

### CITY OF GRAND JUNCTION, COLORADO

### CONTRACT

This CONTRACT made and entered into this 15<sup>th</sup> day of March, 2021 by and between the **City of Grand Junction, Colorado,** a government entity in the County of Mesa, State of Colorado, hereinafter in the Contract Documents referred to as the "Owner" and **Kilgore Companies, LLC dba Elam Construction** hereinafter in the Contract Documents referred to as the "Contractor."

#### WITNESSETH:

WHEREAS, the Owner advertised that sealed Bids would be received for furnishing all labor, tools, supplies, equipment, materials, and everything necessary and required for the Project described by the Contract Documents and known as <a href="Hot Mix Asphalt 2021 IFB-4880-21-DH">Hot Mix Asphalt 2021 IFB-4880-21-DH</a>.

WHEREAS, the Contract has been awarded to the above named Contractor by the Owner, and said Contractor is now ready, willing and able to perform the Work specified in the Notice of Award, in accordance with the Contract Documents;

The Owner reserves the right to make multiple awards to bidders that are responsive and responsible to this solicitation process. The Owner shall utilize the lowest awarded bid received whenever possible. However, through this method, should the low bidder not be able to fulfill their contract at any given time, it shall allow the Owner to utilize other awarded bidders to fulfill the Owner's needs. All bidders understand and agree that they shall hold their pricing for the entire contract period.

NOW, THEREFORE, in consideration of the compensation to be paid the Contractor, the mutual covenants hereinafter set forth and subject to the terms hereinafter stated, it is mutually covenanted and agreed as follows:

#### **ARTICLE 1**

<u>Contract Documents</u>: It is agreed by the parties hereto that the following list of instruments, drawings, and documents which are attached hereto, bound herewith, or incorporated herein by reference constitute and shall be referred to either as the "Contract Documents" or the "Contract", and all of said instruments, drawings, and documents taken together as a whole constitute the Contract between the parties hereto, and they are fully a part of this agreement as if they were set out verbatim and in full herein:

The order of contract document governance shall be as follows:

- a. The body of this contract agreement
- b. Solicitation Documents for the Project; Hot Mix Asphalt 2021 IFB-4880-21-DH;
- c. Contractors Response to the Solicitation
- d. Work Change Requests (directing that changed work be performed);
- e. Field Orders
- f. Change Orders.

### **ARTICLE 2**

<u>Definitions:</u> The clauses provided in the Solicitation apply to the terms used in the Contract and all the Contract Documents.

### **ARTICLE 3**

<u>Contract Work:</u> The Contractor agrees to furnish all labor, tools, supplies, equipment, materials, and all that is necessary and required to complete the tasks associated with the Work described, set forth, shown, and included in the Contract Documents as indicated in the Solicitation Document.

#### **ARTICLE 4**

Contract Price and Payment Procedures: The Contractor shall accept as full and complete compensation for the performance and completion of all of the Work specified in the Contract Documents, the Item #1 Hot Mix Asphalt SX75 PG 64-22 with Max RAP of 20% Unit Per Ton Price of Seventy-Two and 00/100 Dollars (\$72.00). If this Contract contains unit price pay items, the Contract Price shall be adjusted in accordance with the actual quantities of items completed and accepted by the Owner at the unit prices quoted in the Solicitation Response. The amount of the Contract Price is and has heretofore been appropriated by the Grand Junction City Council for the use and benefit of this Project. The Contract Price shall not be modified except by Change Order or other written directive of the Owner. The Owner shall not issue a Change Order or other written directive which requires additional work to be performed, which work causes the aggregate amount payable under this Contract to exceed the amount appropriated for this Project, unless and until the Owner provides Contractor written assurance that lawful appropriations to cover the costs of the additional work have been made.

Unless otherwise provided in the Solicitation, monthly partial payments shall be made as the Work progresses. Applications for partial and Final Payment shall be prepared by the Contractor and approved by the Owner in accordance with the Solicitation.

#### **ARTICLE 5**

<u>Contract Binding:</u> The Owner and the Contractor each binds itself, its partners, successors, assigns and legal representatives to the other party hereto in respect to all covenants,

agreements and obligations contained in the Contract Documents. The Contract Documents constitute the entire agreement between the Owner and Contractor and may only be altered, amended or repealed by a duly executed written instrument. Neither the Owner nor the Contractor shall, without the prior written consent of the other, assign or sublet in whole or in part its interest under any of the Contract Documents and specifically, the Contractor shall not assign any moneys due or to become due without the prior written consent of the Owner.

### **ARTICLE 6**

<u>Severability:</u> If any part, portion or provision of the Contract shall be found or declared null, void or unenforceable for any reason whatsoever by any court of competent jurisdiction or any governmental agency having the authority thereover, only such part, portion or provision shall be effected thereby and all other parts, portions and provisions of the Contract shall remain in full force and effect.

IN WITNESS WHEREOF, City of Grand Junction, Colorado, has caused this Contract to be subscribed and sealed and attested in its behalf; and the Contractor has signed this Contract the day and the year first mentioned herein.

The Contract is executed in two counterparts.

### CITY OF GRAND JUNCTION, COLORADO

By: Duane Hoff Jr., Senior Buyer - Lity of Grand Junition/2021 | 10:14 MDT

Duane Hoff Jr., Senior Buyer

Date

### Elam Construction, Inc.

By: Russell Larsen - Chief Operating Officer, Kilgore Companies/1502412164a09Canstantion

Russell Larsen - Chief Operating Officer, Kilgore Date anies, LLC dba Elam Construction

COO



## **Purchasing Division**

# **Invitation for Bid**

# IFB-4880-21-DH Hot Mix Asphalt 2021

# **Responses Due:**

February 26, 2021 prior to 3:00 PM

Accepting Electronic Responses Only

Submitted Through the Books Mountain

Responses Only Submitted Through the Rocky Mountain E-Purchasing
System (RMEPS)

https://www.rockymountainbidsystem.com/default.asp

(Purchasing Representative does not have access or control of the vendor side of RMEPS. If website or other problems arise during response submission, vendor <u>MUST</u> contact RMEPS to resolve issue prior to the response deadline. 800-835-4603)

### **IMPORTANT NOTICE:**

Due to the recent developments with increased COVID-19 cases in Mesa County, public in-person bid openings are temporarily being suspended. Bid openings will still take place on their designated date and time virtually, and bid tabulations will still be posted for public view/access. Once the crisis has passed, public in-person bid openings will resume as normal. Attached is the virtual link and information to attend the bid opening. Public may addend through the link, or via phone.

