942,703	\$ 327,500
Capital Proceeds			
4660.None - Sale of Land, None	\$ 350,000	\$ 350,000	\$ 250,000
Capital Proceeds Total	\$ 350,000	\$ 350,000	\$ 250,000
Total Revenue	\$ 17,362,743	\$ 22,701,738	\$ 15,420,746
Expenditures			
Non Personnel Operating			
7410.None - Contract Svcs, None	\$ 225,000	\$ 187,500	\$ 227,500
7825.42 - Contributions_DDA, None	120,123	93,666	-
Non Personnel Operating Total	\$ 345,123	\$ 281,166	\$ 227,500
Capital Outlay			
8210.None - Facility Construction New, None	\$ 675,000	\$ 4,775,000	\$ 275,000
8215.None - Facility Improvements, None	350,000	140,000	1,626,000
8230.01 - Land Improve_Park Development, None	726,314	726,314	-
8230.02 - Land Improve_Park Improve, None	1,117,000	2,527,121	405,000
8230.None - Land Improve, None	1,250,000	7,488,443	-
8315.None - Alley Improvements, None	-	19,183	100,000
8330.None - Curb, Gutter & Sidewalk - New, None	165,000	367,000	210,000
8335.None - Curb, Gutter & Sidewalk Improve, None	100,000	100,000	100,000
8350.None - Street Capacity Expansion, None	-	-	1,000,000
8355.None - Street Maintenance, None	4,400,000	4,004,447	5,800,000
8360.None - Street Reconstruction, None	1,400,000	1,654,471	-
8370.None - Traffic Signals & Controls, None	304,000	304,000	287,000
8375.None - Trail Construction - New, None	2,512,045	2,162,045	380,000
8510.None - Other Infrastructure Improvement, None	137,500	281,309	-
8520.None - Special Projects, None	-	-	233,220
Capital Outlay Total	\$ 13,136,859	\$ 25,219,686	\$ 10,416,220
Total Expenditures	\$ 13,481,982	\$ 25,500,852	\$ 10,643,720



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget

Transfers In

4810.None - Transfer in General Fund, None	\$ 1,550,000	\$ 6,904,471	\$ -
4814.None - Transfer in CDBG Fund, None	232,186	354,186	243,220
4815.None - Transfer in Parkland Expansion, None	1,137,589	1,137,589	443,542
4817.None - Transfer in First Responder Sales Tax, None	-	-	643,000
4850.None - Transfer in Consvr Trust Fund, None	590,982	652,159	405,982
4865.None - Transfer In Riverside Parkway Debt Retirement, None	3,384,000	3,384,000	3,156,000

Transfers In Total	\$ 6,894,757	\$ 12,432,405	\$ 4,891,744
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Transfers Out

9100.None - Transfers to General Fund, None	\$ 3,196,793	\$ 3,196,793	\$ 3,088,790
9202.None - Transfers to Storm Drainage Fund, None	200,000	66,450	250,000
9208.None - Transfers to Facilities Fund, None	200,000	-	-
9301.None - Transfer to Water Fund, None	450,000	450,000	650,000
9303.None - Transfers to TRCC Fund, None	300,000	300,000	-
9402.None - Transfer to Fleet, None	384,000	384,000	156,000
9406.None - Transfer to Facilities Fund, None	-	200,000	400,000
9610.11 - Transfer to Debt Serv_PSI COP's 2010, None	1,826,215	1,647,679	1,508,324
9610.12 - Transfer to Debt Serv_Parkway 12 Refunding, None	3,859,125	3,859,125	3,856,875
9615.None - Transfer To Parkway Debt Retirem, None	2,024,608	1,056,252	823,499

Transfers Out Total	\$ 12,440,741	\$ 11,160,299	\$ 10,733,488
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202 Storm Drainage Fund

Revenue

Intergovernmental

4315.None - Development Fees, None	\$ 16,000	\$ 34,000	\$ 30,000
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Intergovernmental Total	\$ 16,000	\$ 34,000	\$ 30,000
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Interest

4610.None - Interest Income, None	\$ 975	\$ -	\$ 100
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Interest Total	\$ 975	\$ -	\$ 100
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Total Revenue	\$ 16,975	\$ 34,000	\$ 30,100
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Expenditures

Capital Outlay

8445.None - Drainage System Improvements, None	\$ 266,000	\$ 132,010	\$ 280,000
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Capital Outlay Total	\$ 266,000	\$ 132,010	\$ 280,000
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Total Expenditures	\$ 266,000	\$ 132,010	\$ 280,000
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Transfers In

4821.None - Transfer in Sales Tax CIP, None	\$ 200,000	\$ 66,450	\$ 250,000
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Transfers In Total	\$ 200,000	\$ 66,450	\$ 250,000
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207 Transportation Capacity Fund

Revenue

Charges for Service

4315.None - Development Fees, None	\$ 1,560,600	\$ 1,560,600	\$ 2,360,600
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Charges for Service Total	\$ 1,560,600	\$ 1,560,600	\$ 2,360,600
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Interest



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget

4610.None - Interest Income, None	\$ 34,844	\$ -	\$ 14,500
Interest Total	\$ 34,844	\$ -	\$ 14,500
Total Revenue	\$ 1,595,444	\$ 1,560,600	\$ 2,375,100

Expenditures

Capital Outlay			
8350.None - Street Capacity Expansion, None	\$ 1,973,000	\$ 1,620,623	\$ -
8360.None - Street Reconstruction, None	-	-	1,866,000
Capital Outlay Total	\$ 1,973,000	\$ 1,620,623	\$ 1,866,000
Total Expenditures	\$ 1,973,000	\$ 1,620,623	\$ 1,866,000

405 Comm Center Fund

Revenue			
Intergovernmental			
4200.05 - Grant/Reimb Rev_Pending Award, None	\$ -	\$ -	\$ 210,500
Intergovernmental Total	\$ -	\$ -	\$ 210,500
Charges for Service			
4321.None - County Wide System Charges, None	\$ 1,927,721	\$ 1,927,721	\$ 2,112,371
4330.None - Prof Svcs Rev, None	20,000	20,000	26,510
4700.None - Misc Revenue, None	-	-	13,500
Charges for Service Total	\$ 1,947,721	\$ 1,947,721	\$ 2,152,381
Interfund Revenue			
4390.14 - Interfund Chgs_Police, None	\$ 2,358,738	\$ 2,358,738	\$ 2,567,550
4390.15 - Interfund Chgs_Fire, None	460,324	460,324	516,159
Interfund Revenue Total	\$ 2,819,062	\$ 2,819,062	\$ 3,083,709
Other			
4650.None - Lease Revenue, None	\$ 2,799	\$ 2,799	\$ 2,799
Other Total	\$ 2,799	\$ 2,799	\$ 2,799
Interest			
4610.None - Interest Income, None	\$ 5,491	\$ -	\$ 7,100
Interest Total	\$ 5,491	\$ -	\$ 7,100
Total Revenue	\$ 4,775,073	\$ 4,769,582	\$ 5,456,489

Expenditures

Labor and Benefits			
5000.None - Full Time Salaries, None	\$ 2,866,007	\$ 2,866,007	\$ 3,178,835
5290.None - Seasonal Part-Time, None	36,801	36,801	-
5390.07 - Overtime_Holiday Pay, None	53,082	53,082	53,084
5390.None - Overtime, None	368,510	368,510	368,510
5420.None - Gen Retire Plan, None	171,753	171,753	190,120
5450.None - Leave Payout, None	-	-	24,033
5510.None - Social Security Cont, None	185,671	185,671	206,845
5515.None - Medicare Cont, None	48,684	48,684	52,587
5610.02 - Worker's Compensation Claims Experience, None	-	-	42,145
5610.None - Worker's Compensation, None	18,858	18,858	2,208
5620.None - Dental Insurance, None	34,953	34,953	32,835
5625.None - Health Insurance, None	699,575	699,575	640,403



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund				
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget	
5630.None - Life Insurance, None	4,506	4,506	4,745	
5635.None - Long Term Disability, None	11,273	11,273	11,970	
Labor and Benefits Total	\$ 4,499,673	\$ 4,499,673	\$ 4,808,320	
Non Personnel Operating				
6105.11 - Operating Supply_Office, None	\$ 3,045	\$ 3,045	\$ -	
6105.None - Operating Supply, None	32,480	32,480	32,250	
6125.None - Uniforms/Clothing, None	2,538	2,538	-	
6210.04 - Repairs/Maint_Equipment, None	15,000	15,000	-	
6210.None - Repairs/Maint, None	19,015	19,015	30,614	
6310.None - Printing/Publications, None	508	508	600	
6510.01 - Telephone_CBI, None	1,015	1,015	-	
6510.07 - Telephone_E911 Lines, None	81,918	81,918	100,650	
6510.08 - Telephone_Other, None	14,000	14,000	13,000	
6640.02 - Rent_Land/Lease, None	-	-	10,500	
6640.03 - Rent_Property/Space, None	21,201	21,201	21,994	
6830.01 - Professional Develop_Training, None	66,855	66,855	91,000	
6830.02 - Professional Develop_Travel, None	15,225	15,225	-	
6835.None - Dues, None	3,553	3,553	3,400	
7410.13 - Contract Svcs_Financial Audit, None	2,129	2,129	2,122	
7410.None - Contract Svcs, None	60,900	60,900	54,810	
7430.None - Contract Maintenance, None	16,748	16,748	16,500	
7505.None - Personnel Prog, None	3,045	3,045	4,000	
7585.None - Comm Participat, None	1,015	1,015	1,400	
7821.None - Grant Expendture Pending Award, None	-	-	35,000	
7900.01 - Operating Equip_Communications, None	92,365	92,365	78,000	
7900.None - Operating Equip, None	5,075	5,075	3,000	
7910.None - Furniture/Fixtures, None	3,553	3,553	3,500	
6510.09 - Telephone_Air Cards/Mobile Device, None	8,544	8,544	7,764	
6510.None - Telephone, None	6,032	6,032	6,627	
7620.01 - Data Process Chgs_Basic, None	296,297	296,297	262,735	
7620.02 - Data Process Chgs_Equip Replace, None	59,350	59,350	52,045	
7620.03 - Data Process Chgs_Direct, None	925,487	925,487	819,735	
7630.01 - Medical Programs_Health Programs, None	38,323	38,323	43,161	
7630.02 - Medical Programs_HSA Match, None	5,250	5,250	7,500	
7630.03 - Medical Programs_Wellness Awards, None	9,158	9,158	9,000	
7640.None - Liability Insurance, None	6,323	6,323	8,212	
7650.01 - Interfund Chgs_General Govt, None	332,503	332,503	344,109	
7680.None - Interfund Fuel, None	3,901	3,901	3,815	
7685.01 - Fleet Accrual_Replacement, None	35,087	35,087	45,435	
7685.02 - Fleet Accrual_Maintenance, None	8,973	8,973	13,615	
7695.None - Interfund Utilities, None	57,418	57,418	60,316	
Non Personnel Operating Total	\$ 2,253,829	\$ 2,253,829	\$ 2,186,409	
Capital Outlay				
8100.01 - Capital Equip_Communication Sys, None	\$ 634,000	\$ 1,002,296	\$ 935,000	
Capital Outlay Total	\$ 634,000	\$ 1,002,296	\$ 935,000	



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund				
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget	

Total Expenditures	\$	7,387,502	\$	7,755,798	\$	7,929,729
Transfers In						
4811.None - Transfer in E911 Fund, None	\$	2,374,468	\$	2,742,764	\$	2,484,470
Transfers In Total	\$	2,374,468	\$	2,742,764	\$	2,484,470

610 General Debt Service Fund

Revenue						
Intergovernmental						
4200.01 - Grant/Reimb Rev_Federal, None	\$	723,568	\$	378,784	\$	-
Intergovernmental Total	\$	723,568	\$	378,784	\$	-
Interest						
4620.None - Direct Interest Earnings, None	\$	270	\$	270	\$	-
Interest Total	\$	270	\$	270	\$	-
Total Revenue	\$	723,838	\$	379,054	\$	-

Expenditures						
Non Personnel Operating						
7270.11 - Debt Service Fees_PSI COP's 2010, None	\$	-	\$	-	\$	500
Non Personnel Operating Total	\$	-	\$	-	\$	500
Debt Service						
8860.11 - Bond Principal_PSI COP's 2010, None	\$	825,000	\$	825,000	\$	855,000
8860.12 - Bond Principal_Parkway 2012, None		2,975,000		2,975,000		3,095,000
8870.11 - Interest Expense_PSI COP's 2010, None		2,203,985		1,701,463		1,153,324
8870.12 - Interest Expense_Parkway 2012, None		883,625		883,625		761,375
Debt Service Total	\$	6,887,610	\$	6,385,088	\$	5,864,699
Total Expenditures	\$	6,887,610	\$	6,385,088	\$	5,865,199
Transfers In						
4811.None - Transfer in E911 Fund, None	\$	500,000	\$	500,000	\$	500,000
4821.11 - Transfer in Sales Tax CIP_PSI COP's 2010, None		1,826,215		1,647,679		1,508,324
4821.12 - Transfer in Sales Tax CIP_Parkway 12 Refunding, None		3,859,125		3,859,125		3,856,875
Transfers In Total	\$	6,185,340	\$	6,006,804	\$	5,865,199

614 GJ Public Finance Corp Fund

Revenue						
Interest						
4620.None - Direct Interest Earnings, None	\$	248	\$	248	\$	-
Interest Total	\$	248	\$	248	\$	-
Other						
4755.None - Contributions, None	\$	300,000	\$	300,000	\$	300,000
Other Total	\$	300,000	\$	300,000	\$	300,000
Total Revenue	\$	300,248	\$	300,248	\$	300,000
Expenditures						
Operating						
7270.None - Debt Service Fees, None	\$	-	\$	-	\$	1,500
Operating Total Total	\$	-	\$	-	\$	1,500
Debt Service						



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund				
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget	

8860.None - Bond Principal, None	\$ 245,000	\$ 245,000	\$ 255,000	
8870.None - Interest Expense, None	283,675	283,675	275,407	
Debt Service Total	\$ 528,675	\$ 528,675	\$ 530,407	
Total Expenditures	\$ 528,675	\$ 528,675	\$ 531,907	
Transfers In				
4850.None - Transfer in Consvr Trust Fund, None	\$ 230,175	\$ 230,175	\$ 231,906	
Transfers In Total	\$ 230,175	\$ 230,175	\$ 231,906	

615 Riverside Pkwy Debt Retirement

Revenue				
Interest				
4610.None - Interest Income, None	\$ 156,122	\$ 195,090	\$ 148,200	
Interest Total	156,122	195,090	148,200	
Total Revenue	\$ 156,122	\$ 195,090	\$ 148,200	
Expenditures				
Transfers In				
4821.None - Transfer in Sales Tax CIP, None	\$ 2,024,608	\$ 1,056,252	\$ 823,499	
Transfers In Total	\$ 2,024,608	\$ 1,056,252	\$ 823,499	
Transfers Out				
9201.None - Transfers to Sales Tax CIP Fund, None	\$ 3,384,000	\$ 3,384,000	\$ 3,156,000	
Transfers Out Total	\$ 3,384,000	\$ 3,384,000	\$ 3,156,000	

301 Water Fund

Revenue				
Intergovernmental				
4200.04 - Grant/Reimb Rev_Other, None	\$ -	\$ -	\$ 27,000	
4200.05 - Grant/Reimb Rev_Pending Award, None	70,000	172,500	677,500	
Intergovernmental Total	\$ 70,000	\$ 172,500	\$ 704,500	
Charges for Service				
4340.01 - Service Chgs_Meter Turn On/Off, None	\$ 46,000	\$ 74,000	\$ 80,000	
4340.02 - Service Chgs_Hook Up, None	-	-	20,000	
4340.03 - Service Chgs_Water Sale-In City, None	7,227,137	7,227,137	7,495,509	
4340.04 - Service Chgs_Water Sale-Out City, None	164,413	164,413	169,345	
4340.05 - Service Chgs_Raw Water Sale, None	48,000	48,000	371,987	
4340.06 - Service Chgs_Bulk Water Sale, None	42,000	42,000	44,100	
4340.07 - Service Chgs_Reservoir Wtr Sale, None	20,000	20,000	20,000	
4415.None - Delinquent Charges, None	53,000	53,000	60,000	
4700.01 - Misc Revenue_NSF Fees, None	1,000	1,000	2,600	
4700.None - Misc Revenue, None	2,000	2,000	2,000	
Charges for Service Total	\$ 7,603,550	\$ 7,631,550	\$ 8,265,541	
Interfund Revenue				
4390.02 - Interfund Chgs_Sewer, None	\$ 499,761	\$ 499,761	\$ 450,137	
4390.03 - Interfund Chgs_Solid Waste, None	255,888	255,888	234,737	
4390.06 - Interfund Chgs_Irrigation, None	11,280	11,280	10,161	
Interfund Revenue Total	\$ 766,929	\$ 766,929	\$ 695,035	



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund				
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget	
Interest				
4610.None - Interest Income, None	\$ 115,491	\$ 114,615	\$ 83,400	
Interest Total	\$ 115,491	\$ 114,615	\$ 83,400	
Other				
4650.01 - Lease Revenue_Hunting, None	\$ 3,000	\$ 3,000	\$ 3,000	
4650.02 - Lease Revenue_Ranch, None	41,000	41,000	37,000	
4650.None - Lease Revenue, None	10,700	10,700	10,700	
Other Total	\$ 54,700	\$ 54,700	\$ 50,700	
Capital Proceeds				
4671.None - Note Proceeds, None	\$ -	\$ -	\$ 4,100,000	
4685.None - Tap Charges, None	109,000	109,000	203,551	
Capital Proceeds Total	\$ 109,000	\$ 109,000	\$ 4,303,551	
Total Revenue	\$ 8,719,670	\$ 8,849,294	\$ 14,102,727	
Expenditures				
Labor and Benefits				
5000.None - Full Time Salaries, None	\$ 1,926,934	\$ 1,926,934	\$ 2,081,618	
5010.None - Cellular Telephone, None	2,638	2,638	3,251	
5290.None - Seasonal Part-Time, None	51,318	51,318	26,260	
5390.None - Overtime, None	91,923	91,923	96,001	
5420.None - Gen Retire Plan, None	120,416	120,416	126,590	
5450.None - Leave Payout, None	50,196	50,196	-	
5510.None - Social Security Cont, None	131,417	131,417	136,587	
5515.None - Medicare Cont, None	30,786	30,786	31,994	
5610.02 - Worker's Compensation Claims Experience, None	-	-	32,280	
5610.None - Worker's Compensation, None	52,574	52,574	26,453	
5620.None - Dental Insurance, None	21,672	21,672	23,762	
5625.None - Health Insurance, None	488,052	488,052	485,029	
5630.None - Life Insurance, None	2,962	2,962	3,145	
5635.None - Long Term Disability, None	7,424	7,424	7,975	
5820.02 - Allowances_Automobile, None	1,081	1,081	1,081	
Labor and Benefits Total	\$ 2,979,393	\$ 2,979,393	\$ 3,082,026	
Non Personnel Operating				
6105.02 - Operating Supply_Business Meals, None	-	-	150	
6105.03 - Operating Supply_Comput/Printer, None	\$ 600	\$ 600	\$ 9,395	
6105.07 - Operating Supply_Hardware, None	300	300	270	
6105.08 - Operating Supply_Janitorial, None	650	650	585	
6105.10 - Operating Supply_Minor Equip, None	2,000	2,000	1,950	
6105.11 - Operating Supply_Office, None	6,500	6,500	7,350	
6105.13 - Operating Supply_Small Tools, None	4,250	4,250	4,175	
6105.None - Operating Supply, None	63,000	63,000	57,000	
6120.None - Postage/Freight, None	181,600	181,600	164,240	
6125.None - Uniforms/Clothing, None	3,800	3,800	3,420	
6130.02 - Materials_Gravel, Sand, Soil, None	17,000	17,000	15,300	
6145.None - Chemical/Fertilizers, None	120,200	120,200	118,680	
6150.01 - Pipe & Supplies_Clamps, None	7,500	7,500	7,500	



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
6150.02 - Pipe & Supplies_Fittings, None	35,000	35,000	40,000
6150.03 - Pipe & Supplies_Meters, None	17,900	17,900	16,110
6150.06 - Pipe & Supplies_Valves, None	3,000	3,000	3,000
6150.07 - Pipe & Supplies_Yokes, None	35,000	35,000	35,000
6150.None - Pipe & Supplies, None	40,000	40,000	40,000
6210.03 - Repairs/Maint_Electrical, None	10,200	10,200	9,180
6210.04 - Repairs/Maint_Equipment, None	13,500	13,500	12,750
6210.05 - Repairs/Maint_Hydrants, None	13,000	13,000	11,700
6210.07 - Repairs/Maint_Pipe, None	4,000	4,000	3,600
6210.08 - Repairs/Maint_Property, None	3,500	3,500	3,150
6210.09 - Repairs/Maint_Pumps, None	9,000	9,000	11,700
6210.None - Repairs/Maint, None	25,500	25,500	25,050
6270.02 - Damage Repair_Outside Property, None	2,000	2,000	1,800
6270.03 - Damage Repair_Vehicles, None	2,000	2,000	1,800
6310.None - Printing/Publications, None	650	650	1,085
6400.None - Advertising, None	7,500	7,500	1,500
6550.04 - Utilities_Gas, None	1,200	1,200	1,080
6550.06 - Utilities_Solid Waste, None	800	800	720
6550.07 - Utilities_Water, None	6,000	6,000	5,400
6550.08 - Utilities_Water Fees, None	7,500	7,500	7,500
6640.01 - Rent_Equipment, None	500	500	500
6640.03 - Rent_Property/Space, None	17,760	17,760	15,984
6830.01 - Professional Develop_Training, None	23,700	23,700	31,580
6830.02 - Professional Develop_Travel, None	6,200	6,200	-
6835.None - Dues, None	13,355	13,355	10,770
7310.02 - Charges/Fees_Credit Card, None	400	400	400
7310.07 - Charges/Fees_Treasurer, None	4,500	4,500	4,500
7410.08 - Contract Svcs_Consum Confidence, None	600	600	-
7410.13 - Contract Svcs_Financial Audit, None	2,503	2,503	2,495
7410.15 - Contract Svcs_Laundry, None	800	800	800
7410.19 - Contract Svcs_Patching, None	52,500	52,500	47,250
7410.24 - Contract Svcs_Security, None	3,000	3,000	3,000
7410.27 - Contract Svcs_Traffic Control, None	16,000	16,000	14,400
7410.37 - Contract Svcs_Lab Testing, None	-	-	31,000
7410.None - Contract Svcs, None	193,700	203,680	233,000
7430.13 - Contract Maintenance_Elevator, None	3,000	3,000	2,700
7430.None - Contract Maintenance, None	300	300	270
7505.10 - Personnel Prog_Recognition Prog, None	2,000	2,000	1,800
7530.None - Licenses/Permits, None	3,000	3,000	2,700
7585.None - Comm Participat, None	21,350	21,350	17,515
7750.None - Special Operating Projects, None	10,000	10,000	13,800
7900.04 - Operating Equip_Machinery & Tool, None	13,000	13,000	15,000
7900.None - Operating Equip, None	10,700	10,700	45,600
7910.None - Furniture/Fixtures, None	5,000	5,000	1,400
6510.09 - Telephone_Air Cards/Mobile Device, None	4,620	4,620	6,132



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
6510.None - Telephone, None	8,713	8,713	5,762
7620.01 - Data Process Chgs_Basic, None	113,497	113,497	138,666
7620.02 - Data Process Chgs_Equip Replace, None	9,055	9,055	12,108
7620.03 - Data Process Chgs_Direct, None	278,848	278,848	202,480
7630.01 - Medical Programs_Health Programs, None	33,000	33,000	34,073
7630.02 - Medical Programs_HSA Match, None	3,750	3,750	3,750
7630.03 - Medical Programs_Wellness Awards, None	7,886	7,886	7,500
7640.None - Liability Insurance, None	69,088	69,088	89,727
7650.01 - Interfund Chgs_General Govt, None	596,006	596,006	680,489
7680.None - Interfund Fuel, None	53,356	53,356	50,751
7685.01 - Fleet Accrual_Replacement, None	96,755	96,755	129,572
7685.02 - Fleet Accrual_Maintenance, None	97,353	97,353	80,302
7690.01 - Facility Accrual_Maintenance, None	28,434	28,434	35,114
7695.None - Interfund Utilities, None	62,258	62,258	65,400
Non Personnel Operating Total	\$ 2,511,137	\$ 2,521,117	\$ 2,660,430
<u>Debt Service</u>			
8850.10 - Note Principal_Water Rev 2009, None	\$ 185,064	\$ 185,064	\$ 189,720
8850.13 - Note Principal_Water 2016, None	64,141	64,141	65,431
8850.14 - Note Principal_Water 2017, None	30,273	30,273	31,075
8850.15 - Note Principal_Water 2020, None	-	-	80,941
8860.03 - Bond Principal_Water 2002, None	215,500	215,500	226,275
8870.03 - Interest Expense_Water 2002, None	33,816	33,816	25,227
8870.10 - Interest Expense_Water Rev 2009, None	59,674	59,674	55,019
8870.13 - Interest Expense_Water 2016, None	27,174	27,174	25,885
8870.14 - Interest Expense_Water 2017, None	19,486	19,486	18,685
8870.15 - Interest Expense_Water 2020, None	-	-	51,250
Debt Service Total	\$ 635,128	\$ 635,128	\$ 769,508
<u>Capital Outlay</u>			
8100.03 - Capital Equip_Specialty, None	\$ 140,000	\$ 140,000	\$ -
8410.None - Water Supply, None	2,585,000	4,008,582	7,580,750
8415.None - Water Distribution, None	3,407,000	3,785,346	-
8420.None - Water Treatment, None	25,000	44,635	-
Capital Outlay Total	\$ 6,157,000	\$ 7,978,563	\$ 7,580,750
Total Expenditures	\$ 12,282,658	\$ 14,114,201	\$ 14,092,714
<u>Transfers In</u>			
4814.None - Transfer in CDBG Fund, None	\$ 20,000	\$ 20,000	\$ 20,000
4821.None - Transfer in Sales Tax CIP, None	450,000	450,000	650,000
Transfers In Total	\$ 470,000	\$ 470,000	\$ 670,000
302 Solid Waste Removal Fund			
Revenue			
<u>Charges for Service</u>			
4340.08 - Service Chgs_Recycling, None	\$ 208,000	\$ 208,000	\$ 190,000
4340.None - Service Chgs, None	4,150,000	4,150,000	4,375,000
4700.None - Misc Revenue, None	94,441	94,441	96,991



