

To access the Agenda and Backup Materials electronically, go to [www.gjcity.org](http://www.gjcity.org)



**GRAND JUNCTION CITY COUNCIL  
MONDAY, OCTOBER 3, 2022  
WORKSHOP, 4:00 PM  
FIRE DEPARTMENT TRAINING ROOM AND [VIRTUAL](#)  
625 UTE AVENUE**

**1. Discussion Topics**

- a. Presentation of the City Manager's 2023 Recommended Budget to City Council

**2. City Council Communication**

An unstructured time for Councilmembers to discuss current matters, share ideas for possible future consideration by Council, and provide information from board & commission participation.

**3. Next Workshop Topics**

**4. Other Business**

---

*What is the purpose of a Workshop?*

The purpose of the Workshop is to facilitate City Council discussion through analyzing information, studying issues, and clarifying problems. The less formal setting of the Workshop promotes conversation regarding items and topics that may be considered at a future City Council meeting.

*How can I provide my input about a topic on tonight's Workshop agenda?*

Individuals wishing to provide input about Workshop topics can:

1. Send an email (addresses found here <https://www.gjcity.org/313/City-Council>) or call one or more members of City Council (970-244-1504);
2. Provide information to the City Manager ([citymanager@gjcity.org](mailto:citymanager@gjcity.org)) for dissemination to the City Council. If your information is submitted prior to 3 p.m. on the date of the Workshop, copies will be provided to Council that evening. Information provided after 3 p.m. will be disseminated

the next business day.

3. Attend a Regular Council Meeting (generally held the 1<sup>st</sup> and 3<sup>rd</sup> Wednesdays of each month at 6 p.m. at City Hall) and provide comments during “Citizen Comments.”

---



## Grand Junction City Council

### Workshop Session

Item #1.a.

---

**Meeting Date:** October 3, 2022  
**Presented By:** Greg Caton, City Manager  
**Department:** City Manager's Office  
**Submitted By:** Jodi Welch, Finance Director

---

#### **Information**

##### **SUBJECT:**

Presentation of the City Manager's 2023 Recommended Budget to City Council

##### **EXECUTIVE SUMMARY:**

The purpose of this item is for the presentation of the City Manager's 2023 Recommended Budget. Please see the attached Transmittal Letter as well as other supporting budget documents

##### **BACKGROUND OR DETAILED INFORMATION:**

The City Manager will present the City of Grand Junction 2023 Recommended Budget which totals \$235.9 million (\$235,861,400), a \$1.7 million, or 0.7% decrease from the 2022 Adopted Budget of \$237.5 million. The 2023 Recommended Budget is balanced, with a surplus in the General Fund. The projected 2023 ending General Fund balance is \$39.7 million, which includes \$4.1 million in restricted funds and \$24.8 million in minimum reserve. The budget represents the allocation of resources to achieve the goals identified in the City Council's strategic priorities and the Comprehensive Plan.

The presentation will include overviews of the following major operating departments: Police, Fire, General Services, Parks and Recreation, Community Development, and Visit Grand Junction.

The Budget documents for this workshop will be available on-line and include:

- 2023 Recommended Budget Transmittal Letter which provides detailed discussion of the components of the recommended budget as it aligns with the City Council's strategic priorities and significant initiatives for 2023.

- 2023 Recommended Budget Fund Balance Worksheet, which is a high level summary of the recommended budget by fund, by expense classification, and includes projected fund balances.
- 2023 Recommended Operating Budget Line Item Budget by Department, Fund, and Account Classification.

Upcoming Budget Workshops:

- October 17th - Presentation of budgets by Horizon Drive Business Improvement District, Downtown Development Authority, and Downtown Business Improvement District; Review and discussion of Economic Development and Non-Profit funding, and Major Capital Projects.
- October 31st - Additional Council budget workshop for followup, questions, and further discussion.

**FISCAL IMPACT:**

This presentation and discussion is intended for informational purposes.

**SUGGESTED ACTION:**

This presentation and discussion is intended for informational purposes.

**Attachments**

1. 2023 Recommended Budget Transmittal Letter
2. 2023 Recommended Budget Fund Balance Worksheet October 3, 2022
3. 2023 Recommended Operating Line Item Budget October 3, 2022

October 3, 2022

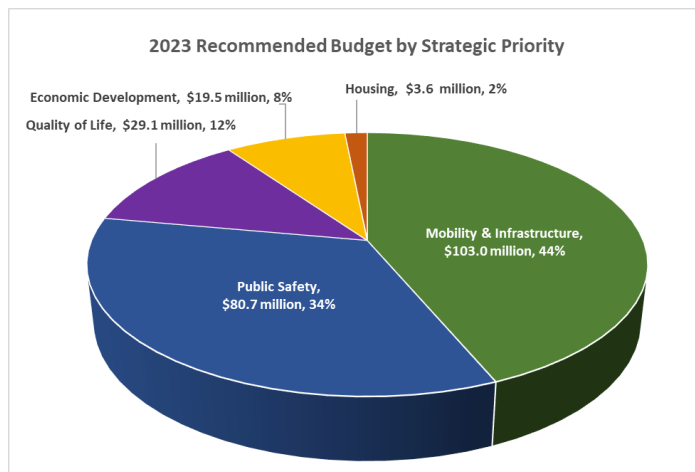
To the Honorable Members of City Council:

It is my pleasure to present the 2023 Recommended Budget for the City of Grand Junction. The budget is the highest expression of the City Council’s policies and decision making; it articulates the initiatives, investment, and services provided by and through elected officials and staff. The 2023 Recommended Budget totals \$235.9 million (\$235,861,400), a \$1.7 million, or 0.7% decrease from the 2022 Adopted Budget of \$237.5 million. This net decrease is primarily due to a decrease in capital projects planned for 2023 as compared to 2022 offset by increases in labor and operating budget. Increases in labor are due to new positions and wage increases. Increases in operating expenses is due to new programs such as affordable housing and the infill incentive, equipment needs, and overall cost increases for supplies and system maintenance, as well as increases in internal support services for fleet, facilities, and fuel. The 2023 Recommended Budget is not only balanced, but the General Fund has a surplus of \$344,308. The projected 2023 ending General Fund balance is \$39.7 million which includes \$4.1 million in restricted funds and \$24.8 million in minimum reserve. The budget represents the allocation of resources to achieve the goals identified by the City’s Comprehensive Plan and the City Council’s strategic priorities.

The City organization proudly continues to serve this community within the traditional lines of public safety, public works, parks, recreation, community development, and utilities. Beginning in 2022 and now continuing in 2023, the City’s service delivery model has been significantly enhanced in the areas of affordable housing, sustainability, and community engagement. The City’s financial position remains strong, and staff has developed this annual financial plan for the City that is reflective of the strategic and long-term vision of the City Council to serve the community in 2023.

## 2023 Recommended Budget & Strategic Priorities

The City Council’s strategic priorities serve as a guide for the City Council and staff for a period of two years. The priorities are developed by City Council based off of the long-term vision provided by the City’s Comprehensive Plan. The strategic priorities of *Mobility & Infrastructure*, *Economic Development*, *Housing*, *Public Safety*, and *Quality of Life* shape the development of the City’s budget each year.



## Budget Development Process

The development of the 2023 Recommended Budget is a several-month process that includes all city departments and involves 30 plus employees for a total of over 3,000 hours of staff time.

The process begins when staff engages with key partners in the community to develop a sense for the local economy and current market conditions and trends. This information is used to develop revenue forecast models that aid in the development of the budget. Although City Council and staff receive input from the community year-round, the staff also hosts community budget discussions which provides another opportunity for input during the budget development process.

Through the budget process, staff develops labor, operating, and capital budgets culminating in a detail line-item review of each Department Budget by the City Manager and an internal review team. Three budget workshops are scheduled with City Council and supporting detail budget documents are provided for each workshop and available to the public online.

The City Council authorizes the Annual Budget through the appropriation of spending at the fund level. The Fund Balance Worksheet, as part of the supporting documentation, displays the City's total budget, as well as the total appropriation of the budget. The 2023 Recommended Budget of \$235.9 million is presented with the internal service operations of Information Technology, Fleet, Insurance, and Facilities budgeted in each Department's expenses. There were two public presentations and hearings for public input during the adoption process.

## Revenue Indicators

Prior to the COVID-19 pandemic, the Grand Junction economy had seen a significant improvement with increased commerce and continued diversification of industries. Low unemployment (pre COVID-19), added jobs, and an increasing labor force had infused wages and spending up until March of 2020. The City has made considerable progress through public/public and public/private partnerships to make investments the community that will strengthen the City's regional, State, and national presence and positively impact revenue generation. These efforts positioned the City to withstand the pandemic and economic downturn in 2020. In 2021, the City experienced a significant recovery in retail activity and resulting revenues which has continued into 2022. The job and real estate market have maintained strength in 2022, and there are indicators for continued growth into the future including expected population increases, continued residential development, new regional retailers, continued expansion of Colorado Mesa University campus, private development of the riverfront, and sustained diversification of the economy.

## Taxes, Fees, & Rate Revenue

Sales and use tax revenues are the major source of revenues for general government operations and general government capital. The majority of that revenue is derived from the City's 3.25% sales and use tax. In 2022, staff budgeted a 5% increase in sales tax revenues and are currently meeting those projections. Staff expects to end 2022 at 4% to 5% above budget and are budgeting a 3.75% sales tax

increase for 2023. As an enhancement to compliance efforts, the Finance Department and City Clerk's Office will convert 3 unfilled positions to 1 licensing compliance position. This position will be responsible for licensing and compliance of businesses that are required to have a sales tax license and/or a liquor license.

In November of 2017, Mesa County voters authorized a 0.37% increase in County sales tax dedicated to public safety, with the City receiving 6.97%. Mesa County receives 84% and the other public safety agencies receive a combined 16%. The City expects to receive approximately \$862,000 in 2023 from this tax and it is used to cover a portion of the City's Police and Fire Departments Communication Center costs. The City's share of this tax covers approximately 28% of those costs, where all of the other entities had all costs covered and additional funds available for other public safety needs. In April of 2019 voters authorized a .5% sales tax for the expansion of First Responder services. These revenues are currently being used to construct, equip, and staff three new fire stations, and increase staffing (with equipment) in the Police Department to respond to existing and growing calls for service.

Lodging tax revenues are the primary revenue source for Visit Grand Junction, which receives 4.25% of the total 6% lodging tax. The lodging industry was one the most significantly impacted by activity restrictions because of the pandemic. Visit Grand Junction (Visit GJ) continues to maximize consumer's high intent to travel by optimizing data-driven marketing strategies, which allow for better-informed marketing decisions, and a consistent and sustainable science-based approach to destination management overall. This formula has proven successful in driving new tourism revenue to the community and assisting stakeholders with their own ongoing recovery from the pandemic. This also boosted Grand Junction's room demand and Visit GJ continues to encourage hoteliers to capitalize on the opportunity by increasing room rates. As a result, average daily rate (ADR) has increased consistently over the last few years. The economic recovery of Grand Junction's hotels and tourism industry has gained considerable momentum in 2021 and 2022. Visit Grand Junction will continue to closely monitor industry projections and consumer behavior and sentiment, while adjusting marketing strategies and advertising accordingly. Staff expects lodging tax revenues to end the year 17% above 2021 and are budgeting a 9% increase for 2023.

In April of 2021, voters approved the retail sale of Cannabis in the City of Grand Junction with a special tax rate authorized between 5% and 15%. This year City Council passed a 6% special sales tax on the retail sale of Cannabis as well as the licensing and regulatory rules and procedures. It is expected that the licensing will be completed this year, with ten businesses being licensed and beginning sales in first quarter of 2023. To remain conservative, staff budgeted an estimate of 9 months of retail activity resulting in total special Cannabis tax revenue including the State share of \$1.88 million. The City will also receive the regular City sales tax of 3.25% on all retail sales of Cannabis. The 2% portion of the City's sales tax rate on Cannabis sales that will go to the General Fund will be earmarked to be used for affordable housing. In addition to these funds for affordable housing, in November of this year, there are two ballot questions authorized by City Council that if passed will provide resources towards affordable housing. A 1% lodging tax and an 8% excise tax on short term rentals is estimated to generate a total of \$1,063,000 and is included in budgeted revenue.

As confirmed by City Council this summer, all rates, fees, and charges are based on the set of philosophies which vary based on considerations such as the benefit to the overall community, cost recovery models, comparison to the market and other entities, as well as legal considerations. Water

and Sewer rates are based on rate studies and long-term financial plans. The recommended changes to fees and charges this year include modest changes (between 3% to 5%) to development review fees and sports facility rentals. In October of 2019, City Council adopted an increase to the Transportation Capacity Fees (TCP) to be phased in over a four-year period. There was also an inflationary adjustment authorized beginning in 2023 which is the fourth and final year of the phase-in. For example, the TCP fee for the most common size single-family home will increase to \$5,700 in 2023 (compared to \$4,200 in 2022). Consistent with the phased fee schedule implementation, non-residential uses will also see an increase in TCP fees. These increases occur two times a year; January 1 and July 1. Also as approved by City Council in 2019 Parks Impact Fee will increase to \$1,204 for a single-family home in 2023 (compared to \$734 in 2022). This is the final year of phase-in for those fees as well. There is no change in Police and Fire impact fees which were fully implemented (no phase-in) in 2022.

Rates and charges in Enterprise Funds will increase as follows. Water rate changes include a recommended 2% increase on base rates (less than 3,000 gallons of water use per month), and an increase of 7% for higher water usage tiers to promote water conservation. A rate increase of 10% is recommended for bulk water and 5% for Raw Water, as well as a 3% increase in water tap fees. A rate increase of 5% is recommended for Ridges Irrigation which applies to both residential and commercial users. New permit fees are included for the graywater control program ranging from \$50 for single-family outdoor irrigation uses to \$400 for non-single-family, indoor toilet/urinal flushing, and outdoor irrigation uses. As recommended by the recently completed rate study, sewer rates will be increased 5.3%, as well as a 6.2% increase in the plant investment fee for a single-family home of \$5,544 in 2023. In 2022 the City brought the recycling operation in-house and has been making plans for improvement and enhancement of these services. The first phase of a new curbside and green waste program will begin in 2023. This program will begin with limited areas throughout the City and will have rates that incentivize recycling within those area with one new smaller option of containers. It is recommended that the customer can choose between a 96-gallon trash container at \$25/month, a 64-gallon at \$15.75/month or a 48-gallon at \$11.50/month. For those customers outside the pilot program area, a 64-gallon trash container will increase to \$14.25/month from \$13.25/month and a 96-gallon container will increase to \$19.75/month from \$18.25/month. These price increases will help cover rising costs of collection.

## Budget Themes

Throughout the development of the 2023 Recommended Budget, departments each discuss their plans and project priorities over the next year in alignment with City Council's strategic priorities. In addition to a focus on Council priorities, three themes emerged that provide supplementary insight into the spending priorities of the budget.

### Enhancing Service Through Employee Investment

Ensuring the successful implementation of Council's goals and priorities relies on high-quality staff. A well-equipped staff helps to increase service capacity to the community and provide internal support for projects and planning. The City continues to experience labor challenges including difficulty recruiting and retaining qualified talent. Consequently, the budget reflects continued and enhanced investment in talent development, recruitment, and support for existing employees.



There are 23 new positions proposed in the 2023 Recommended Budget which are strategically chosen to provide added support in several departments to increase their service capacity, allowing them to complete ongoing maintenance projects and develop new programs and services. In 2022, the City started the year with 772 position, adding new positions throughout the year to meet changing needs, priorities, and service expansion. With the purchase of CRI Recycling, opening of the Child Learning Center, added public safety personnel and more resources toward planning and housing the total position count is currently 801 with a proposed total count of 824 in 2023.

Next year, the City will embark on a Commercial Driver License (CDL) training initiative to train two employees as CDL instructors, allowing the City to hire experienced but not yet commercially licensed drivers then train and certify them in-house. The City is also committed to its existing partnership with CMU for an internship program. The 2023 Recommended Budget includes 17 total internship positions in a variety of departments throughout the organization. The City also plans to expand partnerships with AmeriCorps and continue the Best and Brightest Management Fellowship program which will offer training and learning opportunities for interns and a graduate student. Additionally, enhancements to the existing Tuition Reimbursement program for employees to encourage continued growth, learning and promotional opportunities is proposed. Also included in the 2023 Recommended Budget is \$1.4 million toward Citywide Training and Development to continue expanding the knowledge and expertise of employees in their respective fields.

Planned in the 2023 Budget are wage and benefit enhancements. Based on a two-year negotiation with the City's healthcare provider and strategic planning, premiums for 2023 will remain relatively flat for employees. The City will continue to emphasize health and wellness focused on expanding services offered at the employee Health and Wellness Center and the Employee Wellness Program. This includes an ongoing effort to mitigate rising health costs by increasing clinic hours which promotes increased engagement, better patient response time, and avoidance of urgent care visits. To ensure the City remains competitive in attracting and retaining talent, a proposed 3% step increase on acceptable performance evaluations is proposed in the 2023 Budget. Additionally, funding for one-time compensation for employees is included. Due to recruiting and retaining challenges in the Police Department which are not unusual and being experienced by agencies nationwide, a 9% compensation increase above the 3% step increase for sworn positions will be funded by the First Responder Tax. Dispatch positions will also receive a higher wage increase. The City also opened a Child Learning Center this year which makes high-quality childcare services available to employees. Employees are absolutely integral to the high level of service expected in the community and the 2023 Recommended Budget reflects the City's continued commitment to their work.

## Community Collaboration and Engagement

Beyond providing services, ensuring the City works to strengthen community collaboration and engagement emerged as another important theme. Regular engagement with the community is essential to developing projects and initiatives that best reflect the values and needs of residents. The City has a long history of embracing community engagement through its appointed boards and commissions, open-houses, community input sessions and citizen engagement in project planning. In 2022 for example, an American Rescue Plan Advisory Committee was appointed by City Council to determine how best to allocate \$9 million in federal relief funds in the community. Likewise, community

collaboration, particularly with state and local partners, the private sector and many nonprofit organizations in the community, has long-remained essential to success.

In the spirit of the City's core value of continuous improvement, and with new projects and service areas planned in the 2023 Recommended Budget, the City will expand opportunities for public engagement and community collaboration efforts. These efforts include a newly created Communications and Engagement Department which has already begun work to bridge connections in the community, expand outreach to underrepresented groups, assist with translation services, increase awareness of city projects, and assist other departments with effective community engagement events. This department also expanded an online platform which provides an overview of key city projects and offers community members the opportunity to provide input on key projects throughout the year. Other new opportunities anticipated to enhance the City's engagement efforts include the creation of a permanent Council-appointed Housing Advisory Board, community feedback and open houses for Community Recreation Center Planning and the creation of a temporary Bike/Ped Advisory Committee to advise on the development of a Bike and Pedestrian Plan. The City also plans to continue its long-standing partnerships with CMU, GJEP, the Chamber of Commerce, local non-profits, and many other community organizations.

### Exceptional Service to Meet Current and Future Growth

The community continues to experience significant growth which not only presents an opportunity to enhance and expand existing services but to evaluate new services that meet the needs and expectations of residents. With growth comes a higher demand for adequate transportation, housing, public safety, and other key services. The 2023 Recommended Budget reflects a commitment to exceptional service and planning for the future by prioritizing projects designed to handle current and future growth, evaluating ways to improve existing programs and services and implementing new strategies as necessary.

