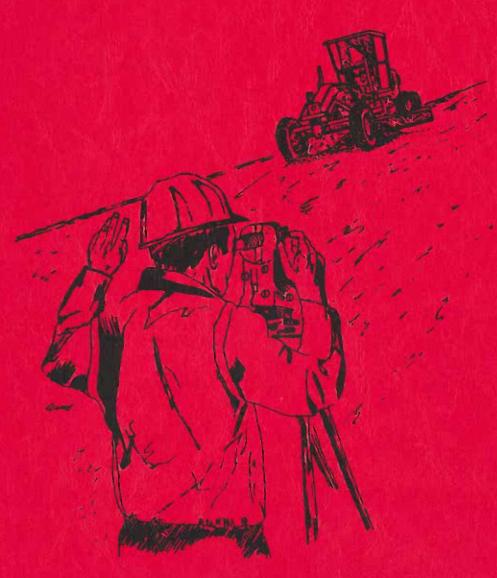
City of Grand Junction, Colorado Budget and



Capital Improvement Plan 1980

Prepared By Finance Department

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PREFACE

The 1988 fiscal/annual budget for the City of Grand Junction is represented in this document. The City of Grand Junction, a charter or home rule City, is a full service city which provides these services.

Public Safety (police, fire, municipal court)

Public Works (highways, streets, sanitation, and water)

Public Recreation (parks, swimming pools, golf courses, recreation programs)

Public Facilities (convention center, cemeteries)

Public Planning (land use planning, zoning, building inspection)

The budget was prepared following guidelines established by City Council and implemented by the City Manager. The budget book is divided into four sections to enhance readability.

Section I, Introduction

Includes information regarding the City's financial management policies, budget process, and accounting controls.

Section II, Budget Highlights

Includes recommendations, overviews of the 1987 revised and 1988 budgets, comparison and contrasts between the 1987 and 1988 budgets, a summary of Capital Improvement Projects, and identification of any special issues associated to the budget.

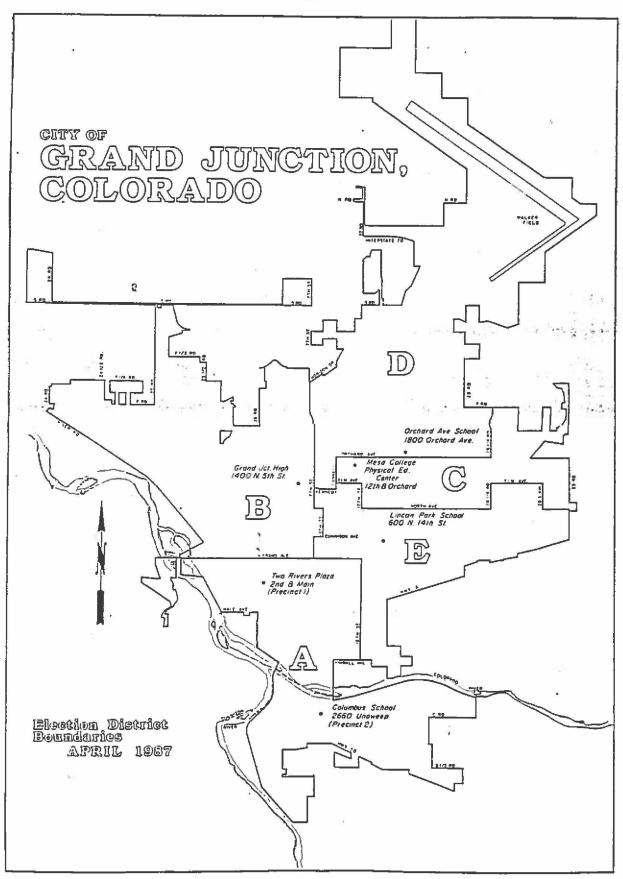
Section III, Budget Summaries

Includes a variety of statistical summaries reflecting the budget.

Section IV, Related Information

Includes a variety of policy and statistical information which is related to the development of the budget.

CITY MAP



CITY OFFICIALS

CITY COUNCIL (elected)

Mr. O.F. Ragsdale, Mayor

Mr. John Bennett, Mayor Pro Tem

At Large

Mr. Leroy Kirkhart

District E

Mr. R.T. Mantlo

At Large

Mr. William E. McCurry

District D

Mr. Paul W. Nelson

District C

APPOINTED OFFICIALS

City Manager Mark K. Achen
City Attorney Gerald J. Ashby
Municipal Court Judge David Palmer