### Purchasing Representative:

Duane Hoff Jr., Senior Buyer <u>duaneh@gicity.org</u> (970) 244-1545

This document has been developed specifically to solicit competitive responses for this solicitation, and may not be the same as previous City of Grand Junction solicitations. All vendors are urged to thoroughly review this solicitation prior to responding. Submittal by **FAX, EMAIL or HARD COPY IS NOT ACCEPTABLE** for this solicitation.

# **Invitation for Bids**

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# 1. Instructions to Bidders

1.1. Purpose: The City of Grand Junction is soliciting competitive bids from qualified and interested companies for all labor, equipment, and materials required to provide hot mix asphalt material as per the specifications stated in this solicitation All dimensions and scope of work should be verified by Bidders prior to submission of bids.

### **IFB Questions:**

Duane Hoff Jr., Senior Buyer duaneh@gjcity.org

The City would like to remind all Contractors, Sub-Contractors, Vendors, Suppliers, Manufacturers, Service Providers, etc. that (with the exception of Pre-Bid or Site Visit Meetings) all questions, inquiries, comments, or communication pertaining to any formal solicitation (whether process, specifications, scope, etc.) must be directed (in writing) to the Purchasing Agent assigned to the project, or Purchasing Division. Direct communication with the City assigned Project Managers/Engineers is not appropriate for public procurement, and may result in disqualification.

- **1.2. The Owner:** The Owner is the City of Grand Junction, Colorado and is referred to throughout this Solicitation. The term Owner means the Owner or his authorized representative.
- **1.3. Procurement Process:** Procurement processes shall be governed by the most current version of the City of Grand Junction <u>Purchasing Policy and Procedure Manual</u>.
- 1.4. Submission: Each proposal shall be submitted in electronic format only, only through the Rocky Mountain E-Purchasing (https://www.rockymountainbidsystem.com/default.asp). This site offers both "free" and "paying" registration options that allow for full access of the Owner's documents and for electronic submission of proposals. (Note: "free" registration may take up to 24 hours to process. Please Plan accordingly.) Please view "Electronic Vendor Registration Guide" our https://www.gjcity.org/501/Purchasing-Bids for details. (Purchasing Representative does not have access or control of the vendor side of RMEPS. If website or other problems arise during response submission, vendor MUST contact RMEPS to resolve issue prior to the response deadline. 800-835-4603)

Please join Solicitation Opening, IFB-4880-21-DH, Hot Mix Asphalt 2021 on GoToConnect from your computer using the Chrome browser. https://my.jive.com/meet/780973781

You can also dial in using your phone.

US: (571) 317-3116

Access Code: 780-973-781

- **1.5. Printed Form for Price Bid:** All Price Bids must be made upon the Bid Form attached, and should give the amounts both in words and in figures, and must be signed and acknowledged by the bidder.
- **1.6. Exclusions:** No oral, telephonic, emailed, or facsimile bid will be considered
- **1.7. Contract Documents:** The complete IFB and bidder's response compose the Contract Documents. Copies of these documents can be obtained from the City Purchasing website, <a href="https://www.gjcity.org/501/Purchasing-Bids">https://www.gjcity.org/501/Purchasing-Bids</a>.
- **1.8. Examination of Specifications:** Bidders shall thoroughly examine and be familiar with the project Statement of Work. The failure or omission of any Bidder to receive or examine any form, addendum, or other document shall in no way relieve any Bidder from any obligation with respect to his bid. The submission of a bid shall be taken as evidence of compliance with this section.
- **1.9.** Questions Regarding Statement of Work: Any information relative to interpretation of Scope of Work or specifications shall be requested of the Purchasing Representative, in writing, in ample time prior to the response time.
- 1.10. Addenda & Interpretations: All Questions shall be submitted in writing to the appropriate person as shown in Section 1.1. Any interpretations, corrections and changes to this solicitation or extensions to the opening/receipt date shall be made written Addendum to the solicitation by by Owner. Sole authority to authorize addenda shall be vested in the Purchasing Representative. Addenda will be issued electronically through the Rocky Mountain E-Purchasing website at www.rockymountainbidsystem.com. Bidders shall acknowledge receipt of all addenda in their response and are solely responsible for obtaining all solicitation documents.
- **1.11. Taxes:** The Owner is exempt from State retail and Federal tax. The bid price must be net, exclusive of taxes.
- **1.12. Offers Binding 60 Days:** Unless otherwise specified, all formal offers submitted shall be binding for sixty (60) calendar days following opening date, unless the Bidder, upon request of the Purchasing Representative, agrees to an extension.
- 1.13. Collusion Clause: Each bidder by submitting a bid certifies that it is not party to any collusive action or any action that may be in violation of the Sherman Antitrust Act. Any and all bids shall be rejected if there is evidence or reason for believing that collusion exists among bidders. The Owner may, or may not, accept future bids for the same services or commodities from participants in such collusion.
- 1.14. Public Disclosure Record: If the bidder has knowledge of their employee(s) or sub-contractors having an immediate family relationship with an Owner employee or elected official, the bidder must provide the Purchasing Representative with the name(s) of these individuals. These individuals are required to file an acceptable "Public Disclosure Record", a statement of financial interest, before conducting business with the Owner.

**1.15. Public Opening:** Responses shall be opened in the City Hall Auditorium 250 North 5th Street, Grand Junction, CO 81501 immediately following the solicitation deadline.

