### CITY OF GRAND JUNCTION JOB ANALYSIS QUESTIONAIRE

| name, cur          |                   | our immediate super |                     |                  | nation regarding your<br>make sure we refer to |
|--------------------|-------------------|---------------------|---------------------|------------------|--|
| Is this a g        | group question    | naire? 🗌 Yes 🛭 No   | If yes, plea        | se list all empl | oyee names.                                    |
|                    |                   |                     |                     |                  |  |
|                    |                   |                     |                     |                  |  |
| Division           | : Visitor and (   | Convention Bureau   | Departme            | ent: VCB         |  |
|                    |                   |                     |                     | 0.1              |  |
|                    |                   | For Individual Qu   | <u>uestionnaire</u> | s Only:          |  |
| Employee l         | Name:             | Bowman (Last)       | Bar                 | bara<br>st)      | J. (Middle Initial) *                          |
| Current Cla        | assification Titl | , ,                 | ·                   | 3.9              | (Marcie Millery                                |
| Division           |                   | Convention Bureau   | Departmer           |                  | ic, Convention and                             |
| DIVISION           | V ISHOT and C     | convention Bureau   | Departmen           | it visitor o     | CIVICCS  |
| Total Leng         | th of Time wit    | h organization      | 18 Years            | s mon            | iths   |
| Total Leng         | th of Time in     | Current Position    | 0 Years             | 6 months         |  |
| Assigned H         | lours/Week:;      | from 8:30 t o 5:00  |                     | Assigned Days    | /Week M-F                                      |
| <b>Email</b> : bar | rbarab@gjcity.o   | org                 | Work Phone          | e: 970-256-405   | 1  |
|                    | Immediate S       | upervisor:          | Imme                | diate supervi    | isor reports to:                               |
| Name:              | Debbie            | Kovalik             | Name:               | Laurie Kadı      | rich   |
| Title:             | Depart            | nent Director       | Title:              | City Manager     |  |
| Work<br>Phone      | 970-244-          | 1480                | Work<br>Phone:      | 970-244-1508     | 3  |
| E-mail:            | dehbiel           | c@gicity.org        | E-mail·             | lauriek@gic      | ity org  |

### II. POSITION INFORMATION

1. **POSITION SUMMARY**: This section asks for a short paragraph, one to three sentences, regarding the purpose of your position and/or your primary responsibilities. This summary helps us to quickly understand the essence of your job. Usually it is better to write this after you have completed the remainder of the questionnaire. Briefly describe what you consider to be the major purpose or objective of the job. Simply stated, what are you attempting to accomplish in your position?

Example: Comp

Computer Support Technician

Summary:

To operate, maintain and repair computer equipment and to provide technical

assistance to users.

#### Division Manager

To direct, manage, and coordinate the activities and operations of the Visitor and Convention Bureau (VCB) to include adminsitration, leisure/group sales, marketing, and the Visitor Center. Supervise a staff of 8 FTE's and manage a 2.5 million dollar budget. Responsible for community awareness and outreach. Coordinate assigned activities with other departments, outside agencies and tourism related organizations.

#### 2. SUPERVISION & ORGANIZATIONAL RELATIONSHIPS.

a. The chart below asks for your specific supervisory responsibilities. If a duty statement applies to you, please check the box under the "Yes" column and then indicate the number of employees for which you are responsible to the right of the statement.

| Yes         | Duty  | Number of<br>Employees |
|-------------|---|------------------------|
|             | I do not officially supervise other employees (sign performance reviews).   |                        |
| $\boxtimes$ | I evaluate and sign performance reviews of other full-time employees.   | 8                      |
| $\boxtimes$ | I evaluate and sign performance reviews of part-time, temporary or contract employees.                                      | 1                      |
| $\boxtimes$ | I instruct other employees in methods or procedures needed to carry out their job (how to carry-out their assigned duties). | 8                      |
| $\boxtimes$ | I make work assignments for others.   | 8                      |
| $\boxtimes$ | I make hiring and hiring pay recommendations.   | 8                      |
| $\boxtimes$ | I make hiring and hiring pay decisions.   | . 8                    |
|             | I recommend termination for poor performance.   | . 8                    |
| $\boxtimes$ | I provide advice to peers that they must consider carefully before making a decision.                                       | 8                      |
| $\boxtimes$ | I provide information to supervisors/management that they use in making a decision.   | 3                      |