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund				
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget	
Charges for Service Total	\$ 4,452,441	\$ 4,452,441	\$ 4,661,991	
Interest				
4610.None - Interest Income, None	\$ 24,022	\$ 26,205	\$ 25,100	
Interest Total	\$ 24,022	\$ 26,205	\$ 25,100	
Total Revenue	\$ 4,476,463	\$ 4,478,646	\$ 4,687,091	
Expenditures				
Labor and Benefits				
5000.None - Full Time Salaries, None	\$ 757,524	\$ 757,524	\$ 751,257	
5010.None - Cellular Telephone, None	270	270	225	
5290.None - Seasonal Part-Time, None	988	988	1,061	
5390.None - Overtime, None	26,209	26,209	28,994	
5420.None - Gen Retire Plan, None	45,843	45,843	45,084	
5510.None - Social Security Cont, None	48,657	48,657	48,447	
5515.None - Medicare Cont, None	11,393	11,393	11,337	
5610.02 - Worker's Compensation Claims Experience, None	-	-	11,785	
5610.None - Worker's Compensation, None	100,253	100,253	23,170	
5620.None - Dental Insurance, None	7,418	7,418	8,035	
5625.None - Health Insurance, None	145,024	145,024	150,265	
5630.None - Life Insurance, None	1,094	1,094	1,082	
5635.None - Long Term Disability, None	2,725	2,725	2,714	
5820.02 - Allowances_Automobile, None	240	240	-	
Labor and Benefits Total	\$ 1,147,638	\$ 1,147,638	\$ 1,083,456	
Non Personnel Operating				
6105.11 - Operating Supply_Office, None	\$ 350	\$ 350	\$ 315	
6105.13 - Operating Supply_Small Tools, None	1,300	1,300	1,170	
6105.None - Operating Supply, None	6,000	6,000	5,000	
6125.None - Uniforms/Clothing, None	1,800	1,800	1,620	
6210.None - Repairs/Maint, None	16,000	16,000	14,000	
6270.02 - Damage Repair_Outside Property, None	2,000	2,000	2,000	
6270.03 - Damage Repair_Vehicles, None	1,000	1,000	1,000	
6310.None - Printing/Publications, None	2,700	2,700	2,000	
6400.None - Advertising, None	1,800	1,800	1,875	
6830.01 - Professional Develop_Training, None	3,500	3,500	3,000	
7310.05 - Charges/Fees_Landfill Commercial, None	145,000	145,000	112,000	
7310.06 - Charges/Fees_Landfill-Resident, None	643,500	643,500	630,000	
7410.13 - Contract Svcs_Financial Audit, None	1,065	1,065	1,062	
7410.22 - Contract Svcs_Recycling, None	761,618	761,618	780,876	
7900.None - Operating Equip, None	65,000	65,000	65,000	
6510.None - Telephone, None	670	670	1,153	
7620.01 - Data Process Chgs_Basic, None	10,044	10,044	14,596	
7620.02 - Data Process Chgs_Equip Replace, None	1,479	1,479	1,675	
7620.03 - Data Process Chgs_Direct, None	11,383	11,383	6,945	
7630.01 - Medical Programs_Health Programs, None	13,838	13,838	14,766	
7630.02 - Medical Programs_HSA Match, None	3,000	3,000	3,000	
7630.03 - Medical Programs_Wellness Awards, None	3,307	3,307	3,000	



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
7640.None - Liability Insurance, None	34,593	34,593	44,927
7650.01 - Interfund Chgs_General Govt, None	326,850	326,850	344,258
7650.02 - Interfund Chgs_Utility Billing, None	255,888	255,888	234,737
7680.None - Interfund Fuel, None	113,259	113,259	105,439
7685.01 - Fleet Accrual_Replacement, None	435,817	435,817	599,078
7685.02 - Fleet Accrual_Maintenance, None	350,865	350,865	282,069
7690.01 - Facility Accrual_Maintenance, None	11,205	11,205	14,803
7695.None - Interfund Utilities, None	5,387	5,387	5,659
Non Personnel Operating Total	\$ 3,230,218	\$ 3,230,218	\$ 3,297,023
Debt Service			
8850.None - Note Principal, None	\$ 94,441	\$ 94,441	\$ 96,991
Debt Service Total	\$ 94,441	\$ 94,441	\$ 96,991
Total Expenditures	\$ 4,472,297	\$ 4,472,297	\$ 4,477,470
Transfers Out			
9100.None - Transfers to General Fund, None	\$ 180,000	\$ 180,000	\$ 180,000
Transfers Out Total	\$ 180,000	\$ 180,000	\$ 180,000
303 Grand Junction Convention Center			
Revenue			
Intergovernmental			
4200.04 - Grant/Reimb Rev_Other, None	\$ 203,304	\$ 203,304	\$ 212,488
4200.08 - Grant/Reimb Rev_Federal Mineral Lease, None	-	1,000,000	-
4200.None - Grant/Reimb Rev, None	6,600,000	5,745,536	-
Intergovernmental Total	\$ 6,803,304	\$ 6,948,840	\$ 212,488
Interest			
4610.None - Interest Income, None	\$ 120,442	\$ -	\$ -
Interest Total	\$ 120,442	\$ -	\$ -
Total Revenue	\$ 6,923,746	\$ 6,948,840	\$ 212,488
Expenditures			
Non Personnel Operating			
7410.None - Contract Svcs, None	\$ 225,000	\$ 225,000	\$ 202,500
6550.09 - Utilities_Energy Service Contract, None	32,047	32,047	32,913
7640.None - Liability Insurance, None	10,637	10,637	13,814
7685.01 - Fleet Accrual_Replacement, None	3,983	3,983	4,866
7685.02 - Fleet Accrual_Maintenance, None	5,670	5,670	2,307
7695.None - Interfund Utilities, None	150,967	150,967	158,588
Non Personnel Operating Total	\$ 428,304	\$ 428,304	\$ 414,988
Capital Outlay			
8215.None - Facility Improvements, None	\$ 7,020,000	\$ 7,045,536	\$ -
Capital Outlay Total	\$ 7,020,000	\$ 7,045,536	\$ -
Total Expenditures	\$ 7,448,304	\$ 7,473,840	\$ 414,988
Transfers In			
4812.None - Transfer In Visit GJ, None	\$ 200,000	\$ 200,000	\$ 200,000
4821.None - Transfer in Sales Tax CIP, None	300,000	300,000	-
Transfers In Total	\$ 500,000	\$ 500,000	\$ 200,000



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
305 Golf Courses Fund			
Revenue			
Charges for Service			
4300.None - Merchandise Sales, None	\$ 210,000	\$ 218,000	\$ 218,000
4305.None - Marketing Services Revenue, None	18,000	-	18,000
4340.None - Service Chgs, None	-	-	300
4361.01 - Rental Income_Golf Clubs, None	19,500	4,500	4,500
4361.07 - Rental Income_Golf Carts, None	314,000	340,000	340,000
4361.08 - Rental Income_Golf Cart Pass, None	33,500	8,500	-
4363.01 - Food/Bev Sales_Concessions, None	-	47,000	55,000
4365.01 - Green Fees_Tournaments, None	86,000	83,000	90,000
4365.03 - Green Fees_Season Tickets, None	257,000	147,803	190,000
4365.None - Green Fees, None	795,000	720,000	735,000
4366.None - Driving Range, None	114,000	114,000	117,000
4367.None - Lessons, None	13,000	7,500	7,000
4700.None - Misc Revenue, None	12,500	12,500	12,500
4710.None - Vendor's Fee, None	-	-	550
Charges for Service Total	\$ 1,872,500	\$ 1,702,803	\$ 1,787,850
Interest			
4610.None - Interest Income, None	\$ 2,252	\$ 2,252	\$ 2,500
Interest Total	\$ 2,252	\$ 2,252	\$ 2,500
Other			
4650.03 - Lease Revenue_Concessions, None	\$ 20,825	\$ 18,875	\$ 13,000
Other Total	\$ 20,825	\$ 18,875	\$ 13,000
Total Revenue	\$ 1,895,577	\$ 1,723,930	\$ 1,803,350
Expenditures			
Labor and Benefits			
5000.None - Full Time Salaries, None	\$ 454,941	\$ 434,941	\$ 419,072
5010.None - Cellular Telephone, None	2,481	2,481	1,053
5290.06 - Seasonal Part-Time_Gratuity, None	-	-	4,500
5290.None - Seasonal Part-Time, None	226,914	226,914	265,912
5390.None - Overtime, None	1,749	1,749	1,890
5415.None - Lesson Pay, None	11,000	6,000	6,000
5420.None - Gen Retire Plan, None	27,341	27,341	25,149
5510.None - Social Security Cont, None	43,452	43,452	43,339
5515.None - Medicare Cont, None	10,168	10,168	10,143
5610.02 - Worker's Compensation Claims Experience, None	-	-	8,360
5610.None - Worker's Compensation, None	13,260	13,260	7,162
5620.None - Dental Insurance, None	5,274	5,274	3,208
5625.None - Health Insurance, None	108,192	88,192	68,564
5630.None - Life Insurance, None	732	732	552
5635.None - Long Term Disability, None	1,861	1,861	1,441
5820.02 - Allowances_Automobile, None	-	-	1,502
Labor and Benefits Total	\$ 907,365	\$ 862,365	\$ 867,847



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund				
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget	
Non Personnel Operating				
6010.None - Cost of Goods Sold, None	\$ 146,000	\$ 177,000	\$ 186,350	
6105.08 - Operating Supply_Janitorial, None	1,500	1,500	1,350	
6105.11 - Operating Supply_Office, None	250	250	225	
6105.None - Operating Supply, None	17,500	18,500	23,350	
6120.None - Postage/Freight, None	300	300	270	
6125.None - Uniforms/Clothing, None	800	800	620	
6130.02 - Materials_Gravel, Sand, Soil, None	13,000	13,000	12,100	
6130.03 - Materials_Nursery Stock, None	3,200	3,200	2,700	
6145.01 - Chemical/Fertilizers_Chemicals, None	9,500	9,500	8,850	
6145.02 - Chemical/Fertilizers_Fertilizers, None	40,000	40,000	36,300	
6150.None - Pipe & Supplies, None	5,000	5,000	4,200	
6155.None - Food for Concessions, None	-	2,000	2,000	
6160.01 - Equip Parts/Supply_Batteries, None	850	850	765	
6160.03 - Equip Parts/Supply_Oil & Grease, None	1,475	1,475	248	
6160.04 - Equip Parts/Supply_Parts, None	30,800	30,800	14,370	
6210.01 - Repairs/Maint_Buildings, None	14,000	14,000	5,830	
6210.09 - Repairs/Maint_Pumps, None	600	600	540	
6210.None - Repairs/Maint, None	1,500	1,500	1,350	
6400.None - Advertising, None	8,000	8,000	4,500	
6550.05 - Utilities_Sewer, None	2,055	2,055	1,850	
6550.06 - Utilities_Solid Waste, None	4,650	4,650	4,200	
6550.07 - Utilities_Water, None	-	-	1,000	
6550.08 - Utilities_Water Fees, None	31,100	31,100	29,266	
6550.10 - Utilities_Cable/Internet, None	-	-	260	
6640.01 - Rent_Equipment, None	2,800	2,800	2,400	
6825.02 - Allowance/Reimb_Tool, None	600	600	540	
6830.01 - Professional Develop_Training, None	2,150	2,150	3,375	
6830.02 - Professional Develop_Travel, None	1,600	1,600	-	
6835.None - Dues, None	3,600	3,600	3,240	
7310.02 - Charges/Fees_Credit Card, None	27,000	27,000	30,576	
7410.01 - Contract Svcs_Animal Control, None	400	400	360	
7410.13 - Contract Svcs_Financial Audit, None	559	559	558	
7410.24 - Contract Svcs_Security, None	2,700	2,700	2,610	
7410.None - Contract Svcs, None	4,700	4,700	4,230	
7430.None - Contract Maintenance, None	250	250	225	
7530.None - Licenses/Permits, None	-	1,000	1,300	
7900.03 - Operating Equip_Computer Softwar, None	-	-	12,141	
7900.None - Operating Equip, None	66,185	66,185	59,567	
6510.None - Telephone, None	6,368	6,368	4,610	
6550.09 - Utilities_Energy Service Contract, None	4,115	4,115	4,226	
7620.01 - Data Process Chgs_Basic, None	50,220	50,220	54,979	
7620.02 - Data Process Chgs_Equip Replace, None	3,900	3,900	5,075	
7620.03 - Data Process Chgs_Direct, None	2,859	2,859	2,786	
7630.01 - Medical Programs_Health Programs, None	6,388	6,388	10,099	



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
7630.02 - Medical Programs_HSA Match, None	750	750	750
7630.03 - Medical Programs_Wellness Awards, None	1,526	1,526	1,200
7640.None - Liability Insurance, None	16,913	16,913	21,968
7650.01 - Interfund Chgs_General Govt, None	131,428	131,428	135,252
7680.None - Interfund Fuel, None	15,042	15,042	15,932
7685.01 - Fleet Accrual_Replacement, None	113,008	113,008	145,434
7685.02 - Fleet Accrual_Maintenance, None	9,974	9,974	30,574
7690.01 - Facility Accrual_Maintenance, None	-	-	19,419
7695.None - Interfund Utilities, None	46,135	46,135	48,464
Non Personnel Operating Total	\$ 853,250	\$ 888,250	\$ 964,384
<u>Debt Service</u>			
8860.None - Bond Principal, None	\$ 124,563	\$ -	\$ 105,723
8870.None - Interest Expense, None	24,367	38,313	18,813
Debt Service Total	\$ 148,930	\$ 38,313	\$ 124,536
<u>Capital Outlay</u>			
8215.None - Facility Improvements, None	\$ -	\$ 5,461	\$ -
Capital Outlay Total	\$ -	\$ 5,461	\$ -
Total Expenditures	\$ 1,909,545	\$ 1,794,389	\$ 1,956,767
<u>Transfers In</u>			
4850.None - Transfer in Consvr Trust Fund, None	\$ 160,000	\$ 160,000	\$ 160,000
Transfers In Total	\$ 160,000	\$ 160,000	\$ 160,000

308 Parking Authority Fund

Revenue			
<u>Charges for Service</u>			
4360.04 - Fee Revenue_4th & Colorado, None	\$ 30,000	\$ 45,000	\$ 45,000
4360.05 - Fee Revenue_5th & Colorado, None	17,000	17,000	17,000
4360.06 - Fee Revenue_6th & Colorado, None	25,000	25,000	25,000
4360.07 - Fee Revenue_6th & Rood, None	9,500	9,500	9,500
4360.09 - Fee Revenue_5th & Grand, None	600	600	1,200
4360.10 - Fee Revenue_500 Ute, None	3,500	3,500	3,500
4360.11 - Fee Revenue_600 Colorado, None	10,500	10,500	10,500
4360.12 - Fee Revenue_7th & Colorado, None	6,500	6,500	6,500
4360.None - Fee Revenue, None	371,500	371,500	400,000
4720.None - Uncollected Revenues, None	-	-	50
Charges for Service Total	\$ 474,100	\$ 489,100	\$ 518,250
<u>Fines and Forfeitures</u>			
4410.None - Fines, None	\$ 188,000	\$ 188,000	\$ 160,000
Fines and Forfeitures Total	\$ 188,000	\$ 188,000	\$ 160,000
<u>Interest</u>			
4610.None - Interest Income, None	\$ 4,155	\$ 5,916	\$ 6,800
Interest Total	\$ 4,155	\$ 5,916	\$ 6,800
<u>Other</u>			
4500.None - Special Assessments, None	\$ 19,500	\$ 19,500	\$ 19,700
4650.None - Lease Revenue, None	35,800	35,800	35,800



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund					
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget		
Other Total	\$ 55,300	\$ 55,300	\$ 55,500		
Total Revenue	\$ 721,555	\$ 738,316	\$ 740,550		
Expenditures					
Labor and Benefits					
5000.None - Full Time Salaries, None	\$ 59,634	\$ 59,634	\$ 110,246		
5010.None - Cellular Telephone, None	346	346	301		
5290.None - Seasonal Part-Time, None	92,773	92,773	23,071		
5420.None - Gen Retire Plan, None	3,583	3,583	6,618		
5510.None - Social Security Cont, None	9,451	9,451	6,995		
5515.None - Medicare Cont, None	2,212	2,212	1,940		
5610.02 - Worker's Compensation Claims Experience, None	-	-	3,735		
5610.None - Worker's Compensation, None	1,650	1,650	1,433		
5620.None - Dental Insurance, None	1,191	1,191	1,713		
5625.None - Health Insurance, None	36,948	36,948	32,095		
5630.None - Life Insurance, None	105	105	184		
5635.None - Long Term Disability, None	236	236	417		
5820.02 - Allowances_Automobile, None	-	-	151		
Labor and Benefits Total	\$ 208,129	\$ 208,129	\$ 188,899		
Non Personnel Operating					
6105.None - Operating Supply, None	\$ 7,000	\$ 7,000	\$ 6,300		
6125.None - Uniforms/Clothing, None	500	500	450		
6210.06 - Repairs/Maint_Meters, None	7,500	7,500	6,750		
6210.08 - Repairs/Maint_Property, None	8,000	8,000	7,200		
7310.02 - Charges/Fees_Credit Card, None	76,500	76,500	87,705		
7410.13 - Contract Svcs_Financial Audit, None	149	149	149		
7410.None - Contract Svcs, None	14,700	14,700	13,230		
7900.None - Operating Equip, None	6,000	6,000	5,400		
6510.09 - Telephone_Air Cards/Mobile Device, None	3,780	3,780	3,780		
6510.None - Telephone, None	335	335	-		
7620.01 - Data Process Chgs_Basic, None	10,044	10,044	4,865		
7620.02 - Data Process Chgs_Equip Replace, None	800	800	400		
7620.03 - Data Process Chgs_Direct, None	7,225	7,225	1,749		
7640.None - Liability Insurance, None	327	327	425		
7650.01 - Interfund Chgs_General Govt, None	53,805	53,805	55,541		
7680.None - Interfund Fuel, None	440	440	480		
7685.01 - Fleet Accrual_Replacement, None	6,441	6,441	8,341		
7685.02 - Fleet Accrual_Maintenance, None	3,026	3,026	2,088		
7690.01 - Facility Accrual_Maintenance, None	865	865	835		
7695.None - Interfund Utilities, None	10,178	10,178	10,692		
Non Personnel Operating Total	\$ 217,615	\$ 217,615	\$ 216,380		
Debt Service					
8860.None - Bond Principal, None	\$ 210,046	\$ 210,046	\$ 210,046		
8870.None - Interest Expense, None	33,721	33,721	33,721		
Debt Service Total	\$ 243,767	\$ 243,767	\$ 243,767		
Total Expenditures	\$ 669,511	\$ 669,511	\$ 649,046		



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
309 Ridges Irrigation Fund			
Revenue			
<u>Charges for Service</u>			
4340.None - Service Chgs, None	\$ 279,728	\$ 279,728	\$ 302,100
Charges for Service Total	\$ 279,728	\$ 279,728	\$ 302,100
<u>Interest</u>			
4610.None - Interest Income, None	\$ 2,366	\$ 2,260	\$ 1,600
Interest Total	\$ 2,366	\$ 2,260	\$ 1,600
Total Revenue	\$ 282,094	\$ 281,988	\$ 303,700
Expenditures			
<u>Labor and Benefits</u>			
5000.None - Full Time Salaries, None	\$ 81,073	\$ 81,073	\$ 83,477
5010.None - Cellular Telephone, None	76	76	82
5390.None - Overtime, None	805	805	-
5420.None - Gen Retire Plan, None	5,064	5,064	5,216
5510.None - Social Security Cont, None	5,071	5,071	5,169
5515.None - Medicare Cont, None	1,192	1,192	1,214
5610.02 - Worker's Compensation Claims Experience, None	-	-	5,780
5610.None - Worker's Compensation, None	2,765	2,765	1,158
5620.None - Dental Insurance, None	810	810	906
5625.None - Health Insurance, None	18,942	18,942	17,034
5630.None - Life Insurance, None	122	122	118
5635.None - Long Term Disability, None	312	312	304
5820.02 - Allowances_Automobile, None	121	121	121
Labor and Benefits Total	\$ 116,353	\$ 116,353	\$ 120,579
<u>Non Personnel Operating</u>			
6105.13 - Operating Supply_Small Tools, None	\$ 300	\$ 300	\$ 300
6105.None - Operating Supply, None	780	780	780
6130.02 - Materials_Gravel, Sand, Soil, None	-	-	400
6150.02 - Pipe & Supplies_Fittings, None	3,400	3,400	3,400
6160.03 - Equip Parts/Supply_Oil & Grease, None	260	260	234
6210.03 - Repairs/Maint_Electrical, None	3,000	3,000	4,500
6210.04 - Repairs/Maint_Equipment, None	1,000	1,000	900
6210.07 - Repairs/Maint_Pipe, None	500	500	20,450
6210.09 - Repairs/Maint_Pumps, None	4,000	4,000	5,000
6210.None - Repairs/Maint, None	325	325	293
6510.02 - Telephone_Cellular, None	150	150	135
6550.05 - Utilities_Sewer, None	270	270	243
6550.07 - Utilities_Water, None	265	265	239
7410.13 - Contract Svcs_Financial Audit, None	76	76	75
7410.19 - Contract Svcs_Patching, None	1,500	1,500	1,350
7410.27 - Contract Svcs_Traffic Control, None	250	250	225
7900.04 - Operating Equip_Machinery & Tool, None	5,000	5,000	4,500
7640.None - Liability Insurance, None	839	839	1,090



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
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Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
7650.01 - Interfund Chgs_General Govt, None	20,980	20,980	22,778
7650.02 - Interfund Chgs_Utility Billing, None	11,280	11,280	10,161
7680.None - Interfund Fuel, None	2,086	2,086	2,040
7685.01 - Fleet Accrual_Replacement, None	2,466	2,466	3,193
7685.02 - Fleet Accrual_Maintenance, None	2,073	2,073	1,390
7695.None - Interfund Utilities, None	101,651	101,651	106,782
Non Personnel Operating Total	\$ 162,451	\$ 162,451	\$ 190,458
Capital Outlay			
8435.None - Irrigation System Improvements, None	\$ 100,000	\$ 100,000	\$ -
Capital Outlay Total	\$ 100,000	\$ 100,000	\$ -
Total Expenditures	\$ 378,804	\$ 378,804	\$ 311,037

900 Joint Sewer Operations Fund

Revenue			
Intergovernmental			
4200.04 - Grant/Reimb Rev_Other, None	\$ 16,023	\$ 16,023	\$ 75,000
4200.05 - Grant/Reimb Rev_Pending Award, None	-	-	520,000
Intergovernmental Total	\$ 16,023	\$ 16,023	\$ 595,000
Charges for Service			
4315.None - Development Fees, None	\$ 50,626	\$ 50,626	\$ 50,000
4330.06 - Prof Svcs Rev_Call Out, None	3,060	3,060	1,330
4330.07 - Prof Svcs Rev_Septic Tank Disp, None	175,000	175,000	175,000
4330.08 - Prof Svcs Rev_TV Line, None	2,040	2,040	-
4340.13 - Service Chgs_Lift Station Impact, None	13,861	13,861	19,100
4340.14 - Service Chgs_Lift Station Maint, None	5,348	5,348	5,589
4340.15 - Service Chgs_Indust Pretreat, None	16,626	16,626	10,800
4340.16 - Service Chgs_Indust Users, None	135,252	135,252	135,500
4340.None - Service Chgs, None	12,898,705	12,898,705	13,255,093
4396.02 - Fuel Chgs_Outside Agencies, None	190,000	190,000	150,000
4700.None - Misc Revenue, None	54,007	54,007	62,000
Charges for Service Total	\$ 13,544,525	\$ 13,544,525	\$ 13,864,412
Fines and Forfeitures			
4410.None - Fines, None	\$ 1,000	\$ 1,000	\$ 1,000
Fines and Forfeitures Total	\$ 1,000	\$ 1,000	\$ 1,000
Interfund Revenue			
4390.None - Interfund Chgs, None	-	-	6,862
4396.01 - Fuel Chgs_City, None	\$ 165,000	\$ 165,000	\$ 125,000
Interfund Revenue Total	\$ 165,000	\$ 165,000	\$ 131,862
Interest			
4610.None - Interest Income, None	\$ 467,165	\$ 461,983	\$ 404,100
4620.None - Direct Interest Earnings, None	-	-	2,853
Interest Total	\$ 467,165	\$ 461,983	\$ 406,953
Other			
4500.None - Special Assessments, None	\$ 24,801	\$ 24,801	\$ 9,252
Other Total	\$ 24,801	\$ 24,801	\$ 9,252