# 2. General Contract Conditions

- 2.1. The Contract: This Invitation for Bid, submitted documents, and any negotiations, when properly accepted by the Owner, shall constitute a contract equally binding between the Owner and Bidder. The contract represents the entire and integrated agreement between the parties hereto and supersedes all prior negotiations, representations, or agreements. The contract may be amended or modified with Change Orders, Field Orders, or Amendment(s).
- 2.2. Execution, Correlation, Intent, and Interpretations: The Contract Documents and/or Purchase Order shall be signed by the Owner (Owner) and Contractor. Owner will provide the contract/purchase order. By executing contract/purchase order, the Bidder represents that they have familiarized themselves with the local conditions under which the work is to be performed, and correlated his observations with the requirements of the Contract Documents. The Contract Documents are complementary, and what is required by any one, shall be as binding as if required by all. The intention of the documents is to include all labor, materials, equipment and other items necessary for the proper execution and completion of the scope of work as defined herein. All drawings, specifications and copies furnished by the Owner are, and shall remain, Owner property. They are not to be used on any other project, and with the exception of one contract set for each party to the contract, are to be returned to the owner on request at the completion of the work.
- 2.3. The Owner: The Owner is the City of Grand Junction, Colorado and is referred to throughout the Contract Documents. The term Owner means the Owner or his authorized representative. The Owner shall, at all times, have access to the work wherever it is in preparation or progress. The Contractor shall provide facilities for such access. The Owner will familiarize himself generally with the progress and quality of work and to determine, in general, if the work is proceeding in accordance with the contract documents. The Owner will not be responsible for the acts or omissions of the Contractor, and sub-Contractor, or any of their agents or employees, or any other persons performing any of the work.
- 2.4. Contractor: The Contractor is the person or organization identified as such in the Agreement and is referred to throughout the Contract Documents. The term Contractor means the Contractor or his authorized representative. The Contractor shall carefully study and compare the General Contract Conditions of the Contract, Specification and/or Drawings, Scope of Work, Addenda and Modifications and shall at once report to the Owner any error, inconsistency or omission he may discover. Contractor shall not be liable to the Owner for any damage resulting from such errors, inconsistencies or omissions. The Contractor shall not commence work without clarifying Drawings, Specifications, or Interpretations.
- **2.5. Warranty:** The Contractor warrants to the Owner that all materials and equipment furnished under this contract will be new unless otherwise specified, and that all

work will be of good quality, free from faults and defects and in conformance with the Contract Documents. All work not so conforming to these standards may be considered defective. If required by Owner, the Contractor shall furnish satisfactory evidence as to the kind and quality of materials and equipment. If within ten (10) days after written notice to the Contractor requesting such repairs or replacement, the Contractor should neglect to make or undertake with due diligence to the same, the City may make such repairs or replacements. All indirect and direct costs of such correction or removal or replacement shall be at the Contractor's expense. The Contractor will also bear the expenses of curing all work of others, destroyed or damaged, by the correction, removal or replacement of defective work.

- 2.6. Permits, Fees, & Notices: The Contractor shall secure and pay for all permits, governmental fees and licenses necessary for the proper execution and completion of the work. The Contractor shall give all notices and comply with all laws, ordinances, rules, regulations and orders of any public authority bearing on the performance of the work. If the Contractor observes that any of the Contract Documents are at variance in any respect, the Contractor shall promptly notify the Owner in writing, and any necessary changes shall be adjusted by approximate modification. If the Contractor performs any work knowing it to be contrary to such laws, ordinances, rules and regulations, and without such notice to the Owner, the Contractor shall assume full responsibility and shall bear all costs attributable.
- 2.7. Responsibility for Those Performing the Work: The Contractor shall be responsible to the Owner for the acts and omissions of all their employees and all sub-contractors, their agents and employees, and all other persons performing any of the work under a contract with the Contractor.
- 2.8. Indemnification: The Contractor shall defend, indemnify and save harmless the Owner, and all its officers, employees, insurers, and self-insurance pool, from and against all liability, suits, actions, or other claims of any character, name and description brought for or on account of any injuries or damages received or sustained by any person, persons, or property on account of any negligent act or fault of the Contractor, or of any Contractor's agent, employee, sub-contractor or supplier in the execution of, or performance under, any contract which may result from proposal award. Contractor shall pay any judgment with cost which may be obtained against the Owner growing out of such injury or damages.
- 2.9. Miscellaneous Conditions: Material Availability: Contractors must accept responsibility for verification of material availability, production schedules, and other pertinent data prior to submission of bid. It is the responsibility of the bidder to notify the Owner immediately if materials specified are discontinued, replaced, or not available for an extended period of time. OSHA Standards: All bidders agree and warrant that services performed in response to this invitation shall conform to the standards declared by the US Department of Labor under the Occupational Safety and Health Act of 1970 (OSHA). In the event the services do not conform to OSHA standards, the Owner may require the services to be redone at no additional expense to the Owner.

- **2.10.** Time: The Contract Time is the period of time allotted in the Contract Documents for completion of the work. The date of commencement of the work is the date established in the Contract Documents.
- **2.11. Progress & Completion:** The Contractor shall begin work on the date of commencement as defined in the Contract, and shall carry the work forward expeditiously with adequate forces and shall complete it within the contract time.
- 2.12. Payment & Completion: The Contract Sum is stated in the Contract and is the total amount payable by the Owner to the Contractor for the performance of the work under the Contract Documents. Upon receipt of the product or written notice that the work is ready for final inspection and acceptance and upon receipt of application for payment, the Owner's Project Manager will promptly make such inspection and, when he finds the work acceptable under the Contract Documents and the Contract fully performed, the Owner shall make payment in the manner provided in the Contract Documents.
- 2.13. Protection of Persons & Property: The Contractor shall comply with all applicable laws, ordinances, rules, regulations and orders of any public authority having jurisdiction for the safety of persons or property or to protect them from damage, injury or loss. Contractor shall erect and maintain, as required by existing safeguards for safety and protection, and all reasonable precautions, including posting danger signs or other warnings against hazards promulgating safety regulations and notifying owners and users of adjacent utilities. When or where any direct or indirect damage or injury is done to public or private property by or on account of any act, omission, neglect, or misconduct by the Contractor in the execution of the work, or in consequence of the non-execution thereof, the Contractor shall restore, at their own expense, such property to a condition similar or equal to that existing before such damage or injury was done, by repairing, rebuilding, or otherwise restoring as may be directed, or they shall make good such damage or injury in an acceptable manner.
- 2.14. Changes in the Work: The Owner, without invalidating the contract, may order changes in the work within the general scope of the contract consisting of additions, deletions or other revisions, the contract sum and the contract time being adjusted accordingly. All such changes in the work shall be authorized by Change Order/Amendment and shall be executed under the applicable conditions of the contract documents. A Change Order/Amendment is a written order to the Contractor signed by the Owner issued after the execution of the contract, authorizing a change in the work or an adjustment in the contract sum or the contract time. The contract sum and the contract time may be changed only by Change Order/Amendment.
- 2.15. Claims for Additional Cost or Time: If the Contractor wishes to make a claim for an increase in the contract sum or an extension in the contract time, the Contractor shall give the Owner written notice thereof within a reasonable time after the occurrence of the event giving rise to such claim. This notice shall be given by the Contractor before proceeding to execute the work, except in an emergency endangering life or property in which case the Contractor shall precede in accordance with the regulations on safety. No such claim shall be valid unless

