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**CITY COUNCIL AGENDA  
WEDNESDAY, NOVEMBER 1, 2023  
250 NORTH 5<sup>TH</sup> STREET - AUDITORIUM  
[VIRTUAL MEETING - LIVE STREAMED](#)  
BROADCAST ON CABLE CHANNEL 191  
5:30 PM – REGULAR MEETING**

**Call to Order, Pledge of Allegiance, Moment of Silence**

**Proclamations**

Proclaiming November 11, 2023 as Salute to Veterans Day in the City of Grand Junction

Proclaiming November 1, 2023 as "Sister City Day" in the City of Grand Junction

**Public Comments**

*Individuals may comment regarding items scheduled on the Consent Agenda and items not specifically scheduled on the agenda. This time may be used to address City Council about items that were discussed at a previous City Council Workshop.*

*The public has four options to provide Public Comments: 1) in person during the meeting, 2) virtually during the meeting (registration required), 3) via phone by leaving a message at 970-244-1504 until noon on Wednesday, November 1, 2023 or 4) submitting comments [online](#) until noon on Wednesday, November 1, 2023 by completing this form. Please reference the agenda item and all comments will be forwarded to City Council.*

**City Manager Report**

**Boards and Commission Liaison Reports**

**CONSENT AGENDA**

*The Consent Agenda includes items that are considered routine and will be approved by a single motion. Items on the Consent Agenda will not be discussed by City Council, unless an item is removed for individual consideration.*

**1. Approval of Minutes**

- a. Summary of the October 16, 2023 Workshop
- b. Minutes of the October 18, 2023 Regular Meeting

**2. Set Public Hearings**

- a. Quasi-judicial
  - i. Introduction of an Ordinance Zoning Approximately 1.49 Acres to C-2 (General Commercial), Located at 3175 D Road and Setting a Public Hearing for November 15, 2023

**3. Procurements**

- a. Enterprise Resource Management/Human Capital Management (ERP/HCM) Software System Replacement
- b. Sole Source Purchase of Mesa Mall Lift Station Replacement
- c. Sole Source Purchase of Raw Sewage Valve Actuators
- d. Purchase of 908 Devices, Inc. MX908 Portable Mass Spectrometer
- e. Sole Source Purchase of RECON Interceptor Police Ebikes

**REGULAR AGENDA**

*If any item is removed from the Consent Agenda by City Council, it will be considered here.*

**4. Public Hearings**

- a. Legislative
  - i. 2022 Community Development Block Grant (CDBG) Program Year Consolidated Annual Performance and Evaluation Report (CAPER) Review
  - ii. a. A Resolution Authorizing the City Manager to Expend American Rescue Plan Act (ARPA) Funds in Support of the Joint Effort by United Way of Mesa County and Homeward Bound of the Grand Valley for a Resource Center for Unhoused and Other Vulnerable Persons

- b. Introduction of an Ordinance Authorizing a Supplemental Appropriation for Funding of a Resource Center for Unhoused and Other Vulnerable Persons and Setting a Public Hearing on November 15, 2023
- iii. Introducing the Appropriation Ordinance for the 2024 Budget, Presentation, First Public Hearing and Setting a Second Public Hearing for December 6, 2023
- iv. An Ordinance Amending Ordinance No. 5176 Concerning City Performed Construction of Public Improvement Works

## **5. Non-Scheduled Comments**

*This is the opportunity for individuals to speak to City Council about items on tonight's agenda and time may be used to address City Council about items that were discussed at a previous City Council Workshop.*

## **6. Other Business**

## **7. Adjournment**



*City of Grand Junction, State of Colorado*

# Proclamation

**Whereas,** our Veterans have made sacrifices and worked diligently to keep our nation free; and

**Whereas,** it is right for our community and our Nation to seek ways in which to recognize and show our appreciation for those men and women who have faithfully served our country; and

**Whereas,** the citizens across the United States will be celebrating Veteran's Day on November 11, 2023 and

**Whereas,** it is proper for citizens to honor our Veterans' service to our country and there will be a Veterans Day Ceremony at the Fruita Visitor's Center Vietnam War Memorial Park on November 10th at 1100 hours and a Veterans Parade on November 11th starting at 1400 and running down Main Street in Grand Junction, Colorado; and

**Whereas,** this event will be the 31<sup>st</sup> annual local parade and salute to our Veterans.

**NOW, THEREFORE,** I, Anna Stout, by the power vested in me as Mayor of the City of Grand Junction, do hereby proclaim November 11, 2023 as

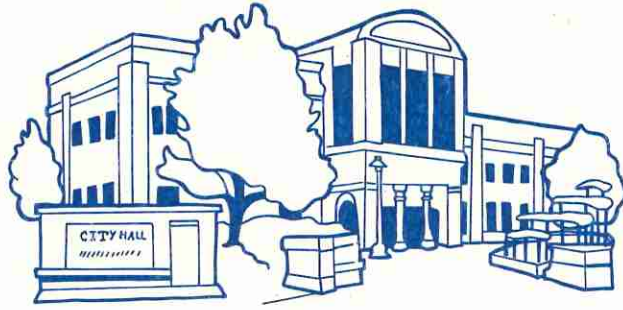
***"A Salute to All Veterans 2023"***

in the City of Grand Junction.

IN WITNESS WHEREOF, I have hereunto set my hand and caused to be affixed the official Seal of the City of Grand Junction this 25<sup>th</sup> day of October, 2023.



  
\_\_\_\_\_  
Mayor



*City of Grand Junction, State of Colorado*

# Proclamation

**Whereas,** the City of Grand Junction has recognized El Espino, El Salvador as its official Sister City since September of 2005; and

**Whereas,** dozens of members of the Grand Valley community have participated in cultural exchange with the citizens of El Espino through cultural immersion trips and spay/neuter brigades with the Foundation for Cultural Exchange; and

**Whereas,** many Grand Junction residents have played an integral role in the education of deserving youth in El Espino as student sponsors through the Foundation for the Cultural Exchange's scholarship program, contributing to the education of more than 20 university graduates so far; and

**Whereas,** throughout the previous 19 years, this city through its community partnership has fostered long-term relationships between the people of Grand Junction and El Espino, thereby advancing peace, prosperity, and cultural understanding in both communities; and

**Whereas,** it is appropriate to recognize all the efforts of the Foundation for Cultural Exchange on this nineteenth anniversary and to express appreciation for the work they and other community members have done.

**NOW, THEREFORE,** I, Anna Stout, by the power vested in me as Mayor of the City of Grand Junction, do hereby proclaim November 1, 2023 as

## *"Sister City Day"*

in the City of Grand Junction and congratulate the Foundation and other community members who have participated in cultural exchanges with the people of El Espino.



IN WITNESS WHEREOF, I have hereunto set my hand and caused to be affixed the official Seal of the City of Grand Junction this 1<sup>h</sup> day of November 2023.

Mayor

## **GRAND JUNCTION CITY COUNCIL WORKSHOP SUMMARY** **October 16, 2023**

**Meeting Convened:** 4:02 p.m. The meeting was held in person at the Fire Department Training Room, 625 Ute Avenue, and live streamed via GoToWebinar.

**City Councilmembers Present:** Councilmembers Scott Beilfuss, Cody Kennedy, Jason Nguyen, Randall Reitz, Dennis Simpson, Mayor Pro Tem Abe Herman, and Mayor Anna Stout.

**Staff present:** City Manager Greg Caton, City Attorney John Shaver, Assistant to the City Manager Johnny McFarland, Director of Community Development Tamra Allen, Finance Director Emeritus Jodi Welch, Finance Director Jennifer Tomaszewski, Public Works Director Trent Prall, General Services Director Jay Valentine, Human Resources Director Shelley Caskey, Fire Chief Ken Watkins, Police Chief Matt Smith, Parks and Recreation Director Ken Sherbenou, Utilities Director Randi Kim, Visit Grand Junction Director Elizabeth Fogarty, City Clerk Amy Phillips, and Deputy City Clerk Selestina Sandoval.

### **1. Discussion Topics**

#### **a. 2024 Budget Workshop**

The City Manager introduced the recommended 2024 Capital Budget explaining the budget process, how staff identifies needs and priorities, and how the Capital Plan is funded. He gave an overview regarding the proposed new projects, annual ongoing maintenance, and two proposed self-performance projects.

Mr. Caton noted that department presentations for Fire, Parks and Recreation, Engineering & Transportation, Water, General Services, and Community Development would be presented by respective Directors describing 2024 projects and associated costs.

He spoke to the Housing budget and proposed projects noting that the Housing budget is part of the City Manager's budget. The Housing portion of the City Manager's budget is \$7.4 M for production, acquisition, rehabilitation, and/or preservation of affordable housing units, and production of units or facilities that may meet the needs of the City's unhoused or housing insecure, as well as \$750,000 earmarked for employee housing to assist newly hired employees moving from outside recruitment strategy.

He reported that a \$5 million Enterprise Resource Management/Human Capital System, a 2+ year project, proposed to significantly modernization and streamline efficiencies and serve the City well into the future.

- **Capital Budget Presentation**

Mr. Caton explained that each year the City of Grand Junction invests a significant portion of the annual budget in capital improvements in the community. Through the continued assessment of the condition of City assets and a series of long-term capital and financial funding plans, the City of Grand Junction ensures that existing infrastructure is adequately maintained, and that future infrastructure is constructed in a fiscally responsible manner. The City funds critical capital projects with revenues primarily from utility rates and fees, taxes, restricted revenues,

and debt proceeds. Grant and outside partner dollars are strategically leveraged as well to maximize City funding sources. The 2024 Recommended budget plans for investing \$145.1 million in capital improvements in the community.

- **Department Presentations:**

**Fire and Police**

Chief Watkins and Chief Smith reported that projects will consist of a new Fire Station and equipment, and E911 communication equipment for a total of \$9.8M.

**Parks and Recreation**

Mr. Sherbenou reported that projects will consist of Parks improvements, new trails and connections and water conservation for a total of \$31.3M.

**Engineering & Transportation**

Mr. Prall reported that projects will consist of transportation system expansion, street and pavement preservation, mobility and multi-modal improvements and safe routes to schools for a total of 27.7M.

**Utilities / Sewer**

Ms. Kim reported that the Utilities projects will consist of the replacement of existing collection and distribution systems, infrastructure and plant expansion, water rights development and septic elimination for a total of \$51.7M.

**General Services**

Mr. Valentine reported that projects will consist of a Materials Recovery Facility, a 2 to 2.5 years project and an Organic Compost Facility for a total of \$6M.

**Community Development**

Ms. Allen reported that projects will consist of Sustainability-Electronic Vehicle Charging Stations for a total of \$1.9M.

**Grand Junction Economic Partnership (GJEP)**

Curtis Englehart, Executive Director, Grand Junction Economic Partnership GJEP will receive a portion of the revenue generated from the vendors fee cap for business expansion, job creation, and Las Colonias Development Corporation. GJEP will also receive funding for ongoing operations from other City sources for a total of \$302,000 in the recommended 2024 budget.

**Business Incubator Center (BIC)**

Dalida Bollig, CEO, Business Incubator Center discussed the City's funding and upcoming budget requests. BIC receives a portion of the revenue generated from the vendors fee cap for the maker space, as well as funding for sponsorship of the incubator program for a total of \$149,600 in the recommended 2024 budget.

**Greater Grand Junction Sports Commission (Sports Commission)**

Ben Snyder, Executive Director, Greater Grand Junction Sports Commission discussed City funding from the share of lodging tax revenues. The Sports Commission receives 0.75 percent

of the 3 percent lodging tax passed in 2019. In the 2024 recommended budget the amount is projected to be \$629,796.

### **Horizon Drive Business Improvement District (HDBID)**

Jonathan Purdy, Executive Director, Horizon Drive Business Improvement District, presented the District's Operating Plan and Budget for 2024.

City Manager Caton concluded budget presentations by presenting the 2024 recommended budget for Non-Profit and Economic Development Funding.

### **Non-Profit Funding**

Mr. Caton stated that support of community non-profit organizations is a long-standing practice of the City through the allocation of Community Development Block Grant (CDBG) funds as well as direct funding. For direct funding, community non-profit organizations can apply for funds to be allocated in the City's budget annually, beginning with an application process in the summer. The opportunity is communicated through media release, website presence, and direct communication with agencies that have inquired about or previously received funding.

Non-profit funding comes from the General Fund, and after reviewing applications for alignment with the City's Strategic Priorities, history of funding for the agency, type of request, and sustainability, this year staff was able to recommend funding for 56 agencies based on available resources. The 2024 Recommended Budget for non-profit funding is \$859,083. *Further discussion was requested by Council to take place regarding final allocations to the non-profits and specifically (Catholic Outreach) and the unhoused needs.*

### **Economic Development Funding**

Mr. Caton noted that economic development is key to the diversification and growth of the local economy. The City has devoted significant funding toward the development of strategies and amenities designed to strengthen the community as a regional economic hub and attract new residents and businesses.

Economic development can be seen in three major areas of the budget. In a general sense, the City invests in economic development by delivering core services such as public safety and through capital plans that fund improvements to street infrastructure and public amenities such as parks, trails, community sports, and recreation facilities. The second area is where the City supports agencies that directly engage in economic development or through their services, positively impacting the community and economy.

Thirdly, the City funds the Downtown Development Authority (DDA) providing support to enhance the viability of downtown through grants, capital investment, and improvements to public amenities for a total of \$1.9 million.

The City does not have an economic development division or dedicated staff and therefore outsources the work to partners for economic development expertise and services. Funding for partners comes from the 0.75 percent sales tax and the vendors fee cap established in 2018. Funding from these sources for the City's economic development partners totals \$2.3 million in the 2024 Recommended Budget. Economic Development partners are Colorado Mesa



University, Grand Valley Transit, the Downtown Business Improvement District, GJEP, the Business Incubator, Grand Junction Area Chamber of Commerce, Industrial Development Inc., and the Western Colorado Latino Chamber of Commerce.

Supporting Documents included in the Workshop agenda packet included:

2024 Recommended Capital Summary Letter

- Attachment A – 2024 Recommended Capital Projects Listing
- Attachment B – 2024 Recommended Capital Project Descriptions
- Attachment C – Ten Year Capital Plan

2024 Recommended Non-Profit Funding Summary Letter

- Attachment D-2024 Non-Profit Funding Requests List
- Attachment E-Tier 1 Applications and Supporting Documentation
- Attachment F-Tier 2 Applications and Supporting Documentation

2024 Recommended Budget Fund Balance Worksheet October 16, 2023

2024 Recommended Line-Item Budget by Department

2024 Recommended Line-Item Budget by Fund

### **Next Workshop Topics**

City Manager Caton reported the item for the October 30, 2023 Workshop will be:

2024 Budget Workshop-Wrap Up and Discussion

- Grand Junction Area Chamber of Commerce (GJ Chamber), Industrial Development Inc. (IDI), Grand Junction Regional Air Service Alliance (Air Alliance)
  - Western Colorado Latino Chamber of Commerce (WCLCC)
  - Downtown Development Authority (DDA), Downtown Business Improvement District (DBID)
- Continued Council Discussion

### **Adjournment**

There being no further business, the Workshop adjourned at 9:33 p.m.

**GRAND JUNCTION CITY COUNCIL  
MINUTES OF THE REGULAR MEETING**

**October 18, 2023**

**Call to Order, Pledge of Allegiance, Moment of Silence**

The City Council of the City of Grand Junction convened into regular session on the 18<sup>th</sup> day of October 2023 at 5:30 p.m. Those present were Councilmembers Scott Beilfuss, Cody Kennedy, Jason Nguyen, Dennis Simpson, Council President Pro Tem Abe Herman and Council President Anna Stout. Councilmember Randall Reitz was absent.

Also present were City Manager Greg Caton, City Attorney John Shaver, Finance Director Emeritus Jodi Welch, General Services Director Jay Valentine, Public Works Director Trent Prall, Community Development Director Tamra Allen, and Housing Manager Ashley Chambers.

Council President Stout called the meeting to order. She recognized citizen Bruce Lohmiller who was a staple at almost every City Council meeting, County Commissioner meetings, and School Board meetings. He recently passed away. The City is working on a special memorial for him, and working with the County and the School District to put together a proclamation in recognition of his birthday. She asked that people who knew Bruce to remember him during the moment of silence.

Councilmember Jason Nguyen led the Pledge of Allegiance, followed by a moment of silence.

**Appointments**

**To the Visit Grand Junction Board**

Council President Pro Tem Herman moved, and Councilmember Nguyen seconded to appoint Theresa Horvat and Christina Schultz to the Visit of Grand Junction Board for terms expiring December 31, 2026. Motion carried by unanimous voice vote.

**To the One Riverfront Commission**

Councilmember Kennedy moved and Councilmember Beilfuss seconded to appoint David Combs to the One Riverfront Commission for a partial term expiring July 31, 2025. Motion carried by unanimous voice vote.

**To the Mesa County Building Code Board of Appeals**

Councilmember Nguyen moved and Councilmember Simpson seconded to ratify the appointments to the Mesa County Board of Appeals for David Reinertsen, Ray Rickard, and Thomas Cronk for terms effective January 1, 2024 thru December 31, 2026. Motion

carried by unanimous voice vote.

**Public Comments**

Theresa Cambron talked about a construction company that she is concerned about regarding possible computer and credit card theft.

Eric Niederkruger said that Bruce Lohmiller will be missed. He spoke about homelessness and stated that Whitman Park is a safe park.

Nicole Miller said she was disappointed with the closing of Whitman Park. She asked that the park be reopened.

Ashley R. voiced her concern about City Leaders' decision to close Whitman Park.

**City Manager Report**

City Manager Caton said that Coffee with the City Manager will occur on November 16<sup>th</sup> at Baker's Boutique, 726 24 Road, Grand Junction at 8:00 a.m. and that Finance Director Emeritus Jodi Welch and new Finance Director Jennifer Tomaszewski will be joining him.

**Board and Commission Liaison Reports**

Councilmember Nguyen said that Grand Valley Regional Transportation Committee voted to have expanded hours for Grand Valley Transit (GVT) and noted the State of Colorado funded a fare free transit for the month of August and GVT was able to participate and showed an increase in ridership for that month.

Council President Pro Tem Herman said that Parks and Recreation Advisory Board will be meeting tomorrow (October 19, 2023) on the Community Center Design. The Downtown Development Authority and Space to Create were supporters of the Portella free concert event last Saturday (October 14, 2023).

Councilmember Kennedy said that the Museum of Western Colorado is still searching for an Executive Director. Grand Junction Economic Partnership (GJEP) had a meeting that morning and are doing lots of things in recruitment and expansion of businesses to Grand Junction. There is a GJEP conference going through October 20<sup>th</sup>.

Councilmember Beilfuss attended the Affordable Housing for Local Officials training yesterday (October 17, 2023) and got a lot of good information.

Council President Stout gave an update on the Colorado Municipal League (CML) and said she was attending the CML 100-year celebration in Denver. She will be speaking on a panel with other mayors there and as well as a on mayors panel at a summit in Santiago, Chile. She also stated that she had a series of meetings with service

providers to help the houseless community and that the group is almost ready to bring forth a proposal to Council on how to best meet their urgent needs.

### **CONSENT AGENDA**

#### **1. Approval of Minutes**

- a. Summary of the October 2, 2023 Workshop
- b. Minutes of the October 4, 2023 Regular Meeting

#### **2. Set Public Hearings**

- a. Legislative
  - i. Introduction of an Ordinance Amending Title 29 of the Grand Junction Municipal Code to Repeal and Readopt the Transportation Engineering Design Standards (TEDS) and Setting a Public Hearing for November 1, 2023 – **Moved to Regular Agenda**

#### **3. Resolutions**

- a. A Resolution Expressing City Support for the Construction of a Mobility Hub in Downtown Grand Junction and Conditionally Committing Certain City Real Estate for and In Support of the Mobility Hub

Councilmember Nguyen moved and Councilmember Simpson seconded to adopt Consent Agenda Items 1 and 3. Motion carried by unanimous voice vote.

### **REGULAR AGENDA**

#### **Introduction of an Ordinance Amending Title 29 of the Grand Junction Municipal Code to Repeal and Readopt the Transportation Engineering Design Standards (TEDS) and Setting a Public Hearing for November 1, 2023 – Moved from Consent Agenda**

The City is proposing to repeal and replace sections of the Grand Junction Municipal Code (GJMC) Title 29 to modify and clarify various provisions of the Transportation Engineering Design Standards (TEDS). The updated TEDS addresses items identified through the planning and development process and recommended by the City's Pedestrian and Bicycle Plan as a desired modernization of the required transportation standards in the Code. The TEDS applies to all transportation improvements within the public right-of-way and all private work dedicated to the public, either as right-of-way or as an easement. The proposed Updated TEDS Manual will repeal and replace the existing TEDS Manual last adopted in 2010.

Conversation ensued regarding how this item was not approved by the Planning Commission, the costs and impact of this plan on housing and roads, safety of bike and ped users, the need for equity of public transportation, maintaining a reasonable urban standard and the possibility of sending this back to staff to work with the builder community to find a better plan.

Councilmember Kennedy moved and Councilmember Simpson seconded to not introduce an ordinance amending Title 29 of the Grand Junction Municipal Code to repeal and readopt the Transportation Engineering Design Standards (TEDS) and to not set a public hearing for November 1, 2023, or November 15, 2023. Motion failed 2-4 by roll call vote with Councilmembers Nguyen, Beilfuss, Herman and Stout voting no.

Council President Pro Tem Herman moved, and Councilmember Nguyen seconded to introduce an ordinance amending Title 29 of the Grand Junction Municipal Code to repeal and readopt the Transportation Engineering Design Standards (TEDS) and setting a public hearing for November 15, 2023. Motion carried by a 4-2 roll call vote with Councilmembers Kennedy and Simpson voting no.

**Introduction of an Ordinance Amending Ordinance No. 5176 Concerning City Performed Construction of Public Improvement Works and Setting a Public Hearing for November 1, 2023**

On October 4, 2023, the City Council adopted and approved Ordinance 5176 and with that action established certain purchasing and procurement policies for the City. When Ordinance 5176 was adopted, the City Council discussed creating a self-performance policy. The City Council declined the staff's proposed self-performance policy and remanded the matter to the City staff for further refinement.

City Manager Greg Caton, City Attorney John Shaver and General Services Manager Jay Valentine presented this item.

Conversation ensued regarding self-performance projects coming forth to Council on a case-by-case basis and criteria for the City to propose self-performance.

The public hearing opened at 6:32 p.m.

There were no comments.

The public hearing closed at 6:32 p.m.

Discussion resumed regarding concerns with the case-by-case Council presentations and balancing fiduciary responsibility with providing opportunities to our local contractors.

Council President Pro Tem Herman moved and Councilmember Nguyen seconded to

introduce and approve on first reading an ordinance to amend Ordinance 5176 concerning City self-performed work, order publication in pamphlet form and set a public hearing on November 1, 2023 at 5:30 p.m. with the described modifications as amended at the meeting. Motion carried 5-1 by roll call vote with Councilmember Simpson voting no.

A break was taken at 6:53 p.m.

The meeting resumed at 7:09 p.m.

**A Resolution Authorizing the City Manager to Submit a Grant Request to the Colorado Housing and Financing Authority (CHFA) for the Land Acquisition of 21.45 Acres for Future Development of Affordable and Attainable Housing Units**

This request is for authorization to submit a request to the Colorado Housing and Finance Authority for a \$2.2 million grant with a local match of \$1 million from the City of Grand Junction for the purchase of 21.45 acres of property for future development of affordable and attainable housing units.

Housing Manager Ashley Chambers presented this item.

Council expressed excitement and gratitude for this project.

The public comment period opened at 7:16 p.m.

There were no comments.

The public comment period closed at 7:16 p.m.

Councilmember Nguyen moved and Councilmember Kennedy seconded to adopt Resolution No. 93-23, a resolution authorizing the City Manager to submit a Grant Request to the Colorado Housing and Finance Authority for the Land Acquisition of 21.45 Acres for Future Development by the City of Grand Junction for Housing Units. Motion carried by unanimous roll call vote.

**A Resolution Authorizing the City Manager to Submit a Pathways to Removing Obstacles to Housing (PRO Housing) Grant Request to the Department of Housing and Urban Development (HUD) for Funding for the Land Acquisition and Building Acquisition Program for Future Development by the City of Grand Junction for Housing Units**

This request is for authorization to submit a request to HUD for a \$4 million grant.

Housing Manager Ashley Chambers presented this item.

Conversation ensued regarding the process the City would pursue to develop the

property (i.e., buy the property and accept project proposals). There was discussion of the ballot item for the 99-year lease and how that plays a role in how the ownership and contracts may be structured.

The public comment period opened at 7:35 p.m.

Keith Ehlers asked if the City is taking a comprehensive look at housing and if there should be guardrails created around future projects and funding.

The public comment period closed at 7:38 p.m.

Council Pro Tem Herman moved and Councilmember Nguyen seconded to adopt Resolution No. 94-23, a resolution authorizing the City Manager to submit a Grant Request to the U.S. Dept of Housing and Urban Development for \$4,000,000 to increase resources to fund the City’s Land and Building Acquisition program. Motion carried by unanimous roll call vote.

**Non-Scheduled Comments**

There were none.

**Other Business**

Councilmember Kennedy stated that the statistics mentioned during public comments regarding Whitman Park were misleading. He spoke of his experience as a former police officer patrolling there and of the dangers and criminal activity that took place and how that should be considered when discussing the closure.

**Adjournment**

The meeting adjourned at 7:44 p.m.



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Amy Phillips, CMC  
City Clerk



**Grand Junction City Council**

**Regular Session**

**Item #2.a.i.**

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**Meeting Date:** November 1, 2023  
**Presented By:** Timothy Lehrbach, Senior Planner  
**Department:** Community Development  
**Submitted By:** Tim Lehrbach, Senior Planner

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**Information**

**SUBJECT:**

Introduction of an Ordinance Zoning Approximately 1.49 Acres to C-2 (General Commercial), Located at 3175 D Road and Setting a Public Hearing for November 15, 2023

**RECOMMENDATION:**

The Planning Commission heard this request at the October 10, 2023 meeting and voted (5-0) to recommend approval.

**EXECUTIVE SUMMARY:**

The Applicant, PERS Investments, LLC, is requesting a zone of annexation to C-2 (General Commercial) for the PERS Investments Annexation. The approximately 1.49 acres of vacant land is located at 3175 D Road. The request for annexation will be considered separately by City Council but concurrently with the zoning request and is currently scheduled to be heard by the City Council on November 15, 2023.

The property is considered “annexable development” in accordance with the Persigo Agreement. The zone district of C-2 is consistent with the commercial land use category of the Comprehensive Plan.

**BACKGROUND OR DETAILED INFORMATION:**

**BACKGROUND**

The Applicant, PERS Investments, LLC, has requested annexation into the City of Grand Junction of its approximately 1.49 acres of land located at 3175 D Road and a zone of annexation to C-2 (General Commercial). The property is presently vacant. The applicant anticipates future development on the property, which constitutes “annexable development” under the Persigo Agreement.



The applicant is requesting a zone district of C-2 (General Commercial). The subject property is Lot 12 of the "D" Road Commercial Park subdivision and is currently zoned PUD (Planned Unit Development) in Mesa County. The other properties within the "D" Road Commercial Park subdivision remain outside of the City limits and are zoned County PUD. Nearby properties within the City limits include the R-8 (Residential-8 du/ac) zoned Townhomes at the River Park subdivision located across D Road to the north and the C-2 zoned Pipe Trades subdivision located across an adjacent driveway to the west.

The annexation area has all urban services available to the property. The subject property abuts D Road, identified as a minor arterial on the Grand Junction Circulation Plan. The subject property is located within Tier 2 on the Intensification and Growth Tiers Map of the Comprehensive Plan. The goal to "encourage infill and redevelopment to leverage existing infrastructure" supports the Applicant's intent to develop the property and request of a zone of annexation of C-2.

The C-2 requested zoning implements the Comprehensive Plan's commercial land use category. The purpose of the C-2 (General Commercial) zone district is to provide for commercial activities such as repair shops, wholesale businesses, warehousing and retail sales with limited outdoor display of goods and even more limited outdoor operations.

In addition to the C-2 zoning requested by the petitioner, the following zone districts would also be consistent with the proposed Comprehensive Plan designation of Commercial:

- a. Mixed Use (M-U)
- b. Business Park (B-P)
- c. Industrial/Office Park (I-O)
- d. Light Commercial (C-1)
- e. Mixed Use Residential (MXR-8)
- f. Mixed Use General (MXG-3, 5, 8)
- g. Mixed Use Shopfront (MXS-3, 5, 8)

**NOTIFICATION REQUIREMENTS**

A Neighborhood Meeting regarding the proposed Annexation and Zoning was held virtually on May 30, 2023, in accordance with Section 21.02.080(e) of the Zoning and Development Code. Property owners within 500 feet of the subject property were notified of the meeting by mail sent May 17, 2023. There were two attendees, including Tracy States of River City Consultants, representing the applicant, and Dave Thornton, Principal Planner, representing the City of Grand Junction. No members of the public attended the meeting.

Notice was completed consistent with the provisions in Section 21.02.080(g) of the City's Zoning and Development Code. The subject property was posted with application signs on August 9, 2023. Mailed notice of the public hearings before Planning

Commission and City Council in the form of notification cards was sent to surrounding property owners within 500 feet of the subject property on September 28, 2023. The notice of the Planning Commission public hearing was published October 1, 2023 in the Grand Junction Daily Sentinel. An online hearing with an opportunity for public comment was held between October 3, 2023, and October 9, 2023, through the GJSpeaks.org platform. A public hearing was held at the October 10, 2023 Planning Commission meeting.

## **ANALYSIS**

Section 21.02.160(f) provides that land annexed to the City shall be zoned to a district that is consistent with the adopted Comprehensive Plan in accordance with the criteria for zoning map amendments set forth in Section 21.02.140(a). At least one such criterion must be met. These criteria and staff's findings are as follows:

(1) Subsequent events have invalidated the original premises and findings; and/or The property owners have requested to annex and zone the property to C-2 which is compatible with the Comprehensive Plan Land Use Map designation of Commercial. When a property annexes into the City, the assumptions and facts used to assign county zoning are no longer valid. County zoning is not carried forward into the City and by Colorado Statute municipal zoning must be assigned to the property within 90 days of the effective date of annexation. The property currently has 'no zoning designation' within City limits, therefore, there are no original premises and findings which must be invalidated. Staff finds that this criterion is not applicable.

(2) The character and/or condition of the area has changed such that the amendment is consistent with the Plan; and/or  
The "D" Road Commercial Park was platted in 1982 and has remained heavily commercial in nature since its initial development. Additional commercial and residential development has occurred to the west and north, respectively, of the subject property. Specifically, the Pipe Trades Subdivision to the west added commercially zoned lands to the City in 2001 and has developed with heavy commercial use in the intervening years. The further development of the "D" Road Commercial Park over time has likewise been heavy commercial, consistent with the Plan. Therefore, Staff finds that this criterion is met.

(3) Public and community facilities are adequate to serve the type and scope of land use proposed; and/or  
Adequate public and community facilities and services are available to the property and are sufficient to serve land uses associated with the C-2 zone district. The site fronts D Road, identified in the Grand Junction Circulation Plan as a minor arterial. Clifton Water and City of Grand Junction sanitary sewer are presently available to the site in D Road and Roberts Court. Xcel Energy serves the area with electric and gas. The expected impact of the proposed development on emergency services, parks, and schools is minimal. In general, staff has found public and community facilities are adequate to serve the type and scope of the commercial land use proposed. Therefore, Staff finds that this criterion is met.

(4) An inadequate supply of suitably designated land is available in the community, as defined by the presiding body, to accommodate the proposed land use; and/or There is limited property in this area that has been incorporated into the City. Lands to the north of D Road are predominantly unincorporated residential development. South of D Road, the subject property is surrounded by other commercially and industrially developed properties. There is not a demonstrated lack of commercially zoned property in this area or in the City altogether which would necessitate the addition of this property to commercial zoning. Therefore, staff finds this criterion is not met.

(5) The community or area, as defined by the presiding body, will derive benefits from the proposed amendment.

Annexation and zoning of the property will create additional land within the City limits for growth and help to fill in the patchwork of unincorporated and/or urban area that is adjacent to the City limits. The annexation and appropriate zoning of the property are also consistent with the City and County 1998 Persigo Agreement, which provides for the orderly urbanization of undeveloped land within the boundary subject to the Agreement. This area was reviewed as a part of the 2020 One Grand Junction Comprehensive Plan and it was determined that this subdivision area be changed to Commercial from Commercial/Industrial. Therefore, Staff finds that this criterion is met.

### **Consistency with the Comprehensive Plan**

Section 21.02.160 (f) of the Grand Junction Zoning and Development Code provides that the zoning of an annexation area shall be consistent with the adopted Comprehensive Plan.

- Land Use Plan: Relationship to Existing Zoning

Requests to rezone properties should be considered based on the Implementing Zone Districts assigned to each Land Use Designation. As a guide to future zoning changes, the Comprehensive Plan states that requests for zoning changes are required to implement the Comprehensive Plan.

The 2020 Comprehensive Plan provides the subject property with a land use designation of Commercial. The C-2 zone district implements the Commercial designation. While there are additional implementing districts for the Commercial land use designation, the C-2 zone district provides for a range of allowed uses most consistent with existing development and development standards most appropriate to the location of the subject property along D Road, opposite residential development.

- Plan Principle 3: Responsible and Managed Growth

Where We are Today: Maintaining Quality – The Comprehensive Plan raises concerns about the unsightly development patterns resulting from the patchwork of City and unincorporated areas and expresses the community's desire to see

continued improvements to the built environment. The annexation and appropriate zoning of property within this developed commercial and industrial area ensures the implementation and monitoring of City of Grand Junction standards for construction and property maintenance.

- Plan Principle 8: Resource & Stewardship

How We Will Get There – Part of properly managing the City’s resources and being good stewards of the environment is to promote sustainable development. This can be done by maximizing existing infrastructure. The subject property is located adjacent to improved rights-of-way with existing water and sewer lines available to the site.

**RECOMMENDATION AND FINDINGS OF FACT**

After reviewing the PERS Investments Zone of Annexation, ANX-2023-439, request for the property located at 3175 D Road to zone to City C-2 (General Commercial), the following findings of fact have been made:

1. The request conforms with Section 21.02.140 of the Zoning and Development Code.
2. The request is consistent with the vision (intent), goals, and policies of the Comprehensive Plan.

The Planning Commission heard this request at the October 10, 2023 meeting and voted (5-0) to recommend approval.

**FISCAL IMPACT:**

This zoning action has no direct fiscal impact.

**SUGGESTED MOTION:**

I move to introduce Ordinance \_\_\_\_ zoning the PERS Investments Annexation to C-2 (General Commercial) zone district and set a public hearing for November 15, 2023.

**Attachments**

1. Exhibit 1. Development Application
2. Exhibit 2. Schedule and Summary Table
3. Exhibit 3. Annexation Plat
4. Exhibit 4. Site Maps
5. ORD-PERS Zone 20231026

## Development Application

We, the undersigned, being the owner's of the property adjacent to or situated in the City of Grand Junction, Mesa County, State of Colorado, as described herein do petition this:

Petition For:

Please fill in blanks below only for Zone of Annexation, Rezones, and Comprehensive Plan Amendments:

Existing Land Use Designation <input type="text" value="Planned Unit Development"/>	Existing Zoning <input type="text" value="County PUD"/>
Proposed Land Use Designation <input type="text" value="Commercial"/>	Proposed Zoning <input type="text" value="C-2"/>

Property Information

Site Location: <input type="text" value="3175 D Road, Grand Junction, CO 81504"/>	Site Acreage: <input type="text" value="Approx. 1.49 Acres"/>
Site Tax No(s): <input type="text" value="2943-221-03-012"/>	Site Zoning: <input type="text" value="Proposed C-2"/>
Project Description: <input type="text" value="To Annex and Zone 1.49 acres located in the County and in the Persigo Boundary, with a future land use of Commercial to C-2 into the City of Grand Junction limits"/>	

Property Owner Information

Name:

Street Address:

City/State/Zip:

Business Phone #:

E-Mail:

Fax #:

Contact Person:

Contact Phone #:

Applicant Information

Name:

Street Address:

City/State/Zip:

Business Phone #:

E-Mail:

Fax #:

Contact Person:

Contact Phone #:

Representative Information

Name:

Street Address:

City/State/Zip:

Business Phone #:

E-Mail:

Fax #:

Contact Person:

Contact Phone #:

**NOTE: Legal property owner is owner of record on date of submittal.**

We hereby acknowledge that we have familiarized ourselves with the rules and regulations with respect to the preparation of this submittal, that the foregoing information is true and complete to the best of our knowledge, and that we assume the responsibility to monitor the status of the application and the review comments. We recognize that we or our representative(s) must be present at all required hearings. In the event that the petitioner is not represented, the item may be dropped from the agenda and an additional fee may be charged to cover rescheduling expenses before it can again be placed on the agenda.

Signature of Person Completing the Application <input type="text" value="Tracy States"/>	Date <input type="text" value="May 22, 2023"/>
Signature of Legal Property Owner <input type="text" value="Eric Flukey"/>	Date <input type="text" value="7/10/2023"/>

## ANNEXATION SCHEDULE & SUMMARY WORKSHEET

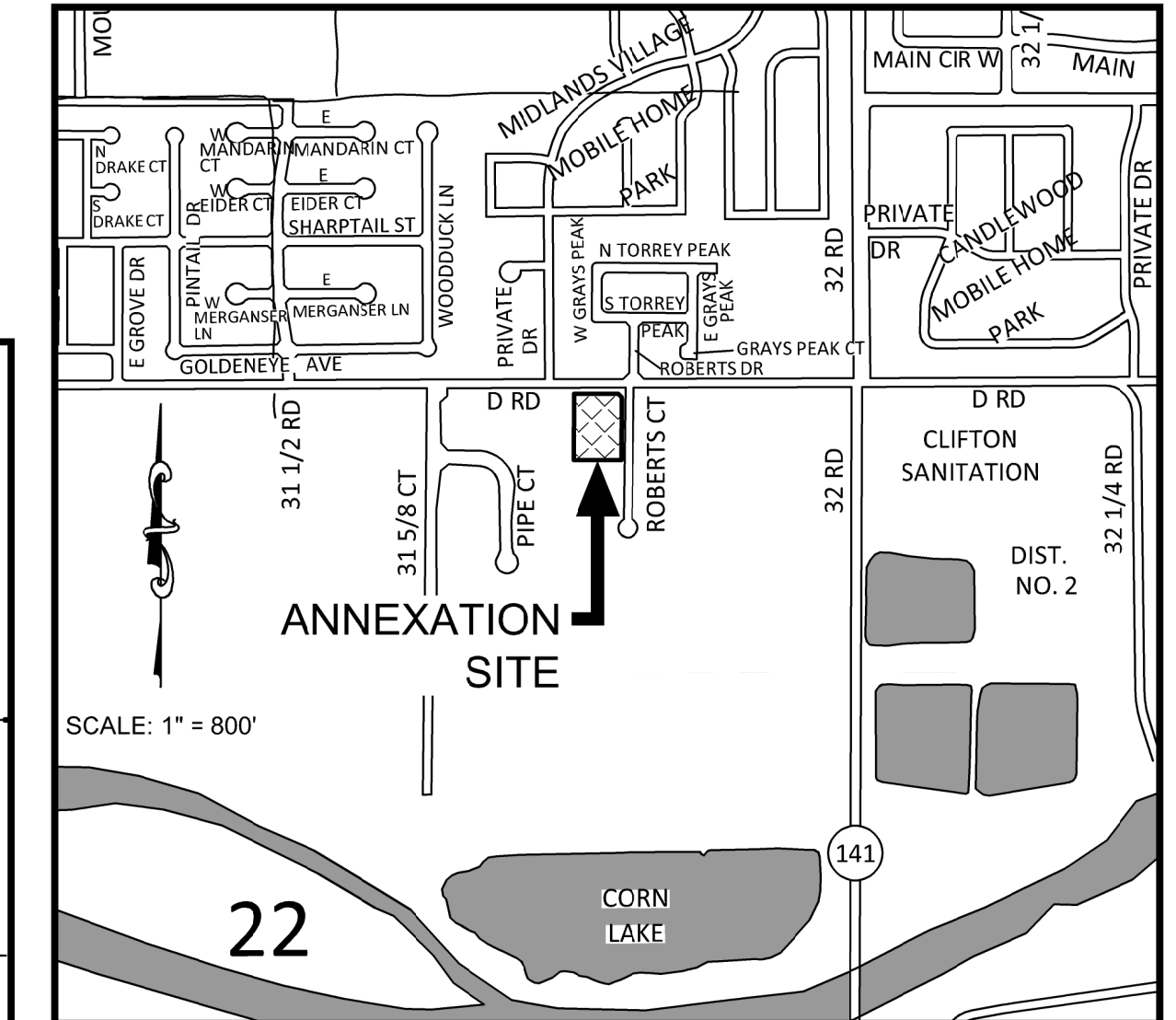
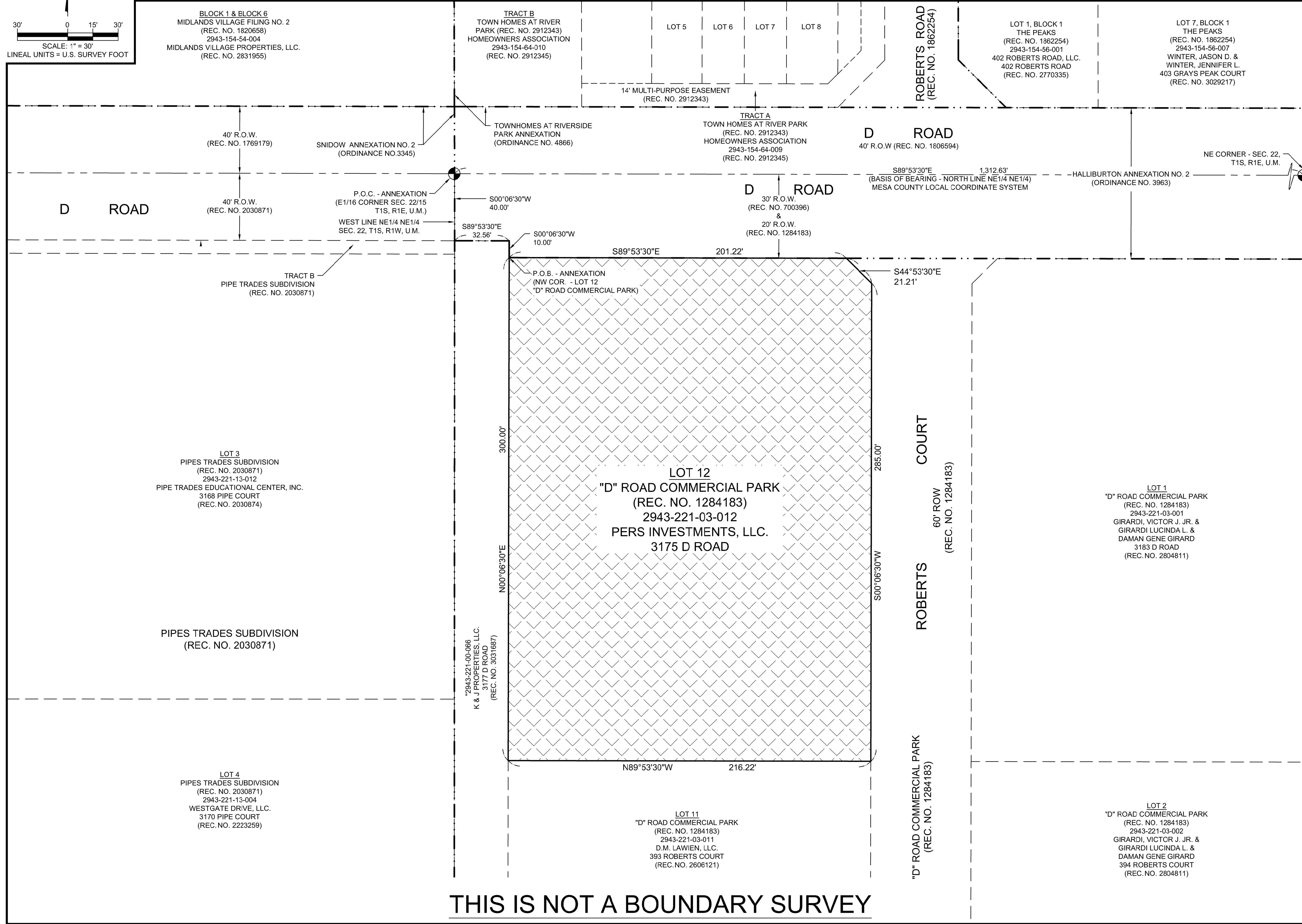
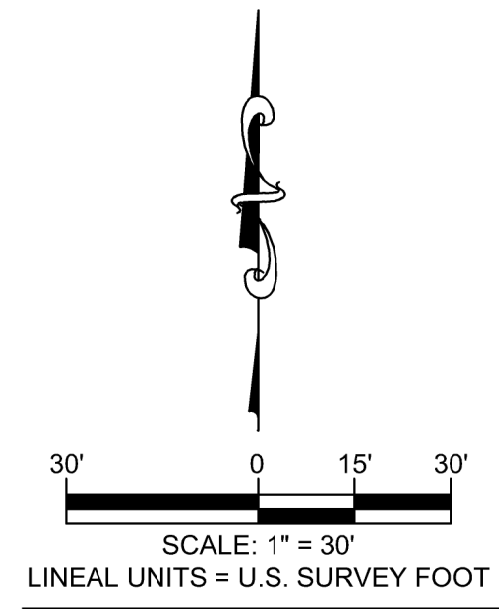
<b>10/4/2023</b>	Referral of Petition, Intro Proposed Ordinance, Exercise Land Use
<b>10/10/2023</b>	Planning Commission Considers Zone of Annexation
<b>11/1/2023</b>	City Council Intro Proposed Zoning Ordinance
<b>11/15/2023</b>	City Council Accept Petition/Annex and Zoning Public Hearing
<b>12/17/2023</b>	Effective date of Annexation and Zoning

### ANNEXATION SUMMARY

File Number		ANX-2023-439	
Location		3175 D Road	
Tax ID Number(s)		2943-221-03-012	
Number of Parcel(s)		1	
Existing Population		0	
No. of Parcels Owner Occupied		0	
Number of Dwelling Units		0	
Acres Land Annexed		1.486441	
Developable Acres Remaining		1.486441	
Right-of-way in Annexation		n/a	
Previous County Zoning		PUD	
Proposed City Zoning		C-2 General Commercial	
Surrounding Zoning:	North:	R-8	
	South:	PUD (Mesa County)	
	East:	PUD (Mesa County)	
	West:	RSF-R (Mesa County)	
Current Land Use		Vacant	
Proposed Land Use		Mini-Warehouse	
Surrounding Land Use:	North:	Multifamily Residential	
	South:	Light Commercial (HVAC)	
	East:	Heavy Commercial (Towing)	
	West:	One-family Residential (Access Drive)	
Comprehensive Plan Designation:		Commercial	
Zoning within Comprehensive Plan Designation:		Yes:	No:
Values:	Assessed	\$49,800	
	Actual	\$178,490	
Address Ranges		3175 D Road	
Special Districts:	Water	Clifton	
	Sewer	Grand Junction	
	Fire	Clifton	
	Irrigation/Drainage	Grand Valley Irrigation/Grand Valley Drainage	
	School	School District 51	
	Pest	Grand River Mosquito District	

# PERS INVESTMENTS ANNEXATION

Located in the NE1/4 NE1/4, SECTION 22, TOWNSHIP 1 SOUTH, RANGE 1 EAST,  
UTE MERIDIAN, COUNTY OF MESA, STATE OF COLORADO



**LEGAL DESCRIPTION**

A parcel of land being Lot 12, "D" ROAD COMMERCIAL PARK same as recorded at Reception No. 1284183, located in the Northeast Quarter of the Northeast Quarter (NE 1/4 NE 1/4) of Section 22, Township 1 South, Range 1 East, Ute Meridian, Mesa County, Colorado more particularly described as follows:

Commencing at the East Sixteenth Corner on the north line of said Section 22, whence the Northeast Corner of said Section 22 bears S89°53'30"E, a distance of 1,312.63 feet using the Mesa County Local Coordinate System with all other bearings contained herein being relative thereto; thence S00°06'30"W, a distance of 40.00 feet along the West line of said Northeast Quarter of the Northeast Quarter to a point on the Southerly line of Halliburton Annexation No. 2, Ordinance 3963; thence along said Southerly line of Halliburton Annexation for the following two (2) courses: 1) S89°53'30"E, a distance of 32.56 feet; 2) S00°06'30"W, a distance of 10.00 feet to the Northwest Corner of said Lot 12, "D" ROAD COMMERCIAL PARK being the Point of Beginning; thence the following courses along the perimeter of said Lot 12, "D" ROAD COMMERCIAL PARK, S89°53'30"E along the Southerly line of Halliburton Annexation, a distance of 201.22 feet; thence S44°53'30"E, a distance of 21.21 feet; thence S00°06'30"W, a distance of 285.00 feet; thence N89°53'30"W, a distance of 216.22 feet; thence N00°06'30"E 300.00 feet to the Point of Beginning.

Said Parcel of land CONTAINING 64,753 Square Feet or 1.49 Acres, more or less.

AREAS OF ANNEXATION		LEGEND	
ANNEXATION PERIMETER	1,023.65 FT.	ANNEXATION BOUNDARY	---
CONTIGUOUS PERIMETER	201.22 FT.	ANNEXATION AREA	[Hatched Pattern]
AREA IN SQUARE FEET	62,753 FT <sup>2</sup>	EXISTING CITY LIMITS	---
AREA IN ACRES	1.49		
AREA WITHIN R.O.W.	0.00 FT <sup>2</sup>		
AREA WITHIN DEEDED R.O.W.	0.00 FT <sup>2</sup>		
	0.000 ACRES		

SURVEY ABBREVIATIONS		SQ. FT.	SQUARE FEET
P.O.C.	POINT OF COMMENCEMENT	Δ=	CENTRAL ANGLE
P.O.B.	POINT OF BEGINNING	RAD	RADIUS
R.O.W.	RIGHT OF WAY	ARC	ARC LENGTH
SEC.	SECTION	CHD	CHORD LENGTH
T.	TOWNSHIP	CHB	CHORD BEARING
R.	RANGE	BLK.	BLOCK
U.M.	UTE MERIDIAN	P.B.	PLAT BOOK
NO.	NUMBER	BK.	BOOK
REC.	RECEPTION	PG.	PAGE
		HOR. DIST.	HORIZONTAL DISTANCE

**ORDINANCE NO. PRELIMINARY**

**EFFECTIVE DATE PRELIMINARY**

**NOTE:**  
THE DESCRIPTION(S) CONTAINED HEREIN HAVE BEEN DERIVED FROM SUBDIVISION PLAT, DEED DESCRIPTIONS & DEPOSIT SURVEYS AS THEY APPEAR IN THE OFFICE OF THE MESA COUNTY CLERK & RECORDER. THIS PLAT OF ANNEXATION DOES NOT CONSTITUTE A LEGAL BOUNDARY SURVEY, AND IS NOT INTENDED TO BE USED AS A MEANS OF ESTABLISHING OR VERIFYING PROPERTY BOUNDARY LINES.

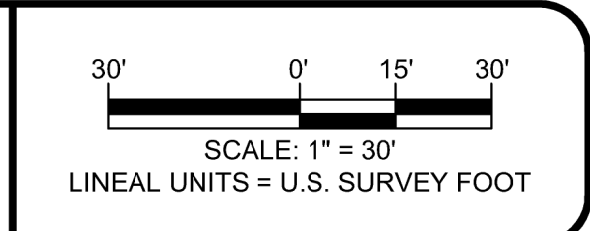
**PRELIMINARY**

RENEE BETH PARENT  
STATE OF COLORADO - P.L.S. NO. 33266  
FOR THE CITY OF GRAND JUNCTION  
244 NORTH 7TH STREET  
GRAND JUNCTION, CO. 81501

C:\Data\SURVEY\Annexations\2023\PERS Investments\2023\PERS Investments Annexation.dwg - PLOTTED 2023-08-25

**NOTICE:**  
ACCORDING TO COLORADO LAW ANY LEGAL ACTION BASED UPON ANY DEFECT FOUND IN THIS SURVEY MUST COMMENCE WITHIN THREE (3) YEARS AFTER THE DISCOVERY OF SUCH DEFECT. IN NO EVENT MAY ANY ACTION BASED UPON ANY DEFECT FOUND IN THIS SURVEY BE COMMENCED MORE THAN TEN (10) YEARS FROM THE DATE OF THE CERTIFICATION SHOWN HEREON.