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
Capital Proceeds			
4685.None - Tap Charges, None	\$ 2,865,726	\$ 2,865,726	\$ 3,074,685
Capital Proceeds Total	\$ 2,865,726	\$ 2,865,726	\$ 3,074,685
Total Revenue	\$ 17,084,240	\$ 17,079,058	\$ 18,083,164
Expenditures			
Labor and Benefits			
5000.None - Full Time Salaries, None	\$ 2,636,034	\$ 2,636,034	\$ 2,670,882
5010.None - Cellular Telephone, None	2,445	2,445	1,953
5290.None - Seasonal Part-Time, None	36,455	36,455	41,182
5390.None - Overtime, None	35,000	35,000	46,175
5420.None - Gen Retire Plan, None	155,054	155,054	159,885
5510.None - Social Security Cont, None	165,189	165,189	170,948
5515.None - Medicare Cont, None	38,684	38,684	40,031
5610.None - Worker's Compensation, None	95,435	95,435	22,467
5610.02 - Worker's Compensation Claims Experience, None	-	-	35,675
5620.None - Dental Insurance, None	27,245	27,245	29,072
5625.None - Health Insurance, None	519,378	519,378	510,176
5630.None - Life Insurance, None	3,768	3,768	3,933
5635.None - Long Term Disability, None	9,601	9,601	10,070
5820.02 - Allowances_Automobile, None	1,200	1,200	1,200
Labor and Benefits Total	\$ 3,725,488	\$ 3,725,488	\$ 3,743,649
Non Personnel Operating			
6105.02 - Operating Supply_Business Meals, None	\$ 250	\$ 250	\$ 225
6105.03 - Operating Supply_Comput/Printer, None	1,600	1,600	1,440
6105.08 - Operating Supply_Janitorial, None	8,950	8,950	8,950
6105.09 - Operating Supply_Medical, None	958	958	800
6105.10 - Operating Supply_Minor Equip, None	15,200	6,200	11,000
6105.11 - Operating Supply_Office, None	4,700	4,700	4,480
6105.13 - Operating Supply_Small Tools, None	13,800	13,800	13,800
6105.None - Operating Supply, None	36,135	27,135	34,015
6120.None - Postage/Freight, None	500	500	450
6125.None - Uniforms/Clothing, None	4,460	4,460	4,014
6145.None - Chemical/Fertilizers, None	246,500	307,500	351,349
6150.None - Pipe & Supplies, None	500	500	450
6160.02 - Equip Parts/Supply_Filters, None	7,150	7,150	6,435
6160.03 - Equip Parts/Supply_Oil & Grease, None	3,850	3,850	3,475
6210.01 - Repairs/Maint_Buildings, None	4,631	4,631	29,750
6210.03 - Repairs/Maint_Electrical, None	80,000	80,000	92,900
6210.04 - Repairs/Maint_Equipment, None	114,369	91,369	177,000
6210.06 - Repairs/Maint_Meters, None	24,000	24,000	38,000
6210.07 - Repairs/Maint_Pipe, None	26,000	26,000	37,500
6210.09 - Repairs/Maint_Pumps, None	15,000	15,000	67,000
6210.19 - Repairs/Maint_CNG/Biogas , None	85,000	85,000	92,000
6210.None - Repairs/Maint, None	51,750	51,750	18,375
6270.02 - Damage Repair_Outside Property, None	40,000	20,000	16,000



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 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
6310.None - Printing/Publications, None	2,175	2,175	2,168
6400.None - Advertising, None	1,000	1,000	900
6550.05 - Utilities_Sewer, None	-	-	300
6550.06 - Utilities_Solid Waste, None	-	-	800
6550.07 - Utilities_Water, None	13,500	13,500	13,350
6550.08 - Utilities_Water Fees, None	200	200	180
6550.12 - Utilities_Drainage, None	4,800	4,800	4,800
6825.01 - Allowance/Reimb_Mileage, None	275	275	550
6830.01 - Professional Develop_Training, None	29,250	29,250	51,530
6830.02 - Professional Develop_Travel, None	250	250	-
6835.None - Dues, None	3,500	3,500	3,150
7270.None - Debt Service Fees, None	750	750	750
7310.04 - Charges/Fees_Landfill, None	284,133	284,133	323,796
7310.07 - Charges/Fees_Treasurer, None	2,000	2,000	1,800
7410.03 - Contract Svcs_Bio Monitoring, None	16,000	16,000	14,400
7410.13 - Contract Svcs_Financial Audit, None	5,000	5,000	4,753
7410.15 - Contract Svcs_Laundry, None	500	500	600
7410.37 - Contract Svcs_Lab Testing, None	100	100	200
7410.None - Contract Svcs, None	35,200	45,181	22,183
7430.None - Contract Maintenance, None	4,600	4,600	4,140
7530.None - Licenses/Permits, None	27,500	27,500	24,750
7585.None - Comm Participat, None	3,500	3,500	3,150
7900.02 - Operating Equip_Computer Hardwar, None	1,400	1,400	1,260
7900.None - Operating Equip, None	15,200	15,200	14,700
6510.09 - Telephone_Air Cards/Mobile Device, None	7,728	7,728	8,544
6510.None - Telephone, None	8,712	8,712	7,492
7620.01 - Data Process Chgs_Basic, None	131,074	131,074	138,179
7620.02 - Data Process Chgs_Equip Replace, None	11,060	11,060	12,158
7620.03 - Data Process Chgs_Direct, None	126,526	126,526	87,563
7630.01 - Medical Programs_Health Programs, None	36,195	36,195	32,939
7630.02 - Medical Programs_HSA Match, None	6,750	6,750	11,250
7630.03 - Medical Programs_Wellness Awards, None	8,649	8,649	7,800
7640.None - Liability Insurance, None	86,094	86,094	111,814
7650.01 - Interfund Chgs_General Govt, None	667,000	667,000	692,346
7650.02 - Interfund Chgs_Utility Billing, None	499,761	499,761	450,137
7655.None - Interfund Line Rep, None	100,000	100,000	-
7680.None - Interfund Fuel, None	46,269	46,269	42,724
7685.01 - Fleet Accrual_Replacement, None	174,865	174,865	231,050
7685.02 - Fleet Accrual_Maintenance, None	105,177	105,177	81,245
7695.None - Interfund Utilities, None	548,581	548,581	576,274
Non Personnel Operating Total	\$ 3,800,577	\$ 3,810,558	\$ 3,995,133
Debt Service			
8860.02 - Bond Principal_Sewer 2002, None	\$ 450,000	\$ 450,000	\$ 465,000
8860.09 - Bond Principal_Sewer 2009, None	1,040,000	1,040,000	-
8870.02 - Interest Expense_Sewer 2002, None	145,591	145,591	131,884



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund				
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget	
8870.09 - Interest Expense_Sewer 2009, None	48,807	48,807	-	
Debt Service Total	\$ 1,684,398	\$ 1,684,398	\$ 596,884	
Capital Outlay				
8100.03 - Capital Equip_Specialty, None	\$ 100,000	\$ 100,000	\$ -	
8425.None - Sewer Collection, None	6,285,000	6,927,796	7,090,000	
8430.None - Sewer Treatment, None	1,300,100	4,021,493	4,707,000	
Capital Outlay Total	\$ 7,685,100	\$ 11,049,289	\$ 11,797,000	
Total Expenditures	\$ 16,895,563	\$ 20,269,733	\$ 20,132,666	

101 Enhanced 911 Fund

Revenue				
Charges for Service				
4322.None - 911 Surcharge, None	\$ 2,393,288	\$ 2,393,288	\$ 2,368,625	
Charges for Service Total	\$ 2,393,288	\$ 2,393,288	\$ 2,368,625	
Interest				
4610.None - Interest Income, None	\$ 36,796	\$ 69,128	\$ 8,000	
Interest Total	\$ 36,796	\$ 69,128	\$ 8,000	
Total Revenue	\$ 2,430,084	\$ 2,462,416	\$ 2,376,625	
Expenditures				
Transfers Out				
9405.None - Transfers to Comm Center Fund, None	\$ 2,374,468	\$ 2,742,764	\$ 2,484,470	
9610.11 - Transfer to Debt Serv_PSI COP's 2010, None	500,000	500,000	500,000	
Transfers Out Total	\$ 2,874,468	\$ 3,242,764	\$ 2,984,470	

401 Information Technology Fund

Revenue				
Charges for Service				
4360.None - Fee Revenue, None	\$ 96,660	\$ 96,660	\$ 96,660	
Charges for Service Total	\$ 96,660	\$ 96,660	\$ 96,660	
Interfund Revenue				
4392.01 - Basic Telephone Chgs_Mobile Device, None	\$ 257,040	\$ 257,040	\$ 249,096	
4392.None - Basic Telephone Chgs, None	213,126	213,126	220,123	
4394.01 - Data Proc Chgs_Basic, None	2,973,517	2,973,517	2,956,741	
4394.02 - Data Proc Chgs_Direct, None	3,490,983	3,471,543	3,856,167	
4394.03 - Data Proc Chgs_Equip Replace, None	388,895	383,095	393,387	
Interfund Revenue Total	\$ 7,323,561	\$ 7,298,321	\$ 7,675,514	
Interest				
4610.None - Interest Income, None	\$ 36,235	\$ 49,867	\$ 37,600	
Interest Total	\$ 36,235	\$ 49,867	\$ 37,600	
Total Revenue	\$ 7,456,456	\$ 7,444,848	\$ 7,809,774	
Expenditures				
Labor and Benefits				
5000.None - Full Time Salaries, None	\$ 2,084,316	\$ 2,084,316	\$ 1,967,837	
5010.None - Cellular Telephone, None	-	-	1,202	
5420.None - Gen Retire Plan, None	121,986	121,986	114,007	



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
5450.None - Leave Payout, None	14,036	14,036	-
5510.None - Social Security Cont, None	126,908	126,908	122,014
5515.None - Medicare Cont, None	30,440	30,440	28,548
5610.02 - Worker's Compensation Claims Experience, None	-	-	24,280
5610.None - Worker's Compensation, None	4,555	4,555	1,197
5620.None - Dental Insurance, None	17,326	17,326	16,440
5625.None - Health Insurance, None	368,255	368,255	321,679
5630.None - Life Insurance, None	2,625	2,625	2,753
5635.None - Long Term Disability, None	6,952	6,952	7,410
Labor and Benefits Total	\$ 2,777,399	\$ 2,777,399	\$ 2,607,367
Non Personnel Operating			
6105.None - Operating Supply, None	\$ 37,150	\$ 27,150	\$ 27,100
6120.None - Postage/Freight, None	400	400	400
6155.None - Food for Concessions, None	500	500	-
6310.None - Printing/Publications, None	300	300	200
6505.01 - Line Charge_Basic Service, None	65,700	65,700	65,700
6505.02 - Line Charge_Data Line, None	72,000	72,000	72,000
6505.04 - Line Charge_Internet, None	40,800	15,000	15,000
6510.02 - Telephone_Cellular, None	270,480	270,480	231,336
6510.03 - Telephone_Long Distance, None	2,000	-	-
6825.01 - Allowance/Reimb_Mileage, None	200	200	-
6830.01 - Professional Develop_Training, None	94,200	94,200	106,200
6830.02 - Professional Develop_Travel, None	500	500	-
6835.None - Dues, None	4,435	4,435	4,620
7410.38 - Contract Svcs_E Waste Disposal, None	2,000	2,000	2,000
7410.None - Contract Svcs, None	91,000	91,000	111,000
7430.03 - Contract Maintenance_Software, None	2,200,831	2,160,831	2,381,520
7430.None - Contract Maintenance, None	917,791	917,791	954,877
7900.None - Operating Equip, None	1,244,484	1,044,484	961,600
6105.04 - Operating Supply_Copy Mach, None	83,000	83,000	75,000
6105.05 - Operating Supply_Copy Mach Chgs, None	51,000	51,000	35,000
6510.09 - Telephone_Air Cards/Mobile Device, None	13,440	13,440	17,700
7620.03 - Data Process Chgs_Direct, None	79,180	79,180	79,180
7630.01 - Medical Programs_Health Programs, None	21,290	21,290	26,126
7630.02 - Medical Programs_HSA Match, None	1,500	1,500	3,000
7630.03 - Medical Programs_Wellness Awards, None	5,088	5,088	6,300
7640.None - Liability Insurance, None	1,004	1,004	1,305
7680.None - Interfund Fuel, None	254	254	248
7685.01 - Fleet Accrual_Replacement, None	2,039	2,039	2,641
7685.02 - Fleet Accrual_Maintenance, None	864	864	683
7690.01 - Facility Accrual_Maintenance, None	49,963	49,963	53,935
7695.None - Interfund Utilities, None	10,479	10,479	11,008
Non Personnel Operating Total	\$ 5,363,872	\$ 5,086,072	\$ 5,245,679
Capital Outlay			
8100.None - Capital Equip, None	\$ 729,000	\$ 974,250	\$ 826,217



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund				
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget	
Capital Outlay Total	\$ 729,000	\$ 974,250	\$ 826,217	
Total Expenditures	\$ 8,870,271	\$ 8,837,721	\$ 8,679,263	

402 Fleet and Equipment Fund

Revenue				
Charges for Service				
4396.02 - Fuel Chgs_Outside Agencies, None	\$ 310,955	\$ 310,955	\$ 314,078	
4398.None - Maintenance Chgs, None	435,000	435,000	455,000	
4700.None - Misc Revenue, None	1,000	1,000	-	
Charges for Service Total	\$ 746,955	\$ 746,955	\$ 769,078	
Interfund Revenue				
4393.02 - Insurance_Veh Damage/Repair, None	\$ 55,000	\$ 55,000	\$ 55,000	
4395.01 - Fleet Accrual Chgs_Replacement, None	3,000,000	2,767,000	3,687,845	
4395.02 - Fleet Accrual Chgs_Maintenance, None	1,742,793	1,742,793	1,797,351	
4396.01 - Fuel Chgs_City, None	592,945	592,945	620,591	
Interfund Revenue Total	\$ 5,390,738	\$ 5,157,738	\$ 6,160,787	
Interest				
4610.None - Interest Income, None	\$ 18,213	\$ 64,963	\$ 46,800	
Interest Total	\$ 18,213	\$ 64,963	\$ 46,800	
Capital Proceeds				
4665.None - Sale of Equipment, None	\$ 150,000	\$ 26,000	\$ 80,000	
Capital Proceeds Total	\$ 150,000	\$ 26,000	\$ 80,000	
Other				
4760.None - Insurance Reimbursement, None	\$ 2,000	\$ 2,000	\$ 2,000	
Other Total	\$ 2,000	\$ 2,000	\$ 2,000	
Total Revenue	\$ 6,307,906	\$ 5,997,656	\$ 7,058,665	

Expenditures				
Labor and Benefits				
5000.None - Full Time Salaries, None	\$ 761,577	\$ 761,577	\$ 849,410	
5010.None - Cellular Telephone, None	992	992	451	
5390.None - Overtime, None	18,636	18,636	19,058	
5420.None - Gen Retire Plan, None	46,130	46,130	50,971	
5450.None - Leave Payout, None	7,147	7,147	-	
5510.None - Social Security Cont, None	48,821	48,821	53,849	
5515.None - Medicare Cont, None	11,423	11,423	12,599	
5610.02 - Worker's Compensation Claims Experience, None	-	-	12,785	
5610.None - Worker's Compensation, None	16,315	16,315	9,306	
5620.None - Dental Insurance, None	8,372	8,372	8,975	
5625.None - Health Insurance, None	174,709	174,709	187,196	
5630.None - Life Insurance, None	1,201	1,201	1,274	
5635.None - Long Term Disability, None	2,963	2,963	3,149	
Labor and Benefits Total	\$ 1,098,286	\$ 1,098,286	\$ 1,209,023	
Non Personnel Operating				
6020.01 - Fuel_Gasoline, Unleaded, None	\$ 299,783	\$ 299,783	\$ 310,462	
6020.02 - Fuel_Diesel, None	290,773	290,773	172,477	



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
6020.05 - Fuel_CNG, None	430,554	430,554	457,141
6105.11 - Operating Supply_Office, None	800	800	600
6105.13 - Operating Supply_Small Tools, None	7,000	7,000	7,000
6105.None - Operating Supply, None	11,000	11,000	9,900
6125.None - Uniforms/Clothing, None	300	300	300
6160.03 - Equip Parts/Supply_Oil & Grease, None	54,500	54,500	55,500
6160.04 - Equip Parts/Supply_Parts, None	610,000	610,000	635,485
6160.05 - Equip Parts/Supply_Tires, None	213,000	213,000	191,231
6210.01 - Repairs/Maint_Buildings, None	15,000	15,000	13,500
6210.04 - Repairs/Maint_Equipment, None	50,000	50,000	45,000
6210.None - Repairs/Maint, None	160,000	160,000	195,000
6400.None - Advertising, None	800	800	300
6510.08 - Telephone_Other, None	675	675	675
6825.02 - Allowance/Reimb_Tool, None	9,600	9,600	10,400
6830.01 - Professional Develop_Training, None	10,000	10,000	12,000
6835.None - Dues, None	500	500	500
7410.15 - Contract Svcs_Laundry, None	4,160	4,160	4,800
7430.None - Contract Maintenance, None	16,200	16,200	16,200
7530.None - Licenses/Permits, None	500	500	450
6510.None - Telephone, None	3,686	3,686	1,729
6550.09 - Utilities_Energy Service Contract, None	11,943	11,943	12,266
7620.01 - Data Process Chgs_Basic, None	35,154	35,154	34,058
7620.02 - Data Process Chgs_Equip Replace, None	2,660	2,660	2,560
7620.03 - Data Process Chgs_Direct, None	15,313	15,313	12,312
7630.01 - Medical Programs_Health Programs, None	12,774	12,774	13,629
7630.02 - Medical Programs_HSA Match, None	1,500	1,500	3,000
7630.03 - Medical Programs_Wellness Awards, None	3,053	3,053	3,300
7640.None - Liability Insurance, None	49,571	49,571	49,571
7656.01 - Interfund Insur_Veh Damage/Rep, None	55,000	55,000	55,000
7680.None - Interfund Fuel, None	2,547	2,547	2,491
7685.01 - Fleet Accrual_Replacement, None	6,893	6,893	8,925
7685.02 - Fleet Accrual_Maintenance, None	6,365	6,365	4,907
7690.01 - Facility Accrual_Maintenance, None	34,162	34,162	46,344
7695.None - Interfund Utilities, None	35,359	35,359	37,144
Non Personnel Operating Total	\$ 2,461,125	\$ 2,461,125	\$ 2,426,157
Capital Outlay			
8100.04 - Capital Equip_Vehicles/Machinery, None	\$ 3,000,000	\$ 3,833,787	\$ 3,735,000
8100.05 - Capital Equip_Vehicles/Machinery_New Acquisition, None	\$ 384,000	\$ 384,000	\$ -
Capital Outlay Total	3,384,000	4,217,787	3,735,000
Total Expenditures	\$ 6,943,411	\$ 7,777,198	\$ 7,370,180
Transfers In			
4817.None - Transfer in First Responder Sales Tax, None	\$ -	\$ -	\$ 70,581
4821.None - Transfer in Sales Tax CIP, None	384,000	384,000	156,000
Transfers In Total	\$ 384,000	\$ 384,000	\$ 226,581



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
404 Insurance Fund			
Revenue			
<u>Charges for Service</u>			
4700.None - Misc Revenue, None	\$ 25,500	\$ 15,000	\$ 30,000
Charges for Service Total	\$ 25,500	\$ 15,000	\$ 30,000
<u>Interfund Revenue</u>			
4393.01 - Insurance_Premiums, None	\$ 2,673,145	\$ 2,736,538	\$ 13,292,328
4393.03 - Medical Programs_Health Programs, None	606,786	606,786	641,730
4393.04 - Medical Programs_HSA Match, None	156,750	156,750	199,500
4393.05 - Medical Programs_Wellness Awards, None	145,000	145,000	129,300
Interfund Revenue Total	\$ 3,581,681	\$ 3,645,074	\$ 14,262,858
<u>Interest</u>			
4610.None - Interest Income, None	\$ 109,617	\$ 57,325	\$ 92,700
Interest Total	\$ 109,617	\$ 57,325	\$ 92,700
<u>Other</u>			
4730.None - Claim Reimbursement, None	\$ -	\$ -	\$ 1,012,800
4755.01 - Contributions_Employee, None	271,436	-	-
4755.02 - Contributions_Retiree Dependents, None	91,029	-	-
4755.03 - Contributions_Buy-In, None	25,500	-	-
4755.07 - Contributions_Retiree Premiums, None	35,101	-	-
Other Total	\$ 423,066	\$ -	\$ 1,012,800
Total Revenue	\$ 4,139,864	\$ 3,717,399	\$ 15,398,358
Expenditures			
<u>Labor and Benefits</u>			
5000.None - Full Time Salaries, None	\$ 130,456	\$ 130,456	\$ 136,063
5010.None - Cellular Telephone, None	45	45	-
5290.None - Seasonal Part-Time, None	-	-	30,000
5410.01 - Awards_Safety, None	17,500	17,500	17,500
5410.13 - Awards_Wellness, None	145,000	145,000	-
5420.None - Gen Retire Plan, None	8,195	8,195	8,166
5510.None - Social Security Cont, None	8,118	8,118	10,298
5515.None - Medicare Cont, None	1,902	1,902	2,410
5610.02 - Worker's Compensation Claims Experience, None	-	-	4,360
5610.None - Worker's Compensation, None	1,126	1,126	102
5620.None - Dental Insurance, None	2,120	2,120	1,566
5625.13 - Health Insurance_Wellness, None	-	-	129,300
5625.15 - Health Insurance_HSA Match, None	122,250	122,250	114,000
5625.16 - Health Insurance_Retirees, None	483,796	-	-
5625.17 - Health Insurance_Retiree Dependants, None	95,023	-	-
5625.None - Health Insurance, None	40,242	40,242	29,419
5630.None - Life Insurance, None	212	212	158
5635.None - Long Term Disability, None	496	496	386
5820.02 - Allowances_Automobile, None	420	420	-
Labor and Benefits Total	\$ 1,056,901	\$ 478,082	\$ 483,728
<u>Non Personnel Operating</u>			



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund				
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget	
6105.12 - Operating Supply_Safety, None	\$ 1,500	\$ -	\$ 2,700	
6105.None - Operating Supply, None	650	650	585	
6310.None - Printing/Publications, None	200	200	180	
6710.02 - Claims_3rd Party Admin, None	63,800	63,800	69,000	
6710.None - Claims, None	1,065,000	1,065,000	1,007,800	
6720.01 - Insurance Premiums_Boiler, None	14,800	14,800	14,800	
6720.02 - Insurance Premiums_Excess, None	2,000	2,000	-	
6720.None - Insurance Premiums, None	1,076,928	1,076,928	10,962,674	
6770.None - CIRSA Deductibles, None	562,500	662,500	875,000	
6825.01 - Allowance/Reimb_Mileage, None	200	-	200	
6830.01 - Professional Develop_Training, None	5,500	5,500	7,500	
6835.None - Dues, None	435	435	400	
7310.01 - Charges/Fees_Bond Insurance, None	-	4,954	-	
7410.07 - Contract Svcs_Consultant, None	46,750	46,750	46,750	
7505.06 - Personnel Prog_Loss Control, None	5,000	-	4,500	
7505.12 - Personnel Prog_Telehealth, None	54,210	54,210	55,878	
7505.13 - Personnel Prog_Wellness, None	6,000	6,000	22,400	
7505.16 - Personnel Prog_Health Clinic, None	555,456	492,576	551,159	
6510.09 - Telephone_Air Cards/Mobile Device, None	-	-	660	
6510.None - Telephone, None	670	670	288	
7620.01 - Data Process Chgs_Basic, None	15,066	15,066	14,596	
7620.02 - Data Process Chgs_Equip Replace, None	1,300	1,300	1,300	
7620.03 - Data Process Chgs_Direct, None	2,456	2,456	1,550	
Non Personnel Operating Total	\$ 3,480,421	\$ 3,515,795	\$ 13,639,920	
Capital Outlay				
8215.None - Facility Improvements, None	\$ -	\$ 100,487	\$ -	
8220.None - Facility Acquisition, None	-	116,358	-	
Capital Outlay Total	\$ -	\$ 216,845	\$ -	
Total Expenditures	\$ 4,537,322	\$ 4,210,722	\$ 14,123,648	
Contingency and Reserves				
8930.None - Unallocated appropriation, None	2,897,208	1,769,951	650,000	
Contingency and Reserves Total	\$ 2,897,208	\$ 1,769,951	\$ 650,000	
406 Facilities Management Fund				
Revenue				
Interfund Revenue				
4389.01 - Facility Chgs_Maintenance, None	\$ 905,687	\$ 905,687	\$ 998,928	
4389.03 - Facility Chgs_Uilities, None	1,663,620	1,663,620	1,747,601	
Interfund Revenue Total	\$ 2,569,307	\$ 2,569,307	\$ 2,746,529	
Interest				
4610.None - Interest Income, None	\$ 1,599	\$ -	\$ 1,200	
Interest Total	\$ 1,599	\$ -	\$ 1,200	
Other				
4650.None - Lease Revenue, None	\$ 20,460	\$ 20,460	\$ 17,760	
Other Total	\$ 20,460	\$ 20,460	\$ 17,760	