- so made. Any change in the contract sum or contract time resulting from such claim shall be authorized by Change Order/Amendment.
- **2.16. Minor Changes in the Work:** The Owner shall have authority to order minor changes in the work not involving an adjustment in the contract sum or an extension of the contract time and not inconsistent with the intent of the contract documents. This may be accomplished through a Field Order.
- 2.17. Uncovering & Correction of Work: The Contractor shall promptly correct all work rejected by the Owner as defective or as failing to conform to the contract documents whether observed before or after substantial completion and whether or not fabricated installed or competed. The Contractor shall bear all costs of correcting such rejected work, including the cost of the Owner's additional services thereby made necessary. If within one (1) year after the date of completion or within such longer period of time as may be prescribed by law or by the terms of any applicable special guarantee required by the contract documents, any of the work found to be defective or not in accordance with the contract documents, the Contractor shall correct it promptly after receipt of a written notice from the Owner to do so unless the Owner has previously given the Contractor a written acceptance of such condition. The Owner shall give such notice promptly after discover of condition. All such defective or non-conforming work under the above paragraphs shall be removed from the site where necessary and the work shall be corrected to comply with the contract documents without cost to the Owner. The Contractor shall bear the cost of curing all work of separate Contractors destroyed or damaged by such removal or correction. If the Owner prefers to accept defective or non-conforming work, Owner may do so instead of requiring its removal and correction, in which case a Change Order/Amendment will be issued to reflect an appropriate reduction in the payment or contract sum, or, if the amount is determined after final payment, it shall be paid by the Contractor.
- **2.19.** Change Order/Amendment: No oral statement of any person shall modify or otherwise change, or affect the terms, conditions or specifications stated in the resulting contract. All Change Orders/Amendments to the contract shall be made in writing by the Owner.
- **2.20. Assignment:** The Contractor shall not sell, assign, transfer or convey any contract resulting from this Solicitation, in whole or in part, without the prior written approval from the Owner.
- **2.21.** Cancelation of Solicitation: Any solicitation may be canceled by the Owner or any solicitation response by a vendor may be rejected in whole or in part when it is in the best interest of the Owner.
- **2.22.** Compliance with Laws: Bids must comply with all Federal, State, County and local laws governing or covering this type of service and the fulfillment of all ADA (Americans with Disabilities Act) requirements.
- 2.23. Confidentiality: All materials submitted in response to this Solicitation shall ultimately become public record and shall be subject to inspection after contract award. "Proprietary or Confidential Information" is defined as any information

that is not generally known to competitors and which provides a competitive advantage. Unrestricted disclosure of proprietary information places it in the public domain. Only submittal information clearly identified with the words "*Confidential Disclosure*" and uploaded as a separate document shall establish a confidential, proprietary relationship. Any material to be treated as confidential or proprietary in nature must include a justification for the request. The request shall be reviewed and either approved or denied by the Owner. If denied, the proposer shall have the opportunity to withdraw its entire proposal, or to remove the confidential or proprietary restrictions. Neither cost nor pricing information nor the total response shall be considered confidential or proprietary.

- **2.24.** Conflict of Interest: No public official and/or Owner employee shall have interest in any contract resulting from this Solicitation.
- 2.25. Contract Termination: This contract shall remain in effect until any of the following occurs: (1) contract expires; (2) completion of work; (3) acceptance of work or, (4) for convenience terminated by either party with a written Notice of Cancellation stating therein the reasons for such cancellation and the effective date of cancellation.
- **2.26. Employment Discrimination**: During the performance of any services per agreement with the Owner, the Contractor, by submitting a response, agrees to the following conditions:
  - 2.26.1. The Contractor shall not discriminate against any employee or applicant for employment because of race, religion, color, sex, age, handicap, or national origin except when such condition is a legitimate occupational qualification reasonably necessary for the normal operations of the Contractor. The Contractor agrees to post in conspicuous places, visible to employees and applicants for employment, notices setting forth the provisions of this nondiscrimination clause.
  - **2.26.2.** The Contractor, in all solicitations or advertisements for employees placed by or on behalf of the Contractor, shall state that such Contractor is an Equal Opportunity Employer.
  - **2.26.3.** Notices, advertisements, and solicitations placed in accordance with federal law, rule, or regulation shall be deemed sufficient for the purpose of meeting the requirements of this section.
- 2.27. Immigration Reform and Control Act of 1986 and Immigration Compliance: The Contractor certifies that it does not and will not during the performance of the contract employ illegal alien workers or otherwise violate the provisions of the Federal Immigration Reform and Control Act of 1986 and/or the immigration compliance requirements of State of Colorado C.R.S. § 8-17.5-101, et.seq. (House Bill 06-1343).
- **2.28.** Ethics: The Contractor shall not accept or offer gifts or anything of value nor enter into any business arrangement with any employee, official, or agent of the Owner.

- 2.29. Failure to Deliver: In the event of failure of the Contractor to deliver work in accordance with the contract terms and conditions, the Owner, after due oral or written notice, may procure the work from other sources and hold the Contractor responsible for any costs resulting in additional purchase and administrative services. This remedy shall be in addition to any other remedies that the Owner may have.
- **2.30.** Failure to Enforce: Failure by the Owner at any time to enforce the provisions of the contract shall not be construed as a waiver of any such provisions. Such failure to enforce shall not affect the validity of the contract or any part thereof or the right of the Owner to enforce any provision at any time in accordance with its terms.
- **2.31. Force Majeure:** The Contractor shall not be held responsible for failure to perform the duties and responsibilities imposed by the contract due to legal strikes, fires, riots, rebellions, and acts of God beyond the control of the Contractor, unless otherwise specified in the contract.
- 2.32. Independent Contractor: The Contractor shall be legally considered an Independent Contractor and neither the Contractor nor its employees shall, under any circumstances, be considered servants or agents of the Owner. The Owner shall be at no time legally responsible for any negligence or other wrongdoing by the Contractor, its servants, or agents. The Owner shall not withhold from the contract payments to the Contractor any federal or state unemployment taxes, federal or state income taxes, Social Security Tax or any other amounts for benefits to the Contractor. Further, the Owner shall not provide to the Contractor any insurance coverage or other benefits, including Workers' Compensation, normally provided by the Owner for its employees.
- 2.33. Nonconforming Terms and Conditions: A response that includes terms and conditions that do not conform to the terms and conditions of this Solicitation is subject to rejection as non-responsive. The Owner reserves the right to permit the Contractor to withdraw nonconforming terms and conditions from its response prior to a determination by the Owner of non-responsiveness based on the submission of nonconforming terms and conditions.