b. Complete the organization chart below. This chart will help us to understand your job in relation to others in your department. Please use titles and not names. Fill in the applicable position titles: (1) your coworkers, employees you work with and who also report directly to your supervisor; and, (2) your subordinates, any employees you supervise directly. List only those jobs over which you have full managerial/supervisory authority (i.e. complete and sign performance evaluation.) Do not list employees supervised by your subordinate supervisors.

| VALID | COM  | ORKERS | TOD | TITE | DC |
|-------|------|--------|-----|------|----|
| YUUR  | CLIW | UKKEKS |     |      |    |

#### YOUR DIRECT REPORTS' JOB TITLES

| Sales Assistant               |
|-------------------------------|
| Visitor Services Coordinator  |
| Administrative Specialist (2) |
| Marketing and PR Coordinator) |
| Marketing and PR Assistant    |
| Administrative Clerk          |
| Promotions Coordinator        |
|                               |

| Please indicate tl | he nature of the g | coup supervised and the r | number supervised |             |
|--------------------|--------------------|---------------------------|-------------------|-------------|
| ⊠Full Time 8       | Part-Time          | Seasonal/Temp             | ■Volunteer        | ⊠Contract 1 |

c. Describe with whom, or with what departments/organizations, you have regular contact.

1. Inside your organization (other City Departments):

| Title of Person or<br>Department | How Often   | For What Purpose                      |
|----------------------------------|-------------|---------------------------------------|
| Ex: Peers, Subordinates          |             |                                       |
| HR                               | 2 x monthly | Employee Relations                    |
| Finance                          | Monthly     | Budget and Expenses                   |
| Police Dept.                     | Quarterly   | Security of Visitor Center and Events |
| AIM Group                        | Bi-monthly  | Leadership Advisory Group             |
| City Manager                     | Quarterly   | Departmental Issues                   |
| City Council                     | As required | VCB Issues                            |

#### 2. Outside your organization:

| Title of Person or<br>Organization                 | How Often | For What Purpose   |
|--|-----------|--|
| Ex: Vendors, Gen. Public                           |           | -  |
| Lodging Properties                                 | Daily     | Hospitality and Tourism Issues/Opportunities   |
| City Businesses                                    | Weekly    | Tourism and Convention Opportunities   |
| Tourism Partners                                   | WEEKLY    | Hospitality and Tourism<br>Issues/Opportunities  |
| Other CVB's,<br>Statewide Tourism<br>Organizations | WEEKLY    | National and Statewide Tourism Issues,<br>Committee Meetings, Partnerships,<br>Promotion of Grand Junciton |
| VCB Board  | Monthly   | Advisory Board   |
| National Tourism<br>Organizations/                 |           | Hospitality and Tourism Issues,<br>Committee Meetings, Task Forces,  |
| Associations Monthly Promotion of Grand Junction   |           | Promotion of Grand Junction  |

#### 3. ESSENTIAL DUTIES.

The list of essential duties helps us to understand those duties which are the primary reasons why your position exists. For clarification, please refer to the examples provided below.

**Essential Duties:** Those duties that make up at least 5% of your time. Please provide enough detail so that someone who may not be familiar with your job will have a clear understanding of what it is that you do. For example, do not simply state "prepares reports", but state "prepares reports such as status reports, staff reports", or other type of report(s) you may prepare. Also, please use action verbs such as prepares, calculates, operates, etc., to start off each statement. Do not use acronyms in your description. Examples are shown below. Use additional sheets if needed.

**Decisions Required:** List the decisions you make to carry out the essential duties.

**Frequency:** Indicate how often you perform each duty -D = daily, W = weekly, M = monthly, Q = quarterly, A = annually, or O = occasionally.

**Percent** of Time: Indicate how much of your time you spend on each task. The total of these percentages **should not** be **more than 100%**. Example: Sally conducts property value estimates 20% of the time, it may mean she spends one day out of five on that task, or that she spends around two hours each day. These need only be estimates so do not spend a great deal of time trying to come up with an exact percentage. The percentages of **all** duties should equal 100% over a one year period of time.