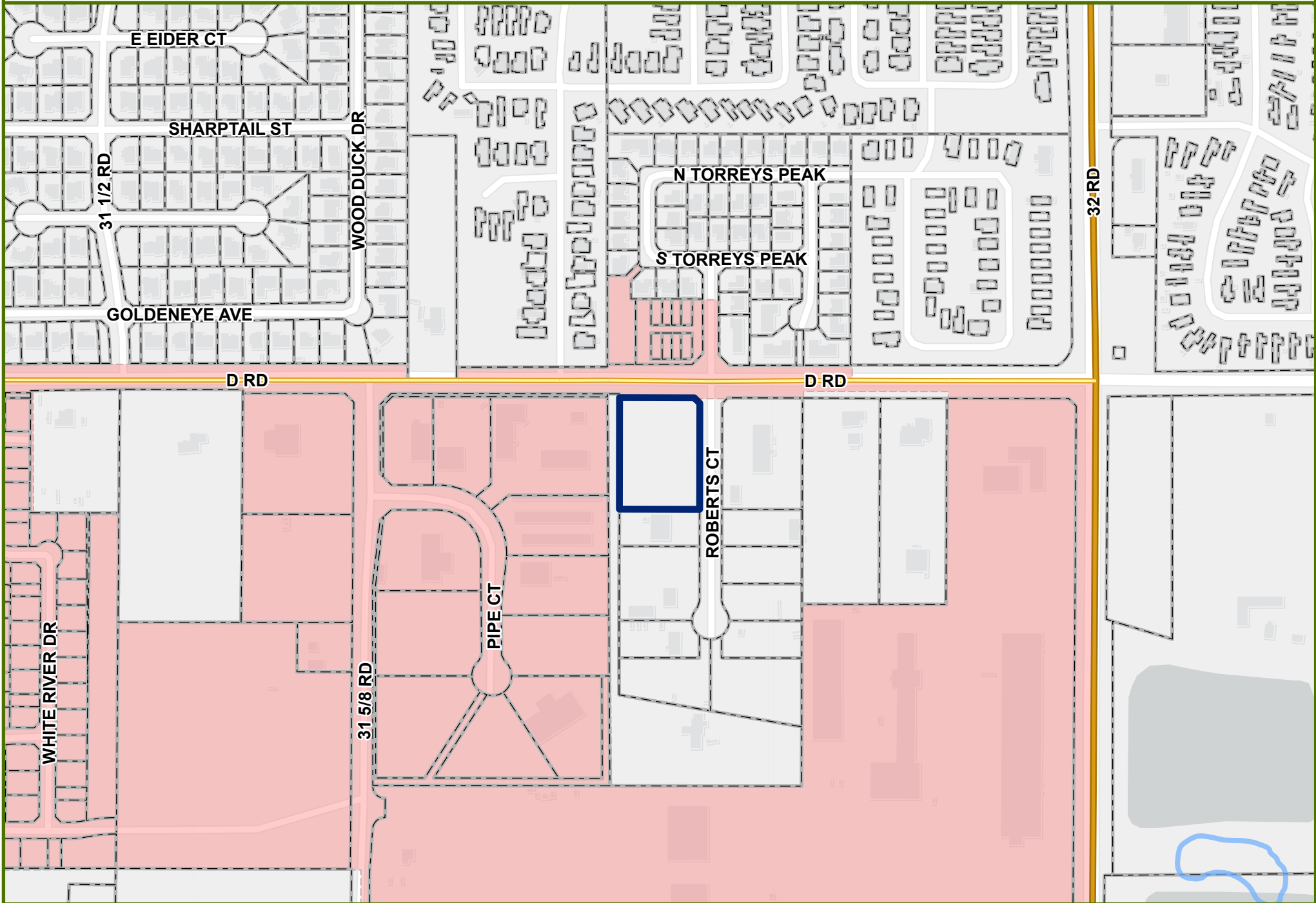
DRAWN BY: MJH/NCW DATE: 07/20/2023  
DESIGNED BY: RBP DATE: 07/20/2023  
CHECKED BY: RBP/NCW DATE: 08/23/2023  
APPROVED BY: RBP DATE: 08/25/2023



**PUBLIC WORKS ENGINEERING DIVISION**  
244 N. 12th Street - Grand Junction, CO. 81501

**PERS INVESTMENTS ANNEXATION**  
Located in the NE1/4 NE1/4, SECTION 22,  
TOWNSHIP 1 SOUTH, RANGE 1 EAST, UTE MERIDIAN,  
COUNTY OF MESA, STATE OF COLORADO

# PERS Investments Annexation



0 0.05 0.1 Miles



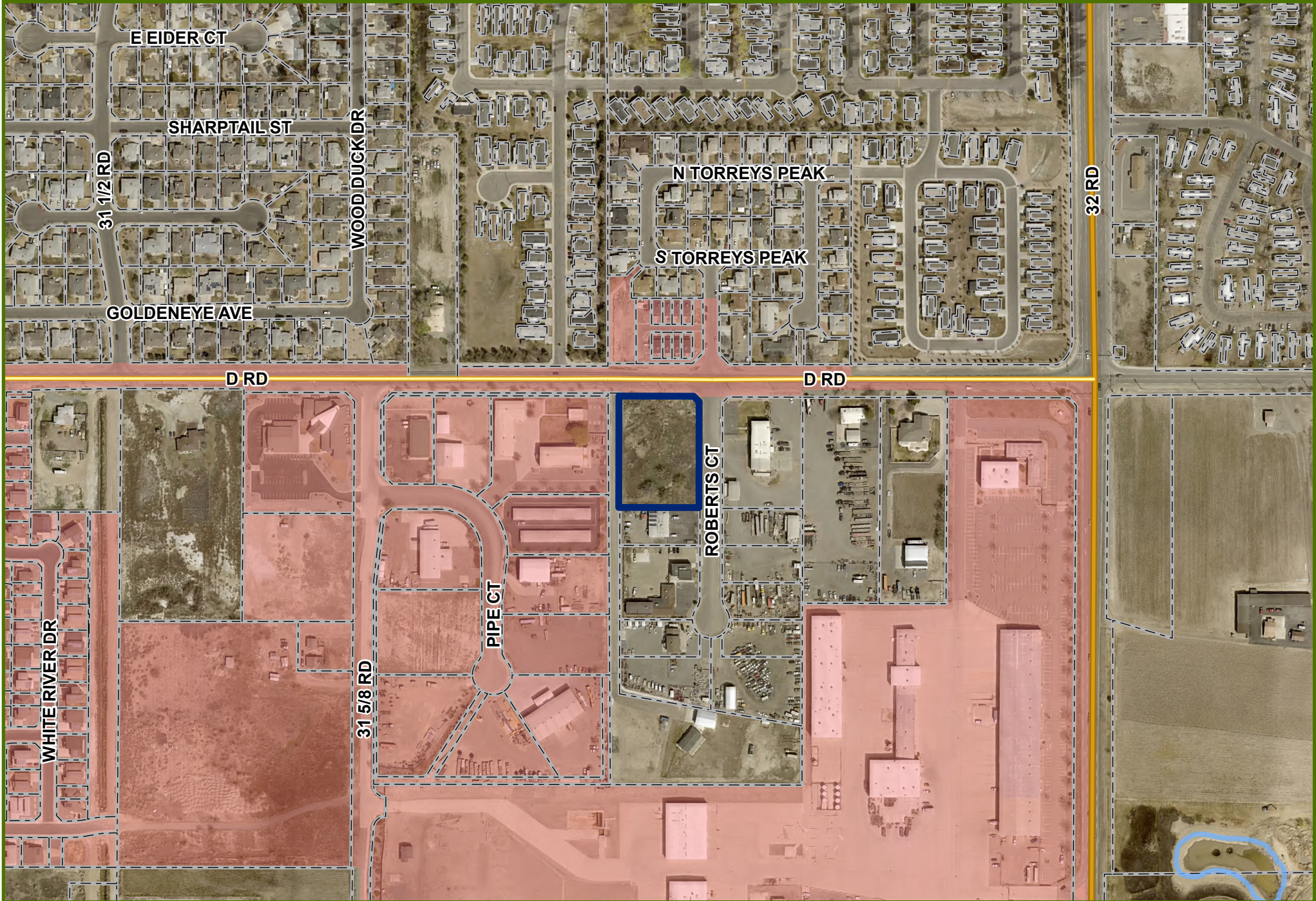
Annexation Site



City Limits



# PERS Investments Annexation



0 0.05 0.1 Miles

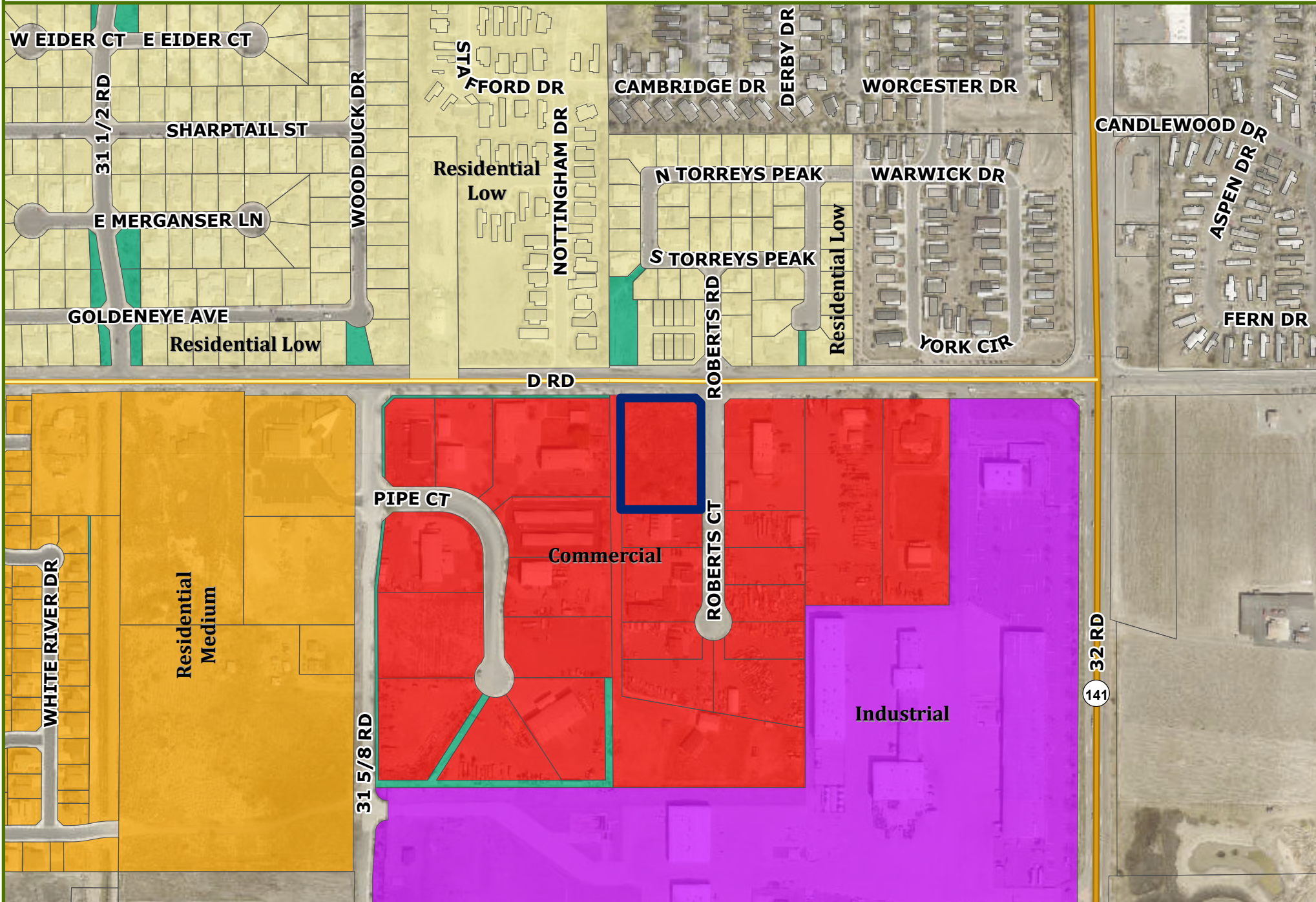


Annexation Site



City Limits

# PERS Investments Annexation - Land Use



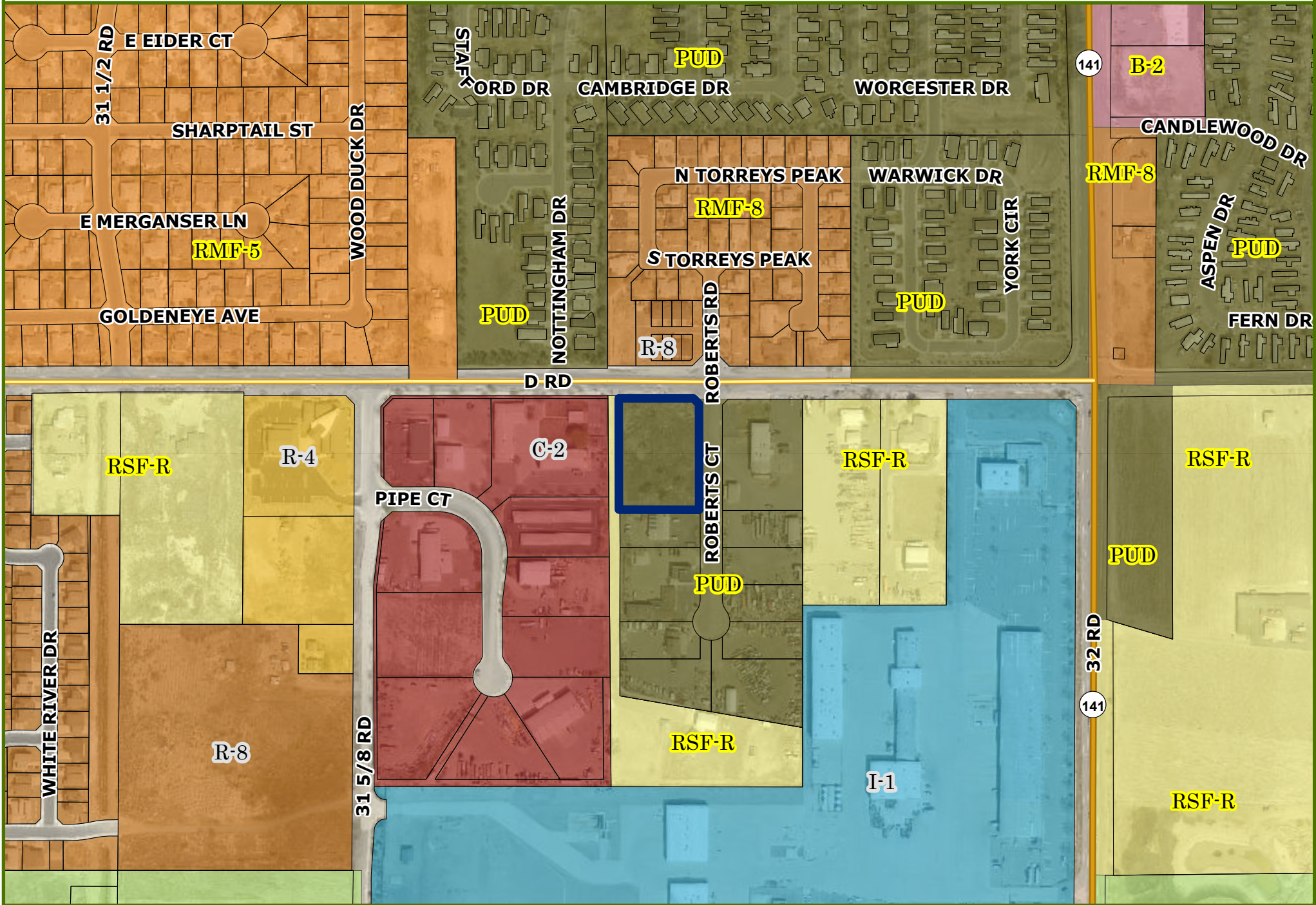
0 0.05 0.1 Miles

 Annexation Site  
Packet Page 26

Date Created: 9/1/2023



# PERS Investments Annexation - Zoning



0 0.05 0.1 Miles



Annexation Site

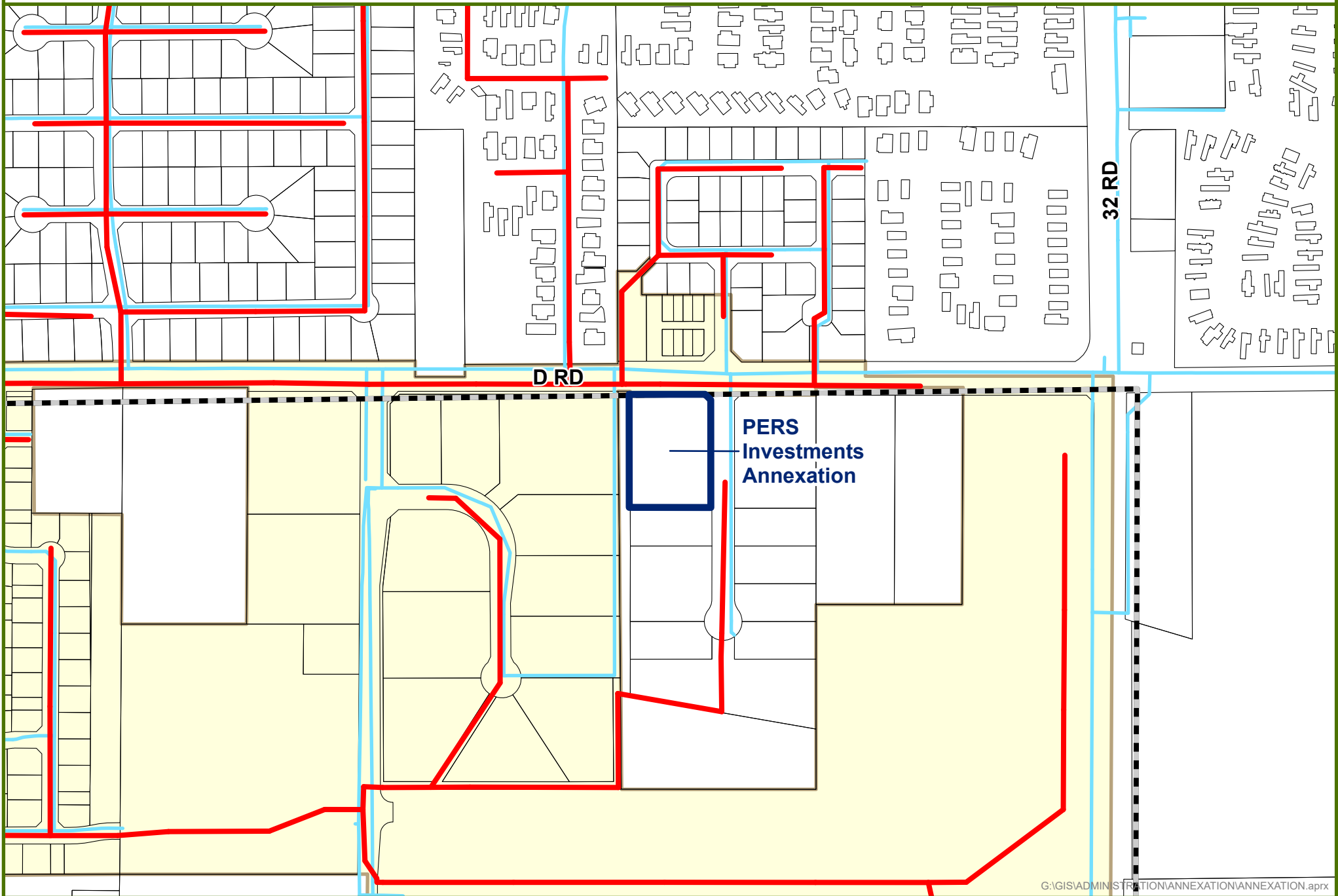
City Zoning

County Zoning

Date Created: 9/1/2023



# PERS Investments Annexation - Utilities



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0 0.05 0.1 Miles

- CITY WATER
- CLIFTON WATER
- SEWER
- CITY FIBER
- NON-CITY FIBER
- CITY LIMITS

**CITY OF GRAND JUNCTION, COLORADO**

**ORDINANCE NO. \_\_\_\_\_**

**AN ORDINANCE ZONING PERS INVESTMENTS ANNEXATION  
TO C-2 (GENERAL COMMERCIAL) ZONE DISTRICT**

**LOCATED AT 3175 D ROAD**

Recitals:

The property owner has petitioned to annex 1.49 acres into the City limits. The annexation is referred to as the *PERS Investments Annexation*.

After public notice and public hearing as required by the Grand Junction Zoning & Development Code, the Grand Junction Planning Commission recommended zoning the *PERS Investments Annexation* comprised of 1.49 acres C-2 General Commercial, from County PUD (Planned Unit Development) finding that the C-2 zone district conforms with the designation of Commercial as shown on the Land Use Map of the Comprehensive Plan and conforms with the Comprehensive Plan's goals and policies, and is generally compatible with land uses located in the surrounding area.

After public notice and public hearing, the Grand Junction City Council finds that the C-2 (General Commercial) zone district is in conformance with at least one of the stated criteria of Section 21.02.140 of the Grand Junction Zoning & Development Code for the parcel designated and known as the *PERS Investments Annexation*.

**BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF GRAND JUNCTION THAT:**

**ZONING FOR THE PERS INVESTMENTS ANNEXATION**

The following parcel in the City of Grand Junction, Mesa County, Colorado is duly and lawfully hereby zoned as follows:

A parcel of land being Lot 12, "D" ROAD COMMERCIAL PARK same as recorded at Reception No. 1284183, located in the Northeast Quarter of the Northeast Quarter (NE 1/4 NE 1/4) of Section 22, Township 1 South, Range 1 East, Ute Meridian, Mesa County, Colorado more particularly described as follows:

Commencing at the East Sixteenth Corner on the north line of said Section 22, whence the Northeast Corner of said Section 22 bears S89°53'30"E, a distance of 1,312.63 feet using the Mesa County Local Coordinate System with all other bearings contained herein being relative thereto; thence S00°06'30"W, a distance of 40.00 feet along the West line of said Northeast Quarter of the Northeast Quarter to a point on the Southerly line of Halliburton Annexation No.

2, Ordinance 3963; thence along said Southerly line of Halliburton Annexation for the following two (2) courses: 1) S89°53'30"E, a distance of 32.56 feet; 2) S00°06'30"W, a distance of 10.00 feet to the Northwest Corner of said Lot 12, "D" ROAD COMMERCIAL PARK being the Point of Beginning; thence the following courses along the perimeter of said Lot 12, "D" ROAD COMMERCIAL PARK, S89°53'30"E along the Southerly line of Halliburton Annexation, a distance of 201.22 feet; thence S44°53'30"E, a distance of 21.21 feet; thence S00°06'30"W, a distance of 285.00 feet; thence N89°53'30"W, a distance of 216.22 feet; thence N00°06'30"E 300.00 feet to the Point of Beginning.

Said parcel of land comprised of 64,753 Square Feet or 1.49 Acres, more or less.

Said parcel is and shall hereby be zoned C-2 (General Commercial).

**INTRODUCED** on first reading this 1st day of November 2023 and ordered published in pamphlet form.

**ADOPTED** on second reading this 15th day of November 2023 and ordered published in pamphlet form.

\_\_\_\_\_  
Anna M. Stout  
President of the City Council

ATTEST:

\_\_\_\_\_  
Amy Phillips  
City Clerk



**Grand Junction City Council**

**Regular Session**

**Item #3.a.**

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**Meeting Date:** November 1, 2023

**Presented By:** Jennifer Tomaszewski, Finance Director, Paul Schultz, Information Technology Director, Shelley Caskey, Human Resources Director

**Department:** Finance

**Submitted By:** Ashley McGowen, Deputy Finance Director

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**Information**

**SUBJECT:**

Enterprise Resource Management/Human Capital Management (ERP/HCM) Software System Replacement

**RECOMMENDATION:**

Authorize the Finance and Information Technology Departments to negotiate final contracts with Sierra-Cedar/Oracle for the ERP/HCM system modernization project for up to \$500,000 in 2023 and up to \$5,000,000 in 2024.

**EXECUTIVE SUMMARY:**

Late in 2022, the City identified the need and began the process of replacing an aging financial system that has served the City for more than 15 years which is nearing the end of its useful life along with a human resources system plagued by manual interventions and repetitive tasks.

This project is transformative and will modernize the City with the implementation of systems that are designed to elevate the organization's operational efficiency and overall effectiveness by providing a unified platform for managing core business processes and data.

**BACKGROUND OR DETAILED INFORMATION:**

Enterprise Resource Planning (ERP) and Human Capital Management (HCM) systems are integrated software platforms designed to streamline and optimize organizational operations. ERP focuses on automating core business processes such as finance, procurement, and supply chain management, whereas HCM is tailored to managing human resource functions such as recruitment, payroll, and talent management. Together, they provide a comprehensive solution for managing an organization's

operational and human capital assets. The City's current ERP and HCM systems have reached the end of their useful life, rendering them inefficient for meeting the contemporary needs of municipal management. Given that the existing software provider is discontinuing support and updates, there is a need to modernize these systems.

A formal Request for Proposal (RFP) was issued under the expert guidance and direction of the Government Finance Officers Association (GFOA), eliciting 13 responses from potential vendors. An evaluation committee of members from the Finance, Human Resources, and Information Technology departments assessed each proposal. The top two vendors were invited for a three-day software demonstration and an additional discovery day to understand implementation methodologies. Ultimately, Sierra-Cedar/Oracle was selected as the most suitable partner to meet the City's growing and evolving needs. This modernization project is a software upgrade and a strategic investment in the City's future. With an updated ERP and HCM system, the City aims to achieve higher operational excellence and more efficient service delivery to the community.

Sierra-Cedar/Oracle emerged as the preferred vendor pair through a methodical evaluation process, excelling in multiple dimensions vital to the City's objectives. The platform offered an integrated solution that seamlessly combined Enterprise Resource Planning (ERP) and Human Capital Management (HCM) functionalities, delivering a comprehensive toolset for managing operational and human capital assets. The Oracle system demonstrated robust adaptability in terms of scalability, positioning it as a long-term solution capable of evolving with the City's expanding needs. The platform's intuitive user interface is designed to encourage widespread adoption across various departments within the City to maximize the utility of the investment. Furthermore, Sierra-Cedar presented an implementation strategy that aligned well with the City's operational objectives, providing a clear and efficient roadmap for transition with minimal disruption to ongoing activities. In customer support and training, Sierra-Cedar offered options to ensure City staff are well-prepared to leverage the new systems effectively.

The timing of this modernization project has been planned to ensure a seamless transition while aligning with the City's operational calendar. The initial phase is slated to commence in November 2023 to set the groundwork for subsequent development and implementation activities. Most system functionalities are targeted to go live by December 24, 2024. This timeline has been designed to allow for thorough testing, staff training, and any adjustments needed to ensure the system's optimal performance. This schedule also aligns with payroll and budgetary cycles, facilitating efficient allocation of resources.

**FISCAL IMPACT:**

The project's initial planning phase budget of \$500,000 is included in the 2023 Amended Budget. The major portion of the implementation will occur in 2024 with a



project cost estimated at \$5,000,000. That sum has been included in the 2024 Recommended Budget.

**SUGGESTED MOTION:**

I move to (authorize/not authorize) the City Manager to finalize contract negotiations with Sierra-Cedar/Oracle for the modernization of the Enterprise Resource Planning (ERP) and Human Capital Management (HCM) system and approve the use of the 2023 appropriated budget, and approve the estimated project expenditure for fiscal year 2024 contingent upon the City Council's adoption of the 2024 budget, subject to the City and Sierra-Cedar/Oracle coming to mutually acceptable contract terms.

**Attachments**

None



**Grand Junction City Council**

**Regular Session**

**Item #3.b.**

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**Meeting Date:** November 1, 2023  
**Presented By:** Randi Kim, Utilities Director  
**Department:** Utilities  
**Submitted By:** Kurt Carson, Wastewater Services Manager

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**Information**

**SUBJECT:**

Sole Source Purchase of Mesa Mall Lift Station Replacement

**RECOMMENDATION:**

Staff recommends a sole source approval for the purchase of a Smith & Loveless lift station from Falcon Environmental in the amount of \$110,595.

**EXECUTIVE SUMMARY:**

This request is to make a sole-source purchase of a Smith & Loveless lift station from Falcon Environmental in the amount of \$110,595. This purchase is to replace the existing Mesa Mall lift station which is past its service life.

**BACKGROUND OR DETAILED INFORMATION:**

The existing Mesa Mall lift station was installed in November 1984 and has been in operation for the past 40 years. This lift station is owned by the Persigo sewer system and provides sewer service to numerous restaurants and businesses at the Mesa Mall.

In 2022, the City's asset management specialist conducted a detailed condition assessment of all the City's 26 sewer lift stations. The condition assessment concluded that the Mesa Mall lift station was in very poor condition and recommended immediate replacement of the lift station.

The Colorado Department Public Health and Environment (CDPHE) regulates the operation, maintenance, design, and construction of sewer lift stations under Regulation 22. Regulation 22 allows for an exact replacement of pumps and equipment on lift stations as an O&M (operations and maintenance) activity without notification to, or approval from, CDPHE. However, Regulation 22 also states that if the sewer lift station

is significantly changed in capacity, redesigned, or has a material change in equipment, it requires CDPHE permitting and approval.

Smith & Loveless is the original manufacturer of the Mesa Mall lift station. Installation of an exact replacement of the original pumps and controls on the lift station would not require permitting and approval by CDPHE. This would be considered an O&M activity. The capacity of the lift station is sufficient from the original design in 1984. The only issue is that that station is in poor condition and at the end of its service life.

If staff selected another manufacturer of lift stations to replace the existing Smith & Loveless station, it would result in the expenditure of additional funds due to the incompatibility of the existing wet well and forcemain as well as additional engineering and CDPHE permitting needed for a different manufacturer. Furthermore, staff have standardized all 26 sewer lift stations around the Smith & Loveless design. A lift station from a different manufacturer would complicate the maintenance and spare parts needed.

**FISCAL IMPACT:**

The cost of this purchase is included in the 2023 adopted Sewer Enterprise Fund budget.

**SUGGESTED MOTION:**

I move to (approve/deny) the City Purchasing Division to issue a purchase order with Falcon Environmental for the sole source purchase of a Smith & Loveless lift station in the amount of \$110,595.

**Attachments**

None



**Grand Junction City Council**

**Regular Session**

**Item #3.c.**

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**Meeting Date:** November 1, 2023  
**Presented By:** Randi Kim, Utilities Director  
**Department:** Utilities  
**Submitted By:** Kurt Carson, Wastewater Services Manager

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**Information**

**SUBJECT:**

Sole Source Purchase of Raw Sewage Valve Actuators

**RECOMMENDATION:**

Staff recommends a sole source approval for the purchase of four electric 18” Rotork valve actuators from Municipal Treatment Equipment in the amount of \$57,592.

**EXECUTIVE SUMMARY:**

This request is to make a sole-source purchase of four 18” electric Rotork valve actuators from Municipal Treatment Equipment in the amount of \$57,592. This purchase is to replace our existing pneumatic valve actuators.

**BACKGROUND OR DETAILED INFORMATION:**

The Raw Sewage Pump station is critical to the function of the wastewater treatment plant. The station consists of five pumps that are rated to pump 6,900 gallons per minute. A pneumatic system opens and closes 18” valves connected to the Raw Sewage Pumps. This system is 40 years old and outdated. Last year, two of our pneumatic valves malfunctioned and we were unable to repair them. This has left the plant with less redundancy in a critical part of the treatment process.

Over the years, the department has standardized Rotork valve actuators plant-wide. Using another manufacturer or a different actuator style would incur additional expenses as it would require retrofitting. Furthermore, after the failure of the two actuators, staff installed one Rotork actuator in our pump station for two reasons. First, staff needed to ensure that new electric valves would be robust and reliable. Second, the new actuator would be integrated into the SCADA system whereas the pneumatic ones are not. SCADA integration adds a level of sophistication that helps with the operation of the wastewater treatment plant.

After a year of testing, staff deemed the new Rotork valve to be reliable, robust, and easy to program. Municipal Treatment Equipment is the exclusive distributor for Rotork actuators in the region. Staff would like to move forward and outfit all pumps with Rotork electric actuated valves.

This purchase request satisfies the criteria in the City of Grand Junction’s “Purchasing Policy and Procedure Manual”, section 14: Sole Source Designation, 14.2: Sole Source Criteria:

(b) The compatibility or conformity with City-owned equipment or materials in which nonconformance would require the expenditure of additional funds

**FISCAL IMPACT:**

The cost of this purchase is included in the 2023 adopted Sewer Enterprise Fund budget.

**SUGGESTED MOTION:**

I move to (approve/deny) the City Purchasing Division to issue a purchase order with Municipal Treatment Equipment for the sole source purchase of four 18” electric valve actuators in the amount of, \$57,592.

**Attachments**

None



**Grand Junction City Council**

**Regular Session**

**Item #3.d.**

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**Meeting Date:** November 1, 2023  
**Presented By:** Matt Smith, Chief of Police  
**Department:** Police  
**Submitted By:** Shawn Hasty, Deputy Chief

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**Information**

**SUBJECT:**

Purchase of 908 Devices, Inc. MX908 Portable Mass Spectrometer

**RECOMMENDATION:**

Staff recommends a sole source approval for the purchase of a 908 Devices Inc. Portable MX908 Mass Spectrometer in the amount of \$70,678.08.

**EXECUTIVE SUMMARY:**

This request is to make a sole-source purchase of a 908 Devices Inc. Portable MX908 Mass Spectrometer in the amount of \$70,678.08. This is a portable device with the sensitivity and selectivity to detect invisible and hidden, very small traces, of compounds, such as Fentanyl, and identify those compounds very quickly in the field.

The MX908 is currently being used by first responders around the country. The MX908 is the only portable mass spectrometer that is an easy-to-use hand-held unit with the sensitivity and selectivity to detect invisible and hidden compounds and identify those compounds very quickly. The MX908 is a non-intrusive controlled substance identification system that will improve officer safety by reducing potential exposure to low-concentration, high-potency mixtures of fentanyl-laced narcotics and innocuous-looking pills that have been pressed to appear as licit substances. The MX908 is only available through 908 Devices Inc.

**BACKGROUND OR DETAILED INFORMATION:**

In the categories of; sensitivity, accuracy, detection/identification speed, portability, and ease of use, the MX908 overall far exceeds all other equipment available to the Grand Junction Police Department. By quickly and accurately identifying a substance in the field, first responders will be able to make immediate informed decisions that will affect the safety of the community and first responders while increasing the efficiency,

thoroughness, and completeness of investigations. Knowing what substance is present allows the first responder to determine how the substance should be safely handled, what substance could be responsible for a person's overdose, and if there is a contaminated area that needs to be secured, processed, and cleaned. These investigations include the possession and distribution of substances like Fentanyl, which is responsible for more than 50 overdose deaths in the community in the past seven years.

Currently, the use and distribution of Fentanyl or Fentanyl laced drugs has become an epidemic across the country. Fentanyl, a synthetic opiate, is produced and sold in a powder form, which is 30 to 50 times more potent than heroin. Just two milligrams of pure Fentanyl, the size of a small pinhead, is considered to be a deadly dose for more than 95 percent of the American public. It takes only a small amount of Fentanyl inhaled through the nose or mouth and absorbed by mucous membranes to cause severe adverse reactions.

In the second quarter of 2023, the Grand Junction Police Department, including the Western Colorado Drug Task Force, seized 19,249 grams of Fentanyl, which is equivalent to nearly 43 pounds. Most of this was in the form of counterfeit Oxycodone pills laced with Fentanyl. For street consumption, and to avoid an overdose, a counterfeit Oxycodone pill will contain less than 3 percent of Fentanyl, with the rest of the pill made up of cutting agents and/or binders. For detection purposes, Fentanyl is basically "hidden" within the cutting agents. Currently, the methods to detect trace substances for the presence of Fentanyl include a TRUNARC (optical infrared detection), Field Test Kits, Canine and Gas Chromatography Mass Spectrometry (GCMS). The TRUNARC has proven to be a reliable testing device for most of the illegal drugs in Mesa County prior to the Fentanyl epidemic. However, the TRUNARC requires bulk or visible amounts of material and typically cannot detect materials at less than 10 percent of a mixture. Therefore, more sensitive equipment is critical to the identification of highly dangerous substances to improve safety for victims and first responders. The GCMS systems, utilized by the Colorado Bureau of Investigations (CBI) lab, are highly selective and sensitive but require expert operators, have burdensome logistics trails, are heavy (30 lbs. / 14 kg) and expensive to obtain (~ \$100,000 USD), and require lengthy warm-up periods and tens of minutes for analysis. The substance to be tested would have to be submitted to CBI for testing, which would require the release of persons possessing or distributing the drugs while awaiting the test results. Currently, the test result time for CBI is in excess of three weeks.

**FISCAL IMPACT:**

The cost of this purchase is included in the adopted 2023 budget and is fully funded by an Opiate Interdiction Grant.

**SUGGESTED MOTION:**

I move to (approve/deny) the City Purchasing Division to issue a purchase order with 908 Devices Inc. for the sole source purchase of a Portable MX908 Mass Spectrometer, in the amount of \$70,678.08.

**Attachments**

None





**Grand Junction City Council**

**Regular Session**

**Item #3.e.**

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**Meeting Date:** November 1, 2023  
**Presented By:** Tamra Allen, Community Development Director  
**Department:** Community Development  
**Submitted By:** Henry Brown, Mobility Planner

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**Information**

**SUBJECT:**

Sole Source Purchase of RECON Interceptor Police Ebikes

**RECOMMENDATION:**

Staff recommends a sole source approval for the purchase of ten (10) Interceptor ebikes from RECON Power Bikes in the amount of \$59,369.40.

**EXECUTIVE SUMMARY:**

This request is to make a sole-source purchase of 10 RECON Interceptor ebikes for \$59,369.40.

**BACKGROUND OR DETAILED INFORMATION:**

As a part of the Colorado Energy Office's (CEO) eCargo Bike grant, the City was awarded \$72,765.00 to support the purchase and deployment of 14 bikes for the City. Included in the proposal was the purchase of 10 RECON Interceptor ebikes for police work. Including accessories, the total cost for City branded police department e-bikes, lights and sirens, spare battery, lock, assembly, and shipping, is \$59,369.40, with \$41,340.00 reimbursed by state funds (for bicycle cost) and the remaining \$18,029.40 covered by a City match. The remainder of the CEO grant goes towards other e-bikes for the City as well as related supplies such as helmets. The remaining grant funding will be utilized to purchase the additional bikes at a later date.

Each bike is outfitted with a specially designed police bag, advanced lights and sirens, powerful hydraulic disc brakes, and a front suspension. GJPD anticipates using these e-bikes for specialized tasks, including parks patrol, parking enforcement, and special events staffing. This will offset the use of Ford Explorers (or comparable vehicles, typically with internal combustion engines) in use today, offsetting a significant amount of Greenhouse Gas emissions from police operations while allowing officers and

patrollers to be more accessible to the public during enforcement duties.

The GJ Police Department has experience with bicycle patrols, and with the more advanced e-bikes in the fleet, first responders will have an easier time navigating crowds, will be able to see more without blind spots, and will be able to relate more closely to the public during patrols.

Using fleet tracking tools (not included in this sole source agreement), staff will estimate Greenhouse Gas emissions offset to satisfy grant obligations and can partner with GJPD to evaluate utilization and strategies for making the e-bikes more useful for our first responders.

**FISCAL IMPACT:**

The cost for this purchase is included in the 2023 Budget and is 70 percent grant funded. The total cost for City branded PD ebikes, lights & sirens, spare battery, lock, assembly, and shipping, is \$59,369.40, with \$41,340.00 reimbursed by state funds (for bicycle cost) and the remaining \$18,029.40 covered by City match.

**SUGGESTED MOTION:**

I move to (approve/deny) the City Purchasing Division to issue a Purchase Order with RECON Power E-Bikes for the sole source purchase of ten (10) Interceptor e-bikes in the amount of \$59,369.40.

**Attachments**

None



**Grand Junction City Council**

**Regular Session**

**Item #4.a.i.**

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**Meeting Date:** November 1, 2023  
**Presented By:** Lindy Hodges, Housing Specialist, Kristen Ashbeck, Principal Planner/CDBG Admin  
**Department:** Community Development  
**Submitted By:** Lindy Hodges, Housing Specialist

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**Information**

**SUBJECT:**

2022 Community Development Block Grant (CDBG) Program Year Consolidated Annual Performance and Evaluation Report (CAPER) Review

**RECOMMENDATION:**

Staff recommends City Council conduct a public hearing to receive comment on the Consolidated Annual Performance and Evaluation Report.

**EXECUTIVE SUMMARY:**

City Council will conduct a public hearing to solicit public comment on the 2022 CDBG Program Year Consolidated Annual Performance and Evaluation Report (CAPER).

**BACKGROUND OR DETAILED INFORMATION:**

CDBG funds are a Department of Housing and Urban Development (HUD) entitlement grant to the City of Grand Junction, which became eligible for the funding in 1996. The City received \$421,451 for the 2022 Program Year. The final decision to fund sixteen (16) projects was made by the City Council at its hearing on June 15, 2022. The City's 2022 Program Year began on September 1, 2022 and ended on August 31, 2023.

At the end of each Program Year, a Consolidated Annual Performance and Evaluation Report (CAPER) is required. Per recent HUD guidance, the City is to conduct a public hearing to solicit public comment on the accomplishments achieved, followed by a 15-day public review period during which the report is available for public review. As advertised in the Daily Sentinel, the hearing will be conducted and, in addition to being on the City's web page, copies of the report are available at the City Clerk's Office and the Mesa County Public Library. Upon completion of the public review, the CAPER will be submitted to HUD.

The goals and objectives for the 2022 Program Year are based on HUD's priority needs identified in the Grand Junction 2021 Five-Year Consolidated Plan. The Plan provides the guidelines for selecting activities to fund each program year. The Consolidated Plan outlines three goals: 1) Create a Suitable Living Environment; 2) Provide Decent Affordable Housing; and 3) Create Economic Opportunities. Funding in the 2022 Program Year addressed these goals as outlined below.

### **Create a Suitable Living Environment**

With the exception of the Program Administration and the two housing activities noted below, all of the activities undertaken in 2022 have an impact on this goal. The activities summarized above all improve services and facilities for low and moderate-income persons. Through these improvements, the overall livability and sustainability of the community is improved, as well as the living environment for each resident or client served by the programs and facilities. The total amount of 2022 CDBG funds allocated to and/or expended on activities under this goal was \$282,098.

### **Decent Affordable Housing**

There were two activities completed in the 2022 Program Year that addressed this goal: STRiVE Group Home Remodel and Housing Resources of Western Colorado Mobile Home Repair Program which helps retain and improve affordable housing for low and moderate-income households. The total 2022 CDBG funds allocated to and/or expended on activities under this goal was \$94,884.

### **Create Economic Opportunities**

There were no 2022 activities that directly impacted job retention or creation. However, all other activities that support low- and moderate-income households indirectly improve their economic opportunities and financial stability.

In addition to the above activities being completed during the 2022 Program Year, the Grand Junction Housing Authority completed the expenditure of the CDBG CV (CARES Act) funds that had been allocated to the agency for emergency assistance payments.

The City of Grand Junction receives limited CDBG funding each year and, cannot feasibly make progress in all areas. However, over the course of the Five-Year Consolidated Plan, some progress is made in many, if not all, areas. In addition, many other community agencies and organizations report accomplishments to the City each year through subrecipient reporting and as the City develops its Five-Year Consolidated Plan and Annual Action Plans. 2022 is the second Consolidated Annual Performance and Evaluation Report of the Five-Year Consolidated Plan.

### **FISCAL IMPACT:**

The City received \$421,451 for the 2022 CDBG Program Year. With the exception of \$25,000 allocated for program administrative, all funds were reallocated to local non-profits and are budgeted in the City's corresponding fiscal year when disbursements are expected.

**SUGGESTED MOTION:**

No motion is necessary. City Council needs to conduct a public hearing to receive comment on the Consolidated Annual Performance and Evaluation Report.

**Attachments**

1. CAPER ADA Combined for public review draft

# SECOND PROGRAM YEAR CONSOLIDATED ANNUAL PERFORMANCE AND EVALUATION REPORT (CAPER)



2022

City of Grand Junction, Colorado

Community Development Block Grant (CDBG) Program  
U.S. Department of Housing and Urban Development

**DRAFT FOR PUBLIC REVIEW THROUGH 11/17/2023**

The City of Grand Junction's 2022 Community Development Block Grant (CDBG)  
Consolidated Annual Performance and Evaluation Report (CAPER) was produced by the  
Grand Junction Community Development Office.

For more information on the report contact:

Si necesita esta informacion en espanol, llame al:

Lindy Hodges  
Housing Specialist/CDBG Administrator  
City of Grand Junction  
Community Development Department  
250 North 5<sup>th</sup> Street  
Grand Junction, Colorado 81501

(970) 256-4114  
lindyh@gjcity.org

## **CR-05 - Progress in Carrying Out Strategic Plan and Action Plan 91.520(a)**

The Consolidated Annual Performance and Evaluation Report (CAPER) provides annual performance reporting on client outputs and outcomes that enables an assessment of grantee performance in achieving the housing stability outcome measure. The activities completed during the 2022 CDBG Program Year are listed below.

Completed 2022 CDBG Activities: 2022 Program Administration; Housing Resources of Western Colorado Housing Counseling and Support; Meals on Wheels Food Purchase; Riverside Educational Center Bookcliff Middle School After School Transportation; STRiVE Group Home Remodel; STRiVE The Wood Shop Remodel; Hilltop Bacon Campus Community Resource Center Building Roof; Hilltop Resource Center Fencing.

2020 and 2021 CDBG Activities for which funds were drawn and the activity completed during the 2022 Program Year: Elm Avenue Safe Routes to School; 2021 Program Administration; CEC Low Income Counseling Services; HopeWest Extended Caregiver Support for Low- and Moderate-Income Families; Grand Valley Catholic Outreach Predevelopment Costs for Mother Teresa Place; Mind Springs Health Oasis Clubhouse Rehabilitation; Karis Inc. The House Remodel and Housing Resources of Western Colorado Emergency Repair for Mobile Homes.

CDBG CV Activities Completed During the 2022 Program Year: Grand Junction Housing Authority Emergency Assistance Payments (CV1).



## Comparison of Proposed Versus Actual Outcomes 91.520(g)

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Decent Affordable Housing	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$63,222	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0		0	6	100%
Decent Affordable Housing	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	CDBG: \$25,000	Homelessness Prevention	Persons Assisted	0	5		5	5	100.00%
Suitable Living Env - Special Needs/Minorities	Non-Housing Community Development Special Needs Populations and Other Human Services	CDBG: \$44,884	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	18,184		40,600	18,031	44.41%

Suitable Living Environment - Homeless	Homeless Non-Housing Community Development Special Needs Populations and Other Human Services	CDBG: \$40,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	277		0	8	100%
Suitable Living Environment - Non-Housing	Non-Housing Community Development	CDBG: \$197,214	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	5,000	1,323	26.46%	16,687	6329	37.93%

**Table 1 - Accomplishments – Program Year & Strategic Plan to Date**

### Assess How Funds Address Priorities and Objectives

The goals and objectives for the 2022 Program Year are based on HUD’s priority needs identified in the Grand Junction 2021 Five-Year Consolidated Plan. The Plan provides the guidelines for selecting activities to fund each program year. The Consolidated Plan outlines three goals: 1) Create a Suitable Living Environment; 2) Provide Decent Affordable Housing; and 3) Create Economic Opportunities. Funding in the 2022 Program Year addressed these goals as outlined below.

Create a Suitable Living Environment: With the exception of the Program Administration and the two housing activities noted below, all of the activities undertaken in 2022 have an impact on this goal. The activities summarized above all improve services and facilities for low and moderate income persons. Through these improvements, the overall livability and sustainability of the community is improved as well as the living environment for each resident or client served by the programs and facilities. The total amount of 2022

CDBG funds allocated to and/or expended on activities under this goal was \$282,098.

Decent Affordable Housing: There were two activities completed in the 2022 Program Year that addressed this goal: STRiVE Group Home Remodel and Housing Resources of Western Colorado Mobile Home Repair Program that help retain and improve affordable housing for low and moderate income households. Total 2022 CDBG funds allocated to and/or expended on activities under this goal was \$94,884.

Create Economic Opportunities: There were no 2022 activities that directly impact job retention or creation however; all other activities that supported low- and moderate-income households indirectly improves their economic opportunities and financial stability.

The City of Grand Junction receives limited CDBG funding each year and, as such and as indicated in the tables, cannot feasibly make progress in all areas. However, over the course of the Five-Year Consolidated Plan, some progress is made in many, if not all, areas. In addition, many other community agencies and organizations report accomplishments to the City each year through subrecipient reporting and as the City develops its Five-Year Consolidated Plan and Annual Action Plans. 2022 is the second Consolidated Annual Performance and Evaluation Report of the Five-Year Consolidated Plan.

## CR-10 - Racial and Ethnic Composition of Families Assisted

	<b>CDBG</b>
White	2,211
Black or African American	20
Asian	16
American Indian or American Native	12
Native Hawaiian or Other Pacific Islander	2
<b>Total</b>	<b>2,261</b>
Hispanic	481
Not Hispanic	1,780

**Table 2 – Table of assistance to racial and ethnic populations by source of funds**

The racial and ethnic status of families assisted through the Community Development Block Grant program activities as reported above, indicates a high percentage of minority populations that participate in the variety of programs available in the community. The numbers above show that 21.3% of the populations assisted are Hispanic, while community-wide the Hispanic population is approximately 15.7%. Black and African American and Asian are the next two larger groups of minority populations served by CDBG activities. Both the Black or African Americans and Asian groups represent less than 1% of the persons served. Community-wide minority populations per recent estimates are 0.9% Black or African American and 1.6% Asian. These numbers demonstrate that the largest groups of minorities served by CDBG activities are comparable to the percentages within the larger population. Whereas in the 2021 CAPER it was reported that there were indications of some underserved Asian minority population, there were four times as many Asians served by CDBG activities in the 2022 Program Year. When other minorities are added to the Hispanic populations, the percentage of those assisted that are non-white alone is approximately 23.5%.

There is not a place to report assisted female-headed households and disabled persons in the IDIS system. However, the City of Grand Junction attempts to track this information through the subrecipient draw requests that include performance and accomplishment information. Therefore, the City does maintain records of disability status, sex of heads of households and racial information for direct beneficiaries of program activities. This information is summarized for activities completed in the 2022 Program Year in the table included in the attachments. For those entities reporting, on average, 40 percent of persons served are female-headed households and an average of 66 percent of persons served have identified disabilities.

## CR-15 - Resources and Investments 91.520(a)

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	441,451	540,832

**Table 3 - Resources Made Available**

### Resources

With the exception of funds retained by the City for program administration and planning functions and funds allocated for an activity to be carried out by the City within CDBG-eligible neighborhoods, all CDBG funds were made available to community non-profit organizations and agencies. The City does not meet the threshold for, therefore does not receive, HOME funds. Other funds expended in the 2022 Program Year were allocated during the 2020 Program Year from the CARES Act first (\$275,976) and third (\$357,800) rounds of CDBG-CV funds. The amount expended in Table 3 includes funds for activities completed in the 2022 Program Year that were funded in 2020, 2021 and 2022 Program Years. The percentages indicated in Table 4 do not include allocation of CDBG CV funds which were entirely allocated to local agencies serving low- and moderate-income households City-Wide.

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Census Tracts	33	32	Low and Moderate Income
City-Wide	67	68	

**Table 4 – Geographic distribution and location of investments**

### Investments

Expenditure of CDBG funds is directed to areas of low and moderate income concentrations, such as the Orchard Mesa, Downtown, and Central Grand Junction neighborhoods. All recipient agencies and organizations must report expenditure within the City limits of Grand Junction or for persons that reside within the City limits of Grand Junction. In addition, CDBG funding must meet national objective requirements of serving low and moderate income persons or clientele of presumed benefit. With 2022 CDBG funds, the two activities to be completed by the City of Grand Junction during the 2022 Program Year were the 27 Highway 50 to B 1/2 Road Safe Neighborhood Route and the Rocket Park Neighborhood Safe Route to School projects and the Riverside Educational Center Bookcliff Middle School After School Transportation project.

These activities will or did target areas of low and moderate income persons as summarized in Table 4 with detail below.

27 Road Highway 50 to B 1/2 Road Safe Neighborhood Route

Target Area: Orchard Mesa Neighborhood

Planned Percentage of Allocation: 23%

Actual Percentage of Allocation: 23%

Description: Construction of 220 feet of curb, gutter and sidewalk and 2 accessible ramps will complete a safe, accessible neighborhood connection between Highway 50 to B 1/2 Road. The route supports pedestrian and bicycle traffic to and from Orchard Mesa Middle School and nearby parks and recreation facilities.

Rocket Park Neighborhood Safe Route to School

Target Area: Rocket Park Neighborhood

Planned Percentage of Allocation: 9%

Actual Percentage of Allocation: 9%

Description: Construct 120 feet of curb, gutter and sidewalk, 2 accessible ramps and 1 crosswalk to facilitate safe pedestrian circulation to nearby Orchard Avenue Elementary and Rocket Park.

Riverside Educational Center Bookcliff Middle School After School Transportation

Target Area: Bookcliff Middle School Neighborhood

Planned Percentage of Allocation: 1.7%

Actual Percentage of Allocation: 1.7%

Description: Purchase a van to transport students and from school to enable them to participate in after school tutoring and enrichment programming in this CDBG-eligible neighborhood.

**Leveraging**

The City of Grand Junction shares HUD's goals of using CDBG funds to seed programs and projects that will ultimately prove financially self-sufficient and demonstrate growth in the programs or services provided. The City of Grand Junction does not require matching funds from a subrecipient but most agencies do provide some match from other sources, especially since many of the agencies provide services outside the City limits for which the City is unable to provide CDBG funding for that portion. However, leveraged funds are assessed as the City reviews project proposals. In many cases recipients have been able to leverage funding from other sources by using CDBG dollars for the required match.

The funds provided through the City's 2022 CDBG Program Year have leveraged a substantial amount of other public and private resources. Funds leveraged for completed 2022 Program Year activities are listed below.

- 2022 HRWC Housing Counseling and Support: \$89,448
- Meals on Wheels Food Purchase: \$400,000
- REC Bookcliff Middle School After School Transportation: \$44,300
- Hilltop Bacon Campus Community Resource Building Roof: \$18,460
- Hilltop Resource Center Fencing: \$5,550

The funds provided through the City’s 2022 CDBG Program Year for activities still underway will also leverage a substantial amount of other public and private resources despite ongoing difficult economic circumstances. Funds leveraged for these activities will be documented in the 2023 Program Year CAPER.

Funding a project in part with CDBG demonstrates an investment commitment from the City which the various agencies are then better able to request matching funds. Publicly and privately owned land are used to address needs identified in the plan since facilities are constructed on the properties that house the various activities and programs.

### CR-20 - Affordable Housing 91.520(b)

	<b>One-Year Goal</b>	<b>Actual</b>
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	329	5
Number of Special-Needs households to be provided affordable housing units	2	0
<b>Total</b>	<b>331</b>	<b>5</b>

**Table 5 – Number of Households**

	<b>One-Year Goal</b>	<b>Actual</b>
Number of households supported through Rental Assistance	16	0
Number of households supported through The Production of New Units	0	0
Number of households supported through Rehab of Existing Units	22	5
Number of households supported through Acquisition of Existing Units	0	0
<b>Total</b>	<b>38</b>	<b>5</b>

**Table 6 – Number of Households Supported**

## Difference Between Goals and Outcomes and Problems Encountered

During the 2022 Program Year, one completed activity addressed affordable housing goals: HRWC Emergency Repair Mobile Homes, which utilized funds to rehabilitate owner-occupied units. Other activities funded in the 2022 Program Year included the HRWC Critical Repair Program but the activity is still underway. Thus, the one-year goal numbers reported in Tables 5 and 6 differ from Actual since more units were anticipated but the activity was not completed. The additional units will be reported with the 2023 or future Program Year reports as the activities continue.

In addition to the 2022 Program Year activity regarding affordable housing, a substantial amount of the CDBG CV funds were utilized for rental assistance, utility and other subsistence payments. However, the two remaining CDBG CV activities have not yet been completed. The funds for the activities are expected to be expended in the 2023 Program Year so results will be reported in the 2023 CAPER. For the CDBG CV activity completed in the 2022 Program Year, such payments assisted a total of 85

## Impact of Outcomes on Future Annual Action Plans

The outcomes expected under the one-year goals in Tables 5 and 6 above will be reported in accomplishments for future program years but will not impact future Annual Action Plans. The City will continue to provide funding for housing purposes when able in future Annual Action Plans so that some funding is used for housing purposes within the life of the Five-Year Consolidated Plan.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	5	0
Low-income	0	0
Moderate-income	0	0
<b>Total</b>	<b>5</b>	<b>0</b>

**Table 7 – Number of Households Served**

### Analysis

The data reported in Table 7 does not include the households served with rental assistance through the City's allocation of CDBG CV funds but does include the data for the activity completed during the 2022 Program Year. Table 7 also does not include households served by other completed activities providing services during the 2022 Program Year including: MindSprings Health Oasis Clubhouse Rehabilitation; Hilltop Resource Center Fencing; CEC Low Income Counseling; HopeWest Extended Caregiver Support for Low- and ModerateIncome Families; Meals on Wheels; and HRWC Counseling and Support.



Data for the 2022 Program Year for activities yet to be completed will be reported with accomplishments in future CAPER documents. As evidenced in Table 7, all of the households served were of extremely low income. According to the most recent Housing Needs Assessment, this aligns with where the greatest gap in housing availability.

## **CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**

### **Reaching Out to Homeless Persons and Assessing Individual Needs**

The City of Grand Junction has formed a Housing Division with 3 full time staff. In the 2022 program year the staff created and implemented multiple outreach initiatives, in partnership with many of our local service providers, for our unhoused citizens in Grand Junction.

#### **Unhoused Needs Survey**

In the Fall of 2022, the City of Grand Junction’s Housing Division developed a survey to hear directly from People Experiencing Houselessness (PEH), with the goal of pinpointing gateways of entry into, and barriers against exiting out of, houselessness in Grand Junction. The design of the survey was informed by a “systems-thinking” approach to solving houselessness, which views houselessness as a solvable systems problem (Acharya, 2021). The impetus for developing and conducting this survey emerged from numerous conversations with unhoused individuals, local service providers for PEH, first responders that have regular contact with PEH, and Grand Junction business owners and residents. All groups have observed the growing rate of the unhoused population in Grand Junction and have felt a strain on their day-to-day activities as a result. With feedback from partners such as the Mesa County Public Health Research and Planning Team and Colorado Mesa University (CMU) Sociology Professor Stephen Merino, a 40-question survey was developed. The survey was then conducted in December 2022 with the support of trained volunteers. Over a 2-week period, over 70 surveys were completed and returned to the City of Grand Junction Housing Division.

The process of developing, conducting, and analyzing the results of the survey showed numerous points in the houselessness system in which our community can intervene with solutions. However, the survey also revealed that more information and data are needed to create the most effective policy solutions. Therefore, the City of Grand Junction Housing Division proposed a more robust, comprehensive Unhoused Needs Assessment.

#### **Unhoused Needs Assessment**

In June of 2023, The City partnered with Mesa County Behavioral Health and Grand Junction

Housing Authority (GJHA) contracting JG Research and Omni Institute to conduct the Unhoused Needs Assessment (UHNA). Phase One of the assessment was launched in July of 2023. It is the intent that the collaborative strategy development will help the community, and specifically the City, County, and service providers to create a unified strategic plan. The presentation of Phase One will occur at the City Council Workshop in November 2023 and then the Strategic planning and Phase Two will begin. Further accomplishments with these efforts will be included in future CAPER reporting.

### **Neighbor-to-Neighbor Referral Team**

This new program launched in November 2022 was a result of housing staff joining Community Resource Officers (CROs) to visit camps for the unhoused along the Colorado and Gunnison Rivers. During those trips, it became evident that many PEH were unaware of the services and resources available to them and there were no service organizations offering real-time referrals and services. City staff utilized industry best practices to develop a rapport with the unhoused and with referral agencies. To date the City has accomplished the steps listed below.

- Staff have made over 40 visits to unhoused encampments.
- Engaged with approximately 110 PEH
- 36 phone-in and contact in other public places.
- Over 145 referrals to local service provider agencies.
- 150+ emergency brochures were delivered.

As a result of these efforts, 30 individuals have been added to housing waitlists as a first step towards housing stability. .

### **Addressing the Emergency Shelter and Transitional Housing Needs of Homeless Persons**

In order to develop a strategy to prevent houselessness, a method must be developed to determine the exact magnitude of the problem. Therefore, the community completes a point in time (PIT) count in January of each year. The Colorado Balance of State Continuum of Care conducts a sheltered count every year and both a sheltered and unsheltered count every odd year in accordance with HUD's PIT Count Methodology Guide. The Balance of State includes 27 counties including Mesa in Colorado. During the 2022 Program Year City staff from the Neighbor-to-Neighbor program helped to complete the sheltered and unsheltered PIT count. Housing staff partnered with the Grand Junction Police Community Resource Unit and worked alongside partner non-profits and community volunteers to complete the survey in encampments, along the Colorado and Gunnison Rivers, and in local parks. The 2023 (PY2022) PIT count shows that there were 208 persons in emergency shelters and 358 unsheltered persons

on the one-night count. It is estimated that the PIT count will represent 30% of the unhoused population and a comparison of year-over-year numbers helps to predict the magnitude of the problem more accurately. Mesa County represents the highest percentage of unhoused individuals in the Balance of State with 27% of the unhoused population residing within its boundaries, the majority of which is within the Grand Junction city limits. The county with the next highest percentage is Pueblo at 16%.

Emergency shelter can be used to house individuals temporarily or additional single room occupancy units (SROs) or other basic housing options can be made available. Once basic housing is secured, employment and/or training can be accessed. The City of Grand Junction supports operating costs for HomewardBound who run both the family and adult, local emergency shelters, through separate City general funds, in a nonprofit funding request process, in addition to utilizing CDBG funds to help with other program activities in prior program years. Similarly, the City also supports Karis Inc, the operator of The House, the teen and young adult shelter with general funds and CDBG, the Joseph Center operating Golden Girls, a shelter for women over 50. Both Karis and the Joseph Center have been funded in prior program years and have the potential to be supported in the future with CDBG funds. Also, during the 2022 program year the City's Housing staff also worked with other nonprofit partners to facilitate an overflow winter emergency shelter option called the WE Shelter which rotated through several churches from November 2022 through February 2023.

Transitional housing programs may be developed for chronically homeless persons that will need casework and other resources to get back to self-sufficiency. Most often these programs allow individuals to stay in supported housing up to two years to develop resources to prevent recurrent homelessness. Some homeless individuals who are disabled will need to be transitioned to permanent supportive housing with necessary supportive casework. There are several agencies working on building capacity in transitional housing. These future endeavors may be supported with City CDBG funds and accomplishments reported in the City's annual CAPER as completed.

## **Helping Low-Income Individuals and Families Avoid Becoming Homeless**

The City of Grand Junction does not receive any ESG, Supportive Housing, Shelter Plus Care or Section 8 SRO program funds. Local agencies in the community that receive such funds have their own discharge coordination policies in place. For example, HomewardBound has policies in place to accommodate most people who are released from publicly funded institutions. The Grand Junction homeless shelter is available so that they need not be discharged to the streets. This includes persons discharged from correctional facilities, foster care, mental health facilities and health care facilities. For the vast majority of the persons in this situation, the shelter is a viable alternative to sleeping on the streets. For those discharged from health care facilities with need for follow-up care or a recuperation period, the shelter has a policy allowing limited

daytime shelter during periods of recovery. During the 2022 Program Year the shelter provided over 800 daytime medical assistance shelter days for this purpose. Other alternatives to homelessness for this population in the Grand Junction area include the Freedom House for formerly incarcerated persons and the Golden Girls program.

In addition during the 2022 Program Year, CDBG CV funding was expended to address assistance to low-income individuals and families to avoid becoming homeless through several local organizations. The agencies provided (and continue to provide) food, rent and other subsistence payment assistance such as utility payments to many low-income families during the pandemic and in years following.

## **Helping Low-Income Individuals and Families Avoid Becoming Homeless**

Many agencies assist low-income individuals and families to avoid becoming unhoused by providing a variety of services. Some of the accomplishments by these agencies during the 2022 Program Year are listed below.

### Grand Valley Catholic Outreach

- Served 36,753 meals in Soup Kitchen
- Provided food boxes for 13,355 individuals
- Provided medical assistance to 1,072 individuals
- Enabled 51 individuals to obtain IDs and out-of-state birth certificates
- Provided transportation assistance to 118 individuals
- Provided emergency housing for 10 individuals
- Provided transitional housing for 8 individuals
- Provided 365 days of permanent supportive housing for 59 individuals
- Provided basic amenities at the day center to 11,556 individuals
- Rental assistance for 713 households
- Utility payment assistance for 917 households
- Provided clothing for 29,012 individuals
- Directed 2,445 individuals to resources within the community
- Assisted 80 individuals in obtaining employment

### HomewardBound

Once food and shelter are provided at one of the two homeless shelters, guests have access to the following features, programs and services: Pathways Family Wellness Center, Children's Library and Play Area, Recovery Living Program and Comprehensive Case Management.

- North Avenue Shelter (adults only)  
37,223 overnight stays

61,076 meals provided  
38,592 showers provided

- Pathways Shelter (family shelter)  
22,405 overnight stays  
24,953 meals provided  
22,405 showers provided

#### Grand Junction Housing Authority Supportive Service Programs

- Service Coordinator: service coordination for 550 elderly/disabled households
- Family Self-Sufficiency: 30 households
- Family Stability Program: case management for 60 at-risk families
- Next Step Program/Rapid Response Housing: 22 households

#### Housing Resources of Western Colorado

- Provided 203 families with affordable monthly rental accommodation; 146 within the City limits
- 70 homes were weatherized; 46 within the City limits
- 17 home solar installations; 13 within City limits
- 30 furnace/boilers installed; 16 within City limits
- Responded to 8 Crisis Intervention Program calls in Mesa County
- 8 homes were completed in the Self-Help home building program in Mesa County.
- 8 additional families entered the Self-Help home building program pipeline and will begin building in the near future.
- Approximately 11,448 volunteer hours contributed to the completion of the 8 Self-Help Homes
- 16 homes were rehabilitated in Mesa County; 4 within the City limits
- 18 households in the City of Grand Junction received critical home repair funds to assist with emergency home repairs
- 3 households in the city of Grand Junction received emergency mobile home repair funds
- 1 household in Mesa County received emergency repair assistance
- Approximately 708 households received Housing Counseling and Education services in Mesa County
- 50 households received rental or mortgage assistance

## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions Taken to Address the Needs of Public Housing**

By definition, there is no public housing in Grand Junction. However, the Grand Junction Housing Authority and Housing Resources of Western Colorado manage many properties for subsidized housing and involve residents in management and assist with their transition to homeownership. Each of the properties has tenant representation on management teams. In addition, these agencies provide training to its residents in many areas including homebuyer education, home maintenance and household budgeting as well as promote programs such as self-help construction of homes that will be owned by the individuals and families. \$1 million of ARPA funding was allocated to Housing Resources for their downpayment assistance program which provides home buying assistance to low-income households. The city provided \$750,000 matching funds in a DOLA grant application that was awarded to GJHA for \$2,500,000 to develop a new project that once completed will add another 300 units of affordable housing in the Grand Junction area. These activities continued through the 2022 Program Year, many of which are reported in section CR-25.

In addition, the City and local housing provider partners obtained consultant services and a Housing Needs Assessment was completed during the 2020 Program Year that provided current information and data concerning housing needs, cost burden and other housing problems. The information is used by both the City and the housing partners to strategize plans and programs and provides background information for grant and other fundraising opportunities. During the 2022 Program Year, the City dedicated \$3.37 million in ARPA funding toward the Land and Building Acquisition Program, of which, \$300,000 has been allocated to a Hilltop housing project to support families experiencing domestic violence. Staff will continue to evaluate project proposals for this program until funding is exhausted. Since then, and through the coming years, the City will take steps to achieve its goals in collaboration with local housing agencies.

In response to the pandemic that occurred during the 2020 Program Year, the remainder of CDBG CV funds allocated to the City of Grand Junction were expended on programing that occurred during the 2022 Program Year, assisting with rent and utility payments through several local agencies.