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund					
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget		
Total Revenue					
	\$ 2,591,366	\$ 2,589,767	\$ 2,765,489		
Expenditures					
Labor and Benefits					
5000.None - Full Time Salaries, None	\$ 366,197	\$ 366,197	\$ 359,666		
5010.None - Cellular Telephone, None	541	541	451		
5390.None - Overtime, None	3,650	3,650	3,733		
5420.None - Gen Retire Plan, None	21,980	21,980	21,581		
5510.None - Social Security Cont, None	22,932	22,932	22,537		
5515.None - Medicare Cont, None	5,365	5,365	5,277		
5610.02 - Worker's Compensation Claims Experience, None	-	-	6,740		
5610.None - Worker's Compensation, None	5,807	5,807	4,797		
5620.None - Dental Insurance, None	3,707	3,707	3,157		
5625.None - Health Insurance, None	82,223	82,223	83,236		
5630.None - Life Insurance, None	532	532	565		
5635.None - Long Term Disability, None	1,291	1,291	1,392		
Labor and Benefits Total	\$ 514,225	\$ 514,225	\$ 513,132		
Non Personnel Operating					
6105.03 - Operating Supply_Comput/Printer, None	\$ 1,900	\$ 1,900	\$ 1,900		
6105.08 - Operating Supply_Janitorial, None	20,500	20,500	28,500		
6105.11 - Operating Supply_Office, None	1,000	1,000	900		
6105.12 - Operating Supply_Safety, None	200	200	200		
6105.13 - Operating Supply_Small Tools, None	6,700	6,700	500		
6105.None - Operating Supply, None	6,500	6,500	-		
6125.None - Uniforms/Clothing, None	1,950	1,950	750		
6210.01 - Repairs/Maint_Buildings, None	19,000	19,000	19,000		
6210.04 - Repairs/Maint_Equipment, None	6,000	6,000	6,000		
6270.03 - Damage Repair_Vehicles, None	7,500	7,500	-		
6550.01 - Utilities_Electricity, None	1,427,482	1,427,482	1,067,029		
6550.04 - Utilities_Gas, None	254,394	254,394	258,744		
6550.05 - Utilities_Sewer, None	6,765	6,765	6,833		
6550.06 - Utilities_Solid Waste, None	13,604	13,604	14,148		
6550.07 - Utilities_Water, None	8,345	8,345	8,846		
6550.12 - Utilities_Drainage, None	1,045	1,045	941		
6640.02 - Rent_Land/Lease, None	10,500	10,500	2,100		
6830.01 - Professional Develop_Training, None	4,000	4,000	2,500		
7410.22 - Contract Svcs_Recycling, None	1,000	1,000	1,500		
7410.24 - Contract Svcs_Security, None	-	-	8,750		
7410.29 - Contract Svcs_Building, None	-	-	29,500		
7410.30 - Contract Svcs_Electrical, None	-	-	9,140		
7410.31 - Contract Svcs_Equipment, None	-	-	9,500		
7410.32 - Contract Svcs_Plumbing, None	-	-	12,600		
7410.33 - Contract Svcs_HVAC, None	-	-	51,000		
7410.34 - Contract Svcs_Roofs, None	-	-	2,500		
7410.None - Contract Svcs, None	100,000	100,000	-		
7430.04 - Contract Maintenance_Garage, None	-	-	7,150		



2019 Adopted, 2019 Amended, 2020 Recommended Budget by Fund
 City Council Workshop, September 30, 2019

Budget by Fund			
Classification-Account-Description	2019 Adopted Budget	2019 Amended Budget	2020 Recommended Budget
7430.05 - Contract Maintenance_Building, None	-	-	41,400
7430.07 - Contract Maintenance_Equipment, None	-	-	6,400
7430.08 - Contract Maintenance_Plumbing, None	-	-	1,400
7430.09 - Contract Maintenance_HVAC, None	-	-	27,500
7430.10 - Contract Maintenance_Roofs, None	-	-	2,500
7430.11 - Contract Maintenance_Security, None	-	-	700
7430.12 - Contract Maintenance_Janitorial, None	17,000	17,000	20,000
7430.13 - Contract Maintenance_Elevator, None	-	-	15,000
7430.None - Contract Maintenance, None	110,000	110,000	-
7900.None - Operating Equip, None	1,000	1,000	1,000
6510.09 - Telephone_Air Cards/Mobile Device, None	660	660	660
6510.None - Telephone, None	3,016	3,016	1,153
6550.09 - Utilities_Energy Service Contract, None	14,906	14,906	251,000
7620.01 - Data Process Chgs_Basic, None	10,044	10,044	9,731
7620.02 - Data Process Chgs_Equip Replace, None	2,500	2,500	1,150
7620.03 - Data Process Chgs_Direct, None	45,187	45,187	38,517
7630.01 - Medical Programs_Health Programs, None	7,452	7,452	9,087
7630.03 - Medical Programs_Wellness Awards, None	1,781	1,781	1,800
7640.None - Liability Insurance, None	64,836	64,836	84,205
7680.None - Interfund Fuel, None	2,550	2,550	2,854
7685.01 - Fleet Accrual_Replacement, None	5,811	5,811	7,525
7685.02 - Fleet Accrual_Maintenance, None	8,781	8,781	7,469
7690.01 - Facility Accrual_Maintenance, None	14,296	14,296	12,574
7695.None - Interfund Utilities, None	5,720	5,720	6,009
Non Personnel Operating Total	\$ 2,213,925	\$ 2,213,925	\$ 2,100,165
Total Expenditures	\$ 2,728,150	\$ 2,728,150	\$ 2,613,297
Transfers In			
4821.None - Transfer in Sales Tax CIP, None	\$ -	\$ 200,000	\$ 400,000
Transfers In Total	\$ -	\$ 200,000	\$ 400,000
Contingency and Reserves			
8930.None - Unallocated appropriation, None	\$ 139,982	\$ 139,982	\$ 400,000
Contingency and Reserves Total	\$ 139,982	\$ 139,982	\$ 400,000

City of Grand Junction 2020 Recommended Budget

Greg Caton, City Manager

City Council Workshop September 30, 2019

Distinguished Budget Presentation Award



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

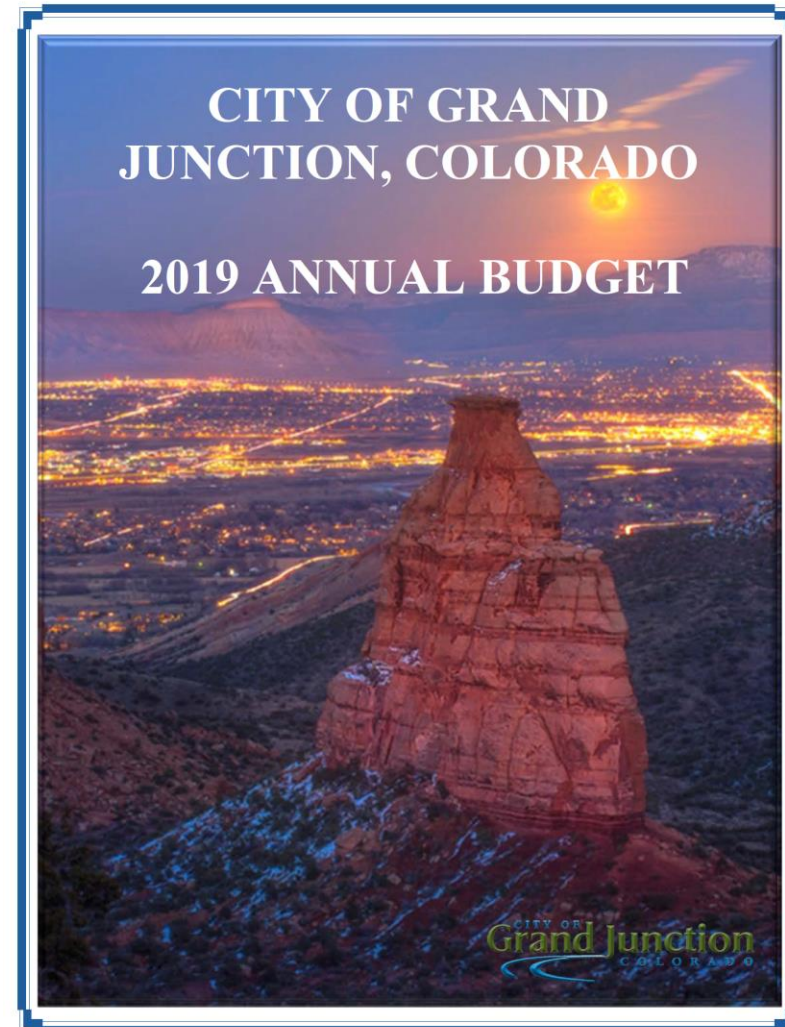
**City of Grand Junction
Colorado**

For the Fiscal Year Beginning

January 1, 2019

Christopher P. Morill

Executive Director



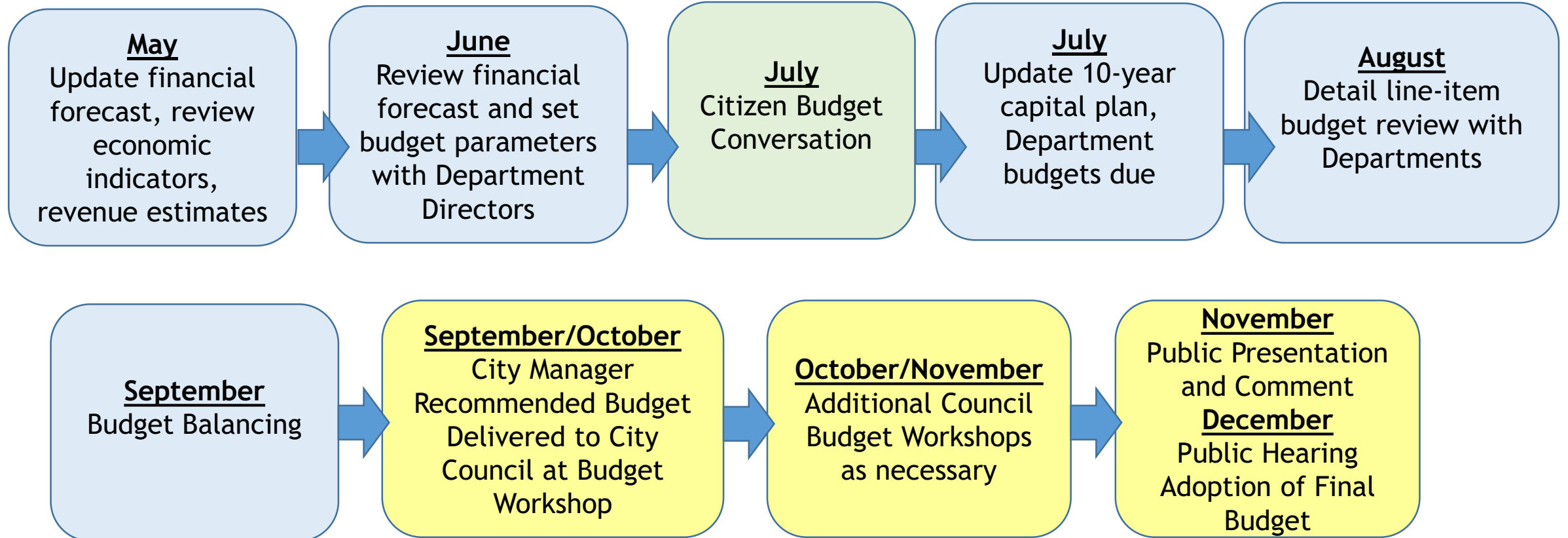
Agenda

1. Timeline
2. Strategic Plan
3. Budget Overview
4. Major Operating Department Presentations:
 - Fire
 - Police
 - Parks & Recreation
 - Public Works
 - General Services
 - Water Utility

Next Workshop October 14th

- Visit Grand Junction Budget Presentation
- Economic Development
- Capital

Budget Process Timeline



2020 City Manager's Recommended Budget

- Recommended Budget total = \$158.7 million
- \$3.1 million, 2% increase from 2019
- Increase due to:
 - New public safety positions funded by the First Responder Tax, and wage adjustment of 3.5%
 - Increasing costs of fleet and technology for the new public safety positions
- General Fund surplus (sources over uses) of \$181,576. Projected ending fund balance \$26.9 million. Represents a \$8.7 million and 48% increase from the 2017 Adopted General Fund Balance of \$18.2 million.

Strategic Plan

- Guiding Principles
 - Partnership & Intergovernmental Relationships
 - Fiscal Responsibility
 - Communication
 - Leadership
- Strategic Directives
 - Public Safety
 - Planning & Infrastructure
 - Diversification of Economic Base
 - Community Building & Engagement

Partnership & Intergovernmental Relationships

- Public safety, recreation, transportation
 - Regional Communication Center
 - Grand Valley Regional Transportation
 - Persigo Wastewater Utility
 - Orchard Mesa pool, 5.2.1 Drainage, Parks Improvement, Riverfront Commission
 - Animal services, building services, elections, CNG vehicle maintenance, parks and pools programming, sports facilities, law enforcement records, fire and emergency medical service records, public safety training facility, campus police, police and fire academies, hazmat, technical rescue, bomb squad

Partnership & Intergovernmental Relationships

- Economic development, education, business development
 - Downtown Development Authority
 - Grand Junction Chamber of Commerce
 - Grand Junction Economic Partnership
 - Colorado Mesa University
 - Greater Grand Junction Sports Commission
 - Business Incubator Center
 - Horizon Drive Business Improvement District
 - Downtown Business Improvement District

Fiscal Responsibility

- Prioritize spending
 - Maintain a 10-year major capital projects plan (5 year balanced)
 - Maintain general fund 5-year financial forecast
 - Spending voter authorized funds as directed
 - Complete several planning studies to identify needs and priorities to plan for and serve the growing community
- Revenue projections based on economic indicators
 - Positive job growth, low unemployment
 - Growing population and net in-migration
 - Sales tax revenues growing; 2% projected increase in 2020
- Fees, rates, and charges based on community benefit, cost recovery, market comparison, rate studies and long-term financial plans
- Detail Line Item review of department budgets

2020 Budget Highlights

Sustainability

- Continued solar programs
- Alternative fuel
 - Compressed Natural Gas system and fleet
 - Hybrid and Electric vehicles and equipment

Employment Market and Healthcare

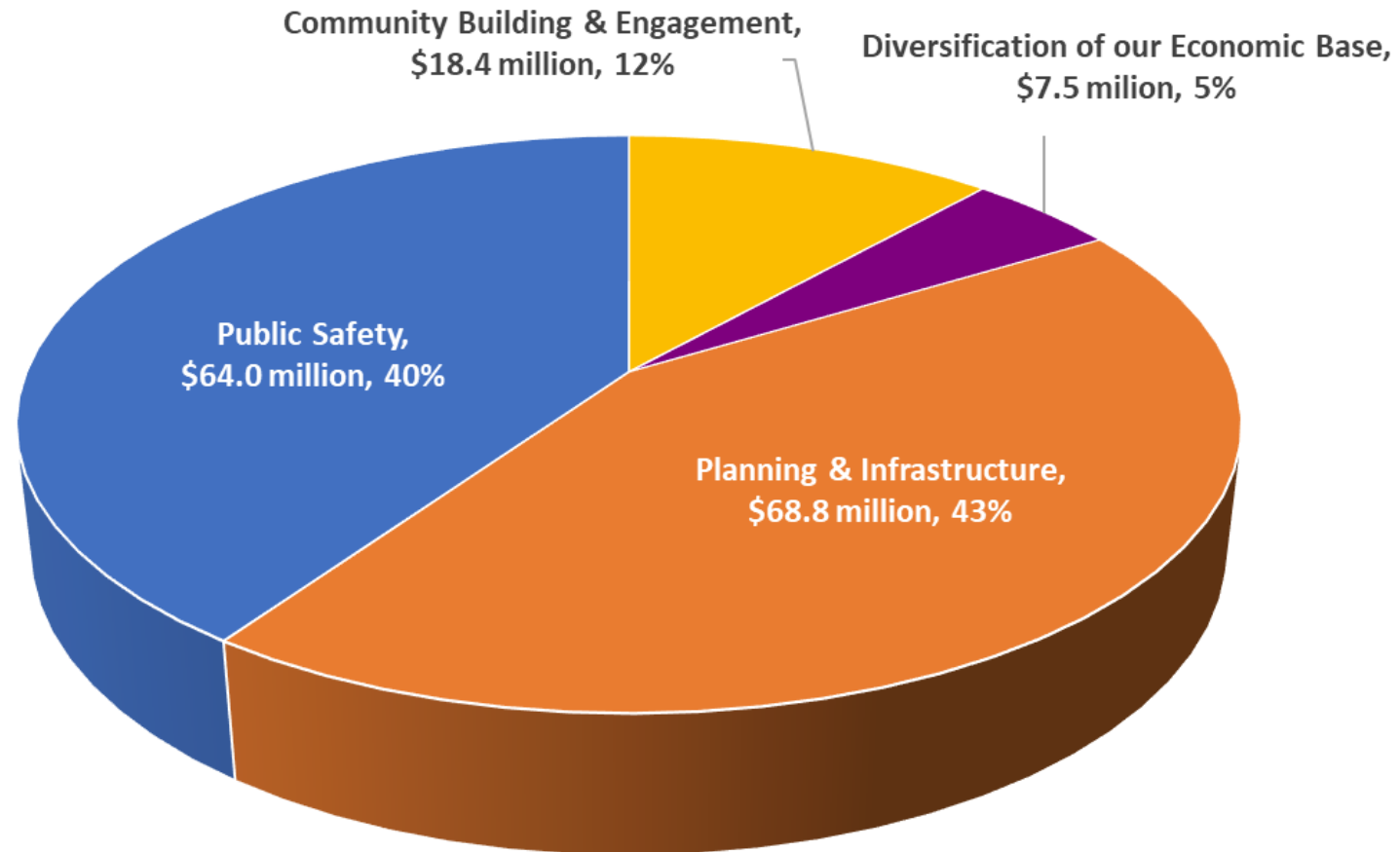
- In 2020 45 new positions, 698 authorized full-time positions, 55% are in public safety
 - 35 positions funded by First Responder Tax
 - 6 positions to complete project team
 - 2 positions in Water, 1 in City Manager's Office, 1 in Community Development
- Wage adjustment of 3.5%;
- 2 *CareerWise* high school age students as interns
- Partner with CMU to employ 13 students in part-time/intern positions in 2020
- Healthcare savings with new medical insurance carrier; Employee Clinic benefit

2020 Budget Highlights

- \$4 million in new First Responder Tax spending
 - Open Fire Station #6, 15 new firefighter positions, 3 Fire Administrative positions
 - 7 sworn police officers, 5 Police Civilian positions, 3 Communication Center positions
 - 1 Automotive Technician, 1 Recruiter, new recruitment initiatives
- Investment in maintenance and improvements of existing street infrastructure; \$5.8 million
- Continued development of the riverfront including facilitating \$10.4 million in infrastructure at Dos Rios through the General Improvement District
- Complete update of the Comprehensive Plan
- Direct support of economic development partners \$1.95 million
- Support of Economic Development Partners through Vendor's Fee Cap \$400,000
- Support of Downtown Development Authority
 - \$500,000 in City property and sales tax TIF (tax increment financing dollars) (100% of TIF, Statute requirement is 50%)
 - \$954,000 for Las Colonias and Grand Junction Convention Center projects

City Manager's 2020 Recommended Budget

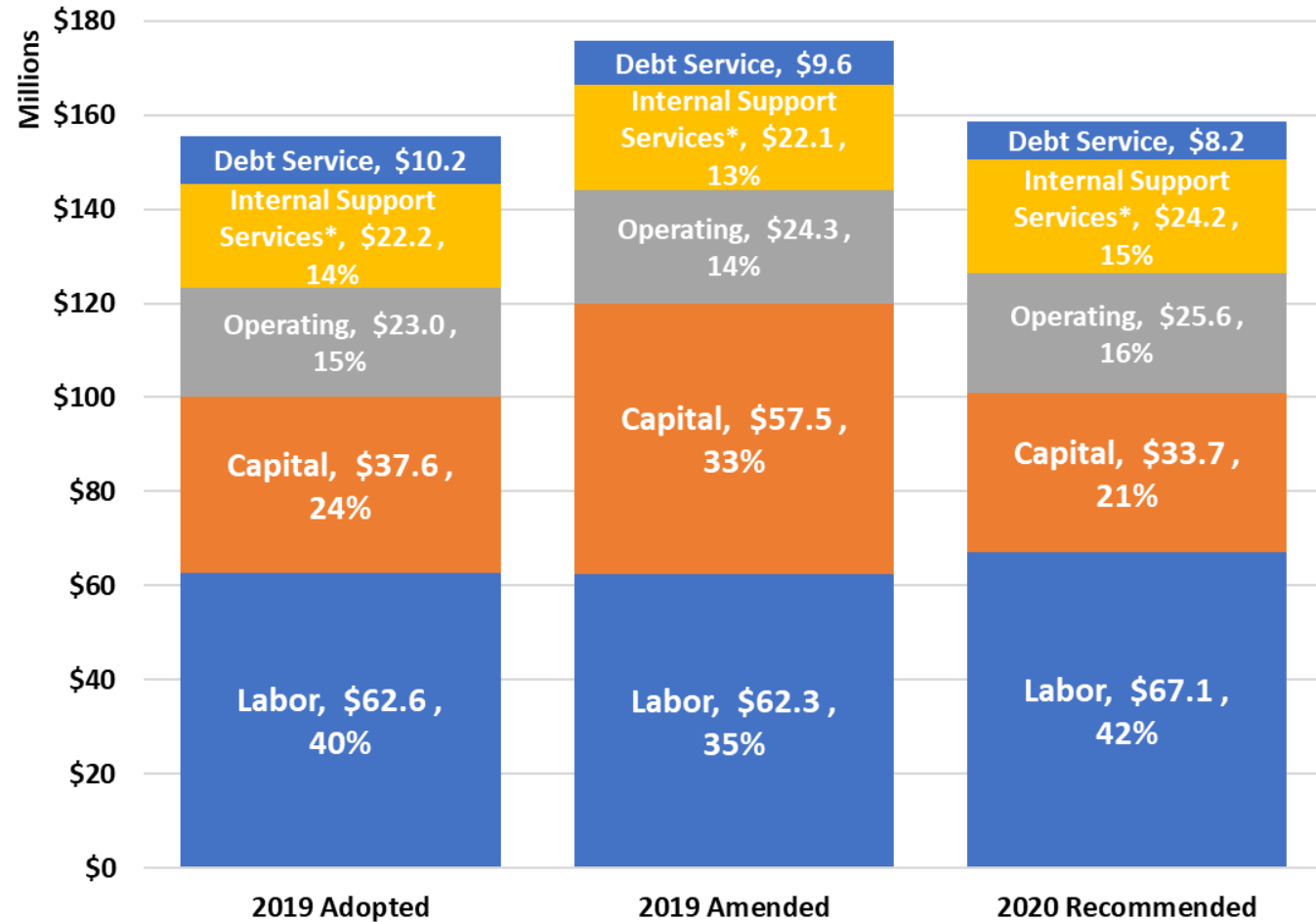
2020 Recommended Budget by Strategic Directive



City Manager's 2020 Recommended Budget

Year over Year Comparison

2019 Adopted \$155.6 million
 2019 Amended \$175.9 million
 2020 Adopted \$158.7 million

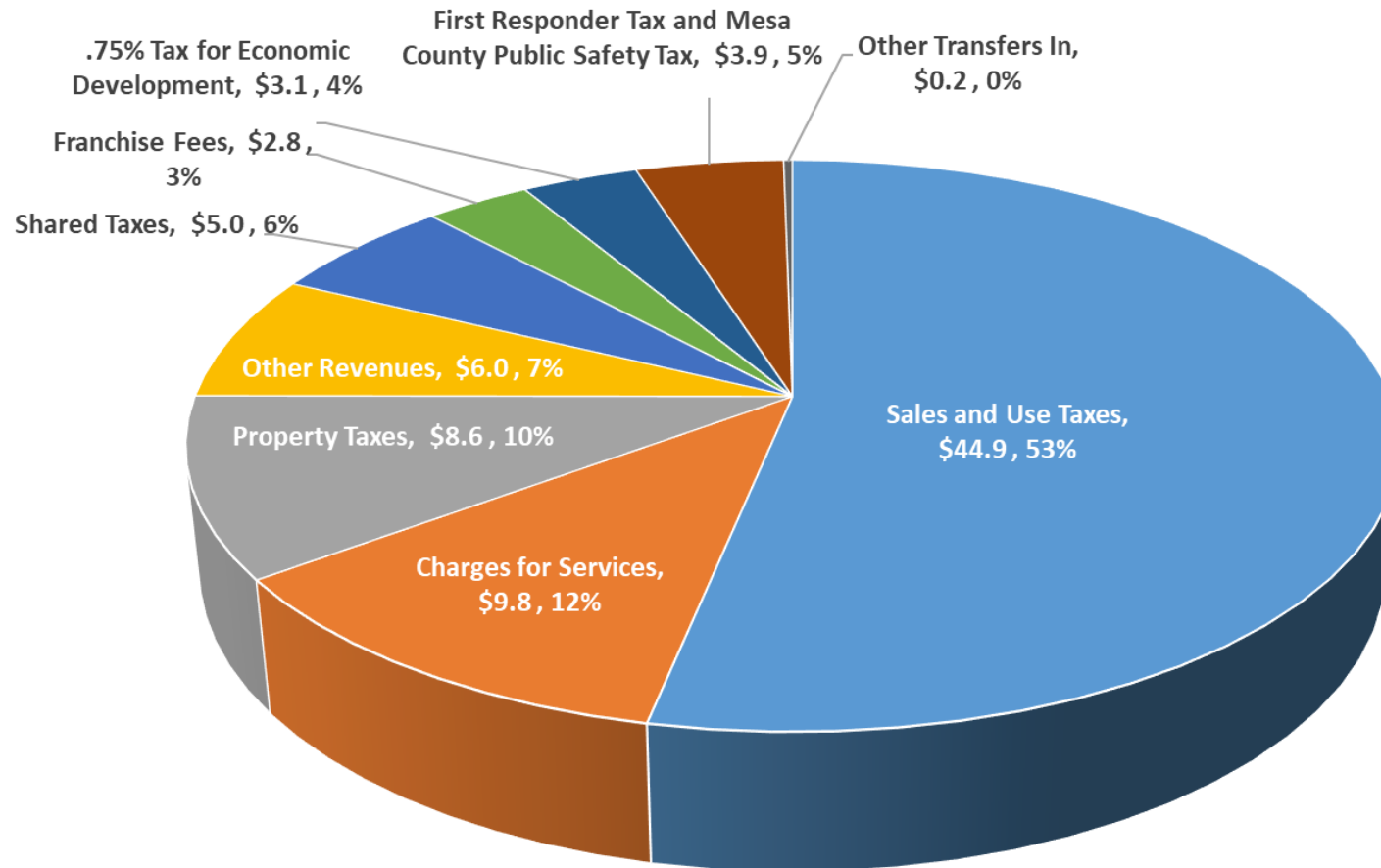


*Internal Support Services include Technology, Fleet, Facilities, Communication Center, Insurance