DEPARTMENT HEADS

Finance Director

Fire Chief

Parks & Recreation Director

Police Chief

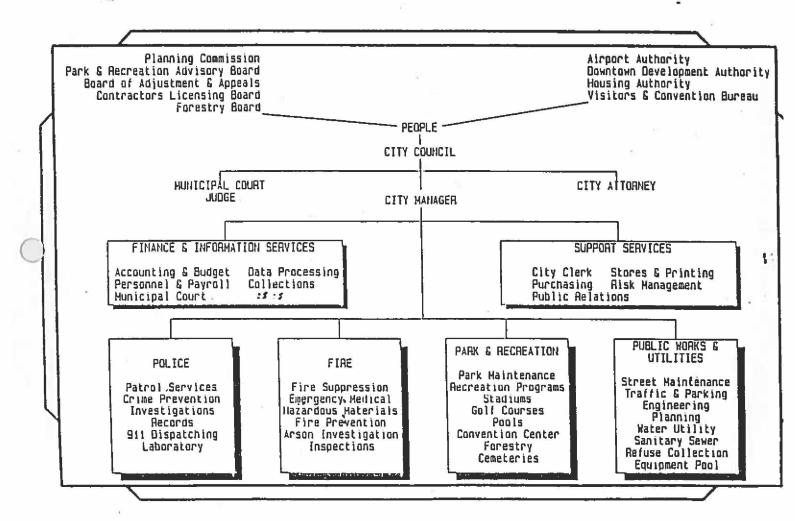
Public Works Director

Support Services Director

Allen Sartin
Richard Greene
Ted Novack

Gary Leonard
James Shanks
Steve Anderson

ORGANIZATIONAL CHART



INTRODUCTION

FINANCIAL MANAGEMENT POLICIES

Effective allocation of available resources is critical to sound financial management. The financial management strategy of the City is based on the following general concepts.

o BUDGET PREPARATION

PHILOSOPHY

Council's short and long term goals are the cornerstone of the budget. The budget will provide a diversified and flexible revenue plan , and an expenditure plan that minimizes costs to the lowest cost consistent with maintaining services and infrastructure. Formal documents are the Revenue Plan, Ten Year Capital Improvements Plan, Ten Year Financial Projections, and Budget Plan.

BALANCING GUIDLINES

Each fund is balanced separately. Subsidies between funds require Council approval. For each fund, combined proposed operating and capital costs cannot exceed projected revenues, unless specifically authorized. Ten year long range financial projections are prepared for major funds and used to assure that future impacts of the proposed budget are fiscally sound.

CONTINGENCY RESERVES

Appropriated funds will be reserved for the purpose of responding to unanticipated needs, revenue shortfalls or emergencies. Departments will not budget contingency funds. Each year's budget will contain contingency funds as deemed appropriate by the City Manager and Council. Such funds are allocated primarily for non-recurring unplanned costs when approved by the express written consent of the City Manager. The General, Internal Service, and Enterprise Funds will each maintain unappropriated balance for cash flow needs and a catastrophe reserve.

o BUDGET ADMINISTRATION

PHILOSOPHY

The City will maintain adequate systems for collecting, controlling, recording, and reporting revenues and expenses using the modified accrual basis within generally accepted accounting principles.

REVENUE MANAGEMENT

The City will follow an aggressive policy of prompt and efficient collection of taxes, fees, and other revenues.

EXPENDITURE MANAGEMENT

Purchasing, risk management, and personnel practices will be reviewed annually to assure control and management of expenditures. Financial records will be audited annually by a certified public accounting firm.

INTRODUCTION

FINANCIAL MANAGEMENT POLICIES (CONTINUED)

MONEY MANAGEMENT

PHILOSOPHY

The first priority for use of excess funds is to maintain adequate reserves in highly liquid form. When evaluating the use of excess funds generated by cash flow or fund balance, both investment opportunities and debt retirement will be considered. Decisions will be based on risk, duration of use, and rate of return.

BUDGET DEVELOPMENT PROCESS

The City's budget development process provides a comprehensive and coordinated methodology for creation of a budget plan that meets the needs of the community through effective management of City resources.

Mid-year the Council starts the process with a goal setting retreat. During the retreat, Council reviews goals and issues in order to define City service policy for the coming year.

Afterwards, the management team begins developing operational goals and objectives which implement the Council's service goals and objectives. During July each department evaluates current programs and budgets in order to prepare action plans.

As departments are completing their action plans, detail budget preparation materials are provided to each department. Materials include worksheets for budget preparation, capital improvements, staffing changes, and detail line item justifications. Departments use these materials to quantify estimated costs and revenues for the both the current and following year. Supervisors prepare each line item by listing individual items, estimated quantities, and forcasting cost based on unit prices provided by Purchasing or the actual vendor. Historical data is used in conjunction with planned objectives and goals to determine specific items needed. Department heads and supervisors review each revenue and expenditure line item until a consensus is reached regarding need, quantity, and probable cost or revenue. Since this process requires numerous meetings and extensive research, it takes several weeks to be completed.

By mid-August, departments finalize their current year revised estimates and following year proposed budgets. Concurrently, the management team finalizes the review schedule and selects a team for the budget evaluation sessions. The team consists of supervisory and management personnel from several departments. The team's cross section of participants allows each budget to be viewed from an unbiased, neutral perspective. It also enhances the distribution of new techniques and methods learned during the review process.