Items for non-responsiveness may include, but not be limited to:

- a. Submission of the Bid on forms other than those supplied by the City;
- b. Alteration, interlineation, erasure, or partial detachment of any part of the forms which are supplied herein;
- Inclusion of unauthorized additions conditional or alternate Bids or irregularities of any kind which may tend to make the Bid incomplete, indefinite, or ambiguous as to its meaning;
- d. Failure to acknowledge receipt of any or all issued Addenda;
- e. Failure to provide a unit price or a lump sum price, as appropriate, for each pay item listed except in the case of authorized alternative pay items;

- f. Failure to list the names of Subcontractors used in the Bid preparation as may be required in the Solicitation Documents;
- g. Submission of a Bid that, in the opinion of the Owner, is unbalanced so that each item does not reasonably carry its own proportion of cost or which contains inadequate or unreasonable prices for any item;
- h. Tying of the Bid with any other bid or contract; and
- i. Failure to calculate Bid prices as described herein.

### **2.34.** Evaluation of Bids and Offerors: The Owner reserves the right to:

- reject any and all Bids,
- waive any and all informalities,
- take into account any prompt payment discounts offered by Bidder,
- negotiate final terms with the Successful Bidder,
- take into consideration past performance of previous awards/contracts with the Owner of any Contractor, Vendor, Firm, Supplier, or Service Provider in determining final award. and
- disregard any and all nonconforming, nonresponsive or conditional Bids.

Discrepancies between words and figures will be resolved in favor of words. Discrepancies between Unit Prices and Extended Prices will be resolved in favor of the Unit Prices. Discrepancies between the indicated sum of any column of figures and the correct sum thereof will be resolved in favor of the correct sum. The corrected extensions and totals will be shown in the tabulation of Bids.

The Owner may consider the qualifications and experience of Subcontractors and other persons and organizations (including those who are to furnish the principal items of material or equipment) proposed for those portions of the work as to which the identity of Subcontractors and other persons and organizations must be submitted. Operating costs, maintenance considerations performance data, and guarantees of materials and equipment may also be considered by the Owner.

The Owner will conduct such investigations as deemed necessary to assist in the evaluation of any Bid and to establish the responsibility, qualifications and financial ability of the Offeror, proposed Subcontractors and other persons and organizations to do the Work in accordance with the *Contract Documents* to the City's satisfaction within the Contract Time.

The Offeror shall furnish the Owner all information and data requested by the Owner to determine the ability of the Offeror to perform the Work. The Owner reserves the right to reject the Bid if the evidence submitted by, or investigation of such Offeror fails to satisfy the Owner that such Offeror is properly qualified to carry out the obligations of the Contract and to complete the Work contemplated therein.

By submitting a Bid, each Offeror authorizes the Owner to perform such investigation of the Offeror as the Owner deems necessary to establish the responsibility, qualifications and financial ability of the Offeror and, by its signature thereon, authorizes the Owner to obtain reference information concerning the Offeror and releases the party providing such information and the Owner from any and all liability to the Offeror as a result of such reference information so provided.

The Owner reserves the right to reject the Bid of any Offeror who does not pass any evaluation to the Owner's satisfaction.

If the Contract is to be awarded, it will be awarded to the Offeror who, by evaluation, the Owner determines will best meet the Owner's interests.

- **2.35.** The Owner reserves the right to accept or reject the Work contained in any of the Price Bid Schedules or alternates, either in whole or in part.
- **2.36.** Ownership: All plans, prints, designs, concepts, etc., shall become the property of the Owner.
- 2.37. Patents/Copyrights: The Contractor agrees to protect the Owner from any claims involving infringements of patents and/or copyrights. In no event shall the Owner be liable to the Contractor for any/all suits arising on the grounds of patent(s)/copyright(s) infringement. Patent/copyright infringement shall null and void any agreement resulting from response to this Solicitation.
- **2.38.** Remedies: The Contractor and Owner agree that both parties have all rights, duties, and remedies available as stated in the Uniform Commercial Code.
- **2.39. Venue**: Any agreement as a result of responding to this Solicitation shall be deemed to have been made in, and shall be construed and interpreted in accordance with, the laws of the City of Grand Junction, Mesa County, Colorado.
- **2.40.** Expenses: Expenses incurred in preparation, submission and presentation of this Solicitation are the responsibility of the company and cannot be charged to the Owner.
- **2.41. Sovereign Immunity:** The Owner specifically reserves its right to sovereign immunity pursuant to Colorado State Law as a defense to any action arising in conjunction to this agreement.
- 2.42. Non-Appropriation of Funds: The contractual obligation of the Owner under this contract is contingent upon the availability of appropriated funds from this fiscal year budget as approved by the City Council or Board of County Commissioners from this fiscal year only. State of Colorado Statutes prohibit obligation of public funds beyond the fiscal year for which the budget was approved. Anticipated expenditures/obligations beyond the end of the current Owner's fiscal year budget shall be subject to budget approval. Any contract shall be subject to, and must contain, a governmental non-appropriation of funds clause.

- 2.43. Cooperative Purchasing: Purchases as a result of this solicitation are primarily for the Owner. Other governmental entities may be extended the opportunity to utilize the resultant contract award with the agreement of the successful provider and the participating agencies. All participating entities shall be required to abide by the specifications, terms, conditions and pricings established in this Solicitation. The quantities furnished in this bid document are for only the Owner. It does not include quantities for any other jurisdiction. The Owner shall be responsible only for the award for its jurisdiction. Other participating entities shall place their own awards on their respective Contract/Purchase Orders through their Purchasing Office or use their Purchasing Card for purchase/payment as authorized or agreed upon between the provider and the individual entity. The Owner accepts no liability for payment of orders placed by other participating jurisdictions that choose to piggy-back on our solicitation. Orders placed by participating jurisdictions under the terms of this solicitation shall indicate their specific delivery and invoicing instructions.
- 2.44. Keep Jobs in Colorado Act: Contractor shall be responsible for ensuring compliance with Article 17 of Title 8, Colorado Revised Statutes requiring 80% Colorado labor to be employed on public works. Contractor shall, upon reasonable notice provided by the Owner, permit the Owner to inspect documentation of identification and residency required by C.R.S. §8-17-101(2)(a). If Contractor claims it is entitled to a waiver pursuant to C.R.S. §8-17-101(1), Contractor shall state that there is insufficient Colorado labor to perform the work such that compliance with Article 17 would create an undue burden that would substantially prevent a project from proceeding to completion, and shall include evidence demonstrating the insufficiency and undue burden in its response.