General Fund Resources

2020 Recommended Budget General Fund Resources (in millions)

Total Resources \$84.3 million



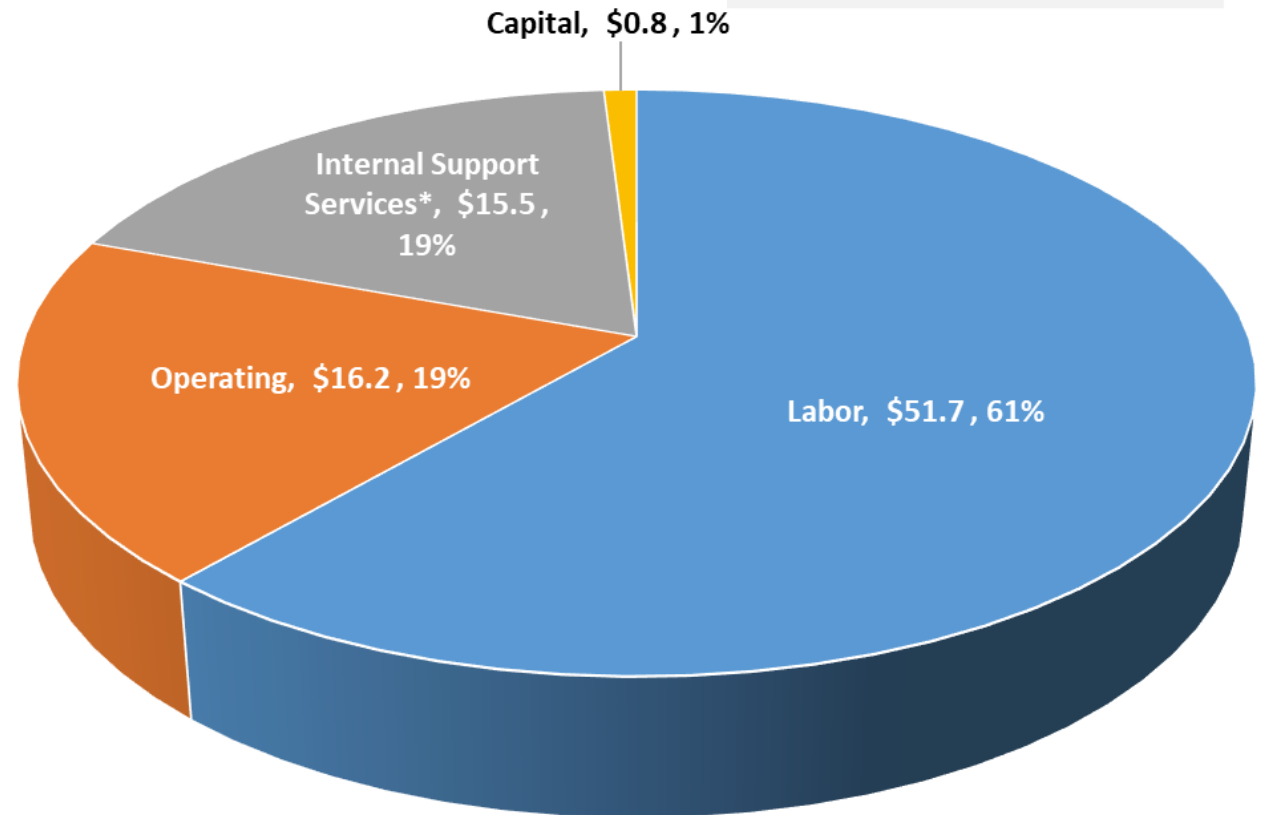
General Fund Uses

General Fund Surplus

Total Resources	\$84,347,482
Less Total Uses	<u>\$84,165,906</u>
Equals Surplus	\$181,576

2020 Recommended Budget General Fund Uses (in millions)

Total Uses \$84.2 million



*Internal Support Services include Technology, Fleet, Facilities, Communication Center, Insurance

General Fund Highlights

- General Fund supports the major general government operations of the City including Police, Fire, Parks, and Public Works
- Sales and use taxes comprise 58% of the resources for the General Fund. In 2020 we have conservatively budgeted a 2% increase in sales tax from 2019.
- Property taxes comprise 10% of the General Fund resources and are budgeted to increase 11% based on preliminary certifications from the County and assessed valuation increasing
- Increase in wages and implementation of first responder staffing
- 39 new positions: 15 for Fire Station #6, three Fire administration positions, seven sworn Police officers, and five civilian Police positions; six in General Services for the Project Team; one Management Analyst in City Manager's Office, one Recruiter in Human Resources, and one Senior Planner in Community Development.
- Increase in internal service fund charges due to increase in public safety fleet (ambulances, fire engine, patrol vehicles) and information technology needs as a result of first responder staffing.
- Purchase 10 police vehicles for First Responder positions

Grand Junction Fire Department



2020 Fire Department Priorities

1. **First Responder Tax Promise**
 - Fire Station #6 at Horizon Park
 - Recruitment, Hiring, Training
 - Land for Fire Station #8
2. **Firefighter Cancer**
 - Two Clean Cab Fire Engines in Service
 - Fire Station Exhaust Removal Systems
 - Personal Protective Gear with Carcinogen Barrier
 - Colorado Firefighter Heart and Cancer Benefits Trust
3. **Center for Public Safety Excellence Accreditation**
 - Applicant Agency
 - Self-Assessment, Strategic Plan, Standards of Cover, Peer Review
4. **Non-Emergent Ambulance**
 - Alternate schedule (Day Car)
 - EMS only position



Recruitment, Hiring, Training

Recruitment/Hiring

- Non-certified EMT/In-house EMT class
- Employee ambassadors
- Advanced and strategic digital marketing
- Increased applicant feedback

Training

- Two annual firefighter training academies
- Additional Training Officer (2019)
- Quartermaster/Equipment Technician
- Availability of local training facility



2020 Budget Highlights

Fire Station #6

- Completion Fall 2020
- Staffing and training

Personnel (2B)

- 15 firefighter positions
- Training Officer
- Inspector/Investigator
- Quartermaster/Equipment Technician

Fire Training Center

- Complete concrete infrastructure
- Addition of specialized rescue and hazardous materials training props



2020 Budget Highlights

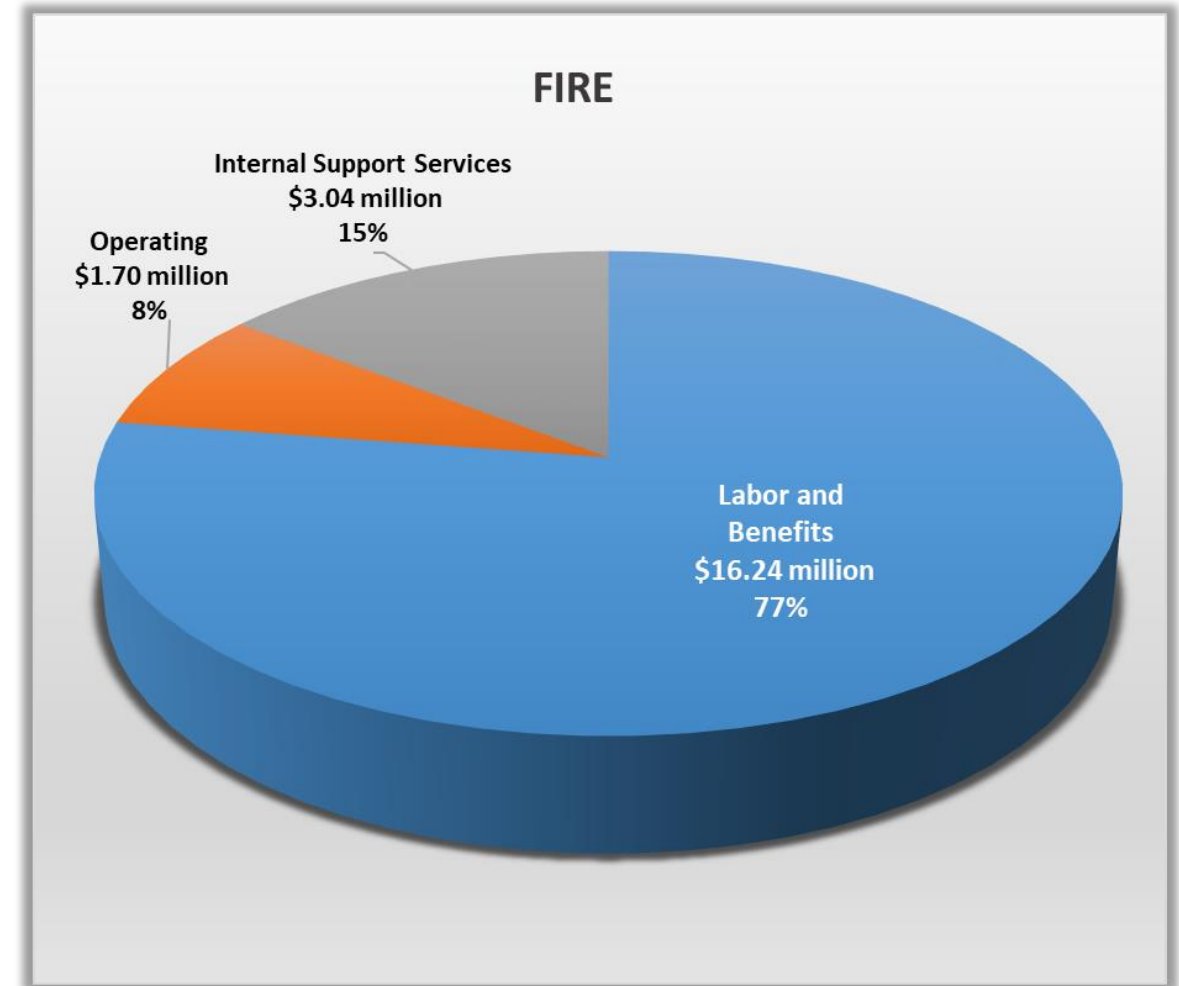
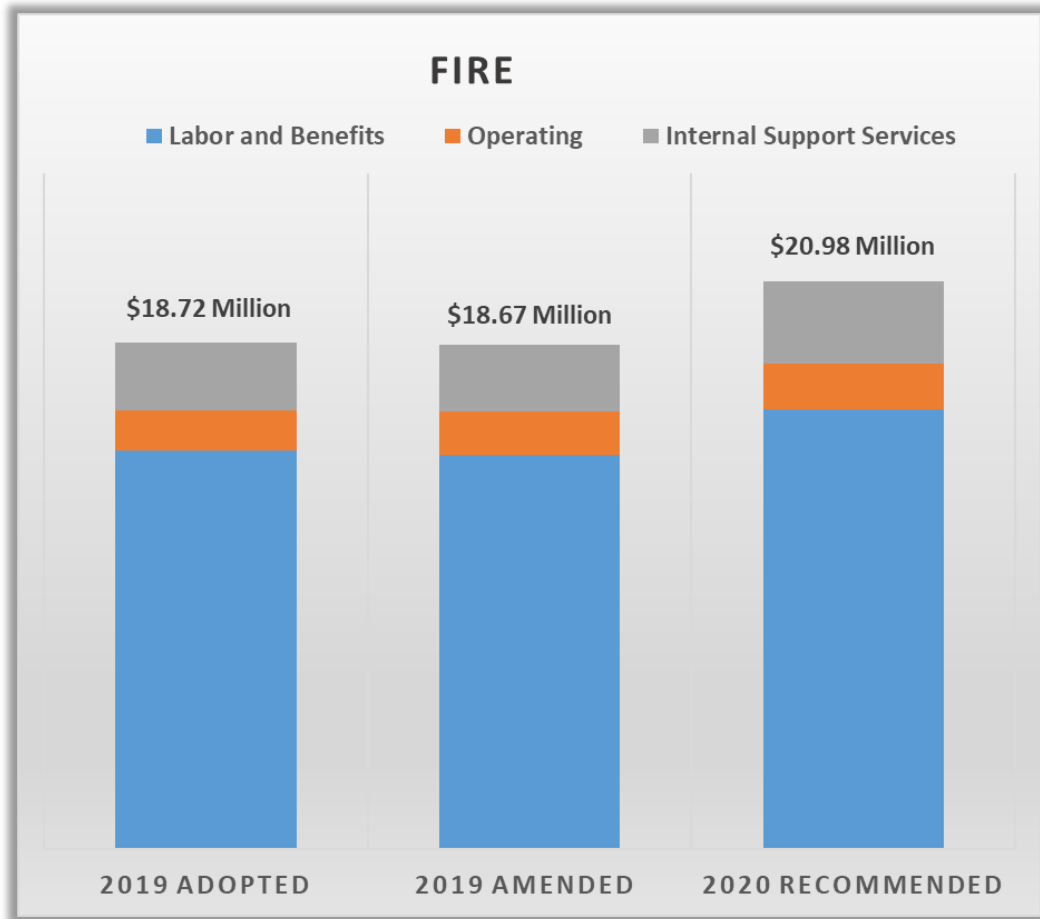
Operating Capital

- Over \$550,000 in new or replacement operating equipment funded
- Complete three year replacement of radio equipment and firefighter protective equipment
- Updated Technology
 - Video laryngoscopes for all ambulances
 - Extrication equipment, air lift bags
 - Apparatus bay exhaust removal systems
- Fleet Improvements
 - Fire Prevention, Deputy Chiefs



Riverview Fire 2019

Fire Department \$20.98 million General Fund Operating Budget





Grand Junction Police Department



Staffing

Sworn Positions:

- 1 Chief of Police
 - 2 Deputy Chief of Police
 - 7 Commanders
 - 18 Sergeants
 - 9 Corporals
 - 94 Officers/Detectives
-
- 131 Total



Staffing

Non-Sworn Personnel:

Communicators/9-1-1 Dispatchers

Lab/Evidence Technicians

Police Service Technicians

Code Enforcement

Records Technicians

Crime Analyst

Public Information Coordinator/Outreach Coordinator

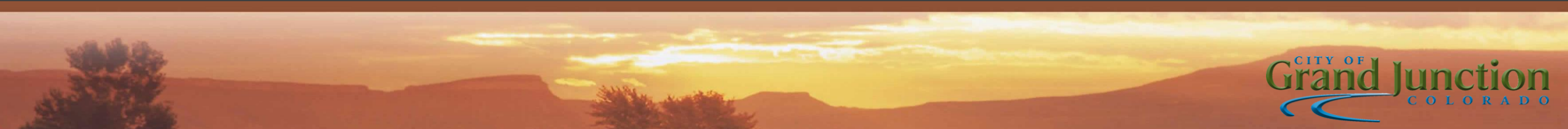
Volunteer and Victims' Assistance Coordinator

Administrative Assistance



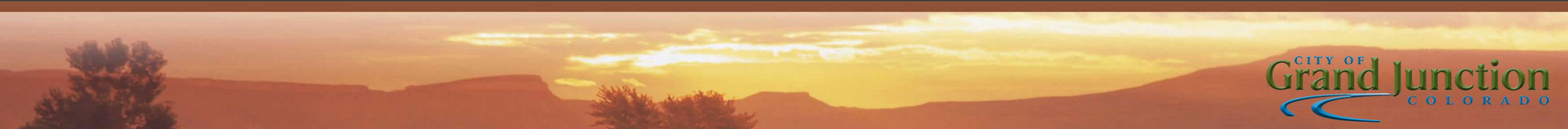


Success Stories – Recruiting

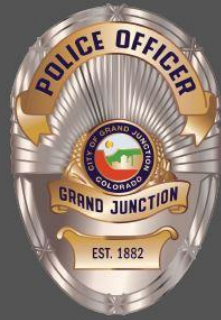




Success Stories – Body-Worn Cameras



GRAND
JUNCTION
POLICE
DEPARTMENT



STRATEGIC PLAN
2019/2020



Success Stories - Strategic Plan



2019 Challenges

- **Staffing Shortages**
- **Emphasis on Needed Training**



2020 Strategic Plan Initiatives Public Safety

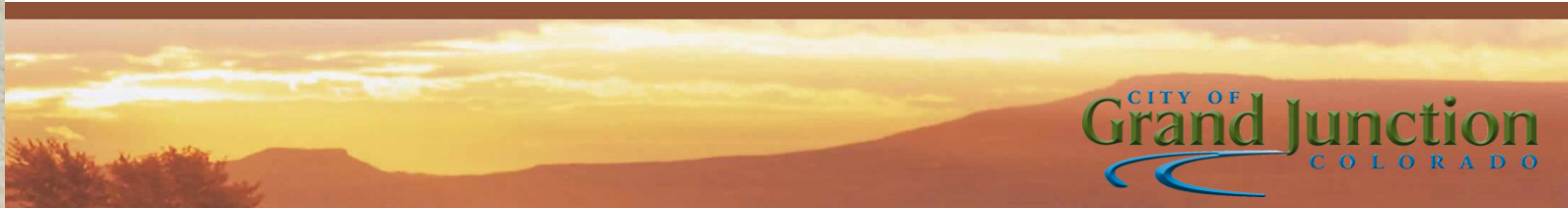
- With the passage of Measure 2B, begin the process of incrementally and methodically adding police department staff.
- Continue to refine recruiting efforts
- Redefine the Department's 'brand'
- Begin adapting strategies that use intelligence-led policing as the cornerstone.





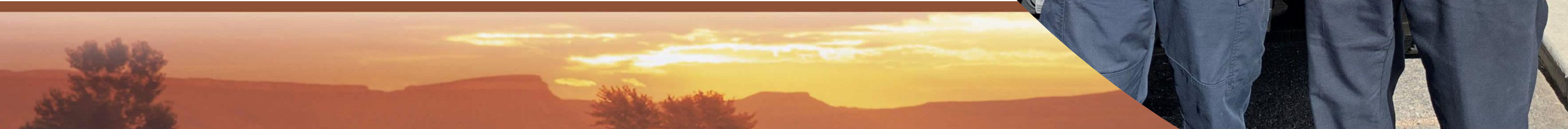
2020 Budget Highlights: A Look Ahead

- Expand recruiting efforts to gain greater interest for lateral/certified officers currently serving elsewhere
- Increase officer safety initiatives through acquisition of rifle-rated body armor for all sworn members
- Accelerate the process to secure new police vehicles in advance to reduce the existing lengthy delay from manufacturer

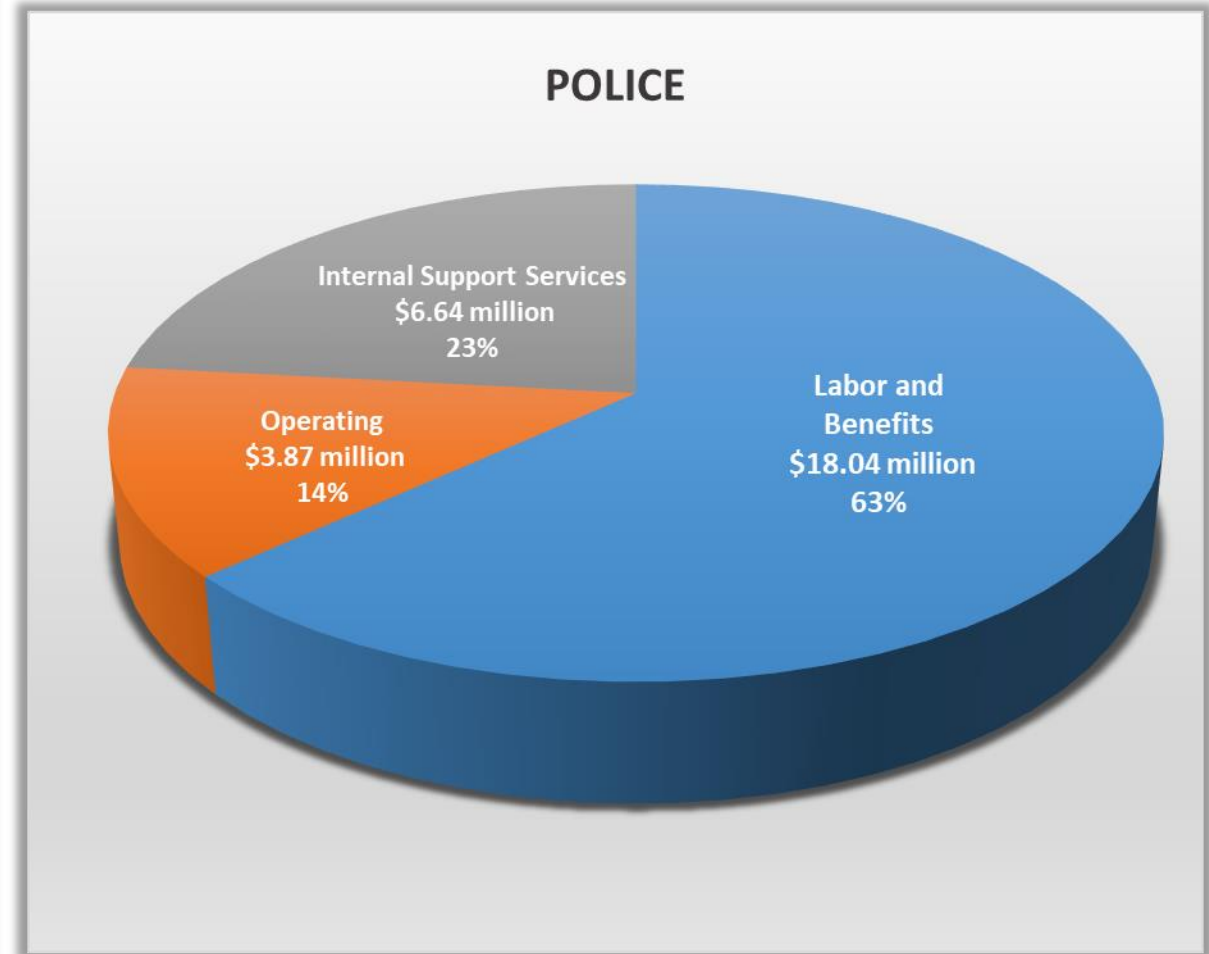
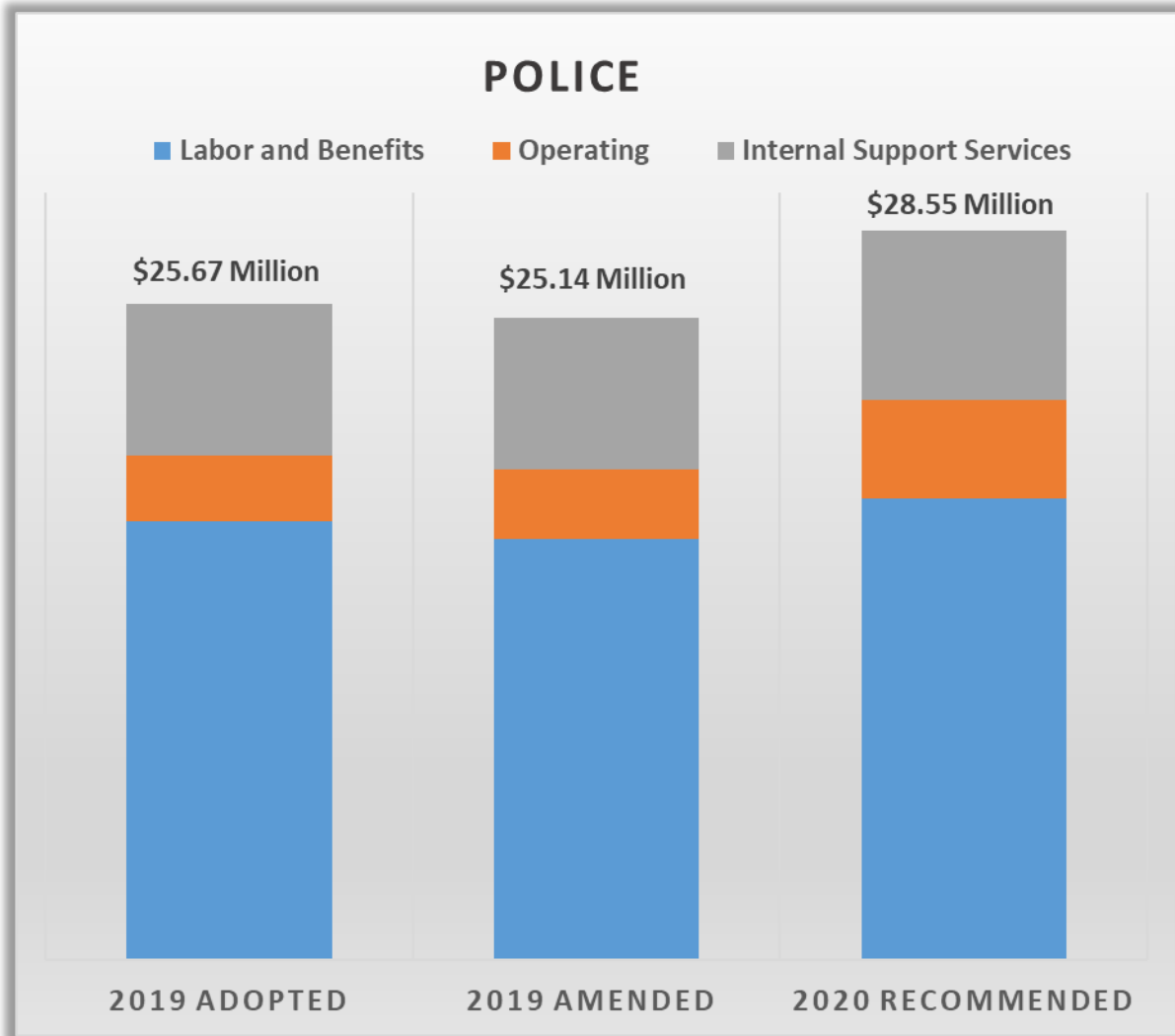