The budget recommendations include transportation expansion and maintenance projects using voter-authorized transportation expansion funds and dedicated maintenance funds. Mobility improvements are also proposed to build and improve infrastructure that supports alternative modes of transportation. This work is designed to increase the drivability of the City over the coming years while promoting safety and access for pedestrians and cyclists. Addressing the increasing housing pressures and homelessness in the community also remains an important priority for the City. The new positions created with dedicated funding are focused on implementing strategies to combat housing pressures and homelessness. By building affordable housing production in 2023 and developing partnerships and resources to reduce homelessness, these positions will work to mitigate the community impacts of homelessness in the city.

Expanding recycling services and formalizing a sustainability plan and electric-vehicle plan are also proposed in the 2023 Recommended Budget. Improved recycling combined with these two plans will help the City prepare for continued environmental pressures and emerging markets while simultaneously building long-term resiliency throughout the community.

Other service improvements are also focused on Public Safety, which includes bringing mental health clinicians on-board as City employees to further enhance the Police Co-Responder program. In 2023

there are also proposed positions to increase staffing for parking enforcement and parks patrol which will support downtown parking availability and add an additional layer of safety and enforcement at City-owned parks. Improved service delivery in Fire and EMS is also proposed in 2023 through the addition of new personnel, seven fire stations on-line (with the next opening in 2024) and adding the equipment and ambulances necessary to meet the growing demand for Fire and EMS services. With continued growth comes tremendous opportunity for the City to enhance service level, expand programs and explore new avenues that will ensure Grand Junction remains a great place to live far into the future.

## Growth & Demographics

The US Census Bureau has the most current (2021) City of Grand Junction population estimate at 66,964, which is a 1.78% increase over the 2020 population estimate. The City of Grand Junction has grown by at least an estimated 1.5% every year since 2017, except for 2019. This continues to exceed rates of growth exhibited in Grand Junction from 2010 to 2014 which hovered around 1% and exceeds the State Demographer's estimate of an average 1.08% in the current decade. If the actual growth rate reflects the State Demographer's estimate, the City will grow to approximately 75,000 people by 2030. The City's population has more than tripled since 1970 and at the projected rate of growth the City will reach a population of 100,000 in the next 30 years (2050). The 2020 Census counted 155,703 persons living in Mesa County, a 6.1% increase from the 2010 US Census and is projected to increase to a population of 236,000 by 2050. 78% of the growth in Mesa County between 2010 and 2020 occurred in the City of Grand Junction. Demographic trends include:

- Home prices continue to rise-although likely not as steeply moving into 2023
- Population growth is seeing a slowing for births and increasing for deaths
- Migration is slowing in Colorado.
- Labor is tight and Colorado as a state is not as competitive. Jobs are growing but slowing.
- An increase in racial and ethnic diversity continues.
- Grand Junction is growing faster than the remainder of the county, making it a larger share of the total county population: 36% in 2000 to 42% in 2020.
- The employment base within the County is diversifying beyond the oil and gas industry. Jobs in the County are concentrated in Health Services, Retail Trade, Accommodation and Food Services while the largest drivers in the economy are from Regional Services, Retirees, and Government.

## 2023 Budget by Strategic Priority

### Strategic Priority – Mobility & Infrastructure

One of the core functions of the City is to maintain its street infrastructure. Street maintenance is also a key component of the capital improvement program as represented by the more than \$33 million invested in improving the condition of City street infrastructure between 2017 and 2022. Over 65% of the City's street network had a treatment over the last six years. The condition of the streets is measured regularly using a Pavement Condition Index (PCI) which is a numerical index between 0 and 100 used to indicate the general condition of a pavement section, with 100 being a newly constructed

road. The higher the overall PCI, the less expensive the network is to maintain. The goal of the program was to move the City from a PCI of 69 to a more sustainable 73 or higher. A complete PCI survey on the street network will be completed this fall to verify a PCI of 73. At this higher PCI, the City should be able to maintain its streets with more frequent, less expensive chip seals and overlay projects which will reduce the likelihood of significant pavement deterioration and expensive reconstruction costs.

With the passage of ballot initiative in fall of 2019 to authorize debt issuance for transportation, the City has authorization to increase transportation capacity with the investment of \$70 million in 11 different locations. In 2023, the widening of 24 Road and G Roads will be completed following the completion of the bridge replacement over North Leach Creek. F ½ Parkway will also start construction in late 2023 with completion anticipated in 2024. The 2023 Recommended Budget includes \$25 million for improvements that will add capacity to the street network thereby minimizing motorist delays. In recent years, Council has focused a portion of the direct distribution of the Community Development Block Grant (CDBG) program dollars toward sidewalk improvements that improve safety along key walking routes around schools and neighborhoods. In 2023, the City will construct new curb, gutter and sidewalks along the west side of 27 Road on Orchard Mesa between Hwy 50 and B ½ Road where there are currently no pedestrian facilities.

The City will continue to ensure that existing infrastructure is adequately maintained, and that the construction of future infrastructure is completed with fiscal responsibility. The City understands the current condition of its infrastructure and performs maintenance and construction accordingly. In 2023, the City will continue its emphasis on curb, gutter, and sidewalk replacements as \$420,000 is included in the 2023 Recommended Budget for this program. Maintenance of the City's transportation network will remain a priority in 2023 although it will shift into maintaining the new pavement condition index (PCI) achieved over the last six years.

In 2023, the City will continue the implementation phase of the Parks, Recreation and Open Space Master Plan. This plan lays out \$157 million in needs for the portion of the community's infrastructure that is Parks and Recreation; much of it relates to trails and open space. Projects being planned in 2023 are reflected in the capital section, and several that relate to mobility including replacement of asphalt trail with concrete. Multi-modal transit promotes environmental sustainability and healthy lifestyles.

Also included in public input thus far is a desire for the City to continue to focus on improving bicycling and walking infrastructure such as the recent striping of buffered bike lanes on 1st Street, Main Street and the construction of bike lanes along Redlands Parkway. Additional emphasis will be on green paint and thermoplastic on bike lanes to help draw more attention to the bicyclists and improve safety. The Bike/Ped plan will help guide and prioritize improvements to the transportation network. Additionally, the City will add a new street sweeper focused specifically on bike lanes.

The City is planning to launch a Shared Micromobility Pilot Study. Shared micromobility refers to a system of either docked or dockless devices that are part of a commercial fleet and that are available to multiple users for short-term rental. Users are able to locate, reserve, and unlock devices for use and pay for and conclude trips via a smartphone application on their personal mobile device. The City will solicit up to three companies through the Request for Proposals process. The pilot study will have a one-year performance period and will be governed by a Pilot Agreement with an anticipated launch date of April 2023.

Maintenance of the City's water infrastructure assets is critical to delivering high quality, reliable drinking water. Ongoing repair and maintenance of the City's distribution system and water treatment plant equipment is critical and the focus of the Utilities' asset management program in 2023 will be to increase preventative maintenance activities and reduce the amount of corrective or reactive maintenance activities that may cause an interruption to service. Over \$600,000 is included in the 2023 Recommended Budget for repairs, upgrades, and maintenance to systems and plant, as well another \$3.7 million in capital replacement and improvements. Three positions in Water will be added in 2023, two in maintenance and a Water Conservation Specialist.

Maintenance of the City's wastewater infrastructure assets is critical to delivering reliable wastewater treatment and the return of clean water to the Colorado River. Like water, the focus of the Utilities' asset management program will be to increase preventative maintenance activities and reduce the amount of corrective or reactive maintenance activities that may cause an interruption to service. The 2023 Recommended Budget includes \$615,000 for equipment repair and replacement as well as \$17.9 million in capital improvements of the system and expansion/rehabilitation of the plant.

The 2023 Recommended Budget includes three new positions for sewer: an Operations Support Engineer, a Collections Crew Lead, and an Equipment Operator. The Collections Crew Leader coupled with a new equipment operator position will form another crew to clean and maintain the sewer system to help attain the goal of a 5-year preventative maintenance interval.

### Strategic Priority – Economic Development

Visit Grand Junction is the City's Destination Marketing Organization (DMO). Destination management principles are the foundation for the strategies Visit GJ develops in order to attract visitation, from outside of Mesa County, to the Grand Junction area. Visit Grand Junction continues data-driven marketing strategies and enhancement of its data platform, as technology continues to evolve at a rapid pace, to guide the department's destination marketing and management strategies. Visit GJ's marketing strategies for 2023 will include engaging with multiple adtech companies on the same campaigns in order to triangulate data and achieve enhanced validity, remove bias, and provide improved results.

Guided by the advice of the Visit Grand Junction Advisory Board of Directors, Visit GJ has rebuilt and enhanced the former Expand the Tent marketing services program to a more equitable structure, so that all tourism-related businesses within Mesa County have an opportunity to partner with Visit GJ and receive the same marketing services and benefits as tourism-related businesses within Grand Junction city limits. The new program allows tourism-related events and businesses outside Grand Junction city limits including lodging, restaurants, retail, attractions, events, craft beverages, product sales, and services. The hospitality businesses can participate in the program for an affordable annual fee, currently established at \$350 per year. A lodging business outside city limits must also contribute an additional 6 % of overnight lodging sales to match the current Grand Junction lodging tax. The new program, named the Grand Junction Area Tourism Membership, adopted by the Grand Junction City Council in April 2022, provides a plethora of data and marketing services that help tourism businesses align with Visit Grand Junction's strategies, while increasing their presence in the marketing landscape and furthering their success.

In addition, Visit GJ arranged for tourism businesses inside and outside the city limits (who formalize a partnership via the membership), to have access to a new service administered by Destination Travel

Network (DTN). They provide digital marketing solutions for tourism businesses seeking resources to keep up with an ever-changing marketing and technological landscape. Services include but are not limited to, designing and hosting a custom website, reputation management, blog writing, data reporting, search engine optimization, and search engine marketing.

A new mobile technology platform has been developed and will be fully implemented in 2023. The application incentivizes residents and guests to enjoy outdoor activities and encourages trail disbursement throughout the Grand Junction area. Visit GJ will also be designing a new website to replace its outdated site which can no longer accommodate necessary upgrades. The new site will enhance the user experience by providing relevant and dynamic content to highlight and effectively communicate Grand Junction's brand, lifestyle, and experiences.

Partnerships with City departments also remains a focus, building on many successes in 2022 including creating the 12 panels for the remodeled Lincoln Park stadium and entryway signage into the City of Grand Junction. Visit GJ designed an original and timeless entryway sign which captures Grand Junction's railroad and industrial history, the confluence of the Colorado and Gunnison Rivers, open landscapes, and the spirit of the destination brand and community. City Council approved the design, and completion of the signs is expected by spring 2023.

Visit GJ will continue to develop and maintain mutually beneficial collaborations with local and regional partners. With Grand Junction's brand now in focus, Visit GJ will maximize its outreach efforts to organizations and businesses within the community to provide professional insight and awareness into how they can represent and communicate Grand Junction's brand. Visit GJ continues to support the Greater Grand Junction Sports Commission by incorporating destination marketing strategies and strengthening the community's brand to enhance awareness of regional sporting events and tournaments in the Grand Junction area. Regional partnerships include campaigns with Colorado's Mountains & Mesas region, Dinosaur Diamond, Grand Circle, projects with other destination marketing organizations, and strategic partnership opportunities with the Colorado Tourism Office.

A chief economic development strategy increasingly employed in Grand Junction is the development of outdoor recreation. Outdoor recreation relies heavily on trails and open space. Additional capital expansions are also on the horizon with phase II of the Monument Connect trail from the Lunch Loop trailhead to the intersection of South Camp and Monument Road, which was funded in part by GOCO in 2022 and is planned for 2023 construction. Likewise, in 2023, the City is planning on submitting a grant to Great Outdoors Colorado (GOCO) to build in 2024 the current and only gap in the Riverfront trail from Palisade to Fruita at C ½ road. This approximate 1.5 miles of river trail would further the economic development brought by trails by making Grand Junction more attractive to visitors and new residents as well as improving mobility.

Another engine of economic development is the Lincoln Park Stadium and Canyon View Park that serve as site for large tournaments throughout the year. The renovation of the stadium, completed in 2022 in close partnership with Grand Junction Baseball (JUCO), Colorado Mesa University (CMU) and School District #51, continues to earn praise from partners, user groups and the community at large. The renovated Stadium is anticipated to expand the economic impact of the Stadium with the continued growth of the JUCO tournament and expanded use with larger crowds at events that are better served in the improved facility. The Grand Junction Rockies will also see new ownership. This ownership has some of the same ownership as the Legends Complex in Windsor. The team will be renamed and be

under this new ownership for the 2023 season. Staff expects to work with the new team to expand game attendance.

The continued effort to diversify our economy is tied directly to the City's progress with revitalizing the riverfront at Dos Rios and Las Colonias. The Amphitheatre at Las Colonias is a community hub with 2022 being the busiest concert year yet. 2023 is anticipated to continue upon this trajectory. With additional improvements planned for the rest of 2022 and into 2023, from new shade shelters, to completing the revegetation project to the Zipline, Las Colonias will continue to grow as a regional destination. New for 2022 and perhaps into 2023, a public market is being considered to add additional activity to the increasing number of services and amenities being brought to Las Colonias. At Dos Rios in 2022 and 2023, there is significant vertical construction of a mixed-use development as well as additional public park amenities funded in part by a \$400,000 grant from the Department of Local Affairs. The destination playground will be complete in early 2023. The splash park and riverfront improvements are set for 2023 completion as well.

Within the City Council's budget for 2023 is a total of \$6.5 million for economic development. This includes \$2.3 million to the Economic Development Partners, \$1.8 million to the Downtown Development Authority (DDA), and \$2.4 million for infill incentives. The funding for the Economic Development Partners comes from the City's .75% sales tax as well as the vendors fee cap. The partners include Colorado Mesa University, Grand Junction Area Chamber of Commerce, the Business Incubator, Grand Junction Economic Partnership, Western Colorado Latino Chamber of Commerce, and Industrial Development Incorporated. The DDA funding is comprised of the City's sales tax TIF (\$876,257), as well as the City's contribution towards the Las Colonias and Grand Junction Convention Center projects (\$954,921). In addition to this direct funding the DDA also receives another \$153,811 in City property tax TIF that is distributed to the DDA through the Mesa County Treasurer's Office. In September of this year, City Council adopted a new corridor infill incentive program to encourage infill near the City's center. Funds from the sale of Dos Rios properties have been earmarked for 2023 for these incentives.

### Strategic Priority – Housing

The City will continue to focus efforts in 2023 in expanding services in housing affordability and the unhoused with the addition of a team member that focuses on the unhoused and related issues. This addition adds to the growth of the Housing division that hired its first ever Housing Manager in 2022 and a Housing Specialist position. The Community Development department will continue to build capacity through the AmeriCorps program that assists in placing talented civic-minded persons in capacity-building roles. The Department will continue to leverage general fund and grant resources to implement adopted housing strategies and has estimated potential new tax revenues as well as the \$1 million committed (but not yet used) by City Council in 2022 to provide a total of nearly \$2.6 million to fund implementation strategies such as land banking, affordable housing unit production incentives and incentives for accessory dwelling units.

Relying on local expertise, City Council created the American Rescue Plan Advisory (ARPA) Committee to recommend how \$9 million should be allocated. The ARPA Committee received 29 applications from community partners with nearly \$30 million in funding requests. The committee members have finalized their funding recommendations to Council with a focus on six major projects that, if approved, will

create long-lasting, sustainable capital and program improvements for local organizations in the three identified areas.

The challenges of homelessness and how to best approach a community-centered solution continue and is an issue that is being addressed by several Departments including Police, Fire, Community Development, and Parks and Recreation. The Community Outreach Unit in the Police Department interacts routinely not only with the homeless/houseless population within the City, but also with the many organizations who provide services to this same population. As the City expands and works to address affordable housing, including opportunities to appropriately shelter the homeless/houseless, the Police Department Community Outreach Unit will participate as a resource as necessary to assist. In addition to these efforts and to improve health and safety of the homeless/houseless population there are funds in the budget to support monthly rentals of sanitation facilities in various locations around the City as well as funding for camp cleanups.

The Parks and Recreation Department partners with both the Police and Fire Departments at its facilities and for its programs to provide services to those experiencing homelessness. Police contacts with the homeless population has increased at several park locations as have camping in the parks overnight. In response, Parks and Recreation plans to continue increasing communication with the Police Department into 2023 as well as working with an outside security company to provide lock ups at night in the parks. Activation of parks by providing more upgraded amenities, also improves the comfort of users within the park through increased active recreation. New for 2023, design is proposed on a new expert level skate and bike park at Emerson Park, one of the four original historic parks in Grand Junction. The goal with the project is to fill a gap in service that the skating and bike park community is increasingly advocating for. The improved working relationship with these user groups have created fertile grounds to plan for the reactivation of this park.

In addition to these efforts, over \$300,000 is recommended in the non-profit funding for Grand Junction Housing Authority, Homeward Bound, Habitat for Humanity, Housing Resources of Western Colorado, and The House (Karis Inc.).

### Strategic Priority – Public Safety

Working with the Parks and Recreation Department, efforts will continue to better ensure the parks are free from criminal activity to make them more accessible and attractive to all city residents. The utilization of Crime Prevention Through Environmental Design (CPTED) strategies, combined with the installation of the Advanced Real Time Crime Center cameras, will be part of the overall strategy in which the Police Department participates. The community continues to see sizeable increases in the instance of vandalism. Increased efforts between PD and Parks and Recreation to address this growing issue includes funding in the 2023 budget towards beautification and safety, address graffiti, and repair damage.

Recruitment has been and continues to be one of the highest priorities of the Police Department. Given the challenges that came with 2020, including the pandemic, civil unrest, and legislation in the State of Colorado that created a difficult atmosphere for policing, attracting new applicants to a job that few people find desirable is a difficult undertaking. The GJPD has extremely high standards for its employees, and while there are shortages, the organization stands firmly on the quality over quantity principle.



Therefore, the extensive hiring process already in place will continue to serve as the guide for who is hired. Finishing the calendar year of 2022 and leading into 2023, it is the goal of the Police Department to ensure that Patrol staffing is enhanced to appropriate levels, and then the critical support units can be built out strategically as staffing allows.

As the labor force has changed and hiring for sworn positions has become more difficult, the opportunity to consider new methods to accomplish the public safety mission of the Police Department has allowed for the hiring of civilians to complement current patrol efforts. Specifically, the use of Police Service Technicians and expansion of that program provides a response to some calls for service which may not require a sworn police officer. In particular, a program to have Police Service Technicians respond to non-injury crashes on the public roadways, as well as assist with other non-emergent calls for service allows for Patrol officers to continue to respond to higher priority, in-progress calls that may involve immediate risk to life or property. Expansion of the Police Service Technicians in Investigations will expand the role of intelligence sharing, particularly between the Investigations and Patrol Sections with the Drug Task Force. With \$200,000 funding in the budget, the Police Department will continue to explore options for a red light camera program to enhance safety in our community.

While the difficulties of hiring sworn and dispatch personnel are significant in the current labor market, the situation has allowed for the expansion and growth of opportunities for civilian personnel that serve other key functions within the Police Department. In 2022, two Civilian Managers were hired to address specific needs within the organization, particularly in technology, civilian, and building oversight. With hiring those managers, they were assigned duties that used to be distributed to several sworn managers before, thus accomplishing the two-fold task of allowing internal growth and opportunity for civilian personnel as well as freeing time for sworn supervisors to attend to immediate needs with front-line sworn personnel.

The Police Department's Co-Responder Unit, which began in 2018, has had a tremendous impact on how services are provided to those who may be suffering from a mental health crisis. Initially a cooperative effort between the Police Department, the Mesa County Sheriff's Office and Mind Springs, the initiative has now evolved to a singular model housed within the Police Department. Still utilizing the officers and clinician model of field response, the Police Department has now moved to hire clinicians as Police Department employees, rather than contracting with an outside service provider. By having a total of three clinicians, one of which will provide case management, the consistency and camaraderie of the team can be strengthened that much more.