INTRODUCTION

BUDGET DEVELOPMENT PROCESS (continued)

At the beginning of September, the budget review team begins to review department proposals. Each expenditure and revenue line item is reviewed by supervisors and the department head until full concurrence is reached on the validity of need and reliability of estimates. Detail review of proposals involves extensive direct participation by all levels of departmental personnel.

Toward the end of September the budget review team completes review of department proposals. At the conclusion of the reviews, the proposed base operating budget is summarized. The management team then meets daily to balance the budget using these basic criteria.

- o The total proposed routine operating expenses, including operating capital, can not exceed the total expected operating revenues.
- o Subsidies from the general fund to other funds must be reviewed and approved by City Council.
- o Capital improvement projects will be primarily funded by the 3/4 cent portion of the sales tax; use of fund balance requires review and approval by City Council.

The management team uses an intensive group process to finalize the budget proposal. Since revenues are the single most important factor in determining the level of the budget, they are reviewed for validity first. Fee based revenues such as service charges (water, sewer, trash), recreation fees, and all other types are reviewed to determine the reliability of the forecast. Tax based revenues, such as sales tax, use tax, and property tax are then reviewed in terms of known historical trends and current information regarding economic conditions. Finally, revenues from outside sources such as grants, local shares of State or Federal revenues, are reviewed in light of current or pending legislation affecting these revenue sources.

Operating costs are then reviewed for validity. Personnel, routine operating, and operating capital costs are analyzed separately. The management team establishes city wide priorities for staff level changes and operating capital items.

Concurrently, capital improvement project costs are submitted by each department; the management team then analyzes and prioritizes requests on a city wide basis. Results are presented to a Council subcommittee for review and direction.

In order to finalize proposed city wide priorities for the budget, the management team and City Council tour various facilities and work sites, observe demonstrations, examine reports, hear presentations, and discuss alternatives as provided by requesting departments.

INTRODUCTION

BUDGET DEVELOPMENT PROCESS (continued)

Once the preliminary reviews have been completed, the budget is reviewed for conformance to the financial management policies. Typically, the initial budget does not conform. As a result, priority lists are developed by each department to pare costs or increase revenues. The management team then reviews the changes as recommended by each department head to determine which changes should be incorporated into the budget proposal. The proposed budget is then reevaluated. This process is repeated until the proposed budget is in conformance with guidelines. During these revision activities, department heads, supervisors and the City Manager generate, review and evaluate numerous alternatives; individual and team efforts are used to refine and select the best options. All balancing actions, reductions and additions, are evaluated by the management team in a group process.

By early November the proposed budget conforms to guidelines and is submitted to Council for review, comment, and direction. Any changes requested by Council go through the process above so that a revised balanced budget can be prepared and resubmitted.

After submitting the proposed budget to Council, the management team prepares a thorough executive presentation of the proposed budget. After presentation, the Council makes final decision regarding acceptability of the proposed budget. Once the Council accepts the proposed budget they finalize the property tax mill levy, get public input on the proposed levy, and provide the levy to the County Commissioners by November 15 for certification.

After Council has accepted the budget, they publish the budget and provide for citizen input at several public hearings. After finalizing any changes due to public input, Council must pass an ordinance titled "The Annual Appropriation Ordinance" by December 31st (see City Charter, Article IX, Section 80).

On January 1st each year, the adopted budget is included into the accounting system to enable administrative budget control during the year.

ADMINISTRATIVE BUDGET CONTROL

Once the Council adopts the budget, the automated accounting system is used as the major tool for monitoring activity. Throughout the year the management team regularly reviews results by comparing actual expenditures and revenues against budget. When expenditures or revenues differ from adopted budget, the management team takes corrective action to balance expenditures to revenues. Balancing all expenditures to revenues on a city wide basis ensures that expenditures are within the limits set by the budget ordinance.

INTRODUCTION

ADMINISTRATIVE BUDGET CONTROL (continued)

The automated accounting system, policies & procedures, and organizational structure provide multiple controls on the expenditure of funds. The following list of controls is representative, but not all inclusive.

- o Bidding is required for all purchases greater than \$3,000.
- o All assets (items costing \$300 or more) are inventoried.
- o The accounting system uses the modified accrual basis under generally accepted accounting procedures.
- o Encumbrance accounting is used to ensure that expenditures do not exceed appropriations on a line item basis.
- o The purchasing function is performed by a single department to assure the lowest possible purchase price.
- o The automated payroll system provides control on changes to approved staffing level and individual pay level.
- o All contracts of \$10,000 or more must be approved by City Council.
- o The Finance department audits selected transactions to ensure conformance to City policy.
- Various receivable systems produce delinquent account reports for management action.
- o An active loss control program is used.
- o All supplemental appropriation requests are submitted to the City Council for their acceptance or rejection at regularly scheduled public hearings.

In addition to internal controls, the City uses two methods for external review of our records, practices, and policies.

- o The City employs a Public Accounting firm to audit our accounting records on an annual basis.
- o The City submits its accounting reports to the Government Finance Officer's Association for review regarding conformance to accounting standards. The City has received the Certificate of Achievement for Excellence in Financial Reporting each year since 1984.