### **Actions Taken to Encourage Public Housing Residents to Become More Involved in Management and Participate in Homeownership**

While the City of Grand Junction does not have a public housing program, it does support and

encourage subsidized housing residents to become more involved in management by providing information to citizens. The City maintains a Housing page on its website at <http://www.gjcity.org/353/Housing> that provides information on fair housing and contact information for entities within the community that may be able assist with housing concerns and issues.

Residents of all housing developments, including those in accessible units, owned and operated by the Grand Junction Housing Authority, Grand Valley Catholic Outreach and Housing Resources of Western Colorado are encouraged to participate in their respective housing communities. Participation typically involves volunteering to serve on a community board or committee that meets with staff to discuss issues, concerns, and ways to resolve them to improve housing conditions for all residents.

- GVCO conducts a yearly survey on improving the permanent supportive housing program and the services offered, they also hold focus groups with residents and executive leadership to ensure the needs of the residents are being met. These activities continued through the 2022 Program Year.
- HRWC provides financial counselling and first-time homebuyers classes that are available to all its residents.
- GJHA has a program called Doors to Success that is available to all its residents. The board of Doors to Success has at least one resident as a member. Accomplishments include in the 2022 Program year included:
  - 93% of families retained stable housing.
  - 82% of the 56 formerly unhoused children served showed improved school attendance and grades.
  - 99% of the 28 enrolled families completed a self-sufficiency program and received escrow account savings.
  - 22% of families increased their income.

## **Actions Taken to Provide Assistance to Troubled PHAs**

The Grand Junction Housing Authority (GJHA) is a financially-healthy and stable organization. Thus, no actions were taken during the 2022 Program Year to provide GJHA with assistance other than ongoing expenditure of its CARES Act (CDBG CV) grant. All remaining funds for that grant were expended during the 2022 Program Year.

## CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

### Actions Taken to Remove or Ameliorate the Negative Effects of Public Policies

The City of Grand Junction commissioned a Housing Needs Assessment in 2021 to evaluate the current state of housing and develop Housing Strategies. The assessment recommended 12 Housing Strategies and a 13th was added during the 2022 Program year that are outlined in an attachment to this CAPER. The Housing staff at the city base their work on these strategies and update City Council regularly on progress and at workshops yearly. Additional actions taken to remove/ameliorate effects of public policies that may be barriers to Affordable Housing based on the 2021 Housing Needs Assessment in this area are outlined in the Analysis of Impediments to Fair Housing as listed below.

- Review zoning requirements that may limit multifamily developments
- Encourage mixed income development
- Encourage affordable housing development through incentives. 2022 activities that will accomplish fair housing goals are listed below.
  - Administration funds will be used to improve information available to citizens regarding fair housing, allow for staff to attend appropriate training and complete all required HUD reporting.
  - Eight 2022 activities will improve/increase services for special needs populations that will help stabilize lives and move them towards self-sufficiency.
  - Six 2022 activities will improve facilities for agencies that serve low- and moderate-income persons and help them attain fair and affordable housing.
  - One 2022 project will improve physical infrastructure of low- and moderate-income neighborhoods and maintain the value of affordable housing areas.
  - The City will continue to update and implement its Comprehensive Plan and updated Zoning and Development Code that help remove housing impediments/barriers.
  - The local transit system will continue to expand its operating hours and routes to be more available to persons using the bus to travel to locations for education and employment.
  - The City will continue to work with economic development partners to promote development of new businesses or expand existing ones and improve wage levels.

During the 2022 Program Year, the City of Grand Junction's Zoning Code regarding Accessory Dwelling Units (ADU) was reviewed, updated and approved, promoting construction of new ADU's. City Housing staff developed and launched an ADU toolkit, ADU workshops, and an ADU Production Program that incentivizes the construction of long-term rental ADUs. During the 2022 Program Year there have been 6 ADU Workshops, with approximately 25 attendees each. The ADU Production Program, approved by City Council in March of 2023, has been funded with \$250,000 in the General Fund to encourage local homeowners to participate in unit



development. The incentive provides applicants 2 tiers of incentives for a 5-year (tier 1) or a 7-year (tier 2) commitment for long term rental. As of the end of the 2022 Program Year, 8 applications had been approved or were in process. The City is actively pursuing other means of participating in affordable and attainable housing development. Further accomplishments in these areas will continue to be reported in future CAPER documents.

## STRATEGIES TO ADDRESS HOUSING NEEDS

### RECOMMENDED STRATEGIES

The following recommendations are based on Root Policy Research's experience working with peer communities and best practices; they were developed in conjunction with Grand Junction City Council, City staff, and Grand Junction Area housing stakeholders. Figure 3 summarizes the recommendations in order of anticipated implementation timeline; detailed descriptions of each recommendation follow the figure.

Figure 3. Recommended Strategies

Strategy	Need(s) Addressed	Timeline	Related Comprehensive Plan Objective
1 Participate in regional collaboration regarding housing/homelessness needs and services.	Shortage of affordable/ attainable housing; barriers to affordable ownership; unique needs of special interest populations, housing diversity	1-2 Years	Work cooperatively with Mesa County, GJHA, Catholic outreach, Homeward Bound of the Grand Valley, Karis Inc., and other partners to pursue regional efficiency in all matters related to affordable housing.
2 Adopt a local affordable housing goal(s).	Shortage of affordable/ attainable housing.	1-2 Years	Develop a targeted housing strategy
3 Implement land use code changes that facilitate attainable housing development and housing diversity.	Barriers to affordable ownership; shortage of affordable/ attainable housing; unique needs of special interest populations.	1-2 Years	Promote more opportunities for housing choices that meet the needs of people of all ages, abilities, and incomes
4 Encourage development of accessory dwelling units (ADUs).	Shortage of affordable/ attainable housing.	1-2 Years	Promote a variety of housing types that can provide housing options while increasing density in both new and existing neighborhoods
5 Formalize existing incentives and consider additional incentives for affordable housing development.	Shortage of affordable/ attainable housing.	1-2 Years	Explore options for providing incentives for projects that incorporate units affordable to income levels identified in the housing strategy.
6 Allocate city owned land (and/or strategically acquire vacant or underutilized properties) for affordable and mixed-income housing.	Shortage of affordable/ attainable housing.	1-2 Years	Promote more opportunities for housing choices that meet the needs of people of all ages, abilities, and incomes. Develop a targeted housing strategy.

## STRATEGIES TO ADDRESS HOUSING NEEDS

Figure 3 (continued). Recommended Strategies

Strategy	Need(s) Addressed	Timeline	Related Comprehensive Plan Objective
7 Create a dedicated revenue source to address housing challenges.	Shortage of affordable/ attainable housing; unique needs of special needs populations.	1-2 Years	Pursuing funding regionally at all levels.
8 Provide financial support to existing housing and homelessness services and promote resident access to services.	Housing instability and displacement; unique needs of special needs populations; barriers to homeownership.	2-4 Years	Promote more opportunities for housing choices that meet the needs of people of all ages, abilities, and incomes. Providing supportive housing for at-risk and homeless populations. Publicizing and marketing affordable housing opportunities throughout the region.
9 Support acquisition/ rehabilitation that creates or preserves affordable housing.	Shortage of affordable/ attainable housing; housing instability and displacement; housing condition.	2-4 Years	Retaining and maintaining existing affordable housing stock.
10 Consider implementation of an inclusionary housing/linkage fee ordinance.	Shortage of affordable/ attainable housing.	2-4 Years	Working to preserve viable affordable housing stock and ensure long-term affordability for new units built with financial assistance.
11 Explore designation of an Urban Renewal Area (URA) and utilization of Tax Increment Financing for affordable housing.	Shortage of affordable/ attainable housing.	4-6 Years	Pursuing funding regionally at all levels.
12 Consider adoption of a voluntary rental registry program in conjunction with landlord incentives.	Housing instability and displacement; housing condition; shortage of affordable/ attainable housing.	4-6 Years	Retaining and maintaining existing affordable housing stock.

Source: Root Policy Research.

## Housing Strategies

## **Actions Taken to Address Obstacles to Meeting Underserved Needs 91.220(k); 91.320(j)**

The 2022 Annual Action Plan outlined three areas that were obstacles to meeting underserved needs in the community as listed below. Actions taken within the 2022 Program Year to address each of these obstacles are discussed below.

### **Decrease in Financial Support to Address Identified Needs**

The City of Grand Junction received grant requests for 2022 CDBG funds totaling \$634,343, which is considerably more than the amount allocated to the City for its 2022 Program Year. While the City endeavors to minimize CDBG administrative costs to be able to assist as many local agencies as possible with CDBG funding, there is still great unmet financial need for local housing and human service providers. The City participates when possible, providing additional assistance.

### **Number of Foreclosures within the Community Caused by Job Loss and other Factors**

Direct actions to address this obstacle are difficult for the City to address. However, during the 2022 Program Year, various agencies in the community continued to expend grants awarded through the CARES act funding (CDBG CV) to continue to assist many households with rent, mortgage, and other subsistence payments. The funding provided much needed support to address this obstacle. The remaining balance of CDBG CV funds will be expended in the 2023 program year.

### **The Disparity of Wage Level and Housing Costs**

Again, direct actions to address this obstacle are difficult for the City to address. However, many of the activities supported with CDBG funds in the 2022 Program Year indirectly provided some additional funds that assist families, elderly and disabled persons with income or reduced costs for services. These activities completed in the 2022 Program Year included STRiVE Wood Shop Remodel, Meals on Wheels Food Purchase, Housing Resources of Western Colorado (HRWC) Housing Counseling and Support, HRWC Emergency Repair for Mobile Homes, and the CEC Low Income Counseling Services.

## **Actions Taken to Reduce Lead-Based Paint Hazards. 91.220(k); 91.320(j)**

One activity within the 2022 Program Year, the remodel of The House, required further analysis of asbestos and lead-based paint hazards. A portion of the CDBG funds granted to Karis, Inc. for this project were expended during the 2022 Program Year to mitigate those conditions. Other

rehabilitation activities undertaken did not warrant the need for analysis since the facilities that were rehabilitated were not of a building age in which lead-based paint would be present (post-1978) or the work did not disturb areas that exceeded the threshold to meet requirements.

## **Actions Taken to Reduce the Number of Poverty-Level Families. 91.220(k); 91.320(j)**

The 2022 Annual Action Plan identified multiple actions to be taken to reduce the number of poverty level families. Accomplishments during the 2022 Program Year in each action are listed below.

### **Collect Data Regarding Poverty Levels to Identify the Problem and Monitor Trends**

- Point in Time Homeless Survey January 2023: 208 sheltered persons and 358 unsheltered persons. 44 percent of the individuals were chronically unhoused. The results show that 8 percent of the homeless are under 18, while 13 percent are under 25.
- Mesa County Human Services data - Mesa County annually reports statistics regarding its various programs and services.
- School District 51 data including Free and Reduced Lunch statistics - The school district reports annual school year statistics. Most recent report indicates 57% of school aged children are eligible to receive free or reduced fee lunches.
- Grand Valley Homeless Coalition which is an information sharing collaborative of service providers for the unhoused and is a collection point for the PIT count, with many of its members serving to collect data for that survey.
- Mesa County Collaboration for the Unhoused, has 3 main goals; create a shared data system for key stakeholders to better track the number of homeless seeking services, create and implement consistent Community Education and Advocacy

### **Focus on a Continuum of Prevention and Intervention Strategies/Activities**

- Housing Resources of Western Colorado rehabilitation and housing counseling programs. This activity provided emergency repair of owner-occupied mobile homes and other units that reduces the risk of the household becoming homeless due to living in a substandard unit and counseling services to remain stable once housing is attained.

### **Efforts to Raise Earned Income Levels and Maintain a Diversified Economic Base**

- The City continues to work with the Grand Junction Economic Partnership (GJEP), the Business Incubator Center and the Chamber of Commerce to promote opportunities to develop new businesses or expand existing ones and to improve wage levels in the Grand Junction area.

Housing continues to be a concern for many households including poverty-level families. The still lingering effects of the pandemic and home costs that continue to escalate has prompted the City to collaborate with local entities to create a housing strategy that was adopted early in the 2021 Program Year. In addition, the Grand Junction Housing Authority housed 1,245 households with its programs that were 50 percent AMI or less, many of which would qualify as poverty-level or Section 8 residents and HomewardBound fully occupied and utilized its Pathways project that provides shelter for homeless or at-risk households.

In addition to 2022 Program Year funds, the City's allocation of CDBG CV funds assisted many poverty-level families with rent and other subsistence payments during the pandemic. Many of these services were ongoing in the 2022 Program Year.

There were no activities completed during the 2022 Program Year that required additional labor needs beyond existing employees that would require solicitation of Section 3 residents or businesses. In addition, there were no contract amounts for activities completed in the 2022 Program Year that met the threshold to require Section 3 compliance. All bid solicitations include statements regarding employment needs and Section 3 documentation if required.

### **Actions Taken to Develop Institutional Structure. 91.220(k); 91.320(j)**

The City of Grand Junction Community Development Department serves as the primary administrative agency for the City's CDBG Program. As part of this responsibility, the Department consistently reviews the performance of subrecipients and monitors the overall program delivery structure to ensure coordination and compliance. During the 2022 Program Year, two staff members were assigned to work part-time with the CDBG program with assistance from the Finance Department. Staff continued to administer the CDBG program by following the City's Citizen Participation Plan, an amended Citizen Participation Plan effective during the pandemic and by following the federal regulations that govern the program. In this role, the City disbursed the 2022 CDBG and CDBG CV funds when requested, reviewed their effective use and compliance with federal regulations, entered required information in the Integrated Disbursement and Information System (IDIS) and submitted required reports to HUD including this Consolidated Annual Performance and Evaluation Report (CAPER). These efforts required on-going institutional structure, including communications with HUD CPD representatives, local entities, the general public and elected and appointed officials to complete, submit and attain approval within the HUD guidelines and timeframes.

## **Actions Taken to Enhance Coordination Between Public and Private Housing and Social Service Agencies. 91.220(k); 91.320(j)**

The City held a public open forum for the 2022 Program Year in February 2022, inviting local human service and housing agencies and the general public to meet and discuss the needs within the community and to participate in the CDBG process. The project selection process for the 2022 Program Year was consistent with the City's 2021 Five-Year Consolidated Plan. During the selection process, activities were evaluated based on a number of criteria including consistency with the priority needs identified in the Five-Year Plan, compliance with CDBG national objectives, funding leveraged and the past performance of applicants in complying with program requirements. Throughout the reporting period City staff monitors projects supported with CDBG funds to ensure compliance with the program and comprehensive planning requirements.

The CDBG application process includes solicitation of participation from a number of racial/ethnic minority groups and entities that serve and advocate for disabled persons in the community. The following agencies/groups receive an invitation to the public open house, some of which do attend and work with staff to develop CDBG grant applications: Child and Migrant Services, Latin Anglo Alliance, Riverside Task Force, Riverside Educational Center, Center for Independence, Mind Springs Health, Hilltop Community Services, Mesa County Departments of Health and Human Services and STRiVE. While many of these agencies did not apply for 2022 Program Year CDBG funding, most have received funds in the past.

The City of Grand Junction keeps in contact with all local agencies throughout the year. The agencies provide data and information about their activities that is included in the City's annual HUD reports including each Annual Action Plan and Consolidated Annual Performance and Evaluation Report (CAPER).

## **Actions Taken to Overcome Effects of Impediments to Fair Housing Choice. 91.520(a)**

### **Affirmative Marketing Education and Outreach**

- The City maintained a Fair Housing web page with assistance information. Many organizations in the community distribute a list of those that aid persons in need of housing, legal services, health care, veterans' services, and food, among other services and Grand Valley Catholic Outreach distributes the Almost Home Guide that assists with matching those in need of housing with available housing.
- The City has also made AFFH posters and brochures available to our housing partners and posted in specific markets.

## Actions to Address Impediments/Barriers

- Strategy 13 Community Outreach and Education, was added during the 2022 program year to the City's Housing Strategies to further overcome the effects of impediments to fair housing choice by educating the community. As of the end of the 2022 Program Year, the City Housing Staff; launched 4 successful book clubs on affordable housing; were guest speakers at 3 community events; co-hosted 2 poverty immersion experiences with the United Way of Mesa County, and Staff regularly participated in multiple task forces and focus groups.
- Limited Number of Affordable Housing Units - HRWC rehabilitated housing units, thereby preserving these as affordable units.
- Physical and Mental Disabilities - One activity funded in 2022 Program Year will provide sidewalks and accessible ramps along a primary school pedestrian route to provide for safe access for children walking to and from school and improve accessibility along the route, and STRiVE completed remodel of two group homes and The Woodshop.
- Low Wage Rates, Transportation and Child Care - During the 2022 Program Year, the City continued to work with GJEP, the Business Incubator Center and the Chamber of Commerce to promote opportunities to develop new businesses or expand existing ones and to improve wage levels in the Grand Junction area. In a 2018 childcare survey, affordability and availability of childcare were identified as issues relating to individuals ability to work. During the 2022 Program Year the City opened an Employer Sponsored childcare facility, serving children from six-weeks to six-years old. The facility offers childcare services for employees including flexible schedules to accommodate shift work typical of first responders. In addition, major employer Community Hospital, a major employer completed an early childhood learning center in the 2022 Program Year.
- Housing Discrimination - Local agencies further fair housing through ongoing policies and practices: GJHA - selection preferences for elderly and disabled; several organizations provide advocacy and housing for disabled including; Hilltop provides shelter for victims of domestic violence; WestCAP provided housing through HOPWA; GJHA provides Housing Advocate resources for voucher landlords and tenants; realtors provided education to membership and clients regarding Fair Housing; and the Center for Independence provides system navigation assistance to secure housing for clients with disabilities.
- Language Barriers - local agencies provide bilingual staff and translation services; the Mesa County Public Library has an Adult Learning Center where many classes are taught to adults with language barriers including an English as a Second Language class. Mesa County Valley School District 51 offers a Seal of Biliteracy option on a diploma, translation services, and a K-5 dual immersion school teaching in English and Spanish. During the 2022 Program Year, the City of Grand Junction continued to take steps to provide dual language notice of public activities and publications, provided language assistance at public meetings and community outreach events. The City also has virtual and in-person translation service.

## CR-40 - Monitoring 91.220 and 91.230

The City of Grand Junction uses adequate and timely techniques to ensure the activities and projects are compliant with CDBG requirements. This includes continued monitoring of sub-recipients for program objectives and performance outcomes and compliance with federal regulations, such as environmental assessments and federal labor standards as applicable. The City uses telephone, email, mail and site visits to ensure program compliance. During the 2022 Program Year, City staff communicated with subrecipients at least monthly, and sometimes daily or weekly, as activities evolved, got underway and were completed. Records of communications are maintained in each CDBG activity/project file.

During the 2022 Program Year, the consistent monitoring resulted in timely completion of projects in order to meet deadlines, although there are several still underway as previously discussed. There was continued focus on the expenditure of CDBG CV funds in order to address immediate needs due to the ongoing impacts of the pandemic. Timely response to the subrecipients' needs was required in order to ensure the activities were successfully completed or the activity continued to progress. Inasmuch as possible during the 2022 Program Year to address lingering impacts from the pandemic, the City maintained its monitoring visits by phone and/or virtual platforms if needed.

For CDBG activities involving construction and a bid solicitation process carried out by subrecipients, minority businesses are encouraged to submit bids or serve as subcontractors. As reported in the MBE and 4710 Labor Reports prepared during the 2022 Program Year, there were three contractors working on activities in the 2022 Program Year that are minority businesses; and there was one women-owned business. In addition, all public bid documents include solicitation for participation by Section 3 businesses.

Each activity funded through CDBG must be consistent with the Five-Year Consolidated Plan as well as the City's Comprehensive Plan. Consistency with the Five-Year Consolidated Plan is determined in the creation and adoption of the Annual Action Plan for each Program Year. As a Subrecipient Contract is approved for each funded activity, consistency with the Comprehensive Plan is confirmed. The City's adopted Comprehensive Plan includes the following policies which typically are cited for CDBG activity consistency.

Policy 2: Resilient and Diverse Economy

Policy 5: Strong Neighborhoods and Housing Choices

Policy 6: Efficient and Connected Transportation

Policy 10: Safe, Healthy and Inclusive Community portation system that supports automobile, local transit, pedestrian, bicycle, air, and freight movement while protecting air, water and natural resources.

## **Citizen Participation Plan 91.105(d); 91.115(d)**

This Consolidated Annual Performance and Evaluation Report (CAPER) for the 2022 Program Year was made available for public review and comment for a minimum 15-day period after a public hearing as specified in the Housing and Community Development Act of 1974. During this review period copies of this report were available for review or to be reproduced at no cost at the Office of the City Clerk, the Office of Community Development and the main branch of the Mesa County Public Library and was available on the City's web site. The report noted that it could be made available in Spanish as needed (refer to inside cover page in the attachments). All CDBG-related documents that are available for public review are placed on the City's web site which employs Google Translate so that any document can be translated to any language as needed by interested persons. In addition, in compliance with Colorado law, all documents made available to the public are ADA compliant.

The availability of this report and an upcoming City Council hearing were made known to the public through an advertisement in the Daily Sentinel on October 14, 2023 provided in both English and Spanish. Per HUD FHEO guidance, advertisements for public meetings and hearings for meetings within the 2022 Program Year included information regarding TDD/TTY access.

Expenditure of CDBG funds is directed to areas of low and moderate income concentrations, such as the Orchard Mesa, Downtown, and Central Grand Junction neighborhoods. These correspond to the red areas shown on the CDBG Low to Moderate Income Map in the attachments. In addition, CDBG funding must meet national objective requirements of serving low and moderate income persons or clientele of presumed benefit.

At any time throughout the Program Year, citizens may access the HUD website to view reports that give a snapshot of the City's program progress with regards to commitment of funds and unexpended funds. The reports also provide the public with information about the spectrum of funding available to grantees from the City's CDBG program for affordable housing and community development and service activities. The City posts reports on its web page at <https://www.gjcity.org/344/Community-Development-Block-Grant-CDBG>



### **CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

No changes were made to the jurisdiction's program objectives.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

### **CR-58 – Section 3**

#### **Narrative**

Section 3 projects are housing rehabilitation, housing construction, and other public construction projects assisted under HUD programs that provide housing and community development financial assistance when the total amount of assistance to the project exceeds a threshold of \$200,000. No capital projects were funded during the 2022 Program Year that would require Section 3 reporting.

### CDBG 2022 Program Year Accomplishments

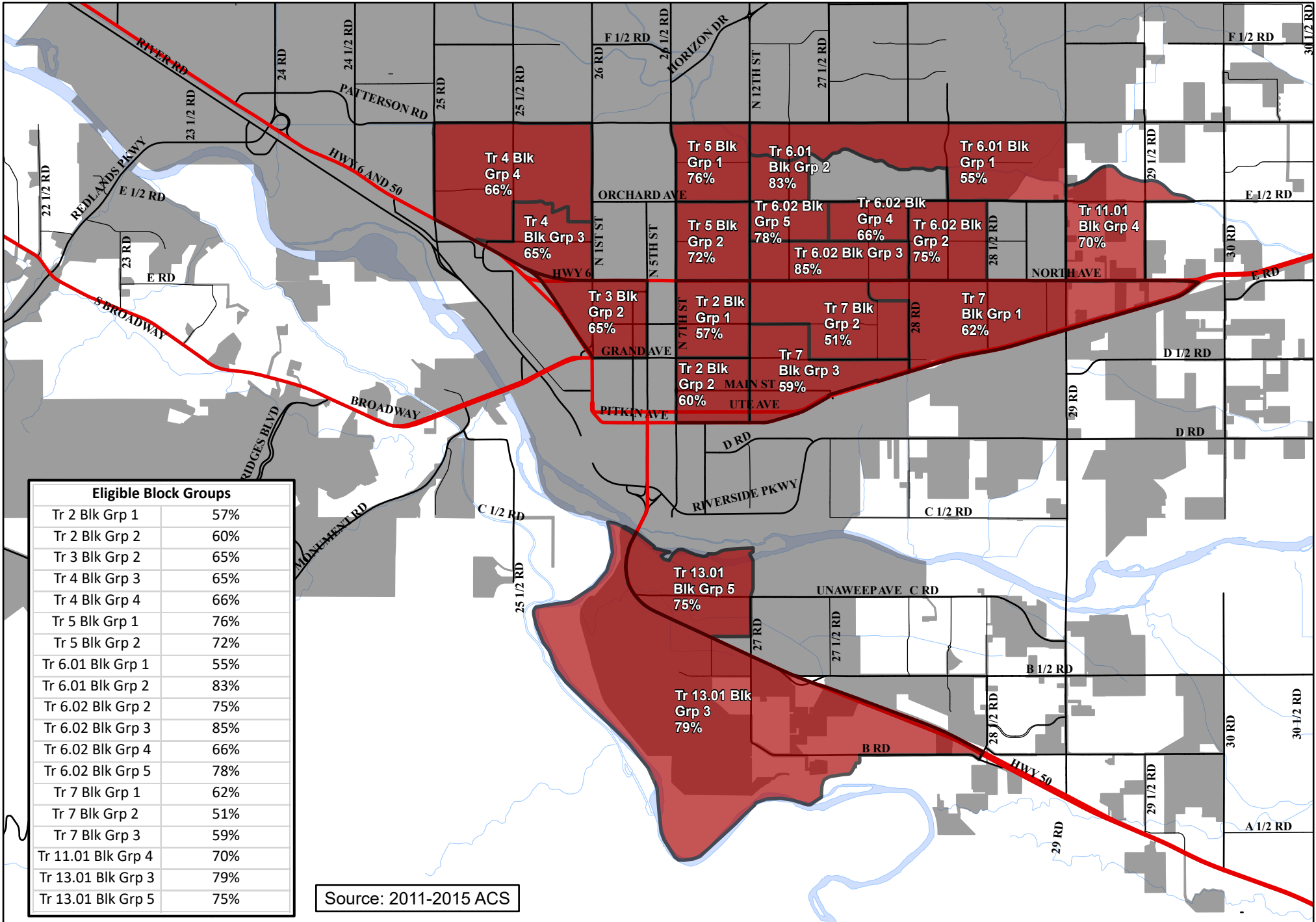
Activity Name	Year	Funded	Total Served	Description
2022 CDBG Program Administration	2022	\$25,000.00	N/A	Program Administration
2021 Program Administration	2021	\$25,000.00	N/A	Program Administration
Grand Valley Catholic Outreach (GVCO) Predevelopment Costs for Mother Teresa Place	2021	\$50,017.25	N/A	(PY22): Predevelopment Costs for Mother Theresa Place
CDBG-CV Grand Junction Housing Authority	2019	\$70,495.21	85	(PY21): Rental and utility assistance have been provided to 38 low income households (85 persons) that have been affected by COVID-19. This assistance has allowed the households to remain housed despite income losses due to COVID-19.
Elm Avenue Safe Routes to School	2020	\$120,000.00	3160	(PY22): This project constructed 430 feet of curb, gutter and sidewalk on Elm Avenue that completed the pedestrian connection between Court Road and 28-1/4 Road on the south side of the street. The segment is a primary walking route for students attending Nisley Elementary School.
CEC Low Income Counseling Services	2021	\$10,000.00	41	(PY21): CEC has provided counseling services for 41 additional low- and moderate-income persons.
HopeWest Extended Caregiver Support for Low- and Moderate-Income Families	2021	\$6,367.00	5	(PY22): HopeWest provided Extended Care Services, an additional layer of support to palliative care patients for a low hourly rate to provide caregiving support to four patients and their families while on HopeWest Services
Mind Springs Health (MSH) Oasis Clubhouse Rehabilitation	2021	\$4,667.00	69	(PY21): Removal of diseased trees that were a safety concern and reroofed the garage and patched wind-damaged shingles on main building.

Karis Inc. The House Remodel	2021	\$40,000.00	8	(PY22): Renovations at the emergency shelter owned and operated by Karis have been completed - the first step of which was asbestos abatement and funded by CDBG.
HRWC Emergency Repair for Mobile Homes	2021	\$25,000.00	5	(PY22): CDBG funds were used to make repairs to 5 mobile homes for low to moderate income households.
2022 HRWC Housing Counseling and Support	2022	\$5,717.00	5	(PY22): The mission of HRWC is to advance equitable housing and create healthy communities by educating and empowering people and creating, improving and maintain homes. Primary programs are property management, weatherization, self-help homeownership, housing rehabilitation, housing counseling and education and community building and engagement. CDBG funds were used for general administration of the Housing Counseling and Education program including salaries and administrative costs.
Meals on Wheels Food Purchase	2022	\$15,000.00	960	(PY22): Meals on Wheels provides quality nutritional services to those age 60 plus with 30 daily home delivery routes that operate Monday-Friday and 8 different congregate dining sites, including 3 within the City limits. During September-February, Meals on Wheels spent \$299,513.65 on quality raw ingredients for the daily delivered meals. CDBG funds were used to offset these costs.
REC Bookcliff Middle School After School Transportation	2022	\$7,800.00	5267	(PY22): REC purchased a bus that will be used to directly transport students to programmatic activities and to their homes after programming. This decreases the transportation barrier that is experienced by families and students, making REC programming available to more students in the community.
2022 STRiVE Group Home Remodel	2022	\$63,222.00	6	(PY22): Heating and cooling systems were replaced at two group homes owned and operated by STRiVE: 2746 Olson Avenue and 680 29 1/2 Road.
2022 STRiVE The Wood Shop Remodel	2022	\$13,000.00	42	(PY22): Four heaters were placed at 2850 Chipeta Avenue (the Woodshop) which employs disable clients.

Hilltop Bacon Campus Community Resource Building Roof	2022	\$39,871.00	83	(PY22): Hilltop has been serving individuals and families in Western Colorado since 1950 with an array of programs and services that cover the lifespan from pre-natal health care access to assisted living. The Bacon Campus has been home to housing and services for brain-injured persons with 130 residents. CDBG funds were used for roofing repairs on the Community Resource building on the campus that includes the dining hall, kitchen, staff and nursing offices, meeting room and life skills training area.
Hilltop Resource Center Fencing	2022	\$19,676.00	1240	(PY22): Hilltop has been serving individuals and families in Western Colorado since 1950 with an array of programs and services that cover the lifespan from pre-natal health care access to assisted living. CDBG funds were used to provide fencing around an area that has a concrete slab to basketball and grass to improve safety for the youth and families that use the area while participating in Hilltop program activities. The fence eliminates youth and children from stepping out toward the busy street to retrieve a ball or toy.

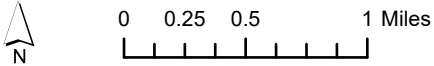
<b>Activity Completed During PY 2022</b>	<b>Total Persons Served</b>	<b>Female Headed Household</b>	<b>Percent</b>	<b>Disabled Persons</b>	<b>Percent</b>
Mind Springs Health Oasis Clubhouse Rehabilitation	69	28	41%	40	58%
2022 STRIVE The Wood Shop Remodel	42	Not Reported		42	100%
Hilltop Bacon Campus Community Center Roof	83	Not Reported		83	100%
Hilltop Resource Center Fencing	1240	868	70%	Not Reported	
HRWC Emergency Repair for Mobile Homes	5	3	60%	3	60%
2022 STRIVE Group Home Remodel	48	Not Reported		48	100%
Karis Inc. The House Remodel	8	2	25%	2	25%
CEC Low Income Counseling Services	41	10	24%	Not Reported	
HopeWest Extended Caregiver Support	5	1	20%	1	20%
Meals on Wheels Food Purchase	960	Not Reported		Not Reported	
2022 HRWC Housing Counseling and Support	5	2	40%	Not Reported	
<b>AVERAGE OVERALL</b>			40%		66%

# CDBG ELIGIBLE AREAS



Source: 2011-2015 ACS

■ CDBG Eligible Areas    ■ Grand Junction City Limits





**Grand Junction City Council**

**Workshop Session**

**Item #4.a.ii.**

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**Meeting Date:** November 1, 2023  
**Presented By:** Greg Caton, City Manager, John Shaver, City Attorney  
**Department:** City Manager's Office  
**Submitted By:** Greg Caton, City Manager, John Shaver, City Attorney

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**Information**

**SUBJECT:**

a. A Resolution Authorizing the City Manager to Expend American Rescue Plan Act (ARPA) Funds in Support of the Joint Effort by United Way of Mesa County and Homeward Bound of the Grand Valley for a Resource Center for Unhoused and Other Vulnerable Persons

**EXECUTIVE SUMMARY:**

At the October 30, 2023 workshop, City Council heard a presentation from the Executive Directors of United Way of Mesa County and Homeward Bound of the Grand Valley and the Chair of the Homeward Bound board. The proposal is for the purchase, construction and staffing of a temporary resource center to serve persons experiencing homelessness and other vulnerabilities ("Center"). When constructed the Center will operate as an ultra-low barrier to entry facility and will provide access to certain services and support; the Center will be staffed and operated by Homeward Bound, with faith-based and other service providers contributing to the delivery of services and basic needs.

City Council has indicated support of funding the Center, with \$912,400 to be expended in 2023 from the ARPA funds for capital (\$773,176), start up (\$109,490), and 1 month operating expenses (\$29,734). This resolution authorizes the City Manager to expend \$912,400 in ARPA funds in support of the Center.

The estimated annual operating costs for the next two years of \$356,600 per year will be funded in 2024 from the housing and unhoused project and services budget, and in 2025 will be included in the recommended budget with funding source to be determined during budget development for 2025.

**BACKGROUND OR DETAILED INFORMATION:**

The Center, and the services it will provide, are consistent with the Council’s direction for use of the ARPA funds. The Center is proposed to establish a safe, enclosed, and supported structure in the central area of Grand Junction where individuals can receive services, counseling, and community support to assist them in meeting their immediate needs and moving along the path to more permanent housing. The Center will provide a place to gather and receive meals, showers, restrooms, and service provision from many of the partners already serving this community.

**FISCAL IMPACT:**

The Center will be funded \$912,400 in 2023 from the ARPA Fund through authorization of the supplemental appropriation ordinance also on this agenda for first reading November 1, 2023 and second reading on November 15, 2023.

The estimated annual operating costs for the next two years of \$356,600 per year will be funded in 2024 from the housing and unhoused project and services budget, and in 2025 will be included in the recommended budget with funding source to be determined during budget development for 2025.

**SUGGESTED ACTION:**

I move to (adopt/deny) Resolution No. 95-23, a resolution authorizing the City Manager to expend \$912,400 in ARPA funds in support of the Center.

**Attachments**

- 1. Resource Center Proposal
- 2. Resource Center Project - 10.30.23.
- 3. RES-ARPA RESOURCE CENTER 20231031



# Resource Center Project

HomewardBound of the Grand Valley and United Way of Mesa County

October 30, 2023

# Background and Current Situation

For decades, Whitman Park had been a gathering place for Grand Junction's unhoused.

The park has been a center point for how the community addresses and fights the issue of homelessness with various ideas and proposals tried.

Whitman also became a focus for local nonprofit organizations and the faith-based community with many offering food and aid distribution on a regular basis. Even employment agencies have used the park as a way to find labor.

The park was closed to the public in September 2023.

# After the Park Closed

*The Daily Sentinel* published an article on September 17, 2023 in which they interviewed a number of individuals displaced by the closure of Whitman Park. Key problems cited included:

- Having nowhere to go
- Whitman Park provided a place to spend the day without feeling ostracized or stigmatized
- Those displaced by the park had a sense of hopelessness
- A safe outdoor space was needed
- Clothing and other items were stolen with no safe place for storage
- Closing Whitman would simply result in people moving to another park and having the problem repeat
- Feeling that being homeless was being criminalized

# Park Closures in other Communities

Grand Junction is not the first community to face this situation. Each community's approach to closing a park and its effects are unique.

La Crosse, Wisconsin – A park was closed and fenced off only to have the population move across the street and wait until the fences were removed.

Albuquerque, New Mexico – Coronado Park was closed but the city has struggled to enforce trespassing laws.

Sacramento, California – Miller Regional Park was turned into a place to legally camp but faces struggles with long-term funding and operations responsibilities.

Nashville, Tennessee – Brookmeade Park was used for camping but later closed to direct more funds toward temporary housing.

Delta, Colorado – Turned a former horse arena into camping from for one year but closed due to lack of management and safety concerns. Hoping to reopen with more focus on getting people into wrap around services.

Denver, Colorado – Various approaches but most recently did a sweep of a homeless encampment and bussed individuals to a hotel.

# “A Tale of Two Tent Cities”

New research has emerged examining the outcomes of various models and tactics to city parks closures.

“A Tale of Two Tent Cities: The Critical Role of Housing Engagement in Addressing Homeless Encampments” was written by Jon Decarmine and Joseph S. Jackson and appeared in the spring 2023 publication of the *Georgetown Journal on Poverty Law and Policy*.

The paper’s main argument is that there are three models communities have used when addressing homeless camps:

- A law enforcement-heavy approach that uses trespassing and fencing as deterrents
- An “out of sight, out of mind” approach that creates designated areas for camping
- A “housing engagement approach” which uses camp and park closures as an opportunity to work toward getting homelessness into housing.

# Housing Engagement Approach

Case studies in Chicago, Houston, San Jose, and Tacoma “suggest that local governments are coalescing around a strategy that provides critical support when an unauthorized encampment is to be clear and closed. Specifically, these cities are providing or funding ‘resource-intensive outreach to help encampment residents connect with needed services and to try to ensure the closure does not mean an encampment resident has no place to go.’”

The authors also note that a common question asked when a sanctioned encampment is opened is, “is the encampment intended to be the ‘solution’ to visible unsheltered homelessness by moving homeless people out of sight, or is it intended to be transitional resources that provides a steppingstone for people to get out of homelessness and into housing?”

# Project Goals

1. Address the issues and concerns surrounding the closure of Whitman Park.
2. What services and role Whitman Park provided must not just be replicated. Instead, the project should include organized services, counseling, and resource navigation (the “housing engagement” approach).
3. Involvement of local nonprofit organizations and faith-based organizations must be included.
4. The proposal should not be considered the last step in the fight against homelessness. Rather, this proposal is a steppingstone between what the community had and where the community aims to be.
5. The project must be efficient and well designed but must also address the reality that winter and freezing temperatures are quickly approaching.
6. Dignity and respect for all will be at the heart of every design and operation aspect.

# Objective

To establish a safe, enclosed, and supported structure in the central area of Grand Junction where individuals formerly congregating at Whitman Park and other city parks can receive services, counseling, and community support to assist them in meeting their immediate needs and in moving along the path to more permanent housing.



# Timeline

Assuming City approval of the costs and plan, we believe that a site could be occupied (in some form) by December 15<sup>th</sup>, 2023. We anticipate that this Resource Center will be a 1-to 2-year project that hopefully will serve as a community catalyst for a wider solution to the Grand Valley's problems of Homelessness among our most vulnerable citizens.

# Organizing Partners

HomewardBound of the Grand Valley and United Way of Mesa County are the project's lead partners. These two entities will assist the City in the location, design, and implementation of the project. HomewardBound will, under a memorandum of understanding with the city, operate the program for a maximum of two years as we work toward a larger solution for the entire community.

Collaboration is critical amongst all the agencies that serve this population. United Way of Mesa County will work on organizing partners that will assist and organize community partners in who offers them and how they are delivered at the site.

HomewardBound has started the process of creating a Service Council to advise and identify the services and outreach that will be available through this project.

# Community Partners

In order for the to provide desired results, multiple agencies will need Resource Center to be involved in offering service, needed supplies and in engaging with the homeless population to ensure that trust is engendered. These partners must include, but are not limited to, the following: City of Grand Junction, Mesa County, Hilltop, Catholic Outreach, The Joseph Center, Mutual Aid Partners, Solidarity not Charity, Peace and Justice, Karis, Amos Counseling, and the Grand Junction Housing Authority. We anticipate that other non-profit providers, St Mary's and Community Hospitals and the Grand Valley Coalition for the Homeless will also be involved as needed.

# Project Location

Several properties (both owned by the City and privately owned) were examined. A location in downtown is preferred due to proximity to existing services and transportation. The preferred location for the project is **630 S 7<sup>th</sup> Street**.

Both the owner and current tenant of the property have expressed support of the project on a two-year term. Conversations with the current owner are on-going on an agreeable lease.

# Project Location



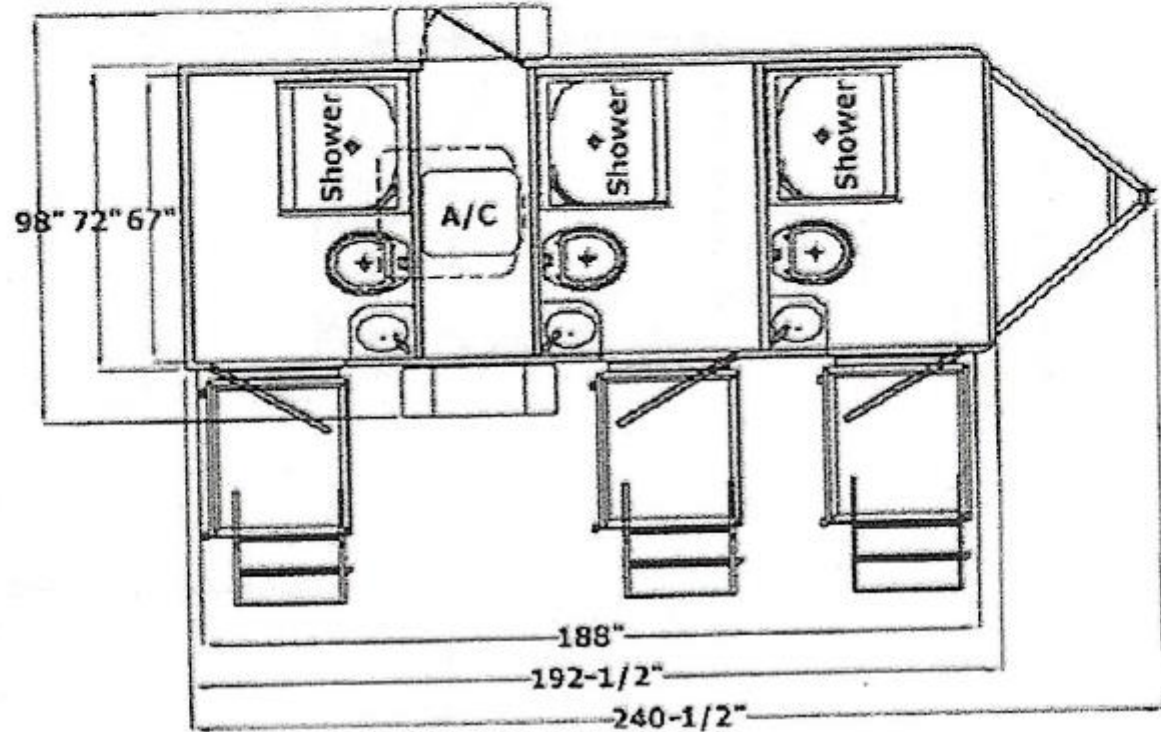
# Pavilion



# Restroom and Showers



Tankless On Demand Gas Water Heater  
Mechanic's Room  
Fold Down Aluminum Steps and Platforms  
with Railings  
Porch Light & Occupancy Indicator Lights  
Outside Each Suite



# Estimated Capital Costs

Category	Detailed description	Estimated Cost
Site Preparation	Fencing, asphalt, other	200,000
Utilities	Electrical Heating/lighting	125,000
Pavilion	Structural Cost 20m x 40m	202,359
Installation	Est. 20% of structural costs	40,472
Restrooms/showers	3 restroom - 3 shower trailer	61,360
FFE	Tables, carpeting, fixtures	100,000
Sub-total		729,411
Contingency	Estimated @6%	43,765
Total Capital Costs		773,176



# Estimated Capital Costs

Category	Detailed description	Estimated Cost
Site Preparation	Fencing, asphalt, other	200,000
Utilities	Electrical Heating/lighting	125,000
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FFE	Tables, carpeting, fixtures	100,000
Sub-total		729,411
Contingency	Estimated @6%	43,765
Total Capital Costs		773,176

# Estimated Project Start- Up Costs

Expense Category	Agency	Detailed Description	Estimated Cost
Const. Mgmt./Assembly	HBGV/UW	ED, DO,CE @ 60% of time	55,240
Resource Coordination	HBGV/UW	ED, DO, CE @ 30% of time	24,250
Operating policies	HBGV	Director of operations	10,000
Financial Mgmt.	UW/HBGV	Various staff members	10,000
Community Outreach and Partner Coordination	UW	UW staff and supply/marketing	10,000
<b>Total Start-up Costs</b>			<b>109,490</b>

# Estimated Annual Operating Costs

Category	Detailed Description	Estimated Cost
Staffing	4 FTE	
GRC Supervisor	@50K + 12% fringe	56,000
3 Guest Relations Coordinators	@35k + 12% fringe	117,600
Administrative Allocation	10% of ED and DO & GRM	28,000
Facility Utilities	4500/month x 12	54,000
Restroom & Shower servicing	3000/month x 12 months	36,000
HBGV food services & supplies	As needed	25,000
UWMC Coordination and Supply	@30K + 10K for supply	40,000
<b>Total annual operating costs*</b>		<b>356,600</b>

# Desired Outcomes

Creation of a safe and community-based solution to provide resources to those that need them the most.

Bridge the current situation to a comprehensive plan created by community partners over the next two years.

# Memo

**To:** City of Grand Junction  
**From:** HomewardBound of the Grand Valley & United Way of Mesa County  
**Date:** October 30, 2023  
**Re:** Project Plan and Cost Estimates for Resource Center Project

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**Objective:** To establish a safe, enclosed, and supported structure in the central area of Grand Junction where individuals formerly congregating at Whitman and other city parks can receive services, counseling, and community support to assist them in meeting their immediate needs and in moving along the path to more permanent housing.

**Timeline:** Assuming City approval of the costs and plan, we believe that a site could be occupied (in some form) by December 15<sup>th</sup>, 2023. We anticipate that this Resource Center will be a 1-to 2-year project that hopefully will serve as a community catalyst for a wider solution to the Grand Valley's problems of Homelessness among our most vulnerable citizens.

**Organizing Partners:** HomewardBound of the Grand Valley and United Way of Mesa County are the project's lead partners. These two entities will assist the City in the location, design, and implementation of the project. HomewardBound will, under a memorandum of understanding with the city, operate the program for a maximum of two years as we work toward a larger solution for the entire community.

Collaboration is critical amongst all the agencies that serve this population. United Way of Mesa County will work on organizing partners that will assist and organize community partners in who offers them and how they are delivered at the site.

HomewardBound has started the process of creating a Service Council to advise and identify the services and outreach that will be available through this project.

**Community Partners:** In order for the Resource Center to provide desired results, multiple agencies will need to be involved in offering service, needed supplies and in engaging with the homeless population to ensure that trust is engendered. These partners must include, but are not limited to, the following: City of Grand Junction, Mesa County, Hilltop, Catholic Outreach,

The Joseph Center, Mutual Aid Partners, Solidarity not Charity, Peace and Justice, Karis, Amos Counseling, and the Grand Junction Housing Authority. We anticipate that other non-profit providers, St Mary's and Community Hospitals and the Grand Valley Coalition for the Homeless will also be involved as needed.

As a part of the research for this project, the organizing partners reviewed possible warehouse buildings available for rent or sale as well as potential open sites within what we defined as the central area of the city. After that review and internal discussion, we determined that the costs of renting or purchasing a warehouse facility and potential remodeling for use would make that option more costly than the city is willing to consider. We then concentrated on finding available properties, either city owned or private, that might be available for use. Six potential sites were located and researched, and the **following estimates of capital, operating and start-up costs are based on locating the Resource Center on one of these sites for 1 to 2 years. The annual operating cost estimate assumes the facility would be open 7 days per week from 8:00AM to 8:00PM.**

The following capital cost estimate is based on vendor quotes and recent cost estimates for similar services provided to HomewardBound

### Estimated Capital Costs

Category	Detailed description	Estimated Cost
Site Preparation	Fencing, asphalt, other	200,000
Utilities	Electrical Heating/lighting	125,000
Pavilion	Structural Cost 20m x 40m	202,359
Installation	Est. 20% of structural costs	40,472
Restrooms/Shower	3 restroom - 3 shower trailer	61,360
FFE	Tables, carpeting, fixtures	100,000
Sub-total		729,411
Contingency	Estimated @6%	43,765
<b>Total Capital Costs</b>		<b>773,176</b>

The following estimate of project start-up costs is based on staff time required by both HomewardBound and United Way to manage plan development, coordination of community resources and full implementation of the facility.

### Estimated Project Start-up Costs

Expense Category	Agency	Detailed Description	Estimated Cost
Const. Mgmt./Assembly	HBGV/UW	ED, DO, CE @ 60% of time	55,240
Resource Coordination	HBGV/UW	ED, DO, CE @ 30% of time	24,250
Operating policies	HBGV	Director of operations	10,000
Financial Mgmt.	UW/HBGV	Various staff members	10,000

Community Outreach and Partner Coordination	UW	UW staff and supply/marketing	10,000
<b>Total Start-up Costs</b>			<b>109,490</b>

The following estimate of annual operating costs is based on the current costs of front-line employees to HomewardBound and includes that cost of new dedicated staff to manage this facility and a 10% allocation of management time from HBGV senior staff. Also included are estimated utility costs, trash removal, restroom servicing and minimal food costs.

**Estimated Annual Operating Costs**

<b>Category</b>	<b>Detailed Description</b>	<b>Estimated Cost</b>
<b>Staffing</b>	<b>4 FTE</b>	
GRC Supervisor	@50K + 12% fringe	56,000
3 Guest Relations Coordinators	@35k + 12% fringe	117,600
Administrative Allocation	10% of ED and DO & GRM	28,000
Facility Utilities	4500/month x 12	54,000
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HBGV food services & supplies	As needed	25,000
UWMC Coordination and Supply	@30K + 10K for supply	40,000
<b>Total annual operating costs*</b>		<b>356,600</b>

1 RESOLUTION \_\_-23

2 AUTHORIZING THE CITY MANAGER TO EXPEND AMERICAN RESCUE PLAN ACT (ARPA)  
3 FUNDS IN SUPPORT OF THE JOINT EFFORT BY UNITED WAY OF MESA COUNTY AND  
4 HOMEWARD BOUND OF THE GRAND VALLEY FOR A RESOURCE CENTER FOR UNHOUSED  
5 AND OTHER VULNERABLE PERSONS

6 RECITALS:

7 Funds made available to the City under the American Rescue Plan Act (ARPA) have at  
8 the City Council's direction been allocated for use in support of mental and behavior  
9 health, housing, and homelessness programs and services. At the Council's October 30,  
10 2023, work session, the Council heard a presentation from the Executive Directors of  
11 United Way of Mesa County and Homeward Bound of the Grand Valley and the Chair  
12 of the Homeward Bound board. The presentation, a copy of which is attached and  
13 incorporated by reference as if fully set forth, proposed the purchase, construction and  
14 staffing of a temporary resource center to serve persons experiencing houselessness  
15 and other vulnerabilities ("Center"). When constructed the Center will operate as an  
16 ultra-low barrier to entry facility and will provide access to certain services and support;  
17 the Center will be staffed and operated by Homeward Bound, with faith-based and  
18 other service providers contributing to the delivery of services and basic needs.

19 The Center, and the services it will provide, are consistent with the Council's direction  
20 for use of the ARPA funds and accordingly the Council approved this Resolution and by  
21 doing so called for the introduction of an appropriation ordinance in the amount of  
22 nine hundred twelve thousand four hundred dollars (\$912,400) to be introduced on first  
23 reading at the November 1, 2023, City Council meeting. The funds designated in the  
24 appropriation ordinance shall be used for capital acquisition, including the structure  
25 that will be purchased, constructed, and used for the Center, a restroom and shower  
26 trailer to be placed on the site designated for the Center, and for related start-up and  
27 one month of operational costs. The structure shall be erected so that it is temporary  
28 and not a fixture on the site and it and the trailer shall be owned by the City.  
29 Additional funding for the Center operations shall be in accordance with the adopted  
30 2024 City budget.

31 As ARPA funds have been determined by the City Council to be used for the purposes  
32 of the Center, and as the City Council is vested with the authority to determine how  
33 ARPA funds may be expended, the City Council by and with this Resolution affirms and  
34 directs the expenditure by the City Manager nine hundred twelve thousand four  
35 hundred dollars (\$912,400) for the Center project as described in this Resolution. The City  
36 Council having been fully advised in the premises by and with this Resolution affirms  
37 and directs the expenditure of said sum of money being contingent on Ordinance 5182



38 being approved and becoming effective and consequentially making a supplemental  
39 appropriation to the City's 2023 budget as described in that Ordinance.

40 NOW THEREFORE, as provided in this Resolution, the City Council of the City of Grand  
41 Junction authorizes the City Manager to expend American Rescue Plan Act funds in the  
42 amount of nine hundred twelve thousand four hundred dollars (\$912,400) for and in  
43 support of the United Way of Mesa County and Homeward Bound of the Grand Valley  
44 Resource Center as further described in the October 30, 2023 presentation and  
45 materials and this Resolution, and when Ordinance 5182 becomes effective executing  
46 an agreement with United Way of Mesa County and Homeward Bound of the Grand  
47 Valley in furtherance of the purposes of this Resolution and the appropriation.

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50 \_\_\_\_\_  
51 Anna M. Stout  
52 President of the City Council

53

54 ATTEST:

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57 \_\_\_\_\_  
58 Amy Phillips  
59 City Clerk

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**Grand Junction City Council**

**Regular Session**

**Item #4.a.ii.**

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**Meeting Date:** November 1, 2023  
**Presented By:** Jodi Welch, Finance Director Emeritus  
**Department:** Finance  
**Submitted By:** Jodi Welch, Finance Director Emeritus

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**Information**

**SUBJECT:**

b. Introduction of an Ordinance Authorizing a Supplemental Appropriation for Funding of a Resource Center for Unhoused and Other Vulnerable Persons and Setting a Public Hearing on November 15, 2023

**RECOMMENDATION:**

Staff recommends setting a hearing on Ordinance 5182, an ordinance making supplemental appropriations to amend the 2023 City of Grand Junction Budget and ordering publication in pamphlet form.

**EXECUTIVE SUMMARY:**

The budget was adopted by the City Council through an appropriation ordinance to authorize spending at a fund level based on the line item budget. Supplemental appropriations are also adopted by ordinance and are required when the adopted budget is increased to reappropriate funds for capital projects that began in one year and need to be carried forward to the current year to complete. Supplemental appropriations are also required to approve new projects or expenditures.

This supplemental appropriation is required for spending authorization to allocate \$912,400 in American Rescue Plan Act (ARPA) funds to HomewardBound and United Way for a resource center for unhoused and other vulnerable persons. The allocation is for estimated 2023 costs including capital of \$773,176, start up costs of \$109,490, and one-month operating of \$29,734. The resolution authorizing the support of the resource center is also on this agenda.

**BACKGROUND OR DETAILED INFORMATION:**

The American Rescue Plan Fund (Fund 114) accounts for the direct distribution of ARPA federal funds to the City of Grand Junction. A total of \$10.4 million has been

received by the City and in 2022, City Council authorized the distribution of \$1,387,130 to Visit Grand Junction, Air Alliance, and Sports Commission for lodging revenue loss, leaving a remaining \$9,012,870 available for distribution. Grand Junction City Council appointed an Advisory Committee (Committee) to make recommendations about how the funds will be spent. To date, City Council has authorized the allocation of \$5,873,337 million in ARPA funds; \$1,500,000 to Grand Valley Catholic Outreach, \$1,000,000 to Com Act (Housing Resources of Western Colorado), \$3,373,337 for the Land and Building Acquisition Program, 996,006 to CEC, and \$947,704 to the Joseph Center which leaves \$1,195,823 available for allocation. This amount is before any earned interest on ARPA funds.

At the time of the adoption of the 2023 budget, City Council had not heard the recommendations from the Committee, nor made any decisions on grant awards. Therefore, distribution of monies from the ARPA Fund was not budgeted or appropriated. Therefore, a supplemental appropriation is required in the ARPA Fund (Fund 114) of \$912,400. The supplemental appropriation authorizes the budget for the spending authority. The actual spending will be accounted for in the ARPA Fund.

**FISCAL IMPACT:**

The supplemental appropriation ordinance is presented in order to ensure sufficient appropriation by fund to defray the necessary expenses of the City of Grand Junction. The appropriation ordinance is consistent with, and as proposed for adoption, reflective of lawful and proper governmental accounting practices and supported by the supplementary documents incorporated by reference above.

**SUGGESTED MOTION:**

I move to introduce an ordinance making supplemental appropriations to the 2023 Budget of the City of Grand Junction, Colorado for the year beginning January 1, 2023 and ending December 31, 2023 to set a public hearing for November 15, 2023 and order publication in pamphlet form.

**Attachments**

1. 2023 Resource Center Supplemental Appropriation 1st Reading November 1, 2023

**ORDINANCE NO. \_\_\_\_**

**AN ORDINANCE MAKING SUPPLEMENTAL APPROPRIATIONS TO THE 2023 BUDGET OF THE CITY OF GRAND JUNCTION, COLORADO FOR THE YEAR BEGINNING JANUARY 1, 2023 AND ENDING DECEMBER 31, 2023 FOR A RESOURCE CENTER FOR UNHOUSED AND OTHER VULNERABLE PERSONS**

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF GRAND JUNCTION:

That the following sums of money be appropriated from unappropriated fund balance and additional revenues to the funds indicated for the year ending December 31, 2023 to be expended from such funds as follows:

<b>Fund Name</b>	<b>Fund #</b>	<b>Appropriation</b>
American Rescue Plan Fund	114	\$ 912,400

**INTRODUCED AND ORDERED PUBLISHED IN PAMPHLET FORM** this 1<sup>st</sup> day of November, 2023.

**TO BE PASSED AND ADOPTED AND ORDERED PUBLISHED IN PAMPHLET FORM** this \_\_\_\_ day of \_\_\_\_\_, 2023.

\_\_\_\_\_  
President of the Council

Attest:

\_\_\_\_\_  
City Clerk



## Grand Junction City Council

### Regular Session

Item #4.a.iii.

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**Meeting Date:** November 1, 2023  
**Presented By:** Greg Caton, City Manager  
**Department:** City Manager's Office  
**Submitted By:** Jodi Welch, Finance Director Emeritus

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### Information

#### **SUBJECT:**

Introducing the Appropriation Ordinance for the 2024 Budget, Presentation, First Public Hearing and Setting a Second Public Hearing for December 6, 2023

#### **RECOMMENDATION:**

The 2024 Recommended Budget will be presented at this meeting and then will be open for the City Council to hear public comment on the budget. A second public presentation and hearing is scheduled for December 6, 2023.

#### **EXECUTIVE SUMMARY:**

The budget is the highest expression of the City Council's policies and decision-making. It articulates the initiatives, investments, and services provided by and through elected officials and staff. The budget represents the allocation of resources to achieve the goals identified by the City's Comprehensive Plan and the City Council's Strategic Outcomes of Placemaking, Safe and Healthy, Thriving and Vibrant, Resource Stewardship, and Welcoming, Livable, and Engaging. The City Council authorizes the Annual Budget through the appropriation of spending at the fund level.

The 2024 Recommended Budget totals \$326 million (\$325,952,663), a \$90.9 million or 38.7 percent increase from the 2023 Adopted Budget of \$235.1 million. This significant increase is primarily due to the initiation of two legacy projects, including phase 1 of the expansion and improvement of the Persigo Wastewater Treatment Plant and the construction of the new Community Recreation Center. Significant increases include investment in housing and sustainability initiatives, as well as the implementation of wage and benefit increases to continue to attract and retain employees. The only change since the presentation of the City Manager's Recommended Budget on October 2 and October 16, 2023, is the addition of \$125,000 in funding for HomewardBound. Originally, in the non-profit funding process, HomewardBound requested \$400,000 with no minimum amount provided and staff's recommendation was to fund the same

amount as 2023 or \$100,000. Staff received a revised request on October 20, 2023, from Rick Smith, Executive Director, and William Wade, Chair Emeritus providing a minimum funding amount of \$225,000. Therefore, staff recommends increasing the funding in 2024 from \$100,000 to \$225,000.

The 2024 Recommended Budget is balanced and the General Fund has a surplus of \$276,060. The projected 2024 ending General Fund balance is now projected at \$39.5 million; minimum reserve of \$25.9 million; internal loans of \$4.4 million; with the remaining amount available of \$9.2 million. The budget represents the allocation of resources to achieve the goals identified by the City's Comprehensive Plan and the City Council's strategic outcomes.

The budget is developed over the course of several months and includes the projection of revenues as well as planned expenses. The 2024 Recommended Budget has been discussed with the City Council during three main budget workshops on October 2, October 16, and October 30. Economic Development funding discussions occurred at the October 16 and October 30 workshops. On October 16, there was also a budget work session of the Persigo Joint Sewer Board for presentation, review, and discussion of the 2024 Recommended Budget for the Sewer Fund.