As the community continues to grow, the Fire Department is experiencing a 17% increase in calls for service and estimates that this increase will continue in 2023. Medical services represent the highest level of service demand, and the department is continuing with the next phase of the multi-year EMS plan to manage this increase in call volume. In 2023 the second "impact ambulance" will be added. The impact ambulance is a 12-hour unit that is in service during the highest call demand times. The department will also add an ambulance at Fire Station 5. This ambulance will improve service in the Redlands and assist the entire response system. The EMS plan also emphasizes our commitment to paramedic level service on all apparatus through either recruitment or training. In 2023, the department will continue to support five employees in their second semester of paramedic school and send nine additional firefighters and emergency medical technicians to paramedic school.

Personnel safety is critical to delivering fire and emergency medical services and additional safety enhancements will be made in 2023. The department will expand the duties of the three EMS Officer positions by converting these positions to Safety and Medical Officer roles. These positions will be responsible for safety oversight on critical incidents and medical supervision on medical calls. The department will continue to replace a significant amount of firefighter personal protective equipment (PPE) that is reaching the recommended replacement date. In addition, the department will complete its purchase of additional PPE to ensure that every member of the department has two sets PPE. This purchase will ensure that each employee will have PPE when one of their sets is being washed or repaired. This new PPE integrates the newest technology to minimize the firefighter's exposure to harmful carcinogens. PPE dryers will be added to all stations to reduce the turnaround time to dry the gear.

Equipment enhancements include updating specialized technical rescue equipment and the addition of medical training equipment to simulate real emergencies. The addition of new narcotic medication vaults will enhance security and storage of medications used to treat EMS patients. In Fire, the department will be adding advanced communication systems to the breathing apparatus worn by captains and scene supervisors. The department will apply for a grant to purchase specialized washing and decontamination machines to properly clean the carcinogens from self-contained breathing apparatus equipment. A new river rescue boat will replace an outdated unit to provide quicker response and safety for responses on the river.

The Fire Station 7 project will move forward with securing land for the station, purchase of equipment for the fire truck, and ordering of the ambulance. This fire station will provide quicker response times and a higher level of service to the Northwest area of the City. Fire Station 5 will also receive a minor remodel of the office area and physical fitness/training room. The department is also updating the station alerting systems in the older stations with newer technology to ensure that the systems are more efficient and can meet the growing needs.

As the community and built environment continues to grow, it's important that the department provide timely and efficient service to the building and contractor community. The department will add a Fire Prevention Inspector/Investigator position to assist in providing timely and adequate inspections of businesses and to coordinate and complete required fire investigations.

The Fire Department has had a great deal of success with intern programs and has been proud to help develop individuals for a career while also providing value to the community. Fire will continue to develop our relationship with the CMU Social Worker program through internships in the department's Community Assistance Referral and Education Services Program. This program connects individuals to services to reduce the use of 911 services for non-emergent needs. The department is also planning a new internship with an emphasis in community risk reduction and wildfire outreach.

### Strategic Priority – Quality of Life

As part of the City's overall sustainability initiatives, the Recycling division will implement the first phase of a new curbside dual stream recycling and green waste program in 2023. This first phase of the program will include residents residing in the Redlands/South Camp area, downtown, and certain neighborhoods north of the City. Rates for this new program will incentivize recycling by basing the

monthly fee on the size of trash container the customer requests. This “Pay as You Throw” approach incentivizes recycling through a utility model similar to how you pay for electricity– the more trash generated, the more a customer pays for service. Since recycling service will be included with all trash service, residents will be offered a choice of three different container sizes for trash collection with the smallest container costing the least. The new program will provide an economic incentive to waste less and recycle more.

The Fleet Services division will ramp up sustainability efforts in 2023 by increasing the use of alternative fuels, electric vehicles and sustainable technologies. \$3.3 million is included in the proposed budget to replace gas and diesel burning engines with renewable fuel options that include electric, hybrid and compressed natural gas (CNG). The CNG vehicles will be fueled with the methane gas produced as result of the anaerobic digestion process at the Persigo Wastewater Treatment Plant. In 2023, vehicles fueled by CNG are expected use over 120,000 gallons of fuel. By using CNG close to 1,200 metric tons of carbon dioxide (CO2) will be eliminated, thus reducing greenhouse gas emissions and the reliance on fossil fuels.

Sustainability efforts in the Facilities division will include energy efficiency upgrades that primarily include lighting upgrades to LED in City buildings. Savings in energy costs will amount to approximately \$45,000 per year, a project payback period of less than 6 years.

Parks and Recreation will deepen its contribution to sustainability to protect the environmental benefits brought by the 37,000 public trees cared for by the forestry work group. 2021 and 2022 saw threats to the urban tree canopy increase with exceptional drought and the proliferation of pests such as lilac ash borer and ash bark beetle. In 2022 the City offered a financial assistance program (Root for our Trees) to private property owners for treatment of their ash trees. Continuing in 2023, the department is responding by shifting efforts towards the most effective known treatment: trunk injection, which protects from pests for 3 years. The 2023 Budget proposes continuation of the Root for our Trees program to partner with private property owners and provide trunk injection to trees ash trees. This provides visible maintenance and in some cases improvement of tree health.

This year a contract was secured to provide sustainable resource management and weed mitigation through goats. For 2023, this effort is expected to expand to reduce weeds in the riverfront area in an environmentally friendly way.

The Water Service division in the Utilities Department will add a Water Conservation Specialist in 2023 who will support water conservation efforts including graywater control, outreach to high water use customers, developing a turf replacement rebate program as well as other water-saving initiatives included in our Water Conservation Plan such as water audits and toilet rebate programs. Water Services will also connect with community organizations focused on water resources through participation in Colorado Dust on Snow, the Drought Response Information Project (DRIP), the Ruth Powell Hutchins Water Center, Colorado State of the River, Water Education Colorado, and the Children’s Water Festival. The 2023 Recommended Budget includes funding towards a partnership with the U.S. Forest Services for the fuels reduction program to protect the City’s watershed from the threat of forest fires.

Community Development recruited a new staff member as the City’s Sustainability Coordinator in 2022. This position will begin electric vehicle readiness planning in collaboration with Xcel Energy in late 2022

and this work will continue into early 2023. The 2023 budget also includes capital funding to leverage state grant dollars for the installation of two Level 3 supercharging stations, charging facilities that are generally lacking in Grand Junction, especially along the I-70 corridor.

Work will begin in 2022 to inventory greenhouse gas emissions that will serve as a baseline for the City's Sustainability Plan that will commence and is budgeted in 2023. The Plan will complement and expand upon the goals of the City's Comprehensive Plan and principle of Resource Stewardship, by developing goals, detailed strategies, and concrete measurements aimed at advancing a culture of sustainability to ensure that Grand Junction remains a healthy and vibrant place for generations to come.

The City Council has a history of supporting the non-profit organizations in this community through direct funding and allocation of Community Development Block Grant (CDBG) Funds. With the direction of Council, the City continues to refine the non-profit funding process including the definition of two different tiers (greater than \$50k and \$50k or less) and application requirements. Through media release, website presence, and direct communication thirty-nine agencies applied for tier 1 funding and twelve applied for tier 2 funding. After review of requests for alignment with the Council's strategic priorities, history of organization impact within the community, minimum request, and type of request (i.e. operating or one-time capital) staff is recommending total funding of \$878,221.

The programs and services offered in the Parks and Recreation department are essential to maintaining a high quality of life in the city. Popular programs are projected to continue to grow in 2023 including the adult softball, youth basketball, and summer camp which continue to see record breaking participation. The total participation is projected at over 164,000 participant visits in 2023, which averages to over 450 people per day throughout the year.

Through robust public engagement, the PROS Master Plan is a blueprint for the future of the parks, recreation, and open space system to meet the needs of a growing community. The plan identifies, among other things, the level of service across the parks and recreation system, identifies gaps and opportunities that support the progression of the system to build community and quality of life in Grand Junction. The Parks Master Plan was originally completed in 1992, and it was last updated in 2001. Implementing the PROS plan is a tremendous opportunity to ensure our system stays strong and keeps up with all the growth happening now and years to come. It also complements and grows out of the Comprehensive Plan.

The increased emphasis on weed abatement will continue in 2023 as the program returned to Public Works along with additional resources to address the City's various rights-of-ways and opens spaces. The Police Department Code Enforcement Division will provide enforcement of private property. Right of ways will be maintained by both Parks and Public Works depending on location and material in the right of way.

The City Communications and Engagement department responded to the need for increased inclusion in city government by creating a process for interpretation and translation. Staff can request written translation of materials for distribution at meetings and special events, mailed notifications, and flyers used for promotional purposes. In addition, interpretation resources for American Sign Language and those for whom English is a second language are available for in-person meetings and visits to City Hall or City offices where community members appear to request services, submit documentation, or pay bills. Technology is also being acquired to make interpretation available in the field for first responders

and parks and recreation staff as well as other City staff. In addition, specific outreach to Grand Junction’s Spanish speaking community will continue in 2023.

The Communications and Engagement department is focused on increasing engagement in decisions that impact the quality of life of those living and doing business in the City of Grand Junction. That process includes a strategic approach to communications that includes developing a stakeholder database targeting key audience segments including mainstream media. While this is a focus for the entire communications team, the Community Engagement Specialist is tasked with building out specific communications strategies for City initiatives such as the Ped and Bike Plan, micromobility and the Community Recreation Center planning process.

The Information Technology (IT) department provides secure, reliable, and sustainable technology solutions that help the City of Grand Junction team to do their best work. Notable new projects include a cybersecurity enhancement implementation, fiber optic network infrastructure implementations and data center core system replacements. The IT team contributed to a Carrier Neutral Location (CNL) middle mile broadband project DOLA grant submission with the goal of bringing abundant, high-quality, resilient, and cost-effective broadband to City of Grand Junction residents, businesses, and government entities. If successful in receiving the DOLA grant, this CNL project will begin early 2023.

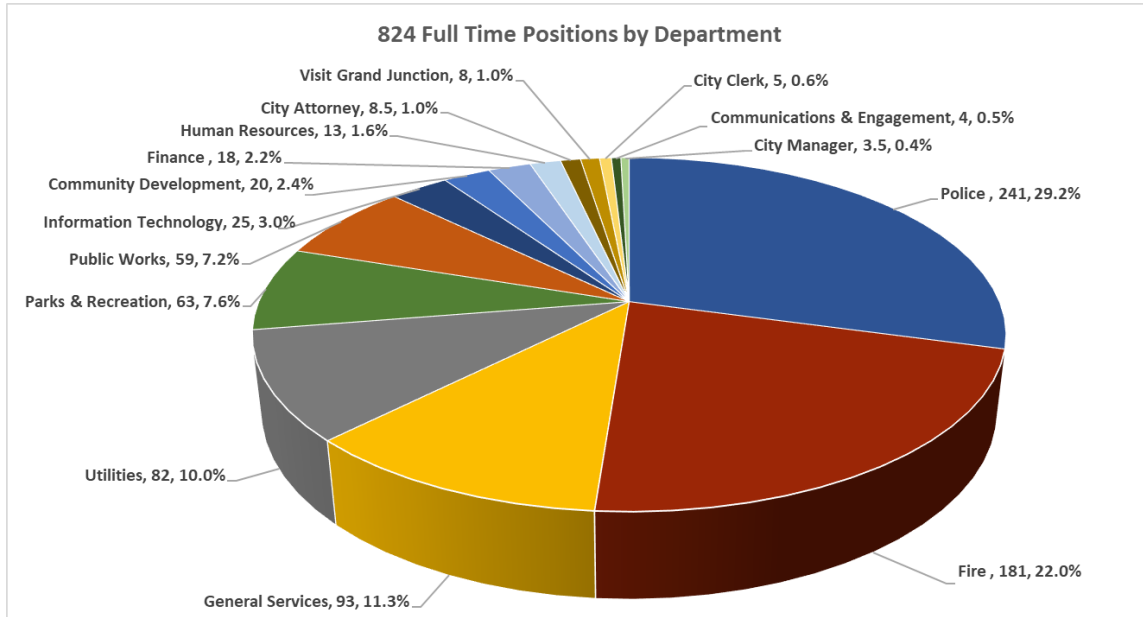
This year the City will be conducting its own Election in April 2023, which is different from prior years when the City contracted with Mesa County. Additional election support will be added to the City Clerk’s team to help manage the election, secure election equipment and software, draft and implement procedures, and hire and train election judges. This year’s Election will be held to elect three (3) Council members to four-year terms representing Districts B and C and one member At Large. Ballot questions could include asking voters to approve a Community Recreation Center. Participating in local Elections allows community members to feel heard and connected which parallels Council strategic priority Quality of Life.

On April 6, 2021, voters approved the legalization of Cannabis and also sales tax on cannabis sales, the revenue of which will mostly go to Parks and Recreation. With the granting of licenses approaching, this new dedicated revenue source for Parks and Recreation is nearing completion. Concurrently, the planning for the community’s first possible Community Recreation Center (CRC) is nearing completion towards the end of 2022 which included significant community participation as well as advisory guidance and recommendations from the Parks and Recreation Advisory Board to City Council as the process develops. Almost half of the needed revenue for the CRC is secured with this new funding source. The City is on track to issued 10 new Retail Cannabis Stores licenses in 2022 and will continue to explore opportunities to implement additional types of Cannabis licenses in 2023.

## Financial Overview

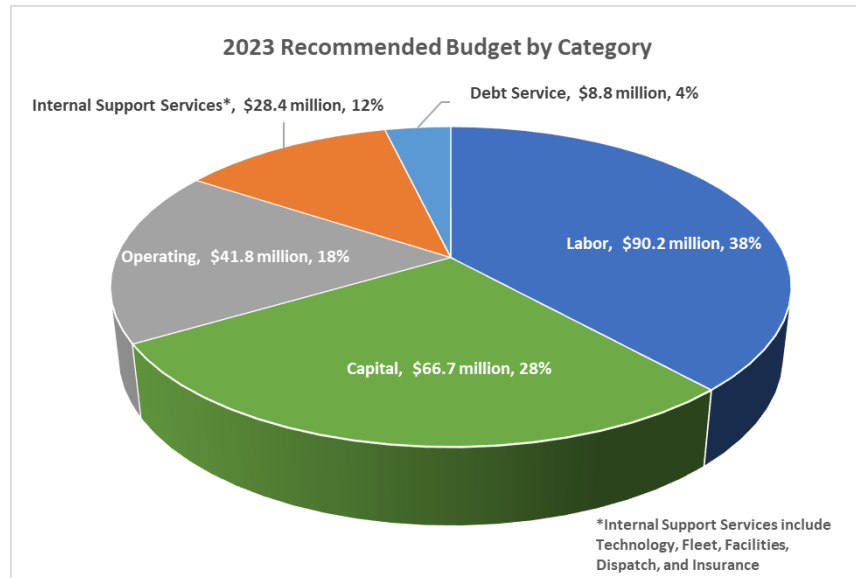
The total 2023 Recommended Budget for all funds is \$235.9 million. This recommended budget represents continued excellent service to the community with many new programs and initiatives as detailed in the strategic priorities’ sections above. The following charts depict in graph form the key components of the budget.

The total recommended number of positions for 2023 is 824, with over half of those positions in public safety and 15% in utility and enterprise funds. Also provided is a chart showing current 2022 positions and recommended positions for 2023 by department.

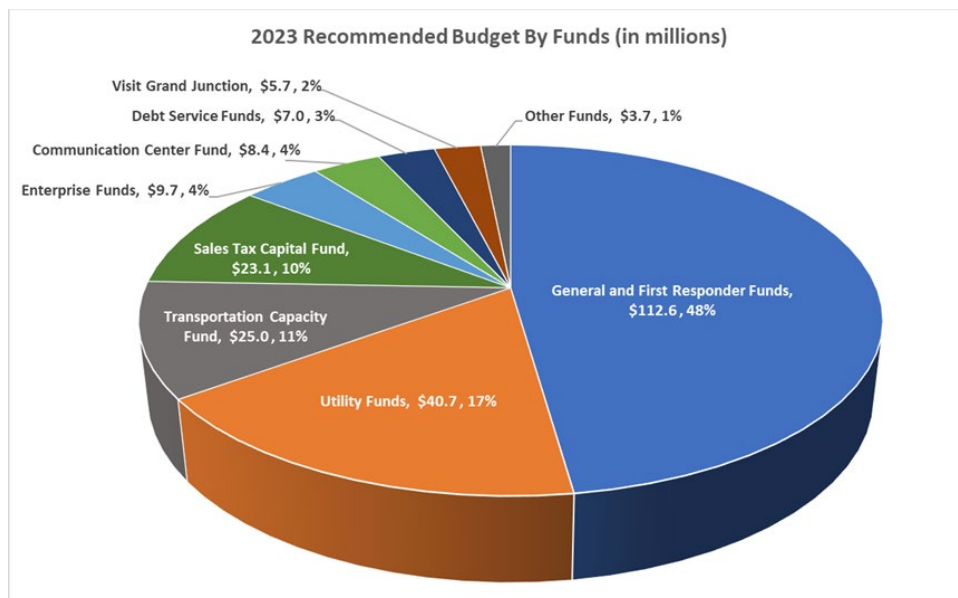


Department	Current 2022	2023
Police	237	241
Fire	180	181
General Services	86	93
Utilities	77	82
Parks & Recreation	63	63
Public Works	58	59
Information Technology	25	25
Community Development	18	20
Finance	17	18
Human Resources	13	13
City Attorney	6.5	8.5
Visit Grand Junction	8	8
City Clerk	5	5
Communications & Engagement	4	4
City Manager	3.5	3.5
<b>Total Positions</b>	<b>801</b>	<b>824</b>

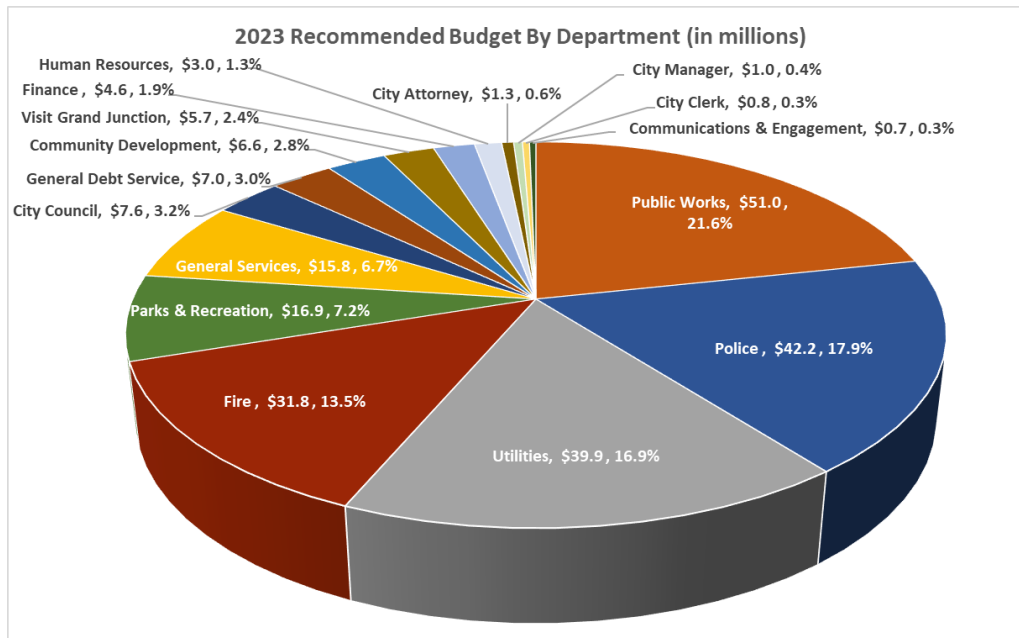
The City is a service provider and as such the largest portion of the budget is spent on people with labor comprising 38% of the total budget. The next largest portion represents the City’s continued capital investment in the community with 28% of the budget allocated to capital. 20% of the budget is the combined costs of operating and internal support service (information technology, fleet, facilities and utilities, dispatch, and insurance). The smallest portion of the budget is debt service at just 4% of the total budget.