Unless expressly granted a waiver by the Owner pursuant to C.R.S. §8-17-101(1), Contractor shall be responsible for ensuring compliance with Article 17 of Title 8, Colorado Revised Statutes requiring 80% Colorado labor to be employed on public works. Contractor shall, upon reasonable notice provided by the Owner, permit the Owner to inspect documentation of identification and residency required by C.R.S. §8-17-101(2)(a).

### 2.44.1. "Public Works Project" is defined as:

- (a) any construction, alteration, repair, demolition, or improvement of any land, building, structure, facility, road, highway, bridge, or other public improvement suitable for and intended for use in the promotion of the public health, welfare, or safety and any maintenance programs for the upkeep of such projects
- (b) for which appropriate or expenditure of moneys may be reasonably expected to be \$500,000.00 or more in the aggregate for any fiscal year
- (c) except any project that receives federal moneys.

### 2.45. Definitions:

- **2.45.1.** The term "Work" includes all labor, materials, equipment, and/or services necessary to produce the requirements of the Contract Documents.
- **2.45.2.** "Contractor" is the person or organization identified as such in the Agreement and is referred to throughout the Contract Documents. The term Contractor means the Contractor or his authorized representative.

The Contractor shall carefully study and compare the General Contract Conditions of the Contract, Specification and Drawings, Scope of Work, Addenda and Modifications and shall at once report to the Owner any error, inconsistency or omission he may discover. Contractor shall not be liable to the Owner for any damage resulting from such errors, inconsistencies or omissions. The Contractor shall not commence work without clarifying Drawings, Specifications, or Interpretations.

**2.45.3.** "Sub-Contractor is a person or organization who has a direct contract with the Contractor to perform any of the work at the site. The term sub-contractor is referred to throughout the contract documents and means a sub-contractor or his authorized representative.

# 3. Statement of Work

NOTE: This Invitation for Bid is to solicit for fixed unit of measure pricing for hot mix asphalt materials for the City of Grand Junction for the 2021 calendar year. Multiple contracts may be awarded to multiple suppliers. This process and, awarded contracts, are for the purpose of establishing multiple contracts for firm fixed unit of measure pricing from those who submit bid responses. The lowest responsive and responsible bidder shall be the "preferred" contract award, and shall be designated as the primary contract. However, should the "preferred" awarded supplier not be able to perform to the standards established in the contract documents, the City reserves the right to seek said performance from one of the other established contracted suppliers. All suppliers submitting bid responses acknowledge and agree to maintaining their submitted bid pricing throughout the contract period.

## 3.1. Specifications:

Hot mix asphalt Grading SX75 Binder 64-22. Max RAP allowed is 20% as per amended in the 2007 Specifications, Section 401 found at: <a href="https://www.gjcity.org/407/Manuals-Permits">https://www.gjcity.org/407/Manuals-Permits</a>

## 3.2. Special Conditions & Provisions:

- **3.2.1. Quantities:** The City of Grand Junction is estimating **800 tons** of hot mix asphalt, for use throughout the **2021 calendar year**. Variation of quantity may increase or decrease.
- **3.2.2. Pickup:** Material will be picked up at the supplier's yard by City of Grand Junction crews on an "as needed" basis. Quantities ordered and scheduled for each pickup must meet the minimum quantity ordered, and shall not exceed quantity ordered by more than ½ ton per pickup order.
- **3.2.3. Inspection**: The City will conduct in-house and independent testing to verify supplier conformance to specifications. Material not conforming to the required specification shall be removed at supplier's expense and replaced with material that meets the specifications contained in the contract documents.

- 3.2.4. Estimated Quantities: The quantities indicated in this Invitation for Bid are estimates that pertain to the total aggregate quantities that may be ordered throughout the stated contract period. Variation of quantities may increase or decrease. The estimates do not indicate single order amounts unless otherwise stated. The City of Grand Junction makes no guarantees about single order quantities or total aggregate order quantities.
- **3.2.5. Minimum Order Quantities:** The bidder shall not establish a minimum order quantity for items under contract.
- **3.2.6. Term of Contract/City of Grand Junction:** The contract shall not bind, nor purport to bind, the City for any contractual commitment in excess of the original contract period which is <u>March 5, 2021 to December 31, 2021.</u> The Owner shall have the right to renew the contract for 3 (three) additional one-year periods, or any portion thereof. If the option for the renewal is exercised by the Owner, the bidder shall agree, in writing, to the prices for the renewal period.
- **3.2.7. Rejection of Materials:** he City of Grand Junction reserves the right to return partially used loads due to product flaws and/or not meeting specifications. Judgment of non-conformity will be at the discretion of the City of Grand Junction Streets Manager.
- **3.2.8. Payment/Invoice:** Payment terms listed on bid form, receipt, inspection and acceptance pf materials and/or services are described in the bid specifications.
- **3.2.9. Pricing:** Pricing shall be all inclusive to include but not be limited to: all labor, equipment, supplies, materials, freight (F.O.B. Destination Freight Pre-paid and Allowed to each site), travel, mobilization costs, fuel, set-up and take down costs, and full-time inspection costs, and all other costs related to the successful completion of the project.

The Owner shall not pay nor be liable for any other additional costs including but not limited to: taxes, shipping charges, insurance, interest, penalties, termination payments, attorney fees, liquidated damages, etc.

**3.2.10 Freight/Shipping:** All freight/shipping shall be F.O.B. Destination – Freight Pre-Paid and Allowed to the project site(s), Grand Junction, CO.

Contractor must meet all federal, state, and local rules, regulations, and requirements for providing such services.

3.2.11 Contract: A binding contract shall consist of: (1) the IFB and any amendments. thereto, (2) the bidder's response (bid) to the IFB, (3) clarification of the bid, if any, and (4) the City's Purchasing Department's acceptance of the bid by "Notice of Award" or by "Purchase Order". All Exhibits and Attachments included In the IFB shall be incorporated into the contract by reference.