# Attach additional sheets if necessary. E X A M P L E (LIST ACTUAL ESSENTIAL DUTIES BELOW EXAMPLE)

| Essential Duties   | Decisions Required  | Frequency | % of<br>Time |
|--|---|-----------|--------------|
| EXAMPLES:  |   | 23,472,20 |              |
| Prepares monthly newsletters by gathering information, writing copy, editing, preparing for publication and overseeing distribution. | Articles to include, editorial changes, graphics, layouts | <i>M</i>  | 25%          |
| Performs inventory spot checks and monthly counts of supplies in warehouse.  | When to check supplies                                    | M         | 10%          |

| Assume management responsibility for assigned services and activities of the Visitor & Convention Bureau including marketing, sales, administration, and Visitor Center.  Direct supervision of VCB Staff to ensure division success Delegate operational functions as appropriate.  Daily  Set overall vision for the VCB and | (Not to exceed 100%) |
|--|----------------------|
| 2 Set overall vision for the VCB and Annually  |                      |
| the VCB and  | 20                   |
| communicate to City, Board, Staff and Constiuents.   |                      |
| Identify needs and establish goals.  |                      |
| Develop strategies and tactics to achieve goals.   |                      |
| goals, objectives, policies and procedures; recommend and implement progress of success.   |                      |
| resulting policies and procedures.   | 5                    |

| 12 | ·   | Represent the City<br>and the Division in<br>local, state and<br>national professional<br>organizations. | Monthly    |   |
|----|---|--|------------|---|
|    |   | Maintain active membership in associations relative to the Travel and Tourism Industry.                  |            |   |
|    | Attend and participate in professional group meetings; stay abreast of new trends and innovations in the field of travel and tourism. | Serve as committee<br>member or officer<br>when beneficial to<br>the VCB mission.                        |            | 4 |
| 13 |   |  | Select     |   |
| 14 | ·   | :  | Select     |   |
| 15 |   | ı  | Select     |   |
| 16 |   | ,  | Select     |   |
| 17 |   | ·  | Select · · |   |
| 18 |   |  | Select     |   |
| 19 |   |  | Select     |   |

#### 4. REQUIRED KNOWLEDGE AND SKILLS.

This section helps us to understand the types of knowledge and skill you would need to perform your job at the entry level. Those items you list are those required and not what you might necessarily know or are able to do after being in the position for a number of years.

**Knowledge:** refers to the possession of concepts and information gained through experience, training and/or education and can be measured through testing.

**Skills:** refers to the proficiency which can be demonstrated and are typically manual in nature and/or can be measured through testing.

The knowledge and skills that you list in the following section must refer to the Essential Duties you listed in Section 3.

| Duty # | Knowledge – Skills   |
|--------|--|
| 1      | Supervisory, Sales/Marketing and Personnel Management  |
| 2      | Knowledge and ability to develop and implement goals, objectives, policies and priorities for the division |
| 3      | Strong interpersonal and customer servcie skills   |
| 4      | Supervisory, Sales/Marketing and Personnel Management  |
| 5      | Knowledge of destination marketing   |
| 6      | Supervisory, Sales/Marketing and Personnel Management  |

| 7  | Strong verbal, presentation, written, diplomatic, and conflict resolution skills |  |
|----|--|--|
| 8  | Knowledge of budget development, monitoring and implementation                   |  |
| 9  | Strong verbal, written. diplomatic, and conflict resolution skills               |  |
| 10 | Supervisory, Sales/Marketing and Personnel Management                            |  |
| 11 | 1 Knowledge of project management, implementation and evaluation                 |  |
| 12 | Ability to develop relationships and partnerships within the tourism industry    |  |
|    |  |  |
|    | ÷.   |  |
|    |  |  |

#### III. EDUCATION, EXPERIENCE, AND EQUIPMENT

1. **EDUCATION:** What level of education do you have and what minimum level of education do you believe is needed to satisfactorily perform your job at entry level? Check the level that applies to your job:

| You<br>Have | You<br>Need |  |
|-------------|-------------|--|
|             |             | Less than High School Diploma or equivalent (G.E.D.) (ability to read, write, and follow directions) |
|             |             | High School Diploma or equivalent (G.E.D.)   |
|             |             | Up to one year of specialized or technical training beyond high school                               |
|             |             | Associate degree (A.S., A.A.) or two-year technical certificate                                      |
| $\boxtimes$ | $\boxtimes$ | Bachelor's degree  |
|             |             | Other (explain):   |

**2. EXPERIENCE:** What kinds of experience do you have, and what minimum kinds of experience are needed to enter your job at entry level?