The City organization proudly continues to serve this community within the traditional lines of public safety, engineering, transportation, parks, recreation, community development, and utilities. Beginning in 2022 and now continuing into 2024, the City's service delivery model has been significantly enhanced in the areas of affordable housing, unhoused needs, sustainability, and community engagement. The City's financial position remains strong and the 2024 budget as the annual financial plan for the City is reflective of the strategic and long-term vision of the City Council to serve the community in 2024.

**BACKGROUND OR DETAILED INFORMATION:**

The development of the 2024 Recommended Budget includes all city departments and involves over 30 employees, totaling over 3,000 hours of staff time. The process begins when staff engages with key partners in the community to develop a sense of the local economy and current market conditions and trends. This information is used to develop revenue forecast models that aid in the development of the budget. Although the City Council and staff receive input from the community year-round, staff also hosts community budget discussions which provides another opportunity for input during the budget development process. Through the budget process, staff develops labor, operating, and capital budgets, resulting in a detailed line-item review of each department budget by the City Manager and an internal review team. There have been three workshops with the City Council and supporting detailed budget documents were provided for each workshop and are available to the public online. The budget documents attached to this staff report represent the culmination of the budget process for the City's 2024 Recommended Budget of \$326 million. The October 2 workshop was the presentation of the total 2024 Recommended Budget as well as the detailed presentation of budgets for the major operating departments of the City, including

Police, General Services, Community Development, Human Resources, Water Utility, and Visit Grand Junction.

At the October 16 Workshop, the following was presented, reviewed, and discussed:

- Total capital budget presentation with detailed capital project presentations from Fire (also included operating), Parks and Recreation (also included operating), Engineering and Transportation, Water Utilities, General Services (also included operating), and Community Development
- Economic Development funding and partners presentations of 2024 budget requests; Grand Junction Economic Partnership, Business Incubator, Greater Grand Junction Sports Commission, and Horizon Drive Business Improvement District
- Non-profit funding

The Joint Persigo Sewer Budget Workshop was also held on October 16 where the joint board comprised of all City Council members and all County Commissioners heard detailed presentations of the operating and capital budgets for the Sewer Fund. The Board of County Commissioners and the City Council will then adopt the Persigo budget formally through their respective processes.

The October 30 budget workshop included presentations from the Downtown Development Authority and the Downtown Business Improvement District, The Grand Junction Chamber of Commerce, Industrial Development Inc., Air Alliance, and the Western Colorado Latino Chamber. In addition, this budget workshop was used for follow-up questions and discussions on the 2024 Recommended Budget.

The 2024 Appropriation Ordinance is the legal adoption of the City's budget (and the DDA's budget) by the City Council for the upcoming fiscal year. In accordance with the Charter, the City Manager shall prepare the annual budget and, upon approval of it and the appropriation ordinance, expend sums of money to pay salaries and other expenses for the operation of the City. The documentation of the proposed revenue and expenses prepared and maintained by the Finance Director in support of the budget and ordinance, including and pursuant to Article VII, Paragraph 57 of the City Charter regarding the setting of the City Manager's salary, are incorporated by and made part of this ordinance by this reference as fully set forth, and accordingly, this request is to appropriate certain sums of money to defray the necessary expenses and liabilities of the accounting funds of the City of Grand Junction based on the 2024 recommended budget.

**FISCAL IMPACT:**

The 2024 appropriation ordinance and budget are presented in order to ensure sufficient appropriation by fund to defray the necessary expenses of the City and the Downtown Development Authority. The appropriation ordinances are consistent with, and as proposed for adoption, reflective of lawful and proper governmental accounting

practices and are supported by the supplementary documents incorporated by reference.

**SUGGESTED MOTION:**

I move to introduce the proposed ordinance appropriating certain sums of money to defray the necessary expenses and liabilities of the City of Grand Junction pursuant to Article VII of the City Charter, and to defray the necessary expenses and liabilities of the Downtown Development Authority for the year beginning January 1, 2024, and ending December 31, 2024, and set a public hearing for December 6, 2023. Together with the documentation of the proposed revenue and expenses prepared in support of the budget and appropriation ordinance, including and pursuant to Article VII, Paragraph 57 regarding the setting of the City Manager's salary with Ordinance No. 5142 are incorporated by and made part of this ordinance by this reference as if fully set forth. Furthermore, Ordinance 5142 setting the salaries of the Municipal Judge and the City Attorney is incorporated by and made part of this ordinance by reference as if fully set forth.

**Attachments**

1. 03 2024 Recommended Budget Fund Balance Worksheet
2. 04 2024 Recommended Economic Development Funding
3. 05 2024 Recommended Non-Profit Funding
4. 06 2024 Recommended Capital Listing
5. 07 2024 Recommended Capital Descriptions
6. 08 2024 Ten Year Capital Plan by Department
7. 09 2024 Recommended Line Item Budget by Department, by Fund
8. 10 2024 Recommended Line Item Budget by Fund, by Classification
9. 11 2024 Certificate of Participation Supplemental Budget Information
10. 12 2024 DDA Recommended Budget Fund Balance Worksheet
11. 13 2024 DDA Line Item Budget by Fund, by Classification
12. 02 2024 Budget Reconciliation to Appropriation Ordinance
13. ORD-2024 Appropriation Ordinance 20231026



	PROJECTED BEGINNING FUND BALANCES	TOTAL REVENUE	LABOR	NON PERSONNEL OPERATING	TOTAL OPERATING EXPENSE	DEBT SERVICE	MAJOR CAPITAL	TOTAL EXPENSE	TRANSFERS IN	TRANSFERS OUT	NET SOURCE (USE) OF FUNDS	Contingency Funds	Net Change in Fund Balance	PROJECTED ENDING FUND BALANCE
<b>General Government</b>														
100 General Fund	\$ 41,700,360	\$ 105,284,000	\$ 67,290,300	\$ 38,077,200	\$ 105,367,500	\$ -	\$ 119,922	\$ 105,487,422	\$ 2,435,211	\$ 4,099,935	\$ (1,868,146)	\$ 300,000	\$ (2,168,146)	\$ 39,532,214 *
101 Enhanced 911 Fund	4,741,251	4,531,049	-	-	-	-	-	-	-	2,830,498	1,700,551	-	1,700,551	6,441,802
102 Visit Grand Junction	1,277,896	3,537,121	675,735	4,682,435	5,358,170	-	-	5,358,170	1,049,661	220,000	(991,388)	-	(991,388)	286,508
104 CDBG Fund	-	482,428	-	189,748	189,748	-	-	189,748	-	292,680	-	-	-	-
105 Parkland Expansion Fund	1,139,148	1,272,594	-	-	-	-	-	-	-	2,364,792	(1,092,198)	-	(1,092,198)	46,950
106 Lodgers Tax Increase Fund	3,138	2,516,048	-	1,469,525	1,469,525	-	-	1,469,525	-	1,049,661	(3,138)	-	(3,138)	-
107 First Responder Tax Fund	10,114,133	14,898,839	10,426,277	2,127,196	12,553,473	-	-	12,553,473	-	10,681,884	(8,336,518)	-	(8,336,518)	1,777,615
110 Conservation Trust Fund	117,038	1,013,033	-	-	-	-	-	-	-	1,097,982	(84,949)	-	(84,949)	32,089
111 Cannabis Sales Tax Fund	63,487	2,561,382	-	-	-	-	-	-	-	132,767	2,428,615	-	2,428,615	2,492,102
114 American Rescue Plan Fund	4,630,883	-	-	-	-	-	-	-	-	4,630,883	(4,630,883)	-	(4,630,883)	-
115 Public Safety Impact Fee Fund	753,822	398,160	-	-	-	-	-	-	-	-	398,160	-	398,160	1,151,982
116 Community Recreation Center Tax	65,290	3,429,311	101,390	21,600	122,990	-	-	122,990	-	-	3,306,321	-	3,306,321	3,371,611
201 Sales Tax CIP Fund	10,032,251	26,213,315	-	6,900,059	6,900,059	-	43,471,574	50,371,633	19,915,273	5,694,342	(9,937,387)	-	(9,937,387)	94,864
202 Storm Drainage Fund	535,922	215,000	-	-	-	-	320,000	320,000	100,000	-	(5,000)	-	(5,000)	530,922
204 Major Projects Capital Fund	-	72,000,000	-	-	-	-	23,615,217	23,615,217	694,206	500,000	48,578,989	-	48,578,989	48,578,989
207 Transportation Capacity Fund	21,504,428	5,788,507	-	-	-	-	17,404,094	17,404,094	-	-	(11,615,587)	-	(11,615,587)	9,888,841
405 Comm Center Fund	1,071,436	5,999,098	6,428,043	2,626,182	9,054,225	-	150,000	9,204,225	2,361,275	-	(843,852)	-	(843,852)	227,584
610 General Debt Service Fund	-	-	-	4,500	4,500	5,869,842	-	5,874,342	5,874,342	-	-	-	-	-
614 GJ Public Finance Corp Fund	-	400,000	-	2,500	2,500	696,500	-	699,000	299,000	-	-	-	-	-
Subtotal	\$ 97,750,483	\$ 250,539,885	\$ 84,921,745	\$ 56,100,945	\$ 141,022,690	\$ 6,566,342	\$ 85,080,807	\$ 232,669,839	\$ 32,728,968	\$ 33,595,424	\$ 17,003,590	\$ 300,000	\$ 16,703,590	\$ 114,454,073
<b>Enterprise Operations</b>														
301 Water Fund	\$ 4,167,177	\$ 11,436,628	\$ 4,516,935	\$ 3,767,068	\$ 8,284,003	\$ 1,260,307	\$ 3,970,000	\$ 13,514,310	\$ -	\$ -	\$ (2,077,682)	\$ -	\$ (2,077,682)	\$ 2,089,495
302 Solid Waste Removal Fund	2,152,626	9,625,737	2,839,817	4,373,209	7,213,026	-	3,750,000	10,963,026	-	220,000	(1,557,289)	-	(1,557,289)	595,337
305 Golf Courses Fund	532,814	2,657,625	1,020,501	1,692,011	2,712,512	87,798	50,000	2,850,310	120,000	-	(72,685)	100,000	(172,685)	360,129
308 Parking Authority Fund	622,736	1,323,865	610,348	402,100	1,012,448	243,768	430,000	1,686,216	-	-	(362,351)	-	(362,351)	260,385
309 Ridges Irrigation Fund	159,469	390,733	128,593	181,208	309,801	16,162	60,000	385,963	-	-	4,770	-	4,770	164,239
900 Joint Sewer System Fund	31,168,829	82,812,704	4,802,223	6,323,875	11,126,098	620,105	51,736,796	63,482,999	-	-	19,329,705	-	19,329,705	50,498,534
Subtotal	\$ 38,803,652	\$ 108,247,292	\$ 13,918,417	\$ 16,739,471	\$ 30,657,888	\$ 2,228,140	\$ 59,996,796	\$ 92,882,824	\$ 120,000	\$ 220,000	\$ 15,264,468	\$ 100,000	\$ 15,164,468	\$ 53,968,120
<b>TOTAL</b>	<b>\$ 136,554,135</b>	<b>\$ 358,787,177</b>	<b>\$ 98,840,162</b>	<b>\$ 72,840,416</b>	<b>\$ 171,680,578</b>	<b>\$ 8,794,482</b>	<b>\$ 145,077,603</b>	<b>\$ 325,552,663</b>	<b>\$ 32,848,968</b>	<b>\$ 33,815,424</b>	<b>\$ 32,268,058</b>	<b>\$ 400,000</b>	<b>\$ 31,868,058</b>	<b>\$ 168,422,193</b>

Contingency \$ 400,000  
CITY OF GRAND JUNCTION 2023 RECOMMENDED BUDGET \$ 325,952,663

*General Fund Balance	\$ 39.5 million
Internal Loans (including new \$3M for Recycling)	\$ 4.4 million
Minimum Reserve	\$ 25.9 million

<b>Internal Service Operations</b>														
401 Information Technology Fund	1,559,455	12,536,389	3,668,797	8,449,294	12,118,091	-	500,000	12,618,091	-	-	(81,702)	-	(81,702)	1,477,753
402 Fleet and Equipment Fund	3,547,864	9,352,721	1,725,270	3,455,476	5,180,746	-	4,326,400	9,507,146	-	-	(154,425)	-	(154,425)	3,393,439
404 Insurance Fund	3,312,231	24,867,478	1,331,538	24,116,596	25,448,134	-	-	25,448,134	1,000,000	-	419,344	-	419,344	3,731,575
406 Facilities Management Fund	4,215	4,226,773	905,183	3,141,306	4,046,489	-	-	4,046,489	-	-	180,283	-	180,283	184,498
Subtotal	\$ 8,423,765	\$ 50,983,361	\$ 7,630,788	\$ 39,162,672	\$ 46,793,460	\$ -	\$ 4,826,400	\$ 51,619,860	\$ 1,000,000	\$ -	\$ 363,501	\$ -	\$ 363,500	\$ 8,787,265
704 Cemetery Perpetual Care Fund	\$ 1,612,762	\$ 33,544	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,544	\$ -	\$ -	\$ -	\$ 1,612,762

Total Appropriated City Funds \$ 411,421,491



**Recommended 2024 Economic Development Funding to Partners  
Funded by .75% Sales Tax Fund and Vendors Fee Cap  
November 1, 2023**

PARTNER/AGENCY	USE OF FUNDS	2024 RECOMMENDED
<b>ECONOMIC DEVELOPMENT</b>		
Business Incubator	Sponsorship for Incubator Program	\$ 53,600
CMU - Classroom Building (ending 2026)	Building Commitment	500,000
CMU - Scholarships	Scholarship for Local SD51 Youth	550,000
Downtown Business Improvement District	Marketing Downtown GJ	15,269
Grand Junction Economic Partnership (GJEP)	Operational funding	40,000
Grand Valley Transit	Operations	643,957
<b>ECONOMIC DEVELOPMENT FUNDING (From .75% Sales Tax)</b>		<b>\$ 1,802,826</b>
<b>ED PARTNERSHIP</b>		
Business Incubator	Maker Space/Incubator Kitchen	\$ 96,000
Grand Junction Chamber of Commerce	Business Retention/Job Creation	40,000
Grand Junction Economic Partnership (GJEP)	Business Expansion/Job Creation	158,000
Grand Junction Economic Partnership (GJEP)	Incentives for Job Creation Attraction	79,000
Grand Junction Economic Partnership (GJEP)	Las Colonias Development Corp.	25,000
Industrial Development Inc. (IDI)	Incentives for Job Creation Expansion	79,000
Western CO Latino Chamber of Commerce	Business Retention/Start Up Support	23,000
<b>ECONOMIC PARTNERSHIP FUNDING (From Vendor Fee Cap)</b>		<b>\$ 500,000</b>
<b>TOTAL ECONOMIC DEVELOPMENT FUNDING</b>		<b>\$ 2,302,826</b>

**2024 Recommended Non-Profit Funding Budget  
Funded by General Fund  
November 1, 2023**

ITEM REF #	SUPPORT DOC. PAGE #	EXISTING/NEW	PARTNER/AGENCY	2024 REQUEST DESCRIPTION	Strategic Priority Alignment (from agency viewpoint)	2024 USE OF FUNDS	2024 MAXIMUM REQUESTED	2024 MINIMUM REQUESTED	2024 RECOMMENDED FUNDING
<b>Tier 1 Application Requests - Attachment E</b>									
1	2	Existing	Black Citizens & Friends	Funds will be used to host several culturally educational, community engagement and entertainments events (Martin Luther King Celebration and black history month)	Quality of Life,	Event/Program	\$ 5,000	\$ 3,000	\$ 3,000
2	6	New	Bloom Where You Are Planted/SD51	Provide grants to SD51 students for tuition, uniforms, activity fees, etc.	Quality of Life	Services	12,000	6,000	-
3	10	New	Cats League and Assistance of Western Colorado (CLAWS)	Remodel of Adoption Center Complex for addition of kitten nursery and mother cat room, surgical suite	Quality of Life	Capital	50,000	-	-
4	14	CDBG	Centro de la Familia (Utah)	Riverside Community Center Building Improvements		Facility Rehab	21,821	21,821	21,821
5	22	Existing	Colorado Discover Ability	A Handicap Accessible Van (\$30K); Staff Computers (\$10K); Landscaping (\$10K)	Quality of Life	Operations Event/Program	50,000	40,000	40,000
6	27	New	Colorado Health Network (dba, Western Colorado Health Network)	General Operating Support (\$10K) and Capital for Wellington Ave Office (\$30K)	Public Safety and Housing	Capital Operations	40,000	10,000	-
7	31	Existing	Colorado West Land Trust	CWLT requests support to forward open space trail connectivity initiatives: *Next phase of the Monument Trail *Monument Trail to Jurassic Flats Trailhead *Ensure access to lunch loop trails through the Mira Monte Neighborhood	Economic Development, Mobility, and Quality of Life	Operations	25,000	20,000	-
8	35	Existing	Counseling & Education Center	Funding will support efforts to provide access to counseling services and workforce training and development. \$10K increase represents loss of CDBG Funding.	Public Safety	Operations	30,000	10,000	-
9	39	New	Diabetes Counts Network	Seeding funding to leverage existing funds for our 2024 family camp (educational camp for Type 1 diabetic families)	Quality of Life	Event/Program	20,000	10,000	-
10	43	Existing	Diaper Depot (Mission of First United Methodist Church)	The funds will be used and allocated to the overall operations of the Diaper Depot for the next year	Economic Development	Operations Even/Program	50,000	10,000	-
11	47	New	Doors 2 Success	Establish a Service-Care Coordination Flexible fund to help approx. 60-76 people.	Quality of Life Housing	Program	15,000	5,000	15,000
12	51	New	Dyslexia Foundation of West Co	We are seeking funding to leverage funds made through private donations to support operating expenses.	Quality of Life Economic Development	Operations	10,000	5,000	-
13	55	New	Foster Alumni Mentors	Funds will be utilized to ensure our members are assisted with understanding, obtaining, and maintaining stable housing	Housing	Operations	15,000	10,000.00	-
14	59	Existing	Friends of Youth and Nature	Fees associated with hands-on outdoor field experiences for Grand Junction youth	Listed how it lines with all five strategic priorities	Operations	15,000	-	10,000

**2024 Recommended Non-Profit Funding Budget  
Funded by General Fund  
November 1, 2023**

ITEM REF #	SUPPORT DOC. PAGE #	EXISTING/NEW	PARTNER/AGENCY	2024 REQUEST DESCRIPTION	Strategic Priority Alignment (from agency viewpoint)	2024 USE OF FUNDS	2024 MAXIMUM REQUESTED	2024 MINIMUM REQUESTED	2024 RECOMMENDED FUNDING
15	63	Existing	Grand Junction Area Chamber of Commerce	Funding for YEA Program	Operations	Program	5,000	5,000	5,000
16	65	Existing	Grand Junction Centennial Band	Use funds to pay for summer concert venues, advertising of concerts, new music and folder, etc.	Quality of Life	Events/Operations	5,000	-	5,000
17	69	New	Grand Junction Symphony Orchestra	2024 Evening Under the Stars concert at Las Colonias AMP	Quality of Life	Events	25,000	15,000	-
18	73		Grand Mesa Nordic Council	Funding for New Grooming Implement		Capital	5,000	5,000	-
19	75	Existing	Grand Rivers Humane Society	Funding will be used to ensure the continuation of services provided by organization	Public Safety and Quality of Life	Operations	15,000	2,500	2,500
20	79	Existing	Grand Rivers Humane Society	City Park Shelter Rental Fees for Events (waiver of fees)	Quality of Life	In Lieu of City Fees	500	500	500
21	83	New	Grand Valley Disc Golf Club	Funding for improvements to local disc golf courses: *Public Education and Introduction *New set of baskets for Matchett Park *New set of baskets for temporary courses, special events *Signage for courses *Installation of baskets and signs	Quality of Life	Capital Event/Programs	40,000	2,000	-
22	87	New	Grand Valley Pets Alive	Provide financial assistance for spay/neuter and immunizations for Pet	Public Safety and Quality of Life	Operations Event/Program	5,000	4,000	-
23	91	New	Hi Five Robotics	Competition Entry Fees (\$9-\$14K), Cost to build robot (\$12K) travel, outreach, tools, and expenses	Not specifically stated	Event/Program	10,000	500	-
24	95	CDBG	Hilltop Community Resources Inc.	Resource Center Security System		Facility Rehab	32,000	21,000	32,000
25	103	CDBG	HomewardBound of the Grand Valley	Pathways Family Shelter Plumbing Improvements		Facility Rehab	42,500	39,000	42,500
26	111	Existing	HopeWest	2024 Annual Gala (\$6,250) And Calcutta for a Cause Golf Tournament (\$6,250)	Economic Development	Event/Program	12,500	10,000	10,000
27	115	New	Horizon Drive Optimists	The funds will go towards the creation of our non-profit Gallery and Youth Center (leased space)	Economic Development and Quality of Life	Operations	20,000	15,000	-
28	119	CDBG	Housing Resources of Western CO	Housing Counseling and Support		Services	15,000	15,000	15,000
29	127	CDBG	Karis, Inc.	Zoe House Security and Landscaping Improvements		Housing Rehab	13,200	5,000	13,200
30	135	New	Marillac Clinic, Inc.	Examination chairs for newly acquired clinic at CMU Campus	Not specifically stated	Services	24,279	16,186	-
31	139	New	Meals on Wheels	Funds will be used for the purchase of food for nutritious meals	Quality of Life; Public Safety; Economic Development	Operations	50,000	10,000	-

**2024 Recommended Non-Profit Funding Budget  
Funded by General Fund  
November 1, 2023**

ITEM REF #	SUPPORT DOC. PAGE #	EXISTING/NEW	PARTNER/AGENCY	2024 REQUEST DESCRIPTION	Strategic Priority Alignment (from agency viewpoint)	2024 USE OF FUNDS	2024 MAXIMUM REQUESTED	2024 MINIMUM REQUESTED	2024 RECOMMENDED FUNDING
32	143	Existing	Mesa County RSVP	Funds will be used to increase availability of ramps and handicap accessible conveniences; advertising to increase number of people gaining information on Medicare, and return tutoring program to pre-Covid Levels		Operations	50,000	7,500	-
33	147	Existing	Mesa Developmental Services, STRIVE	General Operational Funding Support		Operations	50,000	20,000	50,000
34	151	CDBG	Mesa Developmental Services, STRiVE	Drainage, Safety and Accessibility Improvements	Listed how it lines with all five strategic priorities	Facility Rehab	38,981	19,491	38,981
35	159	New	Mosaic	Funds will be used for mission events, market Mosaic to the community.	Not specifically stated	Event/Program	15,000	7,500	-
36	163	Existing	Museums of West Colorado	Funds are requested for general operating expenses for exhibitions, school tours, educational programs, etc.	Quality of Life	Operations	25,000	-	-
37	167	Existing	Mutual Aid Partners	Requesting operational and programmatic funding that will help us leverage existing grant funding sources (several listed on application)	Comp Plan Principal 1: Collective Identity Comp Plan Principal 5: Strong Neighborhoods and Housing Choices	Operations Event/Program	50,000	35,000	50,000
38	171	New	New Dimensions Lifelong Learning Initiative LTD	Funding will be used to increase awareness and allow seniors to join a community where they are learning, mankind friends and being active.	Quality of Life	Operations	10,000	5,000	-
39	175	Existing	One Riverfront	Operational Funding	Operations		17,977	17,977	17,977
40	179	Existing	Special Olympics Colorado	Program Funding for Special Olympics Event in GJ		In Lieu of City Fees	6,000	6,000	6,000
41	181	CDBG	St. Mary's Hospital Foundation	Purchase food for Meals on Wheels		Services	17,000	10,000	12,090
42	189	New	Toilet Equity	provide a safe, clean, gender equitable toilet access for the unhoused community in the Grand Valley regardless of mobility needs	Housing, public safety, and quality of li	Capital Operations	15,000	10,000	-
43	193	New	United Way of Mesa CO	Purchase 26 AED machines, comprehensive first aid kits and Training for 25 child care/non-profit agencies	Economic Development and Public Safety	Event/Program	50,000	37,500	-
44	197	Existing	Western Colorado Alliance	Event Sponsorship for Mountainfilm on Tour; Telluride Mountainfilm Festival on Tour in Grand Junction	Quality of Life and Economic Development	Event/Program	10,000	5,000	-
45					<b>Total Tier 1 Applications</b>	<b>Total Tier 1</b>	<b>\$ 1,033,758</b>	<b>\$ 497,475</b>	<b>\$ 390,569</b>
46	<b>Tier 2 Application Requests - Attachment F</b>								
47	2	Existing	Center for Children (West Slope Center for Children)	SANE Nurse (\$7,500) and General Operating (\$50,000)	Public Safety	Operations	\$ 57,500	\$ 50,000	\$ 57,500



**2024 Recommended Non-Profit Funding Budget  
Funded by General Fund  
November 1, 2023**

ITEM REF #	SUPPORT DOC. PAGE #	EXISTING/NEW	PARTNER/AGENCY	2024 REQUEST DESCRIPTION	Strategic Priority Alignment (from agency viewpoint)	2024 USE OF FUNDS	2024 MAXIMUM REQUESTED	2024 MINIMUM REQUESTED	2024 RECOMMENDED FUNDING
48	8	New	Colorado West Performing Arts Company	Defray costs for performances and cover expenses of the dancers, artistic, and production staff	Economic Development and Quality of Life	Operations Event/Program	76,500	25,000	-
49	12	Existing	Diaper Depot (Mission of First United Methodist Church)	Funds will be used and allocated to the overall operations of the Diaper Depot	Economic Development	Operations Event/Program	100,000	50,000	-
50	17	Existing	Foodbank of the Rockies	Purchase of food-sourcing efforts	Quality of Life, Public Safety	Operations	125,000	50,000	-
51	22	Existing	GJ Blackout	Cover Impact Fees for capital campaign to build a 40,000 Sq Ft Youth Multi-sport complex	Economic Development	Capital/In-Lieu	64,310	-	-
52	29	Existing	Grand Junction Commission on Arts and Culture	Operational Funding to provide GJCAC Regranting Program	Quality of Life,	Operations	70,000	70,000	70,000
53	35	Existing	Grand Valley Catholic Outreach	Waiver of Impact Fees for Mother Teresa Place	Housing	In Lieu of City Fees	457,700	457,700	-
54	40	New	Grand Valley Creative Alliance	Capital funding for site assessment and remodeling of a makerspace sponsored by GVCA (Wells Fargo Building on Main)	List how aligns with all priority	Capital	300,000	250,000	-
55	46	Existing	Habitat for Humanity	Cover Impact Fees for 8 Homes being built July 2023-June 2024 which average \$11K/home.	Housing	In Lieu of City Fees	99,014	99,014	99,014
56	51	Existing	HomewardBound of the Grand Valley	General Operational Funding Support	Housing, Economic Development, Public Safety	Operations	400,000	225,000	225,000
57	57	Existing	Housing Resources of Western CO	Capital improvements to Linden Apartments	Housing	Capital	72,000	62,000	72,000
58	62	Existing	Mesa County Partners; Mesa County Youth Services	Purchase of 2-3 vehicles to transport youth workers (17-28 YO) to West. Co Conservation Corps (WCCC) Work Areas.	Economic Development	Capital	100,000	50,000	-
59	68	New	Riverside Educational Center	Capital Improvements to 1199 Winters Ave		Capital	480,550	240,275	-
60	72	New	The Art Center of West Co	Upgrades to landscaping (\$68,127) and lighting (\$51,006) on the exterior of the art center	Quality of Life	Capital	119,133	-	-
61	77	New	The Joseph Center	Funds will go towards the costs of providing services to our clients (housing assistance, food & clothing, etc.) and General Operations.	Housing and Economic Development	Programs/ Operation	100,000	50,000	-
62	81	New	The Movement	Purchase of a 15 Seat Ford Transit Van	Mobility	Capital	60,000	30,000	-
63	86	New	United Way of West CO	Provide training and educational opportunities to nonprofit leaders	Economic Development and Quality of Life	Event/Program	70,000	-	70,000
64					<b>Total Tier 2 Applications</b>	<b>Total Tier 2</b>	<b>\$ 2,751,707</b>	<b>\$ 1,708,989</b>	<b>\$ 593,514</b>
65					<b>TOTAL NON-PROFIT FUNDING REQUESTS</b>		<b>\$ 3,785,465</b>	<b>\$ 2,206,464</b>	<b>\$ 984,083</b>



**2024 Recommended Capital Projects Listing  
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Ref #	Department	New Project/ Maintenance	Project Title	2024 Recommended Budget
1	City Manager-Housing and Unhoused Projects and Services	New	Housing Projects and Services (Includes up to \$200,000 for Grand Valley Catholic Outreach-Mother Teresa Impact Fees)	\$ 7,404,158
<b>Total City Manager-Housing</b>				<b>\$ 7,404,158</b>
2	Community Development	New	Charging and Fueling Infrastructure	\$ 1,350,000
3	Community Development	New	Electric Vehicle Charging Stations	518,360
<b>Total Community Development</b>				<b>\$ 1,868,360</b>
4	Engineering & Transportation	New	D 1/2 Road, 29 to 30 Road	\$ 5,000,000
5	Engineering & Transportation	New	Horizon Drive at G Road and 27 1/2 Road	4,000,000
6	Engineering & Transportation	New	26 1/2 Road, Horizon Drive to Summerhill Way	2,750,000
7	Engineering & Transportation	New	Crosby Avenue, 25 1/2 Road to Main Street	2,450,000
8	Engineering & Transportation	New	4th and 5th Street Design and Improvements	1,200,000
9	Engineering & Transportation	New	Downtown Main to Trains Connector - 2nd Street Promenade	1,000,000
10	Engineering & Transportation	New	North Avenue Enhanced Transit Corridor	900,000
11	Engineering & Transportation	New	Ranchman's Ditch Trail	700,000
12	Engineering & Transportation	New	24 1/2 Road, Patterson to G 1/4 Road	500,000
13	Engineering & Transportation	New	B 1/2 Road, 29 Road to 29 1/2 Road	500,000
14	Engineering & Transportation	New	F 1/2 Parkway, Market to Patterson	500,000
15	Engineering & Transportation	New	Highway 50 at Palmer Street Intersection Improvements	484,094
16	Engineering & Transportation	New	Broadway at Reed Mesa Left Hand Turn Lane	450,000
17	Engineering & Transportation	New	22 1/2 Road Path Construction at Broadway Elementary	300,000
18	Engineering & Transportation	New	Riverside Parkway at 7th Street Drainage Improvements	250,000
19	Engineering & Transportation	New	Alley Improvement Districts	200,000
20	Engineering & Transportation	New	F 1/2 Parkway, 23 3/4 to 24 Road (Mesa Trails)	200,000
21	Engineering & Transportation	New	24 Road and G Road Capacity Improvements	200,000
22	Engineering & Transportation	New	24 Road and Riverside Parkway Interchange	200,000
23	Engineering & Transportation	New	Safe Routes to Schools - Palmer Street from Highway 50 North to Unaweeep Avenue	174,883
24	Engineering & Transportation	New	Riverside Parkway at 9th Street Turn Lane	120,000
25	Engineering & Transportation	New	Safe Routes to Schools - Rocket Park Crosswalk	40,000
26	Engineering & Transportation	New	30 Road South of D Road Pedestrian Improvements	35,000
27	Engineering & Transportation	Maintenance	Contract Street Maintenance	3,625,000
28	Engineering & Transportation	Maintenance	Riverside Parkway at Highway 50 Retaining Wall	900,000
29	Engineering & Transportation	Maintenance	Curb, Gutter, and Sidewalk Safety Repairs	400,000
30	Engineering & Transportation	Maintenance	Traffic Signal Upgrades	279,130
31	Engineering & Transportation	Maintenance	Colorado River Levee Renovations	100,000
32	Engineering & Transportation	Maintenance	Mill Tailing Repository Removal	100,000
33	Engineering & Transportation	Maintenance	Hale Avenue (Dos Rios) Storm Outfall Repair	50,000
34	Engineering & Transportation	Maintenance	Patterson Road Access Control Plan Improvements	50,000
35	Engineering & Transportation	Maintenance	Drainage System Improvements	20,000
<b>Total Engineering &amp; Transportation</b>				<b>\$ 27,678,107</b>
36	Fire	New	Fire Station No. 7 Construction	\$ 7,500,000



**2024 Recommended Capital Projects Listing  
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Ref #	Department	New Project/ Maintenance	Project Title	2024 Recommended Budget
37	Fire	New	Fire Station No. 7 Aerial Truck (Ladder)	1,578,563
38	Fire	New	Fire Station No. 7 Ambulance	260,273
39	Fire	New	Fire Station No. 7 Ambulance Equipment	181,168
40	Fire	New	Rescue Boat	100,000
<b>Total Fire</b>				<b>\$ 9,620,004</b>
41	General Services	New	Composting Site	\$ 3,000,000
42	General Services	New	Material Recycling Facility (MRF) Design	750,000
43	General Services	New	Property Acquisition for Employee Housing	750,000
44	General Services	New	Parking System Infrastructure Upgrades	430,000
45	General Services	New	Addition of Pooled Vehicles	119,922
46	General Services	Maintenance	City Facility and Security Improvements	950,000
47	General Services	Maintenance	Berm at Lincoln Park Driving Range	50,000
<b>Total General Services</b>				<b>\$ 6,049,922</b>
48	Information Technology	New	Enterprise Resource Management/Human Capital Management (ERP/HCM) Software System Implementation	\$ 5,000,000
49	Information Technology	New	Carrier Neutral Location for Broadband	250,000
<b>Total Information Technology</b>				<b>\$ 5,250,000</b>
50	Parks and Recreation	New	Community Recreation Center Construction	\$ 23,615,217
51	Parks and Recreation	New	Emerson Park Destination Skate Park Construction	2,515,039
52	Parks and Recreation	New	Monument Connect Phase II	1,670,000
53	Parks and Recreation	New	River Trail Expansion, C 1/2 Road Gap	1,100,000
54	Parks and Recreation	New	Whitman Park Planning and Improvements	775,000
55	Parks and Recreation	New	Riverfront Trail Widening at Broadway & Colorado River	275,000
56	Parks and Recreation	New	Hawthorne Park Improvements	340,000
57	Parks and Recreation	Maintenance	Trails - Asphalt Trail Replacements	400,000
58	Parks and Recreation	Maintenance	Stadium Improvements	225,000
59	Parks and Recreation	Maintenance	Conversion of Downtown Fountains to Recirculation	150,000
60	Parks and Recreation	Maintenance	Water Conservation Projects - Turf to Native	125,000
61	Parks and Recreation	Maintenance	Playground Repair	100,000
<b>Total Parks and Recreation</b>				<b>\$ 31,290,256</b>
62	Police	Maintenance	Fire Alerting Hardware/Software Upgrades	\$ 80,000
63	Police	Maintenance	800MHz Capital Improvements	70,000
<b>Total Police</b>				<b>\$ 150,000</b>
64	Utilities - Water	New	Gunnison River Infrastructure	600,000
65	Utilities - Water	New	Excavator	100,000
66	Utilities - Water	Maintenance	Water Line Replacements	2,500,000
67	Utilities - Water	Maintenance	Water Treatment Plant Modifications	150,000
68	Utilities - Water	Maintenance	Kannah Creek Water System Improvements	120,000
69	Utilities - Water	Maintenance	Historic Water Treatment Plant Preservation	100,000
70	Utilities - Water	Maintenance	Lead Water Line Replacements	100,000
71	Utilities - Water	Maintenance	Ranch Improvements/Sustainable Agriculture	100,000





**2024 Recommended Capital Projects Listing  
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<b>Ref #</b>	<b>Department</b>	<b>New Project/ Maintenance</b>	<b>Project Title</b>	<b>2024 Recommended Budget</b>
72	Utilities - Water	Maintenance	Water Rights Infrastructure Development	100,000
73	Utilities - Water	Maintenance	Grand Mesa Reservoir Improvements	50,000
74	Utilities - Water	Maintenance	Water Meter Replacements	50,000
75	Utilities - Water	Maintenance	Ridges Distribution System Replacement	30,000
76	Utilities - Water	Maintenance	Roof Replacement at Shadow Lake Pump Station	30,000
<b>Total Water Projects</b>				<b>\$ 4,030,000</b>
77	Utilities - Sewer	New	Wastewater Treatment Plant Rehabilitation/Expansion Projects	\$ 40,300,000
78	Utilities - Sewer	New	Jetter Truck	311,796
79	Utilities - Sewer	New	Off-Road Forklift	75,000
80	Utilities - Sewer	Maintenance	Lift Station Elimination/Rehabilitation	7,250,000
81	Utilities - Sewer	Maintenance	Sewer Line Replacements/Rehabilitation	1,750,000
82	Utilities - Sewer	Maintenance	Sewer Improvement Districts	800,000
83	Utilities - Sewer	Maintenance	Wastewater Treatment Plant Improvements and Asset Replacements	700,000
84	Utilities - Sewer	Maintenance	Sewer Capacity Projects	500,000
85	Utilities - Sewer	Maintenance	Collection System Equipment	50,000
<b>Total Sewer</b>				<b>\$ 51,736,796</b>
<b>TOTAL CAPITAL</b>				<b>\$ 145,077,603</b>



**2024 Recommended Capital  
Project Descriptions By Department  
November 1, 2023**

*Note: Please reference the acronym table on page 15*

**CITY MANAGER**

**1. Housing and Unhoused Projects and Services**

- a) **\$7,204,158** – This includes funding for land and building acquisition, hotel acquisition/conversion, and other strategic acquisitions that preserve or add affordable housing units in the community. This would also include the production of units that may meet the needs of the city’s unhoused or housing insecure, as well as the continuation of the Accessory Dwelling Unit (ADU) production program. Funding is comprised of the \$3,073,337 remaining in the Land and Building Acquisition Program, \$2,117,546 from the 2024 sale of remaining Dos Rios properties, \$1,557,546 remaining in ARPA funds (including earned interest), \$655,279 from 2% sales tax on Cannabis.
  
- b) **\$200,000** – Up to \$200,000 to pay for impact fees for the Grand Valley Catholic Outreach Mother Teresa Place project.

**COMMUNITY DEVELOPMENT**

- 2. **Charging and Fueling Infrastructure – \$1,350,000** –This project would fund a minimum of ten Direct Current Fast Charging (DCFC) Dual Port charging stations at publicly available sites. The City plans to request \$1,080,000 from the U.S. Dept. of Transportation’s Federal Highway Administration Charging and Fueling Infrastructure Grant and the \$270,000 match will come from 0.75% sales tax.
  
- 3. **Electric Vehicle Charging Stations – \$518,360** – This project is expected to fund a total of 17 charging stations; nine stations including one DCFC Dual port station and eight Level 2 dual port chargers. The chargers will be installed at publicly accessible sites including parks. It is expected that this project is funded with \$263,766 through grant funding from the Colorado Energy Office’s Charge Ahead Colorado program as well as contribution from Xcel Energy. The remaining \$254,594 is from the 0.75% sales tax.

**ENGINEERING & TRANSPORTATION**

- 4. **D 1/2 Road, 29 to 30 Road, \$5,000,000** – D 1/2 Road will be widened to a three-lane collector including a center turn lane, curb, gutter, sidewalk, bike lanes, and streetlights from 29 1/4 Road to 30 Road providing safer routes for kids to get to school at Pear Park Elementary. This project is funded by the Transportation Capacity Payment (TCP) Fund.
  
- 5. **Horizon Drive at G Road and 27 1/2 Road, \$4,000,000** – The Horizon Drive and G Road Intersection will be reconstructed, and the existing signalized intersection will be replaced with a two-lane roundabout as a safety improvement. Roundabouts have been proven nationally, across the state, and locally to provide significant safety improvements. The roundabout will help set the context for the corridor as the transition from a more rural Horizon Drive into a dense commercial space. The City has received a \$1,500,000 grant from CDOT’s Highway Safety Improvement Program. TCP will fund the remaining \$2,500,000.

**2024 Recommended Capital  
Project Descriptions By Department  
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- 6. 26 1/2 Road, Horizon Drive to Summerhill Way, \$2,750,000** – 26 1/2 Road will be widened to a three-lane collector road including turn lanes, curb, gutter, sidewalks, bike lanes, and streetlights from Horizon Drive to Summerhill Way including a new pedestrian bridge over I-70. The design will be finalized in 2024 along with the ROW acquisition. Two phases of construction are proposed in 2025 and 2026. This total project is estimated at \$12.75 million and is funded by TCP.
- 7. Crosby Avenue, 25 1/2 Road to Main Street, \$2,450,000** – Crosby Avenue serves as an extension of Main Street to significant retail shopping and both existing and burgeoning residential areas. The high-return, timely project will substantially improve safety, economic opportunity, and active transportation access in the heart of the community. Crosby Avenue would transform from a narrow local street with no bicycle or pedestrian facilities to a robust multimodal corridor with safer facilities, landscaping, and lighting tying into the existing bicycle-pedestrian bridge over the Union Pacific Railroad tracks between the Riverside neighborhood and the rest of Downtown. The City received a CDOT Revitalizing Main Street grant in the amount of \$1,000,000 for the project and the remaining \$1,450,000 will be funded by TCP.
- 8. 4th and 5th Street Design and Improvements, \$1,200,000** – The 4th and 5th Street one-way to two-way feasibility study included alternatives for both an enhanced one-way design as well as a two-way configuration. City Council and the DDA concurred with moving forward with improvements that will maintain the one-way configuration but will enhance safety, improve walkability and bike-ability, activate economic development, and optimize traffic circulation. Originally proposed for 2023 construction with two lanes in each direction, per property owner and business owner request, City staff reevaluated the corridors and now proposes a single lane in each direction. This project will have pop-up elements such as bollards and striping that will “set” both corridors into the final configuration and allow the community to “test drive” the improvements. For 2025 through 2028, permanent improvements are proposed to approximately two blocks each year. This total project is estimated at \$4,775,000 and is funded with a \$150,000 CDOT Grant with the remaining \$4,625,000 from the 0.75% sales tax.
- 9. Downtown – Main to Trains Connector – 2nd Street Promenade, \$1,000,000** – The Downtown Development Authority’s Plan of Development identified 2nd Street as a key connection between the Entertainment and Hotels District on Main Street, train depot, and ultimately to Dos Rios. The vision of the corridor still allows for vehicles but emphasizes wide pedestrian-friendly spaces. CDOT is slated to construct the portion between just north of Ute to south of Pitkin as part of the I-70B corridor improvements. The \$1,000,000 is the City’s match to the CDOT project and is funded from the 0.75% sales tax.
- 10. North Avenue Enhanced Transit Corridor, \$900,000** – In 2022, the City provided the matching funds for the Grand Valley Regional Transportation Planning Office’s North Avenue Enhanced Transit corridor study. The study evaluated pedestrian access analysis, traffic safety analysis, bus stop amenities analysis, transit speed, and reliability analysis, a detailed review of transit signal prioritization, and multimodal path analysis. The study helped identify and prioritize a series of projects. This project will construct detached multi-modal sidewalks along the north side of North Avenue between 28 1/2 Road and I-70B as well as on the south side from 29 Road to I-70B between 2024 and 2026. Mesa County secured transit funds through CDOT subject to the City providing the

**2024 Recommended Capital  
Project Descriptions By Department  
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matching funds as confirmed by the City Council on September 1, 2021, Memorandum of Understanding. Additionally, the City was successful in securing a CDOT Multi-Modal Options Fund grant and a Transportation Alternative Program grant. The total project is estimated at \$4,950,000 with \$4,612,500 in grant funding, the remaining \$337,500 is funded from the 0.75% sales tax.

- 11. Ranchman’s Ditch Trail, \$700,000** – The City has been working with Grand Valley Irrigation Company on a section of the canal that could be used as a pilot project for trails on the canals. The selected reach is on Ranchman’s Ditch which runs in large pipes along the south side of Patterson between 24 1/2 Road and 25 1/2 Road. Design in late 2023 through early 2024 with construction of 24 1/2 to 25 Road slated for 2024 with 25 Road to 25 1/2 Road in 2025. The total project is estimated at \$1,400,000 and funded from the 0.75% sales tax.
- 12. 24 1/2 Road, Patterson to G 1/4 Road, \$500,000** – 24 1/2 Road will be widened to a three-lane collector including a center turn lane, curb, gutter, sidewalks, bike lanes, and streetlights from Patterson Road to G 1/4 Road. Design in 2024, ROW acquisition in 2025, and construction in 2026. The total project is estimated at \$6,775,000 and is funded by TCP.
- 13. B 1/2 Road, 29 Road to 29 1/2 Road, \$500,000** – B 1/2 Road will be widened to a three-lane collector road including turn lanes, curb, gutter, sidewalk, bike lanes, and streetlights from 29 Road to 29 3/4 Road providing safer routes for kids to get to and from school at Lincoln Orchard Mesa Elementary. The total project is estimated at \$5,000,000 is funded by TCP and will be completed in 2025.
- 14. F 1/2 Parkway, Market to Patterson, \$500,000** – The creation of the F 1/2 Parkway from 24 Road to Patterson Road. This 5-lane, multimodal arterial will provide an alternative route around congested Patterson Road and serve a rapidly developing area. The project is split into two construction phases; the first from 24 Road to 24 1/2 Road is scheduled to be awarded in late 2023 and constructed in 2024, and the second from 24 1/2 to Pattersen in 2025. The total project is estimated at \$14,000,000 and is funded by TCP.
- 15. Highway 50 at Palmer Street Intersection Improvements, \$484,094** – As part of Tracy Village Subdivision development, per TCP policy, the City will fund intersection improvements at Highway 50 and Palmer Street, Highway 50 at Linden Avenue for completion of CDOT subdivision requirements. The project was designed and reviewed by CDOT in 2023 with construction slated for 2024 following right-of-way acquisition. This project is funded by TCP.
- 16. Broadway at Reed Mesa Left Turn Lane, \$450,000** – As part of the Magnus Court Subdivision State Highway 340 (Broadway) access approval from CDOT, a left turn lane is needed at Reed Mesa. This project will widen Broadway to accommodate a westbound left turn lane as well as relocate the existing pedestrian signal west of the intersection. The work is proposed in the summer of 2024 to avoid school. As the turn lane benefits existing subdivisions, Mesa County is contributing \$75,000 for the project. The developer is participating in \$75,000 in addition to payment of transportation impact fees. Originally budgeted for 2022 construction, the development was postponed until 2024 and therefore the City similarly postponed the turn lane construction. Funding is \$150,000 from contributions described above and the remaining \$300,000 is from TCP.
- 17. 22 1/2 Road Path Construction at Broadway Elementary, \$300,000** – The City is working with Mesa

**2024 Recommended Capital  
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County and School District 51 on improving sidewalk/path infrastructure on 22 1/2 Road on the east side of Broadway Elementary after a recent ADA incident/complaint. The existing asphalt path has deteriorated with large cracks and the adjacent drainage channel provides less than ideal condition. The project would replace the existing path with 800 feet of 10-foot wide curb, gutter, and sidewalk. Other improvements are also included on Greenbelt and Foy Drives which will enable County participation in the project. This project is funded in part by contributions from Mesa County and School District 51 for \$100,000 each and the remaining \$100,000 is funded by the 0.75% sales tax.

- 18. Riverside Parkway at 7th Street Drainage Improvements, \$250,000** – The area of 7th Street and Riverside Parkway historically floods a couple of times per year. While flood waters have not entered adjacent structures yet, property and business owners are concerned with the potential. For each large storm, City crews close the road down for a few hours to ensure waves from vehicles do not push water into the structures. Additional inlets are proposed on the north side of the intersection along with 1020 feet of 24-inch storm drain line to add capacity to the system. The project is proposed to be paid for in part by \$200,000 from Grand Valley Drainage District with the remaining \$50,000 paid for by the 0.75% sales tax.
- 19. Alley Improvement Districts, \$200,000** – The proposed funding in 2024 will replace one alley. This program is a partnership with adjacent property owners where residential properties pay 10% of the cost, multifamily 15%, and commercial 50%. Pinyon Avenue and Walnut Avenue from 13th Street to 15th Street. This project is funded through assessment fees of \$40,000 and the remaining \$160,000 from the 0.75% sales tax.
- 20. F 1/2 Parkway, 23 3/4 to 24 Road (Mesa Trails), \$200,000** – The metro district for the Mesa Trails development will be constructing F 1/2 Parkway from I-70B to 23 3/4 Road. This project will design and build the balance of the quarter-mile section of Parkway to connect to 24 Road. This 5-lane, multimodal arterial will provide an alternative route around congested Patterson Road and serve the developing area. This project would only be constructed if the Mesa Trails Development moves forward with construction. The total project cost is estimated at \$3,200,000 to be completed in 2025 and is funded by TCP.
- 21. 24 Road and G Road Capacity Improvements, \$200,000** – The City's 1% for the art policy requires 1% of the cost of all vertical construction including roundabouts to be used for art. This budget is for \$150,000 for procurement and installation of art as well as \$50,000 for landscaping if needed. The main project is being completed in 2023 for \$13.2 million which is the final portion funded by TCP.
- 22. 24 Road and Riverside Parkway Interchange, \$200,000** – Intersection improvements are proposed to improve circulation and make the interchange more intuitive. This project also constructs a bike path connecting the Riverfront Trail to Mesa Mall and onto Canyon View Park. The 3/8 mile section to Canyon View was completed in 2023. For 2024, the funding will design the bike/pedestrian facility connecting the Riverfront Trail to Mesa Mall. The City has submitted for a federal Reconnecting Communities Planning Grant. If selected, the grant would fund the design and position the City for construction grant dollars for the same program. The total cost of this project is estimated at \$6,612,385 (including 2023) and will be completed in 2026. Funded by TCP.

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- 23. Safe Routes to Schools – Palmer Street from Highway 50 North to UnawEEP Avenue, \$174,883 –** With the proposed signal construction at Highway 50 and Palmer this corridor will become the primary bike/ped route from UnawEEP to Dos Rios Elementary. This project is funded by CDBG.
- 24. Riverside Parkway at 9th Street Turn Lane, \$120,000 –** The Residences at Kimball is at 1101 Kimball Avenue, also known as the Sugar Beet property, and proposes 164 multi-family units along with commercial development. With projected traffic growth both regionally and including this development, a new turn lane is warranted. This project will construct a right-turn lane for westbound Riverside Parkway onto northbound 9th Street. This project is funded by TCP.
- 25. Safe Routes to Schools – Rocket Park Crosswalk, \$40,000 –** Orchard Avenue is a busy east-west collector road. This project will construct ramps and crosswalks across Orchard Avenue at Rocket Park near North 26th Street. This project was recommended by the Urban Trails Committee to provide a safer crossing of Orchard for residents north of Orchard to Rocket Park. This project is funded by CDBG.
- 26. 30 Road South of D Road Pedestrian Improvements, \$35,000 –** 30 Road south of D Road is classified as a collector road and therefore improvements are the City's responsibility. This project would add 270 feet of curb, gutter, and sidewalk on the west side of 30 Road from D Road to Debra Street. This project will provide pedestrian infrastructure from the Monarch Ridge subdivision and tie into multi-modal infrastructure north of D Road. This project is funded by the 0.75% sales tax.
- 27. Contract Street Maintenance, Chip Seal, Crackfill \$3,625,000 –** Street Maintenance requires an ongoing annual commitment to maintain the City's \$266 million worth of street assets. A pavement management system is used to evaluate pavement quality and prioritize street maintenance needs. Parameters used to determine the pavement condition for major streets include ride quality, structural adequacy, and surface distress. The City is divided into 12 Street Maintenance Areas (SMAs) with an area scheduled to receive a chip seal each year. However, each of the streets in an SMA is analyzed for the proper treatment, whether that be a fog seal, chip seal, micro surface, overlay, or total reconstruction. This project is funded by the 0.75% sales tax. In 2024, the City's street maintenance efforts will include:
- a) **Contract Street Maintenance \$2,325,000 –** The annual program includes contracting for street maintenance using treatments such as hot mix asphalt overlays, asphalt patching, high-density mineral bond (HA5), and street reconstructions. This work is bid and contracted out.
  - b) **Self-Performance Maintenance Chip Seal/Crackfill \$1,300,000 –** The City's crackfill program aims to fill cracks in all the road surfaces that are planned for chip seal, microsurface, or other light maintenance activity. Chipseal also enhances safety by providing good skid resistance. These programs provide an effective moisture barrier for the underlying pavement against water intrusion and prevent deterioration of the asphalt surface from the effects of aging and oxidation due to water and sun. This work has historically been completed with City staff and is recommended again to be *self-performed*.
- 28. Riverside Parkway at Highway 50 Retaining Wall, \$900,000 –** The Riverside Parkway interchange

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was constructed with tall mechanically stabilized earth (MSE) walls. These walls have settled and moved over the last 15 years since it was constructed. While the walls are still currently safe, this project will stabilize the walls with geotechnical soil nails in 2024 ensuring longevity of the structures. In 2025, reconstruction of much of the curb, gutter, sidewalks, medians, and road surface is proposed to repair the infrastructure damaged by the differential settlement. This project is funded by the 0.75% sales tax.

- 29. Curb, Gutter, and Sidewalk Safety Repairs, \$400,000** – This program includes the replacement or repair of deteriorated or hazardous curbs, gutters, and sidewalks on City streets annually. It also includes replacement of curbs and gutters that do not properly drain. Tripping hazards on sidewalks are given the highest priority. Concrete replacement locations are determined from field surveys and citizen complaints. Each location is rated and prioritized according to the type of problem and degree of hazard. The benefits include keeping curb, gutter, and sidewalks in a state of good repair providing a reliable surface for non-motorized users, and conveyance of stormwater without standing water. This project is funded by the 0.75% sales tax.
  
- 30. Traffic Signal Upgrades, \$279,130** – The City currently owns 52 traffic signals with electronic controllers of varying age and functionality and operates the 46 state highway signals inside the City limits under a maintenance contract. Upgrades to signal equipment are required for safety and compliance with Federal requirements. This is an ongoing replacement/upgrade program for traffic signal controllers and other equipment. Maintaining a replacement cycle for signal controllers and equipment is necessary, primarily because of the limited service life of the equipment which is exposed to in-the-field conditions. It is also necessary to keep pace with current technology supporting traffic signal coordination, vehicle detection, and emergency pre-emption systems; all of which contribute to safer and less congested roadways. This project is funded by the 0.75% sales tax.
  
- 31. Colorado River Levee Renovations, \$100,000** – The City of Grand Junction's levee was constructed in 1996 by the Army Corp of Engineers. It extends from the Union Pacific Railroad (UPRR) Railroad Bridge to the Las Colonias Amphitheater and protects most of the lower downtown. The Army Corp of Engineers deactivated the levee until several encroachments and culverts/discharge pipes could be corrected to meet current standards. This project is funded by the 0.75% sales tax.
  
- 32. Mill Tailing Repository Removal, \$100,000** – The City receives uranium mill tailings encountered throughout western Colorado and stores them in an interim repository at City Shops per an agreement with the Department of Local Affairs from the late 1990s when the remediation of the Grand Junction mill site was deemed complete. Approximately every three years, the City works with the Department of Energy in opening the permanent repository at the Cheney Reservoir site southeast of Kannah Creek and transfers the tailings at the City Interim site to the permanent repository. DOLA reimburses the City for costs incurred up to \$100,000.
  
- 33. Hale Avenue (Dos Rios) Storm Outfall Repair, \$50,000** – High runoff undermined the integrity of the end of the outfall causing the flap gate and structure to settle and pull away from the end of the pipe. This project is funded by the 0.75% sales tax.
  
- 34. Patterson Road Access Control Plan Implementation, \$50,000** – Implementation of the Patterson

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Road Access Control Plan will require that adjacent properties, as they develop, construct median improvements to limit the access to that proposed in the plan to maintain corridor volumes and increase safety. The City agreed to partner on these improvements for 50%. One project, Subway at 28 3/4 Road, is currently working through Community Development that will require median improvements. This project is funded by TCP.

**35. Drainage System Improvements, \$20,000** – Many small drainage improvements are needed each year and they are funded with drainage fees and the 0.75% sales tax.

**FIRE**

**36. Fire Station No. 7 Construction, \$7,500,000** – This is the third of three new fire stations funded by the First Responder Tax. This station will provide fire and emergency medical service to the northwest area of the community, including both the City of Grand Junction and Grand Junction Rural Fire Protection District service areas. The design will be consistent with Fire Stations 3, 6, and 8, consisting of approximately 10,000 square feet, three drive-through apparatus bays housing a fire engine, ambulance, and sleeping quarters for eight personnel. Land for Fire Station 7 was purchased in 2023 at 2351 H Road. This project is funded by the first responder tax.

**37. Fire Station No. 7 Aerial Truck (Ladder) \$1,578,563** – In anticipation of the construction of Fire Station 7, the aerial ladder truck was ordered in 2022 due to the length of time necessary to build the unit, and the arrival of the truck is anticipated to be in early to mid-2024. The equipment for this truck which includes fire hoses, self-contained breathing apparatus, and medical equipment, has been purchased in 2023. This project is funded by the first responder tax.

**38. Fire Station No. 7 Ambulance, \$260,273** - This ambulance is a new purchase that is part of the Fire Station 7 project. This apparatus is a medical response and transport vehicle identical to the other ambulances in the fleet. This project is funded by the first responder tax.

**39. Fire Station No. 7 Ambulance Equipment, \$181,168** – With the purchase of the ambulance for the Fire Station 7 project, all equipment will need to be purchased in 2024 to equip this ambulance similar to all other ambulances in the department. This includes specialized equipment such as a cardiac monitor, powered patient gurney, computer, and radios. This project is funded by the first responder tax.

**40. Rescue Boat, \$100,000** – This boat was ordered in 2023 and is a replacement for an older boat that is no longer safe to operate on the river. This new boat will be a jet-powered boat with the capabilities to operate in shallow water, deploy rapidly, and transport up to 6 personnel. The expected delivery is in the 4th quarter of 2024. This project is funded by the first responder tax.

**GENERAL SERVICES**

**41. Composting Site, \$3,000,000** – This capital project aims to create a sustainable composting site that not only addresses the growing need for green waste disposal but also contributes to environmental conservation and the production of valuable organic compost products. Key components of this project include equipment acquisition, site selection and preparation, and the development of



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necessary infrastructure. This project will be funded by an advance from the General Fund to be repaid by proceeds from a future debt Issuance in the Solid Waste enterprise fund that will also serve to fund the construction of a material recycling facility.

- 42. Material Recycling Facility Design, \$750,000** – A Materials Recovery Facility (MRF) is a facility that uses both machines and people to remove and sort recyclables from the waste stream. In anticipation of building a MRF for the expanding recycling program, a site evaluation will be conducted to ensure that the structure is located on a property that will accommodate the building as well as parking, loading docks, and future building expansion. A conceptual design will also be completed that will broadly establish the framework of the building before engaging in a final design phase. This project is funded in the Solid Waste enterprise fund.
- 43. Property Acquisition for Employee Housing, \$750,000** – These funds are being proposed for the acquisition of employee housing units that will assist newly hired employees who are moving from outside the area. This project is funded by the 0.75% sales tax.
- 44. Parking System Infrastructure Upgrades, \$430,000** – This initiative will replace traditional parking meters with cutting-edge smart meters, capable of processing credit card transactions, and transition many downtown parking lots to user-friendly kiosk pay stations. This project represents a significant step forward in enhancing the parking experience for both residents and visitors while embracing the digital age. This project is funded in the Parking enterprise fund.
- 45. Addition of Pooled Vehicles, \$119,922** – Additional pooled vehicles in Engineering and Transportation and Parks and Recreation. This project is funded in the General Fund.
- 46. City Facility and Security Improvements, \$950,000** – Based on analysis of condition of City facilities, the City is planning to make significant improvements. These improvements include the replacement of HVAC units and roofs that have reached the end of their effective lifespan. Additionally, the City will enhance security by upgrading the facility-wide access control system which will significantly improve security and access control. Lastly, the City plans to expand the installation of bollards at locations that are most susceptible to security risks. This project is funded by the 0.75% sales tax.
- 47. Berm Upgrade at Lincoln Park Driving Range, \$50,000** – The Golf Division will implement key enhancements at the Lincoln Park driving range, with a strong emphasis on both safety and elevating the overall golfing experience. A significant portion of this budget has been designated for the construction of a protective berm adjoining hole #5. This strategic measure is designed to address safety concerns by mitigating the risk of accidents caused by stray golf balls originating from the driving range. This initiative underscores our commitment to safeguarding the well-being of golfers who frequent Lincoln Park. This project will also include the installation of raised berms within the driving range itself. These berms will serve a dual purpose: firstly, enhancing the visual aesthetics of the landscape by introducing natural contours, and secondly, providing a platform for targets for golfers looking to refine their skills. This multifaceted improvement not only promises to beautify our facility but also promises to elevate the golfing experience, rendering the driving range more engaging and challenging for our customers. This project is funded in the Golf enterprise fund.