The City’s budget is authorized at the Fund level by City Council through an appropriation ordinance. When demonstrated from a funds perspective the following chart shows that 48% of the budget is in the General and First Responder funds, followed by 17% in utility funds, a combined 21% in the two major capital funds of Transportation Capacity and Sales Tax Capital, with the remaining budget within the other enterprise and debt service funds as well as the Communication Center Fund and Visit Grand Junction Fund.



When capital projects are included, the largest total budget for 2023 is in the Public Works Department at 22% in particular due to the significant effort in expanding the City’s transportation expansion infrastructure. Next is the Police Department with 18% which includes the Regional Communication Center. Fire Department is 14% of the 2023 budget and the last of the three fire stations authorized with the First Responder Tax will be started in 2024. Utilities including water, sewer, and irrigation makes up 17% of the total budget. Water and Sewer funds typically have ongoing major capital improvement and system replacement projects each year. Parks & Recreation and the General Services department budgets make up 7% each, with the remaining 15% in the other 8 departments and areas of the budget such as City Council and debt service.



### General Fund and First Responder Fund Highlights

The General Fund is the largest operating fund of the City. The General and First Responder funds both support the Police and Fire Departments and together are the largest combined funds of the City. Because of this, budget highlights are provided specifically for those funds. In Spring of 2019, the First Responder Sales Tax was authorized by the voters. A special revenue fund was established to budget and account for revenue from the new tax and expenses for expansion of First Responder services and facilities. For presentation and comparison purposes for this discussion, both Police and Fire Department operating budgets, are combined. Because City Council legally authorizes budget by fund, they will be separately presented on the Fund Balance Worksheet and separately appropriated.

The recommended 2023 General Fund and First Responder fund budgets are \$101.9 million and \$10.7 million respectively for a total of \$112.6 million. This is an 11% increase, or \$10.9 million more than the 2022 Adopted Budget predominantly due to labor increases from new positions, wage increases, equipment, increase in funding for affordable housing (a portion of which is funded by potential new



resources pending the November ballot), and the addition of technology, fleet, and fuel costs for expansion of first responder services and facilities.

Resources were added in several areas to continue to expand the City's services and programs in line with City Council strategic priorities, as well as respond to a growing community. Revenues, primarily sourced by sales tax continue to show growth in 2022 over 2021 and a modest increase is projected for 2023. First responder revenues will support the continued addition of public safety positions and continue to build a fund balance to an estimated \$4.2 million at the end of 2023. This fund balance is planned and will be needed to fund the construction of the last fire station to start in 2024. The General Fund budget is balanced with sources exceeding uses and an estimated \$39.7 million fund balance including \$4.1 million in restricted funds (internal loans, Burkey Park, and Richmark Companies infill incentive) and a \$24.8 million minimum reserve at the end of 2023.

The following are key revenue provisions included in the Recommended 2023 General Fund and First Responder budgets:

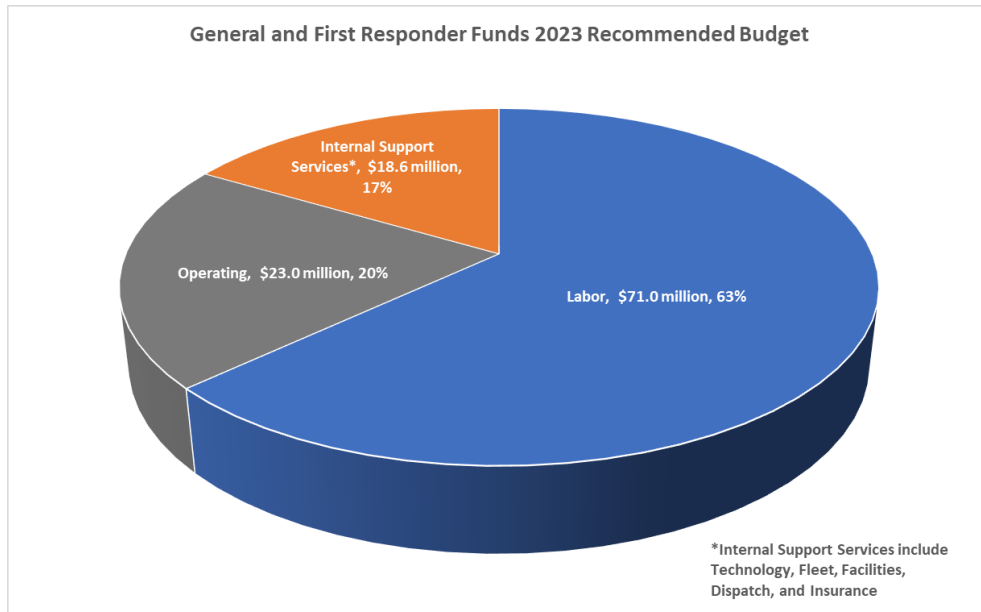
- Sales tax revenues projected at 3.75% above 2022 which are expected to be between 4% and 5% above 2021
- Property tax based on preliminary certifications is somewhat lower (-2%) than 2022; property taxes total \$9.4 million for the General Fund which is less than 10% of total revenue
- Increase in Rural Fire District contract revenues due to increase in assessed valuations
- Overall General Fund revenue increases 4.3% over estimated 2022 estimated revenue
- First Responder tax tracks with the City's main sales tax and is correspondingly projected at 3.75% above 2022 estimated revenues
- The City received a significant SAFER grant for a total of \$5.9 million for staffing the Fire Station #6; the grant runs to 2025 and \$2.2 million is budgeted for 2023

The following are key expenditure provisions included in the recommended General Fund and First Responder budgets:

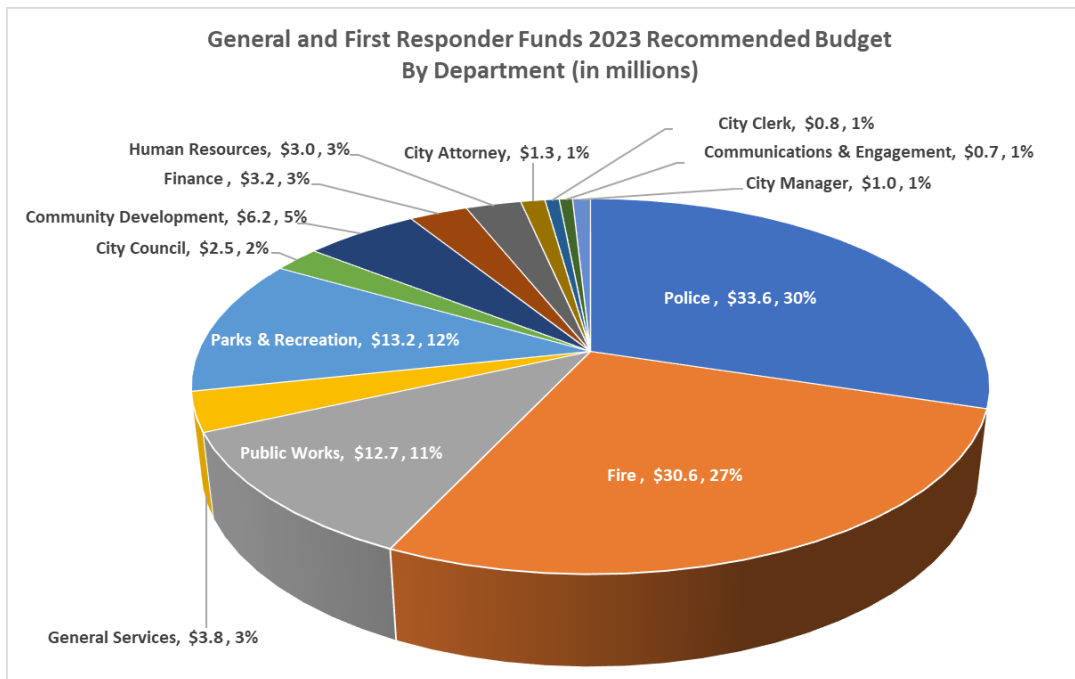
- Labor increases due to new positions (9), pay range and wage adjustments, continued implementation of first responder staffing, and positions for Council Strategic Priorities
  - 4 in Public Safety; 1 fire inspector and 3 parks patrol positions
  - 2 in the City Attorney's Office; staff attorney and administrative specialist
  - 2 in Community Development; planning manager and homelessness position
  - 1 in Finance; accountant
- Fleet, fuel, facilities, utilities, and technology to support growing staff, vehicles, and fire stations
- Affordable housing and homelessness budget \$2.6 million for contributions/initiatives (funded by \$1 million in 2022 funds plus additional new resources) and another \$500k in staffing and contract services

The following charts show the 2023 Recommended Budget of \$112.6 million for the General and First Responder Funds by category and Department. Because the City is a service organization, the majority of the General Fund and First Responder budgets are allocated to labor. The majority of operating costs are for support of affordable housing, non-profit organizations, specialized operating equipment,

utilities (streetlights), professional development, training, and contract services. The costs associated with providing internal support services to departments serving the community are comprised of dispatch, information technology, fleet, facilities (utilities), and insurance.



The largest departments are Police and Fire that comprise 57% of the General and First Responder Funds budget. This followed by Parks & Recreation and Public Works combining for 23%. These major operating departments make up 80% of the General and First Responder funds budget.

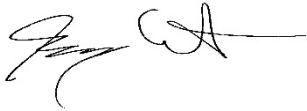


In summary, the budget represents the allocation of resources to achieve the City Council's Strategic Priorities. These are the highlights of the \$235.9 million 2023 Recommended Budget and is the framework for programs and service delivery to residents and community members now and into the future.

## Acknowledgements

This budget document reflects the efforts of many long hours contributed by staff from all City departments and input generated by employees and City Council. Special recognition goes to the City's budget team for their extraordinary collaboration in preparing this recommended budget. The budget team consisted of Linda Longenecker, Matt Martinez, Johnny McFarland, Andrea Brush, Shelley Caskey, Ann Guevara, Brandon Hinze, Ashley McGowen, and Jodi Welch.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Greg Caton', with a long horizontal flourish extending to the right.

Greg Caton  
City Manager



**Calendar 2023  
Recommended Budget**

10/3/2022

	ACTUAL BEGINNING FUND BALANCES	TOTAL REVENUE	LABOR	NON PERSONNEL OPERATING	TOTAL OPERATING EXPENSE	DEBT SERVICE	MAJOR CAPITAL	TOTAL EXPENSE	TRANSFERS IN	TRANSFERS OUT	NET SOURCE (USE) OF FUNDS	Contingency Funds	Net Change in Fund Balance	PROJECTED ENDING FUND BALANCE
<b>General Government</b>														
100 General Fund	\$ 39,308,247	\$ 99,015,645	\$ 63,050,393	\$ 38,498,984	\$ 101,549,377	\$ -	\$ -	\$ 101,549,377	\$ 3,178,040	\$ -	\$ 644,308	\$ 300,000	\$ 344,308	\$ 39,652,555 *
101 Enhanced 911 Fund	4,065,596	3,666,172	-	-	-	-	-	-	-	2,908,700	757,472	-	757,472	4,823,068
102 Visit Grand Junction	1,846,834	3,509,104	954,886	4,710,107	5,664,993.00	-	-	5,664,993	1,005,404	200,000	(1,350,485)	-	(1,350,485)	496,349
104 CDBG Fund	-	441,451	-	276,950	276,950	-	-	276,950	-	164,501	-	-	-	-
105 Parkland Expansion Fund	267,979	1,005,316	-	-	-	-	-	-	-	689,792	315,524	-	315,524	583,503
106 Lodgers Tax Increase Fund	-	2,412,969	-	1,407,565	1,407,565	-	-	1,407,565	-	1,005,404	-	-	-	-
107 First Responder Tax Fund	2,844,578	14,725,798	7,913,894	2,788,447	10,702,341	-	-	10,702,341	-	2,639,692	1,383,765	-	1,383,765	4,228,343
110 Conservation Trust Fund	108,839	908,049	-	-	-	-	-	-	-	942,564	(34,515)	-	(34,515)	74,324
111 Cannabis Sales Tax Fund	62,761	1,977,469	-	-	-	-	-	-	-	113,364	1,864,105	-	1,864,105	1,926,866
114 American Rescue Plan Fund	9,118,880	167,617	-	-	-	-	-	-	-	-	167,617	-	167,617	9,286,497
115 Public Safety Impact Fee Fund	486,062	379,908	-	-	-	-	-	-	-	-	379,908	-	379,908	865,970
116 Affordable Housing Fund	-	1,063,000	-	-	-	-	-	-	-	1,063,000	-	-	-	-
201 Sales Tax CIP Fund	6,496,049	21,797,974	-	5,244,538	5,244,538	-	17,835,146	23,079,684	2,561,921	7,514,386	(6,234,175)	-	(6,234,175)	261,874
202 Storm Drainage Fund	70,136	316,138	-	-	-	-	1,530,000	1,530,000	1,500,000	-	286,138	-	286,138	356,274
207 Transportation Capacity Fund	35,383,058	5,713,237	-	-	-	-	25,089,619	25,089,619	-	200,000	(19,576,382)	-	(19,576,382)	15,806,676
405 Comm Center Fund	879,097	5,578,443	5,755,425	2,153,526	7,908,951	-	530,000	8,438,951	2,437,898	-	(422,610)	-	(422,610)	456,487
610 General Debt Service Fund	1,542	-	-	4,000	4,000	6,291,928	-	6,295,928	6,294,386	-	(1,542)	-	(1,542)	-
614 GJ Public Finance Corp Fund	6,218	400,000	-	1,500	1,500	698,300	-	699,800	293,582	-	(6,218)	-	(6,218)	-
615 Riverside Pkwy Debt Retirement	(0)	-	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal	\$ 100,945,877	\$ 163,078,290	\$ 77,674,598	\$ 55,085,617	\$ 132,760,215	\$ 6,990,228	\$ 44,984,765	\$ 184,735,208	\$ 17,271,231	\$ 17,441,403	\$ (21,827,090)	\$ 300,000	\$ (22,127,090)	\$ 78,818,787
<b>Enterprise Operations</b>														
301 Water Fund	\$ 6,660,311	\$ 11,070,767	\$ 4,090,545	\$ 3,300,195	\$ 7,390,740	\$ 844,377	\$ 3,710,000	\$ 11,945,117	\$ -	\$ -	\$ (874,350)	\$ -	\$ (874,350)	\$ 5,785,961
302 Solid Waste Removal Fund	2,222,045	5,445,868	2,286,694	3,753,060	6,039,754	-	100,000	6,139,754	-	220,000	(913,886)	-	(913,886)	1,308,159
303 GJ Convention Center Fund	739	252,884	-	452,884	452,884	-	-	452,884	200,000	-	-	-	-	739
305 Golf Courses Fund	577,166	2,508,728	974,596	1,607,302	2,581,898	87,798	-	2,669,696	120,000	-	(40,968)	-	(40,968)	536,198
308 Parking Authority Fund	696,331	789,195	328,384	278,168	606,552	243,768	-	850,320	-	-	(61,125)	-	(61,125)	635,206
309 Ridges Irrigation Fund	89,704	365,403	123,339	220,439	343,778	16,162	10,000	369,940	-	-	(4,537)	-	(4,537)	85,167
900 Joint Sewer System Fund	24,761,651	20,322,234	4,770,243	5,170,633	9,940,876	602,085	17,855,520	28,398,481	-	-	(8,076,247)	-	(8,076,247)	16,685,404
Subtotal	\$ 35,007,947	\$ 40,755,079	\$ 12,573,801	\$ 14,782,681	\$ 27,356,482	\$ 1,794,190	\$ 21,675,520	\$ 50,826,192	\$ 320,000	\$ 220,000	\$ (9,971,113)	\$ -	\$ (9,971,113)	\$ 25,036,834
<b>TOTAL</b>	<b>\$ 135,953,823</b>	<b>\$ 203,833,369</b>	<b>\$ 90,248,399</b>	<b>\$ 69,868,298</b>	<b>\$ 160,116,697</b>	<b>\$ 8,784,418</b>	<b>\$ 66,660,285</b>	<b>\$ 235,561,400</b>	<b>\$ 17,591,231</b>	<b>\$ 17,661,403</b>	<b>\$ (31,798,203)</b>	<b>\$ 300,000</b>	<b>\$ (32,098,203)</b>	<b>\$ 103,855,620</b>
							Contingency	\$ 300,000						
							<b>CITY OF GRAND JUNCTION 2022 RECOMMENDED BUDGET</b>							
								\$ 235,861,400						

*General Fund Balance	\$ 39.7 million
Restricted	\$ 4.1 million
Minimum Reserve	\$ 24.8 million