- A. The contract expresses the complete agreement of the parties and, performance shall be governed solely by the specifications and requirements contained therein.
- B. Any change to the contract, whether by modification and/or supplementation, must be accomplished by a formal contract amendment signed and approved by and between the duly authorized representative of the bidder and the City Purchasing Division or by a modified Purchase Order prior to the effective date of such modification. The bidder expressly and explicitly understands and agrees that no other method and/or no other document, including acts and oral communications by or from any person, shall be used or construed as an amendment or modification to the contract.
- **3.3. Contractor Bid Documents:** For Contractor's convenience, the following is a list of forms/items to be submitted with the Contractor's bid response. However, should a form/item not be listed in this section, but required in the solicitation documents, it is the Contractor's responsibility to ensure all forms/items are submitted.
  - Contractor's Bid Form
  - Price Bid Schedule

### 3.4. IFB Tentative Time Schedule:

Invitation for Bids available
 Inquiry deadline, no questions after this date
 Addenda Issued by
 Submittal deadline for proposals
 Contract execution (unless Council approval required)
 February 12, 2021
 February 22, 2021
 February 26, 2021
 March 5, 2021

## 3.5. Questions Regarding Scope of Services:

Duane Hoff Jr., Senior Buyer duaneh@gjcity.org (970) 244-1545

# 4. Contractor's Bid Form

Bid Date:	4. Contractor s blu i omi
Project: IFB-4880-21-DH "H	lot Mix Asphalt 2021"
Bidding Company:	
Name of Authorized Agent:	. <u> </u>
Email	
Telephone	Address
City	StateZip
Contract Conditions, Statem location of, and conditions aff to perform all work for the P	ompliance with the Invitation for Bids, having examined the Instruction to Bidders, General tent of Work, Specifications, and any and all Addenda thereto, having investigated the fecting the proposed work, hereby proposes to furnish all labor, materials and supplies, and roject in accordance with Contract Documents, within the time set forth and at the prices are to cover all expenses incurred in performing the work required under the Contract intractor's Bid Form is a part.
connection to any person(s)	does hereby declare and stipulate that this offer is made in good faith without collusion or providing an offer for the same work, and that it is made in pursuance of, and subject to, all instructions to Bidders, the Specifications, and all other Solicitation Documents, all of which undersigned.
of the date of Notification of	that if awarded the Contract, to provide insurance certificates within ten (10) working days Award. Submittal of this offer will be taken by the Owner as a binding covenant that the complete the project in its entirety.
or technicalities and to reject	to make the award on the basis of the offer deemed most favorable, to waive any formalities any or all offers. It is further agreed that this offer may not be withdrawn for a period of closing time. Submission of clarifications and revised offers automatically establish a new
Prices in the bid proposal have	ve not knowingly been disclosed with another provider and will not be prior to award.
the purpose of restricting con No attempt has been made restricting competition.	ave been arrived at independently, without consultation, communication or agreement for npetition.  nor will be to induce any other person or firm to submit a bid proposal for the purpose of d proposal certifies they are a legal agent of the offeror, authorized to represent the offeror
and is legally responsible for Direct purchases by the City	the offer with regard to supporting documentation and prices provided. of Grand Junction are tax exempt from Colorado Sales or Use Tax. Tax exempt No. 98- rtifies that no Federal, State, County or Municipal tax will be added to the above quoted
Prompt payment discount of	ent terms shall be Net 30 days percent of the net dollar will be offered to the Owner if the invoice is paid within receipt of the invoice. The Owner reserves the right to take into account any such discounts ard.
	the undersigned Contractor acknowledges receipt of Addenda to the Solicitation, ntract Documents. State number of Addenda received:
It is the responsibility of the E	Bidder to ensure all Addenda have been received and acknowledged.
By signing below, the Unders	signed agree to comply with all terms and conditions contained herein.
Company:	
Authorized Signature:	

Title:

# PRICE BID SCHEDULE: IFB-4880-21-DH Hot Mix Asphalt 2021

Item	Unit	Estimated Qtv	Description	Unit Price
		Qιy		
1	Ton	800	Hot Mix Asphalt	
'-	1011	800	(Per City of Grand Junction Specifications)	

Unit Price Written:			
Item 1:			
Company:			
Authorized Signature:			-
Title:			



### **Purchasing Division**

# **ADDENDUM NO. 1**

**DATE:** February 18, 2021

FROM: City of Grand Junction Purchasing Division

TO: All Offerors

RE: Hot Mix Asphalt 2021 IFB-4880-21-DH

Offerors responding to the above referenced solicitation are hereby instructed that the requirements have been clarified, modified, superseded and supplemented as to this date as hereinafter described.

Please make note of the following clarifications:

1. Section 3 Statement of Work, Item 3.1 Specifications has been modified/updated as follows:

### 3.1 Specifications:

Hot mix asphalt Grading SX75 Binder 64-22. Max RAP allowed is 20%, as per amended in the 2007 Specifications, Section 401 found at: <a href="https://www.gjcity.org/407/Manuals-Permits">https://www.gjcity.org/407/Manuals-Permits</a>

In addition, the City of Grand Junction desires to also have vendor provide pricing for Hot Mix Asphalt SX-75 PG 58-28 with Max RAP of 20%. Specifications can be found in Section 401 at: <a href="https://www.gjcity.org/407/Manuals-Permits">https://www.gjcity.org/407/Manuals-Permits</a>. The City is exploring the possibility of use for this particular hot mix, and may or may not be used in future projects. The Price Bid Schedule has been updated to include this. The vendor shall include this Price Bid Schedule when submitting their solicitation response.

- 2. Section 3 Statement of Work, Sub-Section 3.2 Special Conditions, Item 3.2.1 Quantities has been modified/updated as follows:
  - 3.2.1 **Quantities:** The City of Grand Junction is estimating **800 tons** of Hot mix asphalt Grading SX75 Binder 64-22. Max RAP allowed is 20%, and potentially an estimated **300 tons** of , Hot Mix Asphalt SX-75 PG 58-28 with Max RAP of 20%, for use throughout the **2021 calendar year**. Variation of quantity may increase or decrease.

The original solicitation for the project noted above is amended as noted.

All other conditions of subject remain the same.

Respectfully.