2020 Budget Highlights: A Look Ahead

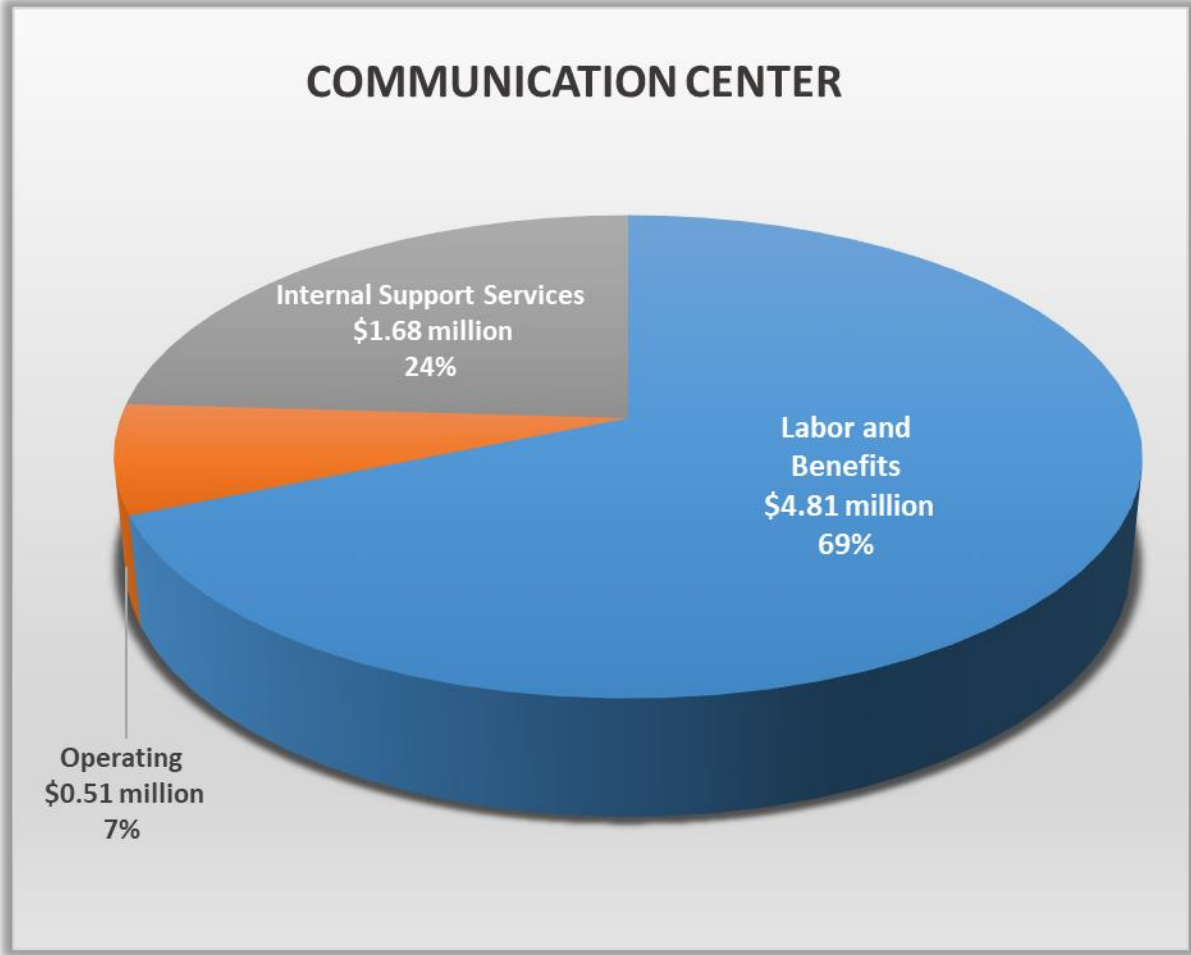
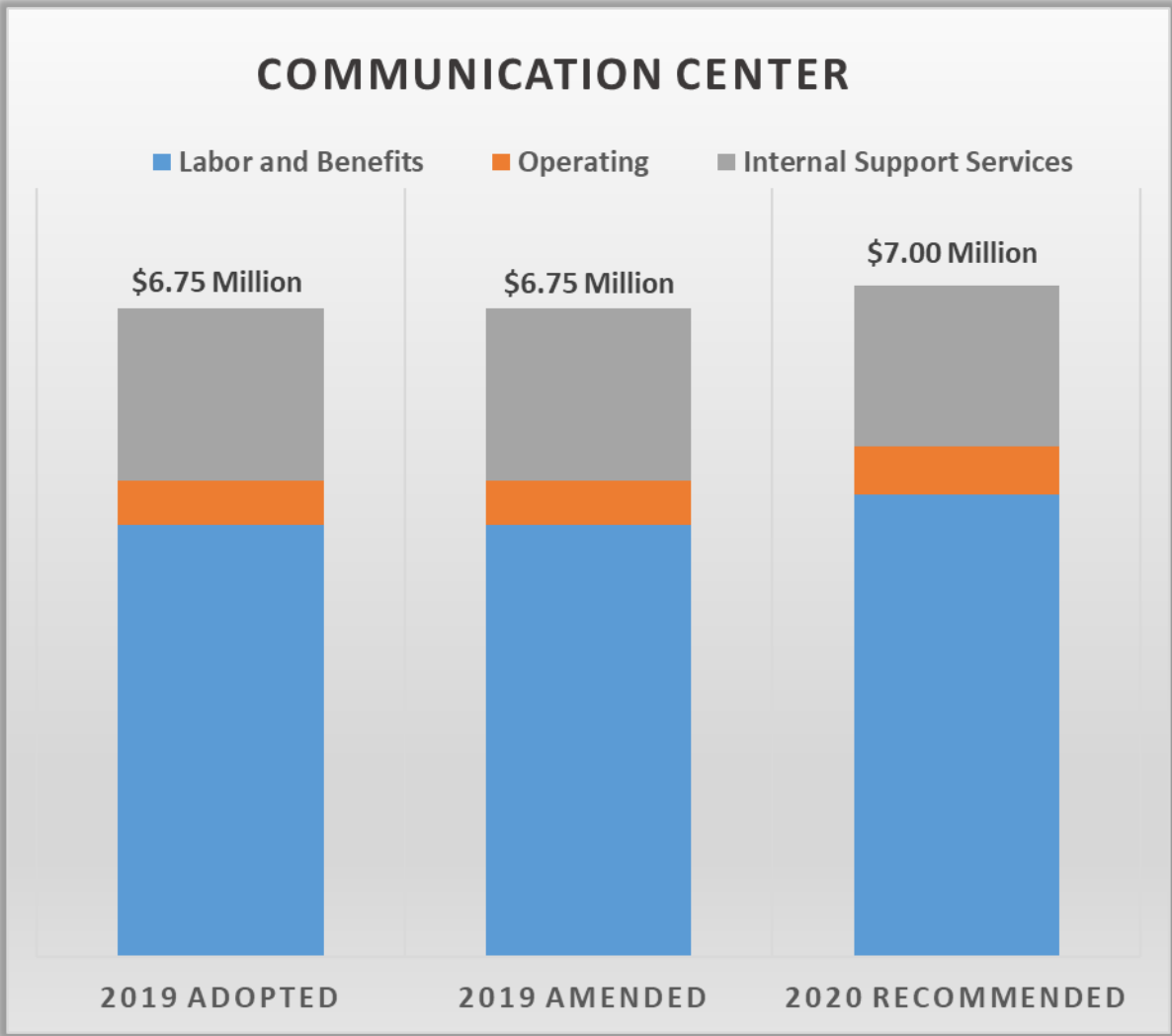
- Integrate the specialty dispatching methodology in the Grand Junction Regional Communications Center
- Research and acquire technology to begin implementation of intelligence led policing practices
- Begin to fill our specialized units, including our traffic, street crimes, and community resource unit



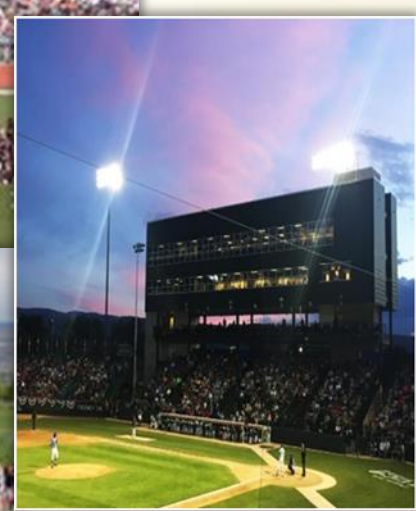
Police Department \$28.55 million General Fund Operating Budget



Communication Center \$7 million



Parks and Recreation Department



Parks and Recreation

- ***Mission Statement:***

- Grand Junction Parks & Recreation is dedicated to providing all people quality recreation and leisure opportunities managed with integrity and professionalism.



Parks and Recreation

Primary Functions:

- Recreation Programming
- Pool Operations (3)
- Park Maintenance
 - 36 Developed Parks
 - 4 Undeveloped Parks
- Food Service Management
- Cemetery Operations (2)
- Sports Facilities
- Special Events
- Trails (21 Miles)
- Weed Abatement
- Arts & Culture
- Senior Center
- Forestry/Horticulture



Staffing:

52 Full Time Employees

250 +/- Seasonal Staff

Many Teenagers

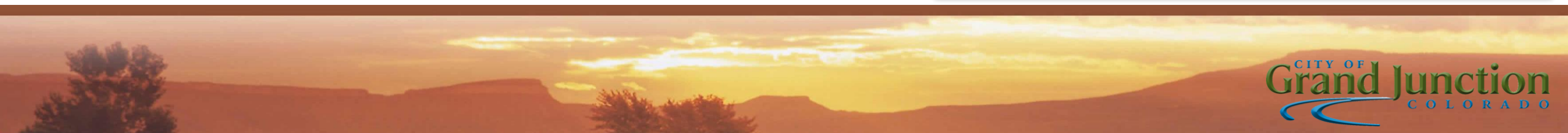
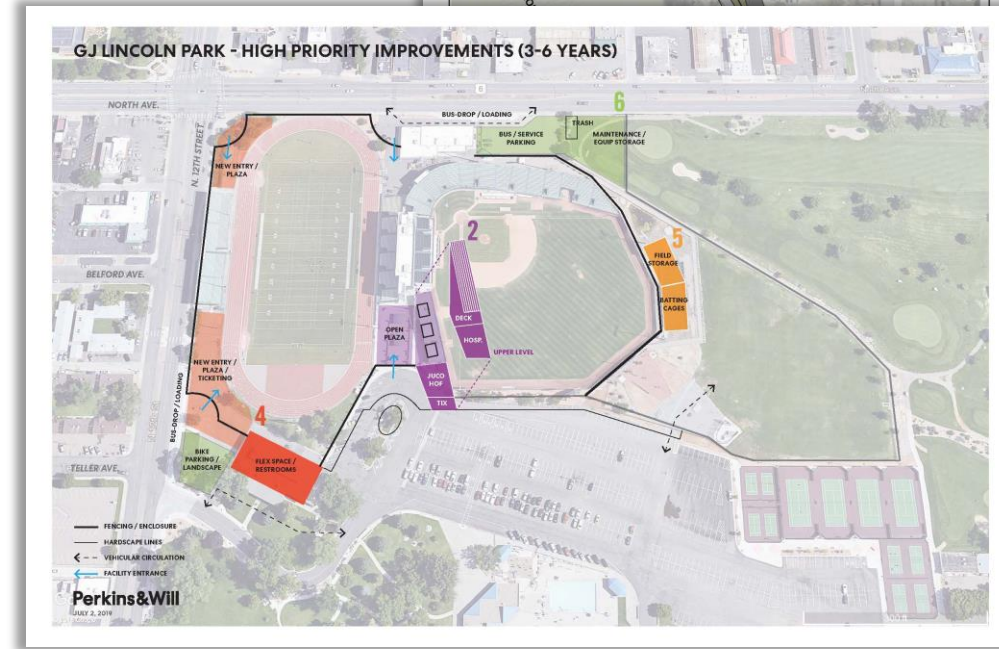
Parks and Recreation Highlights

- Expansion of Little Stars Program
 - 17,025 participant visits among 3,405 registrants
- Swim Lessons
 - 18,880 participant visits among 2,350 registrants
- Youth Basketball
 - 34,100 participant visits among 1,364 registrants
- Level of Service: 195,237 visits per year (average of 542/day)
- Activity Guide changes to encourage engagement
- Pork N Hops Re-scoping: Back to Roots at Lincoln Park
- Community Recreation Focus: Pressure on Facilities, e.g. Pickleball and Tennis



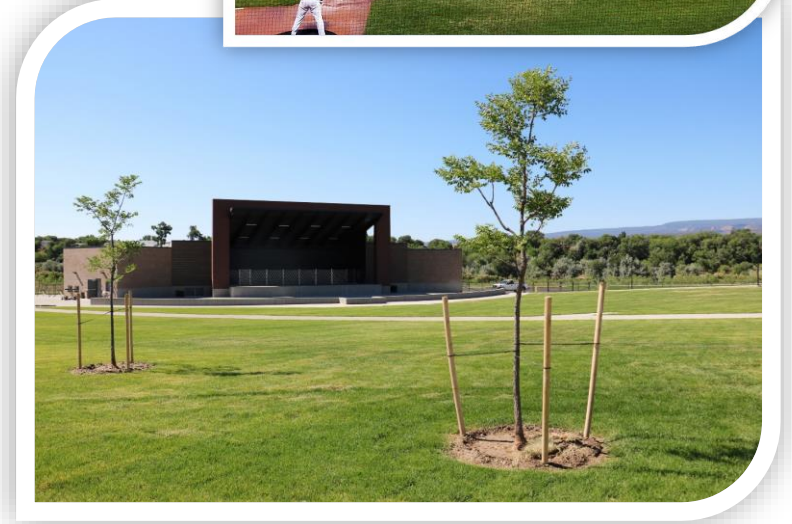
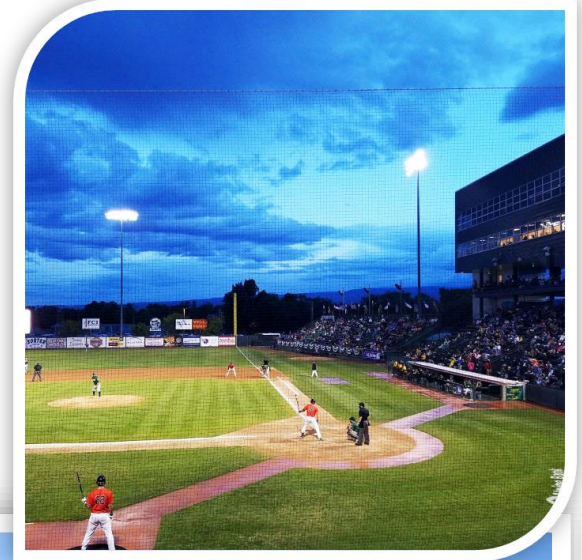
Strategic Plan Initiatives: Planning & Infrastructure

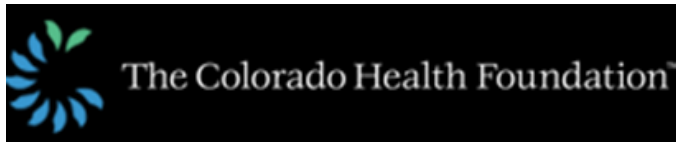
- **Parks, Recreation and Open Space Master Plan in 2020**
 - GOCO Grant Funded (\$56,250)
 - Build Off One Grand Junction Comp Plan
 - Blueprint for the Future of the System
- **Stadium Master Plan**
- **Forestry**
 - Maintaining 35,000 street and park trees



Strategic Plan Initiatives: Diversification of Economic Base

- **Regional Facilities: Major Economic Drivers**
 - Las Colonias Park
 - Stadium's Support of Colorado Mesa University, D51, JUCO, GJ Rockies
 - Canyon View Tournaments

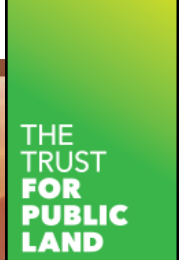




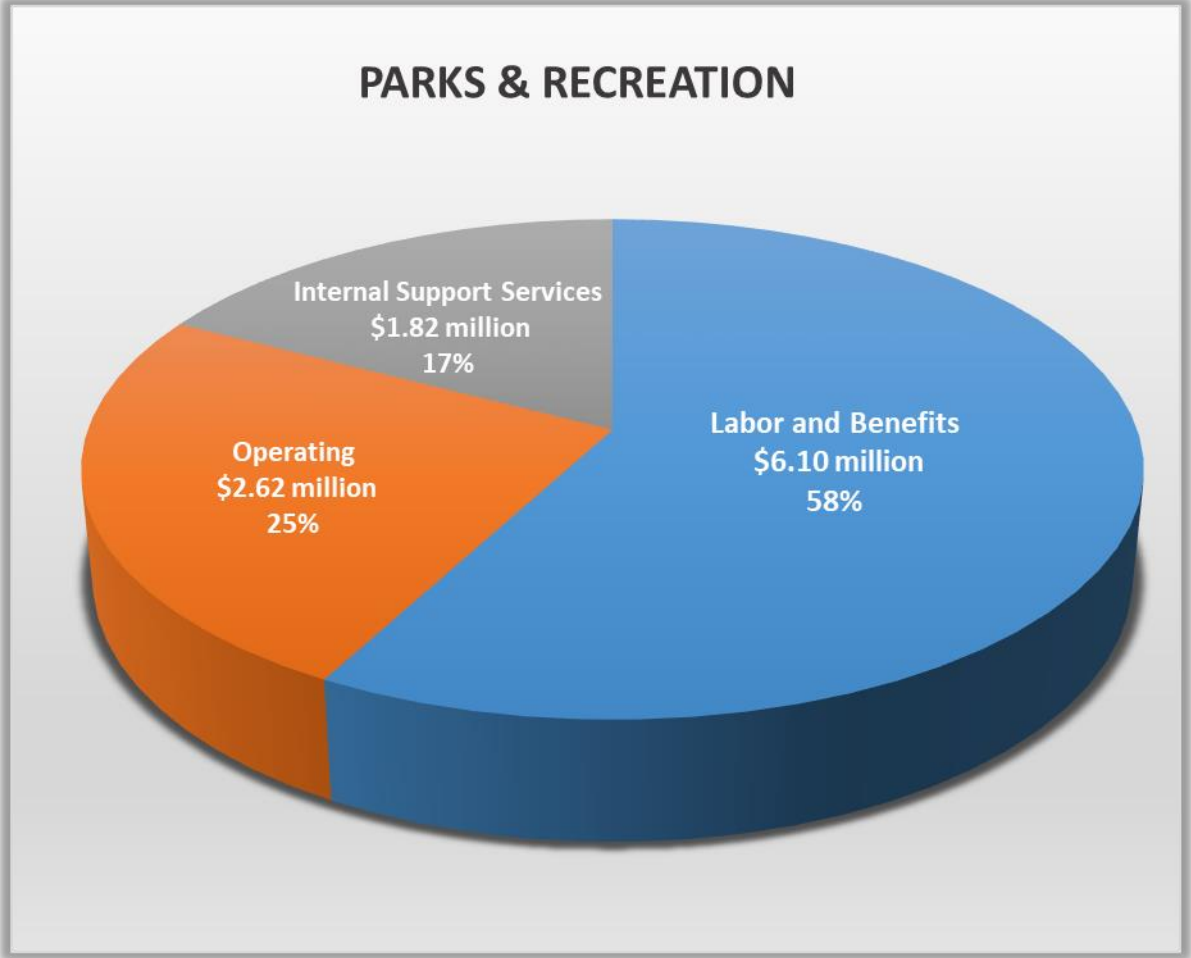
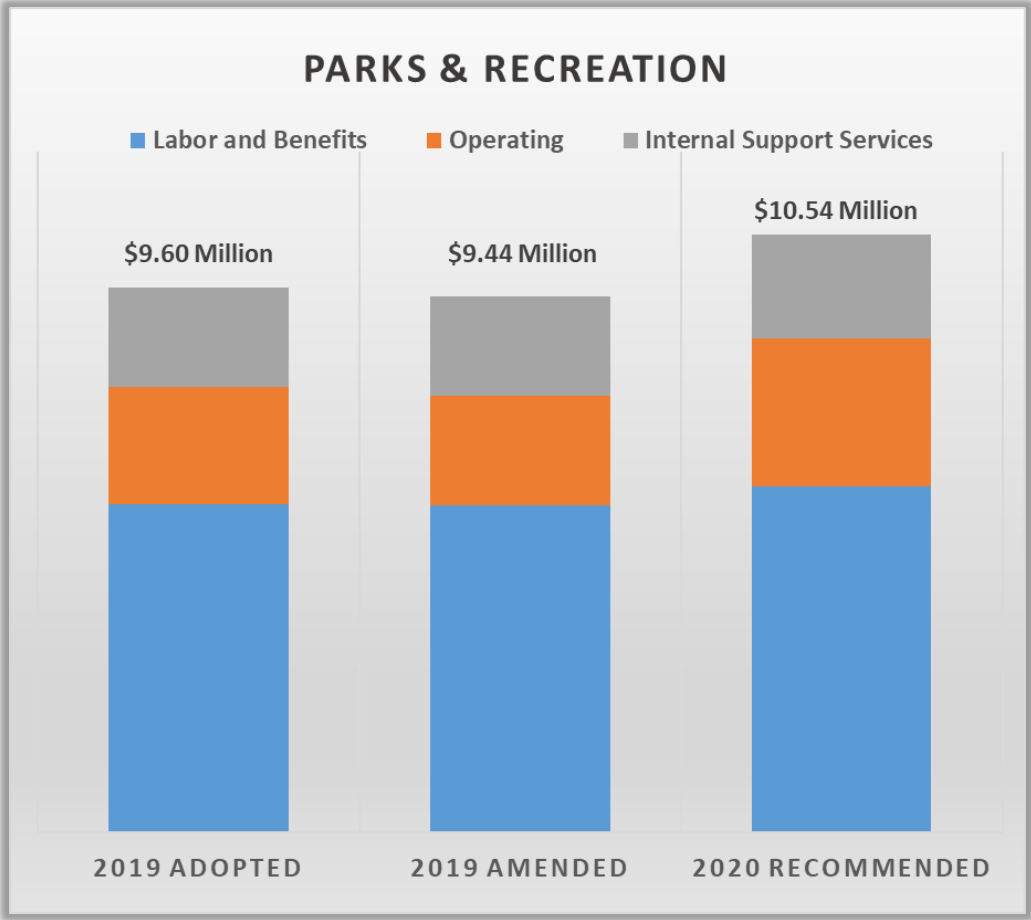
Goodwin Foundation



Bacon Family Foundation



Parks & Recreation Department \$10.54 million General Fund Operating Budget



Public Works



Public Works Department

- ▶ *Supports and enhances a high quality of life for the City's residents, businesses and visitors by providing maintenance of the City's core transportation and stormwater infrastructure along with planning, design, and oversight of most of the City's capital improvement program.*



Public Works

- Total Full-Time Positions 55
 - Street Maintenance, Stormwater, Sweeping
 - Transportation Engineering and Traffic Operations
 - Engineering
 - 13- Solid Waste

Public Works Highlights

- Maintenance of Core Infrastructure-Streets
 - Center Line Miles 365 / Lane Miles -1,013
 - PCI from 69 to 73 by 2022
 - \$33 million investment over 5 years
 - 2020 total of \$5.8 million with 2B funds
 - Self performed Chip Seal/Crackfill
- Spring Cleanup
 - Increasing homes served
 - Increase in materials picked up
 - Increase in costs