BUDGET HIGHLIGHTS

BUDGET IN PERSPECTIVE

The 1988 budget includes sufficient funding to maintain all existing City services. This budget does not include any new services, but does enhance our ability to maintain streets and other City infrastructure. For the last several years maintanance of streets and other City infrastructure has been funded from fund balances accrued during the "Oil Shale Boom". Since fund balance has been declining the amount available for infrastructure maintenance has also been declining. This year funding for enhancing these services was provided through the 3/4 cent sales tax increase authorized by City Council with an effective date of January 1st, 1988.

This budget does not anticipate the addition of any long term debt. It does include debt service for existing debt. No refundings are anticipated at this time.

LONG RANGE FINANCIAL PROJECTIONS

The management team has made extensive use of ten year long range financial projections to assure positive fiscal position not only for this budget year but for future years. These projections enable the management team to evaluate the effects of current decisions on future years financial condition. During preparation of the 1908 budget, projections were made for the following major funds: General Fund, Water Fund, Sanitation Fund, and Equipment Fund. Summary pages from these projections have been included in the "related information" section of this budget book.

The Finance department has done extensive analysis to determine the minimum fund balances required for each Fund to assure a sound financial position. While this analysis is a continuing process, the minimum fund balances used in the projections do represent a conservative approach.

OVERVIEW OF 1987 REVISED BUDGET

Revised revenues are estimated to be about \$560,000 higher than in the original budget. Expenditures are estimated to be about \$767,000 higher than the original budget in operations, but about \$1,682,000 lower in capital projects. The 1987 revised budget as presented here is balanced.

OVERVIEW OF 1988 BUDGET

The 1988 budget as presented here is a balanced budget, but uses significant fund balance in addition to current revenues. The majority of fund balance used is for the Patterson Road construction project and is provided from the Oil Shale Trust Fund; this will almost deplete the funds in the Oil Shale Trust Fund.

BUDGET HIGHLIGHTS

OVERVIEW OF 1988 BUDGET (continued)

Revenues are about \$3 million above the original 1987 budget; the majority of this increase is related to the 3/4 cent sales tax increase authorized by Council to be effective January 1st, 1988. Operating expenses are slighly higher than the original 1987 budget, but are lower than the 1987 revised budget. Capital improvement project expenses are significantly higher than 1987 original budget or 1987 revised budget; the increase represents the use of the majority of the 3/4 cent sales tax increase being applied to capital projects.

In the process of balancing the 1988 budget, Ten Year Long Range Financial Projections were prepared and analyzed to assure a positive future financial position for the major funds. It became apparent that revenues required analysis in a different manner than the accounting system provides. As a result revenues were reorganized into major categories based on their source and predictability. Below is a summary of General Fund revenues using this additional method of categorization.

1988 General Fund Revenue Projections by Source

Savasa	1987	1988	% of	Percent Increase
Source	Estimate	Estimate	Total	(Decrease)
City Sales Tax	\$5,595,000	\$7,863,222	49.44	40.54
City Use Tax	350,000	460,206	2.89	31.49
City Share of				
Cnty Sales Tax	1,342,000	1,395,680	8.78	4.00
Property Tax	1,422,451	1,472,887	9.26	3.55
Sub Total	8,709,451	11,191,995	70.37	28.50
Investment Earnings	400,000	430,600	2.71	7.65
Sale of Assets	5,186	500	0.01	(90.36)
Other Local Revenues	1,480,420	1,455,936	9.15	(1.65)
Other Gov't Revenues	3,090,018	2,509,860	15.78	(18.78)
Interfund Charges	310,127	315,613	1.98	1.77
Total	\$13,995,202	\$15,904,504	100.00	13.64

This analysis clearly showed the effects of "federalism"; between 1985 and 1988 revenues from other governments has declined from \$4,746,549 to \$2,509,860. This represents a loss of \$2,236,689 or about 47% and is approximately equal to the "new" revenue provided by the 3/4 cent sales tax increase.

BUDGET HIGHLIGHTS

COMPARISON/CONTRAST 1987 TO 1988

GENERAL FUND

The General Fund accounts for a major portion of the City's operating revenues and expenditures. 1988 operating revenues for general government are estimated to increase 15.80% above 1987 levels; this increase resulted from the 3/4 cent sales tax increase, despite decreases in revenues from the State and Federal governments. 1988 operating expenditures for general government are estimated to increase 6.25% above 1987 levels; significant increases between years include increased funding for economic development, increased infrastructure maintenance, and a wage increase for employees. The following tables summarize the year to year changes by category.