#### Type of Experience

You Have Your Time You Need Minimum
Time
Required

| Travel Agency, Hotel and CVB | 24 | years | 5 years | 5 | years |
|------------------------------|----|-------|---------|---|-------|
|                              |    | years |         |   | years |
|                              |    | years |         |   | vears |

a. What field (s) should training or degree be in? hospitality management, recreation, communication, business management, marketing

**3. SPECIAL REQUIREMENTS:** List any registrations, certifications or licenses that are **required** for you to hold your position. Be specific and do not abbreviate words or use acronyms.

none

**4. MACHINES, TOOLS AND EQUIPMENT.** List any machines, tools or equipment used in your work and indicate the frequency and time spent using each. The machines, tools and equipment must refer to the Essential Duties you listed in Section 3.

| Duty #         | Machines, Tools, Equipment              | Frequency/Time         |
|----------------|---|------------------------|
| 1-12           | computer and printer                    | daily - very often     |
| 2,4,5,8,<br>11 | calculator                              | weekly- frequent       |
| 1-12           | copier                                  | daily - very often     |
| 9              | fax machine                             | weekly -<br>infrequent |
| 1-12           | telephone                               | daily - very often     |
| 1-12           | Internet                                | daily-very often       |
|                | •                                       |                        |
|                | • |                        |
|                | # · ·                                   |                        |
|                |   |                        |
|                |   |                        |
|                |   |                        |
|                |   |                        |

#### 5. DECISION-MAKING & JUDGMENTS.

- a. Describe three types of important decisions and judgments you make regularly and independently in the performance of your duties.
- 1. Establish the vision and support the mission of the Visitor & Convention Bureau in concert with the Board of Directors and Staff. Maintain a constant dialog with constituents and industry professionals to stay abreast of trends and issues that may affect the viability of the organization.
- 2. Identify and respond to sensitive community and organizational issues, concerns and needs, which includes being able to quickly assess and analyze market changes to area businesses. Work with them to shift priorities and implement marketing programs.
- 3. Determine how to build relationships and establish consensus between competing interests to strengthen the destination brand, which will bring more business to the area, resulting in a positive economic impact to the City.

#### IV: AMERICANS WITH DISABILITIES ACT REQUIREMENTS

#### 1. PHYSICAL ACTIVITIES/REQUIREMENTS.

This section helps us understand the physical activities and requirements that are absolutely necessary for you to be able to do in order to perform your job. Please list the frequency and the importance of each of the physical requirements listed in this section. These physical activities/requirements will help in ensuring the City of Grand Junction remains in compliance with the Americans with Disabilities Act.

The City of Grand Junction is required to document any physical requirements in order to legally defend restrictions that are imposed. The definitions for the physical activities/requirements are taken directly from the guidelines established by the federal government. Your answers in this section will not affect how your job is classified.

#### Frequency

#### **Importance**

### How frequently is the activity performed?

## How important is the activity in accomplishing the job's purpose?

- 0 Never
- 1 Annually
- 2 Quarterly (at least 3 per year)
- 3 Monthly (at least 8 per year)
- 4 Weekly (at least 3 per month)
- 5 Daily (at least 3 per week)
- 0 Not Important
- 1 Somewhat Important
- 2 Very Important
- 3 Extremely Important