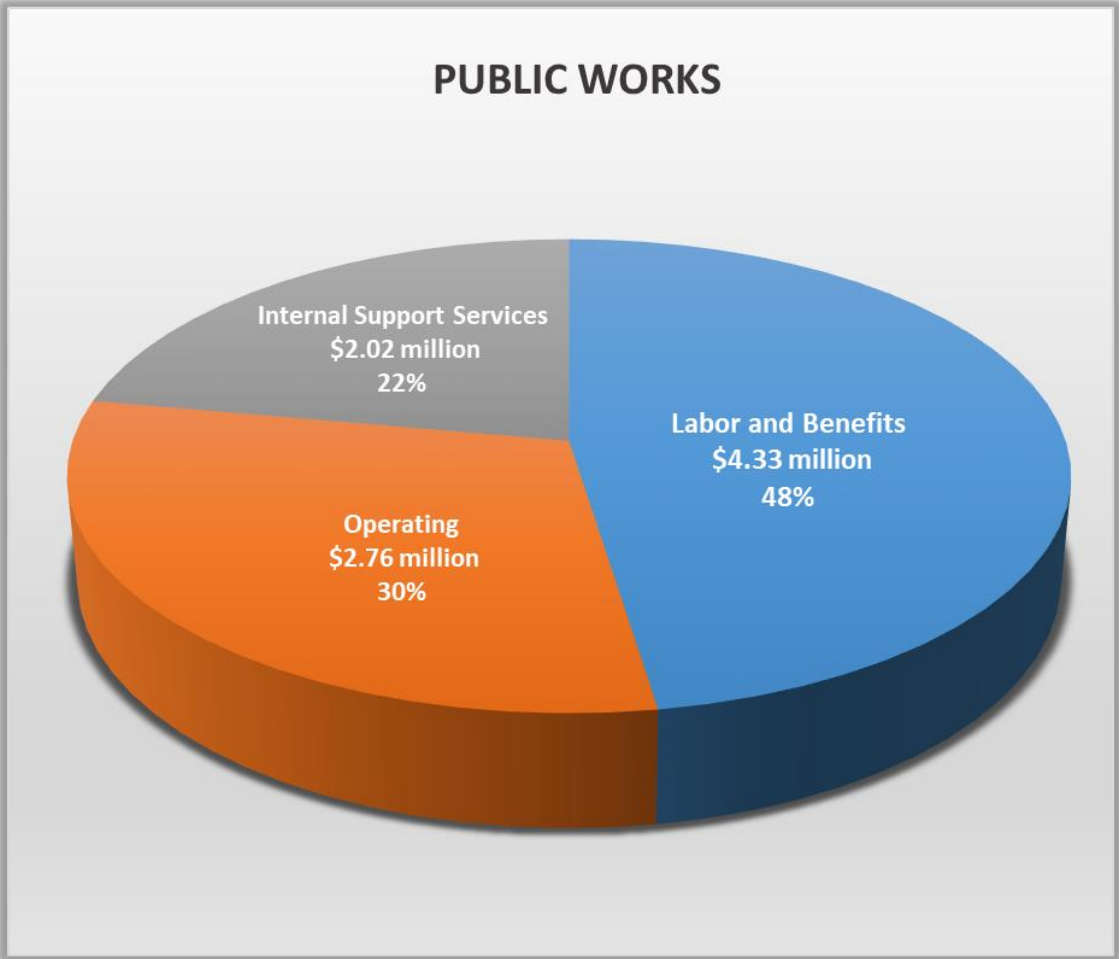
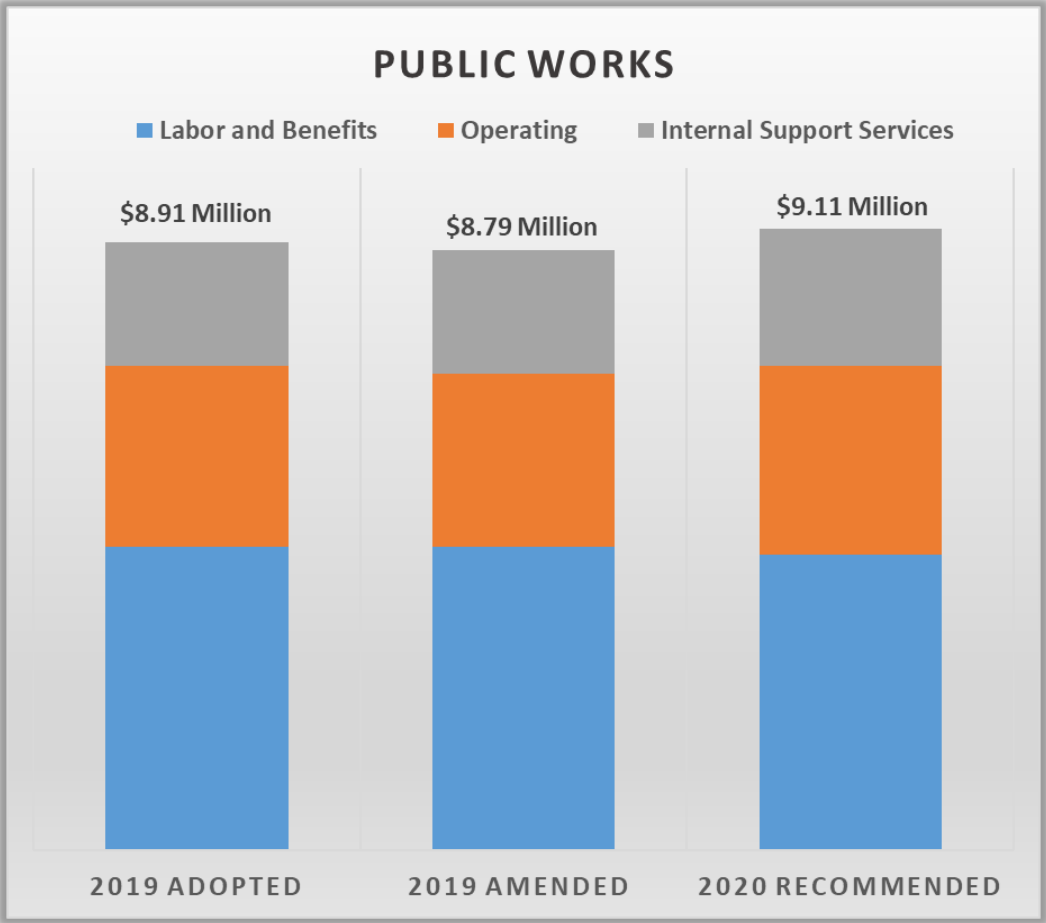


Public Works

- Planning and Infrastructure
 - Signs, Striping, Signals
 - Upgrading CDOT and City signals
 - Street Lights
 - Bike and pedestrian enhancements
 - Trails



Public Works Department \$9.11 million General Fund Operating Budget



Solid Waste

- 19,785 Containers per week (M-F)
- 21,000 tons last year
- No collection days missed

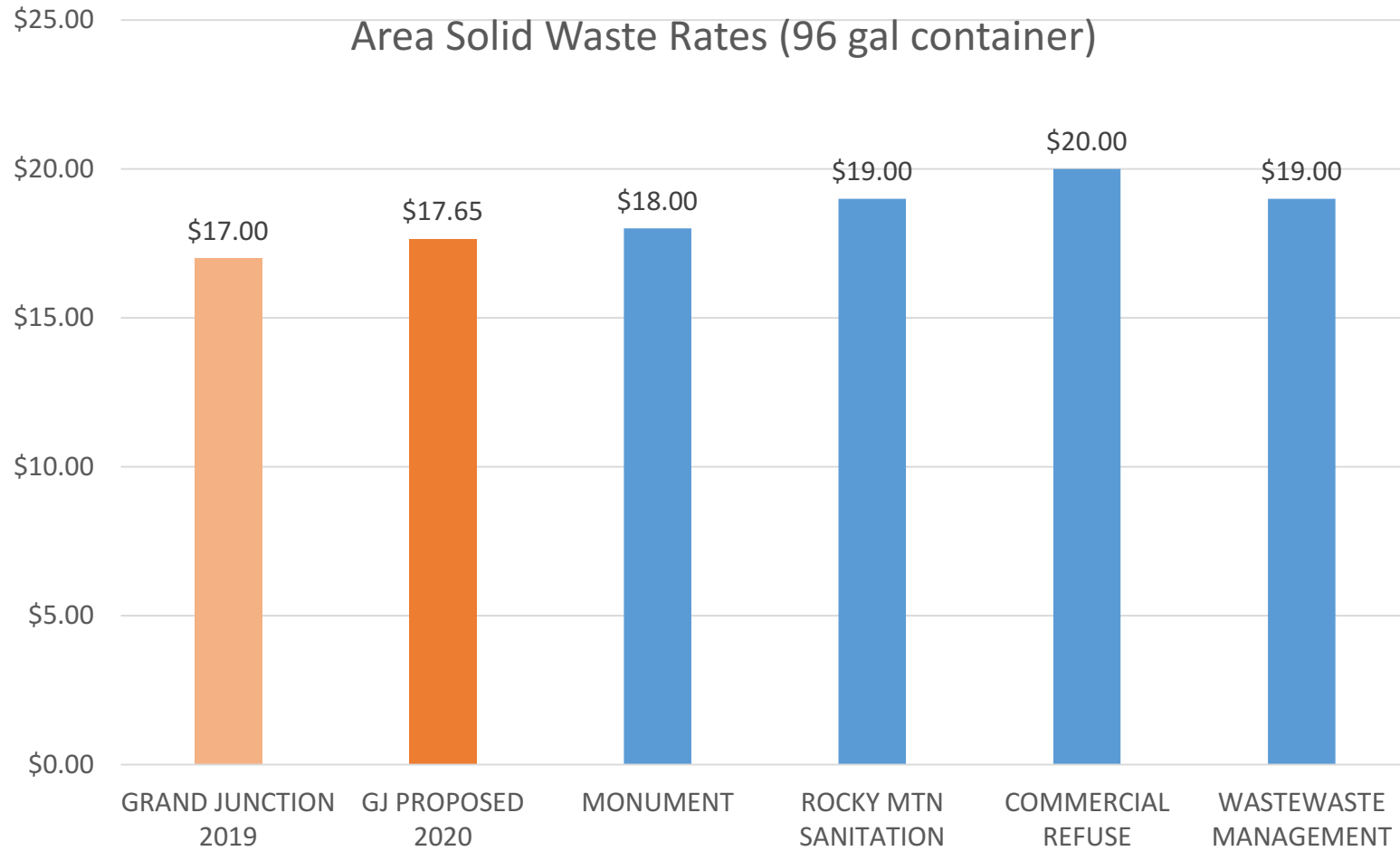


Recycling: *A Private / Public Partnership*

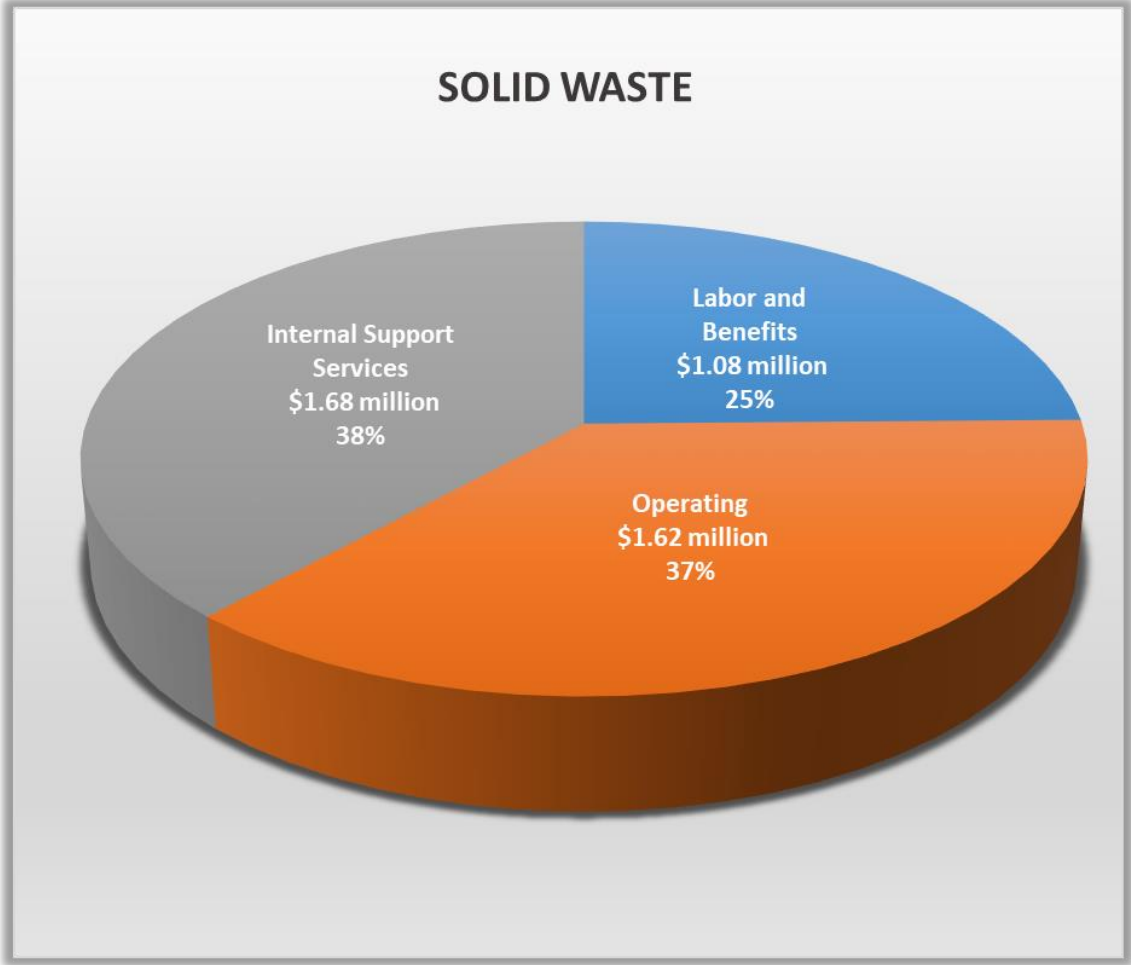
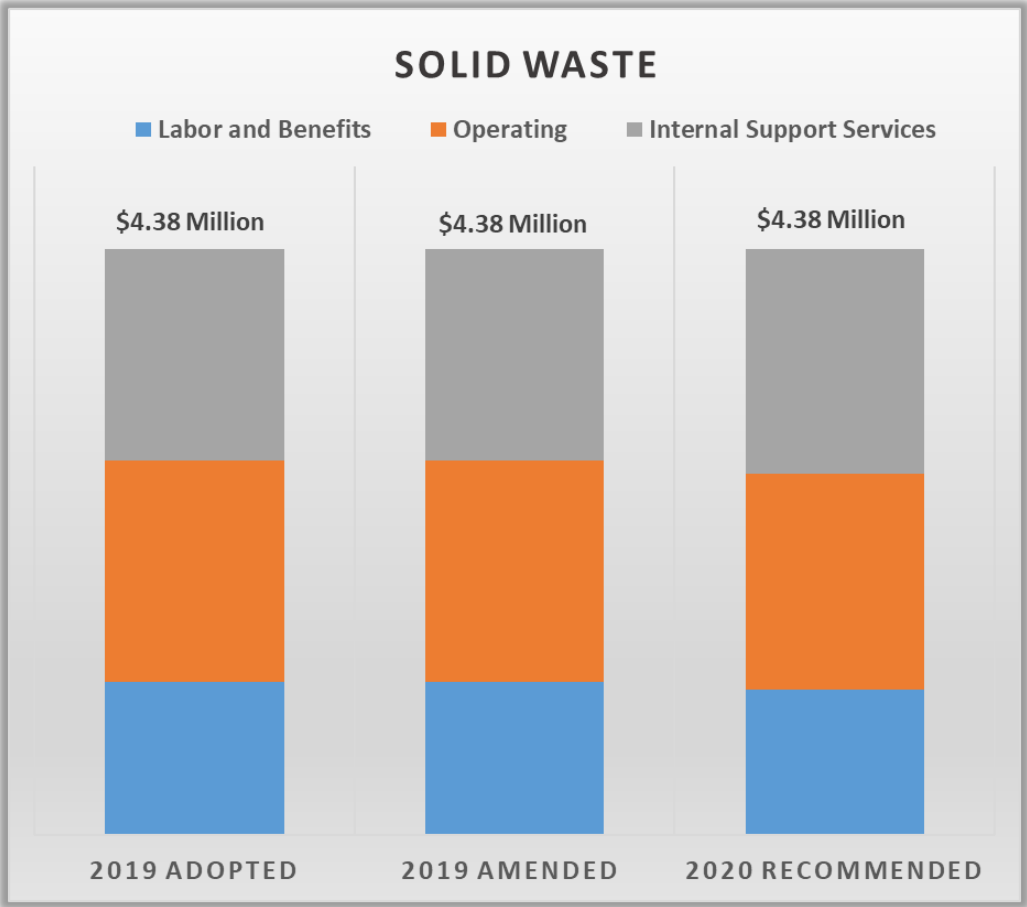
- Landfill moving from \$30/ton to \$45/ton over next three years
- Rate increase from \$17.00 to \$17.65 per month for 96-gallon container
- Recycling market plummeting due to China restrictions-discussions with Contract Recycler for changes



Solid Waste



Public Works Department \$4.38 million Solid Waste Operating Budget



General Services



- Total Full-Time Positions 53
 - Administration
 - Project Team (with 6 added in 2020, 18 total)
 - Purchasing/Warehouse (includes 1 half time intern in 2020)
 - Fleet Services (includes 1 half time intern +1 new FTE in 2020)
 - Facilities
 - Golf
 - Parking

- Maintains 631 vehicles/equipment with a total replacement value of over \$47 million.
- Agreement with Mesa County to maintain and service 27 Grand Valley Transit busses.
- Fleet will be adding 1 FTE in 2020. This Equipment and Automotive Technician will be funded by the First Responder Tax
- Sustainability Efforts in Fleet-Alternative Fuel Vehicles
 - 72 - Compressed Natural Gas (Fueled by Persigo Wastewater Treatment Plant Methane Capture)
 - 3 – Hybrid
 - 3 – Electric
 - 1 - Propane
 - 16 – New/replacement vehicles identified as potential alternative fuel vehicles for 2020

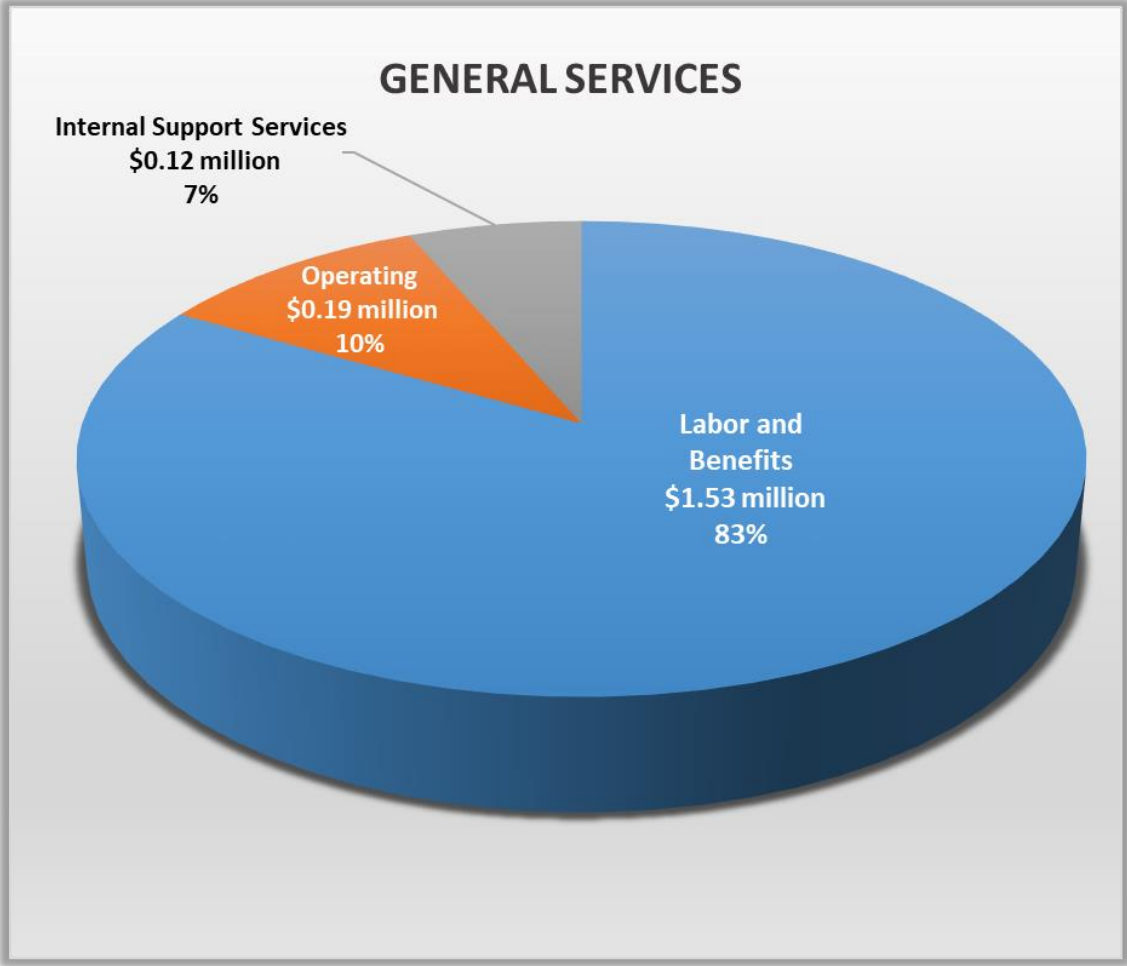
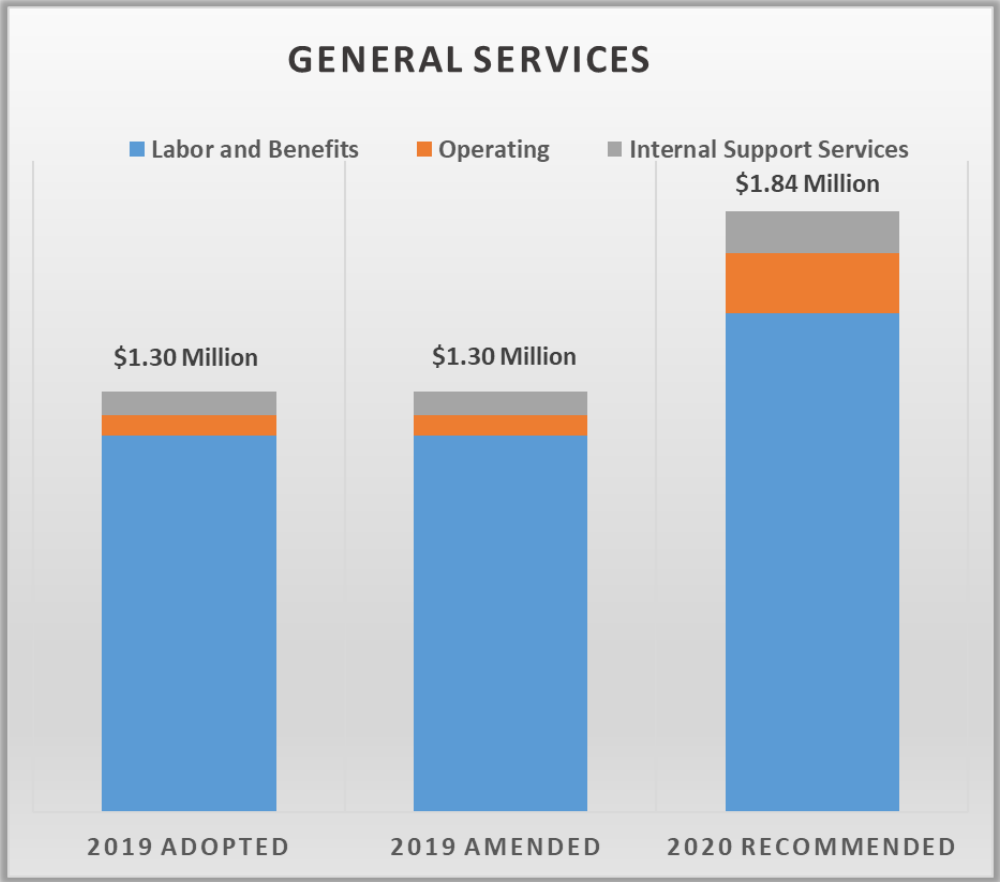
Projects Team

- Works collaboratively across the organization on a wide range of projects including road maintenance, concrete repair, crack fill, leaf pick-up, tree trimming, trail repairs and spring cleanup, among others.
- Reduce the reliance of finding trained and reliable part-time and seasonal staff
- Fill the needs of department staffing shortfalls in certain “busy” times of the year
- Increase the quality of services provided by City departments
- Ultimately achieve a staffing level of 18 in 2020 allowing for the addition of a second crack fill and chip seal crew.
 - Assist in improving Pavement Condition Index
- Saved over \$158,000 in project costs in 2019