General Fund Revenue Comparison By Type

Revenue Type	1987 Amount	1988 Amount	1988 % of Total Revenue	87 to 88 Increase (Decrease)
Taxes	\$10,836,574	\$13,210,967	82.98	21.92
License & Permits	58,031	64,655	.41	11.41
Intergovernmental	339,473	104,207	. 65	(69.30)
Service Charges	1,715,181	1,826,193	11.47	6.47
Fines/Forfeitures	160,606	160,606	1.01	0.00
Miscellaneous	559,192	458,427	2.88	(18.02)
Other	80,186	95,500	.60	19.10

Total	\$13,748,745	\$15,920,555	100.00	15.80

General Fund Expenditure Comparison By Department

Department	1987 Amount	1988 Amount	1988 % of Total <u>Expenditures</u>	87 to 88 Increase (Decrease)
Administration	\$ 348,649	\$ 371,580	2.35	6.58
Finance	991,774	1,102,172	6.97	11.13
Fire	2,989,934	3,017,309	19.09	.92
Parks & Recreation	n 1,434,271	1,336,099	8.45	(6.84)
Police	3,962,486	4,138,685	26.18	4.45
Public Works	3,665,189	4,157,876	26.30	13.44
Support Services	334,154	375,691	2.38	12.43
Transfers Out	1,151,889	1,308,240	0.28	13.57
Total	\$14,878,346	\$15,807,652	100.00	6.25

BUDGET HIGHLIGHTS

COMPARISON/CONTRAST 1987 TO 1988 (continued)

ENTERPRISE FUNDS

Enterprise Funds are financed and operated in a manner similar to a private enterprise, where costs of providing services are recovered in whole, or in part, through user charges. During the last several years the management team has made concerted efforts to reduce the subsidies to Enterprise Funds from the General Fund; both golf courses eliminated their previous need for a subsidy, sanitation continued to need no subsidy, and both the parking authority and cemetery reduced their subsidy. The major increase for swimming pools is from lottery funds, not from the General Fund. The tables below summarize the year to year changes.

Enterprise Funds, Revenue Comparison BY Fund Excluding Subsidies

Fund	1987 Amount	1988 Amount	1988 % of Total <u>Revenue</u>	87 to 88 Increase (Decrease)
Water	\$2,914,578	\$2,945,009	32.91	1.04
Sanitation	1,050,204	1,060,475	11.85	0.98
Two Rivers Plaza	218,140	211,205	2.36	(3.18)
Swimming Pools	221,616	220,971	2.47	(0.29)
L. P. Golf Course	218,331	219,199	2.45	0.40
T. R. Golf Course	298,201	301,062	3.36	0.96
Cemetery	154,371	155,315	1.74	0.61
Parking Authority	5,000	5,000	0.06	0.00
Sewer	3,687,006	3,830,049	42.80	3.88
Total	\$8,767,447	\$8,948,285	100.00	2.06

Enterprise Funds, Subsidy Comparison By Fund

Fund	1987 Amount	1988 Amount	1988 % of Total Subsidy	87 to 88 Increase (Decrease)
Water	\$175,444	\$175,444	16.64	0.00
Sanitation	0	0	0.00	0.00
Two Rivers Plaza	188,064	221,947	21.05	18.02
Swimming Pools	247,988	495,754	47.02	99.91
L. P. Golf Course	90,267	0	0.00	(100.00)
T. R. Golf Course	22,262	0	0.00	(100.00)
Cemetery	59,487	53,964	5.12	(9.28)
Parking Authority	111,580	107,200	10.17	(3.93)
Sewer	0	0	0.00	0.00
Total	\$875,092	\$1,054,309	100.00	17.79

BUDGET HIGHLIGHTS

COMPARISON/CONTRAST 1987 TO 1988 (continued)

Enterprise Funds, Revenue Comparison BY Fund Including Subsidies

Fund	1987 Amount	1988 <u>Amount</u>	1988 % of Total Revenue	87 to 88 Increase (Decrease)
Water	\$3,090,022	\$3,120,453	31.20	0.98
Sanitation	1,050,204	1,060,475	10.60	0.98
Two Rivers Plaza	406,204	433,152	4.33	6.63
Swimming Pools	469,604	716,725	7.17	52.62
L. P. Golf Course	308,598	219,199	2.19	(28.97)
T. R. Golf Course	320,463	301,062	3.01	(6.05)
Cemetery	213,858	209,279	2.09	(2.14)
Parking Authority	116,580	112,200	1.12	(3.76)
Sewer	3,687,006	3,830,049	38.29	3.88
Total	\$9,662,539	\$10,002,594	100.00	3.52

Enterprise Funds, Expenditure Comparison By Fund

Fund	1987 Amount	1988 Amount	1988 % of Total Expenditures	87 to 88 Increase (Decrease)
Water	\$3,566,528	\$3,103,396	31.24	(12.74)
Sanitation	1,012,406	1,022,785	10.30	1.03
Two Rivers Plaza	433,089	433,152	4.36	0.01
Swimming Pools	469,604	716,725	7.22	56.62
L. P. Golf Course	309,025	216,897	2.18	(29.81)
T. R. Golf Course	313,080	292,183	2.94	(6.67)
Cemetery	188,898	230,464	2.32	22.00
Parking Authority	116,580	112,200	1.13	(3.76)
Sewer	3,528,564	3,805,820	38.31	7.86
Total	\$6,399,210	\$6,127,802	100.00	(4.24)

SPECIAL REVENUE FUNDS

Special Revenue Funds are increasing by \$395,029 in 1988 from 1987. Use of Parkland Expansion Funds, primarily from lottery proceeds, to construct a waterslide at Lincoln Park Pool account for \$265,000 of the increase. The establishment of the Economic Development Fund in the amount of \$300,000 accounts for the balance of the increase.