| Physical Activity  | Frequency | Importance           | Duties |
|--|-----------|----------------------|--------|
| <b>Climbing</b> : Ascending or descending ladders, stairs, scaffolding, ramps, poles and the like, using feet and legs and/or hands and arms. Body agility is emphasized. This factor is important if the amount and kind of climbing required exceeds that required for ordinary locomotion.            | 4Weekly   | 1Somewhat Important  |        |
| <b>Balancing</b> : Maintaining body equilibrium to prevent falling when walking, standing or crouching on narrow, slippery or erratically moving surfaces. This factor is important if the amount and kind of balancing exceeds that needed for ordinary locomotion and maintenance of body equilibrium. | 5Daily    | 3Extremely Important |        |
| <b>Stooping</b> : Bending body downward and forward by bending spine at the waist. This factor is important if it occurs to a considerable degree and requires full use of the lower extremities and back muscles.   | 5Daily    | 2Very Important      |        |
| <b>Kneeling</b> : Bending legs at knee to come to a rest on knee or knees.   | 4Weekly   | 1Somewhat Important  |        |
| <b>Crouching</b> : Bending the body downward and forward by bending leg and spine.   | 5Daily    | 1Somewhat Important  |        |
| <b>Crawling</b> : Moving about on hands and knees or hands and feet.   | 0Never    | 0Not Important       |        |
| <b>Reaching</b> : Extending hand(s) and arm(s) in any direction.   | 5Daily    | 3Extremely Important |        |
| <b>Standing</b> : Particularly for sustained periods of time.  | 5Daily    | 3Extremely Important |        |
| <b>Walking</b> : Moving about on foot to accomplish tasks, particularly for long distances.  | 5Daily    | 3Extremely Important |        |
| <b>Pushing:</b> Using upper extremities to press against something with steady force in order to thrust  | 5Daily    | 3Extremely Important |        |