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**INFORMATION TECHNOLOGY**

**48. Enterprise Resource Management/Human Capital Management (ERP/HCM) Software System Implementation, \$5,000,000** – This transformative project will move the organization into the present and future with an Enterprise Resource Planning (ERP) and Human Capital Management (HCM) software system. This strategic move replaces an aging financial system that has served the City for over 15 years (approaching the end of its useful life) and a human resources system plagued by manual interventions and repetitive tasks.

These new systems are designed to elevate the organization's operational efficiency and overall effectiveness by providing a unified platform for managing core business processes and data. In the fall of 2022, preparation for this project was initiated in partnership with the Government Finance Officers Association, who has provided consulting services for a comprehensive business process review and readiness assessment for the request for proposal (RFP) phase, which will be completed in 2023. This strategic approach ensures that the City will implement industry best practices when adopting the new ERP/HCM software.

The resulting comprehensive system will empower the staff with robust data analysis tools, enabling the City to make well-informed decisions in support of strategic planning efforts. Beyond that, this project is set to create a synergistic software environment, streamlining business processes, enhancing data accuracy, and significantly boosting the efficiency of our human resources operations. As a thriving and evolving organization serving a community that is also growing in complexity, this ERP and HCM system will support the City now and well into the future. This project is funded by the 0.75% sales tax.

**49. Carrier Neutral Location for Broadband, \$250,000** – The State of Colorado Broadband Office and Grand Valley regional governments are collaborating to bring more high-quality, resilient, cost-effective broadband to our region via middle-mile fiber networks and strategically located Carrier Neutral Location (CNL) Broadband Facilities. The Grand Valley regional broadband plan calls for a CNL in Grand Junction. Working with Corey Bryndal, Colorado Regional Broadband Director, the IT team has identified appropriate facility space in City Hall to construct and implement a CNL at approximately \$500,000. The CNL will provide the City of Grand Junction with abundant high-quality, resilient, cost-effective broadband for City operations and will facilitate local Internet Service Providers (ISPs) in delivering better broadband to our community and region. Mesa County summarizes: “The goals of these middle-mile upgrades would be to increase capacity, reduce cost, and improve the reliability of Internet and data services for all homes, businesses, and government entities within the County.” This project is funded by a \$125,000 DOLA Grant and the remaining \$125,000 from the 0.75% sales tax.

**PARKS AND RECREATION**

**50. Community Recreation Center Construction, \$23,615,217** – After decades of effort and a successful ballot question where voters authorized a dedicated sales tax and the issuance of debt, the Grand Junction community will soon have its own Community Recreation Center. Design will be finished, and the facility is set to break ground in mid-2024 with completion by the end of 2025. The total project

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cost is currently estimated at \$75.2 million (including \$2 million in design in 2023) because of additional components funded by outside resources. The cost will be finalized once the design is complete in 2024. This project will be funded primarily by the authorized debt issuance (not to exceed \$70 million) as well as partner contribution and grant funding.

- 51. Emerson Park Destination Skate Park, \$2,515,039** – In 2022, working in close conjunction with consultants, the City led a concept design process to plan for the renovation of Emerson Park and the installation of a destination-level, high-end skate park. The skate community, along with the broader community, was engaged through public meetings, a survey, and focus groups. This is a priority project in the 2021 Parks, Recreation, and Open Space (PROS) Master Plan. The plan identifies that the existing skate parks are not meeting the needs of the skating community and that Emerson Park needs activating. This project is funded by the 0.75% sales tax, \$315,039; Parkland, \$1,650,000; CTF, \$300,000, and a GOCO Grant of \$250,000.
- 52. Monument Connect Phase II, \$1,670,000** – The Monument Connect Trail Phase I opened in February 2020. It connects downtown with the world-class and extensive 80+ mile trail system at Lunch Loops. Phase II picks up that alignment from the Lunch Loop trailhead and continues the 10' concrete trail to South Camp Road. National Environment Policy Act permitting is currently being completed. When Phase II is complete, the Redlands Loop will be forged and bikes, joggers, and walkers will be connected not only in the beautiful area surrounding the Phase II Trail alignment but along the entire expanse of the 13+ mile Redlands Loop. This project is funded by the 0.75% sales tax, \$940,000; Parkland, \$130,000; GOCO Grant, \$500,000, and contributions from Colorado West Land Trust (CWLT) and One Riverfront \$50,000 each.
- 53. River Trail Expansion, C 1/2 Road Gap, \$1,100,000 (\$2.5M planned 2025)** – The Riverfront Trail gap between 27 1/2 and 29 Road has required bicyclists and pedestrians to use the narrow, farm-to-market C 1/2 Road. This key link has been on hold for over 25 years with easements needed from two remaining properties. One property was recently secured with a conditional use permit for gravel pit operations. This project is to secure the last remaining property with Mesa County, Colorado Parks and Wildlife (CPW), and the City each paying a third of the purchase price. Closing on property proposed for 1st quarter 2024. CPW is currently under design on the project with construction slated for 2025. This project is funded by the 0.75% sales tax, \$366,666, and contributions from Mesa County, \$366,667, and CPW \$366,667.
- 54. Whitman Park Planning and Improvements, \$775,000** – Consistent with the general objective of activating and renovating older parks as described in the PROS Plan, Whitman Park is scheduled for renovation. These funds will include design and improvements to reactivate this park. The planning will include opportunities for community engagement, identified improvements, and cost estimates for construction. This Project is funded by the 0.75% sales tax.
- 55. Riverfront Trail Widening at Broadway & Colorado River, \$275,000** – The Riverfront Trail segment over the Broadway Bridge is very narrow at only 5 1/2 feet between the concrete barrier and the 6-foot chain link fence. This makes it very difficult for two bikes to pass going opposite directions without slowing down significantly or stopping. The popularity of bike trailers for kids/dogs as well as recumbent tricycles also makes it difficult to use this long narrow corridor. This project proposes to reconstruct the concrete barrier 24 inches to the south and then reconstruct the chain link fence

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to attach to the side of the bridge deck instead of the top of the bridge deck gaining 6-8 inches more. CDOT has agreed in concept to the proposed work, however still working through the specific scope of the project and the level of engineering documentation required. This project is funded by the 0.75% sales tax.

**56. Hawthorne Park Improvements, \$340,000** – Hawthorne Park is another older park facility in need of renovation and further activation. These funds are planned to bring in modern amenities to draw usage from the neighborhood and beyond. This project is funded by CTF, \$200,000, and the 0.75% sales tax, \$140,000.

**57. Self-Performance Trails-Asphalt Trail Replacements, \$400,000** – The City still has over 8.7 miles of asphalt trails over 25 years old and in various states of disrepair. This includes various trail locations along the Ridges, South Camp, Redlands Parkway, Junior Service League, Riverfront, and the South Rim Access to State Park. This program will utilize Project Team staff to replace trails with concrete and began in 2022 for an average of \$400,000 per year. A total of 9.2 miles will be replaced when completed in 2028. Performing in-house provides an estimated 60% savings on the project compared to contracting out. This project is funded by Parkland. For 2022 and 2023 has been completed by City Staff and is recommended again to be *self-performed*.

**58. Stadium Improvements, \$225,000** – These smaller-scale improvements complement the major renovations recently completed. Elements include various furniture, fixtures, and equipment to improve the Stadium operation that enables the Junior College World Series, football and baseball for Colorado Mesa University, football, baseball, track and band for School District #51, the Grand Junction Jackalopes, and a wide variety of other community events. This project is funded by the 0.75% sales tax.

**59. Conversion of Downtown Fountains to Recirculation, \$150,000** – With the increasing importance of water conservation, the City is actively converting fountains to other uses including planters and other reinvented space. While the water savings are not significant, these conversions are important to show the need to conserve water community-wide. The City should be a leader for sustainability and these conversions are a part of that effort. This project is funded by the 0.75% sales tax.

**60. Water Conservation Projects – Turf to Native, \$125,000** – Several areas in the parks system have turf that has a very low level of utilization. To conserve water and save on maintenance resources while still preserving an attractive aesthetic, the parks department uses this funding to covert manicured turf to native areas. The native areas employ local florae including shrubs and trees, along with other attractive landscaping elements. This budget also supports the installation of infrastructure to achieve water-wise landscaping and to design larger conversions for future consideration. This is an ongoing effort for \$125,000 annually. This project is funded by Parkland.

**61. Playground Repair, \$100,000** – This is an annual effort to repair and replace needed components of the 25 playgrounds in the system. This project is funded by CTF.

**POLICE**

**62. Fire Alerting Hardware/Software Upgrades, \$80,000** – The money for this project is to modernize

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the Westnet (Parent Company) First-In Station Alerting (Program) hardware and software that is over 10 years old. Fire alerting systems are notification delivery tools that advise geographically diverse fire stations of any emergency calls for service within the community. On the hardware side, this will upgrade the server that is housed in the police department building. This will modernize the software version of the First-In system to make it consistent with the version utilized in the communications center and tied directly to Computer Aided Dispatch (CAD). This project is funded by E911 surcharge revenue.

**63. 800MHz Capital Improvements, \$70,000 (annually)** – This item is budgeted annually and covers emergency repairs for the 800MHz radio infrastructure that is unanticipated in the budgeting cycle (such as a lightning strike to a tower.) This project is funded by E911 surcharge revenue.

**UTILITIES - WATER**

**64. Gunnison River Infrastructure, \$600,000** – Engineering design for the conversion of two gravel pits along the Gunnison River into water storage impoundments to supplement the City’s water supply. In addition to the gravel pit conversion, work will also involve the rehabilitation of the existing Gunnison River Pump station and ancillary piping. This is a multiple-year project with \$6.9 million planned through 2028. The 2024 project is funded by a Bureau of Recreation grant, \$300,000, a Water Plan grant, \$150,000, and the Water enterprise fund, \$150,000.

**65. Excavator, \$100,000** – Purchase of an excavator for maintenance of reservoir dams, irrigation ditches, and supply lines on the City’s watershed. This project is funded by the Water enterprise fund.

**66. Water Line Replacements, \$2,500,000** – This project is ongoing annually for water Line replacements in the distribution system. Most of the lines to be replaced are 4" to 12" cast iron lines that have been in service for more than 50 years and have a recent history of breaks or are in areas targeted to increase flow capacity to meet fire protection requirements. All lines will be replaced with Polyvinyl Chloride (PVC) pipe, thereby eliminating the possibility of external corrosion. The existing cast iron pipe materials are highly susceptible to external corrosion. The selection of project areas is based on pipe condition as well as street overlay and reconstruction schedules. The 2024 project area will include lines in Linden Avenue, Santa Clara and Clymer Way, Crosby Avenue. In addition, waterlines will be replaced in coordination with the CDOT project along Ute and Pitkin between 1st and 3rd Streets. This project is funded by the Water enterprise fund.

**67. Water Treatment Plant Modifications, \$150,000** – This project is ongoing annually and is for replacement of equipment and upgrades at the water treatment plant. In 2024, expenditures will also address recommendations from the Risk and Resilience Assessment in areas of improving security. This project is funded by the Water enterprise fund.

**68. Kannah Creek Water System Improvements, \$120,000** – Improvements to the Kannah Creek water distribution system including additional isolation valves and master meters to expedite leak detection. This project is funded by the Water enterprise fund.

**69. Historic Water Treatment Plant Preservation, \$100,000** – Phase 1 preservation of the historic water treatment plant building including roof restoration, window replacement, and minor repairs.

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\$450,000 is planned for 2025. The 2024 project is funded by a State Historical Fund Grant, \$75,000, and the Water enterprise fund, \$25,000.

- 70. Lead Water Line Replacements, \$100,000** – This is an annual ongoing project is to replace lead service lines and is funded by the Water enterprise fund.
- 71. Ranch Improvements/Sustainable Agriculture, \$100,000** – City Lessee plans to install gated pipe on the Anderson Ranch to improve irrigation for cattle ranching. This project is funded by a Natural Resource Conservation Service Grant.
- 72. Water Rights Infrastructure Development, \$100,000** – This is an annual ongoing project to facilitate the acquisition of agricultural irrigation water rights as they become available. This project is funded by the Water enterprise fund.
- 73. Grand Mesa Reservoir Improvements, \$50,000** – This is an annual ongoing project and is for minor improvements at the City's reservoirs on the Grand Mesa recommended by the State Dam Safety Engineer based on annual inspections. This project is funded by the Water enterprise fund.
- 74. Water Meter Replacements, \$50,000** – This is an annual ongoing project and is for the upgrade of meter pits and to replace previously retrofitted meters that have connectivity issues with our advanced metering infrastructure (AMI) system. This project is funded by the Water enterprise fund.
- 75. Ridges Distribution System Replacement, \$30,000** – This is an annual ongoing project and is for the replacement plan for the distribution system at the Ridges Subdivision. This project is funded by the Irrigation enterprise fund.
- 76. Roof Replacement at Shadow Lake Pump Station, \$30,000** – Replacement of the roof on the pump station building at Shadow Lake in the Ridges subdivision that has exceeded its useful life and is in poor condition. This project is funded by the Irrigation enterprise fund.

**UTILITIES - SEWER**

- 77. Wastewater Treatment Plant Rehabilitation/Expansion Projects, \$40,300,000** – Construction of the Phase 1 Wastewater Treatment Plant Rehabilitation and Expansion will begin in 2024 and continue in 2025 for an estimated total of \$76.3 million. Phase II is planned for an estimated \$33.5 million in 2027- 2029. The project will include rehabilitation of existing process units and expansion of capacity from 12.5 to 15.0 million gallons per day. Process units include the headworks, aeration basins, UV disinfection, and dewatering. This project will be funded by cash reserves of an estimated \$15,000,000 and a debt issuance in the Sewer enterprise fund.
- 78. Jetter Truck, \$311,796** – The Jetter Truck will be used for sewer cleaning maintenance and will be an addition to the existing sewer cleaning truck fleet. It will be operated by a new two-person crew. The combination of the new equipment and personnel will improve the frequency of sewer system cleaning to align with the targeted maintenance frequency. This project is funded by the Sewer enterprise fund.

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- 79. Off-Road Forklift, \$75,000** – The off-road forklift will be utilized by maintenance crews to access biogas skids to perform regular media change outs as well as perform other regular maintenance activities at other process units that are not easily accessible. The purchase of this equipment will eliminate the need to rent equipment. This project is funded by the Sewer Enterprise Fund, \$75,000.
- 80. Lift Station Elimination/Rehabilitation, \$7,250,000** – The 2024 requested funds will be used to replace the Ridges #1 Lift Station. This lift station has surpassed its design life and it is recommended to be replaced due to existing deficiencies regarding their condition, capacity, and long-term reliability. Design and easement acquisition for the new Lake Road Lift station and associated sewer pipelines will be completed in 2023 and construction will be completed in 2024. Funding planned for 2024 also includes the rehabilitation of lift stations that were identified in poor condition during condition inspections. This project is funded by the Sewer enterprise fund.
- 81. Sewer Line Replacements/Rehabilitation, \$1,750,000** – This project is ongoing annually to replace/rehabilitate existing sewer mains within the Persigo 201 service area collection system. The collection system is comprised of approximately 577 miles of pipe of which approximately 200 miles are scheduled for replacement over the next 30 years. Since 2015, 30 miles of pipe have been replaced and 170 miles of pipe have been identified for replacement based on pipe materials. Annual condition assessments are conducted to prioritize replacements based on condition. The funds planned for 2024 will be used for the rehabilitation of 1,450 feet of 8-inch pipe in Bahamas Way, and 654 feet of 15-inch pipe at Base Rock and Crosby Avenue, force main downstream of Redlands Village Lift Station. In addition, the following segments will be designed in 2024 for 2025 construction: 1,154 feet of 8-inch pipe on 1st St between Elm and North Avenue, 2,876 feet of 12-inch pipe on 12th Street between Gunnison and South Avenue, 2,438 feet of 15-inch pipe under railroad to Hale and Rockaway, 1.2 miles in Paradise Hills side streets, and 1,663 feet of 6- and 8-inch pipe at Teller Arms and Teller Avenue. This project is funded by the Sewer enterprise fund.
- 82. Sewer Improvement Districts, \$800,000** – In 2000, the City and the County passed a joint resolution establishing the septic system elimination program to provide incentives to property owners to eliminate septic systems. There are still approximately 1,550 properties that remain on septic systems within the Persigo 201 sewer boundary. Recommended funding for 2024 and \$1 million per year in future years is to complete existing and new sewer improvement districts (SIDs) as recommended in the 2020 Wastewater Basin Master Plan. Bookcliffs Ranch SID, Skyline Drive SID, and Rosevale SID are identified to initiate the sewer improvement process in 2024. This project is funded by the Sewer enterprise fund.
- 83. Wastewater Treatment Plant Improvements and Asset Replacements, \$700,000** – This project is ongoing annually for wastewater treatment plant improvements and replacement of aging infrastructure. The funds planned for 2024 will be used for the replacement of the plant-wide control system. This project is funded by the Sewer enterprise fund.
- 84. Sewer Capacity Projects – \$500,000** – The Wastewater Basin Masterplan identified several capacity deficiencies in the sewer collection system under current and future flows. Funds budgeted in 2024 are to construct a flow balance structure on the Riverside interceptors. This is a multiple year project estimated at \$6.5 million and is funded by the Sewer enterprise fund.



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**85. Collection System Equipment, \$50,000** – These funds are recommended to purchase specialty equipment needed to efficiently operate and maintain the sewer collection system. Funds in 2024 are planned for upgrading to cellular telemetry across all 26 lift stations. This project is funded by the Sewer enterprise fund.

Acronym	Meaning
CDBG	Community Development Block Grant
CDOT	Colorado Department of Transportation
CPW	Colorado Parks and Wildlife
CTF	Conservation Trust Funds
CWLT	Colorado West Land Trust
DCFC	Direct Current Fast Charging
DOLA	Department of Local Affairs
FHA	Federal Highway Administration
GOCO	Great Outdoors Colorado
PARKLAND	Parkland Fees
ROW	Right of Way
SD51	School District 51
SHF	State Historical Fund
TCP	Transportation Capacity Payment/Fund



**10 Year Capital Plan by Department  
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Line #	Description Ref #	Title	Year 1 2024	Year 2 2025	Year 3 2026	Year 4 2027	Year 5 2028	Year 6 2029	Year 7 2030	Year 8 2031	Year 9 2032	Year 10 2033	Five Year TOTAL 2024-2028	Ten Year TOTAL 2024-2033
<b>CITY MANAGER-HOUSING</b>														
1	1	Housing and Unhoused Projects and Services (Includes up to \$200,000 for Grand Valley Catholic Outreach Impact Fees)	7,404,158	-	-	-	-	-	-	-	-	-	\$ 7,404,158	\$ 7,404,158
<b>COMMUNITY DEVELOPMENT</b>														
2	2	Charging and Fueling Infrastructure	\$ 1,350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,350,000	\$ 1,350,000
3	3	Electrical Vehicle Charging Stations	518,360	-	-	-	-	-	-	-	-	-	518,360	518,360
<b>ENGINEERING AND TRANSPORTATION</b>														
4	17	22 1/2 Road Path Construction at Broadway Elementary	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000
5		23 Road I-70 Bike/Pedestrian Bridge	-	-	-	-	-	-	-	-	-	3,000,000	-	3,000,000
6		23 Road	-	-	-	-	-	-	-	-	-	4,771,000	-	4,771,000
7		23 Road Sidewalk (Highway 340 to South Rim)	-	-	-	-	-	300,000	-	-	-	-	-	300,000
8	12	24 1/2 Road, Patterson to G 1/4 Road	500,000	1,000,000	5,275,000	-	-	-	-	-	-	-	6,775,000	6,775,000
9	21	24 Road and G Road Capacity Improvements	200,000	-	-	-	-	-	-	-	-	-	200,000	200,000
10	22	24 Road and Riverside Parkway Interchange	200,000	200,000	5,390,000	-	-	-	-	-	-	-	5,790,000	5,790,000
11		24 Road I-70 Bike/Pedestrian Bridge	-	-	-	-	-	-	-	-	-	3,000,000	-	3,000,000
12		25 1/2 Road Reconstruction F to G	-	-	-	-	-	95,000	900,000	-	-	-	-	995,000
13		25 1/2 Road Right Turn Lane	-	300,000	-	-	-	-	-	-	-	-	300,000	300,000
14		25 Road F 1/2 to G 3/8	-	-	-	-	-	-	-	-	-	3,115,000	-	3,115,000
15		25 Road Widening I-70 B to Patterson	-	-	-	-	-	-	-	-	-	10,000,000	-	10,000,000
16	6	26 1/2 Road, Horizon Drive to Summerhill Way	2,750,000	5,000,000	-	5,000,000	-	-	-	-	-	-	12,750,000	12,750,000
17		26 Road from Patterson to H Road	-	-	-	-	-	-	-	-	-	8,366,000	-	8,366,000
18		27 1/2 Road, Highway 50 to Unawweep	-	-	-	-	-	-	-	-	-	1,807,000	-	1,807,000
19		27 1/2, B 1/2, Unawweep Intersections	-	-	-	-	-	-	-	-	-	900,000	-	900,000
20		27 Road I-70 Bike/Pedestrian Bridge	-	-	-	-	-	-	-	-	-	3,000,000	-	3,000,000
21		27 Road, Horizon to H Road	-	-	-	-	-	-	-	-	-	4,720,000	-	4,720,000
22		28 1/4 Road Extension from North Avenue to I70B	-	-	-	-	-	500,000	4,000,000	-	-	-	-	4,500,000
23		28 Road and Orchard Ave Intersection Improvements	-	-	-	-	-	750,000	-	-	-	-	-	750,000
24		29 1/2 Road from F Road to G Road	-	-	-	-	-	-	5,000,000	-	-	-	-	5,000,000
25	26	30 Road South of D Road Pedestrian Improvements	35,000	-	-	-	-	-	-	-	-	-	35,000	35,000
26		31 Road N/O Orchard along Lewis Wash	-	200,000	-	-	-	-	-	-	-	-	200,000	200,000
27	8	4th & 5th Street Design and Improvements	1,200,000	770,000	825,000	990,000	990,000	-	-	-	-	-	4,775,000	4,775,000
28		6th & Rood Pedestrian Improvements	-	70,000	-	-	-	-	-	-	-	-	70,000	70,000
29	19	Alley Improvement Districts	200,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	1,200,000	2,450,000
30		B 1/2 Road, Highway 50 to 29 1/4 Road	-	-	-	-	-	-	-	-	-	3,920,000	-	3,920,000
31	13	B 1/2 Road, 29 Road to 29 1/2 Road	500,000	4,500,000	-	-	-	-	-	-	-	-	5,000,000	5,000,000
32		Bridge Repair (guardrails, lighting, paint, etc.)	-	115,500	80,000	-	-	-	-	-	-	-	195,500	195,500
33		Bridge Replacement GRJM-21.25-D.7- South Broadway over Limekiln Gulch	-	-	-	100,000	750,000	-	-	-	-	-	850,000	850,000
34		Bridge Replacement, GRJM 21.7-G.4 - River Road at Persigo Wash	-	-	-	700,000	-	-	-	-	-	-	700,000	700,000
35		Bridge Replacement, Horizon Dr. GRJ-F.4-26.7	-	-	-	-	-	116,000	2,009,000	-	-	-	-	2,125,000
36		Broadway and Redlands Parkway Roundabout Capacity Expansion	-	-	-	-	-	-	2,500,000	-	-	-	-	2,500,000
37		Broadway and Ridges Blvd Intersection Improvements	-	-	-	-	-	-	4,500,000	-	-	-	-	4,500,000
38	16	Broadway at Reed Mesa Left Turn Lane	450,000	-	-	-	-	-	-	-	-	-	450,000	450,000
39		Broadway Capacity Improvements - Redlands	-	-	-	-	-	-	-	-	15,600,000	-	-	15,600,000
40	31	Colorado River Levee Renovations	100,000	-	-	-	-	-	-	-	-	-	100,000	100,000
41		Community Lane Project (Vanover Property)	-	-	-	-	-	2,000,000	-	-	-	-	-	2,000,000
42	27	Contract Street Maintenance, Chip Seal, Crackfill (\$1.3M <b>Self-Performed</b> )	3,625,000	4,160,000	4,560,000	4,960,000	5,360,000	5,760,000	6,160,000	6,560,000	6,960,000	7,360,000	22,665,000	55,465,000
43	7	Crosby Avenue, 25 1/2 Road to Main Street	2,450,000	-	-	-	-	-	-	-	-	-	2,450,000	2,450,000
44	29	Curb, Gutter, and Sidewalk Safety Repairs	400,000	420,000	441,000	463,050	486,203	510,513	536,038	562,840	590,982	620,531	2,210,253	5,031,157
45		D 1/2 Road and 30 Road Intersection	-	-	-	-	-	-	-	-	-	760,000	-	760,000
46	4	D 1/2 Road, 29 to 30 Road	5,000,000	-	-	-	-	-	-	-	-	-	5,000,000	5,000,000



**10 Year Capital Plan by Department  
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Line #	Description Ref #	Title	Year 1 2024	Year 2 2025	Year 3 2026	Year 4 2027	Year 5 2028	Year 6 2029	Year 7 2030	Year 8 2031	Year 9 2032	Year 10 2033	Five Year TOTAL 2024-2028	Ten Year TOTAL 2024-2033
47		D Road & 30 Road Intersection	-	-	-	-	-	-	-	-	-	760,000	-	760,000
48		D Road & 31 Road Intersection	-	-	-	-	-	-	-	-	-	760,000	-	760,000
49		D Road, 29 Road to 32 Road	-	-	-	-	-	-	-	-	-	9,589,000	-	9,589,000
50		D Road Bridge at Lewis Wash	-	-	-	-	-	1,840,000	-	-	-	-	-	1,840,000
51	9	Downtown - Main to Trains Connector - 2nd Street Promenade	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
52		Downtown - Spruce to 1st reconstruction/Roundabout	-	-	-	-	-	-	-	2,300,000	-	-	-	2,300,000
53		Downtown to Dos Rios Bike/Pedestrian Bridge	-	-	-	-	900,000	-	-	-	7,500,000	-	900,000	8,400,000
54		Downtown to Riverfront Connection - 9th Street Reconstruction	-	-	-	-	-	-	3,000,000	-	-	-	-	3,000,000
55		Downtown to Riverfront Connection - 12th St Bike/Pedestrian Path	-	-	-	-	-	-	-	3,000,000	-	-	-	3,000,000
56	35	Drainage System Improvements	20,000	10,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	75,000	150,000
57		E Road, 29 Road to 30 Road	-	-	-	-	-	-	-	-	-	2,560,000	-	2,560,000
58		Expansion Projects	-	-	500,000	500,000	500,000	-	-	-	-	-	1,500,000	1,500,000
59		Expansion Projects: 23 3/4 Road Mosaic Factory Development	-	80,000	-	-	-	-	-	-	-	-	80,000	80,000
60	20	F 1/2 Parkway, 23 3/4 to 24 Road (Mesa Trails)	200,000	3,000,000	-	-	-	-	-	-	-	-	3,200,000	3,200,000
61	14	F 1/2 Parkway, Market to Patterson	500,000	13,500,000	-	-	-	-	-	-	-	-	14,000,000	14,000,000
62		F 1/2 Road and 30 Road Intersection	-	-	-	-	-	-	-	-	-	450,000	-	450,000
63		F 1/2 Road Matchett	-	-	-	-	-	4,383,000	-	-	-	-	-	4,383,000
64		F 1/2 Road, 30 Road to Persigo Boundary	-	-	-	-	-	5,200,000	-	-	-	-	-	5,200,000
65		F 1/2 Road, Connect 29 1/2 to Broken Spoke	-	-	-	-	-	-	1,200,000	-	-	-	-	1,200,000
66		F 1/4 Road 24 1/2 to 25 Road	-	-	-	-	-	-	-	-	-	1,300,000	-	1,300,000
67		G Road at 23 1/2 Road Intersection Improvements	-	1,400,000	-	-	-	-	-	-	-	-	1,400,000	1,400,000
68		G Road and 27 Road Intersection	-	-	-	-	-	-	-	-	-	1,400,000	-	1,400,000
69		G Road at 26 Road Intersection Improvements	-	352,000	1,785,300	-	-	-	-	-	-	-	2,137,300	2,137,300
70		G Road Bridge at Leach Creek	-	-	-	-	-	-	-	-	-	-	-	-
71		G Road Improvements 23 to 23 1/2; 24 1/2 to Horizon Drive	-	-	-	-	-	-	-	-	-	11,464,000	-	11,464,000
72		GVWUA/BOR Trail-Visitors Way to 28 Road	-	-	-	-	-	500,000	-	-	-	-	-	500,000
73	33	Hale Avenue (Dos Rios) - Storm Outfall Repair	50,000	-	-	-	-	-	-	-	-	-	50,000	50,000
74		Heritage Estates	-	-	-	-	-	600,000	-	-	-	-	-	600,000
75		Hermosa from 12th-13th Sidewalk Improvements	-	55,000	-	-	-	-	-	-	-	-	55,000	55,000
76	5	Horizon Drive at G Road and 27 1/2 Road	4,000,000	-	-	-	-	-	-	-	-	-	4,000,000	4,000,000
77		Horizon Drive Improvements G Road to I-70 Phase II	-	-	-	-	-	300,000	3,000,000	1,000,000	-	-	-	4,300,000
78		Horizon Drive Improvements Phase III	-	-	-	-	-	-	200,000	7,000,000	-	-	-	7,200,000
79		Horizon Drive Trail-G Road to I-70	-	-	-	-	-	1,500,000	-	-	-	-	-	1,500,000
80		Horizon Trail-South	-	-	-	-	-	2,100,000	-	-	-	-	-	2,100,000
81	15	Highway 50 at Palmer Street Intersection Improvements	484,094	-	-	-	-	-	-	-	-	-	484,094	484,094
82		I-70 Interchange at 29 Road, 29 Road Widening	-	80,000,000	-	-	-	-	-	-	-	-	80,000,000	80,000,000
83	32	Mill Tailing Repository Removal	100,000	-	-	-	100,000	-	-	-	-	-	200,000	200,000
84	10	North Avenue Enhanced Transit Corridor	900,000	200,000	3,850,000	-	-	-	-	-	-	-	4,950,000	4,950,000
85		North Avenue Storm Drain Replacements & Repairs	-	560,000	-	-	-	-	-	-	-	-	560,000	560,000
86		North Avenue Streetscape Improve	-	-	-	-	-	100,000	1,820,000	1,950,000	2,070,000	4,500,000	-	10,440,000
87	34	Patterson Road Access Control Plan Implementation	50,000	50,000	50,000	50,000	50,000	-	-	-	-	-	250,000	250,000
88	11	Ranchman's Ditch Trail	700,000	700,000	-	-	-	-	-	-	-	-	1,400,000	1,400,000
89		Rapid Flash Beacon Crosswalk Equipment (3 crosswalks)	-	-	-	-	-	-	-	-	-	-	-	-
90		Redlands 360 Development Redlands Parkway/South Camp Road Intersection Improvements	-	-	-	-	-	2,500,000	-	-	-	-	-	2,500,000
91		Redlands Parkway Capacity Expansion - Broadway to 24 Road	-	-	-	-	-	-	-	-	12,000,000	-	-	12,000,000
92		Riverfront Trail Bank Stabilization-Ice Rink Phase II	-	400,000	-	-	-	-	-	-	-	-	400,000	400,000



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93	18	Riverside Parkway at 7th Street Drainage Improvements	250,000	-	-	-	-	-	-	-	-	-	250,000	250,000
94	24	Riverside Parkway at 9th Street Turn Lane	120,000	120,000	-	-	-	-	-	-	-	-	240,000	240,000
95		Riverside Parkway at Deseo Drive (Dos Rios) Intersection Improvements	-	550,000	-	-	-	-	-	-	-	-	550,000	550,000
96	28	Riverside Parkway at Highway 50 Retaining Wall	900,000	-	1,000,000	-	-	-	-	-	-	-	1,900,000	1,900,000
97		Sherwood Park Storm Drain	-	200,000	-	-	-	-	-	-	-	-	200,000	200,000
98		South Broadway	-	-	-	-	-	-	-	-	-	3,975,000	-	3,975,000
99	23	Safe Routes to School - Palmer Street from Highway 50 North to Unawep Avenue	174,883	-	-	-	-	-	-	-	-	-	174,883	174,883
100	25	Safe Routes to School - Rocket Park Crosswalk	40,000	-	-	-	-	-	-	-	-	-	40,000	40,000
101		Mesa Trails	-	1,775,000	-	-	-	-	-	-	-	-	1,775,000	1,775,000
102	30	Traffic Signal Upgrades	279,130	287,504	296,129	305,013	314,163	323,588	333,296	343,295	353,594	-	1,481,939	2,835,711
103		Union Pacific Railroad Downtown Quiet Zone	-	520,000	-	-	-	-	-	-	-	-	520,000	520,000
104		Westside Industrial - 22 Road Railroad Crossing	-	-	-	-	-	180,000	960,000	3,860,000	-	-	-	5,000,000
<b>FIRE</b>														
105		Fire Training Center Public Safety Classroom Building	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
106		Fire Station No 10 Ambulance	-	-	-	-	-	-	-	-	-	300,000	-	300,000
107		Fire Station No 10 Ambulance Equipment	-	-	-	-	-	-	-	-	-	225,000	-	225,000
108		Fire Station No 10 Construction	-	-	-	-	-	-	-	-	-	10,000,000	-	10,000,000
109		Fire Station No 10 Engine	-	-	-	-	-	-	-	-	-	900,000	-	900,000
110		Fire Station No 10 Engine Equipment	-	-	-	-	-	-	-	-	-	250,000	-	250,000
111		Fire Station No 10 Land Acquisition	-	-	-	-	-	-	500,000	-	-	-	-	500,000
112		Fire Station No 2 - Ladder Truck Equipment	-	-	-	-	-	200,000	-	-	-	-	-	200,000
113		Fire Station No 2 - Ladder Truck Equipment	-	-	-	-	-	1,100,000	-	-	-	-	-	1,100,000
114		Fire Station No 2 - Remodel and Addition	-	-	-	-	300,000	3,000,000	-	-	-	-	300,000	3,300,000
115		Fire Station No 9 Ambulance	-	-	-	-	-	-	275,000	-	-	-	-	275,000
116		Fire Station No 9 Ambulance Equipment	-	-	-	-	-	-	200,000	-	-	-	-	200,000
117		Fire Station No 9 Construction	-	-	-	-	-	-	8,500,000	-	-	-	-	8,500,000
118		Fire Station No 9 Engine	-	-	-	-	-	-	800,000	-	-	-	-	800,000
119		Fire Station No 9 Engine Equipment	-	-	-	-	-	-	225,000	-	-	-	-	225,000
120		Fire Station No 9 Land Acquisition	-	-	-	-	-	500,000	-	-	-	-	-	500,000
121	36	Fire Station No. 7 Construction	7,500,000	-	-	-	-	-	-	-	-	-	7,500,000	7,500,000
122	37	Fire Station No. 7 Aerial Truck (Ladder)	1,578,563	-	-	-	-	-	-	-	-	-	1,578,563	1,578,563
123	38	Fire Station No. 7 Ambulance	260,273	-	-	-	-	-	-	-	-	-	260,273	260,273
124	39	Fire Station No. 7 Ambulance Equipment	181,168	-	-	-	-	-	-	-	-	-	181,168	181,168
125		Fire Training Center Asphalt Driving	-	-	-	-	-	-	500,000	-	-	-	-	500,000
126	40	Rescue Boat	100,000	-	-	-	-	-	-	-	-	-	100,000	100,000
<b>GENERAL SERVICES</b>														
127	45	Addition of Pooled Vehicles	\$ 119,922	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,922	\$ 119,922
128	47	Berm Upgrade at Lincoln Park Driving Range	50,000	-	-	-	-	-	-	-	-	-	50,000	50,000
129	46	City Facility and Security Improvements	950,000	950,000	950,000	950,000	950,000	750,000	750,000	750,000	750,000	750,000	4,750,000	8,500,000
130	41	Composting Site	3,000,000	-	-	-	-	-	-	-	-	-	3,000,000	3,000,000
131		Hopper Refuse Truck for Dual Stream Pickup	-	410,000	-	410,000	-	-	-	-	-	-	820,000	820,000
132		Lighting for the Lincoln Park Driving Range	-	-	-	500,000	-	-	-	-	-	-	500,000	500,000
133		Maintenance Facility at Tiara Rado	-	-	-	-	-	-	-	-	-	10,000,000	-	10,000,000
134	42	Material Recycling Facility Design	750,000	-	-	-	-	-	-	-	-	-	750,000	750,000
135		Nets for the Lincoln Park Driving Range	-	-	500,000	-	-	-	-	-	-	-	500,000	500,000
136		New Parking Garage Construction	-	-	13,000,000	-	-	-	-	-	-	-	13,000,000	13,000,000
137		New Parking Garage design	-	300,000	-	-	-	-	-	-	-	-	300,000	300,000
138	44	Parking System Infrastructure Upgrades	430,000	-	-	-	-	-	-	-	-	-	430,000	430,000



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139	43	Property Acquisition for Employee Housing	750,000	-	-	-	-	-	-	-	-	-	750,000	750,000
140		Teeing Ground Upgrades	-	250,000	-	-	-	-	-	-	-	-	250,000	250,000
<b>INFORMATION TECHNOLOGY</b>														
141	49	Carrier Neutral Location for Broadband	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000
142	48	Enterprise Resource Management/Human Capital Management (ERP/HCM) Software System Implementation	5,000,000	-	-	-	-	-	-	-	-	-	5,000,000	5,000,000
<b>PARKS AND RECREATION</b>														
143		Blue Heron Boat Ramp and River Trail Replacement	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000
144		Botanical Gardens Master Plan	-	125,000	-	-	-	-	-	-	-	-	125,000	125,000
145		Botanical Gardens Renovation and Greenhouses	-	-	-	-	-	600,000	600,000	-	-	-	-	1,200,000
146		Canyon View Baseball Field Lights.	-	-	-	-	-	-	400,000	-	-	-	-	400,000
147		Canyon View Field Lighting	-	-	-	-	-	400,000	-	-	-	-	-	400,000
148		Canyon View Park Baseball Field Uplift	-	-	-	-	-	-	500,000	-	-	-	-	500,000
149		Canyon View Park Playground Repair/Replacement	-	-	-	-	-	-	300,000	-	-	-	-	300,000
150		Canyon View Pour in Place Playground Surfacing Replacement	-	-	-	-	-	300,000	-	-	-	-	-	300,000
151		Canyon View Tennis Court Improvements, (2 more courts and Paving of Parking Lot)	-	-	-	-	-	2,500,000	-	-	-	-	-	2,500,000
152		Cemetery Irrigation Full Replacement	-	-	-	-	-	3,300,000	-	-	-	-	-	3,300,000
153		Chipeta Playground Renovations	-	245,000	-	-	-	-	-	-	-	-	245,000	245,000
154		Columbine Park Renovation	-	-	100,000	1,600,000	-	-	-	-	-	-	1,700,000	1,700,000
155	50	Community Recreation Center Construction	23,615,217	49,578,989	-	-	-	-	-	-	-	-	73,194,206	73,194,206
156	59	Conversion of Downtown Fountains to Recirculation	150,000	-	-	-	-	-	-	-	-	-	150,000	150,000
157		Crown Point Cemetery Columbarium	-	-	-	-	55,000	-	-	-	-	-	55,000	55,000
158		Dog Park at Jr. Service League	-	50,000	-	-	-	-	-	-	-	-	50,000	50,000
159	51	Emerson Park Destination Skate Park	2,515,039	-	-	-	-	-	-	-	-	-	2,515,039	2,515,039
160		Fiber Acquisition	-	-	-	-	-	250,000	-	-	-	-	-	250,000
161		Flint Park Construction	-	-	-	-	-	-	-	1,752,000	-	-	-	1,752,000
162		Flint Park Master Plan	-	-	-	-	-	-	-	50,000	-	-	-	50,000
163		Founder's Colony Design and Construction	-	-	-	-	-	-	-	-	150,000	560,000	-	710,000
164	56	Hawthorne Park Improvements	340,000	-	-	-	-	-	-	-	-	-	340,000	340,000
165		Horizon park Construction	-	-	-	-	-	5,531,235	-	-	-	-	-	5,531,235
166		Kronkright Batting Cage/Pitching Lanes	-	-	-	-	65,000	-	-	-	-	-	65,000	65,000
167		Lincoln Park Playground Pour in Place Replacement	-	-	-	-	-	350,000	-	-	-	-	-	350,000
168		Lincoln Park Office Improvements	-	-	-	-	-	100,000	-	-	-	-	-	100,000
169		Lincoln Par Pool Circulation Pump	-	25,000	-	-	-	-	-	-	-	-	25,000	25,000
170		Lincoln Park Pool Deck Furniture Replacement	-	35,000	-	-	-	-	-	-	-	-	35,000	35,000
171		Lincoln Park Pool Diving Boards	-	27,000	-	-	-	-	-	-	50,000	180,000	27,000	257,000
172		Matchett Park Infrastructure	-	-	-	-	-	1,000,000	-	-	-	-	-	1,000,000
173		Matchett Park Backbone Infrastructure	-	-	-	-	-	12,816,250	-	-	-	-	-	12,816,250
174		Matchett Park Central Phase	-	-	-	-	-	24,808,385	-	-	-	-	-	24,808,385
175		Matchett Park Eastern Edge	-	-	-	-	-	3,349,195	-	-	-	-	-	3,349,195
176		Matchett Park Southern Phase	-	-	-	-	-	10,387,105	-	-	-	-	-	10,387,105
177		Miramonte Parking Lot	-	-	-	-	-	-	200,000	-	-	-	-	200,000
178	52	Monument Connect Phase II	1,670,000	-	-	-	-	-	-	-	-	-	1,670,000	1,670,000
179		Monument Road/Parking Area for Climbers-Painted Bowl Bouldering Area	-	-	-	-	-	75,000	-	-	-	-	-	75,000
180		Pine Ridge Park Renovation	-	-	-	-	-	250,000	-	-	-	-	-	250,000
181	61	Playground Repair	100,000	100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	-	350,000	550,000
182		Playground Replacement	-	-	-	-	-	275,625	-	289,406	-	303,877	-	868,908
183		Redlands Tailrace River Park	-	-	-	260,000	1,800,000	-	-	-	-	-	2,060,000	2,060,000
184		River Park Phase II Las Colonias to Dos Rios	-	-	-	-	500,000	-	-	-	-	-	500,000	500,000
185	53	River Trail Expansion, C 1/2 Road Gap	1,100,000	2,500,000	-	-	-	-	-	-	-	-	3,600,000	3,600,000
186	55	Riverfront Trail Widening at Broadway & Colorado River	275,000	-	-	-	-	-	-	-	-	-	275,000	275,000



**10 Year Capital Plan by Department  
November 1, 2023**

Line #	Description Ref #	Title	Year 1 2024	Year 2 2025	Year 3 2026	Year 4 2027	Year 5 2028	Year 6 2029	Year 7 2030	Year 8 2031	Year 9 2032	Year 10 2033	Five Year TOTAL 2024-2028	Ten Year TOTAL 2024-2033
187		Riverside Parkway Improvements (Landscaping)	-	-	400,000	-	-	-	-	-	-	-	400,000	400,000
188		Rocket Park and Duck Pond Pour in Place Replacement	-	-	-	-	-	400,000	-	-	-	-	-	400,000
189		Saccomonno Park Construction	-	-	-	-	-	-	-	-	-	6,000,000	-	6,000,000
190		Saccomonno Park Master Plan	-	-	-	-	-	-	-	-	-	50,000	-	50,000
191	58	Stadium Improvements	225,000	-	-	-	-	-	-	-	-	-	225,000	225,000
192		Stadium Master Plan Improvements	-	-	-	-	-	17,800,000	-	5,800,000	-	-	-	23,600,000
193		Stadium Suplezio Field Artificial Turf	-	-	2,300,000	-	-	-	-	-	-	-	2,300,000	2,300,000
194		Trail Repair	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	-	400,000	800,000
195	57	<b>Self-Performance</b> Trails - Asphalt Trail Replacements	400,000	400,000	400,000	400,000	400,000	-	-	-	-	-	2,000,000	2,000,000
196		Turf Replacement Stocker - 8 Year replacement	-	-	1,000,000	-	-	-	-	-	-	-	1,000,000	1,000,000
197	60	Water Conservation Projects - Turf to Native	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	625,000	1,250,000
198		Wayfinding and Signage	-	-	-	-	-	300,000	-	-	-	-	-	300,000
199		Westlake Skate Park Renovations	-	240,000	-	-	-	-	-	-	-	-	240,000	240,000
200	54	Whitman Park Planning and Improvements	775,000	-	-	-	-	750,000	-	-	-	-	775,000	1,525,000
<b>POLICE DEPARTMENT</b>														
201	63	800MHz Capital Improvements	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 350,000	\$ 700,000
202		9-1-1 Telephone Upgrade	-	1,200,000	-	-	-	-	-	-	-	-	1,200,000	1,200,000
203		Back Up Comm Center / Training Center	-	-	-	-	-	-	1,000,000	-	-	-	-	1,000,000
204		Black Ridge- Tower & Building replacement/Site work (25 Years old)	-	-	-	-	-	1,000,000	-	-	-	-	-	1,000,000
205		Comm Center workstation replacement	-	-	-	1,000,000	-	-	-	-	-	-	1,000,000	1,000,000
206		Computer-Aided Dispatch (CAD) system upgrade	-	-	-	-	-	-	400,000	-	-	-	-	400,000
207		DTR Radio System Site Equipment Upgrade	-	-	150,000	-	-	-	-	-	-	-	150,000	150,000
208		Far Pond Radio Tower	-	-	-	-	1,200,000	-	-	-	-	-	1,200,000	1,200,000
209	62	Fire Alerting Hardware/Software Upgrade	80,000	-	-	-	-	-	-	-	-	-	80,000	80,000
210		IDT Truck/Van Technology Upgrade	-	-	-	-	150,000	-	-	-	-	-	150,000	150,000
211		Lee's Point Tower & Building replacement/Site work (25 Years old)	-	-	-	-	-	-	-	-	500,000	-	-	500,000
212		Lenna Peak Radio Tower	-	-	-	-	-	-	1,200,000	-	-	-	-	1,200,000
213		Logging Recorder	-	-	350,000	-	-	-	-	-	-	-	350,000	350,000
214		MCC 7500 Dispatch Console Replacements	-	-	750,000	-	-	-	100,000	-	-	-	750,000	850,000
215		Mesa Point-Tower & Building Replacement/Site Work	-	-	-	250,000	-	-	-	-	-	-	250,000	250,000
216		Microwave Replacement at radio sites	-	-	-	-	-	-	1,000,000	-	-	-	-	1,000,000
217		Motorola GTR 8000 Radio Site Transmitters Replacements Project	-	-	-	-	500,000	500,000	500,000	500,000	500,000	-	500,000	2,500,000
218		Planned Radio Site Upgrades (Gateway, switches, etc.)	-	-	-	-	150,000	-	-	-	-	-	150,000	150,000
219		Plateau Creek Tower	-	-	-	-	1,200,000	-	-	-	-	-	1,200,000	1,200,000
220		Police Department Annex/Evidence Storage	-	-	-	-	-	22,600,000	-	-	-	-	-	22,600,000
221		Radio Analyst Service Monitor Replacement	-	-	-	-	65,000	-	-	-	-	-	65,000	65,000
222		Uncompahgre radio site solar panel replacement	-	-	-	-	-	200,000	-	-	-	-	-	200,000
<b>UTILITIES - WATER</b>														
223		Condition Inspection of Lower Kannah Creek Line (7 miles)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ 10,000,000
224	65	Excavator	100,000	-	-	-	-	-	-	-	-	-	100,000	100,000
225	73	Grand Mesa Reservoir Improvements	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	250,000	500,000
226	64	Gunnison River Infrastructure	600,000	600,000	5,000,000	100,000	600,000	600,000	13,000,000	-	-	-	6,900,000	20,500,000
227	69	Historic Water Treatment Plant Preservation	100,000	450,000	-	-	-	-	-	-	-	-	550,000	550,000
228		Juniata Enlarged Ditch Piping	-	1,800,000	-	-	-	-	-	-	-	-	1,800,000	1,800,000
229	68	Kannah Creek Water System Improvements	120,000	-	-	1,500,000	-	-	1,000,000	-	-	-	1,620,000	2,620,000
230		Kannah Creek Flowline - Reeder Mesa to White Water Creek	-	2,750,000	-	-	-	-	-	-	-	-	2,750,000	2,750,000
231		Kannah Creek Flowline - Upper (1.8M) & White Water Creek to White Water Hill (1.2)	-	-	1,500,000	-	-	-	-	-	-	-	1,500,000	1,500,000
232	70	Lead Water Line Replacements	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	-	-	500,000	800,000
233	71	Ranch Improvements/Sustainable Agriculture	100,000	100,000	100,000	25,000	25,750	26,523	27,318	28,138	28,982	29,851	350,750	491,562



**10 Year Capital Plan by Department  
November 1, 2023**

Line #	Description Ref #	Title	Year 1 2024	Year 2 2025	Year 3 2026	Year 4 2027	Year 5 2028	Year 6 2029	Year 7 2030	Year 8 2031	Year 9 2032	Year 10 2033	Five Year TOTAL 2024-2028	Ten Year TOTAL 2024-2033
234	75	Ridges Distribution System Replacement	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	150,000	300,000
235	76	Roof Replacement at Shadow Lake Pump Station	30,000	-	-	-	-	-	-	-	-	-	30,000	30,000
236	66	Water Line Replacements	2,500,000	1,350,000	1,390,500	1,432,215	1,475,181	1,519,437	1,565,020	1,611,971	1,660,330	1,710,140	8,147,896	16,214,794
237	74	Water Meter Replacements	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	250,000	500,000
238	72	Water Rights Infrastructure Development	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
239	67	Water Treatment Plant Modifications	150,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	550,000	1,050,000
<b>UTILITIES - SEWER</b>														
240		Biosolids Land Application Program	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 802,040	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 802,040
241	85	Collection System Equipment	50,000	-	-	-	-	-	-	-	-	-	50,000	50,000
242	78	Jetter Truck	311,796	-	-	-	-	-	-	-	-	-	311,796	311,796
243	80	Lift Station Elimination/Rehabilitation	7,250,000	92,000	92,000	92,000	92,000	92,000	92,000	92,000	92,000	92,000	7,618,000	8,078,000
244		Odor Control Improvements	-	600,000	150,000	-	-	-	-	-	-	-	750,000	750,000
245	79	Off-Road Forklift	75,000	-	-	-	-	-	-	-	-	-	75,000	75,000
246		Persigo Plant Studies	-	125,000	665,000	100,000	-	200,000	200,000	-	-	-	890,000	1,290,000
247	84	Sewer Capacity Projects	500,000	2,984,000	2,984,000	-	-	-	-	-	-	-	6,468,000	6,468,000
248		Sewer Capacity Projects - Goat Wash Sewer Basin (GW-1)	-	-	-	-	-	-	160,000	1,411,000	-	-	-	1,571,000
249		Sewer Capacity Projects - Orchard Mesa Sewer Basin (OM-1)	-	2,047,640	7,625,090	-	-	-	-	-	-	-	9,672,730	9,672,730
250		Sewer Capacity Projects - Orchard Mesa Sewer Basin (OM-2)	-	-	-	424,360	3,716,333	-	-	-	-	-	4,140,693	4,140,693
251		Sewer Capacity Projects - Orchard Mesa Sewer Basin (OM-3)	-	-	-	-	-	-	-	243,448	2,195,665	-	-	2,439,113
252		Sewer Capacity Projects - Orchard Mesa Sewer Basin (OM-4)	-	-	-	-	-	-	-	-	-	724,546	-	724,546
253		Sewer Capacity Projects - Orchard Mesa Sewer Basin (OM-5)	-	-	-	-	-	-	-	-	-	629,486	-	629,486
254		Sewer Capacity Projects - River Road North Sewer Basin	-	-	-	-	175,000	1,539,000	-	-	-	-	1,714,000	1,714,000
255	82	Sewer Improvement Districts	800,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	4,800,000	9,800,000
256	81	Sewer Line Replacements/Rehabilitation	1,750,000	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000	19,750,000	42,250,000
257	77	Wastewater Treatment Plant Expansion Projects	40,300,000	36,000,000	-	3,504,772	18,851,764	11,176,977	-	2,620,185	9,650,692	9,650,692	98,656,536	131,755,082
258	83	Wastewater Treatment Plant Improvements and Asset Replacements	700,000	736,000	773,000	812,000	852,000	895,000	940,000	1,000,000	1,050,000	1,102,500	3,873,000	8,860,500
259			\$ 145,077,603	\$ 233,040,633	\$ 70,772,019	\$ 32,968,410	\$ 49,313,394	\$ 168,341,873	\$ 79,892,672	\$ 59,964,283	\$ 68,142,245	\$ 141,845,623	\$ 531,172,059	\$ 1,049,358,754

**2024 Recommended Budget**  
**By Department, By Fund, By Account Classification**  
**November 1, 2023**

Line Item Ref #	By Department By Fund By Classification	2021 Actual	2022 Actual	2023 Adopted	2023 Actual YTD	2023 Year End Estimated	2024 Recommended
<b>1</b>	<b>City Council</b>						
2	100 General Fund	\$ 2,885,631	\$ 2,115,358	\$ 265,621	\$ 241,446	\$ 292,254	\$ 271,111
3	Revenue	\$ 200,003	\$ 19,997	\$ -	\$ -	\$ -	\$ -
4	Intergovernmental	200,003	19,997	-	-	-	-
5	Expenses	\$ 3,085,634	\$ 2,135,355	\$ 265,621	\$ 241,446	\$ 292,254	\$ 271,111
6	Labor and Benefits	\$ 54,971	\$ 52,870	\$ 53,899	\$ 40,221	\$ 53,899	\$ 53,884
7	Seasonal	45,938	43,988	45,000	33,530	45,000	45,000
8	Benefits	3,908	3,743	3,829	2,852	3,770	3,829
9	Insurance	86	100	30	89	89	15
10	Other Compensation	5,040	5,040	5,040	3,750	5,040	5,040
11	Operating	\$ 2,735,015	\$ 2,024,076	\$ 146,426	\$ 151,829	\$ 173,059	\$ 136,543
12	Contract Services	21,795	88,608	13,678	40,311	40,311	2,000
13	Equipment	-	-	-	102	102	-
14	Grants and Contributions	2,618,436	1,823,443	10,355	5,329	10,253	9,320
15	Operating Supplies	13,951	8,686	11,900	11,235	11,900	11,730
16	Professional Development	80,834	103,339	110,493	94,852	110,493	113,493
17	Interfund Charges	\$ 42,359	\$ 58,409	\$ 65,296	\$ 49,396	\$ 65,296	\$ 80,684
18	Information Technology	42,359	58,409	65,296	49,396	65,296	80,684
19	Capital Outlay	\$ 253,289	\$ -	\$ -	\$ -	\$ -	\$ -
20	Land	253,289	-	-	-	-	-
21	201 Sales Tax CIP Fund	\$ 2,238,441	\$ 2,553,118	\$ -	\$ -	\$ -	\$ -
22	Revenue	\$ 39,769	\$ 45,000	\$ -	\$ -	\$ -	\$ -
23	Intergovernmental	39,769	45,000	-	-	-	-
24	Expenses	\$ 2,278,210	\$ 2,598,118	\$ -	\$ -	\$ -	\$ -
25	Operating	\$ 2,277,254	\$ 2,598,118	\$ -	\$ -	\$ -	\$ -
26	Grants and Contributions	2,277,254	2,598,118	-	-	-	-
27	Capital Outlay	\$ 956	\$ -	\$ -	\$ -	\$ -	\$ -
28	Land	956	-	-	-	-	-
29	<b>Total City Council Expenditures</b>	<b>\$ 5,363,845</b>	<b>\$ 4,733,473</b>	<b>\$ 265,621</b>	<b>\$ 241,446</b>	<b>\$ 292,254</b>	<b>\$ 271,111</b>
<b>30</b>	<b>City Manager's Office</b>						
31	100 General Fund	\$ 859,011	\$ 794,413	\$ 3,224,270	\$ 1,590,886	\$ 3,567,691	\$ 3,319,701
32	Revenue	\$ -	\$ 15,223	\$ 23,000	\$ 18,219	\$ 23,000	\$ 12,000
33	Intergovernmental	-	15,223	23,000	18,219	23,000	12,000
34	Expenses	\$ 859,011	\$ 809,636	\$ 3,247,270	\$ 1,609,105	\$ 3,590,691	\$ 3,331,701
35	Labor and Benefits	\$ 626,127	\$ 520,988	\$ 500,021	\$ 391,815	\$ 500,021	\$ 573,389
36	Full Time	476,753	399,744	399,493	299,388	399,493	433,038
37	Benefits	135,324	107,459	93,567	87,055	93,567	126,232
38	Insurance	829	830	960	757	960	1,118
39	Other Compensation	13,221	12,956	6,001	4,615	6,001	13,001
40	Operating	\$ 95,038	\$ 104,954	\$ 2,291,826	\$ 1,113,024	\$ 2,635,247	\$ 2,249,024
41	Charges and Fees	1,939	2,054	-	1,104	1,104	-
42	Contract Services	73,324	82,308	1,248	7,274	7,274	6,248
43	Equipment	3,826	8,995	-	50	50	3,900
44	Grants and Contributions	-	-	2,268,478	1,093,369	2,603,665	2,216,236
45	Operating Supplies	7,328	5,744	6,600	3,124	6,600	5,940
46	Professional Development	8,620	5,853	15,500	8,103	16,554	16,700
47	Interfund Charges	\$ 137,846	\$ 183,694	\$ 155,423	\$ 104,265	\$ 155,423	\$ 209,288
48	Facility	37,818	45,922	29,542	19,695	29,542	26,792
49	Information Technology	46,341	57,242	29,245	20,147	29,245	47,206
50	Liability Insurance	53,687	80,530	96,636	64,424	96,636	135,290
51	Contingency	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ 300,000
52	Contingency	-	-	300,000	-	300,000	300,000
53	201 Sales Tax CIP Fund	\$ -	\$ -	\$ 5,056,158	\$ 1,981,219	\$ 2,653,102	\$ 14,304,217
54	Revenue	\$ -	\$ -	\$ 48,380	\$ -	\$ -	\$ -
55	Intergovernmental	-	-	48,380	-	-	-
56	Expenses	\$ -	\$ -	\$ 5,104,538	\$ 1,981,219	\$ 2,653,102	\$ 14,304,217
57	Operating	\$ -	\$ -	\$ 5,104,538	\$ 1,981,219	\$ 2,653,102	\$ 6,900,059