**2023 Recommended Operating Budget**  
**By Department, By Fund, By Account Classification**  
**October 3, 2022**

Line Item Ref #	By Department By Fund By Classification	2020 Actual	2021 Actual	2022 Adopted	2022 Actual YTD	2022 Year End Estimated	2023 Recommended
<b>1</b>	<b>City Council</b>						
2	100 General Fund	\$ 2,355,686	\$ 2,632,344	\$ 3,546,261	\$ 936,182	\$ 2,597,662	\$ 2,534,099
3	Revenue	\$ (68)	\$ 200,003	\$ 200,000	\$ 220,000	\$ 220,000	\$ -
4	Charges for Service	(68)	-	-	-	-	-
5	Intergovernmental	-	200,003	200,000	220,000	220,000	-
6	Expenses	\$ 2,355,753	\$ 2,832,347	\$ 3,746,261	\$ 1,156,182	\$ 2,817,662	\$ 2,534,099
7	Labor and Benefits	\$ 51,644	\$ 54,972	\$ 53,895	\$ 39,411	\$ 53,873	\$ 53,899
8	Seasonal	42,750	45,938	45,000	32,768	45,000	45,000
9	Benefits	3,665	3,908	3,829	2,788	3,758	3,829
10	Insurance	69	86	26	75	75	30
11	Other Compensation	5,160	5,040	5,040	3,780	5,040	5,040
12	Operating	\$ 2,277,205	\$ 2,735,016	\$ 3,634,521	\$ 1,082,849	\$ 2,705,944	\$ 2,414,904
13	Charges and Fees	313	-	-	-	-	-
14	Contract Services	595	21,795	16,356	48,401	87,779	13,678
15	Grants and Contributions	2,106,108	2,618,436	3,495,279	924,732	2,495,279	2,278,833
16	Operating Supplies	9,477	13,951	11,900	6,801	11,900	11,900
17	Professional Development	160,712	80,834	110,986	102,915	110,986	110,493
18	Interfund Charges	\$ 26,904	\$ 42,359	\$ 57,845	\$ 33,922	\$ 57,845	\$ 65,296
19	Information Technology	26,904	42,359	57,845	33,922	57,845	65,296
20	201 Sales Tax CIP Fund	\$ 2,351,663	\$ 2,237,485	\$ 2,558,790	\$ 1,938,094	\$ 2,558,790	\$ 5,056,158
21	Revenue	\$ 14,385	\$ 39,769	\$ 45,000	\$ 45,000	\$ 45,000	\$ 48,380
22	Intergovernmental	14,385	39,769	45,000	45,000	45,000	48,380
23	Expenses	\$ 2,366,048	\$ 2,277,254	\$ 2,603,790	\$ 1,983,094	\$ 2,603,790	\$ 5,104,538
24	Operating	\$ 2,366,048	\$ 2,277,254	\$ 2,603,790	\$ 1,983,094	\$ 2,603,790	\$ 5,104,538
25	Grants and Contributions	2,366,048	2,277,254	2,603,790	1,983,094	2,603,790	5,104,538
26	<b>Total City Council Expenditures</b>	<b>\$ 4,721,801</b>	<b>\$ 5,109,601</b>	<b>\$ 6,350,051</b>	<b>\$ 3,139,276</b>	<b>\$ 5,421,452</b>	<b>\$ 7,638,637</b>
<b>27</b>	<b>City Manager's Office</b>						
28	100 General Fund	\$ 811,657	\$ 859,010	\$ 935,670	\$ 520,508	\$ 935,670	\$ 655,792
29	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,000
30	Intergovernmental	-	-	-	-	-	23,000
31	Expenses	\$ 811,657	\$ 859,010	\$ 935,670	\$ 520,508	\$ 935,670	\$ 678,792
32	Labor and Benefits	\$ 579,837	\$ 626,127	\$ 647,146	\$ 367,855	\$ 647,146	\$ 500,021
33	Full Time	446,924	476,753	499,296	283,525	499,296	399,493
34	Benefits	113,455	135,324	140,232	79,247	140,232	93,567
35	Insurance	5,634	829	1,015	595	1,015	960
36	Other Compensation	13,824	13,221	6,603	4,488	6,603	6,001
37	Operating	\$ 101,951	\$ 95,037	\$ 104,830	\$ 45,498	\$ 104,830	\$ 23,348
38	Charges and Fees	1,611	1,939	-	1,642	1,642	-
39	Contract Services	85,887	73,324	72,049	35,626	70,407	1,248
40	Equipment	-	3,826	8,231	-	8,231	-
41	Operating Supplies	5,613	7,328	7,850	3,095	7,850	6,600
42	Professional Development	8,840	8,620	16,700	5,135	16,700	15,500
43	Interfund Charges	\$ 129,869	\$ 137,846	\$ 183,694	\$ 107,155	\$ 183,694	\$ 155,423
44	Facility	42,797	37,818	45,922	26,788	45,922	29,542
45	Information Technology	34,308	46,341	57,242	33,391	57,242	29,245
46	Liability Insurance	52,764	53,687	80,530	46,976	80,530	96,636
47	<b>Total City Manager's Office Expenditures</b>	<b>\$ 811,657</b>	<b>\$ 859,010</b>	<b>\$ 935,670</b>	<b>\$ 520,508</b>	<b>\$ 935,670</b>	<b>\$ 678,792</b>
<b>48</b>	<b>City Attorney</b>						
49	100 General Fund	\$ 754,892	\$ 958,439	\$ 1,050,375	\$ 769,472	\$ 1,050,375	\$ 1,321,549
50	Revenue	\$ 2,400	\$ 3,520	\$ 6,300	\$ 4,140	\$ 6,300	\$ 6,300
51	Charges for Service	2,400	3,520	6,300	4,140	6,300	6,300
52	Expenses	\$ 757,292	\$ 961,959	\$ 1,056,675	\$ 773,612	\$ 1,056,675	\$ 1,327,849
53	Labor and Benefits	\$ 682,007	\$ 882,130	\$ 912,238	\$ 668,108	\$ 912,238	\$ 1,100,522
54	Full Time	537,323	695,841	719,006	511,868	719,006	840,669
55	Benefits	126,748	176,655	186,979	151,674	186,979	253,041
56	Insurance	6,823	1,189	1,451	1,058	1,451	2,010



**2023 Recommended Operating Budget**  
**By Department, By Fund, By Account Classification**  
**October 3, 2022**

Line Item Ref #	By Department By Fund By Classification	2020 Actual	2021 Actual	2022 Adopted	2022 Actual YTD	2022	
						Year End Estimated	2023 Recommended
57	Other Compensation	11,113	8,445	4,802	3,508	4,802	4,802
<b>58</b>	<b>Operating</b>	<b>\$ 36,070</b>	<b>\$ 32,061</b>	<b>\$ 81,460</b>	<b>\$ 68,767</b>	<b>\$ 81,460</b>	<b>\$ 124,315</b>
59	Charges and Fees	69	510	893	30	893	893
60	Contract Services	9,076	19,862	18,479	13,941	17,299	18,479
61	Equipment	-	-	-	-	-	33,480
62	Operating Supplies	597	1,623	2,245	3,425	3,425	2,245
63	Professional Development	3,443	7,279	9,843	5,506	9,843	19,218
64	Insurance and Claims	22,885	2,787	50,000	45,865	50,000	50,000
<b>65</b>	<b>Interfund Charges</b>	<b>\$ 39,215</b>	<b>\$ 47,768</b>	<b>\$ 62,977</b>	<b>\$ 36,737</b>	<b>\$ 62,977</b>	<b>\$ 103,012</b>
66	Facility	-	-	-	-	-	29,542
67	Information Technology	39,215	47,768	62,977	36,737	62,977	73,470
<b>68</b>	<b>Total City Attorney Expenditures</b>	<b>\$ 757,292</b>	<b>\$ 961,959</b>	<b>\$ 1,056,675</b>	<b>\$ 773,612</b>	<b>\$ 1,056,675</b>	<b>\$ 1,327,849</b>
<b>69</b>	<b>City Clerk</b>						
<b>70</b>	<b>100 General Fund</b>	<b>\$ 499,173</b>	<b>\$ 547,604</b>	<b>\$ 800,100</b>	<b>\$ 393,961</b>	<b>\$ 801,587</b>	<b>\$ 674,790</b>
<b>71</b>	<b>Revenue</b>	<b>\$ 99,931</b>	<b>\$ 108,799</b>	<b>\$ 99,350</b>	<b>\$ 46,720</b>	<b>\$ 99,350</b>	<b>\$ 98,500</b>
72	Taxes	52,779	53,543	53,000	17,157	53,000	53,000
73	Licenses and Permits	27,776	30,275	27,950	22,323	27,950	30,500
74	Charges for Service	17,105	24,981	18,400	7,240	18,400	15,000
75	Fines and Forfeitures	2,271	-	-	-	-	-
<b>76</b>	<b>Expenses</b>	<b>\$ 599,104</b>	<b>\$ 656,402</b>	<b>\$ 899,450</b>	<b>\$ 440,681</b>	<b>\$ 900,937</b>	<b>\$ 773,290</b>
<b>77</b>	<b>Labor and Benefits</b>	<b>\$ 347,488</b>	<b>\$ 376,833</b>	<b>\$ 550,389</b>	<b>\$ 229,219</b>	<b>\$ 550,389</b>	<b>\$ 447,134</b>
78	Full Time	259,744	287,014	407,478	173,301	407,478	347,679
79	Seasonal	3,663	-	-	-	-	-
80	Overtime	266	47	-	54	54	-
81	Benefits	78,487	86,915	141,491	55,274	141,437	98,031
82	Insurance	3,447	490	820	359	820	823
83	Other Compensation	1,881	2,367	600	231	600	601
<b>84</b>	<b>Operating</b>	<b>\$ 90,532</b>	<b>\$ 122,113</b>	<b>\$ 183,988</b>	<b>\$ 115,301</b>	<b>\$ 185,475</b>	<b>\$ 200,734</b>
85	Charges and Fees	329	357	300	232	300	300
86	Contract Services	51,765	102,870	94,600	101,320	101,320	166,955
87	Equipment	26,120	5,717	66,088	8,213	60,855	-
88	Operating Supplies	8,887	5,425	3,100	1,778	3,100	16,695
89	Professional Development	3,431	7,744	19,900	3,758	19,900	16,784
<b>90</b>	<b>Interfund Charges</b>	<b>\$ 161,084</b>	<b>\$ 157,456</b>	<b>\$ 165,073</b>	<b>\$ 96,161</b>	<b>\$ 165,073</b>	<b>\$ 125,422</b>
91	Facility	17,385	14,545	17,662	10,303	17,662	21,101
92	Information Technology	143,699	142,911	147,411	85,858	147,411	104,321
<b>93</b>	<b>Total City Clerk Expenditures</b>	<b>\$ 599,104</b>	<b>\$ 656,402</b>	<b>\$ 899,450</b>	<b>\$ 440,681</b>	<b>\$ 900,937</b>	<b>\$ 773,290</b>
<b>94</b>	<b>Communications &amp; Engagement</b>						
<b>95</b>	<b>100 General Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 88,563</b>	<b>\$ 88,563</b>	<b>\$ 723,284</b>
<b>96</b>	<b>Expenses</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 88,563</b>	<b>\$ 88,563</b>	<b>\$ 723,284</b>
<b>97</b>	<b>Labor and Benefits</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 87,269</b>	<b>\$ 87,269</b>	<b>\$ 434,292</b>
98	Full Time	-	-	-	70,271	70,271	335,910
99	Benefits	-	-	-	16,557	16,557	96,381
100	Insurance	-	-	-	141	141	801
101	Other Compensation	-	-	-	300	300	1,200
<b>102</b>	<b>Operating</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,160</b>	<b>\$ 1,160</b>	<b>\$ 160,600</b>
103	Contract Services	-	-	-	847	847	126,100
104	Equipment	-	-	-	-	-	1,000
105	Grants and Contributions	-	-	-	-	-	20,000
106	Operating Supplies	-	-	-	313	313	1,000
107	Professional Development	-	-	-	-	-	12,500
<b>108</b>	<b>Interfund Charges</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 134</b>	<b>\$ 134</b>	<b>\$ 128,392</b>
109	Facility	-	-	-	-	-	29,542
110	Information Technology	-	-	-	134	134	98,850
<b>111</b>	<b>Total Communications &amp; Engagement Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 88,563</b>	<b>\$ 88,563</b>	<b>\$ 723,284</b>
<b>112</b>	<b>Community Development</b>						



**2023 Recommended Operating Budget**  
**By Department, By Fund, By Account Classification**  
**October 3, 2022**

Line Item Ref #	By Department By Fund By Classification	2020	2021	2022	2022	2022	2023
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
113	<b>100 General Fund</b>	\$ 1,235,460	\$ 1,421,824	\$ 3,464,411	\$ 1,657,633	\$ 3,219,773	\$ 6,071,757
114	<b>Revenue</b>	\$ 254,764	\$ 315,351	\$ 208,050	\$ 140,550	\$ 208,050	\$ 135,050
115	Charges for Service	254,764	285,351	208,050	140,550	208,050	135,050
116	Other	-	30,000	-	-	-	-
117	<b>Expenses</b>	\$ 1,490,224	\$ 1,737,175	\$ 3,672,461	\$ 1,798,183	\$ 3,427,823	\$ 6,206,807
118	<b>Labor and Benefits</b>	\$ 980,669	\$ 1,085,584	\$ 2,095,977	\$ 1,143,813	\$ 2,096,339	\$ 2,287,150
119	Full Time	742,474	790,216	1,496,120	839,428	1,496,120	1,623,121
120	Seasonal	146	45,756	104,924	33,618	104,924	54,080
121	Overtime	750	1,263	2,643	7,182	7,182	10,893
122	Benefits	214,370	236,894	485,212	259,128	481,035	577,998
123	Insurance	9,467	1,419	3,626	2,057	3,626	4,053
124	Other Compensation	13,462	10,036	3,452	2,400	3,452	17,005
125	<b>Operating</b>	\$ 82,333	\$ 227,584	\$ 1,172,197	\$ 419,417	\$ 927,197	\$ 3,548,501
126	Charges and Fees	7,621	9,490	8,200	4,582	8,200	8,000
127	Contract Services	52,934	187,833	1,032,500	340,473	787,500	590,500
128	Equipment	1,200	299	33,800	18,983	33,800	191,699
129	Grants and Contributions	430	2,555	20,000	4,731	20,000	2,599,350
130	Operating Supplies	10,929	13,267	9,800	7,070	9,800	33,600
131	Professional Development	7,731	14,140	64,897	43,578	64,897	123,852
132	Rent	1,488	-	3,000	-	3,000	1,500
133	<b>Interfund Charges</b>	\$ 427,222	\$ 424,007	\$ 404,287	\$ 234,953	\$ 404,287	\$ 371,156
134	Facility	52,673	46,545	56,519	32,969	56,519	71,743
135	Information Technology	341,828	341,657	310,173	180,054	310,173	250,730
136	Liability Insurance	28,811	35,805	37,595	21,930	37,595	45,114
137	Fleet	3,910	-	-	-	-	3,569
138	<b>104 CDBG Fund</b>	\$ -	\$ -	\$ -	\$ 284,506	\$ (63,387)	\$ -
139	<b>Revenue</b>	\$ 717,326	\$ 642,223	\$ 469,557	\$ 63,859	\$ 469,557	\$ 441,451
140	Intergovernmental	717,326	642,223	469,557	63,859	469,557	441,451
141	<b>Expenses</b>	\$ 717,326	\$ 642,223	\$ 469,557	\$ 348,365	\$ 406,170	\$ 441,451
142	<b>Operating</b>	\$ 326,035	\$ 577,792	\$ 289,198	\$ 297,811	\$ 297,811	\$ 276,950
143	Contract Services	-	44,750	-	-	-	-
144	Grants and Contributions	325,999	533,042	289,198	297,811	297,811	276,950
145	Operating Supplies	36	-	-	-	-	-
146	<b>Transfers Out</b>	\$ 391,291	\$ 64,431	\$ 180,359	\$ 50,554	\$ 108,359	\$ 164,501
147	Transfers Out	391,291	64,431	180,359	50,554	108,359	164,501
148	<b>116 Affordable Housing Fund</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,063,000
149	<b>Revenue</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,063,000
150	Taxes	-	-	-	-	-	1,063,000
151	<b>201 Sales Tax CIP Fund</b>	\$ 41,885	\$ (10,665)	\$ -	\$ 19,960	\$ 89,875	\$ 70,000
152	<b>Revenue</b>	\$ 37,500	\$ (10,665)	\$ -	\$ 19,960	\$ 110,125	\$ 70,000
153	Intergovernmental	37,500	(10,665)	-	19,960	110,125	70,000
154	<b>Expenses</b>	\$ 79,385	\$ -	\$ -	\$ -	\$ 200,000	\$ 140,000
155	<b>Operating</b>	\$ 79,385	\$ -	\$ -	\$ -	\$ 200,000	\$ 140,000
156	Contract Services	79,385	-	-	-	200,000	-
157	Equipment	-	-	-	-	-	140,000
158	<b>Total Community Development Expenditures</b>	\$ 2,286,935	\$ 2,379,398	\$ 4,142,018	\$ 2,146,548	\$ 4,033,993	\$ 6,788,258
159	<b>Finance</b>						
160	<b>100 General Fund</b>	\$ 1,626,225	\$ 1,548,138	\$ 2,506,283	\$ 1,530,027	\$ 2,487,695	\$ 2,781,801
161	<b>Revenue</b>	\$ 270,398	\$ 322,605	\$ 337,500	\$ 214,214	\$ 337,500	\$ 330,550
162	Charges for Service	30,174	39,613	63,000	18,651	63,000	42,250
163	Intergovernmental	428	495	-	-	-	-
164	Fines and Forfeitures	239,796	282,497	274,500	195,563	274,500	288,300
165	<b>Expenses</b>	\$ 1,896,623	\$ 1,870,742	\$ 2,843,783	\$ 1,744,241	\$ 2,825,195	\$ 3,112,351
166	<b>Labor and Benefits</b>	\$ 1,178,820	\$ 1,241,160	\$ 1,836,035	\$ 1,128,306	\$ 1,836,035	\$ 2,028,652
167	Full Time	800,860	872,907	1,290,309	803,382	1,290,309	1,441,581
168	Seasonal	75,385	74,741	105,915	54,223	105,915	79,950