Duane Hoff Jr., Senior Buyer City of Grand Junction, Colorado

# PRICE BID SCHEDULE: IFB-4880-21-DH Hot Mix Asphalt 2021 (Addendum #1)

Item	Unit	Estimated Qty	Description	Unit Price
1.	Ton	800	Hot Mix Asphalt SX-75 PG 64-22 with Max RAP of 20% (Per City of Grand Junction Specifications)	
2.	Ton	300	Hot Mix Asphalt SX-75 PG 58-28 with Max RAP of 20% (Per City of Grand Junction Specifications)	

Unit Price W	/ritten:		
Item 1:			
Company:			
Authorized Signature:			
Title:			



### **Purchasing Division**

# **ADDENDUM NO. 2**

**DATE:** February 23, 2021

FROM: City of Grand Junction Purchasing Division

TO: All Offerors

RE: Hot Mix Asphalt 2021 IFB-4880-21-DH

Offerors responding to the above referenced solicitation are hereby instructed that the requirements have been clarified, modified, superseded and supplemented as to this date as hereinafter described.

Please make note of the following clarifications:

- 1. City is removing the additional option item for Hot Mix Asphalt SX-75 PG 58-28 with Max RAP of 20% from this solicitation process.
- 2. Section 3 Statement of Work, Item 3.1 Specifications has been modified/updated to the original specifications from the solicitation available on February 12, 2021. Specifications has been modified/updated as follows:
  - 3.1 Specifications:

Hot mix asphalt Grading SX75 Binder 64-22. Max RAP allowed is 20%, as per amended in the 2007 Specifications, Section 401 found at: <a href="https://www.gjcity.org/407/Manuals-Permits">https://www.gjcity.org/407/Manuals-Permits</a>

The Price Bid Schedule has been updated. The vendor shall include this Price Bid Schedule when submitting their solicitation response.

- 2. Section 3 Statement of Work, Sub-Section 3.2 Special Conditions, Item 3.2.1 Quantities has been modified/updated to the original quantities from the solicitation available on February 12, 2021. Quantities has been modified/updated as follows:
  - 3.2.1 **Quantities:** The City of Grand Junction is estimating **800 tons** of hot mix asphalt, for use throughout the **2021 calendar year**. Variation of quantity may increase or decrease.

The original solicitation for the project noted above is amended as noted.

All other conditions of subject remain the same.

Respectfully.

Duane Hoff Jr., Senior Buyer City of Grand Junction, Colorado

# PRICE BID SCHEDULE: IFB-4880-21-DH Hot Mix Asphalt 2021 (Addendum #2)

Item	Unit	Estimated Qty	Description	Unit Price
1.	Ton	800	Hot Mix Asphalt SX-75 PG 64-22 with Max RAP of 20% (Per City of Grand Junction Specifications)	

Unit Price Written:		
Item 1:		
Company:		
Authorized Signature:		
Title:		

# 4. Contractor's Bid Form

	02/26/202	4. <u>C</u>	ontract	ors	DIG F	orm			
Bid Date: _									
Project: IFE	3-4880-21-DH "Hot	W See See See See See See See See See Se							
Bidding Cor	npany: Kilgore	Companies, L	LC dba Ela	ım Cons	struction				
Name of Au	thorized Agent: _	Russell A. La	rsen			-			
Email	russ.larsen@k	ilgorecompani	es.com						
Telephone_	970-242-5370		Address	556 \$	Struthers	Avenue			
City	Grand Junction	1		_State	СО	Zip	85101		
Contract Cor location of, a to perform al stated below	ned Bidder, in com nditions, Statement nd conditions affect I work for the Proje . These prices are of which this Contra	of Work, Specing the proposed ect in accordance to cover all e	cifications, ar d work, hereb e with Contra xpenses incu	nd any a by propo act Doci	and all Ad ses to furi uments, w	ddenda the nish all labo vithin the tii	ereto, having or, materials me set forth	investigate and supplie and at the	ed the es, and prices
connection to terms and co	ned Contractor doe any person(s) prov nditions of the Instr kamined by the und	viding an offer fo uctions to Bidde	or the same w	vork, and	d that it is	made in pu	irsuance of,	and subject	t to, all
of the date o	or also agrees that f Notification of Aw ill be prepared to co	ard. Submittal	of this offer v	will be ta					
or technicaliti	eserves the right to r ies and to reject an endar days after clo ) period.	y or all offers.	It is further a	greed th	nat this of	fer may not	t be withdrav	wn for a pe	riod of
Prices in the	bid proposal have r	not knowingly be	en disclosed	l with an	other prov	vider and w	ill not be prid	or to award.	
the purpose of No attempt he restricting con The individual and is legally Direct purchations of The prices. City of Grand Prompt payments	bid proposal have of restricting compe as been made nor mpetition. It is signing this bid properties by the City of a undersigned certification payment the discount of ze days after the receipting the bid award.	tition. will be to induc oposal certifies offer with regar Grand Junction es that no Fede terms shall be N ro (0) percent	e any other puthey are a lead to supportion are tax exempleral, State, Collect 30 days.	person of gal agering document from ounty or	or firm to some of the or mentation Colorado Municipa	submit a bi fferor, author and prices Sales or L al tax will b	d proposal forized to repare provided.  Jse Tax. Tate added to the provided to	for the purporesent the exempt Nother above of	ose of offeror lo. 98-quoted within
	F ADDENDA: th							the Solici	tation,
It is the respo	onsibility of the Bidd	er to ensure all	Addenda hav	ve been	received a	and acknov	vledged.		
By signing be	elow, the Undersign	ed agree to com	nply with all te	erms and	d condition	ns containe	ed herein.		
Company: _	Kilgore Compa	nies, LLC dba	Elam Cons	truction	Î				
Authorized S	Signature:	millell	Du	~		_			
Title	Russell A. Lars	en. Chief Oper	rating Office	er					

## PRICE BID SCHEDULE: IFB-4880-21-DH Hot Mix Asphalt 2021 (Addendum #2)

Item	Unit	Estimated Qty	Description	Unit Price
1.	Ton	800	Hot Mix Asphalt SX-75 PG 64-22 with Max RAP of 20% (Per City of Grand Junction Specifications)	\$ 72.00

Unit Price W	ritten:
tem 1:	Seventy two dollars
Company:	Kilgore Companies, LLC dba Elam Construction
Authorized Signature:	Vand Alan
_	on tell 10 te
Title: Ru	ssell A. Larsen, Chief Operating Officer