**2024 Recommended Budget**  
**By Department, By Fund, By Account Classification**  
**November 1, 2023**

Line Item Ref #	By Department By Fund By Classification	2021 Actual	2022 Actual	2023 Adopted	2023 Actual YTD	2023 Year End Estimated	2024 Recommended
58	Grants and Contributions	-	-	5,104,538	1,981,219	2,653,102	6,900,059
59	<b>Capital Outlay</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,404,158
60	Other Projects	-	-	-	-	-	7,404,158
<b>61</b>	<b>Total City Manager's Office Expenditures</b>	<b>\$ 859,011</b>	<b>\$ 809,636</b>	<b>\$ 8,351,808</b>	<b>\$ 3,590,323</b>	<b>\$ 6,243,793</b>	<b>\$ 17,635,918</b>
<b>62</b>	<b>City Attorney</b>						
63	<b>100 General Fund</b>	\$ 958,439	\$ 1,104,532	\$ 1,321,549	\$ 806,853	\$ 1,321,549	\$ 1,358,230
64	<b>Revenue</b>	\$ 3,520	\$ 4,840	\$ 6,300	\$ 1,145	\$ 6,300	\$ 2,825
65	Charges for Service	3,520	4,840	6,300	1,145	6,300	2,825
66	<b>Expenses</b>	\$ 961,959	\$ 1,109,372	\$ 1,327,849	\$ 807,998	\$ 1,327,849	\$ 1,361,055
67	<b>Labor and Benefits</b>	\$ 882,130	\$ 950,789	\$ 1,100,522	\$ 701,972	\$ 1,100,522	\$ 1,136,086
68	Full Time	695,841	735,548	840,669	541,808	840,669	858,421
69	Benefits	176,655	205,196	253,041	155,095	253,041	262,899
70	Insurance	1,189	1,488	2,010	1,363	2,010	2,182
71	Other Compensation	8,445	8,557	4,802	3,706	4,802	12,584
72	<b>Operating</b>	\$ 32,061	\$ 95,606	\$ 124,315	\$ 36,999	\$ 124,315	\$ 84,011
73	Charges and Fees	510	2,347	893	55	893	804
74	Contract Services	19,862	16,633	18,479	13,670	18,479	17,390
75	Equipment	-	-	33,480	12,232	33,480	-
76	Operating Supplies	1,623	4,144	2,245	911	2,245	2,021
77	Professional Development	7,279	7,588	19,218	10,188	19,218	18,796
78	Insurance and Claims	2,787	64,894	50,000	(57)	50,000	45,000
79	<b>Interfund Charges</b>	\$ 47,768	\$ 62,977	\$ 103,012	\$ 69,027	\$ 103,012	\$ 140,958
80	Facility	-	-	29,542	19,695	29,542	26,792
81	Information Technology	47,768	62,977	73,470	49,332	73,470	108,560
82	Liability Insurance	-	-	-	-	-	5,606
<b>83</b>	<b>Total City Attorney Expenditures</b>	<b>\$ 961,959</b>	<b>\$ 1,109,372</b>	<b>\$ 1,327,849</b>	<b>\$ 807,998</b>	<b>\$ 1,327,849</b>	<b>\$ 1,361,055</b>
<b>84</b>	<b>City Clerk</b>						
85	<b>100 General Fund</b>	\$ 547,603	\$ 614,677	\$ 674,790	\$ 495,751	\$ 670,770	\$ 746,571
86	<b>Revenue</b>	\$ 108,799	\$ 87,647	\$ 98,500	\$ 71,029	\$ 102,520	\$ 101,580
87	Taxes	53,543	43,374	53,000	27,689	53,000	53,000
88	Licenses and Permits	30,275	32,676	30,500	24,319	30,500	32,680
89	Charges for Service	24,981	11,597	15,000	19,020	19,020	15,900
90	<b>Expenses</b>	\$ 656,401	\$ 702,323	\$ 773,290	\$ 566,780	\$ 773,290	\$ 848,151
91	<b>Labor and Benefits</b>	\$ 376,832	\$ 340,504	\$ 447,134	\$ 288,695	\$ 447,134	\$ 486,591
92	Full Time	287,014	260,857	347,679	218,168	347,679	329,639
93	Seasonal	-	-	-	-	-	31,705
94	Overtime	47	104	-	320	320	-
95	Benefits	86,915	78,640	98,031	69,179	97,711	110,240
96	Insurance	490	523	823	552	823	941
97	Other Compensation	2,367	381	601	475	601	14,066
98	<b>Operating</b>	\$ 122,113	\$ 197,055	\$ 200,734	\$ 194,470	\$ 200,734	\$ 208,271
99	Charges and Fees	357	362	300	1,288	1,288	270
100	Contract Services	102,870	179,208	166,955	149,715	149,041	173,490
101	Equipment	5,717	8,251	-	-	-	10,000
102	Grants and Contributions	-	507	-	88	88	-
103	Operating Supplies	5,425	3,943	16,695	33,533	33,533	5,211
104	Professional Development	7,744	4,783	16,784	9,846	16,784	19,300
105	<b>Interfund Charges</b>	\$ 157,456	\$ 164,765	\$ 125,422	\$ 83,615	\$ 125,422	\$ 153,289
106	Facility	14,545	17,662	21,101	14,067	21,101	26,166
107	Information Technology	142,911	147,103	104,321	69,547	104,321	121,517
108	Liability Insurance	-	-	-	-	-	5,606
<b>109</b>	<b>Total City Clerk Expenditures</b>	<b>\$ 656,401</b>	<b>\$ 702,323</b>	<b>\$ 773,290</b>	<b>\$ 566,780</b>	<b>\$ 773,290</b>	<b>\$ 848,151</b>
<b>110</b>	<b>Communications &amp; Engagement</b>						
111	<b>100 General Fund</b>	\$ -	\$ 203,104	\$ 723,284	\$ 503,475	\$ 723,284	\$ 828,068
112	<b>Expenses</b>	\$ -	\$ 203,104	\$ 723,284	\$ 503,475	\$ 723,284	\$ 828,068
113	<b>Labor and Benefits</b>	\$ -	\$ 181,322	\$ 434,292	\$ 314,493	\$ 434,292	\$ 447,462



**2024 Recommended Budget**  
**By Department, By Fund, By Account Classification**  
**November 1, 2023**

Line Item Ref #	By Department By Fund By Classification	2021	2022	2023	2023	2023	2024
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
114	Full Time	-	146,902	335,910	248,138	335,910	347,865
115	Seasonal	-	-	-	55	-	-
116	Benefits	-	33,506	96,381	64,747	96,381	93,547
117	Insurance	-	283	801	630	801	885
118	Other Compensation	-	631	1,200	923	1,200	5,165
<b>119</b>	<b>Operating</b>	<b>\$ -</b>	<b>\$ 20,519</b>	<b>\$ 160,600</b>	<b>\$ 98,163</b>	<b>\$ 160,600</b>	<b>\$ 198,342</b>
120	Charges and Fees	-	-	-	2,322	2,322	-
121	Contract Services	-	5,143	126,100	78,794	122,142	160,000
122	Equipment	-	10,241	1,000	1,042	1,042	3,000
123	Grants and Contributions	-	2,721	20,000	4,999	20,000	20,000
124	Operating Supplies	-	2,216	1,000	2,432	2,432	2,500
125	Cost of Goods Sold	-	-	-	162	162	-
126	Professional Development	-	198	12,500	8,412	12,500	12,842
<b>127</b>	<b>Interfund Charges</b>	<b>\$ -</b>	<b>\$ 1,263</b>	<b>\$ 128,392</b>	<b>\$ 90,819</b>	<b>\$ 128,392</b>	<b>\$ 182,264</b>
128	Facility	-	-	29,542	19,695	29,542	19,067
129	Information Technology	-	1,263	98,850	71,124	98,850	157,591
130	Liability Insurance	-	-	-	-	-	5,606
<b>131</b>	<b>Total Communications &amp; Engagement Expenditures</b>	<b>\$ -</b>	<b>\$ 203,104</b>	<b>\$ 723,284</b>	<b>\$ 503,475</b>	<b>\$ 723,284</b>	<b>\$ 828,068</b>
<b>132</b>	<b>Community Development</b>						
<b>133</b>	<b>100 General Fund</b>	<b>\$ 1,421,823</b>	<b>\$ 2,364,339</b>	<b>\$ 5,008,757</b>	<b>\$ 1,949,050</b>	<b>\$ 4,231,257</b>	<b>\$ 3,817,344</b>
<b>134</b>	<b>Revenue</b>	<b>\$ 315,351</b>	<b>\$ 282,519</b>	<b>\$ 135,050</b>	<b>\$ 266,545</b>	<b>\$ 2,539,250</b>	<b>\$ 363,195</b>
135	Charges for Service	285,351	282,519	135,050	116,481	135,050	107,000
136	Intergovernmental	-	-	-	150,063	2,404,200	256,195
137	Other	30,000	-	-	-	-	-
<b>138</b>	<b>Expenses</b>	<b>\$ 1,737,174</b>	<b>\$ 2,646,858</b>	<b>\$ 5,143,807</b>	<b>\$ 2,215,595</b>	<b>\$ 6,770,507</b>	<b>\$ 4,180,539</b>
<b>139</b>	<b>Labor and Benefits</b>	<b>\$ 1,085,583</b>	<b>\$ 1,635,761</b>	<b>\$ 2,287,150</b>	<b>\$ 1,416,933</b>	<b>\$ 2,287,150</b>	<b>\$ 2,411,272</b>
140	Full Time	790,216	1,208,459	1,623,121	1,048,898	1,623,121	1,689,878
141	Seasonal	45,756	44,356	54,080	39,382	54,080	49,421
142	Overtime	1,263	8,849	10,893	594	10,893	5,837
143	Benefits	236,894	358,448	577,998	310,117	577,998	599,928
144	Insurance	1,419	2,790	4,053	2,792	4,053	4,528
145	Other Compensation	10,036	12,860	17,005	15,150	17,005	61,680
<b>146</b>	<b>Operating</b>	<b>\$ 227,584</b>	<b>\$ 607,510</b>	<b>\$ 2,485,501</b>	<b>\$ 548,248</b>	<b>\$ 4,112,201</b>	<b>\$ 1,269,484</b>
147	Charges and Fees	9,490	7,785	8,000	6,610	8,000	7,950
148	Contract Services	187,833	472,943	590,500	453,951	2,869,700	565,000
149	Equipment	299	26,518	191,699	15,084	41,699	35,140
150	Grants and Contributions	2,555	11,490	1,536,350	27,182	1,033,850	428,128
151	Operating Supplies	13,267	31,619	33,600	17,775	33,600	31,050
152	Professional Development	14,140	57,156	123,852	27,646	123,852	200,716
153	Rent	-	-	1,500	-	1,500	1,500
<b>154</b>	<b>Interfund Charges</b>	<b>\$ 424,007</b>	<b>\$ 403,587</b>	<b>\$ 371,156</b>	<b>\$ 250,413</b>	<b>\$ 371,156</b>	<b>\$ 499,783</b>
155	Facility	46,545	56,519	71,743	47,829	71,743	74,764
156	Information Technology	341,657	309,161	250,730	169,920	250,730	359,411
157	Liability Insurance	35,805	37,595	45,114	30,076	45,114	63,160
158	Fleet	-	-	3,569	2,379	3,360	2,448
159	Fuel Charges	-	312	-	209	209	-
<b>160</b>	<b>104 CDBG Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (2,979)</b>	<b>\$ -</b>	<b>\$ -</b>
<b>161</b>	<b>Revenue</b>	<b>\$ 642,223</b>	<b>\$ 458,509</b>	<b>\$ 441,451</b>	<b>\$ 283,968</b>	<b>\$ 751,451</b>	<b>\$ 482,428</b>
162	Intergovernmental	642,223	458,509	441,451	283,968	751,451	482,428
<b>163</b>	<b>Expenses</b>	<b>\$ 642,223</b>	<b>\$ 458,509</b>	<b>\$ 441,451</b>	<b>\$ 280,989</b>	<b>\$ 751,451</b>	<b>\$ 482,428</b>
<b>164</b>	<b>Operating</b>	<b>\$ 577,792</b>	<b>\$ 435,321</b>	<b>\$ 276,950</b>	<b>\$ 280,989</b>	<b>\$ 393,730</b>	<b>\$ 189,748</b>
165	Contract Services	44,750	-	-	-	-	-
166	Grants and Contributions	533,042	435,321	276,950	279,784	392,525	189,748
167	Professional Development	-	-	-	1,205	1,205	-
<b>168</b>	<b>Transfers Out</b>	<b>\$ 64,431</b>	<b>\$ 23,189</b>	<b>\$ 164,501</b>	<b>\$ -</b>	<b>\$ 357,721</b>	<b>\$ 292,680</b>
169	Transfers Out	64,431	23,189	164,501	-	357,721	292,680

**2024 Recommended Budget**  
**By Department, By Fund, By Account Classification**  
**November 1, 2023**

Line Item Ref #	By Department By Fund By Classification	2021	2022	2023	2023	2023	2024
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
170	<b>201 Sales Tax CIP Fund</b>	\$ 10,665	\$ 51,237	\$ 70,000	\$ 59,738	\$ 59,738	\$ 524,594
171	<b>Revenue</b>	\$ (10,665)	\$ 95,085	\$ 70,000	\$ 10,784	\$ 10,784	\$ 1,343,766
172	Intergovernmental	(10,665)	95,085	70,000	10,784	10,784	1,292,000
173	Other	-	-	-	-	-	51,766
174	<b>Expenses</b>	\$ -	\$ 146,322	\$ 140,000	\$ 70,522	\$ 70,522	\$ 1,868,360
175	<b>Operating</b>	\$ -	\$ 146,322	\$ 140,000	\$ 70,522	\$ 70,522	\$ -
176	Contract Services	-	146,322	-	70,522	70,522	-
177	Equipment	-	-	140,000	-	-	-
178	<b>Capital Outlay</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,868,360
179	Capital Equipment	-	-	-	-	-	1,868,360
180	<b>Total Community Development Expenditures</b>	\$ 2,379,397	\$ 3,251,690	\$ 5,725,258	\$ 2,567,105	\$ 7,592,480	\$ 6,531,327
181	<b>Engineering and Transportation</b>						
182	<b>100 General Fund</b>	\$ 5,132,280	\$ 5,583,020	\$ 7,420,479	\$ 4,724,001	\$ 7,182,768	\$ 7,003,975
183	<b>Revenue</b>	\$ 458,441	\$ 558,197	\$ 331,726	\$ 327,297	\$ 333,462	\$ 552,763
184	Licenses and Permits	25,214	29,220	25,000	22,620	25,000	25,000
185	Charges for Service	433,228	479,448	306,726	302,941	306,726	527,763
186	Other	-	49,529	-	1,736	1,736	-
187	<b>Expenses</b>	\$ 5,590,721	\$ 6,141,217	\$ 7,752,205	\$ 5,051,298	\$ 7,516,230	\$ 7,556,738
188	<b>Labor and Benefits</b>	\$ 2,767,562	\$ 3,114,187	\$ 3,656,712	\$ 2,676,526	\$ 3,656,712	\$ 4,017,086
189	Full Time	1,965,210	2,242,171	2,644,943	1,953,764	2,644,943	2,809,032
190	Seasonal	61,959	70,248	65,288	18,255	65,288	108,764
191	Overtime	33,842	32,194	37,186	27,051	37,186	38,184
192	Benefits	644,014	708,504	849,105	621,412	839,409	947,970
193	Insurance	28,238	38,279	48,781	34,940	48,781	56,698
194	Other Compensation	34,298	22,791	11,409	21,105	21,105	56,438
195	<b>Operating</b>	\$ 2,026,171	\$ 2,119,914	\$ 3,068,321	\$ 1,681,525	\$ 2,832,346	\$ 2,448,065
196	Charges and Fees	6,959	1,487	4,480	3,724	4,480	1,512
197	Contract Services	1,988	13,812	196,100	94,657	217,254	160,390
198	Equipment	52,892	44,038	586,252	56,246	337,446	19,700
199	Operating Supplies	11,521	11,485	11,212	23,751	23,751	11,640
200	Cost of Goods Sold	-	-	-	292	292	-
201	Professional Development	15,596	35,699	46,400	28,061	46,400	53,262
202	Repairs	266,522	278,886	293,400	177,668	293,400	257,210
203	Utilities	1,534,798	1,550,843	1,637,000	1,065,488	1,615,846	1,640,000
204	System Maintenance	134,534	181,594	291,000	230,806	291,000	301,000
205	Uniforms and Gear	1,362	2,072	2,477	830	2,477	3,351
206	<b>Interfund Charges</b>	\$ 796,988	\$ 907,115	\$ 1,027,172	\$ 693,247	\$ 1,027,172	\$ 1,023,059
207	Facility	77,516	78,142	188,362	125,575	188,362	102,983
208	Information Technology	392,057	438,274	400,367	273,675	400,367	459,772
209	Liability Insurance	110,122	148,664	178,396	118,931	178,396	249,756
210	Fleet	175,012	187,670	209,605	139,737	209,605	171,234
211	Fuel Charges	42,282	54,365	50,442	35,330	50,442	39,314
212	<b>Capital Outlay</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 68,528
213	Capital Equipment	-	-	-	-	-	68,528
214	<b>201 Sales Tax CIP Fund</b>	\$ 5,327,104	\$ 4,608,734	\$ 8,787,821	\$ 3,758,308	\$ 7,383,641	\$ 8,415,679
215	<b>Revenue</b>	\$ 5,206,075	\$ 457,549	\$ 2,073,679	\$ 123,410	\$ 626,623	\$ 3,208,334
216	Charges for Service	168,893	109,268	85,000	63,816	137,944	185,000
217	Intergovernmental	121,465	318,382	1,558,679	58,679	58,679	2,983,334
218	Other	4,915,717	29,899	430,000	915	430,000	40,000
219	<b>Expenses</b>	\$ 10,533,179	\$ 5,066,283	\$ 10,861,500	\$ 3,881,718	\$ 8,010,264	\$ 11,624,013
220	<b>Labor and Benefits</b>	\$ 1,217	\$ -	\$ -	\$ -	\$ -	\$ -
221	Full Time	951	-	-	-	-	-
222	Benefits	263	-	-	-	-	-
223	Insurance	4	-	-	-	-	-
224	<b>Operating</b>	\$ 329,982	\$ 76,625	\$ -	\$ -	\$ -	\$ -
225	Contract Services	100,285	11,823	-	-	-	-

**2024 Recommended Budget**  
**By Department, By Fund, By Account Classification**  
**November 1, 2023**

Line Item Ref #	By Department By Fund By Classification	2021	2022	2023	2023	2023	2024
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
226	Equipment	219,364	64,802	-	-	-	-
227	Operating Supplies	553	-	-	-	-	-
228	Repairs	9,780	-	-	-	-	-
<b>229</b>	<b>Capital Outlay</b>	<b>\$ 10,201,979</b>	<b>\$ 4,989,658</b>	<b>\$ 10,861,500</b>	<b>\$ 3,881,718</b>	<b>\$ 8,010,264</b>	<b>\$ 11,624,013</b>
230	Land	5,017,526	170,763	-	438	438	-
231	Other Projects	-	362,869	790,000	336,433	733,248	200,000
232	Street Infrastructure	5,138,659	4,160,214	9,571,500	3,463,859	7,146,578	9,054,013
233	Utility Systems	71	302	-	219	-	-
234	Parks	45,724	295,511	500,000	80,769	130,000	2,370,000
<b>235</b>	<b>202 Storm Drainage Fund</b>	<b>\$ 427,967</b>	<b>\$ 1,708</b>	<b>\$ 1,515,000</b>	<b>\$ 35,258</b>	<b>\$ 48,000</b>	<b>\$ 105,000</b>
<b>236</b>	<b>Revenue</b>	<b>\$ 18,259</b>	<b>\$ 10,339</b>	<b>\$ 315,000</b>	<b>\$ 4,939</b>	<b>\$ 15,000</b>	<b>\$ 215,000</b>
237	Charges for Service	18,259	10,339	15,000	4,939	15,000	15,000
238	Other	-	-	300,000	-	-	200,000
<b>239</b>	<b>Expenses</b>	<b>\$ 446,226</b>	<b>\$ 12,046</b>	<b>\$ 1,830,000</b>	<b>\$ 40,197</b>	<b>\$ 63,000</b>	<b>\$ 320,000</b>
<b>240</b>	<b>Labor and Benefits</b>	<b>\$ 136</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
241	Full Time	106	-	-	-	-	-
242	Benefits	31	-	-	-	-	-
<b>243</b>	<b>Operating</b>	<b>\$ 16,037</b>	<b>\$ 12,046</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
244	Contract Services	16,008	12,046	-	-	-	-
245	Operating Supplies	29	-	-	-	-	-
<b>246</b>	<b>Capital Outlay</b>	<b>\$ 430,053</b>	<b>\$ -</b>	<b>\$ 1,830,000</b>	<b>\$ 40,197</b>	<b>\$ 63,000</b>	<b>\$ 320,000</b>
247	Utility Systems	430,053	-	1,830,000	40,197	63,000	320,000
<b>248</b>	<b>207 Transportation Capacity Fund</b>	<b>\$ (83,497)</b>	<b>\$ 2,827,254</b>	<b>\$ 19,833,718</b>	<b>\$ 13,218,013</b>	<b>\$ 31,623,627</b>	<b>\$ 12,135,894</b>
<b>249</b>	<b>Revenue</b>	<b>\$ 3,946,288</b>	<b>\$ 2,564,680</b>	<b>\$ 5,255,901</b>	<b>\$ 1,602,923</b>	<b>\$ 3,000,000</b>	<b>\$ 5,268,200</b>
250	Charges for Service	3,946,288	2,564,680	3,805,901	1,602,923	2,600,000	2,618,200
251	Intergovernmental	-	-	1,300,000	-	400,000	2,500,000
252	Other	-	-	150,000	-	-	150,000
<b>253</b>	<b>Expenses</b>	<b>\$ 3,862,790</b>	<b>\$ 5,391,934</b>	<b>\$ 25,089,619</b>	<b>\$ 14,820,936</b>	<b>\$ 34,623,627</b>	<b>\$ 17,404,094</b>
<b>254</b>	<b>Operating</b>	<b>\$ 38,358</b>	<b>\$ 30,307</b>	<b>\$ -</b>	<b>\$ 9,825</b>	<b>\$ 9,825</b>	<b>\$ -</b>
255	Contract Services	38,358	30,307	-	9,825	9,825	-
<b>256</b>	<b>Capital Outlay</b>	<b>\$ 3,824,433</b>	<b>\$ 5,361,627</b>	<b>\$ 25,089,619</b>	<b>\$ 14,811,111</b>	<b>\$ 34,613,802</b>	<b>\$ 17,404,094</b>
257	Street Infrastructure	3,824,433	5,361,627	25,089,619	14,811,111	34,613,802	17,404,094
<b>258</b>	<b>301 Water Fund</b>	<b>\$ 239,959</b>	<b>\$ 184,997</b>	<b>\$ 356,641</b>	<b>\$ 163,280</b>	<b>\$ 356,641</b>	<b>\$ 373,251</b>
<b>259</b>	<b>Expenses</b>	<b>\$ 239,959</b>	<b>\$ 184,997</b>	<b>\$ 356,641</b>	<b>\$ 163,280</b>	<b>\$ 356,641</b>	<b>\$ 373,251</b>
<b>260</b>	<b>Labor and Benefits</b>	<b>\$ 112,535</b>	<b>\$ 161,768</b>	<b>\$ 356,641</b>	<b>\$ 163,280</b>	<b>\$ 356,641</b>	<b>\$ 373,251</b>
261	Full Time	85,535	124,973	253,252	128,562	253,252	263,606
262	Seasonal	-	-	20,802	-	20,802	10,982
263	Benefits	25,509	35,437	80,177	33,345	80,177	95,403
264	Insurance	283	502	1,444	637	1,444	1,359
265	Other Compensation	1,207	856	966	736	966	1,901
<b>266</b>	<b>Capital Outlay</b>	<b>\$ 127,424</b>	<b>\$ 23,229</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
267	Utility Systems	127,424	23,229	-	-	-	-
<b>268</b>	<b>902 Joint Sewer Operations Fund</b>	<b>\$ 127,358</b>	<b>\$ 235,256</b>	<b>\$ 426,549</b>	<b>\$ 199,159</b>	<b>\$ 426,549</b>	<b>\$ 418,995</b>
<b>269</b>	<b>Expenses</b>	<b>\$ 127,358</b>	<b>\$ 235,256</b>	<b>\$ 426,549</b>	<b>\$ 199,159</b>	<b>\$ 426,549</b>	<b>\$ 418,995</b>
<b>270</b>	<b>Labor and Benefits</b>	<b>\$ 123,440</b>	<b>\$ 230,962</b>	<b>\$ 426,549</b>	<b>\$ 195,557</b>	<b>\$ 422,948</b>	<b>\$ 418,995</b>
271	Full Time	97,658	185,415	301,061	154,826	301,061	305,518
272	Seasonal	-	-	20,802	-	20,802	10,982
273	Overtime	-	-	5,360	-	5,360	5,520
274	Benefits	23,994	42,217	96,141	38,974	92,540	91,748
275	Insurance	357	746	2,190	706	2,190	1,841
276	Other Compensation	1,432	2,584	995	1,051	995	3,386
<b>277</b>	<b>Operating</b>	<b>\$ 3,918</b>	<b>\$ 4,294</b>	<b>\$ -</b>	<b>\$ 3,251</b>	<b>\$ 3,251</b>	<b>\$ -</b>
278	Contract Services	3,918	4,294	-	3,251	3,251	-
<b>279</b>	<b>Capital Outlay</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350</b>	<b>\$ 350</b>	<b>\$ -</b>
280	Utility Systems	-	-	-	350	350	-
<b>281</b>	<b>Total Engineering &amp; Transportation Expenditures</b>	<b>\$ 20,800,234</b>	<b>\$ 17,031,732</b>	<b>\$ 46,316,514</b>	<b>\$ 24,156,588</b>	<b>\$ 50,996,311</b>	<b>\$ 37,697,091</b>

**2024 Recommended Budget**  
**By Department, By Fund, By Account Classification**  
**November 1, 2023**

Line Item Ref #	By Department By Fund By Classification	2021 Actual	2022 Actual	2023 Adopted	2023 Actual YTD	2023 Year End Estimated	2024 Recommended
<b>282</b>	<b>Finance</b>						
<b>283</b>	<b>100 General Fund</b>	\$ 1,591,623	\$ 2,820,089	\$ 2,781,801	\$ 2,150,100	\$ 3,317,979	\$ 3,394,582
<b>284</b>	<b>Revenue</b>	\$ 322,606	\$ 270,502	\$ 330,550	\$ 198,688	\$ 280,900	\$ 334,550
285	Charges for Service	39,613	24,996	42,250	20,056	26,700	39,050
286	Intergovernmental	495	-	-	-	-	-
287	Fines and Forfeitures	282,497	245,506	288,300	178,633	254,200	295,500
<b>288</b>	<b>Expenses</b>	\$ 1,914,229	\$ 3,090,591	\$ 3,112,351	\$ 2,348,789	\$ 3,598,879	\$ 3,729,132
<b>289</b>	<b>Labor and Benefits</b>	\$ 1,241,160	\$ 1,609,837	\$ 2,028,652	\$ 1,500,961	\$ 2,030,701	\$ 2,610,555
290	Full Time	872,907	1,147,889	1,441,581	1,069,516	1,441,581	1,809,934
291	Seasonal	74,741	76,369	79,950	70,415	79,950	86,050
292	Overtime	-	459	2,500	-	2,500	1,000
293	Benefits	287,151	369,952	496,193	351,302	496,193	661,987
294	Insurance	1,601	2,480	3,626	2,876	3,626	4,870
295	Other Compensation	4,760	12,689	4,802	6,851	6,851	46,714
<b>296</b>	<b>Operating</b>	\$ 119,379	\$ 200,822	\$ 246,670	\$ 289,273	\$ 731,149	\$ 191,849
297	Charges and Fees	3,304	13,894	5,815	21,088	21,088	22,734
298	Contract Services	80,153	114,157	173,040	213,294	213,294	89,887
299	Equipment	11,327	20,428	7,000	10,114	436,413	-
300	Operating Supplies	15,896	29,117	20,790	19,945	22,329	27,718
301	Professional Development	8,573	23,226	39,525	24,831	38,025	51,060
302	Repairs	125	-	500	-	-	450
<b>303</b>	<b>Interfund Charges</b>	\$ 510,205	\$ 748,978	\$ 837,029	\$ 558,555	\$ 837,029	\$ 926,728
304	Facility	81,461	89,325	140,438	93,625	140,438	118,358
305	Information Technology	428,744	659,653	696,591	464,930	696,591	808,370
<b>306</b>	<b>Capital Outlay</b>	\$ 43,485	\$ 530,954	\$ -	\$ -	\$ -	\$ -
307	Computer Systems	43,485	530,954	-	-	-	-
<b>308</b>	<b>106 Lodgers Tax Increase Fund</b>	\$ (412,407)	\$ 499,076	\$ (315,612)	\$ (687,990)	\$ (239,593)	\$ 1,318,269
<b>309</b>	<b>Revenue</b>	\$ 1,888,839	\$ 2,126,136	\$ 2,412,969	\$ 1,746,828	\$ 2,384,212	\$ 2,516,048
310	Taxes	1,886,959	2,124,160	2,412,969	1,742,537	2,379,921	2,487,017
311	Interest	1,881	1,975	-	4,291	4,291	29,031
<b>312</b>	<b>Expenses</b>	\$ 1,476,432	\$ 2,625,212	\$ 2,097,357	\$ 1,058,838	\$ 2,144,619	\$ 3,834,317
<b>313</b>	<b>Operating</b>	\$ 1,026,665	\$ 1,260,420	\$ 1,407,565	\$ 704,769	\$ 1,454,827	\$ 1,469,525
314	Grants and Contributions	1,026,665	1,260,420	1,407,565	704,769	1,454,827	1,469,525
<b>315</b>	<b>Transfers Out</b>	\$ 449,767	\$ 1,364,792	\$ 689,792	\$ 354,069	\$ 689,792	\$ 2,364,792
316	Transfers Out	449,767	1,364,792	689,792	354,069	689,792	2,364,792
<b>317</b>	<b>Total Finance Expenditures</b>	\$ 3,390,661	\$ 5,715,803	\$ 5,209,708	\$ 3,407,627	\$ 5,743,498	\$ 7,563,449
<b>318</b>	<b>Fire</b>						
<b>319</b>	<b>100 General Fund</b>	\$ 9,731,206	\$ 11,249,125	\$ 11,295,205	\$ 10,224,547	\$ 10,955,437	\$ 12,116,812
<b>320</b>	<b>Revenue</b>	\$ 10,009,041	\$ 9,505,396	\$ 10,441,059	\$ 5,336,535	\$ 11,014,227	\$ 11,343,054
321	Licenses and Permits	140,975	176,730	131,000	108,513	131,000	139,044
322	Charges for Service	8,749,831	8,740,351	9,682,351	4,468,221	9,824,018	10,345,394
323	Intergovernmental	1,113,697	580,614	626,708	759,189	1,057,647	857,616
324	Interest	1,919	1,249	-	562	562	-
325	Other	2,620	3,122	1,000	50	1,000	1,000
326	Capital Proceeds	-	3,330	-	-	-	-
<b>327</b>	<b>Expenses</b>	\$ 19,740,248	\$ 20,754,521	\$ 21,736,264	\$ 15,561,083	\$ 21,969,664	\$ 23,459,866
<b>328</b>	<b>Labor and Benefits</b>	\$ 14,838,505	\$ 15,559,150	\$ 16,230,391	\$ 11,982,309	\$ 16,222,541	\$ 17,145,686
329	Full Time	9,470,337	9,581,368	10,592,921	7,370,221	10,190,325	10,867,998
330	Seasonal	18,101	31,992	80,954	26,118	80,954	97,396
331	Overtime	1,195,817	1,583,009	810,751	1,213,347	1,213,347	899,668
332	Benefits	3,196,076	3,268,015	3,563,400	2,497,349	3,563,400	3,830,419
333	Insurance	474,789	605,483	722,532	552,071	722,532	800,831
334	Other Compensation	85,051	57,103	34,833	18,363	34,833	232,224
335	Pensions	398,335	432,179	425,000	304,840	417,150	417,150
<b>336</b>	<b>Operating</b>	\$ 1,261,498	\$ 1,673,220	\$ 1,975,564	\$ 1,179,144	\$ 2,216,814	\$ 1,530,851
337	Charges and Fees	141,158	151,601	154,720	76,943	154,720	159,286

**2024 Recommended Budget**  
**By Department, By Fund, By Account Classification**  
**November 1, 2023**

Line Item Ref #	By Department By Fund By Classification	2021	2022	2023	2023	2023	2024
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
338	Contract Services	386,735	412,864	467,780	290,969	699,396	400,463
339	Equipment	29,325	273,013	283,621	108,798	283,621	-
340	Grants and Contributions	-	2,100	-	-	-	2,300
341	Operating Supplies	352,075	404,280	469,072	410,003	469,072	403,964
342	Professional Development	96,114	196,204	348,685	110,626	348,685	348,316
343	Repairs	46,389	96,450	43,740	41,633	43,740	64,255
344	Utilities	17,894	18,545	16,188	17,202	17,202	19,146
345	Rent	-	-	2,812	-	2,812	2,531
346	Fuel	9,013	4,045	1,600	6,682	6,682	1,440
347	System Maintenance	7,452	6,178	8,000	11,538	11,538	16,224
348	Uniforms and Gear	175,343	107,940	179,346	104,751	179,346	112,926
<b>349</b>	<b>Interfund Charges</b>	<b>\$ 2,835,836</b>	<b>\$ 3,427,576</b>	<b>\$ 3,530,309</b>	<b>\$ 2,399,630</b>	<b>\$ 3,530,309</b>	<b>\$ 4,783,329</b>
350	Facility	266,499	268,082	306,681	218,649	306,681	421,858
351	Information Technology	783,344	949,200	1,235,627	864,820	1,235,627	1,560,408
352	Liability Insurance	142,351	199,291	239,149	159,433	239,149	334,809
353	Fleet	984,999	1,263,728	945,987	630,658	945,987	1,583,694
354	Fuel Charges	156,062	196,901	184,750	113,993	184,750	164,070
355	Comm Center	497,452	550,374	618,115	412,077	618,115	718,490
356	Departmental Services	5,129	-	-	-	-	-
<b>357</b>	<b>Capital Outlay</b>	<b>\$ 804,408</b>	<b>\$ 94,575</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
358	Capital Equipment	804,408	94,575	-	-	-	-
<b>359</b>	<b>107 First Responder Tax Fund</b>	<b>\$ 2,442,131</b>	<b>\$ 4,112,296</b>	<b>\$ 6,528,147</b>	<b>\$ 5,465,837</b>	<b>\$ 6,758,147</b>	<b>\$ 7,976,992</b>
<b>360</b>	<b>Revenue</b>	<b>\$ -</b>	<b>\$ 1,437,426</b>	<b>\$ 2,306,610</b>	<b>\$ 957,547</b>	<b>\$ 2,196,610</b>	<b>\$ 2,091,941</b>
361	Intergovernmental	-	1,437,426	2,306,610	957,547	2,196,610	2,091,941
<b>362</b>	<b>Expenses</b>	<b>\$ 2,442,131</b>	<b>\$ 5,549,722</b>	<b>\$ 8,834,757</b>	<b>\$ 6,423,384</b>	<b>\$ 8,954,757</b>	<b>\$ 10,068,933</b>
<b>363</b>	<b>Labor and Benefits</b>	<b>\$ 2,251,488</b>	<b>\$ 4,355,383</b>	<b>\$ 6,796,299</b>	<b>\$ 5,030,174</b>	<b>\$ 6,796,299</b>	<b>\$ 8,584,130</b>
364	Full Time	1,436,465	3,116,249	4,657,220	3,536,853	4,644,821	5,172,457
365	Seasonal	-	1,476	-	-	-	-
366	Overtime	165,358	106,371	200,615	116,234	200,615	863,361
367	Benefits	481,661	954,759	1,629,795	1,125,628	1,629,795	2,094,721
368	Insurance	72,207	169,315	301,718	232,108	301,718	400,274
369	Other Compensation	95,796	7,213	6,951	19,350	19,350	53,317
<b>370</b>	<b>Operating</b>	<b>\$ 60,726</b>	<b>\$ 858,899</b>	<b>\$ 1,396,598</b>	<b>\$ 949,503</b>	<b>\$ 1,516,598</b>	<b>\$ 545,985</b>
371	Contract Services	5,099	64,034	26,438	12,997	26,438	31,638
372	Equipment	13,669	322,907	1,251,047	570,983	1,121,028	181,168
373	Operating Supplies	13,047	65,500	12,766	17,329	17,329	38,128
374	Professional Development	4,547	19,598	7,966	10,953	10,953	11,230
375	Repairs	10,519	1,091	3,407	2,243	3,407	3,068
376	Utilities	4,673	3,746	9,324	6,879	9,324	9,552
377	Uniforms and Gear	9,172	382,024	85,650	328,119	328,119	271,201
<b>378</b>	<b>Interfund Charges</b>	<b>\$ 129,918</b>	<b>\$ 213,070</b>	<b>\$ 641,860</b>	<b>\$ 443,708</b>	<b>\$ 641,860</b>	<b>\$ 938,818</b>
379	Facility	26,110	30,710	30,146	25,489	30,146	116,367
380	Information Technology	1,002	24,255	471,379	315,845	471,379	583,622
381	Fleet	102,806	133,187	122,936	81,957	119,918	212,972
382	Fuel Charges	-	24,918	17,399	20,417	20,417	25,857
<b>383</b>	<b>Capital Outlay</b>	<b>\$ -</b>	<b>\$ 122,369</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
384	Capital Equipment	-	122,369	-	-	-	-
<b>385</b>	<b>115 Public Safety Impact Fee Fund</b>	<b>\$ -</b>	<b>\$ 246,620</b>	<b>\$ 265,857</b>	<b>\$ 230,444</b>	<b>\$ 265,857</b>	<b>\$ 265,857</b>
<b>386</b>	<b>Revenue</b>	<b>\$ -</b>	<b>\$ 246,620</b>	<b>\$ 265,857</b>	<b>\$ 230,444</b>	<b>\$ 265,857</b>	<b>\$ 265,857</b>
387	Charges for Service	-	246,620	265,857	230,444	265,857	265,857
<b>388</b>	<b>201 Sales Tax CIP Fund</b>	<b>\$ 2,604,861</b>	<b>\$ 9,173,094</b>	<b>\$ 1,203,646</b>	<b>\$ 1,508,303</b>	<b>\$ 2,147,150</b>	<b>\$ 9,620,004</b>
<b>389</b>	<b>Revenue</b>	<b>\$ 78,184</b>	<b>\$ 191,114</b>	<b>\$ -</b>	<b>\$ (4,013)</b>	<b>\$ -</b>	<b>\$ -</b>
390	Intergovernmental	78,184	191,114	-	(4,013)	-	-
<b>391</b>	<b>Expenses</b>	<b>\$ 2,683,045</b>	<b>\$ 9,364,208</b>	<b>\$ 1,203,646</b>	<b>\$ 1,504,291</b>	<b>\$ 2,147,150</b>	<b>\$ 9,620,004</b>
<b>392</b>	<b>Operating</b>	<b>\$ 4,564</b>	<b>\$ 127,345</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
393	Contract Services	2,087	-	-	-	-	-
394	Equipment	2,477	87,576	-	-	-	-

**2024 Recommended Budget**  
**By Department, By Fund, By Account Classification**  
**November 1, 2023**

Line Item Ref #	By Department By Fund By Classification	2021	2022	2023	2023	2023	2024
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	2024 Recommended
395	Operating Supplies	-	39,769	-	-	-	-
396	<b>Capital Outlay</b>	<b>\$ 2,678,481</b>	<b>\$ 9,236,863</b>	<b>\$ 1,203,646</b>	<b>\$ 1,504,291</b>	<b>\$ 2,147,150</b>	<b>\$ 9,620,004</b>
397	Capital Equipment	690,486	153,421	588,646	463,868	464,269	2,120,004
398	Facilities	1,987,995	9,083,442	115,000	1,035,911	1,182,881	7,500,000
399	Land	-	-	500,000	4,512	500,000	-
<b>400</b>	<b>Total Fire Expenditures</b>	<b>\$ 24,865,423</b>	<b>\$ 35,668,450</b>	<b>\$ 31,774,667</b>	<b>\$ 23,488,757</b>	<b>\$ 33,071,571</b>	<b>\$ 43,148,803</b>
<b>401</b>	<b>General Services</b>						
<b>402</b>	<b>100 General Fund</b>	<b>\$ 6,259,426</b>	<b>\$ 7,738,354</b>	<b>\$ 8,750,461</b>	<b>\$ 6,503,208</b>	<b>\$ 9,358,031</b>	<b>\$ 8,675,284</b>
<b>403</b>	<b>Revenue</b>	<b>\$ 549,370</b>	<b>\$ 416,902</b>	<b>\$ 427,884</b>	<b>\$ 357,690</b>	<b>\$ 563,981</b>	<b>\$ 796,457</b>
404	Charges for Service	434,247	241,338	198,500	170,031	322,291	289,500
405	Intergovernmental	111,699	153,420	227,884	173,853	227,884	299,957
406	Other	-	10,788	-	6,900	6,900	-
407	Capital Proceeds	3,424	11,356	1,500	6,906	6,906	7,000
408	Transfers In	-	-	-	-	-	200,000
<b>409</b>	<b>Expenses</b>	<b>\$ 6,808,796</b>	<b>\$ 8,155,256</b>	<b>\$ 9,178,345</b>	<b>\$ 6,860,899</b>	<b>\$ 9,922,012</b>	<b>\$ 9,471,741</b>
<b>410</b>	<b>Labor and Benefits</b>	<b>\$ 2,900,457</b>	<b>\$ 3,731,103</b>	<b>\$ 4,400,298</b>	<b>\$ 3,159,836</b>	<b>\$ 4,550,298</b>	<b>\$ 4,778,373</b>
411	Full Time	2,015,925	2,426,091	2,781,555	1,969,371	2,774,166	2,879,328
412	Seasonal	40,499	177,144	277,393	238,299	427,393	392,600
413	Overtime	43,793	75,184	80,323	65,086	80,323	81,445
414	Benefits	634,666	824,699	988,576	679,339	988,576	1,056,906
415	Insurance	124,216	185,458	258,827	186,729	258,827	295,557
416	Other Compensation	41,359	42,528	13,624	21,013	21,013	72,537
<b>417</b>	<b>Operating</b>	<b>\$ 1,292,731</b>	<b>\$ 1,958,923</b>	<b>\$ 2,424,418</b>	<b>\$ 2,075,012</b>	<b>\$ 2,993,085</b>	<b>\$ 1,968,666</b>
418	Charges and Fees	84,688	107,885	107,000	116,963	116,963	119,906
419	Contract Services	851,256	968,065	1,145,488	987,243	1,145,488	1,191,492
420	Equipment	40,988	376,880	767,150	568,957	1,275,879	208,275
421	Equipment Maintenance	1,016	3,469	5,670	748	5,670	5,103
422	Operating Supplies	141,787	164,206	147,260	126,684	147,260	154,171
423	Cost of Goods Sold	3,267	5,503	6,150	7,763	6,150	5,535
424	Professional Development	25,984	30,401	52,800	25,738	52,800	63,870
425	Repairs	6,570	139,272	18,220	28,860	28,860	20,106
426	Utilities	6,849	4,553	7,100	5,587	7,100	6,638
427	System Maintenance	85,558	112,646	98,700	138,035	138,035	126,502
428	Uniforms and Gear	7,905	10,664	13,880	5,427	10,873	14,030
429	Grants and Contributions	-	-	12,500	17,500	12,500	-
430	Rent	36,865	35,380	42,500	45,507	45,507	53,038
<b>431</b>	<b>Interfund Charges</b>	<b>\$ 1,609,581</b>	<b>\$ 2,149,406</b>	<b>\$ 2,234,379</b>	<b>\$ 1,566,607</b>	<b>\$ 2,234,379</b>	<b>\$ 2,724,702</b>
432	Facility	233,105	377,748	385,478	307,460	385,478	342,755
433	Information Technology	210,052	242,922	451,212	303,876	451,212	516,668
434	Liability Insurance	124,058	159,814	174,067	116,045	174,067	243,694
435	Fleet	878,900	1,135,778	1,034,351	689,567	1,034,351	1,401,071
436	Fuel Charges	131,180	200,373	166,321	138,534	166,321	187,514
437	Utility Services	32,286	32,771	22,950	11,124	22,950	33,000
<b>438</b>	<b>Capital Outlay</b>	<b>\$ 1,006,027</b>	<b>\$ 315,823</b>	<b>\$ 119,250</b>	<b>\$ 59,444</b>	<b>\$ 144,250</b>	<b>\$ -</b>
439	Capital Equipment	-	-	119,250	59,444	144,250	-
440	Facilities	1,006,027	315,823	-	-	-	-
<b>441</b>	<b>201 Sales Tax CIP Fund</b>	<b>\$ (50,000)</b>	<b>\$ 1,279,741</b>	<b>\$ 1,500,000</b>	<b>\$ 1,749,788</b>	<b>\$ 1,621,708</b>	<b>\$ 1,700,000</b>
<b>442</b>	<b>Revenue</b>	<b>\$ 50,000</b>	<b>\$ 825,000</b>	<b>\$ -</b>	<b>\$ 5</b>	<b>\$ 200,000</b>	<b>\$ -</b>
443	Charges for Service	-	-	-	5	-	-
444	Intergovernmental	-	800,000	-	-	200,000	-
445	Other	50,000	25,000	-	-	-	-
<b>446</b>	<b>Expenses</b>	<b>\$ 0</b>	<b>\$ 2,104,741</b>	<b>\$ 1,500,000</b>	<b>\$ 1,749,793</b>	<b>\$ 1,821,708</b>	<b>\$ 1,700,000</b>
<b>447</b>	<b>Operating</b>	<b>\$ 0</b>	<b>\$ 1,335</b>	<b>\$ -</b>	<b>\$ (0)</b>	<b>\$ -</b>	<b>\$ -</b>
448	Charges and Fees	-	1,334	-	-	-	-
<b>449</b>	<b>Capital Outlay</b>	<b>\$ -</b>	<b>\$ 2,103,405</b>	<b>\$ 1,500,000</b>	<b>\$ 1,749,794</b>	<b>\$ 1,821,708</b>	<b>\$ 1,700,000</b>
450	Facilities	-	2,103,405	1,500,000	1,749,794	1,821,708	1,700,000

**2024 Recommended Budget**  
**By Department, By Fund, By Account Classification**  
**November 1, 2023**

Line Item Ref #	By Department By Fund By Classification	2021	2022	2023	2023	2023	2024
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
<b>451</b>	<b>302 Solid Waste Removal Fund</b>	\$ (785,511)	\$ (530,765)	\$ 693,886	\$ (691,288)	\$ 206,375	\$ 1,337,289
<b>452</b>	<b>Revenue</b>	\$ 5,087,750	\$ 5,304,762	\$ 5,445,868	\$ 4,564,962	\$ 6,418,489	\$ 9,625,737
453	Charges for Service	5,076,318	5,255,878	5,321,862	4,495,425	5,770,081	6,559,317
454	Intergovernmental	-	33,721	89,600	42,677	578,241	40,000
455	Interest	11,432	15,163	34,406	26,860	70,167	26,420
456	Capital Proceeds	-	-	-	-	-	3,000,000
<b>457</b>	<b>Expenses</b>	\$ 4,302,239	\$ 4,773,997	\$ 6,139,754	\$ 3,873,674	\$ 6,624,864	\$ 10,963,026
<b>458</b>	<b>Labor and Benefits</b>	\$ 1,104,722	\$ 1,714,583	\$ 2,286,694	\$ 1,618,920	\$ 2,287,173	\$ 2,839,817
459	Full Time	729,157	1,185,616	1,541,572	1,051,404	1,526,896	1,802,446
460	Seasonal	-	14,943	3,400	1,152	3,400	-
461	Overtime	11,630	8,264	13,377	28,053	28,053	13,964
462	Benefits	275,139	395,844	554,199	411,832	554,199	794,724
463	Insurance	60,518	109,803	174,146	125,999	174,146	215,983
464	Other Compensation	28,278	113	-	479	479	12,700
<b>465</b>	<b>Operating</b>	\$ 1,672,686	\$ 1,129,193	\$ 1,906,183	\$ 1,021,469	\$ 1,827,173	\$ 2,024,768
466	Charges and Fees	775,431	787,453	911,726	543,522	832,715	932,391
467	Contract Services	802,677	124,082	113,584	45,661	113,584	74,600
468	Equipment	72,580	111,685	488,700	362,913	742,750	913,300
469	Equipment Maintenance	-	641	10,500	1,378	10,500	-
470	Operating Supplies	5,457	63,543	316,408	39,724	62,358	36,060
471	Professional Development	-	6,347	12,500	5,014	12,500	14,375
472	Repairs	13,972	28,093	43,250	19,068	43,250	40,880
473	Uniforms and Gear	2,568	7,348	9,515	4,188	9,515	13,162
<b>474</b>	<b>Interfund Charges</b>	\$ 1,425,222	\$ 1,540,584	\$ 1,846,877	\$ 1,232,686	\$ 1,846,877	\$ 2,348,441
475	Administrative Overhead	352,005	365,505	401,720	267,813	401,720	475,885
476	Facility	10,713	19,435	22,706	17,375	22,706	41,930
477	Information Technology	27,237	29,325	244,446	163,860	244,446	302,480
478	Liability Insurance	36,921	38,767	46,520	31,013	46,520	97,693
479	Fleet	649,234	710,821	751,776	501,184	751,776	974,433
480	Fuel Charges	104,113	124,086	127,335	83,190	127,335	154,006
481	Utility Services	244,999	252,645	252,374	168,249	252,374	302,014
<b>482</b>	<b>Capital Outlay</b>	\$ -	\$ 389,637	\$ 100,000	\$ 600	\$ 663,641	\$ 3,750,000
483	Facilities	-	389,637	100,000	600	663,641	3,750,000
<b>484</b>	<b>Debt Service</b>	\$ 99,610	\$ -	\$ -	\$ -	\$ -	\$ -
485	Principal	99,610	-	-	-	-	-
<b>486</b>	<b>305 Golf Courses Fund</b>	\$ (151,636)	\$ 61,786	\$ 160,968	\$ 63,793	\$ 153,221	\$ 292,685
<b>487</b>	<b>Revenue</b>	\$ 2,292,861	\$ 2,291,049	\$ 2,508,728	\$ 1,949,791	\$ 2,516,475	\$ 2,657,625
488	Charges for Service	2,274,395	2,272,616	2,483,710	1,934,975	2,483,710	2,633,240
489	Interest	3,490	4,449	10,618	3,584	18,365	9,985
490	Other	14,976	13,983	14,400	11,232	14,400	14,400
<b>491</b>	<b>Expenses</b>	\$ 2,141,225	\$ 2,352,835	\$ 2,669,696	\$ 2,013,584	\$ 2,669,696	\$ 2,950,310
<b>492</b>	<b>Labor and Benefits</b>	\$ 877,861	\$ 887,745	\$ 974,596	\$ 769,545	\$ 974,596	\$ 1,020,501
493	Full Time	407,811	402,916	469,600	331,889	468,379	474,154
494	Seasonal	280,755	294,972	292,207	280,667	292,207	308,620
495	Overtime	447	459	1,999	1,050	1,999	1,999
496	Benefits	167,775	168,520	194,055	140,712	194,055	198,689
497	Insurance	13,238	12,268	15,682	12,954	15,682	17,172
498	Other Compensation	7,836	8,611	1,053	2,274	2,274	19,867
<b>499</b>	<b>Operating</b>	\$ 693,552	\$ 843,735	\$ 876,106	\$ 692,945	\$ 876,106	\$ 945,053
500	Charges and Fees	71,166	77,494	88,100	70,578	88,100	79,220
501	Contract Services	16,817	23,644	21,541	27,802	27,802	17,895
502	Equipment	115,071	144,757	176,775	195,497	195,497	218,825
503	Operating Supplies	39,106	47,433	31,925	36,922	36,922	39,248
504	Cost of Goods Sold	304,162	393,950	343,100	221,932	313,120	356,720
505	Professional Development	3,954	4,831	6,650	2,208	6,650	8,200
506	Repairs	34,198	21,198	31,750	1,785	31,750	31,500
507	Utilities	50,357	45,090	50,390	43,783	50,390	55,475

**2024 Recommended Budget**  
**By Department, By Fund, By Account Classification**  
**November 1, 2023**

Line Item Ref #	By Department By Fund By Classification	2021	2022	2023	2023	2023	2024
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
508	Rent	-	-	250	114	250	(225)
509	Equipment Maintenance	9,001	7,021	12,625	5,169	12,625	10,070
510	System Maintenance	49,720	77,508	111,750	87,009	111,750	127,000
511	Uniforms and Gear	-	808	1,250	146	1,250	1,125
<b>512</b>	<b>Interfund Charges</b>	<b>\$ 482,015</b>	<b>\$ 533,558</b>	<b>\$ 731,196</b>	<b>\$ 551,093</b>	<b>\$ 731,196</b>	<b>\$ 746,958</b>
513	Administrative Overhead	146,554	110,240	188,154	185,436	188,154	198,574
514	Facility	47,943	78,760	100,707	73,900	100,707	129,971
515	Information Technology	77,679	77,595	120,518	81,451	120,518	93,042
516	Liability Insurance	22,353	23,470	28,164	18,776	28,164	39,429
517	Fleet	172,908	229,743	269,032	179,355	269,032	254,057
518	Fuel Charges	14,577	13,750	24,621	12,175	24,621	31,885
<b>519</b>	<b>Capital Outlay</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>
520	Land	-	-	-	-	-	50,000
<b>521</b>	<b>Debt Service</b>	<b>\$ 87,797</b>	<b>\$ 87,797</b>	<b>\$ 87,798</b>	<b>\$ -</b>	<b>\$ 87,798</b>	<b>\$ 87,798</b>
522	Interest Expense	11,010	9,859	8,690	-	8,690	7,503
523	Principal	76,787	77,939	79,108	-	79,108	80,295
<b>524</b>	<b>Contingency</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>
525	Contingency	-	-	-	-	-	100,000
<b>526</b>	<b>308 Parking Authority Fund</b>	<b>\$ (185,645)</b>	<b>\$ (128,067)</b>	<b>\$ (154,786)</b>	<b>\$ (249,874)</b>	<b>\$ (189,878)</b>	<b>\$ (91,075)</b>
<b>527</b>	<b>Revenue</b>	<b>\$ 723,316</b>	<b>\$ 704,792</b>	<b>\$ 789,195</b>	<b>\$ 515,006</b>	<b>\$ 824,286</b>	<b>\$ 1,323,865</b>
528	Charges for Service	466,252	486,430	479,635	364,804	479,635	581,294
529	Fines and Forfeitures	190,558	131,474	220,000	85,838	220,000	578,655
530	Interest	4,990	6,398	13,220	9,456	20,811	10,596
531	Other	61,515	80,490	76,340	54,908	103,840	153,320
<b>532</b>	<b>Expenses</b>	<b>\$ 537,670</b>	<b>\$ 576,725</b>	<b>\$ 634,409</b>	<b>\$ 265,132</b>	<b>\$ 634,408</b>	<b>\$ 1,232,790</b>
<b>533</b>	<b>Labor and Benefits</b>	<b>\$ 98,244</b>	<b>\$ 87,209</b>	<b>\$ 156,227</b>	<b>\$ 114,376</b>	<b>156,227</b>	<b>\$ 214,116</b>
534	Full Time	63,578	54,700	102,060	76,326	102,060	140,115
535	Benefits	31,284	28,796	51,368	35,765	51,368	68,823
536	Insurance	1,654	1,999	2,498	1,917	2,431	2,839
537	Other Compensation	1,729	1,714	301	368	-	2,339
<b>538</b>	<b>Operating</b>	<b>\$ 115,765</b>	<b>\$ 157,148</b>	<b>\$ 159,500</b>	<b>\$ 88,772</b>	<b>\$ 159,500</b>	<b>\$ 247,773</b>
539	Charges and Fees	78,405	74,544	80,000	51,380	79,019	85,000
540	Contract Services	7,686	49,598	17,500	10,147	17,500	34,528
541	Equipment	3,325	19,274	40,000	7,767	40,000	106,725
542	Operating Supplies	1,578	246	5,800	3,930	5,800	1,920
543	Professional Development	-	-	1,500	-	1,500	1,900
544	Repairs	17,701	13,486	14,500	15,481	15,481	17,500
545	Uniforms and Gear	42	-	200	67	200	200
546	Rent	7,029	-	-	-	-	-
<b>547</b>	<b>Interfund Charges</b>	<b>\$ 79,893</b>	<b>\$ 88,601</b>	<b>\$ 74,914</b>	<b>\$ 61,984</b>	<b>\$ 74,913</b>	<b>\$ 97,133</b>
548	Administrative Overhead	53,996	55,658	58,878	39,252	47,159	66,496
549	Facility	10,649	12,567	9,954	6,636	9,954	8,661
550	Information Technology	9,609	3,092	-	-	-	-
551	Liability Insurance	432	10,940	544	12,263	12,263	17,422
552	Fleet	4,508	5,904	4,928	3,285	4,928	3,954
553	Fuel Charges	699	440	610	548	610	600
<b>554</b>	<b>Capital Outlay</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 430,000</b>
555	Capital Equipment	-	-	-	-	-	430,000
<b>556</b>	<b>Debt Service</b>	<b>\$ 243,767</b>	<b>\$ 243,767</b>	<b>\$ 243,768</b>	<b>\$ -</b>	<b>\$ 243,768</b>	<b>\$ 243,768</b>
557	Interest Expense	27,372	24,126	20,832	-	20,832	17,488
558	Principal	216,395	219,641	222,936	-	222,936	226,280
<b>559</b>	<b>402 Fleet and Equipment Fund</b>	<b>\$ 301,730</b>	<b>\$ (2,320,228)</b>	<b>\$ 1,347,296</b>	<b>\$ 96,126</b>	<b>\$ 3,150,718</b>	<b>\$ 154,425</b>
<b>560</b>	<b>Revenue</b>	<b>\$ 6,803,057</b>	<b>\$ 8,892,741</b>	<b>\$ 7,735,732</b>	<b>\$ 5,484,195</b>	<b>\$ 7,884,354</b>	<b>\$ 9,352,721</b>
561	Charges for Service	1,028,231	1,085,340	950,606	820,090	950,606	1,205,958
562	Interfund Revenue	5,620,574	7,503,223	6,634,340	4,507,093	6,706,507	8,080,991
563	Interest	28,632	51,466	50,786	90,714	123,173	15,772
564	Other	-	19,885	-	4,068	4,068	-



**2024 Recommended Budget**  
**By Department, By Fund, By Account Classification**  
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Line Item Ref #	By Department By Fund By Classification	2021	2022	2023	2023	2023	2024
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
565	Capital Proceeds	125,620	232,826	100,000	62,230	100,000	50,000
<b>566</b>	<b>Expenses</b>	<b>\$ 7,104,787</b>	<b>\$ 6,572,512</b>	<b>\$ 9,083,028</b>	<b>\$ 5,580,321</b>	<b>\$ 11,035,072</b>	<b>\$ 9,507,146</b>
<b>567</b>	<b>Labor and Benefits</b>	<b>\$ 1,322,137</b>	<b>\$ 1,417,756</b>	<b>\$ 1,654,505</b>	<b>\$ 1,043,402</b>	1,654,505	<b>\$ 1,725,270</b>
568	Full Time	932,650	984,226	1,128,737	702,600	1,128,737	1,132,820
569	Overtime	2,590	11,550	20,058	4,866	20,058	17,110
570	Benefits	355,375	381,697	450,624	305,469	450,624	514,470
571	Insurance	27,804	34,310	46,206	29,636	46,206	49,429
572	Other Compensation	3,718	5,972	8,880	831	8,880	11,441
<b>573</b>	<b>Operating</b>	<b>\$ 2,475,684</b>	<b>\$ 3,103,966</b>	<b>\$ 2,810,916</b>	<b>\$ 2,287,180</b>	<b>\$ 2,810,916</b>	<b>\$ 2,963,160</b>
574	Charges and Fees	410	410	750	170	750	675
575	Contract Services	45,754	28,073	28,800	70,980	70,980	30,782
576	Equipment	68,068	68,427	3,200	8,508	8,508	31,900
577	Equipment Maintenance	1,127,541	1,350,628	1,137,000	1,093,041	1,094,820	1,214,558
578	Operating Supplies	26,723	40,395	39,000	8,119	39,000	36,530
579	Professional Development	10,283	23,254	18,428	16,844	18,428	18,386
580	Repairs	257,760	244,774	225,500	190,958	220,192	210,750
581	Utilities	781	839	852	317	852	775
582	Uniforms and Gear	397	538	1,000	294	1,000	900
583	Fuel	937,967	1,346,627	1,356,386	897,949	1,356,386	1,417,904
<b>584</b>	<b>Interfund Charges</b>	<b>\$ 265,271</b>	<b>\$ 399,337</b>	<b>\$ 323,620</b>	<b>\$ 507,447</b>	<b>\$ 323,620</b>	<b>\$ 492,316</b>
585	Facility	77,229	82,094	53,913	196,971	53,913	118,896
586	Information Technology	78,548	99,770	187,597	125,417	187,597	266,265
587	Liability Insurance	50,439	52,960	63,552	42,368	63,552	88,973
588	Fleet	18,562	27,646	15,009	10,006	15,009	14,390
589	Fuel Charges	3,125	3,683	3,549	2,771	3,549	3,792
590	Departmental Services	37,369	133,183	-	129,914	-	-
<b>591</b>	<b>Capital Outlay</b>	<b>\$ 3,041,695</b>	<b>\$ 1,651,454</b>	<b>\$ 4,293,987</b>	<b>\$ 1,742,293</b>	<b>\$ 6,246,031</b>	<b>\$ 4,326,400</b>
592	Capital Equipment	3,041,695	1,651,454	4,293,987	1,742,293	6,246,031	4,326,400
<b>593</b>	<b>406 Facilities Management Fund</b>	<b>\$ 108,409</b>	<b>\$ (3,662)</b>	<b>\$ (1)</b>	<b>\$ 266,970</b>	<b>\$ (3,398)</b>	<b>\$ (180,284)</b>
<b>594</b>	<b>Revenue</b>	<b>\$ 2,838,540</b>	<b>\$ 3,114,346</b>	<b>\$ 3,736,807</b>	<b>\$ 2,893,312</b>	<b>\$ 4,139,063</b>	<b>\$ 4,226,773</b>
595	Charges for Service	6,346	3,384	-	2,256	2,256	1,719
596	Interfund Revenue	2,813,621	3,091,847	3,718,698	2,879,132	4,118,698	4,202,469
597	Interest	578	(745)	349	(2,015)	349	1,653
598	Other	17,996	19,860	17,760	13,940	17,760	20,932
<b>599</b>	<b>Expenses</b>	<b>\$ 2,946,949</b>	<b>\$ 3,110,683</b>	<b>\$ 3,736,806</b>	<b>\$ 3,160,282</b>	<b>\$ 4,135,665</b>	<b>\$ 4,046,489</b>
<b>600</b>	<b>Labor and Benefits</b>	<b>\$ 596,870</b>	<b>\$ 651,288</b>	<b>\$ 874,390</b>	<b>\$ 605,054</b>	873,249	<b>\$ 905,183</b>
601	Full Time	402,516	468,860	617,883	431,581	614,449	644,706
602	Seasonal	-	553	-	-	-	-
603	Overtime	4,864	2,560	4,942	7,235	7,235	4,942
604	Benefits	161,982	155,937	221,135	142,537	221,135	211,083
605	Insurance	24,320	20,164	30,430	22,561	30,430	37,411
606	Other Compensation	3,188	3,213	-	1,141	-	7,041
<b>607</b>	<b>Operating</b>	<b>\$ 2,111,186</b>	<b>\$ 2,254,925</b>	<b>\$ 2,554,249</b>	<b>\$ 2,349,443</b>	<b>\$ 2,954,249</b>	<b>\$ 2,789,624</b>
608	Contract Services	210,650	325,220	264,355	314,287	314,287	280,530
609	Equipment	841	869	1,750	4,762	4,762	22,400
610	Operating Supplies	27,000	29,742	31,700	25,207	31,700	33,294
611	Professional Development	267	666	2,500	5,109	5,109	4,500
612	Repairs	22,047	20,835	29,486	17,766	29,486	37,340
613	Utilities	1,849,915	1,876,271	2,223,808	1,978,883	2,565,476	2,410,910
614	Uniforms and Gear	466	553	650	3,429	3,429	650
615	Rent	-	769	-	-	-	-
<b>616</b>	<b>Interfund Charges</b>	<b>\$ 238,893</b>	<b>\$ 204,470</b>	<b>\$ 308,167</b>	<b>\$ 205,785</b>	<b>\$ 308,167</b>	<b>\$ 351,682</b>
617	Facility	22,808	29,692	46,351	30,901	46,351	22,389
618	Information Technology	59,221	67,389	136,230	91,276	136,230	163,028
619	Liability Insurance	85,679	89,962	107,954	71,969	107,954	151,136
620	Fleet	15,198	13,811	13,911	9,274	13,911	12,358
621	Fuel Charges	3,539	3,616	3,721	2,365	3,721	2,771