**2023 Recommended Operating Budget**  
**By Department, By Fund, By Account Classification**  
**October 3, 2022**

Line Item Ref #	By Department By Fund By Classification	2022					
		2020 Actual	2021 Actual	2022 Adopted	2022 Actual YTD	Year End Estimated	2023 Recommended
169	Overtime	-	-	4,233	283	4,233	2,500
170	Benefits	281,008	287,151	427,957	264,108	427,957	496,193
171	Insurance	12,934	1,601	2,820	1,770	2,820	3,626
172	Other Compensation	8,633	4,760	4,801	4,540	4,801	4,802
<b>173</b>	<b>Operating</b>	<b>\$ 130,578</b>	<b>\$ 119,378</b>	<b>\$ 258,086</b>	<b>\$ 179,032</b>	<b>\$ 239,498</b>	<b>\$ 246,670</b>
174	Charges and Fees	300	3,304	315	3,830	5,315	5,815
175	Contract Services	73,745	80,153	123,209	82,799	99,621	173,040
176	Equipment	35,748	11,327	70,700	60,579	70,700	7,000
177	Operating Supplies	13,398	15,896	23,005	15,027	23,005	20,790
178	Professional Development	7,237	8,573	39,357	16,797	39,357	39,525
179	Repairs	150	125	1,500	-	1,500	500
<b>180</b>	<b>Interfund Charges</b>	<b>\$ 587,225</b>	<b>\$ 510,205</b>	<b>\$ 749,662</b>	<b>\$ 436,904</b>	<b>\$ 749,662</b>	<b>\$ 837,029</b>
181	Facility	78,120	81,461	89,325	52,106	89,325	140,438
182	Information Technology	509,105	428,744	660,337	384,798	660,337	696,591
<b>183</b>	<b>106 Lodgers Tax Increase Fund</b>	<b>\$ 117,903</b>	<b>\$ (126,962)</b>	<b>\$ -</b>	<b>\$ (251,887)</b>	<b>\$ 149,832</b>	<b>\$ -</b>
<b>184</b>	<b>Revenue</b>	<b>\$ 1,072,214</b>	<b>\$ 1,886,959</b>	<b>\$ 1,864,219</b>	<b>\$ 1,533,224</b>	<b>\$ 2,213,733</b>	<b>\$ 2,412,969</b>
185	Taxes	1,072,214	1,886,959	1,864,219	1,533,224	2,213,733	2,412,969
<b>186</b>	<b>Expenses</b>	<b>\$ 1,190,117</b>	<b>\$ 1,759,997</b>	<b>\$ 1,864,219</b>	<b>\$ 1,281,337</b>	<b>\$ 2,363,565</b>	<b>\$ 2,412,969</b>
<b>187</b>	<b>Operating</b>	<b>\$ 705,812</b>	<b>\$ 1,026,665</b>	<b>\$ 1,087,461</b>	<b>\$ 675,685</b>	<b>\$ 1,378,746</b>	<b>\$ 1,407,565</b>
188	Grants and Contributions	705,812	1,026,665	1,087,461	675,685	1,378,746	1,407,565
<b>189</b>	<b>Transfers Out</b>	<b>\$ 484,305</b>	<b>\$ 733,332</b>	<b>\$ 776,758</b>	<b>\$ 605,652</b>	<b>\$ 984,819</b>	<b>\$ 1,005,404</b>
190	Transfers Out	484,305	733,332	776,758	605,652	984,819	1,005,404
<b>191</b>	<b>Total Finance Expenditures</b>	<b>\$ 3,086,740</b>	<b>\$ 3,630,739</b>	<b>\$ 4,708,002</b>	<b>\$ 3,025,578</b>	<b>\$ 5,188,760</b>	<b>\$ 5,525,320</b>
<b>192</b>	<b>Fire</b>						
<b>193</b>	<b>100 General Fund</b>	<b>\$ 11,146,564</b>	<b>\$ 8,926,798</b>	<b>\$ 10,504,194</b>	<b>\$ 7,657,574</b>	<b>\$ 10,711,871</b>	<b>\$ 11,295,205</b>
<b>194</b>	<b>Revenue</b>	<b>\$ 8,111,186</b>	<b>\$ 10,009,042</b>	<b>\$ 10,338,550</b>	<b>\$ 6,740,253</b>	<b>\$ 10,125,932</b>	<b>\$ 10,441,059</b>
195	Licenses and Permits	113,438	140,975	131,000	128,139	131,000	131,000
196	Charges for Service	7,389,124	8,749,831	9,581,227	6,397,465	9,365,395	9,682,351
197	Intergovernmental	605,626	1,113,697	625,823	212,035	628,423	626,708
198	Interest	1,698	1,919	-	614	614	-
199	Other	1,300	2,620	500	2,000	500	1,000
<b>200</b>	<b>Expenses</b>	<b>\$ 19,257,750</b>	<b>\$ 18,935,840</b>	<b>\$ 20,842,744</b>	<b>\$ 14,397,827</b>	<b>\$ 20,837,803</b>	<b>\$ 21,736,264</b>
<b>201</b>	<b>Labor and Benefits</b>	<b>\$ 15,094,878</b>	<b>\$ 14,838,506</b>	<b>\$ 15,577,259</b>	<b>\$ 11,112,012</b>	<b>\$ 15,577,259</b>	<b>\$ 16,230,391</b>
202	Full Time	9,920,571	9,470,337	9,837,464	6,803,068	9,837,464	10,592,921
203	Seasonal	19,214	18,101	62,445	19,981	62,445	80,954
204	Overtime	1,011,864	1,195,817	1,165,724	1,167,495	1,165,724	810,751
205	Benefits	3,248,038	3,196,076	3,451,930	2,378,941	3,451,930	3,563,400
206	Insurance	297,899	474,789	588,133	436,731	588,133	722,532
207	Other Compensation	89,280	85,051	54,413	20,239	54,413	34,833
208	Pensions	508,012	398,335	417,150	285,557	417,150	425,000
<b>209</b>	<b>Operating</b>	<b>\$ 1,315,314</b>	<b>\$ 1,261,498</b>	<b>\$ 1,918,695</b>	<b>\$ 1,271,618</b>	<b>\$ 1,906,137</b>	<b>\$ 1,975,564</b>
210	Charges and Fees	75,120	141,158	143,720	70,078	143,720	154,720
211	Contract Services	287,344	386,735	377,342	276,993	377,342	467,780
212	Equipment	470,934	29,325	563,360	349,942	563,360	283,621
213	Grants and Contributions	-	-	2,100	-	2,100	-
214	Operating Supplies	283,002	352,075	377,446	293,318	377,446	469,072
215	Professional Development	88,315	96,114	266,971	144,113	266,971	348,685
216	Repairs	31,565	46,389	32,740	39,160	39,160	43,740
217	Utilities	18,509	17,894	16,355	13,046	16,355	16,188
218	Rent	-	-	2,812	-	2,812	2,812
219	Fuel	3,733	9,013	1,600	433	1,600	1,600
220	System Maintenance	13,194	7,452	8,000	6,178	8,000	8,000
221	Uniforms and Gear	43,598	175,343	126,249	78,357	107,271	179,346
<b>222</b>	<b>Interfund Charges</b>	<b>\$ 2,847,558</b>	<b>\$ 2,835,836</b>	<b>\$ 3,346,790</b>	<b>\$ 2,014,197</b>	<b>\$ 3,354,407</b>	<b>\$ 3,530,309</b>
223	Facility	228,335	266,499	268,082	156,381	268,082	306,681
224	Information Technology	729,024	783,344	942,831	552,521	942,831	1,235,627





**2023 Recommended Operating Budget**  
**By Department, By Fund, By Account Classification**  
**October 3, 2022**

Line Item Ref #	By Department By Fund By Classification	2020	2021	2022	2022	2022	2023
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
225	Liability Insurance	32,496	142,351	199,291	116,253	199,291	239,149
226	Fleet	1,246,763	984,999	1,263,728	737,175	1,263,728	945,987
227	Fuel Charges	97,903	156,062	117,340	130,101	130,101	184,750
228	Comm Center	507,948	497,452	555,518	321,766	550,374	618,115
229	Departmental Services	5,089	5,129	-	-	-	-
<b>230</b>	<b>107 First Responder Tax Fund</b>	<b>\$ 821,110</b>	<b>\$ 2,442,131</b>	<b>\$ 5,641,470</b>	<b>\$ 3,783,850</b>	<b>\$ 7,724,755</b>	<b>\$ 6,528,147</b>
<b>231</b>	<b>Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,750,804</b>	<b>\$ -</b>	<b>\$ 1,606,650</b>	<b>\$ 2,306,610</b>
232	Intergovernmental	-	-	1,750,804	-	1,606,650	2,306,610
<b>233</b>	<b>Expenses</b>	<b>\$ 821,110</b>	<b>\$ 2,442,131</b>	<b>\$ 7,392,274</b>	<b>\$ 3,783,850</b>	<b>\$ 9,331,405</b>	<b>\$ 8,834,757</b>
<b>234</b>	<b>Labor and Benefits</b>	<b>\$ 480,202</b>	<b>\$ 2,251,487</b>	<b>\$ 6,200,329</b>	<b>\$ 3,077,725</b>	<b>\$ 6,201,149</b>	<b>\$ 6,796,299</b>
235	Full Time	346,096	1,436,465	4,184,711	2,194,083	4,184,711	4,657,220
236	Overtime	22,224	165,358	233,145	66,343	233,145	200,615
237	Benefits	104,379	481,661	1,550,393	693,567	1,547,296	1,629,795
238	Insurance	4,659	72,207	231,779	119,514	231,779	301,718
239	Other Compensation	2,844	95,796	301	4,218	4,218	6,951
<b>240</b>	<b>Operating</b>	<b>\$ 340,908</b>	<b>\$ 60,726</b>	<b>\$ 985,278</b>	<b>\$ 580,363</b>	<b>\$ 2,923,589</b>	<b>\$ 1,396,598</b>
241	Contract Services	246	5,099	59,062	45,612	59,062	26,438
242	Equipment	237,943	13,669	590,753	176,308	2,069,332	1,251,047
243	Operating Supplies	47,244	13,047	30,994	45,726	45,726	12,766
244	Professional Development	38,899	4,547	56,842	9,030	56,842	7,966
245	Repairs	1,560	10,519	6,876	1,009	6,876	3,407
246	Utilities	486	4,673	3,000	2,440	3,000	9,324
247	Uniforms and Gear	14,530	9,172	237,751	300,238	682,751	85,650
<b>248</b>	<b>Interfund Charges</b>	<b>\$ -</b>	<b>\$ 129,918</b>	<b>\$ 206,667</b>	<b>\$ 125,762</b>	<b>\$ 206,667</b>	<b>\$ 641,860</b>
249	Facility	-	26,110	30,710	17,914	30,710	30,146
250	Information Technology	-	1,002	22,555	13,923	22,555	471,379
251	Fleet	-	102,806	133,187	77,692	133,187	122,936
252	Fuel Charges	-	-	20,215	16,233	20,215	17,399
<b>253</b>	<b>Total Fire Expenditures</b>	<b>\$ 20,078,860</b>	<b>\$ 21,377,971</b>	<b>\$ 28,235,018</b>	<b>\$ 18,181,677</b>	<b>\$ 30,169,208</b>	<b>\$ 30,571,021</b>
<b>254</b>	<b>General Services</b>						
<b>255</b>	<b>100 General Fund</b>	<b>\$ 1,503,738</b>	<b>\$ 2,002,989</b>	<b>\$ 3,393,014</b>	<b>\$ 1,701,390</b>	<b>\$ 3,111,787</b>	<b>\$ 3,750,796</b>
<b>256</b>	<b>Revenue</b>	<b>\$ 197,092</b>	<b>\$ 190,225</b>	<b>\$ 140,000</b>	<b>\$ 51,934</b>	<b>\$ 146,228</b>	<b>\$ 65,000</b>
257	Charges for Service	182,334	186,801	138,500	44,206	138,500	63,500
258	Capital Proceeds	14,758	3,424	1,500	7,728	7,728	1,500
<b>259</b>	<b>Expenses</b>	<b>\$ 1,700,830</b>	<b>\$ 2,193,214</b>	<b>\$ 3,533,014</b>	<b>\$ 1,753,324</b>	<b>\$ 3,258,014</b>	<b>\$ 3,815,796</b>
<b>260</b>	<b>Labor and Benefits</b>	<b>\$ 1,386,771</b>	<b>\$ 1,579,070</b>	<b>\$ 1,870,070</b>	<b>\$ 1,333,135</b>	<b>\$ 1,870,070</b>	<b>\$ 2,306,458</b>
261	Full Time	986,026	1,149,791	1,339,510	936,484	1,327,430	1,592,465
262	Seasonal	12,635	6,175	-	1,611	1,611	-
263	Overtime	13,068	6,397	7,000	15,053	15,053	30,000
264	Benefits	323,909	350,891	442,784	318,217	442,784	572,445
265	Insurance	30,329	49,506	77,467	56,046	77,467	100,898
266	Other Compensation	20,804	16,310	3,309	5,725	5,725	10,650
<b>267</b>	<b>Operating</b>	<b>\$ 194,581</b>	<b>\$ 390,248</b>	<b>\$ 1,396,892</b>	<b>\$ 261,057</b>	<b>\$ 1,121,892</b>	<b>\$ 1,032,430</b>
268	Contract Services	4,026	193,388	300	11,172	11,172	400
269	Equipment	60,013	24,992	1,253,682	118,547	955,407	862,800
270	Grants and Contributions	-	-	-	-	-	12,500
271	Operating Supplies	101,126	109,601	108,500	96,915	108,500	105,250
272	Cost of Goods Sold	3,363	3,267	4,750	3,915	4,750	4,750
273	Professional Development	7,719	20,147	23,810	13,969	23,810	38,200
274	Repairs	14,867	888	1,500	2,221	2,221	1,500
275	System Maintenance	365	33,438	-	11,682	11,682	-
276	Uniforms and Gear	3,102	4,527	4,350	2,636	4,350	7,030
<b>277</b>	<b>Interfund Charges</b>	<b>\$ 119,478</b>	<b>\$ 223,896</b>	<b>\$ 266,052</b>	<b>\$ 159,132</b>	<b>\$ 266,052</b>	<b>\$ 476,908</b>
278	Facility	32,425	30,835	27,586	16,092	27,586	76,979
279	Information Technology	52,449	68,450	112,834	57,911	112,834	238,577
280	Liability Insurance	-	27,837	15,158	8,842	15,158	18,189



**2023 Recommended Operating Budget**  
**By Department, By Fund, By Account Classification**  
**October 3, 2022**

Line Item Ref #	By Department By Fund By Classification	2022					
		2020 Actual	2021 Actual	2022 Adopted	2022 Actual YTD	Year End Estimated	2023 Recommended
281	Fleet	16,301	72,811	78,589	45,844	78,589	99,055
282	Fuel Charges	18,303	23,963	31,885	30,443	31,885	44,108
<b>283</b>	<b>302 Solid Waste Removal Fund</b>	<b>\$ (437,237)</b>	<b>\$ (885,122)</b>	<b>\$ (439,676)</b>	<b>\$ (965,966)</b>	<b>\$ (627,455)</b>	<b>\$ 593,886</b>
<b>284</b>	<b>Revenue</b>	<b>\$ 4,803,574</b>	<b>\$ 5,087,750</b>	<b>\$ 5,088,404</b>	<b>\$ 3,808,829</b>	<b>\$ 5,232,459</b>	<b>\$ 5,445,868</b>
285	Charges for Service	4,785,582	5,076,318	5,080,000	3,775,108	5,180,000	5,321,862
286	Intergovernmental	-	-	-	33,721	33,721	89,600
287	Interest	17,992	11,432	8,404	-	18,738	34,406
<b>288</b>	<b>Expenses</b>	<b>\$ 4,366,337</b>	<b>\$ 4,202,628</b>	<b>\$ 4,648,728</b>	<b>\$ 2,842,864</b>	<b>\$ 4,605,004</b>	<b>\$ 6,039,754</b>
<b>289</b>	<b>Labor and Benefits</b>	<b>\$ 1,049,721</b>	<b>\$ 1,104,722</b>	<b>\$ 1,275,625</b>	<b>\$ 1,195,062</b>	<b>\$ 1,598,168</b>	<b>\$ 2,286,694</b>
290	Full Time	720,538	729,157	835,778	826,413	1,058,603	1,541,572
291	Seasonal	-	-	30,000	9,516	36,518	3,400
292	Overtime	19,438	11,630	9,759	3,414	9,759	13,377
293	Benefits	274,459	275,139	321,736	277,772	394,145	554,199
294	Insurance	33,527	60,518	78,043	77,834	98,834	174,146
295	Other Compensation	1,759	28,278	309	113	309	-
<b>296</b>	<b>Operating</b>	<b>\$ 1,638,497</b>	<b>\$ 1,672,685</b>	<b>\$ 1,857,245</b>	<b>\$ 744,325</b>	<b>\$ 1,484,092</b>	<b>\$ 1,906,183</b>
297	Charges and Fees	707,661	775,431	840,300	523,955	840,300	911,726
298	Contract Services	785,821	802,677	829,820	112,298	450,030	113,584
299	Equipment	123,759	72,580	152,000	37,129	120,000	488,700
300	Equipment Maintenance	-	-	-	629	629	10,500
301	Operating Supplies	4,053	5,457	10,075	43,581	43,581	316,408
302	Professional Development	556	-	5,000	5,681	7,505	12,500
303	Repairs	15,605	13,972	17,050	17,964	17,964	43,250
304	Uniforms and Gear	1,042	2,568	3,000	3,088	4,083	9,515
<b>305</b>	<b>Interfund Charges</b>	<b>\$ 1,678,119</b>	<b>\$ 1,425,222</b>	<b>\$ 1,515,858</b>	<b>\$ 903,477</b>	<b>\$ 1,522,744</b>	<b>\$ 1,846,877</b>
306	Administrative Overhead	344,258	352,005	365,505	213,211	365,505	401,720
307	Facility	20,462	10,713	19,376	11,303	19,376	22,706
308	Information Technology	24,369	27,237	28,733	17,013	28,733	244,446
309	Liability Insurance	44,927	36,921	38,767	22,614	38,767	46,520
310	Fleet	881,147	649,234	710,821	414,646	710,821	751,776
311	Fuel Charges	128,941	104,113	104,125	79,714	111,011	127,335
312	Utility Services	234,015	244,999	248,531	144,976	248,531	252,374
<b>313</b>	<b>303 Grand Junction Convention Center Fund</b>	<b>\$ (97,809)</b>	<b>\$ 34,673</b>	<b>\$ -</b>	<b>\$ 132,051</b>	<b>\$ -</b>	<b>\$ -</b>
<b>314</b>	<b>Revenue</b>	<b>\$ 591,152</b>	<b>\$ 313,795</b>	<b>\$ 431,761</b>	<b>\$ 215,812</b>	<b>\$ 431,761</b>	<b>\$ 452,884</b>
315	Charges for Service	145	2,096	25,000	732	25,000	25,000
316	Intergovernmental	391,007	111,699	206,761	115,080	206,761	227,884
317	Transfers In	200,000	200,000	200,000	100,000	200,000	200,000
<b>318</b>	<b>Expenses</b>	<b>\$ 493,343</b>	<b>\$ 348,468</b>	<b>\$ 431,761</b>	<b>\$ 347,863</b>	<b>\$ 431,761</b>	<b>\$ 452,884</b>
<b>319</b>	<b>Operating</b>	<b>\$ 314,986</b>	<b>\$ 184,427</b>	<b>\$ 225,000</b>	<b>\$ 227,252</b>	<b>\$ 227,252</b>	<b>\$ 225,600</b>
320	Charges and Fees	600	100	-	560	560	600
321	Contract Services	265,134	183,960	225,000	226,692	226,692	225,000
322	Equipment	53,007	-	-	-	-	-
323	Grants and Contributions	-	-	-	-	-	-
324	Operating Supplies	(3,755)	(924)	-	-	-	-
325	Repairs	-	1,291	-	-	-	-
<b>326</b>	<b>Interfund Charges</b>	<b>\$ 178,357</b>	<b>\$ 164,041</b>	<b>\$ 206,761</b>	<b>\$ 120,611</b>	<b>\$ 204,509</b>	<b>\$ 227,284</b>
327	Facility	132,469	158,469	185,874	108,427	183,622	221,532
328	Liability Insurance	13,814	-	14,758	8,609	14,758	-
329	Fleet	7,173	5,572	6,129	3,575	6,129	5,752
330	Departmental Services	24,901	-	-	-	-	-
<b>331</b>	<b>305 Golf Courses Fund</b>	<b>\$ (99,627)</b>	<b>\$ (239,433)</b>	<b>\$ (32,623)</b>	<b>\$ (228,740)</b>	<b>\$ (36,558)</b>	<b>\$ 73,170</b>
<b>332</b>	<b>Revenue</b>	<b>\$ 2,135,007</b>	<b>\$ 2,292,861</b>	<b>\$ 2,299,870</b>	<b>\$ 1,796,247</b>	<b>\$ 2,304,389</b>	<b>\$ 2,508,728</b>
333	Charges for Service	2,120,337	2,274,395	2,281,150	1,786,008	2,281,150	2,483,710
334	Interest	1,690	3,490	-	-	4,519	10,618
335	Other	12,980	14,976	18,720	10,239	18,720	14,400
<b>336</b>	<b>Expenses</b>	<b>\$ 2,035,380</b>	<b>\$ 2,053,428</b>	<b>\$ 2,267,247</b>	<b>\$ 1,567,507</b>	<b>\$ 2,267,831</b>	<b>\$ 2,581,898</b>