BUDGET HIGHLIGHTS

COMPARISON/CONTRAST 1987 TO 1988 (continued)

CAPITAL PROJECT FUNDS

Expenditures in the Capital Projects Fund are increasing \$1,416,993 in 1988 from 1987. The major reason for the increase is the Patterson Road construction project.

CAPITAL IMPROVEMENT PROJECTS

Capital improvement projects were categorized by type of need with an emphasis on funding infrastructure needs. The categories were defined as follows:

- o Infrastructure: street, sidewalk, and alley improvements, and water lines.
- o Facilities: buildings, parking lots, and other city owned facilities.
- o Equipment: significant city equipment.
- o Other: projects that do not fit the above categories.

The table below summarizes the capital improvement projects for all funds by category for 1988.

1988
Project Totals By Category, Including Sewer Fund

Category	Project Costs	Percentage
Infrastructure	\$4,492,825	79.73
Facilities	526,712	9.35
Equipment	385,474	6.84
Other	229,906	4.08
Total	\$5,634,917	100.00

The "Related Information" section of this document provides detail information regarding capital projects.

BUDGET SUMMARIES

ALL FUNDS. EXCEPT INTERNAL SERVICE FUNDS

Overview Revised Budget 1987

FUND #			Expenditures	Operating Surplus (Deficit)	Capital Dutlay	Transfers In	Transfers Out	Available Sources 12-31-86	Sources 12-31-87
100	General Fund		\$12,468,078					\$6,293,773	
102	Revenue Sharing	\$6,341		\$6,341	\$0	\$0	\$6,341	\$0	\$0
103	D.D.A. Operations	\$86,093	\$99,348	(\$13,265)	\$0	\$0	\$0		
105	Parkland Expansion	\$137,735	\$0	\$137,735	\$0	\$0	\$70,647	\$186,589	\$253,677
106	Parking Meter Fund	\$88,150		\$78,250	\$0	\$28,680	\$111,580	\$6,555	\$1,905
107	Golf Course Expansion	\$54,910	\$0	\$54,910	\$0	\$0	\$112,529	\$170,670	\$113,051
109	D.D.A. Increment	\$127,000	\$3,500	\$123,500	\$0	\$46,969	\$157,279	\$6,605	\$19,795
	Sub-Total	\$500,219	\$112,748	\$387,471	\$0	\$75,649	\$458,376	\$406,297	\$411,041
202	Federal Aid To Urban Systems	\$0	,	(\$52,292)	\$141,000	\$197,153	\$0	(\$3,861)	\$0
205	Horizon Drive / Patterson Rd.	\$195,000	\$196,265	(\$1,265)	\$162,830	\$0	\$0	\$2,320,606	\$2,156,511
207	Alley Improvement District	\$38,768	\$7,201	\$31,567	\$0	\$32,319	\$0	(\$63,886)	\$0
209	1984 Street Laprovement Dist.	\$0	\$0	\$0	\$0	\$0	\$11,610	\$11,610	\$0
212	D.D.A. laprovement Fund	\$0	\$454	(\$454)	\$932	\$0	\$46,969	\$4B,355	\$0
213	Economic Development Fund	\$78,520	\$402,514	(\$323,994)	\$0	\$200,890	\$0	\$123,104	10
	Sub-Total	\$312,288	\$659,726	(\$346,438)	\$304,762	\$430,362	\$58,579	\$2,435,928	\$2,156,511
301	Water Fund	\$2,914,578	\$2,898,937	\$15,641	\$657,591	\$175,444	\$40,648	\$1,287,658	\$780,504
302	Trash Fund	\$1,050,204	\$1,012,406	\$37,79B	\$0	\$0	\$0	\$205,889	\$243,687
303	Two Rivers Plaza	\$218,140	\$428,589	(\$210,449)	\$4,500	\$188,064	\$0	\$26,885	50
304	Swimming Pools	\$221,616	\$469,059	(\$247,443)	\$545	\$247,988	\$0	\$275,428	\$275,428
305	Lincolm Park Golf Course	\$218.331	\$229,707	(\$11,376)	\$79,318	\$90,267	\$0	\$49,948	\$49,521
306	Tiara Rado Golf Course	\$29B,201	\$303,885	(\$5,684)	\$9,195	\$22,262	\$0	\$56,868	\$64,251
307	Cemetery Fund	\$154,371	\$184,097	(\$29,726)	\$4,801	\$59,487	\$0	\$10,465	\$35,425
308	Parking Authority Fund	\$5,000	\$116,580	(\$111,580)	\$0	\$111,580	\$0	\$1,257	\$1,257
	Sub-Total	\$5,080,441	\$5,643,260	(\$562,819)	\$755,950	\$895,092	\$40,648	\$1,914,398	\$1,450,073
604	Perpetual Care / Orchard Mesa	141	\$0	\$29,372	\$0	\$0	\$24,166	\$261,476	\$266,682
605	Perpetual Care / Other	\$47,923	\$0	\$47,923	\$0	\$0	\$35,321	\$374,823	\$387,425
	Sub-Total	\$77,295	\$0	\$77,295	\$0	\$0	\$59,487	\$636,299	\$654,107
730	Debt Service Fund	\$0	\$63,746	(\$63,746)		\$63,746	\$0	\$0	\$0
731	D.D.A. Debt Service Fund	\$0	\$103,705	(\$103,705)	\$0	\$157,279	\$0	\$187,500	\$241,074
	Sub-Total	\$0	\$167,451	(\$167,451)	\$0	\$221,025	\$0	\$187,500	\$241,074
902	Sewer Fund	7.5	\$2,840,364	3.0				\$3,892,193	\$4,050,635
0	TOTAL		\$21,890,627						