**2024 Recommended Budget**  
**By Department, By Fund, By Account Classification**  
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Line Item Ref #	By Department By Fund By Classification	2021 Actual	2022 Actual	2023 Adopted	2023 Actual YTD	2023 Year End Estimated	2024 Recommended
622	Departmental Services	52,448	-	-	-	-	-
<b>623</b>	<b>Total General Services Expenditures</b>	<b>\$ 23,841,666</b>	<b>\$ 27,646,750</b>	<b>\$ 32,942,038</b>	<b>\$ 23,503,684</b>	<b>\$ 36,843,425</b>	<b>\$ 39,871,502</b>
<b>624</b>	<b>Human Resources</b>						
<b>625</b>	<b>100 General Fund</b>	<b>\$ 1,657,740</b>	<b>\$ 2,094,458</b>	<b>\$ 3,020,228</b>	<b>\$ 1,641,388</b>	<b>\$ 3,010,946</b>	<b>\$ 3,042,735</b>
<b>626</b>	<b>Revenue</b>	<b>\$ -</b>	<b>\$ 216</b>	<b>\$ -</b>	<b>\$ 332</b>	<b>\$ 332</b>	<b>\$ -</b>
627	Charges for Service	-	216	-	332	332	-
<b>628</b>	<b>Expenses</b>	<b>\$ 1,657,740</b>	<b>\$ 2,094,674</b>	<b>\$ 3,020,228</b>	<b>\$ 1,641,720</b>	<b>\$ 3,011,278</b>	<b>\$ 3,042,735</b>
<b>629</b>	<b>Labor and Benefits</b>	<b>\$ 942,928</b>	<b>\$ 1,247,161</b>	<b>\$ 2,042,088</b>	<b>\$ 1,032,331</b>	<b>\$ 2,033,138</b>	<b>\$ 1,953,372</b>
630	Full Time	631,180	785,514	850,282	581,614	849,697	930,053
631	Seasonal	98,880	165,635	357,000	164,123	357,000	478,800
632	Overtime	353	977	-	585	585	-
633	Benefits	187,854	248,468	303,972	203,108	303,972	374,114
634	Insurance	1,972	23,365	127,873	49,589	127,873	128,590
635	Other Compensation	20,778	21,354	400,855	32,186	391,905	39,815
636	Pensions	1,911	1,848	2,106	1,127	2,106	2,000
<b>637</b>	<b>Operating</b>	<b>\$ 382,692</b>	<b>\$ 509,555</b>	<b>\$ 644,278</b>	<b>\$ 385,254</b>	<b>\$ 644,278</b>	<b>\$ 650,002</b>
638	Contract Services	151,209	297,674	234,414	208,003	234,414	264,040
639	Equipment	18,910	29,057	51,644	22,596	51,644	35,300
640	Operating Supplies	100,325	134,371	166,150	103,237	166,150	167,000
641	Professional Development	52,999	48,453	192,070	51,419	192,070	183,662
642	Insurance and Claims	59,250	-	-	-	-	-
<b>643</b>	<b>Interfund Charges</b>	<b>\$ 332,120</b>	<b>\$ 337,958</b>	<b>\$ 333,862</b>	<b>\$ 224,135</b>	<b>\$ 333,862</b>	<b>\$ 439,361</b>
644	Facility	32,000	39,486	47,177	31,451	47,177	74,702
645	Information Technology	296,328	294,301	281,680	189,347	281,680	357,652
646	Liability Insurance	3,792	4,171	5,005	3,337	5,005	7,007
<b>647</b>	<b>404 Insurance Fund</b>	<b>\$ 371,230</b>	<b>\$ (541,770)</b>	<b>\$ 772,029</b>	<b>\$ (1,049,753)</b>	<b>\$ 392,516</b>	<b>\$ (419,344)</b>
<b>648</b>	<b>Revenue</b>	<b>\$ 15,049,864</b>	<b>\$ 16,813,372</b>	<b>\$ 17,883,445</b>	<b>\$ 14,695,566</b>	<b>\$ 18,262,958</b>	<b>\$ 25,867,478</b>
649	Charges for Service	4,507	5,914	2,500	6,602	6,602	6,000
650	Intergovernmental	-	-	175,000	-	175,000	175,000
651	Interfund Revenue	14,468,713	16,309,758	17,251,218	13,949,935	17,226,724	24,139,588
652	Interest	23,634	31,192	58,534	64,559	146,342	84,220
653	Other	553,010	466,508	396,193	674,469	708,290	462,670
654	Transfers In	-	-	-	-	-	1,000,000
<b>655</b>	<b>Expenses</b>	<b>\$ 15,421,094</b>	<b>\$ 16,271,602</b>	<b>\$ 18,655,474</b>	<b>\$ 13,645,813</b>	<b>\$ 18,655,474</b>	<b>\$ 25,448,134</b>
<b>656</b>	<b>Labor and Benefits</b>	<b>\$ 1,416,924</b>	<b>\$ 1,564,429</b>	<b>\$ 1,548,599</b>	<b>\$ 1,327,141</b>	<b>\$ 1,548,599</b>	<b>\$ 1,331,538</b>
657	Benefits	1,276,908	1,320,314	1,204,004	1,032,019	1,201,479	746,042
658	Full Time	130,356	214,272	243,112	243,026	243,112	482,895
659	Insurance	530	433	581	2,006	2,006	1,217
660	Other Compensation	1,492	28,420	100,902	48,989	100,902	101,384
661	Seasonal	7,639	990	-	1,100	1,100	-
<b>662</b>	<b>Operating</b>	<b>\$ 13,994,011</b>	<b>\$ 14,677,313</b>	<b>\$ 16,582,248</b>	<b>\$ 12,115,316</b>	<b>\$ 16,596,748</b>	<b>\$ 24,050,575</b>
663	Contract Services	682,662	627,257	798,175	572,151	812,675	981,150
664	Charges and Fees	4,954	-	4,954	-	4,954	4,954
665	Equipment	-	2,517	-	407	407	-
666	Insurance and Claims	13,296,870	14,082,817	15,627,199	11,542,968	15,627,199	22,904,656
667	Operating Supplies	(3,963)	(41,948)	143,320	(8,327)	142,913	146,370
668	Professional Development	7,487	6,670	8,600	8,116	8,600	13,445
669	Repairs	6,000	-	-	-	-	-
<b>670</b>	<b>Interfund Charges</b>	<b>\$ 10,160</b>	<b>\$ 29,860</b>	<b>\$ 24,627</b>	<b>\$ 17,590</b>	<b>\$ 24,627</b>	<b>\$ 66,021</b>
671	Information Technology	10,160	29,860	24,627	17,590	24,627	66,021
<b>672</b>	<b>Capital Outlay</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 185,766</b>	<b>\$ 185,766</b>	<b>\$ -</b>
673	Facilities	-	-	-	185,766	185,766	-
<b>674</b>	<b>Contingency</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 299,734</b>	<b>\$ -</b>
675	Contingency	-	-	500,000	-	299,734	-
<b>676</b>	<b>Total Human Resources Expenditures</b>	<b>\$ 17,078,834</b>	<b>\$ 18,366,276</b>	<b>\$ 21,675,702</b>	<b>\$ 15,287,533</b>	<b>\$ 21,666,752</b>	<b>\$ 28,490,869</b>

**2024 Recommended Budget**  
**By Department, By Fund, By Account Classification**  
**November 1, 2023**

Line Item Ref #	By Department By Fund By Classification	2021 Actual	2022 Actual	2023 Adopted	2023 Actual YTD	2023 Year End Estimated	2024 Recommended
<b>677</b>	<b>Information Technology</b>						
<b>678</b>	<b>401 Information Technology Fund</b>	\$ (128,071)	\$ 568,231	\$ 931,928	\$ 1,235,936	\$ 667,935	\$ 81,702
<b>679</b>	<b>Revenue</b>	\$ 7,642,721	\$ 8,895,096	\$ 10,460,519	\$ 7,194,167	\$ 10,496,546	\$ 12,536,389
680	Charges for Service	111,077	110,105	110,105	-	110,105	-
681	Interfund Revenue	7,514,835	8,767,643	10,323,210	7,182,735	10,323,210	12,512,707
682	Interest	16,809	17,348	27,204	11,432	63,231	23,682
<b>683</b>	<b>Expenses</b>	\$ 7,514,650	\$ 9,463,327	\$ 11,392,447	\$ 8,430,103	\$ 11,164,481	\$ 12,618,091
<b>684</b>	<b>Labor and Benefits</b>	\$ 2,682,634	\$ 2,970,809	\$ 3,198,767	\$ 2,373,450	\$ 3,200,801	\$ 3,668,797
685	Full Time	1,998,268	2,152,056	2,351,498	1,758,631	2,351,498	2,628,437
686	Benefits	649,376	705,540	773,167	566,031	773,167	940,278
687	Insurance	3,423	4,528	5,727	4,526	5,727	6,817
688	Other Compensation	31,567	108,685	68,375	44,262	70,409	93,265
<b>689</b>	<b>Operating</b>	\$ 4,203,662	\$ 5,966,933	\$ 6,755,369	\$ 4,639,173	\$ 6,506,708	\$ 8,221,424
690	Contract Services	2,860,479	3,971,701	4,756,335	3,662,120	4,756,335	6,271,093
691	Equipment	684,844	1,392,645	1,325,882	519,408	1,077,221	1,193,294
692	Operating Supplies	19,257	43,257	35,000	31,816	34,845	35,000
693	Professional Development	53,268	67,500	87,000	80,086	87,000	87,000
694	Repairs	488	-	-	155	155	-
695	Utilities	585,216	491,831	551,152	345,588	551,152	635,037
696	System Maintenance	109	-	-	-	-	-
<b>697</b>	<b>Interfund Charges</b>	\$ 261,930	\$ 316,491	\$ 188,311	\$ 148,819	\$ 188,311	\$ 227,870
698	Facility	66,909	81,247	52,968	35,312	52,968	92,221
699	Information Technology	190,590	230,507	129,800	109,761	129,800	129,800
700	Liability Insurance	1,328	2,656	3,187	2,125	3,187	4,462
701	Fleet	2,929	1,593	2,054	1,369	2,054	1,114
702	Fuel Charges	174	488	302	252	302	273
<b>703</b>	<b>Capital Outlay</b>	\$ 366,424	\$ 209,093	\$ 1,250,000	\$ 1,268,661	\$ 1,268,661	\$ 500,000
704	Computer Systems	332,304	-	-	-	-	-
705	Capital Equipment	34,120	209,093	1,250,000	1,268,661	1,268,661	500,000
<b>706</b>	<b>201 Sales Tax CIP Fund</b>	\$ -	\$ -	\$ 250,000	\$ 105,729	\$ 125,000	\$ 5,125,000
<b>707</b>	<b>Revenue</b>	\$ -	\$ -	\$ 250,000	\$ 1,853	\$ 125,000	\$ 125,000
708	Intergovernmental	-	-	250,000	1,853	125,000	125,000
<b>709</b>	<b>Expenses</b>	\$ -	\$ -	\$ 500,000	\$ 107,582	\$ 250,000	\$ 5,250,000
<b>710</b>	<b>Capital Outlay</b>	\$ -	\$ -	\$ 500,000	\$ 107,582	\$ 250,000	\$ 5,250,000
711	Capital Equipment	-	-	500,000	107,582	250,000	5,250,000
<b>712</b>	<b>Total Information Technology Expenditures</b>	\$ 7,514,650	\$ 9,463,327	\$ 11,892,447	\$ 8,537,685	\$ 11,414,481	\$ 17,868,091
<b>713</b>	<b>Parks and Recreation</b>						
<b>714</b>	<b>100 General Fund</b>	\$ 7,587,608	\$ 9,253,382	\$ 10,082,228	\$ 7,412,761	\$ 10,585,161	\$ 11,324,203
<b>715</b>	<b>Revenue</b>	\$ 2,352,604	\$ 2,627,393	\$ 3,162,311	\$ 2,302,378	\$ 2,753,402	\$ 2,848,650
716	Licenses and Permits	1,500	1,125	1,200	1,500	1,500	1,200
717	Charges for Service	1,849,213	2,204,528	2,863,243	1,942,065	2,393,089	2,573,261
718	Intergovernmental	354,201	398,233	271,743	325,228	325,228	244,495
719	Other	147,690	23,508	26,125	33,585	33,585	29,694
<b>720</b>	<b>Expenses</b>	\$ 9,940,212	\$ 11,880,776	\$ 13,244,539	\$ 9,715,138	\$ 13,338,563	\$ 14,172,853
<b>721</b>	<b>Labor and Benefits</b>	\$ 5,796,412	\$ 6,742,155	\$ 7,826,468	\$ 5,774,937	\$ 7,826,468	\$ 8,459,675
722	Full Time	2,878,182	3,336,328	3,857,337	2,599,812	3,826,256	4,220,124
723	Seasonal	1,375,840	1,666,348	2,046,590	1,703,755	2,046,590	1,829,210
724	Overtime	62,590	89,248	59,444	79,076	79,076	60,102
725	Benefits	1,183,615	1,335,652	1,509,723	1,104,066	1,509,723	1,941,188
726	Insurance	217,333	238,005	313,711	237,115	313,711	342,668
727	Other Compensation	78,851	76,574	39,663	51,112	51,112	66,383
<b>728</b>	<b>Operating</b>	\$ 2,189,747	\$ 2,784,553	\$ 2,994,501	\$ 2,173,991	\$ 3,030,489	\$ 3,256,983
729	Charges and Fees	4,381	11,101	6,979	9,784	9,784	59,004
730	Contract Services	466,924	745,406	666,334	493,154	670,416	875,480
731	Equipment	98,652	180,125	788,928	169,479	763,928	362,739
732	Equipment Maintenance	12,153	10,466	10,134	12,774	12,774	9,196

**2024 Recommended Budget**  
**By Department, By Fund, By Account Classification**  
**November 1, 2023**

Line Item Ref #	By Department By Fund By Classification	2021	2022	2023	2023	2023	2024
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
733	Grants and Contributions	128,627	69,910	10,680	26,101	26,101	20,830
734	Operating Supplies	232,907	388,533	284,452	203,735	245,441	266,386
735	Cost of Goods Sold	28,664	44,163	30,145	91,097	91,097	33,070
736	Professional Development	26,614	41,764	46,381	60,481	60,481	46,683
737	Insurance and Claims	-	-	5,700	-	5,700	5,130
738	Repairs	93,615	134,629	96,288	95,554	96,288	103,226
739	Utilities	775,904	820,003	662,777	651,419	662,777	828,258
740	System Maintenance	295,378	308,676	354,552	333,006	354,552	615,190
741	Uniforms and Gear	25,927	29,777	31,151	27,407	31,151	31,791
<b>742</b>	<b>Interfund Charges</b>	<b>\$ 1,829,861</b>	<b>\$ 2,280,252</b>	<b>\$ 2,423,570</b>	<b>\$ 1,708,175</b>	<b>\$ 2,423,570</b>	<b>\$ 2,404,801</b>
743	Facility	522,886	663,397	589,832	453,893	589,832	560,346
744	Information Technology	501,158	649,041	943,685	652,344	943,685	836,383
745	Liability Insurance	102,665	107,796	129,354	86,236	129,354	195,702
746	Fleet	583,635	744,806	653,604	435,736	653,604	699,903
747	Fuel Charges	95,000	115,212	107,095	79,965	107,095	112,467
748	Departmental Services	24,517	-	-	-	-	-
<b>749</b>	<b>Capital Outlay</b>	<b>\$ 124,193</b>	<b>\$ 73,816</b>	<b>\$ -</b>	<b>\$ 58,036</b>	<b>\$ 58,036</b>	<b>\$ 51,394</b>
750	Capital Equipment	124,193	73,816	-	-	-	51,394
751	Facilities	-	-	-	58,036	58,036	-
<b>752</b>	<b>116 Community Recreation Center Tax</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 122,990</b>
<b>753</b>	<b>Expenses</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 122,990</b>
<b>754</b>	<b>Labor and Benefits</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 101,390</b>
755	Full Time	-	-	-	-	-	68,911
756	Benefits	-	-	-	-	-	28,536
757	Insurance	-	-	-	-	-	3,943
<b>758</b>	<b>Operating</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 21,600</b>
759	Equipment	-	-	-	-	-	21,600
<b>760</b>	<b>201 Sales Tax CIP Fund</b>	<b>\$ 4,144,101</b>	<b>\$ 10,056,062</b>	<b>\$ 3,560,000</b>	<b>\$ 4,544,012</b>	<b>\$ 7,099,988</b>	<b>\$ 5,755,039</b>
<b>761</b>	<b>Revenue</b>	<b>\$ -</b>	<b>\$ 2,157</b>	<b>\$ 210,000</b>	<b>\$ 39,442</b>	<b>\$ 775,471</b>	<b>\$ 250,000</b>
762	Charges for Service	-	2,157	-	6,471	6,471	-
763	Intergovernmental	-	-	-	32,971	559,000	250,000
764	Other	-	-	210,000	-	210,000	-
<b>765</b>	<b>Expenses</b>	<b>\$ 4,144,101</b>	<b>\$ 10,058,219</b>	<b>\$ 3,770,000</b>	<b>\$ 4,583,454</b>	<b>\$ 7,875,459</b>	<b>\$ 6,005,039</b>
<b>766</b>	<b>Operating</b>	<b>\$ 106,552</b>	<b>\$ 60,771</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
767	Contract Services	87,300	48,102	-	-	-	-
768	Repairs	19,251	12,669	-	-	-	-
<b>769</b>	<b>Capital Outlay</b>	<b>\$ 4,037,550</b>	<b>\$ 9,997,448</b>	<b>\$ 3,770,000</b>	<b>\$ 4,583,454</b>	<b>\$ 7,875,459</b>	<b>\$ 6,005,039</b>
770	Facilities	10,514	43,052	375,000	512,672	538,000	225,000
771	Land	5,079	2,766	-	80,000	80,000	-
772	Other Projects	-	-	555,000	161,494	161,494	925,000
773	Parks	4,021,957	9,951,631	2,840,000	3,829,289	7,095,965	4,855,039
<b>774</b>	<b>204 Major Projects Capital Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 291,032</b>	<b>\$ 2,000,000</b>	<b>\$ (48,384,783)</b>
<b>775</b>	<b>Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 72,000,000</b>
776	Intergovernmental	-	-	-	-	-	3,000,000
777	Other	-	-	-	-	-	3,000,000
778	Capital Proceeds	-	-	-	-	-	66,000,000
<b>779</b>	<b>Expenses</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 291,032</b>	<b>\$ 2,000,000</b>	<b>\$ 23,615,217</b>
<b>780</b>	<b>Capital Outlay</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 291,032</b>	<b>\$ 2,000,000</b>	<b>\$ 23,615,217</b>
781	Facilities	-	-	-	291,032	2,000,000	23,615,217
<b>782</b>	<b>Total Parks and Recreation Expenditures</b>	<b>\$ 14,084,314</b>	<b>\$ 21,938,995</b>	<b>\$ 17,014,539</b>	<b>\$ 14,589,625</b>	<b>\$ 23,214,022</b>	<b>\$ 43,916,099</b>
<b>783</b>	<b>Police</b>						
<b>784</b>	<b>100 General Fund</b>	<b>\$ 25,026,787</b>	<b>\$ 26,803,477</b>	<b>\$ 29,921,988</b>	<b>\$ 21,044,473</b>	<b>\$ 30,025,236</b>	<b>\$ 31,593,715</b>
<b>785</b>	<b>Revenue</b>	<b>\$ 1,189,880</b>	<b>\$ 1,487,539</b>	<b>\$ 1,721,981</b>	<b>\$ 1,169,099</b>	<b>\$ 1,956,503</b>	<b>\$ 1,869,778</b>
786	Licenses and Permits	525	1,225	957	325	957	1,000
787	Charges for Service	747,980	875,450	905,302	702,094	805,302	809,081
788	Intergovernmental	416,331	591,895	787,281	427,191	1,088,064	1,040,197

**2024 Recommended Budget**  
**By Department, By Fund, By Account Classification**  
**November 1, 2023**

Line Item Ref #	By Department By Fund By Classification	2021	2022	2023	2023	2023	2024
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
789	Fines and Forfeitures	18,766	8,938	28,441	35,974	58,665	19,500
790	Other	6,279	9,398	-	3,515	3,515	-
791	Capital Proceeds	-	633	-	-	-	-
<b>792</b>	<b>Expenses</b>	<b>\$ 26,216,667</b>	<b>\$ 28,291,016</b>	<b>\$ 31,643,969</b>	<b>\$ 22,213,572</b>	<b>\$ 31,981,739</b>	<b>\$ 33,463,493</b>
<b>793</b>	<b>Labor and Benefits</b>	<b>\$ 17,873,725</b>	<b>\$ 18,575,139</b>	<b>\$ 22,142,766</b>	<b>\$ 15,458,474</b>	<b>\$ 22,095,403</b>	<b>\$ 23,316,869</b>
794	Full Time	11,843,506	12,171,074	14,801,933	10,088,295	14,793,707	15,027,125
795	Seasonal	51,703	8,100	-	8,226	8,226	-
796	Overtime	1,386,427	1,503,582	1,499,999	1,390,146	1,499,999	1,706,689
797	Benefits	3,950,590	4,029,682	4,873,222	3,256,820	4,823,222	5,225,818
798	Insurance	453,284	599,098	809,847	619,994	809,847	932,655
799	Other Compensation	188,215	263,604	157,765	94,992	160,402	424,582
<b>800</b>	<b>Operating</b>	<b>\$ 2,339,642</b>	<b>\$ 2,620,659</b>	<b>\$ 2,919,947</b>	<b>\$ 2,155,734</b>	<b>\$ 3,193,104</b>	<b>\$ 2,675,265</b>
801	Charges and Fees	1,285	1,847	700	1,192	1,192	630
802	Contract Services	660,537	999,954	818,433	707,092	918,433	969,769
803	Equipment	659,172	450,538	1,014,110	502,854	1,187,267	560,850
804	Fuel	92	-	-	40	40	-
805	Grants and Contributions	6,408	23,963	24,654	16,857	24,654	30,120
806	Operating Supplies	248,486	297,746	286,491	265,508	285,959	284,510
807	Professional Development	487,741	531,029	440,835	414,763	440,835	506,891
808	Insurance and Claims	1,000	1,553	-	-	-	-
809	Repairs	(2,859)	23,232	22,016	5,109	22,016	19,855
810	Rent	90,339	108,392	112,058	100,643	112,058	106,200
811	Equipment Maintenance	1,413	3,555	2,550	758	2,550	-
812	Uniforms and Gear	186,029	178,850	198,100	140,918	198,100	196,440
<b>813</b>	<b>Interfund Charges</b>	<b>\$ 6,000,281</b>	<b>\$ 6,899,874</b>	<b>\$ 6,581,256</b>	<b>\$ 4,571,162</b>	<b>\$ 6,581,256</b>	<b>\$ 7,471,359</b>
814	Facility	424,375	559,643	644,237	466,756	644,237	715,524
815	Information Technology	2,167,165	2,453,583	2,098,639	1,553,184	2,098,639	2,636,012
816	Liability Insurance	271,251	305,157	366,188	244,125	366,188	512,664
817	Fleet	647,372	925,567	779,833	519,889	779,833	842,981
818	Fuel Charges	184,040	202,260	206,154	129,737	206,154	173,472
819	Comm Center	2,306,079	2,453,665	2,486,205	1,657,470	2,486,205	2,590,706
<b>820</b>	<b>Capital Outlay</b>	<b>\$ 3,019</b>	<b>\$ 195,344</b>	<b>\$ -</b>	<b>\$ 28,203</b>	<b>\$ 111,976</b>	<b>\$ -</b>
821	Capital Equipment	3,019	154,209	-	-	83,773	-
822	Computer Systems	-	8,000	-	-	-	-
823	Facilities	-	33,135	-	28,203	28,203	-
<b>824</b>	<b>107 First Responder Tax Fund</b>	<b>\$ 335,450</b>	<b>\$ 648,757</b>	<b>\$ 1,867,584</b>	<b>\$ 975,544</b>	<b>\$ 1,823,184</b>	<b>\$ 2,484,540</b>
<b>825</b>	<b>Expenses</b>	<b>\$ 335,450</b>	<b>\$ 648,757</b>	<b>\$ 1,867,584</b>	<b>\$ 975,544</b>	<b>\$ 1,823,184</b>	<b>\$ 2,484,540</b>
<b>826</b>	<b>Labor and Benefits</b>	<b>\$ 319,924</b>	<b>\$ 371,211</b>	<b>\$ 1,117,595</b>	<b>\$ 520,663</b>	<b>\$ 1,117,595</b>	<b>\$ 1,842,147</b>
827	Full Time	261,292	290,685	816,771	377,371	805,541	1,253,116
828	Overtime	3,351	4,208	-	11,230	11,230	-
829	Benefits	52,123	69,989	272,820	123,164	272,820	525,678
830	Insurance	2,707	5,888	27,553	8,542	27,553	55,753
831	Other Compensation	450	441	451	356	451	7,600
<b>832</b>	<b>Operating</b>	<b>\$ 13,461</b>	<b>\$ 36,590</b>	<b>\$ 470,496</b>	<b>\$ 196,711</b>	<b>\$ 270,496</b>	<b>\$ 283,100</b>
833	Contract Services	-	-	200,000	-	-	-
834	Equipment	13,461	25,028	200,954	196,711	200,954	217,700
835	Operating Supplies	-	380	18,960	-	18,960	17,000
836	Professional Development	-	-	29,000	-	29,000	29,000
837	Uniforms and Gear	-	11,181	21,582	-	21,582	19,400
<b>838</b>	<b>Interfund Charges</b>	<b>\$ 5,451</b>	<b>\$ 240,956</b>	<b>\$ 279,493</b>	<b>\$ 213,100</b>	<b>\$ 279,493</b>	<b>\$ 359,293</b>
839	Information Technology	5,451	70,173	126,335	88,655	126,335	147,737
840	Fleet	-	129,850	138,606	92,404	121,117	165,822
841	Fuel Charges	-	40,933	14,552	32,041	32,041	45,734
<b>842</b>	<b>Capital Outlay</b>	<b>\$ (3,386)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 45,070</b>	<b>\$ 155,600</b>	<b>\$ -</b>
843	Capital Equipment	(3,386)	-	-	45,070	155,600	-
<b>844</b>	<b>115 Public Safety Impact Fee Fund</b>	<b>\$ -</b>	<b>\$ 107,170</b>	<b>\$ 114,051</b>	<b>\$ 98,815</b>	<b>\$ 114,051</b>	<b>\$ 114,051</b>
<b>845</b>	<b>Revenue</b>	<b>\$ -</b>	<b>\$ 107,170</b>	<b>\$ 114,051</b>	<b>\$ 98,815</b>	<b>\$ 114,051</b>	<b>\$ 114,051</b>

**2024 Recommended Budget**  
**By Department, By Fund, By Account Classification**  
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Line Item Ref #	By Department By Fund By Classification	2021	2022	2023	2023	2023	2024
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
846	Charges for Service	-	107,170	114,051	98,815	114,051	114,051
<b>847</b>	<b>201 Sales Tax CIP Fund</b>	\$ 940,163	\$ (658)	\$ -	\$ -	\$ -	\$ -
<b>848</b>	<b>Revenue</b>	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -
849	Intergovernmental	150,000	-	-	-	-	-
<b>850</b>	<b>Expenses</b>	\$ 1,090,163	\$ (658)	\$ -	\$ -	\$ -	\$ -
<b>851</b>	<b>Operating</b>	\$ -	\$ (658)	\$ -	\$ -	\$ -	\$ -
852	Contract Services	-	(658)	-	-	-	-
<b>853</b>	<b>Capital Outlay</b>	\$ 1,090,163	\$ -	\$ -	\$ -	\$ -	\$ -
854	Facilities	1,090,163	-	-	-	-	-
<b>855</b>	<b>308 Parking Authority Fund</b>	\$ 62,221	\$ 110,625	\$ 215,911	\$ 93,166	\$ 215,911	\$ 453,426
<b>856</b>	<b>Expenses</b>	\$ 62,221	\$ 110,625	\$ 215,911	\$ 93,166	\$ 215,911	\$ 453,426
<b>857</b>	<b>Labor and Benefits</b>	\$ 52,629	\$ 80,638	\$ 172,157	\$ 60,805	\$ 172,157	\$ 396,232
858	Full Time	42,792	60,348	108,174	42,811	106,867	245,616
859	Overtime	511	2,359	-	1,307	1,307	-
860	Benefits	7,640	14,664	57,595	13,907	57,595	133,660
861	Insurance	1,686	3,266	6,388	2,780	6,388	15,866
862	Other Compensation	-	-	-	-	-	1,090
<b>863</b>	<b>Interfund Charges</b>	\$ 9,592	\$ 29,987	\$ 43,754	\$ 32,361	\$ 43,754	\$ 57,194
864	Information Technology	4,790	23,454	43,754	32,361	43,754	57,194
865	Fleet	4,802	6,533	-	-	-	-
<b>866</b>	<b>405 Comm Center Fund</b>	\$ 1,746,439	\$ 2,079,881	\$ 2,860,508	\$ 1,443,401	\$ 3,243,115	\$ 3,205,127
<b>867</b>	<b>Revenue</b>	\$ 5,118,962	\$ 5,337,990	\$ 5,578,443	\$ 3,881,737	\$ 5,597,141	\$ 5,999,098
868	Charges for Service	2,148,548	2,232,652	2,359,646	1,727,452	2,359,646	2,578,897
869	Intergovernmental	65,898	-	-	-	-	-
870	Interfund Revenue	2,803,531	3,004,039	3,104,320	2,069,547	3,104,320	3,309,532
871	Interest	10,175	10,099	23,877	16,189	42,575	20,069
872	Other	90,810	91,200	90,600	68,550	90,600	90,600
<b>873</b>	<b>Expenses</b>	\$ 6,865,401	\$ 7,417,871	\$ 8,438,951	\$ 5,325,138	\$ 8,840,256	\$ 9,204,225
<b>874</b>	<b>Labor and Benefits</b>	\$ 4,547,809	\$ 4,867,082	\$ 5,755,425	\$ 3,770,477	\$ 5,756,730	\$ 6,428,043
875	Full Time	2,875,163	2,866,350	3,647,509	2,146,329	3,555,995	3,976,674
876	Overtime	599,892	925,404	742,353	786,635	786,635	810,807
877	Benefits	1,022,199	1,029,040	1,355,172	777,574	1,354,161	1,565,647
878	Insurance	5,955	24,710	10,391	11,402	11,402	24,611
879	Other Compensation	44,600	21,578	-	48,537	48,537	50,304
<b>880</b>	<b>Operating</b>	\$ 437,662	\$ 537,221	\$ 507,521	\$ 258,431	\$ 507,521	\$ 480,488
881	Contract Services	100,211	66,149	79,343	60,071	79,343	71,126
882	Equipment	49,161	166,453	125,293	38,655	125,293	112,764
883	Grants and Contributions	1,196	1,384	1,470	-	1,470	1,323
884	Operating Supplies	39,429	65,332	34,888	15,752	34,888	31,494
885	Professional Development	82,731	96,579	101,600	16,028	101,600	101,600
886	Repairs	14,057	30,873	27,460	11,720	27,460	24,714
887	Utilities	123,211	63,977	91,267	79,331	91,267	91,267
888	Rent	27,665	46,474	46,200	36,875	46,200	46,200
<b>889</b>	<b>Interfund Charges</b>	\$ 1,483,397	\$ 1,500,251	\$ 1,646,005	\$ 1,108,738	\$ 1,646,005	\$ 2,145,694
890	Administrative Overhead	350,130	356,168	394,026	262,684	394,026	474,127
891	Facility	40,529	27,096	62,039	41,359	62,039	96,581
892	Information Technology	1,043,918	1,054,515	1,121,520	760,020	1,121,520	1,479,966
893	Liability Insurance	8,356	8,773	10,528	7,019	10,528	14,739
894	Fleet	38,710	51,804	55,320	36,880	55,320	79,267
895	Fuel Charges	1,754	1,895	2,572	776	2,572	1,014
<b>896</b>	<b>Capital Outlay</b>	\$ 396,532	\$ 513,318	\$ 530,000	\$ 187,492	\$ 930,000	\$ 150,000
897	Capital Equipment	-	-	-	307	307	-
898	Communication Systems	396,532	513,318	530,000	187,185	929,693	150,000
<b>899</b>	<b>Total Police Expenditures</b>	\$ 34,569,902	\$ 36,467,611	\$ 42,166,415	\$ 28,607,420	\$ 42,861,090	\$ 45,605,684

**2024 Recommended Budget**  
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Line Item Ref #	By Department By Fund By Classification	2021	2022	2023	2023	2023	2024
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
<b>900</b>	<b>Water Utilities</b>						
<b>901</b>	<b>301 Water Fund</b>	\$ 851,678	\$ 6,895,350	\$ 517,709	\$ (344,590)	\$ 2,834,027	\$ 1,704,431
<b>902</b>	<b>Revenue</b>	\$ 11,000,012	\$ 10,191,129	\$ 11,070,767	\$ 8,504,562	\$ 15,233,023	\$ 11,436,628
903	Charges for Service	8,583,342	8,813,730	9,130,969	7,342,457	9,130,969	9,269,500
904	Intergovernmental	1,041,999	109,676	646,449	318,148	946,449	826,740
905	Interfund Revenue	862,307	864,481	860,628	542,098	860,628	994,458
906	Interest	40,606	42,861	153,259	62,598	183,616	46,840
907	Other	62,561	88,858	65,462	31,860	65,462	59,090
908	Capital Proceeds	409,197	271,523	214,000	207,401	4,045,899	240,000
<b>909</b>	<b>Expenses</b>	\$ 11,851,690	\$ 17,086,479	\$ 11,588,476	\$ 8,159,972	\$ 18,067,050	\$ 13,141,059
<b>910</b>	<b>Labor and Benefits</b>	\$ 3,157,257	\$ 3,184,034	\$ 3,733,904	\$ 2,522,957	\$ 3,736,399	\$ 4,143,684
911	Full Time	2,125,728	2,138,353	2,499,016	1,683,742	2,499,016	2,695,205
912	Seasonal	-	-	-	-	-	-
913	Overtime	105,849	111,651	122,362	94,757	122,362	119,387
914	Benefits	827,356	823,155	965,296	649,818	965,296	1,117,785
915	Insurance	77,660	91,169	125,413	88,922	125,413	143,940
916	Other Compensation	20,663	19,707	21,817	5,717	24,312	67,367
<b>917</b>	<b>Operating</b>	\$ 1,055,928	\$ 1,362,360	\$ 1,485,487	\$ 869,579	\$ 1,485,487	\$ 1,794,349
918	Charges and Fees	350	2,326	770	700	770	2,500
919	Contract Services	293,156	177,741	266,928	53,801	266,928	276,918
920	Equipment	90,695	107,141	111,835	58,645	111,835	90,200
921	Grants and Contributions	18,100	31,567	22,800	7,581	22,800	282,940
922	Operating Supplies	262,585	329,037	374,107	238,243	374,107	361,431
923	Professional Development	22,991	40,273	42,607	22,046	42,607	57,860
924	Repairs	60,637	69,727	79,935	57,514	79,935	79,450
925	Utilities	17,276	16,912	18,840	15,870	18,840	19,600
926	Rent	13,751	32,680	32,180	22,212	32,180	32,180
927	System Maintenance	273,334	550,275	528,300	389,864	528,300	583,180
928	Uniforms and Gear	3,054	4,680	7,185	3,103	7,185	8,090
<b>929</b>	<b>Interfund Charges</b>	\$ 1,558,843	\$ 1,724,867	\$ 1,814,708	\$ 1,221,317	\$ 1,814,708	\$ 1,972,719
930	Administrative Overhead	662,578	670,447	717,277	478,185	717,277	724,544
931	Facility	112,754	158,160	82,636	60,803	82,636	99,993
932	Information Technology	392,820	431,309	554,276	380,022	554,276	654,194
933	Liability Insurance	91,118	95,673	114,808	76,539	114,808	160,731
934	Fleet	224,266	276,447	255,355	170,237	255,355	256,457
935	Fuel Charges	75,306	92,830	90,356	55,533	90,356	76,800
<b>936</b>	<b>Capital Outlay</b>	\$ 5,444,409	\$ 9,948,232	\$ 3,710,000	\$ 3,328,333	\$ 10,644,622	\$ 3,970,000
937	Capital Equipment	6,049	-	-	-	-	100,000
938	Utility Systems	5,438,360	9,948,232	3,710,000	3,328,333	10,644,622	3,870,000
<b>939</b>	<b>Debt Service</b>	\$ 635,254	\$ 866,985	\$ 844,377	\$ 217,785	\$ 385,834	\$ 1,260,307
940	Interest Expense	114,521	92,521	121,795	48,053	78,365	226,427
941	Principal	520,733	774,465	722,582	169,732	307,469	1,033,880
<b>942</b>	<b>309 Ridges Irrigation Fund</b>	\$ (385)	\$ (83,616)	\$ 4,537	\$ (5,920)	\$ 68,742	\$ (4,770)
<b>943</b>	<b>Revenue</b>	\$ 334,120	\$ 572,495	\$ 365,403	\$ 311,063	\$ 370,758	\$ 390,733
944	Charges for Service	330,755	353,547	362,398	308,216	362,398	386,000
945	Interest	764	959	1,705	2,311	7,060	3,433
946	Capital Proceeds	2,600	217,989	1,300	536	1,300	1,300
<b>947</b>	<b>Expenses</b>	\$ 333,735	\$ 488,879	\$ 369,940	\$ 305,142	\$ 439,500	\$ 385,963
<b>948</b>	<b>Labor and Benefits</b>	\$ 109,639	\$ 116,611	\$ 123,339	\$ 94,724	\$ 123,339	\$ 128,593
949	Full Time	74,587	85,795	90,899	65,959	87,986	90,778
950	Overtime	3,082	3,236	3,216	6,129	6,129	3,294
951	Benefits	28,659	23,405	24,140	18,491	24,140	26,032
952	Insurance	3,099	3,975	4,881	3,988	4,881	5,400
953	Other Compensation	212	200	203	157	203	3,089
<b>954</b>	<b>Operating</b>	\$ 47,222	\$ 27,807	\$ 59,970	\$ 12,830	\$ 50,223	\$ 36,570
955	Contract Services	2,583	977	21,700	-	21,700	2,000
956	Equipment	-	-	2,500	-	2,500	1,000

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		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
957	Operating Supplies	393	947	1,000	552	1,000	1,200
958	Repairs	38,837	19,837	26,300	11,758	16,553	24,300
959	Utilities	713	550	570	400	570	570
960	System Maintenance	4,696	5,497	7,900	120	7,900	7,500
<b>961</b>	<b>Interfund Charges</b>	<b>\$ 147,619</b>	<b>\$ 170,981</b>	<b>\$ 160,469</b>	<b>\$ 108,281</b>	<b>\$ 160,469</b>	<b>\$ 144,638</b>
962	Administrative Overhead	23,592	24,887	27,436	18,291	27,436	29,206
963	Facility	106,069	127,965	114,474	76,316	114,474	94,344
964	Liability Insurance	1,109	1,164	1,397	931	1,397	1,956
965	Fleet	4,663	3,960	3,484	2,323	3,484	4,534
966	Fuel Charges	1,913	2,299	2,738	3,127	2,738	2,196
967	Utility Services	10,274	10,706	10,940	7,293	10,940	12,402
<b>968</b>	<b>Capital Outlay</b>	<b>\$ 29,254</b>	<b>\$ 173,480</b>	<b>\$ 10,000</b>	<b>\$ 89,307</b>	<b>\$ 89,307</b>	<b>\$ 60,000</b>
969	Utility Systems	29,254	173,480	10,000	89,307	89,307	60,000
<b>970</b>	<b>Debt Service</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,162</b>	<b>\$ -</b>	<b>\$ 16,162</b>	<b>\$ 16,162</b>
971	Interest Expense	-	-	3,235	-	3,235	3,041
972	Principal	-	-	12,927	-	12,927	13,121
<b>973</b>	<b>Total Water Utilities Expenditures</b>	<b>\$ 12,185,425</b>	<b>\$ 17,575,358</b>	<b>\$ 11,958,416</b>	<b>\$ 8,465,114</b>	<b>\$ 18,506,550</b>	<b>\$ 13,527,022</b>
<b>974</b>	<b>900 Joint Sewer Operations Fund</b>	<b>\$ (6,761,062)</b>	<b>\$ (2,691,474)</b>	<b>\$ 7,570,741</b>	<b>\$ (479,342)</b>	<b>\$ 12,071,220</b>	<b>\$ (19,748,700)</b>
<b>975</b>	<b>Revenue</b>	<b>\$ 20,899,813</b>	<b>\$ 19,674,817</b>	<b>\$ 20,322,234</b>	<b>\$ 15,118,105</b>	<b>\$ 21,052,992</b>	<b>\$ 82,812,704</b>
976	Capital Proceeds	5,809,126	4,207,319	3,570,336	2,267,140	3,570,336	64,570,960
977	Charges for Service	14,620,353	14,959,255	16,031,547	12,235,519	16,031,547	17,191,264
978	Intergovernmental	-	(36,392)	-	798	798	-
979	Fines and Forfeitures	-	2,500	1,000	9,000	9,000	1,000
980	Interfund Revenue	162,777	150,893	179,686	6,819	179,686	185,000
981	Interest	279,435	389,956	539,665	597,542	1,260,338	864,480
982	Other	28,122	1,287	-	1,287	1,287	-
<b>983</b>	<b>Expenses</b>	<b>\$ 14,138,750</b>	<b>\$ 16,983,343</b>	<b>\$ 27,892,975</b>	<b>\$ 14,638,763</b>	<b>\$ 33,124,212</b>	<b>\$ 63,064,004</b>
<b>984</b>	<b>Labor and Benefits</b>	<b>\$ 3,555,436</b>	<b>\$ 3,667,588</b>	<b>\$ 4,264,737</b>	<b>\$ 2,846,213</b>	<b>\$ 4,264,737</b>	<b>\$ 4,383,228</b>
985	Full Time	2,539,377	2,600,854	2,987,991	2,008,393	2,987,991	2,981,699
986	Overtime	42,979	73,622	76,019	51,579	76,019	87,640
987	Benefits	885,426	910,765	1,072,826	712,884	1,072,826	1,172,391
988	Insurance	61,188	73,828	99,038	69,147	99,038	106,202
989	Other Compensation	26,466	8,519	28,863	4,211	28,863	35,296
<b>990</b>	<b>Operating</b>	<b>\$ 1,580,011</b>	<b>\$ 1,715,635</b>	<b>\$ 2,153,052</b>	<b>\$ 1,345,678</b>	<b>\$ 2,153,052</b>	<b>\$ 2,986,164</b>
991	Charges and Fees	370,156	342,156	386,934	221,800	386,934	424,510
992	Contract Services	107,470	66,707	360,406	154,778	360,406	1,223,555
993	Equipment	57,606	24,284	37,000	6,847	37,000	23,000
994	Grants and Contributions	1,207	1,994	3,400	1,331	3,400	3,200
995	Operating Supplies	88,009	103,458	110,439	97,095	110,439	111,709
996	Repairs	660,257	548,162	443,750	387,527	443,750	462,000
997	Uniforms and Gear	5,704	11,669	12,015	11,351	12,015	12,000
998	Cost of Goods Sold	-	42	-	-	-	-
999	Equipment Maintenance	2,239	303	-	-	-	-
1000	Professional Development	30,607	51,654	61,110	39,220	61,110	75,435
1001	Rent	-	110,367	131,787	126,357	131,787	131,787
1002	System Maintenance	240,599	444,014	590,010	295,127	590,010	505,890
1003	Utilities	16,157	10,825	16,201	4,243	16,201	13,078
<b>1004</b>	<b>Interfund Charges</b>	<b>\$ 2,557,296</b>	<b>\$ 2,888,643</b>	<b>\$ 3,017,581</b>	<b>\$ 2,059,614</b>	<b>\$ 3,017,581</b>	<b>\$ 3,337,711</b>
1005	Administrative Overhead	713,809	746,644	780,990	520,660	780,990	812,229
1006	Facility	555,115	714,327	651,284	489,581	651,284	865,169
1007	Fleet	245,974	330,560	381,422	254,281	381,422	309,780
1008	Fuel Charges	46,242	59,161	55,886	30,915	55,886	50,514
1009	Information Technology	309,075	360,789	469,826	328,504	469,826	543,775
1010	Liability Insurance	80,047	84,049	100,859	67,239	100,859	141,202
1011	Utility Services	607,034	593,113	577,314	368,432	577,314	615,042
<b>1012</b>	<b>Capital Outlay</b>	<b>\$ 5,848,205</b>	<b>\$ 8,109,405</b>	<b>\$ 17,855,520</b>	<b>\$ 7,767,168</b>	<b>\$ 23,068,750</b>	<b>\$ 51,736,796</b>
1013	Capital Equipment	32,281	55,953	508,520	145,428	308,520	386,796



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Line Item Ref #	By Department By Fund By Classification	2021	2022	2023	2023	2023	2024
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
1014	Utility Systems	5,815,923	8,053,452	17,347,000	7,621,740	22,760,230	51,350,000
<b>1015</b>	<b>Debt Service</b>	<b>\$ 597,802</b>	<b>\$ 602,071</b>	<b>\$ 602,085</b>	<b>\$ 620,091</b>	<b>\$ 620,092</b>	<b>\$ 620,105</b>
1016	Interest Expense	117,802	82,071	37,085	55,091	55,092	15,105
1017	Principal	480,000	520,000	565,000	565,000	565,000	605,000
<b>1018</b>	<b>Total Joint Sewer Utilities Expenditures</b>	<b>\$ 14,138,750</b>	<b>\$ 16,983,343</b>	<b>\$ 27,892,975</b>	<b>\$ 14,638,763</b>	<b>\$ 33,124,212</b>	<b>\$ 63,064,004</b>
<b>1019</b>	<b>Visit Grand Junction</b>						
<b>1020</b>	<b>102 Visit Grand Junction</b>	<b>\$ (1,083,946)</b>	<b>\$ 331,661</b>	<b>\$ 1,350,485</b>	<b>\$ (1,046,006)</b>	<b>\$ 390,133</b>	<b>\$ 991,388</b>
<b>1021</b>	<b>Revenue</b>	<b>\$ 3,549,453</b>	<b>\$ 5,022,371</b>	<b>\$ 4,514,508</b>	<b>\$ 3,219,419</b>	<b>\$ 4,474,859</b>	<b>\$ 4,586,782</b>
1022	Taxes	2,797,322	3,113,570	3,476,525	2,389,390	3,401,312	3,527,060
1023	Charges for Service	6,397	6,275	11,500	157	157	5,000
1024	Interest	12,401	25,566	21,079	20,749	34,227	5,061
1025	Transfers In	733,332	1,876,961	1,005,404	809,123	1,039,163	1,049,661
<b>1026</b>	<b>Expenses</b>	<b>\$ 2,465,506</b>	<b>\$ 5,354,032</b>	<b>\$ 5,864,993</b>	<b>\$ 2,173,413</b>	<b>\$ 4,864,992</b>	<b>\$ 5,578,170</b>
<b>1027</b>	<b>Labor and Benefits</b>	<b>\$ 276,705</b>	<b>\$ 368,468</b>	<b>\$ 954,886</b>	<b>\$ 363,362</b>	<b>\$ 507,792</b>	<b>\$ 675,735</b>
1028	Full Time	193,881	262,759	680,126	272,308	355,438	480,101
1029	Seasonal	16,726	28,538	27,300	12,177	27,300	27,900
1030	Benefits	59,119	67,622	242,608	74,959	120,382	156,591
1031	Insurance	2,869	600	1,699	721	944	1,298
1032	Other Compensation	4,110	8,949	3,153	3,197	3,728	9,845
<b>1033</b>	<b>Operating</b>	<b>\$ 1,793,772</b>	<b>\$ 4,624,845</b>	<b>\$ 4,481,230</b>	<b>\$ 1,492,983</b>	<b>\$ 3,904,387</b>	<b>\$ 4,414,117</b>
1034	Contract Services	1,579,901	4,399,837	4,255,703	1,278,197	3,614,806	4,240,790
1035	Equipment	96,702	93,025	87,921	149,356	163,315	80,421
1036	Grants and Contributions	181	821	850	667	850	850
1037	Operating Supplies	60,802	61,120	70,042	24,321	73,702	25,342
1038	Professional Development	25,703	37,577	54,724	31,762	39,724	54,724
1039	Repairs	26,425	28,702	7,100	5,579	7,100	7,100
1040	Utilities	4,059	3,764	4,890	3,101	4,890	4,890
<b>1041</b>	<b>Interfund Charges</b>	<b>\$ 195,029</b>	<b>\$ 160,718</b>	<b>\$ 228,877</b>	<b>\$ 217,069</b>	<b>\$ 252,813</b>	<b>\$ 268,318</b>
1042	Administrative Overhead	88,391	52,160	118,310	142,246	142,246	132,745
1043	Facility	8,250	10,506	7,845	6,098	7,845	5,840
1044	Information Technology	91,306	90,889	92,991	61,994	92,991	108,120
1045	Liability Insurance	1,911	2,006	2,407	1,605	2,407	3,370
1046	Fleet	2,929	4,645	6,988	4,659	6,856	17,857
1047	Fuel Charges	169	512	336	468	468	386
1048	Departmental Services	2,074	-	-	-	-	-
<b>1049</b>	<b>Transfers Out</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 100,000</b>	<b>\$ 200,000</b>	<b>\$ 220,000</b>
1050	Transfers Out	200,000	200,000	200,000	100,000	200,000	220,000
<b>1051</b>	<b>Total Visit Grand Junction Expenditures</b>	<b>\$ 2,465,506</b>	<b>\$ 5,354,032</b>	<b>\$ 5,864,993</b>	<b>\$ 2,173,413</b>	<b>\$ 4,864,992</b>	<b>\$ 5,578,170</b>

**2024 Recommended Budget  
By Fund, By Classification  
November 1, 2023**

Line Item Ref #	By Fund By Department By Classification	2023					
		2021 Actual	2022 Actual	2023 Adopted	2023 Actual YTD	2023 Year End Estimated	2024 Recommended
<b>1</b>	<b>100 General Fund</b>						
<b>2</b>	<b>Revenue</b>						
3	Taxes	\$ 70,346,017	\$ 77,915,625	\$ 79,157,530	\$ 64,757,530	\$ 78,488,335	\$ 82,892,397
4	Licenses and Permits	205,488	253,184	195,912	167,026	195,912	206,924
5	Charges for Service	12,532,908	12,909,200	14,218,022	8,643,821	13,897,776	14,798,074
6	Intergovernmental	2,263,283	1,605,962	1,708,732	1,666,961	4,869,679	2,710,460
7	Fines and Forfeitures	301,263	253,124	316,741	227,194	312,865	315,000
8	Interfund Revenue	2,421,669	2,417,046	2,717,776	2,045,667	2,717,776	2,955,415
9	Interest	198,463	994,063	672,307	902,477	1,799,774	1,368,036
10	Other	186,589	96,344	27,125	49,967	27,125	30,694
11	Capital Proceeds	697,630	15,319	1,500	6,906	1,500	7,000
12	Transfers In	715,190	887,613	2,115,040	1,915,557	2,265,040	2,435,211
<b>13</b>	<b>Total Fund 100 Revenues</b>	<b>\$ 89,868,501</b>	<b>\$ 97,347,481</b>	<b>\$ 101,130,685</b>	<b>\$ 80,383,106</b>	<b>\$ 104,575,782</b>	<b>\$ 107,719,211</b>
<b>14</b>	<b>Expenses</b>						
15	Labor and Benefits	\$ 49,394,940	\$ 55,653,663	\$ 63,050,393	\$ 47,949,470	\$ 63,133,358	\$ 67,290,300
16	Operating	13,868,224	15,027,631	19,627,740	12,800,889	23,006,231	17,037,595
17	Interfund Charges	14,560,267	17,478,775	17,688,994	13,795,783	17,734,726	21,039,605
18	Capital Outlay	2,234,421	1,275,186	119,250	208,995	271,251	119,922
19	Contingency and Reserves	-	-	300,000	-	300,000	300,000
20	Transfers Out	7,565,087	2,605,102	-	-	500,000	4,099,935
<b>21</b>	<b>Total Fund 100 Expenditures</b>	<b>\$ 87,622,938</b>	<b>\$ 92,040,358</b>	<b>\$ 100,786,377</b>	<b>\$ 74,755,137</b>	<b>\$ 104,945,566</b>	<b>\$ 109,887,357</b>
<b>22</b>	<b>101 Enhanced 911 Fund</b>						
<b>23</b>	<b>Revenue</b>						
24	Charges for Service	3,210,134	3,556,719	3,600,000	2,690,656	3,600,000	4,421,773
25	Interest	19,780	35,323	66,172	65,750	157,259	109,276
<b>26</b>	<b>Total Fund 101 Revenues</b>	<b>\$ 3,229,914</b>	<b>\$ 3,592,041</b>	<b>\$ 3,666,172</b>	<b>\$ 2,756,406</b>	<b>\$ 3,757,259</b>	<b>\$ 4,531,049</b>
<b>27</b>	<b>Expenses</b>						
28	Transfers Out	\$ 2,194,167	\$ 2,517,830	\$ 2,908,700	\$ 1,300,922	\$ 3,308,700	\$ 2,830,498
<b>29</b>	<b>Total Fund 101 Expenditures</b>	<b>\$ 2,194,167</b>	<b>\$ 2,517,830</b>	<b>\$ 2,908,700</b>	<b>\$ 1,300,922</b>	<b>\$ 3,308,700</b>	<b>\$ 2,830,498</b>
<b>30</b>	<b>102 Visit Grand Junction</b>						
<b>31</b>	<b>Revenue</b>						
32	Taxes	\$ 2,797,322	\$ 3,113,570	\$ 3,476,525	\$ 2,639,918	\$ 3,401,312	\$ 3,527,060
33	Charges for Service	6,397	6,275	11,500	157	-	5,000
34	Interest	12,401	25,566	21,079	20,749	34,227	5,061
35	Transfers In	733,332	1,876,961	1,005,404	916,942	1,039,163	1,049,661
<b>36</b>	<b>Total Fund 102 Revenues</b>	<b>\$ 3,549,453</b>	<b>\$ 5,022,371</b>	<b>\$ 4,514,508</b>	<b>\$ 3,577,766</b>	<b>\$ 4,474,702</b>	<b>\$ 4,586,782</b>
<b>37</b>	<b>Expenses</b>						
38	Labor and Benefits	\$ 276,705	\$ 368,468	\$ 954,886	\$ 378,378	\$ 507,792	\$ 675,735
39	Operating	1,793,772	4,624,845	4,481,230	1,541,913	3,928,323	4,414,117
40	Interfund Charges	195,029	160,718	228,877	238,920	228,877	268,318
41	Contingency and Reserves	-	-	-	-	-	-
42	Transfers Out	200,000	200,000	200,000	100,000	200,000	220,000
<b>43</b>	<b>Total Fund 102 Expenditures</b>	<b>\$ 2,465,506</b>	<b>\$ 5,354,032</b>	<b>\$ 5,864,993</b>	<b>\$ 2,259,211</b>	<b>\$ 4,864,992</b>	<b>\$ 5,578,170</b>
<b>44</b>	<b>104 CDBG Fund</b>						
<b>45</b>	<b>Revenue</b>						
46	Intergovernmental	\$ 642,223	\$ 458,509	\$ 441,451	\$ 283,968	751,451	\$ 482,428
<b>47</b>	<b>Total Fund 104 Revenues</b>	<b>\$ 642,223</b>	<b>\$ 458,509</b>	<b>\$ 441,451</b>	<b>\$ 283,968</b>	<b>\$ 751,451</b>	<b>\$ 482,428</b>
<b>48</b>	<b>Expenses</b>						
49	Operating	\$ 577,792	\$ 435,321	\$ 276,950	\$ 280,989	\$ 393,730	\$ 189,748
50	Transfers Out	64,431	23,189	164,501	-	357,721	292,680
<b>51</b>	<b>Total Fund 104 Expenditures</b>	<b>\$ 642,223</b>	<b>\$ 458,509</b>	<b>\$ 441,451</b>	<b>\$ 280,989</b>	<b>\$ 751,451</b>	<b>\$ 482,428</b>
<b>52</b>	<b>105 Parkland Expansion Fund</b>						
<b>53</b>	<b>Revenue</b>						
54	Charges for Service	\$ 804,741	\$ 1,190,026	\$ 991,467	\$ 845,430	\$ 1,291,467	\$ 1,260,499