| forward, downward or outward.  |  |   |       |
|--|--|---|-------|
| <b>Pulling:</b> Using upper extremities to exert force in  |  |   |       |
| order to draw, drag, haul or tug objects in a  | 2Quarterly   | 3Extremely Important                      |       |
| sustained motion.  | _  |   |       |
| Fingering: Picking, pinching, typing or otherwise  | _  |   |       |
| working, primarily with fingers rather than with   | 5Daily   | 3Extremely Important                      |       |
| the whole hand or arm as in handling.  |  |   |       |
| Grasping: Applying pressure to an object with the  |  |   |       |
| fingers or palm.   | 5Daily   | 3Extremely Important                      |       |
| <b>Lifting:</b> Raising objects from a lower to a higher   |  |   |       |
| position or moving objects horizontally from   |  |   |       |
|  |  |   |       |
| position-to-position. This factor is important if it   | 5Daily   | 3Extremely Important                      |       |
| occurs to be a considerable degree and requires the  |  |   | e     |
| substantial use of the upper extremities and back  | ,  | ·   |       |
| muscles.   |  |   |       |
| <b>Feeling</b> : Perceiving attributes of objects, such as   |  |   |       |
| size, shape, temperature or texture by touching the  | 5Daily   | 1Somewhat Important                       |       |
| skin, particularly that of fingertips.   |  | -   |       |
| Talking: Expressing or exchanging ideas by   | *  |   |       |
| means of the spoken work. Those activities in  |  |   |       |
| which they must convey detailed or important   | 5Daily   | 3Extremely Important                      |       |
| spoken instructions to other workers accurately,   | Duity  |   |       |
| loudly, or quickly.  | ,  |   |       |
| <b>Hearing:</b> Perceiving the nature of sounds with no  |  |   |       |
| less than a 4db loss @ 500 Hz, 1,000 Hz and 2,000  |  | -   |       |
| Hz with or without correction. Ability to receive  |  |   |       |
| detailed information through oral communication,   | 5 Doiler   | 2 Extramaly Impartant                     | * * * |
|  | 5Daily   | 3Extremely Important                      |       |
| and to make fine discriminations in sound, such  |  |   |       |
| as when making fine adjustments on machined  |  |   |       |
| parts.   |  |   |       |
| Seeing: The ability to perceive the nature of  |  |   |       |
| objects by the eye. Seeing is important for  |  |   |       |
| hazardous jobs where defective seeing would result   |  |   |       |
| in injury and also jobs where special and minute   |  |   |       |
| accuracy, inspecting and sorting exist. A high   |  |   |       |
| degree of visual efficiency, placing intense and   |  |   |       |
| continuous demands on the eyes by moving   |  |   |       |
|  | i  |   |       |
| machinery and other objects are also considered  | E D-21   | 9 Partmora alar Isaasa asala asal         |       |
| important. Other important factors of seeing are   | 5Daily   | 3Extremely Important                      |       |
| important. Other important factors of seeing are   | 5Daily   | 3Extremely Important                      |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three  | 5Daily   | 3Extremely Important                      |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of  | 5Daily   | 3Extremely Important                      |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus),  | 5Daily   | 3Extremely Important                      |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down   | 5Daily   | 3Extremely Important                      |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given   | 5Daily   | 3Extremely Important                      |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given point) and color vision (ability to identify and  | 5Daily   | 3Extremely Important                      |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given point) and color vision (ability to identify and distinguish colors).   | 5Daily   | 3Extremely Important                      |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given point) and color vision (ability to identify and distinguish colors).  Repetitive Motions: Substantial repetitive   | , and the second | -   |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given point) and color vision (ability to identify and distinguish colors).  Repetitive Motions: Substantial repetitive movements (motions) of the wrists, hands, and/or  | 5Daily<br>5Daily   | 3Extremely Important 3Extremely Important |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given point) and color vision (ability to identify and distinguish colors).  Repetitive Motions: Substantial repetitive movements (motions) of the wrists, hands, and/or fingers.   | , and the second | -   |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given point) and color vision (ability to identify and distinguish colors).  Repetitive Motions: Substantial repetitive movements (motions) of the wrists, hands, and/or fingers.  Sedentary Work: Exerting up to 10 pounds of  | , and the second | -   |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given point) and color vision (ability to identify and distinguish colors).  Repetitive Motions: Substantial repetitive movements (motions) of the wrists, hands, and/or fingers.  Sedentary Work: Exerting up to 10 pounds of force occasionally and/or a negligible amount of   | , and the second | -   |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given point) and color vision (ability to identify and distinguish colors).  Repetitive Motions: Substantial repetitive movements (motions) of the wrists, hands, and/or fingers.  