**2023 Recommended Operating Budget**  
**By Department, By Fund, By Account Classification**  
**October 3, 2022**

Line Item Ref #	By Department By Fund By Classification	2022					
		2020 Actual	2021 Actual	2022 Adopted	2022 Actual YTD	Year End Estimated	2023 Recommended
<b>337</b>	<b>Labor and Benefits</b>	\$ 871,908	\$ 877,862	\$ 863,125	\$ 672,071	\$ 863,709	\$ 974,596
338	Full Time	406,597	407,811	402,900	292,068	402,900	469,600
339	Seasonal	269,130	280,755	279,868	237,762	274,100	292,207
340	Overtime	1,591	447	1,990	346	1,990	1,999
341	Benefits	160,987	167,775	168,029	125,614	168,029	194,055
342	Insurance	20,583	13,238	9,133	15,485	15,485	15,682
343	Other Compensation	13,020	7,836	1,205	802	1,205	1,053
<b>344</b>	<b>Operating</b>	\$ 681,265	\$ 693,552	\$ 806,640	\$ 548,784	\$ 806,640	\$ 876,106
345	Charges and Fees	69,581	71,166	82,800	60,508	82,800	88,100
346	Contract Services	5,267	16,817	8,935	16,989	16,989	21,541
347	Equipment	115,587	115,071	166,775	96,660	166,775	176,775
348	Operating Supplies	32,535	39,106	28,850	36,405	36,405	31,925
349	Cost of Goods Sold	308,227	304,162	341,000	231,545	325,391	343,100
350	Professional Development	3,756	3,954	6,015	2,840	6,015	6,650
351	Repairs	8,509	34,198	29,250	16,904	29,250	31,750
352	Utilities	43,424	50,357	52,140	43,408	52,140	50,390
353	Rent	-	-	250	-	250	250
354	Equipment Maintenance	10,335	9,001	12,125	5,679	12,125	12,625
355	System Maintenance	82,638	49,720	77,500	37,228	77,500	111,750
356	Uniforms and Gear	1,406	-	1,000	618	1,000	1,250
<b>357</b>	<b>Interfund Charges</b>	\$ 482,207	\$ 482,014	\$ 597,482	\$ 346,652	\$ 597,482	\$ 731,196
358	Administrative Overhead	125,252	146,554	170,240	99,307	170,240	188,154
359	Facility	67,883	47,943	78,760	45,943	78,760	100,707
360	Information Technology	68,458	77,679	77,639	45,201	77,639	120,518
361	Liability Insurance	21,968	22,353	23,470	13,691	23,470	28,164
362	Fleet	176,008	172,908	229,743	134,017	229,743	269,032
363	Fuel Charges	18,412	14,577	17,630	8,493	17,630	24,621
364	Departmental Services	4,226	-	-	-	-	-
<b>365</b>	<b>308 Parking Authority Fund</b>	\$ (315,294)	\$ (436,440)	\$ (442,381)	\$ (143,411)	\$ (447,049)	\$ (398,554)
<b>366</b>	<b>Revenue</b>	\$ 591,512	\$ 723,315	\$ 751,149	\$ 353,422	\$ 755,817	\$ 789,195
367	Charges for Service	383,768	466,252	500,150	247,203	500,150	479,635
368	Fines and Forfeitures	143,700	190,558	190,000	46,099	190,000	220,000
369	Interest	8,814	4,990	4,149	-	5,547	13,220
370	Other	55,230	61,515	56,850	60,120	60,120	76,340
<b>371</b>	<b>Expenses</b>	\$ 276,218	\$ 286,875	\$ 308,768	\$ 210,011	\$ 308,768	\$ 390,641
<b>372</b>	<b>Labor and Benefits</b>	\$ 94,284	\$ 98,245	\$ 79,155	\$ 61,488	\$ 79,155	\$ 156,227
373	Full Time	60,836	63,578	46,842	38,737	46,842	102,060
374	Benefits	28,144	31,284	29,931	21,077	29,931	51,368
375	Insurance	3,607	1,654	1,930	1,420	1,930	2,498
376	Other Compensation	1,697	1,729	452	254	452	301
<b>377</b>	<b>Operating</b>	\$ 92,594	\$ 108,737	\$ 151,499	\$ 91,711	\$ 140,626	\$ 159,500
378	Charges and Fees	64,739	78,405	88,500	16,113	50,919	80,000
379	Contract Services	4,391	7,686	22,649	49,357	49,357	17,500
380	Equipment	1,757	3,325	20,000	19,274	20,000	40,000
381	Operating Supplies	109	1,578	5,450	95	5,450	5,800
382	Professional Development	-	-	-	-	-	1,500
383	Repairs	21,590	17,701	14,500	6,872	14,500	14,500
384	Uniforms and Gear	8	42	400	-	400	200
<b>385</b>	<b>Interfund Charges</b>	\$ 89,340	\$ 79,893	\$ 78,114	\$ 56,812	\$ 88,987	\$ 74,914
386	Administrative Overhead	55,541	53,996	55,658	32,467	55,658	58,878
387	Facility	11,527	10,649	12,567	7,331	12,567	9,954
388	Information Technology	7,014	9,609	3,092	1,804	3,092	-
389	Liability Insurance	9,625	432	453	10,751	10,751	544
390	Fleet	5,190	4,508	5,904	3,444	5,904	4,928
391	Fuel Charges	443	699	440	1,015	1,015	610
<b>392</b>	<b>Total General Services Expenditures</b>	\$ 8,872,108	\$ 9,084,613	\$ 11,189,518	\$ 6,721,568	\$ 10,871,378	\$ 13,280,973



**2023 Recommended Operating Budget**  
**By Department, By Fund, By Account Classification**  
**October 3, 2022**

Line Item Ref #	By Department By Fund By Classification	2020 Actual	2021 Actual	2022 Adopted	2022 Actual YTD	2022 Year End Estimated	2023 Recommended
<b>393</b>	<b>Human Resources</b>						
394	100 General Fund	\$ 1,537,247	\$ 1,657,741	\$ 2,790,660	\$ 1,385,325	\$ 2,277,088	\$ 3,020,228
395	Expenses	\$ 1,537,247	\$ 1,657,741	\$ 2,790,660	\$ 1,385,325	\$ 2,277,088	\$ 3,020,228
396	Labor and Benefits	\$ 908,067	\$ 942,928	\$ 1,501,903	\$ 849,222	\$ 1,488,331	\$ 2,042,088
397	Full Time	583,503	631,180	682,014	543,956	682,014	850,282
398	Seasonal	100,255	98,880	297,002	114,604	296,923	357,000
399	Overtime	-	353	-	79	79	-
400	Benefits	161,688	187,854	229,987	173,564	229,987	303,972
401	Insurance	26,461	1,972	126,970	1,912	126,970	127,873
402	Other Compensation	34,144	20,778	145,770	14,337	132,198	400,855
403	Pensions	2,016	1,911	20,160	770	20,160	2,106
404	Operating	\$ 303,768	\$ 382,693	\$ 949,810	\$ 338,955	\$ 449,810	\$ 644,278
405	Contract Services	148,654	151,209	678,810	195,173	178,810	234,414
406	Equipment	9,967	18,910	15,500	21,058	21,058	51,644
407	Operating Supplies	94,342	100,325	164,300	95,672	158,742	166,150
408	Professional Development	50,805	52,999	91,200	27,052	91,200	192,070
409	Insurance and Claims	-	59,250	-	-	-	-
410	Interfund Charges	\$ 325,412	\$ 332,120	\$ 338,947	\$ 197,148	\$ 338,947	\$ 333,862
411	Facility	36,102	32,000	39,486	23,034	39,486	47,177
412	Information Technology	285,583	296,328	295,290	171,681	295,290	281,680
413	Liability Insurance	3,727	3,792	4,171	2,433	4,171	5,005
414	Total Human Resources Expenditures	\$ 1,537,247	\$ 1,657,741	\$ 2,790,660	\$ 1,385,325	\$ 2,277,088	\$ 3,020,228
<b>415</b>	<b>Parks and Recreation</b>						
416	100 General Fund	\$ 7,502,620	\$ 7,463,413	\$ 9,194,622	\$ 6,280,381	\$ 8,832,812	\$ 10,082,228
417	Revenue	\$ 1,009,385	\$ 2,352,604	\$ 2,229,515	\$ 1,916,784	\$ 2,549,639	\$ 3,162,311
418	Licenses and Permits	2,045	1,500	1,600	1,050	1,600	1,200
419	Charges for Service	835,388	1,849,213	1,831,369	1,676,194	2,161,369	2,863,243
420	Intergovernmental	157,069	354,201	371,671	222,521	361,795	271,743
421	Other	14,883	147,690	24,875	17,019	24,875	26,125
422	Expenses	\$ 8,512,006	\$ 9,816,018	\$ 11,424,137	\$ 8,197,165	\$ 11,382,451	\$ 13,244,539
423	Labor and Benefits	\$ 5,208,350	\$ 5,796,411	\$ 6,834,075	\$ 4,968,319	\$ 6,705,341	\$ 7,826,468
424	Full Time	2,711,881	2,878,182	3,442,319	2,302,118	3,313,319	3,857,337
425	Seasonal	1,166,957	1,375,840	1,622,772	1,374,084	1,622,772	2,046,590
426	Overtime	33,743	62,590	65,805	74,338	74,338	59,444
427	Benefits	1,121,650	1,183,615	1,454,652	973,724	1,427,110	1,509,723
428	Insurance	128,949	217,333	207,121	183,374	207,121	313,711
429	Other Compensation	45,170	78,851	41,406	60,681	60,681	39,663
430	Operating	\$ 1,579,890	\$ 2,189,746	\$ 2,483,085	\$ 1,964,303	\$ 2,566,223	\$ 2,994,501
431	Charges and Fees	7,155	4,381	6,675	7,453	7,453	6,979
432	Contract Services	224,005	466,924	550,784	432,868	623,106	666,334
433	Equipment	75,621	98,652	264,955	74,798	201,145	788,928
434	Grants and Contributions	3,833	128,627	145,680	106,490	106,490	10,680
435	Operating Supplies	195,093	232,907	241,816	233,174	309,692	284,452
436	Cost of Goods Sold	10,345	28,664	29,779	53,833	53,833	30,145
437	Professional Development	14,594	26,614	39,489	30,296	42,489	46,381
438	Insurance and Claims	-	-	5,700	-	5,700	5,700
439	Repairs	44,085	93,615	74,588	79,896	79,896	96,288
440	Utilities	748,193	775,904	737,078	645,925	741,678	662,777
441	System Maintenance	235,165	295,378	351,773	273,822	358,773	354,552
442	Uniforms and Gear	14,636	25,927	24,374	19,661	25,574	31,151
443	Equipment Maintenance	7,165	12,153	10,394	6,087	10,394	10,134
444	Interfund Charges	\$ 1,723,766	\$ 1,829,861	\$ 2,106,977	\$ 1,264,543	\$ 2,110,887	\$ 2,423,570
445	Facility	417,676	522,886	533,788	311,376	533,788	589,832
446	Information Technology	469,651	501,158	636,305	380,514	640,215	943,685
447	Liability Insurance	55,239	102,665	107,796	62,881	107,796	129,354
448	Fleet	690,175	583,635	744,806	434,470	744,806	653,604



**2023 Recommended Operating Budget**  
**By Department, By Fund, By Account Classification**  
**October 3, 2022**

Line Item Ref #	By Department By Fund By Classification	2020	2021	2022	2022	2022	2023
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
449	Fuel Charges	66,509	95,000	84,282	75,302	84,282	107,095
450	Departmental Services	24,516	24,517	-	-	-	-
<b>451</b>	<b>Total Parks and Recreation Expenditures</b>	<b>\$ 8,512,006</b>	<b>\$ 9,816,018</b>	<b>\$ 11,424,137</b>	<b>\$ 8,197,165</b>	<b>\$ 11,382,451</b>	<b>\$ 13,244,539</b>
<b>452</b>	<b>Police</b>						
<b>453</b>	<b>100 General Fund</b>	<b>\$ 24,244,263</b>	<b>\$ 25,023,677</b>	<b>\$ 27,210,366</b>	<b>\$ 17,939,326</b>	<b>\$ 27,180,818</b>	<b>\$ 29,921,988</b>
<b>454</b>	<b>Revenue</b>	<b>\$ 1,506,102</b>	<b>\$ 1,189,881</b>	<b>\$ 1,801,252</b>	<b>\$ 1,123,392</b>	<b>\$ 1,715,725</b>	<b>\$ 1,721,981</b>
455	Licenses and Permits	1,125	525	1,500	825	1,500	957
456	Charges for Service	637,226	747,980	876,538	730,217	876,538	905,302
457	Intergovernmental	838,166	416,331	891,114	386,959	805,537	787,281
458	Fines and Forfeitures	23,085	18,766	32,000	5,241	32,000	28,441
459	Other	-	6,279	100	150	150	-
460	Capital Proceeds	6,500	-	-	-	-	-
<b>461</b>	<b>Expenses</b>	<b>\$ 25,750,365</b>	<b>\$ 26,213,558</b>	<b>\$ 29,011,618</b>	<b>\$ 19,062,718</b>	<b>\$ 28,896,543</b>	<b>\$ 31,643,969</b>
<b>462</b>	<b>Labor and Benefits</b>	<b>\$ 17,038,664</b>	<b>\$ 17,873,725</b>	<b>\$ 19,441,314</b>	<b>\$ 13,288,294</b>	<b>\$ 19,451,168</b>	<b>\$ 22,142,766</b>
463	Full Time	11,586,244	11,843,506	12,956,293	8,720,834	12,956,293	14,801,933
464	Seasonal	34,430	51,703	47,295	8,100	47,295	-
465	Overtime	1,147,806	1,386,427	1,365,077	1,100,974	1,365,077	1,499,999
466	Benefits	3,716,999	3,950,590	4,378,573	2,939,356	4,374,862	4,873,222
467	Insurance	296,579	453,284	625,073	436,461	625,073	809,847
468	Other Compensation	256,606	188,215	69,003	82,568	82,568	157,765
<b>469</b>	<b>Operating</b>	<b>\$ 2,381,328</b>	<b>\$ 2,339,551</b>	<b>\$ 2,781,435</b>	<b>\$ 1,751,154</b>	<b>\$ 2,679,438</b>	<b>\$ 2,919,947</b>
470	Charges and Fees	1,214	1,285	525	1,217	1,217	700
471	Contract Services	637,182	660,537	1,046,920	725,012	1,025,625	818,433
472	Equipment	908,999	659,172	758,407	272,945	656,410	1,014,110
473	Grants and Contributions	12,568	6,408	17,575	4,535	17,575	24,654
474	Operating Supplies	257,371	248,486	230,826	220,603	230,826	286,491
475	Professional Development	315,906	487,741	410,865	337,464	410,865	440,835
476	Insurance and Claims	-	1,000	-	1,553	1,553	-
477	Repairs	28,034	(2,859)	21,616	4,726	21,616	22,016
478	Rent	92,878	90,339	90,188	108,233	108,233	112,058
479	Equipment Maintenance	55	1,413	2,550	3,555	3,555	2,550
480	Uniforms and Gear	127,121	186,029	201,963	71,311	201,963	198,100
<b>481</b>	<b>Interfund Charges</b>	<b>\$ 6,330,373</b>	<b>\$ 6,000,282</b>	<b>\$ 6,788,869</b>	<b>\$ 4,023,270</b>	<b>\$ 6,765,937</b>	<b>\$ 6,581,256</b>
482	Facility	467,418	424,375	512,795	302,219	512,795	644,237
483	Information Technology	2,213,717	2,167,165	2,415,708	1,425,162	2,415,708	2,098,639
484	Liability Insurance	259,834	271,251	305,157	178,008	305,157	366,188
485	Fleet	732,312	647,372	925,567	539,914	925,567	779,833
486	Fuel Charges	130,384	184,040	153,045	143,477	153,045	206,154
487	Comm Center	2,526,708	2,306,079	2,476,597	1,434,490	2,453,665	2,486,205
<b>488</b>	<b>107 First Responder Tax Fund</b>	<b>\$ 860,795</b>	<b>\$ 338,835</b>	<b>\$ 2,379,458</b>	<b>\$ 411,122</b>	<b>\$ 2,198,578</b>	<b>\$ 1,867,584</b>
<b>489</b>	<b>Expenses</b>	<b>\$ 860,795</b>	<b>\$ 338,835</b>	<b>\$ 2,379,458</b>	<b>\$ 411,122</b>	<b>\$ 2,198,578</b>	<b>\$ 1,867,584</b>
<b>490</b>	<b>Labor and Benefits</b>	<b>\$ 254,463</b>	<b>\$ 319,923</b>	<b>\$ 1,868,650</b>	<b>\$ 234,381</b>	<b>\$ 1,868,670</b>	<b>\$ 1,117,595</b>
491	Full Time	213,312	261,292	1,306,423	185,633	1,306,423	816,771
492	Overtime	1,375	3,351	-	2,048	2,048	-
493	Benefits	38,561	52,123	480,155	42,848	478,127	272,820
494	Insurance	886	2,707	49,621	3,523	49,621	27,553
495	Other Compensation	329	450	32,451	329	32,451	451
<b>496</b>	<b>Operating</b>	<b>\$ 605,324</b>	<b>\$ 13,461</b>	<b>\$ 270,146</b>	<b>\$ 32,919</b>	<b>\$ 89,246</b>	<b>\$ 470,496</b>
497	Contract Services	-	-	-	-	-	200,000
498	Equipment	605,324	13,461	200,604	21,358	21,358	200,954
499	Operating Supplies	-	-	18,960	380	17,306	18,960
500	Professional Development	-	-	29,000	-	29,000	29,000
501	Uniforms and Gear	-	-	21,582	11,181	21,582	21,582
<b>502</b>	<b>Interfund Charges</b>	<b>\$ 1,008</b>	<b>\$ 5,451</b>	<b>\$ 240,662</b>	<b>\$ 143,822</b>	<b>\$ 240,662</b>	<b>\$ 279,493</b>
503	Information Technology	1,008	5,451	68,937	40,923	68,937	126,335
504	Fleet	-	-	129,850	75,746	129,850	138,606