BUDGET SUMMARIES

ALL FUNDS, EXCEPT INTERNAL SERVICE FUNDS (continued)

Overview Budget 1988

		Operating	Operating	Operating Surplus	Capital	Transfers	Transfers	Available Sources	Available Sources
FUND #			Expenditures		Outlay	In	Out	12-31-86	
100	General Fund	\$15,920,555	\$12,872,826	\$3,047,729		\$4,000		\$5,450,629	
102	Revenue Sharing	\$89,399	\$97,258	(\$7,859)	\$0	\$0	\$0	\$22,613	\$14,754
103	D.D.A. Operations	\$111,000	\$10,000	\$101,000	\$0	\$0	\$295,000	\$253,677	\$59,677
105	Parkland Expansion	\$97,900	\$7,900	\$78,000	\$0	\$27,295	\$107,200	\$1,905	\$0
106	Parking Meter Fund	\$53,388	\$0	\$53,388	\$0	\$0	\$0	\$113,051	\$166,439
107	Golf Course Expansion	\$0	\$300,000	(\$300,000)	\$0	\$300,000	\$0	\$0	\$0
109	D.D.A. Increment	\$127,000	\$3,500	\$123,500	\$0	\$0	\$143,295	\$19,795	\$0
	Sub-Total	\$468,687	\$420,658	\$48,029	\$0	\$327,295	\$545,495	\$411,041	\$240,870
202	Federal Aid To Urban Systems	\$415,740	\$35,522	\$380,218	\$523,450	\$143,232	\$0	\$0	\$0
205	Horizon Drive / Patterson Rd.	\$50,000	\$88,633	(\$38,633)	\$1,775,200	\$0	\$0	\$2,156,511	\$342,678
207	Alley Improvement District	\$0	\$16,255	(\$16,255)	\$0	\$16,259	\$0	\$0	\$4
209	1984 Street Improvement Dist.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
212	D.D.A. Improvement Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
213	Economic Development Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Sub-Total	\$465,740	\$140,410	\$325,330	\$2,298,650	\$159,491	\$0	\$2,156,511	\$342,682
301	Water Fund	\$2,945,009	\$2,852,498	\$92,511	\$250,898	\$175,444	\$0	\$780,504	\$797,561
302	Trash Fund	\$1,060,475	\$1,022,785	\$37,690	\$0	\$0	\$0	\$243,687	\$281,377
303	Two Rivers Plaza	\$211,205	\$433,152	(\$221,947)	\$0	\$221,947	\$0	\$0	\$0
304	Swimming Pools	\$220,971	\$451,725	(\$230,754)	\$265,000	\$495,754	\$0	\$275,428	\$275,428
305	Lincoln Park Golf Course	\$219,199	\$216,897	\$2,302	\$0	\$0	\$0	\$49,521	\$51,823
304	Tiara Rado Golf Course	\$301,062	\$292,183	\$8,879	\$0	\$0	\$0	\$64,251	\$73,130
307	Cemetery Fund	\$155,315	\$191,838	(\$36,523)	\$38,626	\$53,964	\$0	\$35,425	\$14,240
308	Parking Authority Fund	\$5,000	\$112,200	(\$107,200)	\$0	\$107,200	\$0	\$1,257	\$1,257
	Sub-Total	\$5,118,236	\$5,573,278	(\$455,042)	\$554,524	\$1,054,309	\$0	\$1,450,073	\$1,494,816
604	Perpetual Care / Orchard Mesa	\$29,801	\$0	\$29,801	\$0	\$0	\$22,001	\$266,682	\$274,4B2
605	Perpetual Care / Other	\$48,963	\$0	\$48,963	\$0	\$0	\$31,963	\$387,425	\$404,425
	Sub-Total	\$78,764	\$0	\$78,764	\$0	\$0	\$53,964	\$654,107	\$678,907
730	Debt Service Fund	\$0		(\$59,634)		\$59,634	*0	\$0	\$0
731	D.D.A. Debt Service Fund	\$0	\$97,100	(\$97,100)	\$0	\$143,295	\$0	\$241,074	\$287,269
	Sub-Total	\$0	\$156,734	(\$156,734)	\$0	\$202,929	\$0	\$241,074	\$287,269
902	Sewer Fund	\$3,830,049	\$2,997,040		\$745,780		\$63,000	\$4,050,635	\$4,074,864
	TOTAL		\$22,160,946						5