Sedentary Work: Exerting up to 10 pounds of force occasionally and/or a negligible amount of force frequently or constantly to lift, carry, push,  | , and the second | -   |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given point) and color vision (ability to identify and distinguish colors).  Repetitive Motions: Substantial repetitive movements (motions) of the wrists, hands, and/or fingers.  Sedentary Work: Exerting up to 10 pounds of force occasionally and/or a negligible amount of force frequently or constantly to lift, carry, push, pull or otherwise move objects, including the  | 5Daily   | 3Extremely Important                      |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given point) and color vision (ability to identify and distinguish colors).  Repetitive Motions: Substantial repetitive movements (motions) of the wrists, hands, and/or fingers.  Sedentary Work: Exerting up to 10 pounds of force occasionally and/or a negligible amount of force frequently or constantly to lift, carry, push, pull or otherwise move objects, including the human body. Sedentary work involves sitting most   | , and the second | -   |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given point) and color vision (ability to identify and distinguish colors).  Repetitive Motions: Substantial repetitive movements (motions) of the wrists, hands, and/or fingers.  Sedentary Work: Exerting up to 10 pounds of force occasionally and/or a negligible amount of force frequently or constantly to lift, carry, push, pull or otherwise move objects, including the human body. Sedentary work involves sitting most of the time. Jobs are sedentary if walking and  | 5Daily   | 3Extremely Important                      |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given point) and color vision (ability to identify and distinguish colors).  Repetitive Motions: Substantial repetitive movements (motions) of the wrists, hands, and/or fingers.  Sedentary Work: Exerting up to 10 pounds of force occasionally and/or a negligible amount of force frequently or constantly to lift, carry, push, pull or otherwise move objects, including the human body. Sedentary work involves sitting most   | 5Daily   | 3Extremely Important                      |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given point) and color vision (ability to identify and distinguish colors).  Repetitive Motions: Substantial repetitive movements (motions) of the wrists, hands, and/or fingers.  Sedentary Work: Exerting up to 10 pounds of force occasionally and/or a negligible amount of force frequently or constantly to lift, carry, push, pull or otherwise move objects, including the human body. Sedentary work involves sitting most of the time. Jobs are sedentary if walking and standing are required only occasionally and all  | 5Daily   | 3Extremely Important                      |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given point) and color vision (ability to identify and distinguish colors).  Repetitive Motions: Substantial repetitive movements (motions) of the wrists, hands, and/or fingers.  Sedentary Work: Exerting up to 10 pounds of force occasionally and/or a negligible amount of force frequently or constantly to lift, carry, push, pull or otherwise move objects, including the human body. Sedentary work involves sitting most of the time. Jobs are sedentary if walking and standing are required only occasionally and all other sedentary criteria are met.  | 5Daily   | 3Extremely Important                      |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given point) and color vision (ability to identify and distinguish colors).  Repetitive Motions: Substantial repetitive movements (motions) of the wrists, hands, and/or fingers.  Sedentary Work: Exerting up to 10 pounds of force occasionally and/or a negligible amount of force frequently or constantly to lift, carry, push, pull or otherwise move objects, including the human body. Sedentary work involves sitting most of the time. Jobs are sedentary if walking and standing are required only occasionally and all other sedentary criteria are met.  Light Work: Exerting up to 20 pounds of force   | 5Daily<br>5Daily   | 3Extremely Important 2Very Important      |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given point) and color vision (ability to identify and distinguish colors).  Repetitive Motions: Substantial repetitive movements (motions) of the wrists, hands, and/or fingers.  Sedentary Work: Exerting up to 10 pounds of force occasionally and/or a negligible amount of force frequently or constantly to lift, carry, push, pull or otherwise move objects, including the human body. Sedentary work involves sitting most of the time. Jobs are sedentary if walking and standing are required only occasionally and all other sedentary criteria are met.  Light Work: Exerting up to 20 pounds of force occasionally, and/or up to 10 pounds of force | 5Daily   | 3Extremely Important                      |       |
| important. Other important factors of seeing are acuity (near and far), depth perception (three dimensional vision), accommodation (adjustment of lens of eye to bring an object into sharp focus), field of vision (area that can be seen up and down or to the right or left while eyes are fixed on a given point) and color vision (ability to identify and distinguish colors).  Repetitive Motions: Substantial repetitive movements (motions) of the wrists, hands, and/or fingers.  Sedentary Work: Exerting up to 10 pounds of force occasionally and/or a negligible amount of force frequently or constantly to lift, carry, push, pull or otherwise move objects, including the human body. Sedentary work involves sitting most of the time. Jobs are sedentary if walking and standing are required only occasionally and all other sedentary criteria are met.  Light Work: Exerting up to 20 pounds of force   | 5Daily<br>5Daily   | 3Extremely Important 2Very Important      |       |