General Services Department \$1.84 million

General Fund Operating Budget

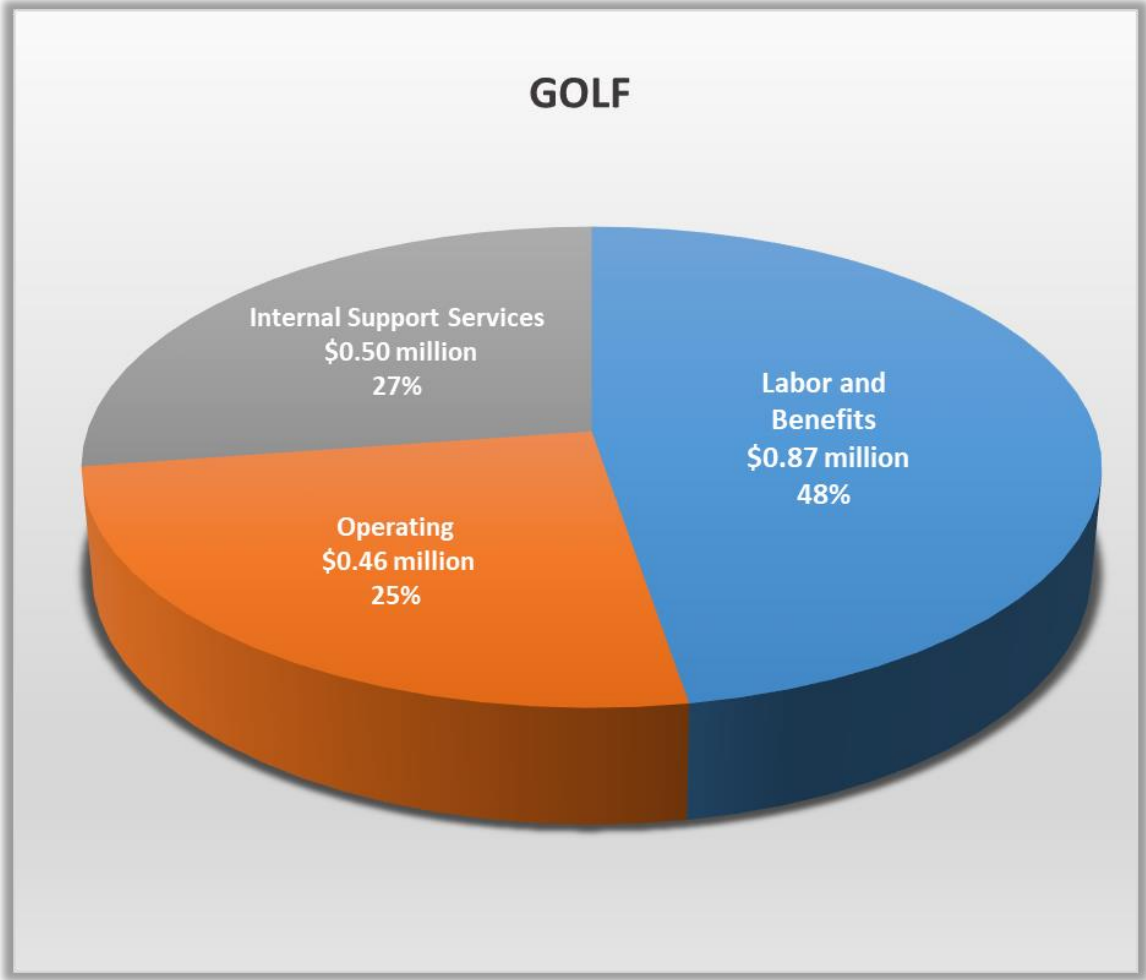
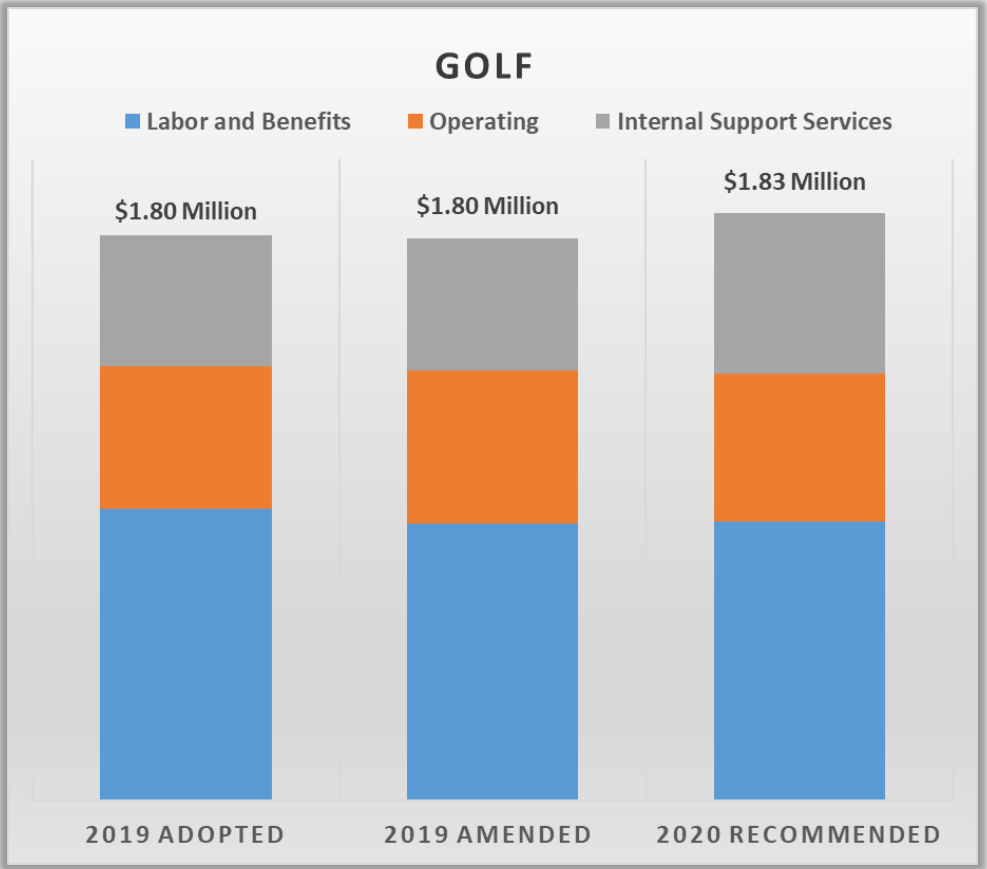


Golf Enterprise

- Stand-alone business operation, not subsidized by General Fund tax dollars
- Lincoln Park – 26% increase in tee times
 - Concession revenue above initial projection
 - Hosting the 2019 Colorado State Regional Cross Country Championships
- Tiara Rado – 5% increase in total tee times
 - Hosted the largest Rocky Mountain Open field in tournament history
 - Hosting the 2019 Rocky Mountain Athletic Conference Cross Country Championships
- 2020 Golf Season
 - Enhance overall customer experience and value through increased training efforts and staffing patterns.
 - Focus on growing the game through:
 - Targeted marketing campaigns
 - Increasing club and tournament play
 - Jr. Golf programs



General Services Department \$1.83 million Golf Operating Budget



Utilities Department Water Services Division



Grand Junction Utilities Department Water Services Division

- **Mission**

- *To provide the highest quality drinking water in the most cost effective manner possible*

- ***A key component of the City of Grand Junction's four strategic directives:***

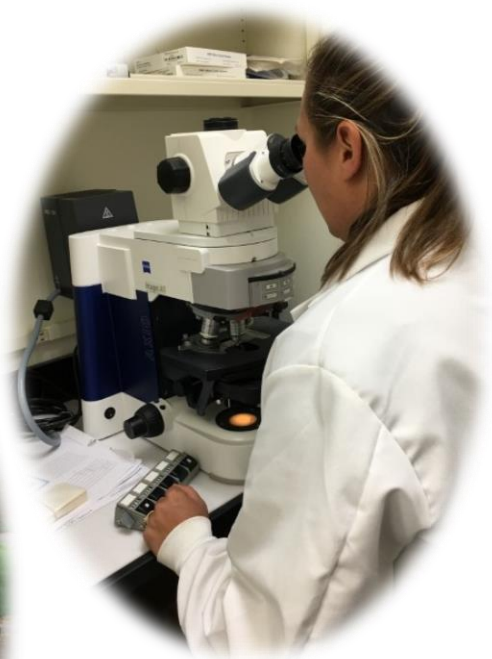
- ***Planning & Infrastructure***
- ***Public Safety***
- ***Diversification of Our Economic Base***
- ***Community Building & Engagement***



Grand Junction Utilities Department Water Services Division

- **34.5 Positions**

- Pipeline Operations and Maintenance
- Water Treatment Plant Operations
- Water Supply Operations
- Customer Service
- Administration and Management



Partnerships Projects



\$41,000
Ranch Lease Revenue



City Watershed Land Use
Palisade Plunge



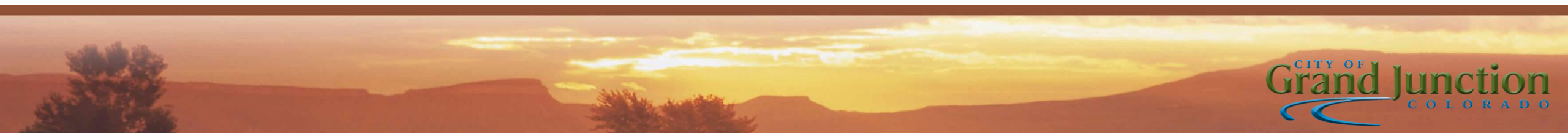
\$168.56 per acre foot
Powderhorn Water Lease Revenue



\$30,000
Fire Mitigation and
Watershed Protection



\$16,000
Community Participation



Maintenance of Core Water Infrastructure



19 Reservoirs



- 16 MGD GJ Treatment Plant
- 200 GPM Kannah Creek Treatment Plant



- 40 miles Supply Lines
- 308 miles Distribution Pipelines
- 4,613 valves
- 1,206 fire hydrants



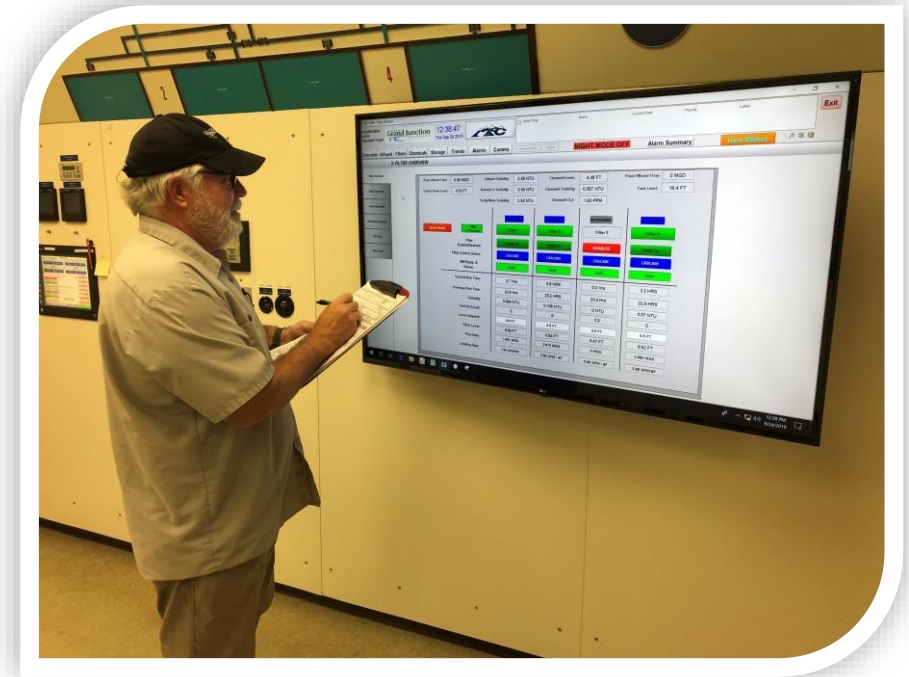
9,867 Meters



Ridges Irrigation System

Water Services Division: Workload Indicators

- 1.90 Billion Gallons of Water Treated per year
- 600 fire hydrants flushed (biannual frequency)
- 1,100 valves exercised
- 7,455 feet of water mains replaced
- 9,707 Water Customer Accounts
 - 9,867 Meters read per month
 - 34,000 Utility Bills per month
- 798 Irrigation Water Customers served
- 12,779 Utility Locate Tickets

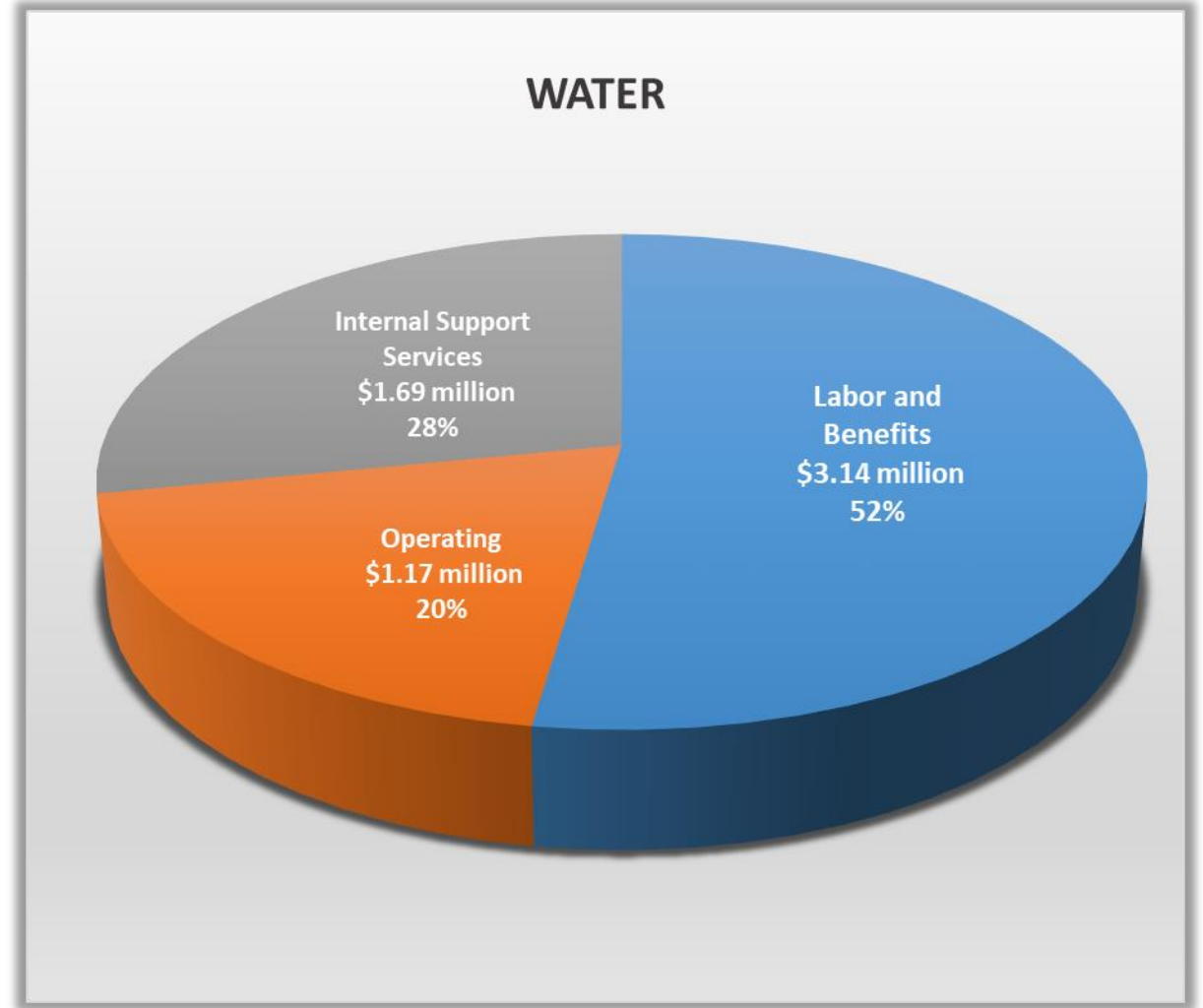
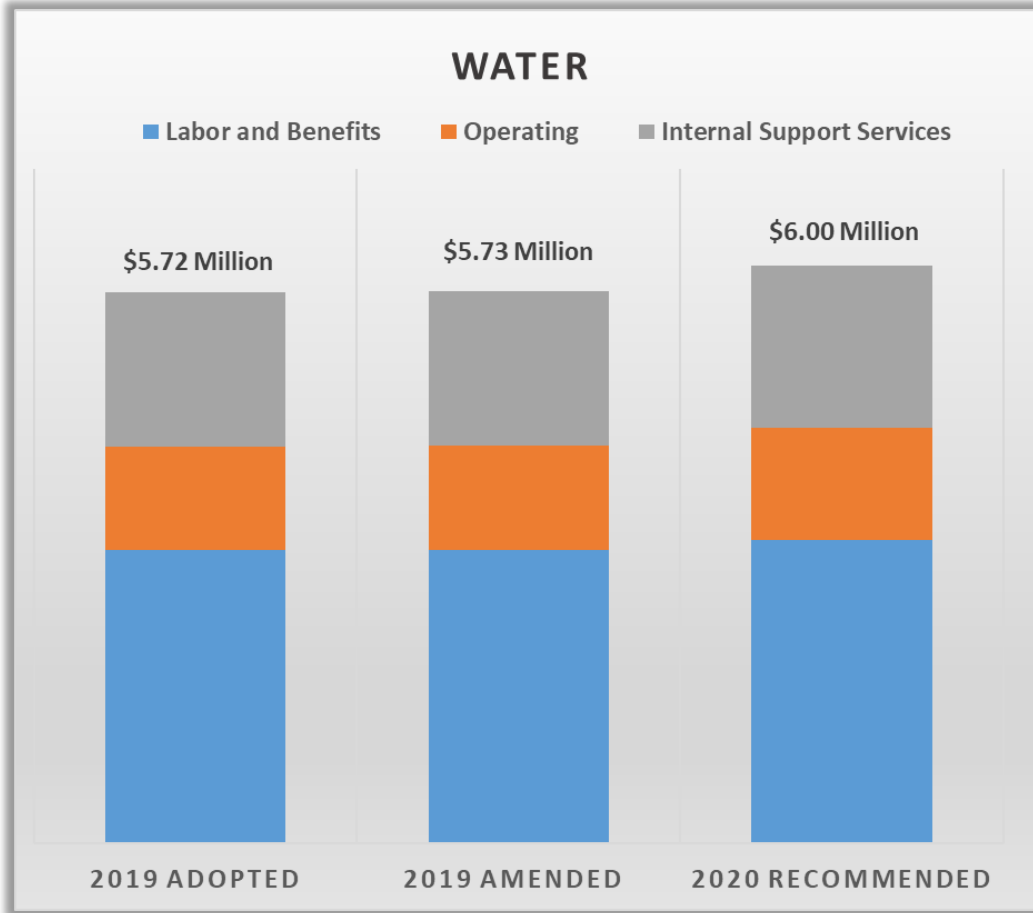


New Supervisory Control and Data Acquisition (SCADA) system at Water Treatment Plant

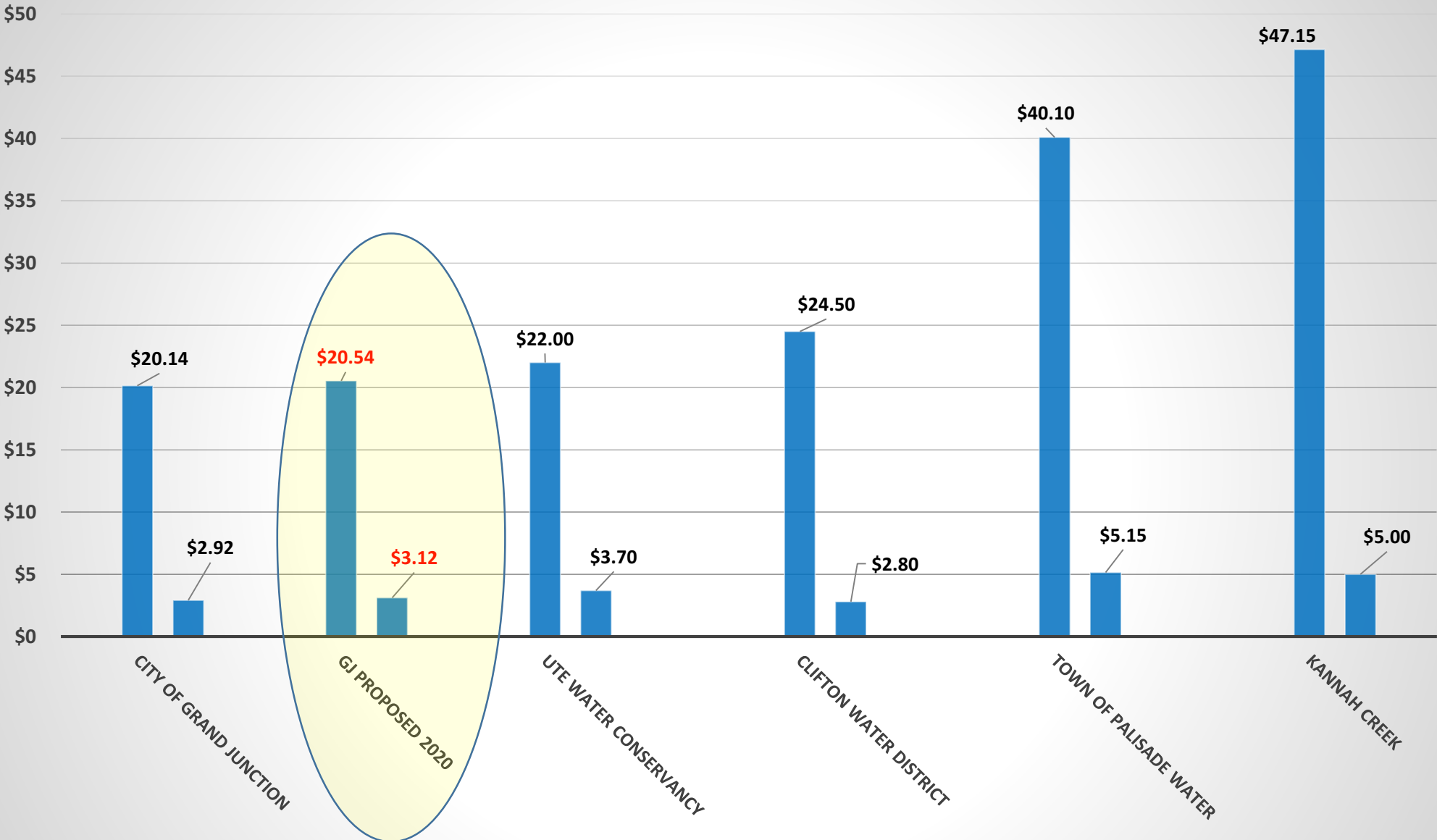
Water Services Division: Budget Overview

- Rates
 - In-City Water Monthly Rates
 - Base rate increases 40 cents per month
 - Higher usage levels increase 7%
 - Ridges Irrigation Monthly Rates
 - Flat Rate Increases \$1.40 per month
- Operating Costs
 - Increase materials and supplies costs to accelerate meter change out and lead service line replacements
 - Contract services costs for water supply studies and modeling
 - Chemical costs
- Labor Changes
 - Add 2 Utility Locator positions to comply with revised 811 regulations

Utilities Department \$6 million Water Operating Budget

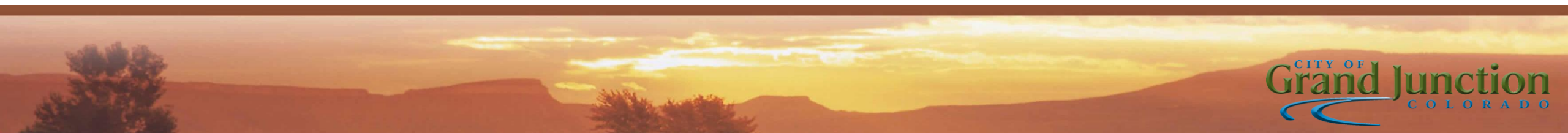
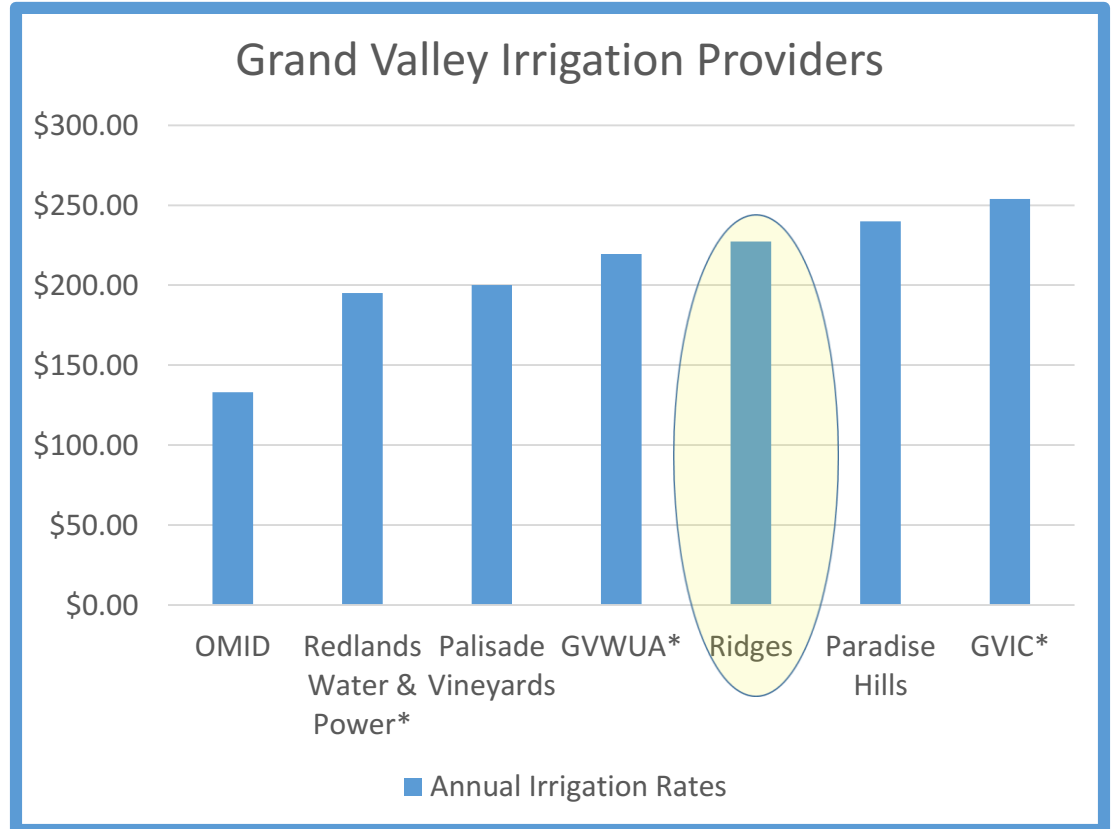


Grand Valley 2020 Water Rates



Grand Valley 2020 Irrigation Water Rates

- Ridges \$18.94 per month (\$227.28 per year)
- * per share price



Next Steps

- Workshop October 14th
 - Visit Grand Junction presentation
 - Economic Development, Capital
- Workshop October 28th
 - Horizon Drive Business Improvement District
 - Downtown Business District and Downtown Development Authority
- Budget Presentation and Public Input November 20th
- Public Hearing and Final Budget Adoption December 4th
 - Mill Levy Certification
- Budget Book-January 2020