**2023 Recommended Operating Budget**  
**By Department, By Fund, By Account Classification**  
**October 3, 2022**

Line Item Ref #	By Department By Fund By Classification	2020	2021	2022	2022	2022	2023
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
505	Fuel Charges	-	-	41,875	27,153	41,875	14,552
<b>506</b>	<b>115 Public Safety Impact Fee Fund</b>	\$ -	\$ -	\$ 145,755	\$ 76,162	\$ 145,755	\$ 114,051
<b>507</b>	<b>Revenue</b>	\$ -	\$ -	\$ 145,755	\$ 76,162	\$ 145,755	\$ 114,051
508	Charges for Service	-	-	145,755	76,162	145,755	114,051
<b>509</b>	<b>308 Parking Authority Fund</b>	\$ 96,034	\$ 62,221	\$ 135,548	\$ 89,586	\$ 135,585	\$ 215,911
<b>510</b>	<b>Expenses</b>	\$ 96,034	\$ 62,221	\$ 135,548	\$ 89,586	\$ 135,585	\$ 215,911
<b>511</b>	<b>Labor and Benefits</b>	\$ 87,675	\$ 52,629	\$ 105,081	\$ 72,093	\$ 105,118	\$ 172,157
512	Full Time	44,481	42,792	82,577	53,996	80,362	108,174
513	Seasonal	22,765	-	-	-	-	-
514	Overtime	-	511	-	2,252	2,252	-
515	Benefits	18,845	7,640	18,250	12,866	18,250	57,595
516	Insurance	1,584	1,686	4,254	2,979	4,254	6,388
<b>517</b>	<b>Interfund Charges</b>	\$ 8,359	\$ 9,592	\$ 30,467	\$ 17,493	\$ 30,467	\$ 43,754
518	Information Technology	3,120	4,790	23,934	13,682	23,934	43,754
519	Fleet	5,239	4,802	6,533	3,811	6,533	-
<b>520</b>	<b>405 Comm Center Fund</b>	\$ 1,596,421	\$ 1,349,905	\$ 1,928,836	\$ 1,187,842	\$ 1,970,880	\$ 2,330,508
<b>521</b>	<b>Revenue</b>	\$ 5,202,236	\$ 5,118,962	\$ 5,401,396	\$ 3,474,328	\$ 5,359,651	\$ 5,578,443
522	Charges for Service	2,101,375	2,148,548	2,236,715	1,649,522	2,217,124	2,359,646
523	Intergovernmental	14,703	65,898	35,000	-	35,000	-
524	Interfund Revenue	3,034,656	2,803,531	3,032,115	1,756,256	3,004,039	3,104,320
525	Interest	10,891	10,175	4,166	-	10,088	23,877
526	Other	40,611	90,810	93,400	68,550	93,400	90,600
<b>527</b>	<b>Expenses</b>	\$ 6,798,657	\$ 6,468,867	\$ 7,330,232	\$ 4,662,170	\$ 7,330,531	\$ 7,908,951
<b>528</b>	<b>Labor and Benefits</b>	\$ 4,461,408	\$ 4,547,809	\$ 5,359,171	\$ 3,509,749	\$ 5,359,463	\$ 5,755,425
529	Full Time	2,776,336	2,875,163	3,420,632	2,075,116	3,399,311	3,647,509
530	Seasonal	3,299	-	-	-	-	-
531	Overtime	644,719	599,892	717,017	645,025	717,017	742,353
532	Benefits	957,728	1,022,199	1,213,216	759,689	1,213,216	1,355,172
533	Insurance	44,208	5,955	8,306	22,674	22,674	10,391
534	Other Compensation	35,118	44,600	-	7,245	7,245	-
<b>535</b>	<b>Operating</b>	\$ 707,520	\$ 437,661	\$ 474,562	\$ 276,905	\$ 474,569	\$ 507,521
536	Contract Services	62,187	100,211	98,229	56,504	98,229	79,343
537	Equipment	441,900	49,161	75,293	17,560	75,293	125,293
538	Grants and Contributions	121	1,196	1,470	488	1,470	1,470
539	Operating Supplies	39,907	39,429	33,574	22,887	33,387	34,888
540	Professional Development	44,166	82,731	99,762	68,293	99,762	101,600
541	Repairs	5,527	14,057	27,467	802	27,467	27,460
542	Utilities	74,127	123,211	92,567	63,977	92,567	91,267
543	Rent	39,585	27,665	46,200	46,394	46,394	46,200
<b>544</b>	<b>Interfund Charges</b>	\$ 1,629,729	\$ 1,483,397	\$ 1,496,499	\$ 875,516	\$ 1,496,499	\$ 1,646,005
545	Administrative Overhead	344,109	350,130	356,168	207,765	356,168	394,026
546	Facility	60,316	40,529	27,096	15,806	27,096	62,039
547	Information Technology	1,156,854	1,043,918	1,050,773	615,103	1,050,773	1,121,520
548	Liability Insurance	8,212	8,356	8,773	5,118	8,773	10,528
549	Fleet	59,050	38,710	51,804	30,219	51,804	55,320
550	Fuel Charges	1,188	1,754	1,885	1,505	1,885	2,572
<b>551</b>	<b>Total Police Expenditures</b>	\$ 33,505,851	\$ 33,083,481	\$ 38,856,856	\$ 24,225,597	\$ 38,561,236	\$ 41,636,415
<b>552</b>	<b>Public Works</b>						
<b>553</b>	<b>100 General Fund</b>	\$ 7,911,132	\$ 8,148,019	\$ 10,097,424	\$ 6,631,203	\$ 10,012,424	\$ 12,220,144
<b>554</b>	<b>Revenue</b>	\$ 598,559	\$ 703,791	\$ 549,698	\$ 417,530	\$ 603,698	\$ 441,726
555	Licenses and Permits	21,001	25,214	20,000	14,580	20,000	25,000
556	Charges for Service	577,558	678,577	529,698	402,950	583,698	416,726
<b>557</b>	<b>Expenses</b>	\$ 8,509,690	\$ 8,851,810	\$ 10,647,122	\$ 7,048,733	\$ 10,616,122	\$ 12,661,870
<b>558</b>	<b>Labor and Benefits</b>	\$ 4,043,970	\$ 4,088,949	\$ 5,040,374	\$ 3,384,739	\$ 5,040,374	\$ 5,750,552
559	Full Time	2,765,413	2,831,344	3,336,597	2,271,317	3,336,597	3,834,033
560	Seasonal	154,336	96,283	253,461	147,734	253,461	342,681



**2023 Recommended Operating Budget**  
**By Department, By Fund, By Account Classification**  
**October 3, 2022**

Line Item Ref #	By Department By Fund By Classification	2020	2021	2022	2022	2022	2023
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
561	Overtime	67,835	71,238	88,171	66,506	88,171	87,509
562	Benefits	894,537	927,789	1,195,490	767,538	1,195,490	1,265,236
563	Insurance	102,518	102,948	143,208	105,632	143,208	206,710
564	Other Compensation	59,331	59,347	23,447	26,012	23,447	14,383
<b>565</b>	<b>Operating</b>	<b>\$ 2,570,266</b>	<b>\$ 2,744,228</b>	<b>\$ 3,193,591</b>	<b>\$ 2,203,642</b>	<b>\$ 3,162,591</b>	<b>\$ 4,353,959</b>
566	Charges and Fees	92,420	91,546	101,912	102,274	102,274	110,880
567	Contract Services	468,035	475,896	844,064	525,132	768,431	1,116,188
568	Equipment	13,152	68,887	66,308	36,415	72,583	609,852
569	Operating Supplies	32,787	44,630	49,896	40,190	43,621	53,222
570	Cost of Goods Sold	-	-	-	-	-	1,400
571	Professional Development	7,515	21,433	60,183	27,763	60,183	61,000
572	Insurance and Claims	1,153	-	-	-	-	-
573	Repairs	193,423	270,913	197,818	244,388	244,388	310,120
574	Utilities	1,516,507	1,541,647	1,583,848	998,843	1,583,848	1,644,100
575	Rent	33,180	36,865	35,700	33,140	41,205	42,500
576	System Maintenance	209,779	186,654	246,615	187,718	236,615	389,700
577	Uniforms and Gear	1,868	4,741	6,577	4,913	6,577	9,327
578	Equipment Maintenance	447	1,016	670	2,866	2,866	5,670
<b>579</b>	<b>Interfund Charges</b>	<b>\$ 1,895,454</b>	<b>\$ 2,018,633</b>	<b>\$ 2,413,157</b>	<b>\$ 1,460,352</b>	<b>\$ 2,413,157</b>	<b>\$ 2,557,359</b>
580	Facility	123,275	121,317	134,738	78,597	134,738	275,329
581	Information Technology	465,410	533,659	581,724	338,462	581,724	613,002
582	Liability Insurance	84,330	206,343	278,562	162,495	278,562	334,274
583	Fleet	1,094,819	975,529	1,238,730	722,593	1,238,730	1,139,149
584	Fuel Charges	119,070	149,499	156,453	138,301	156,453	172,655
585	Utility Services	8,550	32,286	22,950	19,904	22,950	22,950
<b>586</b>	<b>301 Water Fund</b>	<b>\$ 151,041</b>	<b>\$ 112,535</b>	<b>\$ 180,406</b>	<b>\$ 105,507</b>	<b>\$ 180,435</b>	<b>\$ 356,641</b>
<b>587</b>	<b>Expenses</b>	<b>\$ 151,041</b>	<b>\$ 112,535</b>	<b>\$ 180,406</b>	<b>\$ 105,507</b>	<b>\$ 180,435</b>	<b>\$ 356,641</b>
<b>588</b>	<b>Labor and Benefits</b>	<b>\$ 133,835</b>	<b>\$ 112,535</b>	<b>\$ 180,406</b>	<b>\$ 105,507</b>	<b>\$ 180,435</b>	<b>\$ 356,641</b>
589	Full Time	97,249	85,535	121,811	80,384	121,811	253,252
590	Seasonal	4,354	-	20,801	-	20,801	20,802
591	Benefits	30,150	25,509	36,620	24,176	36,620	80,177
592	Insurance	1,089	283	600	338	594	1,444
593	Other Compensation	993	1,207	574	609	609	966
<b>594</b>	<b>Operating</b>	<b>\$ 17,206</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
595	Equipment	87	-	-	-	-	-
596	Operating Supplies	3,493	-	-	-	-	-
597	Repairs	13,626	-	-	-	-	-
<b>598</b>	<b>Total Public Works Expenditures</b>	<b>\$ 8,660,731</b>	<b>\$ 8,964,345</b>	<b>\$ 10,827,528</b>	<b>\$ 7,154,240</b>	<b>\$ 10,796,557</b>	<b>\$ 13,018,511</b>
<b>599</b>	<b>Water Utilities</b>						
<b>600</b>	<b>301 Water Fund</b>	<b>\$ (3,868,658)</b>	<b>\$ (4,818,782)</b>	<b>\$ (3,237,882)</b>	<b>\$ (3,266,620)</b>	<b>\$ (3,556,371)</b>	<b>\$ (3,822,668)</b>
<b>601</b>	<b>Revenue</b>	<b>\$ 9,411,527</b>	<b>\$ 10,590,815</b>	<b>\$ 9,661,571</b>	<b>\$ 7,380,498</b>	<b>\$ 9,980,060</b>	<b>\$ 10,856,767</b>
602	Charges for Service	8,389,811	8,583,342	8,692,280	6,741,706	8,692,280	9,130,969
603	Intergovernmental	114,439	1,041,999	37,500	153,919	337,500	646,449
604	Interfund Revenue	784,527	862,307	838,479	451,174	838,479	860,628
605	Interest	72,032	40,606	34,800	553	53,289	153,259
606	Other	50,718	62,561	58,512	33,146	58,512	65,462
<b>607</b>	<b>Expenses</b>	<b>\$ 5,542,869</b>	<b>\$ 5,772,033</b>	<b>\$ 6,423,689</b>	<b>\$ 4,113,877</b>	<b>\$ 6,423,689</b>	<b>\$ 7,034,099</b>
<b>608</b>	<b>Labor and Benefits</b>	<b>\$ 2,988,521</b>	<b>\$ 3,157,256</b>	<b>\$ 3,448,206</b>	<b>\$ 2,247,112</b>	<b>\$ 3,448,206</b>	<b>\$ 3,733,904</b>
609	Full Time	2,019,569	2,125,728	2,303,902	1,507,884	2,303,902	2,499,016
610	Seasonal	16,158	-	-	-	-	-
611	Overtime	101,933	105,849	119,235	73,220	119,235	122,362
612	Benefits	764,937	827,356	921,342	595,587	921,342	965,296
613	Insurance	57,732	77,660	96,690	65,769	96,690	125,413
614	Other Compensation	28,192	20,663	7,037	4,652	7,037	21,817
<b>615</b>	<b>Operating</b>	<b>\$ 1,063,713</b>	<b>\$ 1,055,929</b>	<b>\$ 1,318,557</b>	<b>\$ 871,458</b>	<b>\$ 1,318,557</b>	<b>\$ 1,485,487</b>
616	Charges and Fees	-	350	10,449	2,326	10,449	770



**2023 Recommended Operating Budget**  
**By Department, By Fund, By Account Classification**  
**October 3, 2022**

Line Item Ref #	By Department By Fund By Classification	2022					
		2020 Actual	2021 Actual	2022 Adopted	2022 Actual YTD	Year End Estimated	2023 Recommended
617	Contract Services	256,434	293,156	229,337	121,286	229,337	266,928
618	Equipment	72,705	90,695	98,700	47,433	98,700	111,835
619	Grants and Contributions	17,421	18,100	22,650	10,159	22,650	22,800
620	Operating Supplies	276,416	262,585	320,515	204,690	320,515	374,107
621	Professional Development	17,591	22,991	47,752	26,874	47,752	42,607
622	Repairs	110,700	60,637	74,124	43,827	74,124	79,935
623	Utilities	16,159	17,276	14,884	11,479	14,884	18,840
624	Rent	15,984	13,751	48,260	19,518	48,260	32,180
625	System Maintenance	277,094	273,334	447,500	381,724	447,500	528,300
626	Uniforms and Gear	3,209	3,054	4,386	2,142	4,386	7,185
<b>627</b>	<b>Interfund Charges</b>	<b>\$ 1,490,635</b>	<b>\$ 1,558,842</b>	<b>\$ 1,656,926</b>	<b>\$ 995,307</b>	<b>\$ 1,656,926</b>	<b>\$ 1,814,708</b>
628	Administrative Overhead	680,489	662,578	670,447	391,094	670,447	717,277
629	Facility	100,514	112,754	121,902	71,110	121,902	82,636
630	Information Technology	366,441	392,820	427,522	251,219	427,522	554,276
631	Liability Insurance	89,727	91,118	95,673	55,809	95,673	114,808
632	Fleet	209,874	224,266	276,447	161,261	276,447	255,355
633	Fuel Charges	43,590	75,306	64,935	64,814	64,935	90,356
<b>634</b>	<b>309 Ridges Irrigation Fund</b>	<b>\$ (3,830)</b>	<b>\$ (27,038)</b>	<b>\$ (13,694)</b>	<b>\$ (66,000)</b>	<b>\$ (14,218)</b>	<b>\$ (20,325)</b>
<b>635</b>	<b>Revenue</b>	<b>\$ 310,413</b>	<b>\$ 331,519</b>	<b>\$ 336,556</b>	<b>\$ 262,350</b>	<b>\$ 337,120</b>	<b>\$ 364,103</b>
636	Charges for Service	309,307	330,755	336,142	262,350	336,142	362,398
637	Interest	1,106	764	414	-	978	1,705
<b>638</b>	<b>Expenses</b>	<b>\$ 306,583</b>	<b>\$ 304,481</b>	<b>\$ 322,862</b>	<b>\$ 196,351</b>	<b>\$ 322,902</b>	<b>\$ 343,778</b>
<b>639</b>	<b>Labor and Benefits</b>	<b>\$ 123,295</b>	<b>\$ 109,639</b>	<b>\$ 127,553</b>	<b>\$ 82,904</b>	<b>\$ 127,593</b>	<b>\$ 123,339</b>
640	Full Time	84,415	74,587	89,904	61,056	89,904	90,899
641	Overtime	2,056	3,082	-	1,761	1,761	3,216
642	Benefits	29,523	28,659	33,086	17,065	31,365	24,140
643	Insurance	6,987	3,099	4,034	2,875	4,034	4,881
644	Other Compensation	314	212	529	147	529	203
<b>645</b>	<b>Operating</b>	<b>\$ 36,128</b>	<b>\$ 47,222</b>	<b>\$ 23,826</b>	<b>\$ 13,685</b>	<b>\$ 23,826</b>	<b>\$ 59,970</b>
646	Contract Services	1,925	2,583	1,500	740	1,500	21,700
647	Equipment	-	-	2,500	-	2,500	2,500
648	Operating Supplies	1,039	393	1,000	911	1,000	1,000
649	Repairs	29,471	38,837	13,300	7,757	13,300	26,300
650	Utilities	695	713	626	392	626	570
651	System Maintenance	2,998	4,696	4,700	3,885	4,700	7,900
652	Equipment Maintenance	-	-	200	-	200	-
<b>653</b>	<b>Interfund Charges</b>	<b>\$ 147,160</b>	<b>\$ 147,620</b>	<b>\$ 171,483</b>	<b>\$ 99,762</b>	<b>\$ 171,483</b>	<b>\$ 160,469</b>
654	Administrative Overhead	22,778	23,592	24,887	14,517	24,887	27,436
655	Facility	106,782	106,069	127,965	74,646	127,965	114,474
656	Liability Insurance	1,090	1,109	1,164	679	1,164	1,397
657	Fleet	4,583	4,663	3,960	2,310	3,960	3,484
658	Fuel Charges	1,909	1,913	2,735	1,326	2,735	2,738
659	Utility Services	10,018	10,274	10,772	6,284	10,772	10,940
<b>660</b>	<b>Total Water Utilities Expenditures</b>	<b>\$ 5,849,453</b>	<b>\$ 6,076,514</b>	<b>\$ 6,746,551</b>	<b>\$ 4,310,228</b>	<b>\$ 6,746,591</b>	<b>\$ 7,377,877</b>
<b>661</b>	<b>Visit Grand Junction</b>						
<b>662</b>	<b>102 Visit Grand Junction</b>	<b>\$ (304,413)</b>	<b>\$ (1,083,943)</b>	<b>\$ 1,343,088</b>	<b>\$ (2,201,489)</b>	<b>\$ (46,991)</b>	<b>\$ 1,350,485</b>
<b>663</b>	<b>Revenue</b>	<b>\$ 2,340,630</b>	<b>\$ 3,549,452</b>	<b>\$ 3,785,967</b>	<b>\$ 3,873,519</b>	<b>\$ 5,226,046</b>	<b>\$ 4,514,508</b>
664	Taxes	1,840,178	2,797,322	2,999,998	2,193,595	3,242,530	3,476,525
665	Charges for Service	5,986	6,397	6,000	4,154	6,000	11,500
666	Interest	10,161	12,401	3,211	-	16,036	21,079
667	Transfers In	484,305	733,332	776,758	1,675,770	1,961,480	1,005,404
<b>668</b>	<b>Expenses</b>	<b>\$ 2,036,217</b>	<b>\$ 2,465,508</b>	<b>\$ 5,129,055</b>	<b>\$ 1,672,029</b>	<b>\$ 5,179,055</b>	<b>\$ 5,864,993</b>
<b>669</b>	<b>Labor and Benefits</b>	<b>\$ 450,555</b>	<b>\$ 276,705</b>	<b>\$ 949,837</b>	<b>\$ 266,050</b>	<b>\$ 428,893</b>	<b>\$ 954,886</b>
670	Full Time	332,693	193,881	681,252	193,312	296,918	680,126
671	Seasonal	7,142	16,726	5,400	20,160	24,990	27,300
672	Overtime	255	-	-	-	-	-





**2023 Recommended Operating Budget  
By Department, By Fund, By Account Classification  
October 3, 2022**

Line Item Ref #	By Department By Fund By Classification	2022					
		2020 Actual	2021 Actual	2022 Adopted	2022 Actual YTD	Year End Estimated	2023 Recommended
673	Benefits	96,005	59,119	259,401	49,823	103,972	242,608
674	Insurance	6,807	2,869	1,383	441	612	1,699
675	Other Compensation	7,653	4,110	2,401	2,314	2,401	3,153
<b>676</b>	<b>Operating</b>	<b>\$ 1,436,193</b>	<b>\$ 1,793,773</b>	<b>\$ 3,781,237</b>	<b>\$ 1,171,763</b>	<b>\$ 4,352,181</b>	<b>\$ 4,481,230</b>
677	Contract Services	1,279,423	1,579,901	3,587,767	1,020,274	4,169,076	4,255,703
678	Equipment	88,081	96,702	81,709	82,882	82,882	87,921
679	Grants and Contributions	916	181	1,290	796	1,290	850
680	Operating Supplies	39,853	60,802	45,247	28,441	45,247	70,042
681	Professional Development	17,333	25,703	53,234	24,094	36,234	54,724
682	Repairs	6,511	26,425	7,100	12,562	12,562	7,100
683	Utilities	4,076	4,059	4,890	2,714	4,890	4,890
<b>684</b>	<b>Interfund Charges</b>	<b>\$ 149,469</b>	<b>\$ 195,030</b>	<b>\$ 197,981</b>	<b>\$ 134,216</b>	<b>\$ 197,981</b>	<b>\$ 228,877</b>
685	Administrative Overhead	56,398	88,391	90,576	71,814	90,576	118,310
686	Facility	7,073	8,250	8,750	5,104	8,750	7,845
687	Information Technology	73,722	91,306	90,889	53,019	90,889	92,991
688	Liability Insurance	1,879	1,911	2,006	1,170	2,006	2,407
689	Fleet	8,207	2,929	4,645	2,710	4,645	6,988
690	Fuel Charges	116	169	1,115	399	1,115	336
691	Departmental Services	2,074	2,074	-	-	-	-
692	<b>Transfers Out</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 100,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>
693	Transfers Out	-	200,000	200,000	100,000	200,000	200,000
<b>694</b>	<b>Total Visit Grand Junction Expenditures</b>	<b>\$ 2,036,217</b>	<b>\$ 2,465,508</b>	<b>\$ 5,129,055</b>	<b>\$ 1,672,029</b>	<b>\$ 5,179,055</b>	<b>\$ 5,864,993</b>