**2024 Recommended Budget  
By Fund, By Classification  
November 1, 2023**

Line Item Ref #	By Fund By Department By Classification	2023					
		2021 Actual	2022 Actual	2023 Adopted	2023 Actual YTD	2023 Year End Estimated	2024 Recommended
55	Fines and Forfeitures	2,258	1,473	2,500	1,724	2,500	2,500
56	Interest	4,659	9,101	11,349	11,173	22,854	9,595
<b>57</b>	<b>Total Fund 105 Revenues</b>	<b>\$ 811,658</b>	<b>\$ 1,200,600</b>	<b>\$ 1,005,316</b>	<b>\$ 858,327</b>	<b>\$ 1,316,821</b>	<b>\$ 1,272,594</b>
<b>58</b>	<b>Expenses</b>						
59	Transfers Out	\$ 449,767	\$ 1,364,792	\$ 689,792	\$ 354,069	\$ 689,792	\$ 2,364,792
<b>60</b>	<b>Total Fund 105 Expenditures</b>	<b>\$ 449,767</b>	<b>\$ 1,364,792</b>	<b>\$ 689,792</b>	<b>\$ 354,069</b>	<b>\$ 689,792</b>	<b>\$ 2,364,792</b>
<b>61</b>	<b>106 Lodgers Tax Increase Fund</b>						
<b>62</b>	<b>Revenue</b>						
63	Taxes	\$ 1,886,959	\$ 2,124,160	\$ 2,412,969	\$ 2,001,301	\$ 2,379,921	\$ 2,487,017
64	Interest	1,881	1,975	-	4,291	1,960	29,031
<b>65</b>	<b>Total Fund 106 Revenues</b>	<b>\$ 1,888,839</b>	<b>\$ 2,126,136</b>	<b>\$ 2,412,969</b>	<b>\$ 2,005,593</b>	<b>\$ 2,381,881</b>	<b>\$ 2,516,048</b>
<b>66</b>	<b>Expenses</b>						
67	Operating	\$ 1,026,665	\$ 1,260,420	\$ 1,407,565	\$ 1,149,564	\$ 1,454,827	\$ 1,469,525
68	Transfers Out	733,332	900,300	1,005,404	916,942	1,039,163	1,049,661
<b>69</b>	<b>Total Fund 106 Expenditures</b>	<b>\$ 1,759,997</b>	<b>\$ 2,160,719</b>	<b>\$ 2,412,969</b>	<b>\$ 2,066,506</b>	<b>\$ 2,493,990</b>	<b>\$ 2,519,186</b>
<b>70</b>	<b>107 First Responder Tax Fund</b>						
<b>71</b>	<b>Revenue</b>						
72	Taxes	\$ 10,850,494	\$ 12,000,708	\$ 12,339,235	\$ 10,015,531	\$ 12,213,610	\$ 12,641,120
73	Intergovernmental	-	1,437,426	2,306,610	957,547	2,196,610	2,091,941
74	Interest	42,299	52,426	79,953	126,181	316,909	165,778
<b>75</b>	<b>Total Fund 107 Revenues</b>	<b>\$ 10,892,793</b>	<b>\$ 13,490,560</b>	<b>\$ 14,725,798</b>	<b>\$ 11,099,259</b>	<b>\$ 14,727,129</b>	<b>\$ 14,898,839</b>
<b>76</b>	<b>Expenses</b>						
77	Labor and Benefits	\$ 2,571,412	\$ 4,723,191	\$ 7,913,894	\$ 5,836,218	\$ 7,913,894	\$ 10,426,277
78	Operating	74,187	895,489	1,867,094	1,167,613	1,787,094	829,085
79	Interfund Charges	135,369	454,026	921,353	744,836	921,353	1,298,111
80	Capital Outlay	(3,386)	122,369	-	79,989	155,600	-
81	Transfers Out	6,852,083	1,703,067	2,639,692	1,275,717	2,279,419	10,681,884
<b>82</b>	<b>Total Fund 107 Expenditures</b>	<b>\$ 9,629,664</b>	<b>\$ 7,898,142</b>	<b>\$ 13,342,033</b>	<b>\$ 9,104,373</b>	<b>\$ 13,057,360</b>	<b>\$ 23,235,357</b>
<b>83</b>	<b>110 Conservation Trust Fund</b>						
<b>84</b>	<b>Revenue</b>						
85	Intergovernmental	\$ 788,497	\$ 841,372	\$ 906,400	\$ 666,771	\$ 980,000	\$ 1,009,400
86	Interest	2,155	2,320	1,649	2,241	3,330	3,633
<b>87</b>	<b>Total Fund 110 Revenues</b>	<b>\$ 790,652</b>	<b>\$ 843,692</b>	<b>\$ 908,049</b>	<b>\$ 669,012</b>	<b>\$ 983,330</b>	<b>\$ 1,013,033</b>
<b>88</b>	<b>Expenses</b>						
89	Transfers Out	\$ 777,985	\$ 868,194	\$ 942,564	\$ 610,773	\$ 948,782	\$ 1,097,982
<b>90</b>	<b>Total Fund 110 Expenditures</b>	<b>\$ 777,985</b>	<b>\$ 868,194</b>	<b>\$ 942,564</b>	<b>\$ 610,773</b>	<b>\$ 948,782</b>	<b>\$ 1,097,982</b>
<b>91</b>	<b>111 Cannabis Sales Tax Fund</b>						
<b>92</b>	<b>Revenue</b>						
93	Taxes	\$ -	\$ -	\$ 1,884,375	\$ 15	\$ -	\$ 2,469,687
94	Licenses and Permits	-	120,000	75,000	73,072	75,000	50,000
95	Charges for Service	-	6,800	-	-	-	-
96	Interest	-	616	18,094	1,192	33,672	41,695
<b>97</b>	<b>Total Fund 111 Revenues</b>	<b>\$ -</b>	<b>\$ 127,416</b>	<b>\$ 1,977,469</b>	<b>\$ 74,279</b>	<b>\$ 108,672</b>	<b>\$ 2,561,382</b>
<b>98</b>	<b>Expenses</b>						
99	Operating	\$ -	\$ 9,237	\$ -	\$ 1,373	\$ -	\$ -
100	Transfers Out	-	50,000	113,364	56,682	113,364	132,767
<b>101</b>	<b>Total Fund 111 Expenditures</b>	<b>\$ -</b>	<b>\$ 59,237</b>	<b>\$ 113,364</b>	<b>\$ 58,055</b>	<b>\$ 113,364</b>	<b>\$ 132,767</b>
<b>102</b>	<b>114 American Rescue Plan Fund</b>						
<b>103</b>	<b>Revenue</b>						
104	Intergovernmental	\$ 5,242,304	\$ 5,242,304	\$ -	\$ -	\$ -	\$ -
105	Interest	21,402	40,608	167,617	114,265	212,398	-
<b>106</b>	<b>Total Fund 114 Revenues</b>	<b>\$ 5,263,706</b>	<b>\$ 5,282,912</b>	<b>\$ 167,617</b>	<b>\$ 114,265</b>	<b>\$ 212,398</b>	<b>\$ -</b>
<b>107</b>	<b>Expenses</b>						
108	Operating	\$ -	\$ 410,469	\$ -	\$ 2,500,000	\$ 4,743,704	\$ -

**2024 Recommended Budget  
By Fund, By Classification  
November 1, 2023**

Line Item Ref #	By Fund By Department By Classification	2023					
		2021 Actual	2022 Actual	2023 Adopted	2023 Actual YTD	2023 Year End Estimated	2024 Recommended
109	Transfers Out	-	976,661	-	-	-	4,630,883
110	<b>Total Fund 114 Expenditures</b>	<b>\$ -</b>	<b>\$ 1,387,130</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>	<b>\$ 4,743,704</b>	<b>\$ 4,630,883</b>
111	<b>115 Public Safety Impact Fee Fund</b>						
112	<b>Revenue</b>						
113	Charges for Service	\$ -	\$ 353,790	\$ 379,908	\$ 349,122	\$ 379,908	\$ 379,908
114	Interest	-	1,760	-	6,950	18,364	18,252
115	<b>Total Fund 115 Revenues</b>	<b>\$ -</b>	<b>\$ 355,550</b>	<b>\$ 379,908</b>	<b>\$ 356,072</b>	<b>\$ 398,272</b>	<b>\$ 398,160</b>
116	<b>116 Affordable Housing Fund</b>						
117	<b>Revenue</b>						
118	Taxes	\$ -	\$ -	\$ -	\$ 767,123	\$ 1,565,290	\$ 3,429,311
119	<b>Total Fund 116 Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 767,123</b>	<b>\$ 1,565,290</b>	<b>\$ 3,429,311</b>
120	<b>Expenses</b>						
121	Labor and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 101,390
122	Operating	-	-	-	-	-	21,600
123	Transfers Out	-	-	-	-	1,500,000	-
124	<b>Total Fund 116 Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ 122,990</b>
125	<b>201 Sales Tax CIP Fund</b>						
126	<b>Revenue</b>						
127	Taxes	\$ 16,093,214	\$ 17,780,946	\$ 18,330,203	\$ 14,838,767	\$ 18,141,765	\$ 18,668,669
128	Charges for Service	168,893	111,425	85,000	71,011	137,944	185,000
129	Intergovernmental	378,752	1,449,581	1,927,059	100,275	942,679	4,650,334
130	Interest	3,222	108,727	65,712	262,905	-	-
131	Other	4,965,717	254,899	840,000	200,915	840,000	291,766
132	Capital Proceeds	9,887,641	99,400	550,000	-	250,000	2,417,546
133	Transfers In	17,550,088	6,898,808	2,561,921	815,208	2,394,868	19,915,273
134	<b>Total Fund 201 Revenues</b>	<b>\$ 49,047,527</b>	<b>\$ 26,703,786</b>	<b>\$ 24,359,895</b>	<b>\$ 16,289,080</b>	<b>\$ 22,707,256</b>	<b>\$ 46,128,588</b>
135	<b>Expenses</b>						
136	Labor and Benefits	1,217	-	-	-	-	-
137	Operating	3,578,427	4,192,855	5,244,538	3,081,108	2,653,102	6,900,059
138	Capital Outlay	17,241,505	25,144,379	17,835,146	11,243,855	20,104,581	43,471,574
139	Transfers Out	8,480,402	7,019,688	7,514,386	3,267,193	6,164,386	5,694,342
140	<b>Total Fund 201 Expenditures</b>	<b>\$ 29,301,551</b>	<b>\$ 36,356,921</b>	<b>\$ 30,594,070</b>	<b>\$ 17,592,156</b>	<b>\$ 28,922,069</b>	<b>\$ 56,065,975</b>
141	<b>202 Storm Drainage Fund</b>						
142	<b>Revenue</b>						
143	Charges for Service	\$ 18,259	\$ 10,339	\$ 15,000	\$ 4,939	\$ 15,000	\$ 15,000
144	Interest	-	-	1,138	-	1,138	-
145	Other	-	-	300,000	-	-	200,000
146	Transfers In	430,082	500,000	1,500,000	-	-	100,000
147	<b>Total Fund 202 Revenues</b>	<b>\$ 448,341</b>	<b>\$ 510,338</b>	<b>\$ 1,816,138</b>	<b>\$ 4,939</b>	<b>\$ 16,138</b>	<b>\$ 315,000</b>
148	<b>Expenses</b>						
149	Operating	\$ 16,174	\$ 12,046	\$ -	\$ -	\$ -	\$ -
150	Capital Outlay	430,053	-	1,830,000	40,197	63,000	320,000
151	<b>Total Fund 202 Expenditures</b>	<b>\$ 446,227</b>	<b>\$ 12,046</b>	<b>\$ 1,830,000</b>	<b>\$ 40,197</b>	<b>\$ 63,000</b>	<b>\$ 320,000</b>
152	<b>204 Major Projects Capital Fun</b>						
153	<b>Revenue</b>						
154	Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
155	Other	-	-	-	-	-	3,000,000
156	Capital Proceeds	-	-	-	-	-	66,000,000
157	Transfers In	-	-	-	-	2,000,000	694,206
158	<b>Total Fund 204 Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ 72,694,206</b>
159	<b>Expenses</b>						
160	Capital Outlay	\$ -	\$ -	\$ -	\$ 294,185	\$ 2,000,000	\$ 23,615,217
161	Transfers Out	-	-	-	-	-	500,000
162	<b>Total Fund 204 Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 294,185</b>	<b>\$ 2,000,000</b>	<b>\$ 24,115,217</b>



**2024 Recommended Budget  
By Fund, By Classification  
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Line Item Ref #	By Fund By Department By Classification	2021	2022	2023	2023	2023	2024
		Actual	Actual	Adopted	Actual YTD	Year End Estimated	Recommended
<b>163</b>	<b>207 Transportation Capacity Fund</b>						
<b>164</b>	<b>Revenue</b>						
165	Charges for Service	\$ 3,946,288	\$ 2,564,680	\$ 3,805,901	\$ 1,715,749	\$ 2,600,000	\$ 2,618,200
166	Intergovernmental	-	-	1,300,000	-	400,000	2,500,000
167	Interest	90,445	808,722	457,336	1,334,113	1,278,693	520,307
168	Other	-	-	150,000	-	-	150,000
169	Transfers In	23,285	-	-	-	-	-
<b>170</b>	<b>Total Fund 207 Revenues</b>	<b>\$ 4,060,018</b>	<b>\$ 3,373,402</b>	<b>\$ 5,713,237</b>	<b>\$ 3,049,862</b>	<b>\$ 4,278,693</b>	<b>\$ 5,788,507</b>
<b>171</b>	<b>Expenses</b>						
172	Operating	\$ 38,358	\$ 30,307	\$ -	\$ 9,825	\$ -	\$ -
173	Capital Outlay	3,824,433	5,361,627	25,089,619	14,842,352	34,623,627	17,404,094
174	Transfers Out	200,000	200,000	200,000	100,000	-	-
<b>175</b>	<b>Total Fund 207 Expenditures</b>	<b>\$ 4,062,790</b>	<b>\$ 5,591,934</b>	<b>\$ 25,289,619</b>	<b>\$ 14,952,177</b>	<b>\$ 34,623,627</b>	<b>\$ 17,404,094</b>
<b>176</b>	<b>301 Water Fund</b>						
<b>177</b>	<b>Revenue</b>						
178	Charges for Service	\$ 8,583,342	\$ 8,813,730	\$ 9,130,969	\$ 7,885,529	\$ 9,130,969	\$ 9,269,500
179	Intergovernmental	1,041,999	109,676	646,449	320,782	946,449	826,740
180	Interfund Revenue	862,307	864,481	860,628	576,734	860,628	994,458
181	Interest	40,606	42,861	153,259	62,598	183,616	46,840
182	Other	62,561	88,858	65,462	32,807	65,462	59,090
183	Capital Proceeds	2,521,754	8,611,190	214,000	207,401	4,045,899	240,000
184	Transfers In	252,815	-	-	-	-	-
<b>185</b>	<b>Total Fund 301 Revenues</b>	<b>\$ 13,365,384</b>	<b>\$ 18,530,796</b>	<b>\$ 11,070,767</b>	<b>\$ 9,085,851</b>	<b>\$ 15,233,023</b>	<b>\$ 11,436,628</b>
<b>186</b>	<b>Expenses</b>						
187	Labor and Benefits	\$ 3,269,792	\$ 3,345,802	\$ 4,090,545	\$ 2,828,644	\$ 4,093,040	\$ 4,516,935
188	Operating	1,055,928	1,362,360	1,485,487	912,363	1,485,487	1,794,349
189	Interfund Charges	1,558,843	1,724,867	1,814,708	1,318,822	1,814,708	1,972,719
190	Capital Outlay	5,571,834	9,971,461	3,710,000	3,632,989	10,644,622	3,970,000
191	Debt Service	635,254	866,985	844,377	217,785	385,834	1,260,307
<b>192</b>	<b>Total Fund 301 Expenditures</b>	<b>\$ 12,091,649</b>	<b>\$ 17,271,476</b>	<b>\$ 11,945,117</b>	<b>\$ 8,910,603</b>	<b>\$ 18,423,691</b>	<b>\$ 13,514,310</b>
<b>193</b>	<b>302 Solid Waste Removal Fund</b>						
<b>194</b>	<b>Revenue</b>						
195	Charges for Service	\$ 5,076,318	\$ 5,255,878	\$ 5,321,862	\$ 4,706,589	\$ 5,770,081	\$ 6,559,317
196	Intergovernmental	-	33,721	89,600	42,677	578,241	40,000
197	Interest	11,432	15,163	34,406	26,860	70,167	26,420
198	Capital Proceeds	-	-	-	-	-	3,000,000
<b>199</b>	<b>Total Fund 302 Revenues</b>	<b>\$ 5,087,750</b>	<b>\$ 5,304,762</b>	<b>\$ 5,445,868</b>	<b>\$ 4,776,126</b>	<b>\$ 6,418,489</b>	<b>\$ 9,625,737</b>
<b>200</b>	<b>Expenses</b>						
201	Labor and Benefits	\$ 1,104,722	\$ 1,714,583	\$ 2,286,694	\$ 1,707,870	\$ 2,287,173	\$ 2,839,817
202	Operating	1,672,686	1,129,193	1,906,183	1,094,733	1,827,172	2,024,768
203	Interfund Charges	1,425,222	1,540,584	1,846,877	1,347,053	1,846,877	2,348,441
204	Capital Outlay	-	389,637	100,000	17,595	663,641	3,750,000
205	Debt Service	99,610	-	-	-	-	-
206	Transfers Out	200,000	220,000	220,000	220,000	220,000	220,000
<b>207</b>	<b>Total Fund 302 Expenditures</b>	<b>\$ 4,502,239</b>	<b>\$ 4,993,997</b>	<b>\$ 6,359,754</b>	<b>\$ 4,387,251</b>	<b>\$ 6,844,863</b>	<b>\$ 11,183,026</b>
<b>208</b>	<b>305 Golf Courses Fund</b>						
<b>209</b>	<b>Revenue</b>						
210	Charges for Service	\$ 2,274,395	\$ 2,272,616	\$ 2,483,710	\$ 2,096,481	\$ 2,483,710	\$ 2,633,240
211	Interest	3,490	4,449	10,618	3,584	18,365	9,985
212	Other	14,976	13,983	14,400	12,480	14,400	14,400
213	Transfers In	120,000	120,000	120,000	60,000	120,000	120,000
<b>214</b>	<b>Total Fund 305 Revenues</b>	<b>\$ 2,412,861</b>	<b>\$ 2,411,049</b>	<b>\$ 2,628,728</b>	<b>\$ 2,172,545</b>	<b>\$ 2,636,475</b>	<b>\$ 2,777,625</b>
<b>215</b>	<b>Expenses</b>						
216	Labor and Benefits	\$ 877,861	\$ 887,745	\$ 974,596	\$ 809,061	\$ 974,596	\$ 1,020,501

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Line Item Ref #	By Fund By Department By Classification	2023					
		2021 Actual	2022 Actual	2023 Adopted	2023 Actual YTD	2023 Year End Estimated	2024 Recommended
217	Operating	693,552	843,735	876,106	755,007	876,106	945,053
218	Interfund Charges	482,015	533,558	731,196	610,387	731,196	746,958
219	Capital Outlay	-	-	-	-	-	50,000
220	Debt Service	87,797	87,797	87,798	-	87,798	87,798
221	Contingency and Reserves	-	-	-	-	-	100,000
<b>222</b>	<b>Total Fund 305 Expenditures</b>	<b>\$ 2,141,225</b>	<b>\$ 2,352,835</b>	<b>\$ 2,669,696</b>	<b>\$ 2,174,455</b>	<b>\$ 2,669,696</b>	<b>\$ 2,950,310</b>
<b>223</b>	<b>308 Parking Authority Fund</b>						
<b>224</b>	<b>Revenue</b>						
225	Charges for Service	\$ 466,252	\$ 486,430	\$ 479,635	\$ 392,600	\$ 479,635	\$ 581,294
226	Fines and Forfeitures	190,558	131,474	220,000	98,308	220,000	578,655
227	Interest	4,990	6,398	13,220	9,456	20,811	10,596
228	Other	61,515	80,490	76,340	58,068	103,840	153,320
<b>229</b>	<b>Total Fund 308 Revenues</b>	<b>\$ 723,316</b>	<b>\$ 704,792</b>	<b>\$ 789,195</b>	<b>\$ 558,433</b>	<b>\$ 824,286</b>	<b>\$ 1,323,865</b>
<b>230</b>	<b>Expenses</b>						
231	Labor and Benefits	\$ 150,873	\$ 167,846	\$ 328,384	\$ 188,673	\$ 328,384	\$ 610,348
232	Operating	115,765	157,148	159,500	95,940	159,500	247,773
233	Interfund Charges	89,485	118,588	118,668	99,423	118,668	154,327
234	Capital Outlay	-	-	-	-	-	430,000
235	Debt Service	243,767	243,767	243,768	-	243,768	243,768
<b>236</b>	<b>Total Fund 308 Expenditures</b>	<b>\$ 599,890</b>	<b>\$ 687,350</b>	<b>\$ 850,320</b>	<b>\$ 384,036</b>	<b>\$ 850,320</b>	<b>\$ 1,686,216</b>
<b>237</b>	<b>309 Ridges Irrigation Fund</b>						
<b>238</b>	<b>Revenue</b>						
239	Charges for Service	\$ 330,755	\$ 353,547	\$ 362,398	\$ 308,318	\$ 362,398	\$ 386,000
240	Interest	764	959	1,705	2,311	7,060	3,433
241	Capital Proceeds	2,600	217,989	1,300	536	1,300	1,300
242	Transfers In	-	-	-	-	-	-
<b>243</b>	<b>Total Fund 309 Revenues</b>	<b>\$ 334,120</b>	<b>\$ 572,495</b>	<b>\$ 365,403</b>	<b>\$ 311,164</b>	<b>\$ 370,758</b>	<b>\$ 390,733</b>
<b>244</b>	<b>Expenses</b>						
245	Labor and Benefits	\$ 109,639	\$ 116,611	\$ 123,339	\$ 99,785	\$ 123,339	\$ 128,593
246	Operating	47,222	27,807	59,970	12,855	59,970	36,570
247	Interfund Charges	147,619	170,981	160,469	119,598	160,469	144,638
248	Capital Outlay	29,254	173,480	10,000	89,307	79,560	60,000
249	Debt Service	-	-	16,162	-	16,162	16,162
<b>250</b>	<b>Total Fund 309 Expenditures</b>	<b>\$ 333,735</b>	<b>\$ 488,879</b>	<b>\$ 369,940</b>	<b>\$ 321,545</b>	<b>\$ 439,500</b>	<b>\$ 385,963</b>
<b>251</b>	<b>401 Information Technology Fund</b>						
<b>252</b>	<b>Revenue</b>						
253	Charges for Service	\$ 111,077	\$ 110,105	\$ 110,105	\$ -	\$ 110,105	\$ -
254	Interfund Revenue	7,514,835	8,767,643	10,323,210	8,043,002	10,323,210	12,512,707
255	Interest	16,809	17,348	27,204	11,432	63,231	23,682
<b>256</b>	<b>Total Fund 401 Revenues</b>	<b>\$ 7,642,721</b>	<b>\$ 8,895,096</b>	<b>\$ 10,460,519</b>	<b>\$ 8,054,435</b>	<b>\$ 10,496,546</b>	<b>\$ 12,536,389</b>
<b>257</b>	<b>Expenses</b>						
258	Labor and Benefits	\$ 2,682,634	\$ 2,970,809	\$ 3,198,767	\$ 2,495,716	\$ 3,203,673	\$ 3,668,797
259	Operating	4,203,662	5,966,933	6,755,369	4,719,999	6,525,369	8,221,424
260	Interfund Charges	261,930	316,491	188,311	154,235	188,311	227,870
261	Capital Outlay	366,424	209,093	1,250,000	1,268,661	1,250,000	500,000
262	Contingency and Reserves	-	-	-	-	-	-
<b>263</b>	<b>Total Fund 401 Expenditures</b>	<b>\$ 7,514,650</b>	<b>\$ 9,463,327</b>	<b>\$ 11,392,447</b>	<b>\$ 8,638,612</b>	<b>\$ 11,167,353</b>	<b>\$ 12,618,091</b>
<b>264</b>	<b>402 Fleet and Equipment Fund</b>						
<b>265</b>	<b>Revenue</b>						
266	Charges for Service	\$ 1,028,231	\$ 1,085,340	\$ 950,606	\$ 820,090	\$ 950,606	\$ 1,205,958
267	Interfund Revenue	5,620,574	7,503,223	6,634,340	5,190,478	6,706,507	8,080,991
268	Interest	28,632	51,466	50,786	90,714	123,173	15,772
269	Other	-	19,885	-	4,068	-	-
270	Capital Proceeds	125,620	232,826	100,000	62,230	100,000	50,000

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Line Item Ref #	By Fund By Department By Classification	2023					
		2021 Actual	2022 Actual	2023 Adopted	2023 Actual YTD	2023 Year End Estimated	2024 Recommended
271	Transfers In	54,535	70,564	81,581	40,791	81,581	-
272	<b>Total Fund 402 Revenues</b>	<b>\$ 6,857,592</b>	<b>\$ 8,963,304</b>	<b>\$ 7,817,313</b>	<b>\$ 6,208,371</b>	<b>\$ 7,961,867</b>	<b>\$ 9,352,721</b>
273	<b>Expenses</b>						
274	Labor and Benefits	\$ 1,322,137	\$ 1,417,756	\$ 1,654,505	\$ 1,102,109	\$ 1,654,505	\$ 1,725,270
275	Operating	2,475,684	3,103,966	2,810,916	2,343,743	2,810,916	2,963,160
276	Interfund Charges	265,271	399,337	323,620	539,550	323,620	492,316
277	Capital Outlay	3,041,695	1,651,454	4,293,987	1,919,798	6,246,031	4,326,400
278	<b>Total Fund 402 Expenditures</b>	<b>\$ 7,104,787</b>	<b>\$ 6,572,512</b>	<b>\$ 9,083,028</b>	<b>\$ 5,905,200</b>	<b>\$ 11,035,072</b>	<b>\$ 9,507,146</b>
279	<b>404 Insurance fund</b>						
280	<b>Revenue</b>						
281	Charges for Service	\$ 4,507	\$ 5,914	\$ 2,500	\$ 6,602	\$ 2,500	\$ 6,000
282	Intergovernmental	-	-	175,000	-	175,000	175,000
283	Interfund Revenue	14,468,713	16,309,758	17,251,218	14,785,943	17,226,724	24,139,588
284	Interest	23,634	31,192	58,534	64,559	146,342	84,220
285	Other	553,010	466,508	396,193	700,495	708,290	462,670
286	Transfers In	-	-	-	-	-	1,000,000
287	<b>Total Fund 404 Revenues</b>	<b>\$ 15,049,864</b>	<b>\$ 16,813,372</b>	<b>\$ 17,883,445</b>	<b>\$ 15,557,599</b>	<b>\$ 18,258,856</b>	<b>\$ 25,867,478</b>
288	<b>Expenses</b>						
289	Labor and Benefits	\$ 1,416,924	\$ 1,564,429	\$ 1,548,599	\$ 1,364,349	\$ 1,548,599	\$ 1,331,538
290	Operating	13,994,011	14,677,313	16,582,248	12,737,414	16,596,748	24,050,575
291	Interfund Charges	10,160	29,860	24,627	19,773	24,627	66,021
292	Capital Outlay	-	-	-	185,766	-	-
293	Contingency and Reserves	-	-	500,000	-	485,500	-
294	<b>Total Fund 404 Expenditures</b>	<b>\$ 15,421,095</b>	<b>\$ 16,271,602</b>	<b>\$ 18,655,474</b>	<b>\$ 14,307,301</b>	<b>\$ 18,655,474</b>	<b>\$ 25,448,134</b>
295	<b>405 Comm Center Fund</b>						
296	<b>Revenue</b>						
297	Charges for Service	\$ 2,148,548	\$ 2,232,652	\$ 2,359,646	\$ 1,920,424	\$ 2,359,646	\$ 2,578,897
298	Intergovernmental	65,898	-	-	-	-	-
299	Interfund Revenue	2,803,531	3,004,039	3,104,320	2,328,240	3,104,320	3,309,532
300	Interest	10,175	10,099	23,877	16,189	42,575	20,069
301	Other	90,810	91,200	90,600	76,100	90,600	90,600
302	Transfers In	1,694,167	2,017,830	2,437,898	1,065,521	2,837,898	2,361,275
303	<b>Total Fund 405 Revenues</b>	<b>\$ 6,813,129</b>	<b>\$ 7,355,820</b>	<b>\$ 8,016,341</b>	<b>\$ 5,406,474</b>	<b>\$ 8,435,039</b>	<b>\$ 8,360,373</b>
304	<b>Expenses</b>						
305	Labor and Benefits	\$ 4,547,809	\$ 4,867,082	\$ 5,755,425	\$ 3,962,145	\$ 5,756,730	\$ 6,428,043
306	Operating	437,662	537,221	507,521	266,940	507,521	480,488
307	Interfund Charges	1,483,397	1,500,251	1,646,005	1,246,314	1,646,005	2,145,694
308	Capital Outlay	396,532	513,318	530,000	187,832	930,000	150,000
309	<b>Total Fund 405 Expenditures</b>	<b>\$ 6,865,401</b>	<b>\$ 7,417,871</b>	<b>\$ 8,438,951</b>	<b>\$ 5,663,231</b>	<b>\$ 8,840,256</b>	<b>\$ 9,204,225</b>
310	<b>406 Facilities Management Fund</b>						
311	<b>Revenue</b>						
312	Charges for Service	\$ 6,346	\$ 3,384	\$ -	\$ 2,650	\$ 2,650	\$ 1,719
313	Interfund Revenue	2,813,621	3,091,847	3,718,698	3,189,023	4,118,698	4,202,469
314	Interest	578	(745)	349	(2,015)	349	1,653
315	Other	17,996	19,860	17,760	19,040	17,760	20,932
316	<b>Total Fund 406 Revenues</b>	<b>\$ 2,838,540</b>	<b>\$ 3,114,346</b>	<b>\$ 3,736,807</b>	<b>\$ 3,208,697</b>	<b>\$ 4,139,457</b>	<b>\$ 4,226,773</b>
317	<b>Expenses</b>						
318	Labor and Benefits	\$ 596,870	\$ 651,288	\$ 874,390	\$ 639,323	\$ 874,390	\$ 905,183
319	Operating	2,111,186	2,254,925	2,554,249	2,397,668	2,954,249	2,789,624
320	Interfund Charges	238,893	204,470	308,167	231,956	308,167	351,682
321	<b>Total Fund 406 Expenditures</b>	<b>\$ 2,946,949</b>	<b>\$ 3,110,683</b>	<b>\$ 3,736,806</b>	<b>\$ 3,268,948</b>	<b>\$ 4,136,806</b>	<b>\$ 4,046,489</b>
322	<b>610 General Debt Service Fund</b>						
323	<b>Revenue</b>						
324	Interest	\$ -	\$ -	\$ -	\$ 1,207	\$ -	\$ -

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Line Item Ref #	By Fund By Department By Classification	2023					
		2021 Actual	2022 Actual	2023 Adopted	2023 Actual YTD	2023 Year End Estimated	2024 Recommended
325	Transfers In	6,794,876	6,799,688	6,294,386	3,147,193	6,294,386	5,874,342
326	<b>Total Fund 610 Revenues</b>	<b>\$ 6,794,876</b>	<b>\$ 6,799,688</b>	<b>\$ 6,294,386</b>	<b>\$ 3,148,400</b>	<b>\$ 6,294,386</b>	<b>\$ 5,874,342</b>
327	<b>Expenses</b>						
328	Operating	\$ 3,500	\$ 4,500	\$ 4,000	\$ 3,000	\$ 4,000	\$ 4,500
329	Debt Service	6,790,376	6,795,188	6,291,928	4,829,202	6,291,928	5,869,842
330	<b>Total Fund 610 Expenditures</b>	<b>\$ 6,793,876</b>	<b>\$ 6,799,688</b>	<b>\$ 6,295,928</b>	<b>\$ 4,832,202</b>	<b>\$ 6,295,928</b>	<b>\$ 5,874,342</b>
331	<b>614 GJ Public Finance Corp Fund</b>						
332	<b>Revenue</b>						
333	Interest	\$ -	\$ -	\$ -	\$ 502	\$ -	\$ -
334	Other	400,000	400,000	400,000	400,000	400,000	400,000
335	Capital Proceeds	5,086,873	-	-	-	-	-
336	Transfers In	848,430	300,879	293,582	146,791	299,800	299,000
337	<b>Total Fund 614 Revenues</b>	<b>\$ 6,335,303</b>	<b>\$ 700,879</b>	<b>\$ 693,582</b>	<b>\$ 547,293</b>	<b>\$ 699,800</b>	<b>\$ 699,000</b>
338	<b>Expenses</b>						
339	Operating	\$ 67,393	\$ -	\$ 1,500	\$ 2,500	\$ 1,500	\$ 2,500
340	Debt Service	6,261,691	699,700	698,300	201,650	698,300	696,500
341	<b>Total Fund 614 Expenditures</b>	<b>\$ 6,329,084</b>	<b>\$ 699,700</b>	<b>\$ 699,800</b>	<b>\$ 204,150</b>	<b>\$ 699,800</b>	<b>\$ 699,000</b>
342	<b>704 Cemetery Perpetual Care Fund</b>						
343	<b>Revenue</b>						
344	Charges for Service	\$ 36,959	\$ 37,386	\$ -	\$ 32,590	\$ 32,590	\$ -
345	Interest	11,409	14,035	11,409	21,495	52,896	33,544
346	<b>Total Fund 704 Revenues</b>	<b>\$ 48,367</b>	<b>\$ 51,421</b>	<b>\$ 11,409</b>	<b>\$ 54,085</b>	<b>\$ 85,486</b>	<b>\$ 33,544</b>
347	<b>Expenses</b>						
348	Transfers Out	\$ 10,240	\$ 10,239	\$ 11,409	\$ 5,705	\$ 11,409	\$ 33,544
349	<b>Total Fund 704 Expenditures</b>	<b>\$ 10,240</b>	<b>\$ 10,239</b>	<b>\$ 11,409</b>	<b>\$ 5,705</b>	<b>\$ 11,409</b>	<b>\$ 33,544</b>
350	<b>900 Joint Sewer Fund</b>						
351	<b>Revenue</b>						
352	Charges for Service	\$ 14,629,231	\$ 14,959,255	\$ 16,031,547	\$ 12,662,340	\$ 16,031,547	\$ 17,191,264
353	Intergovernmental	-	(36,392)	-	798	-	-
354	Fines and Forfeitures	-	2,500	1,000	9,000	1,000	1,000
355	Interfund Revenue	162,777	150,893	179,686	6,819	179,686	185,000
356	Interest	279,435	389,956	539,665	597,542	1,260,338	864,480
357	Other	28,122	1,287	-	1,287	1,287	-
358	Capital Proceeds	5,809,126	4,207,319	3,570,336	2,377,983	3,570,336	64,570,960
359	<b>Total Fund 900 Revenues</b>	<b>\$ 20,908,691</b>	<b>\$ 19,674,817</b>	<b>\$ 20,322,234</b>	<b>\$ 15,655,770</b>	<b>\$ 21,044,194</b>	<b>\$ 82,812,704</b>
360	<b>Expenses</b>						
361	Labor and Benefits	\$ 3,755,434	\$ 3,982,768	\$ 4,770,243	\$ 3,281,764	\$ 4,770,243	\$ 4,802,223
362	Operating	1,583,929	1,721,016	2,153,052	1,495,318	2,153,052	2,986,164
363	Interfund Charges	2,557,296	2,888,643	3,017,581	2,303,321	-	3,337,711
364	Capital Outlay	5,848,205	8,109,405	17,855,520	7,902,306	23,068,750	51,736,796
365	Debt Service	597,802	602,071	602,085	620,091	620,092	620,105
366	<b>Total Fund 900 Expenditures</b>	<b>\$ 14,342,667</b>	<b>\$ 17,303,903</b>	<b>\$ 28,398,481</b>	<b>\$ 15,602,800</b>	<b>\$ 30,612,137</b>	<b>\$ 63,482,999</b>
367	<b>Total Revenues</b>	<b>\$ 265,706,138</b>	<b>\$ 260,327,429</b>	<b>\$ 258,755,209</b>	<b>\$ 197,034,300</b>	<b>\$ 267,153,735</b>	<b>\$ 443,653,050</b>
368	<b>Total Expenditures</b>	<b>\$ 226,350,303</b>	<b>\$ 249,513,907</b>	<b>\$ 294,123,083</b>	<b>\$ 200,774,790</b>	<b>\$ 323,708,702</b>	<b>\$ 411,421,491</b>





### **Certificate of Participation (“COP”)-Lease Purchase Supplemental Information**

The City of Grand Junction has two COP issuances. One for the improvements of the stadium at Lincoln Park/Suplizio Field (“Stadium COP”) and the other for public safety facilities (“Public Safety COP”) located primarily at 6<sup>th</sup> and Ute. The useful life of the assets that were improved by the COPs extends past the term of the lease agreements.

The Stadium COP is through the Grand Junction Public Finance Corporation with an original issuance of \$7.77 million in COPs in 2010. In the early part of 2021, they were refinanced increasing the principal to \$11.03 million, generating proceeds for Stadium improvements, and extending the term to 2045. The lease payment budgeted in Fund 614 for 2024 is \$696,500. Grand Junction Baseball Inc. partnered in the project and participates in the payment of the lease at \$300,000 per year, and Mesa County School District No. 51 participates in the payment of the lease at \$100,000 per year beginning in 2021. The lease term is through 2045, and the total remaining lease obligations including the 2024 payment referenced above is \$15,343,400.

The Public Safety COP is through Zions First National Bank with an original issuance of \$34.9 million in COPs in 2010. In 2019, the outstanding COPs were re-financed at a lower interest rate with no change in the lease term resulting in significant savings in future total lease obligations. The lease payment budgeted in Fund 610 for 2024 is \$2,022,550. The E911 Regional Communication Center participates in the payment of the lease at \$500,000 per year through the Enhanced 911 Fund. The lease term is through 2040 and the total remaining lease obligation including the 2024 payment referenced above is \$33,971,300.

**Downtown Development Authority**  
**Calendar 2024**  
**Recommended Budget**

Row Labels	November 1, 2023													Contingency Funds	Net Change in Fund Balance	ENDING FUND BALANCE
	PROJECTED BEGINNING FUND BALANCES	TOTAL REVENUE	LABOR	NON PERSONNEL OPERATING	TOTAL OPERATING EXPENSE	DEBT SERVICE	MAJOR CAPITAL	TOTAL EXPENSE	TRANSFERS IN	TRANSFERS OUT	NET SOURCE (USE) OF FUNDS					
103 Downtown Development Authority	\$ 2,505,848	\$ 1,565,643	\$ 285,118	\$ 932,372	\$ 1,217,490	\$ -	\$ -	\$ 1,217,490	\$ -	\$ -	\$ 348,153	\$ -	\$ -	\$ 348,153	\$ 2,854,001	
611 DDA TIF Debt Service Fund	1,989,450	3,453,701	-	629,010	629,010	2,250,662	-	2,879,672	-	-	574,029	-	-	574,029	2,563,479	
<b>Total All DDA Funds</b>	<b>\$ 4,495,298</b>	<b>\$ 5,019,344</b>	<b>\$ 285,118</b>	<b>\$ 1,561,382</b>	<b>\$ 1,846,500</b>	<b>\$ 2,250,662</b>	<b>\$ -</b>	<b>\$ 4,097,162</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 922,182</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 922,182</b>	<b>\$ 5,417,480</b>	

**Total Appropriated DDA Funds \$ 4,097,162**

**2024 Recommended Operating Budget**  
**By Department, By Fund, By Account Classification**  
**November 1, 2023**

Line Item Ref #	By Fund By Department By Classification	2021 Actual	2022 Actual	2023 Adopted	2023 Actual YTD	2023 Year End Estimated	2024 Recommended
<b>1</b>	<b>103 Downtown Development Authority</b>						
<b>2</b>	<b>Revenue</b>						
3	Taxes	289,368	290,365	295,534	269,701	295,534	353,056
4	Charges for Service	5,038	2,785	10,000	-	10,000	5,000
5	Intergovernmental	2,000	36,000	-	178,000	178,000	107,000
6	Interest	14,279	13,758	22,985	28,005	78,132	109,666
7	Other	1,025,065	988,291	1,000,921	743,556	1,000,921	990,921
8	Transfers In	-	702,289	-	-	-	-
<b>9</b>	<b>Total Fund 103 Revenues</b>	<b>\$ 1,335,750</b>	<b>\$ 2,033,488</b>	<b>\$ 1,329,440</b>	<b>\$ 1,219,261</b>	<b>\$ 1,562,587</b>	<b>\$ 1,565,643</b>
<b>10</b>	<b>Expenses</b>						
11	Labor and Benefits	138,466	265,133	249,557	192,398	249,557	285,118
12	Operating	1,234,031	973,267	927,703	491,876	952,703	882,290
13	Interfund Charges	39,882	45,068	42,662	29,414	42,662	50,082
14	Capital Outlay	702,289	-	-	-	-	-
15	Contingency and Reserves	-	-	250,000	-	-	-
<b>16</b>	<b>Total Fund 103 Expenditures</b>	<b>\$ 2,114,668</b>	<b>\$ 1,283,468</b>	<b>\$ 1,469,922</b>	<b>\$ 713,688</b>	<b>\$ 1,244,922</b>	<b>\$ 1,217,490</b>
<b>17</b>	<b>611 DDA TIF Debt Service Fund</b>						
<b>18</b>	<b>Revenue</b>						
19	Taxes	1,465,159	1,512,106	1,387,948	1,578,161	1,677,880	2,135,548
20	Intergovernmental	261,087	569,643	876,257	-	697,760	718,153
21	Interest	9,492	13,160	36,532	12,589	36,532	-
22	Capital Proceeds	-	927,289	550,000	550,000	550,000	600,000
<b>23</b>	<b>Total Fund 611 Revenues</b>	<b>\$ 1,735,738</b>	<b>\$ 3,022,197</b>	<b>\$ 2,850,737</b>	<b>\$ 2,140,749</b>	<b>\$ 2,962,172</b>	<b>\$ 3,453,701</b>
<b>24</b>	<b>Expenses</b>						
25	Operating	11,089	256,804	581,650	379,012	581,650	629,010
26	Debt Service	1,651,410	2,578,881	2,203,292	1,374,787	2,203,292	2,250,662
27	Transfers Out	-	702,289	-	-	-	-
<b>28</b>	<b>Total Fund 611 Expenditures</b>	<b>\$ 1,662,499</b>	<b>\$ 3,537,974</b>	<b>\$ 2,784,942</b>	<b>\$ 1,753,798</b>	<b>\$ 2,784,942</b>	<b>\$ 2,879,672</b>
<b>29</b>	<b>Total DDA Revenues</b>	<b>\$ 3,071,488</b>	<b>\$ 5,055,686</b>	<b>\$ 4,180,177</b>	<b>\$ 3,360,010</b>	<b>\$ 4,524,759</b>	<b>\$ 5,019,344</b>
<b>30</b>	<b>Total DDA Expenditures</b>	<b>\$ 3,777,167</b>	<b>\$ 4,821,442</b>	<b>\$ 4,254,864</b>	<b>\$ 2,467,487</b>	<b>\$ 4,029,864</b>	<b>\$ 4,097,162</b>



**2024 Budget-Reconciliation of Fund Balance Worksheets to Appropriations  
November 1, 2023**

Fund #	Fund Name	Per Fund Balance Worksheets			Total 2024 Appropriations
		Total Expense	Transfers Out	Contingency Funds	
100	General Fund	105,487,422	4,099,935	300,000	109,887,357
101	Enhanced 911 Fund	-	2,830,498	-	2,830,498
102	Visit Grand Junction	5,358,170	220,000	-	5,578,170
103	D.D.A. Operations*	1,217,490	-	-	1,217,490
104	Community Development Block Grant Fund	189,748	292,680	-	482,428
105	Parkland Expansion Fund	-	2,364,792	-	2,364,792
106	Lodgers Tax Increase Fund	1,469,525	1,049,661	-	2,519,186
107	First Responder Tax Fund	12,553,473	10,681,884	-	23,235,357
110	Conservation Trust Fund	-	1,097,982	-	1,097,982
111	Cannabis Sales Tax Fund	-	132,767	-	132,767
114	American Rescue Plan Fund	-	4,630,883	-	4,630,883
116	Community Recreation Center Tax Fund	122,990	-	-	122,990
201	Sales Tax Capital Improvements Fund	50,371,633	5,694,342	-	56,065,975
202	Storm Drainage Fund	320,000	-	-	320,000
204	Major Projects Capital Fund	23,615,217	500,000	-	24,115,217
207	Transportation Capacity Fund	17,404,094	-	-	17,404,094
301	Water Fund	13,514,310	-	-	13,514,310
302	Solid Waste Removal Fund	10,963,026	220,000	-	11,183,026
305	Golf Courses Fund	2,850,310	-	100,000	2,950,310
308	Parking Fund	1,686,216	-	-	1,686,216
309	Ridges Irrigation Fund	385,963	-	-	385,963
401	Information Technology Fund	12,618,091	-	-	12,618,091
402	Fleet and Equipment Fund	9,507,146	-	-	9,507,146
404	Insurance Fund	25,448,134	-	-	25,448,134
405	Communications Center Fund	9,204,225	-	-	9,204,225
406	Facilities Management Fund	4,046,489	-	-	4,046,489
610	General Deb Service Fund	5,874,342	-	-	5,874,342
611	*DDA TIF Debt Service Fund	2,879,672	-	-	2,879,672
614	GJ Public Finance Debt Service Fund	699,000	-	-	699,000
704	Cemetery Perpetual Care Fund	-	33,544	-	33,544
900	Joint Sewer System Fund	63,482,999	-	-	63,482,999

\*per DDA Fund Balance Worksheet

**ORDINANCE NO. \_\_\_\_**

**AN ORDINANCE APPROPRIATING CERTAIN SUMS OF MONEY TO DEFRAY THE NECESSARY EXPENSES AND LIABILITIES OF THE CITY OF GRAND JUNCTION, COLORADO AND THE DOWNTOWN DEVELOPMENT AUTHORITY FOR THE YEAR BEGINNING JANUARY 1, 2024, AND ENDING DECEMBER 31, 2024**

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF GRAND JUNCTION:

**SECTION 1.** That the following sums of money, or so much therefore as may be necessary, be and the same are hereby appropriated for the purpose of defraying the necessary expenses and liabilities, and for the purpose of establishing emergency reserves of the City of Grand Junction, for the fiscal year beginning January 1, 2024, and ending December 31, 2024, said sums to be derived from the various funds as indicated for the expenditures of:

<b>Fund Name</b>	<b>Fund #</b>	<b>Appropriation</b>
General Fund	100	\$ 109,887,357
Enhanced 911 Fund	101	\$ 2,830,498
Visit Grand Junction Fund	102	\$ 5,578,170
D.D.A. Operations	103	\$ 1,217,490
CDBG Fund	104	\$ 482,428
Parkland Expansion Fund	105	\$ 2,364,792
Lodgers Tax Increase Fund	106	\$ 2,519,186
First Responder Tax Fund	107	\$ 23,235,357
Conservation Trust Fund	110	\$ 1,097,982
Cannabis Sales Tax Fund	111	\$ 132,767
American Rescue Plan Fund	114	\$ 4,630,883
Community Recreation Center Tax Fund	116	\$ 122,990
Sales Tax CIP Fund	201	\$ 56,065,975
Storm Drainage Fund	202	\$ 320,000
Major Projects Capital Fund	204	\$ 24,115,217
Transportation Capacity Fund	207	\$ 17,404,094
Water Fund	301	\$ 13,514,310
Solid Waste Removal Fund	302	\$ 11,183,026
Golf Courses Fund	305	\$ 2,950,310
Parking Authority Fund	308	\$ 1,686,216
Ridges Irrigation Fund	309	\$ 385,963
Information Technology Fund	401	\$ 12,618,091
Fleet and Equipment Fund	402	\$ 9,507,146
Insurance Fund	404	\$ 25,448,134
Communication Center Fund	405	\$ 9,204,225
Facilities Management Fund	406	\$ 4,046,489
General Debt Service Fund	610	\$ 5,874,342
D.D.A. T.I.F. Debt Service	611	\$ 2,879,672
GJ Public Finance Corp Fund	614	\$ 699,000
Cemetery Perpetual Care Fund	704	\$ 33,544
Joint Sewer Operations Fund	900	\$ 63,482,999

**SECTION 2.** The documentation of the proposed revenue and expenses prepared and maintained by the Finance Director in support of the budget and appropriation ordinance, including and pursuant to Article VII, Paragraph 57 regarding the setting of the City Manager's salary with Ordinance 5142 are incorporated by and made part of this ordinance by this reference as if fully set forth. Furthermore, Ordinance 5142 setting the salaries of the Municipal Judge and the City Attorney are incorporated by and made part of this ordinance by this reference as if fully set forth.

**SECTION 3.** The documentation of the proposed revenue and expenses prepared and maintained by the Finance Director in support of the budget and appropriation ordinance, includes amending the employer contribution rates to the Hybrid Component of the Fire and Police Pension Association Retirement Plan for active members enrolled in the Hybrid Plan as of September 19, 2018.

**Section 4.** The documentation of the proposed revenue and expenses prepared and maintained by the Finance Director in support of the budget and appropriation ordinance includes certain fees and charges which are authorized to be imposed and collected by Resolution(s) of the City Council.

INTRODUCED AND ORDERED PUBLISHED IN PAMPHLET FORM this 1st day of November 2023.

TO BE PASSED AND ADOPTED AND ORDERED PUBLISHED IN PAMPHLET FORM this \_\_\_\_\_ day of \_\_\_\_\_, 2023.

\_\_\_\_\_  
Anna M. Stout  
President of the City Council

Attest:

\_\_\_\_\_  
Amy Phillips  
City Clerk



## Grand Junction City Council

### Regular Session

Item #4.a.iv.

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**Meeting Date:** November 1, 2023

**Presented By:** Greg Caton, City Manager, Jay Valentine, General Services Director, John Shaver, City Attorney

**Department:** General Services

**Submitted By:** John Shaver

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### Information

#### **SUBJECT:**

An Ordinance Amending Ordinance No. 5176 Concerning City Performed Construction of Public Improvement Works

#### **RECOMMENDATION:**

Staff recommends approval of Ordinance 5181.

#### **EXECUTIVE SUMMARY:**

On October 4, 2023, the City Council adopted and approved Ordinance 5176 and with that action established certain purchasing and procurement policies for the City. When Ordinance 5176 was adopted, the City Council discussed creating a self-performance policy. The City Council declined the staff's proposed self-performance policy and remanded the matter to the City staff for further refinement.

The City Council is considering a limited self-performance policy in the form attached, and if approved, the Ordinance will amend Ordinance 5176 to include the attached self-performance policy in the Purchasing Policy Manual.

#### **BACKGROUND OR DETAILED INFORMATION:**

On October 4, 2023, the City Council adopted and approved Ordinance 5176 and with that action established certain purchasing and procurement policies for the City. Those policies and procedures are collectively known as the City of Grand Junction Procurement Policy Manual (Purchasing Policy Manual or Manual).

The policies adopted in the Manual provide a systematic, consistent, unified, and standardized purchasing program. That program is expected to provide efficient and effective procurement procedures for the City. When the Manual was adopted, the City

Council discussed creating a self-performance policy. The City Council declined the staff's proposed self-performance policy and remanded the matter to the City staff for further refinement.

By and with this Ordinance, the City Council, having duly considered the proposed limited self-performance policy recommendations in the form attached, does as provided by the City Charter, hereby amend Ordinance 5176 to include in the Purchasing Policy Manual the attached self-performance policy. Furthermore, the City Council does direct the City Manager to implement the Manual as amended, as necessary and/or deemed advisable to achieve the highest efficiency and effectiveness for City purchasing programs, activities, and services, including but not limited to those self-performed by the City within the prescribed framework of rules and regulations, all of which are designed to protect the public interest.

**FISCAL IMPACT:**

If City Council approves this amendment and subsequently approves a self-performance project according to the adopted policy, the intent is that the actions would result in cost savings to the City for the project.

**SUGGESTED MOTION:**

I move to adopt Ordinance 5181, an ordinance to amend Ordinance 5176 concerning City self-performed work, on final passage and order final publication in pamphlet form.

**Attachments**

1. POL-Self Perform 202301018
2. ORD-Purchasing Policy Self Perform Amendment 2023 20231010
3. POL-Self Perform 202301018 clean



1 Self-Performance of Construction of Public Improvement Works

2 This Chapter establishes and describes the City's self-performance policy for the  
3 construction of public improvement works. The policy provides a means for the City to  
4 obtain cost-effective and high-quality construction of certain project(s).

5 To maintain transparency, fairness, and accuracy under this policy, the City:

6 1) will annually, with and through the budget adoption, identify and recommend to the  
7 City Council opportunities for the City to self-perform certain construction project(s);

8 2) with the adoption of the annual budget that identifies self-performance project(s)  
9 the City Council will be deemed to have conditionally approved self-performance and  
10 the City staff may plan for that work to be self-performed; however,

11 3) prior to commencement of any project(s) designated in the approved budget for  
12 self-performance the City Council at a noticed public hearing must approve the  
13 project(s) being self-performed by City forces; however, if a project(s) is(are) not  
14 identified in the approved budget as an opportunity for the City to self-perform, the  
15 City Council may approve such project(s) so long as it is reviewed/approved by the  
16 City Council as otherwise provided in this policy.

17 Self-Performance of Construction of Public Improvement Works will be a recognized  
18 exception to a competitive solicitation process. The City Council will confirm City self-  
19 performance of those project(s) identified in the approved annual budget, or such  
20 project(s) that may sometimes arise from time to time that are not identified in the  
21 budget, when the City Council reasonably finds that the estimated cost of materials  
22 and supplies to perform the project(s) identified and recommended to the City Council  
23 as an opportunity(ies) for the City to self-perform are reasonable at the time the  
24 project(s) is(are) to be constructed and that ~~no less than 3 of~~ the following criteria are  
25 met:

26 1) The City forces have a thorough understanding of the task(s) to be completed;  
27 and ~~and/or,~~

28  
29 2) The City forces have trade-specific experience which will result in an accurate,  
30 efficient, dependable schedule(s) and performance of the work; and ~~and/or,~~

31  
32 ~~3) There is or has been a climate of non-competitive bids for the same or similar~~  
33 ~~work when previously solicited;~~

34  
35 ~~4) The City forces have on same or similar project(s) completed self-performed work~~  
36 ~~on time and within the approved estimated materials and supplies budget;~~  
37 ~~and/or,~~

38

39 5)3) \_\_\_\_\_ That the City forces follow and enforce safety standards, and that their  
40 work will perform the work safely and support the City's safety policies and  
41 practices; and ~~or~~,

42  
43 6)4) \_\_\_\_\_ The City has adequate labor, they have investigated the material options  
44 and determined availability and proper cost of materials and supplies and have  
45 considered the market relating to both, and that the City forces have  
46 recommended products and means and method of construction that will  
47 provide the best value to the City for each project.

48 At the conclusion of any self-performed project(s) the City Manager shall report to the  
49 City Council the cost of the materials and supplies purchased or rented for the project,  
50 the duration of the project, the number of hours of direct labor and direct supervision  
51 necessary for completion of the project(s) and any safety infraction(s) committed by  
52 City personnel.

53 The City recognizes and agrees that self-performing is not right for every project;  
54 however, with the identification of opportunities for self-performance of certain projects  
55 in the annual budget or such project(s) that may sometimes arise from time to time that  
56 are not identified in the budget, and confirmation of self-performance prior to  
57 commencement of the project(s) as provided in this policy, the City is afforded the  
58 opportunity for added value and efficiency by self-performance of certain project(s).

59 Self-performance by the City of some project(s) creates knowledge and experience  
60 among the City staff and improves the ability of the Staff to assess contractors' work for  
61 those projects that are competitively bid. With that knowledge the City staff is better  
62 equipped to hold contractors accountable in terms of staffing, scheduling, estimating,  
63 and quality and maximizes the stewardship of public money.

ORDINANCE \_\_\_\_

AN ORDINANCE AMENDING ORDINANCE 5176 ADOPTING THE CITY OF GRAND JUNCTION PROCUREMENT POLICY MANUAL DATED OCTOBER 4, 2023, AND ESTABLISHING A POLICY AND PROCEDURE REGARDING SELF PERFORMED WORK BY THE CITY OF GRAND JUNCTION, COLORADO

RECITALS:

On October 4, 2023, the City Council adopted and approved Ordinance 5176 and with that action established certain purchasing and procurement policies for the City. Those policies and procedures are collectively known as the City of Grand Junction Procurement Policy Manual (Purchasing Policy Manual or Manual).

The policies adopted in the Manual provide a systematic, consistent, unified, and standardized purchasing program. That program is expected to provide efficient and effective procurement procedures for the City. When the Manual was adopted the City Council discussed creating a self-performance policy. The City Council declined the staff proposed self-performance policy and remanded the matter to the City staff for further refinement.

By and with this Ordinance the City Council, having duly considered the proposed limited self-performance policy recommendations in the form attached, does as provided by the City Charter, hereby amend Ordinance 5176 to include in Purchasing Policy Manual the attached self-performance policy. And furthermore, the City Council does direct the City Manager to implement the Manual as amended, as necessary and/or deemed advisable to achieve the highest efficiency and effectiveness for City purchasing programs, activities, and services, including but not limited to those self-performed by the City within the prescribed framework of rules and regulations, all of which are designed to protect the public interest.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF GRAND JUNCTION, COLORADO THAT:

1. The foregoing Recitals are incorporated and adopted, and in accordance with and pursuant to this Ordinance, the City Council of the City of Grand Junction amends Ordinance 5176 to include the attached self-performance policy in the rules and regulations as published in the City of Grand Junction Procurement Policy Manual dated October 4, 2023.
2. That the attached self-performance policy amendment to the City of Grand Junction Procurement Policy Manual dated October 4, 2023, shall become effective and be applied when and after this Ordinance becomes effective as provided by the City Charter.

3. That from and after the adoption of this Ordinance that the self-performance policy shall not be changed without the approval of a majority of the City Council.
4. Within sixty days of the first anniversary of the adoption of this Ordinance the City Council shall consider the effectiveness of the Ordinance at achieving the City Council policy(ies) stated in the City of Grand Junction Procurement Policy Manual dated October 4, 2023 as amended by and with the adoption of this Ordinance.

INTRODUCED ON FIRST READING, PASSED for publication in pamphlet form and setting a hearing for November 1st, this 4th day of October 2023.

HEARD, PASSED and ADOPTED ON SECOND READING and ordered published in pamphlet form this \_\_\_ day of November 2023.

---

Anna M. Stout  
President of the Council

---

Amy Phillips  
City Clerk

1 Self-Performance of Construction of Public Improvement Works

2 This Chapter establishes and describes the City's self-performance policy for the  
3 construction of public improvement works. The policy provides a means for the City to  
4 obtain cost-effective and high-quality construction of certain project(s).

5 To maintain transparency, fairness, and accuracy under this policy, the City:

6 1) will annually, with and through the budget adoption, identify and recommend to the  
7 City Council opportunities for the City to self-perform certain construction project(s);

8 2) with the adoption of the annual budget that identifies self-performance project(s)  
9 the City Council will be deemed to have conditionally approved self-performance and  
10 the City staff may plan for that work to be self-performed; however,

11 3) prior to commencement of any project(s) designated in the approved budget for  
12 self-performance the City Council at a noticed public hearing must approve the  
13 project(s) being self-performed by City forces; however, if a project(s) is(are) not  
14 identified in the approved budget as an opportunity for the City to self-perform, the  
15 City Council may approve such project(s) so long as it is reviewed/approved by the  
16 City Council as otherwise provided in this policy.

17 Self-Performance of Construction of Public Improvement Works will be a recognized  
18 exception to a competitive solicitation process. The City Council will confirm City self-  
19 performance of those project(s) identified in the approved annual budget, or such  
20 project(s) that may sometimes arise from time to time that are not identified in the  
21 budget, when the City Council reasonably finds that the estimated cost of materials  
22 and supplies to perform the project(s) identified and recommended to the City Council  
23 as an opportunity(ies) for the City to self-perform are reasonable at the time the  
24 project(s) is(are) to be constructed and that the following criteria are met:

25 1) The City forces have a thorough understanding of the task(s) to be completed;  
26 and, ,

27  
28 2) The City forces have trade-specific experience which will result in an accurate,  
29 efficient, dependable schedule(s) and performance of the work; and,

30  
31  
32 3) That the City forces follow and enforce safety standards, and that their work will  
33 perform the work safely and support the City's safety policies and practices; and,

34  
35 4) The City has adequate labor, they have investigated the material options and  
36 determined availability and proper cost of materials and supplies and have  
37 considered the market relating to both, and that the City forces have  
38 recommended products and means and method of construction that will  
39 provide the best value to the City for each project.

40 At the conclusion of any self-performed project(s) the City Manager shall report to the  
41 City Council the cost of the materials and supplies purchased or rented for the project,  
42 the duration of the project, the number of hours of direct labor and direct supervision  
43 necessary for completion of the project(s) and any safety infraction(s) committed by  
44 City personnel.

45 The City recognizes and agrees that self-performing is not right for every project;  
46 however, with the identification of opportunities for self-performance of certain projects  
47 in the annual budget or such project(s) that may sometimes arise from time to time that  
48 are not identified in the budget, and confirmation of self-performance prior to  
49 commencement of the project(s) as provided in this policy, the City is afforded the  
50 opportunity for added value and efficiency by self-performance of certain project(s).

51 Self-performance by the City of some project(s) creates knowledge and experience  
52 among the City staff and improves the ability of the Staff to assess contractors' work for  
53 those projects that are competitively bid. With that knowledge the City staff is better  
54 equipped to hold contractors accountable in terms of staffing, scheduling, estimating,  
55 and quality and maximizes the stewardship of public money.