| and/or leg controls requires exertion of forces    |             |                 |   |
|--|-------------|-----------------|---|
| greater than that for Sedentary Work and the       |             |                 |   |
| worker sits most of the time, the job is rated for |             |                 |   |
| Light Work.  |             |                 |   |
| Medium Work: Exerting up to 50 pounds of force     |             |                 |   |
| occasionally, and/or up to 20 pounds of force      | 2Quarterly  | 2Very Important |   |
| frequently, and/or up to 10 pounds of force        | 2 Guarterry | 2very important |   |
| constantly to move objects.                        |             |                 |   |
| Heavy Work: Exerting up to 100 pounds of force     |             |                 |   |
| occasionally, and/or up to 50 pounds of force      | 0Never      | 0Not Important  |   |
| frequently, and/or up to 20 pounds of force        | OINCVCI     | 0Not important  |   |
| constantly to move objects.                        |             |                 |   |
| Very Heavy Work: Exerting in excess of 100         |             |                 |   |
| pounds of force occasionally, and/or in excess of  | 0Never      | 0Not Important  | , |
| 50 pounds of force frequently, and/or in excess of | 01100001    | 0Not important  |   |
| 20 pounds of force constantly to move objects.     |             |                 |   |

#### 2. WORKING CONDITIONS.

The working conditions section helps us to understand the physical environment you are subjected to while performing your job duties. This section does not apply to conditions like an old office building but only those factors that have to do with the job itself. In this section, please place an X by the condition that applies and one under the frequency that is most appropriate. The condition should be unique to your job and not generally applicable to all employees with the organization. Please note, there is a choice for "Does Not Apply," if most of your work is in an office setting.

| Does 🗌 | Not | Apply |
|--------|-----|-------|
|--------|-----|-------|

| Condition  | Less than 25% of the time | 25-50% of the time | More than 50% of the time |
|--|---------------------------|--------------------|---------------------------|
| Hazardous physical conditions (mechanical parts, electrical currents, vibration, etc.) |                           |                    |                           |
| Atmospheric Conditions (fumes, odors, dusts, gases, poor ventilation)                  |                           |                    |                           |
| Hazardous materials (chemicals, blood and other body fluids, etc.)                     |                           |                    |                           |
| Extreme temperatures   |                           |                    | ·                         |
| Inadequate lighting  |                           |                    | ·                         |
| Work space restricts movement  |                           |                    |                           |
| Intense noise  |                           |                    |                           |
| Travel   |                           | $\boxtimes$        |                           |
| Environmental (disruptive people, imminent danger, threatening environment)            |                           |                    |                           |

#### V: EMPLOYEE, SUPERVISOR, AND DEPARTMENT HEAD SIGNATURES

#### ADDITIONAL COMMENTS

Are there any additional comments you would like to make to be sure you have described your job adequately? (Use additional sheets if necessary).

Currently, I hold two different positions, Division Manager and Sales Manager. The above JAQ represents the Division Manager position only.

#### **EMPLOYEE CERTIFICATION**

I certify that the above statements and responses are accurate and complete to the best of my knowledge.

|  | Signed: | J.M. | Date: | 1-8-09 |
|--|---------|------|-------|--------|
|--|---------|------|-------|--------|

#### TO BE COMPLETED BY THE IMMEDIATE SUPERVISOR AND DEPT. HEAD

This section is to be used by the Supervisor to note any additional comments, additional duties or disagreements with any section of the questionnaire. The Supervisor should not change anything written by the individual filling out the questionnaire nor should they address any performance issues. Please remember that this questionnaire is intended solely for the purpose of accurately describing the job in question. The Supervisor does not need to read the entire JAQ. Simply check the areas identified with arrows for accuracy as these are the most important in classifying the jobs. If these sections are not complete or are incorrect, please fill in the blanks when you review the questionnaire with the incumbent. If you disagree with any information provided or believe some information is missing, indicate below the question number and your comments. Please note the form should have all three signatures to ensure all have read the questionnaire.

| Question No.                            | Comments . | *<br>* | ÷   |                                       |
|---|------------|--------|-----|---------------------------------------|
|   |            |        | ~ . |                                       |
|   |            |        |     | * * * * * * * * * * * * * * * * * * * |
|   |            |        |     |                                       |
|   |            |        |     |                                       |
|   |            |        |     |                                       |
|   |            |        |     |                                       |
|   |            |        |     | ,                                     |
| H-10 - 11 - 11 - 11 - 11 - 11 - 11 - 11 |            |        |     |                                       |

| Please check the appropriate statement:   |
|---|
| ☐ I agree with the incumbents' position questionnaire as written.   |
| The above modifications have been discussed with the incumbent, and the incumbent agrees with these modifications.  |
| ☐ The above modifications have been discussed with the incumbent, and the incumbent disagrees with these modifications.   |
| I have noted the modifications made by my supervisor in the Comments Section above.   |
| Employee Signature:   |
| Supervisor Signature:  Date: 1-9-09   |
| Department Head Signature:  Date: 1-9-09  |
| THANK YOU FOR COMPLETING THIS QUESTIONNAIRE. AFTER YOU OR YOUR GROUP HAS COMPLETED YOUR PORTION OF THE QUESTIONNAIRE, PLEASE SUBMIT THE QUESTIONNAIRE TO YOUR SUPERVISOR FOR REVIEW, SIGNATURE, AND COMMENT. YOUR SUPERVISOR WILL SUBMIT THE COMPLETED QUESTIONNAIRE TO YOUR DEPARTMENT HEAD. |