BUDGET SUMMARIES

ALL FUNDS, EXCEPT INTERNAL SERVICE FUNDS (continued)

Summaries of All Funds (Except Internal Service Funds) Budget 1988

	ACTUAL 1986	REVISED BUDGET 1987	BUDGET 1988
Sources Available Beg. of Year	\$19,329,551	\$15,766,388	\$14,414,070
Revenue	\$23,368,249	\$23,405,994	\$25,882,031
Tranfers in	\$4,230,074	\$1,908,585	\$1,748,024
Other Sources	\$0	\$0	\$0
Total Sources Available	\$46,927,874	\$41,080,967	\$42,044,125
Expenditures	\$21,748,379	\$21,890,627	\$22,160,946
Capital Outlay	\$5,129,325	\$2,985,835	\$5,225,540
Transfers Out	\$4,283,782	\$1,790,435	\$1,970,699
Total Expenditures	\$31,161,486	\$26,666,897	\$29,357,185
Net Sources Available End of Year	\$15,766,388	\$14,414,070	\$12,686,940
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BUDGET SUMMARIES

ALL FUNDS, EXCEPT INTERNAL SERVICE FUNDS (continued)

Revenue Summary By Classification

	ACTUAL 1986	REVISED BUDGET 1987	BUDGET 1988
Taxes	\$10,580,791	\$11,028,409	\$13,406,616
Licenses / Permits	\$113,156	\$58,281	\$64,905
Intergovernmental	\$1,702,462	\$1,222,771	\$1,326,809
Service Charges	\$8,530,138	\$9,539,034	\$9,786,004
Fines / Forfeits	\$184,880	\$176,948	\$176,606
Miscellaneous Revenue	\$2,277,206	\$1,291,423	\$1,023,591
Other Revenue	(\$20,384)	\$89,128	\$97,500
Total Operating Revenue	\$23,368,249	\$23,405,994	\$25,882,031
			dans than day ago san earn gan san earn
Transfer In	\$4,230,074	\$1,908,585	\$1,748,024
Sources Available Beginning of Year	\$19,329,551	\$15,766,388	\$14,414,070
		~~~~	
Total Sources Available	\$46,927,874	\$41,080,967	\$42,044,125
			=======================================

# Expenditure Summary By Classification

	ACTUAL	REVISED	DURCET
	ACTUAL	BUDGET	BUDGET
	1986	1987	1988
A			
Personnel Services	\$11,340,820	\$11,871,599	\$12,545,560
Operating Expenditures	\$1,073,633	\$1,262,275	\$1,308,800
Other Charges	\$4,115,364	\$4,393,392	\$4,286,941
Professional Contract Fees	\$1,090,215	\$1,223,387	\$1,253,449
Special Projects	\$444,053	\$561,745	\$354,162
Debt Service	\$3,503,530	\$2,290,953	\$2,178,303
Contingencies	\$0	\$59,529	\$86,416
Operating Capital	\$179,764	\$227,747	\$147,315
Total Operating Expenditures	\$21,748,379	\$21,890,627	\$22,160,946
Capital Outlay	\$5,129,325	\$2,985,835	\$5,225,540
Transfers Out	\$4,283,782	\$1,790,435	\$1,970,699
Total	\$31,161,486	\$26,666,897	\$29,357,185
30 - Say - Con-			===========
	15		

# BUDGET SUMMARIES

GENERAL FUND

# Revenue Summary By Classification Budget 1988

		REVISED	
	ACTUAL	BUDGET	BUDGET
	1986	1987	1988
Taxes	\$10,374,574	\$10,836,076	\$13,210,967
Licenses / Permits	\$112,981	\$58,031	\$64,655
Intergovernmental	\$660,905	\$339,473	\$104,207
Service Charges	\$1,582,148	\$1,715,181	\$1,826,193
Fines / Forfeits	\$169,458	\$160,606	\$160,606
Hiscellaneous Revenue	\$680,774	\$559,192	\$458,427
Other Revenue	\$72,468	\$80,186	\$95,500
Total Operating Revenue	\$13,653,308	\$13,748,745	\$15,920,555
	***	*****	
Transfer In	\$749,287	\$286,457	\$4,000
Sources Available Beginning of Year	\$6,150,059	\$6,293,773	\$5,450,629
Total Sources Available	\$20,552,654	\$20,328,975	\$21,375,184
	=============		

## BUDGET SUMMARIES

GENERAL FUND (continued)

# Expenditure Summary By Classification

		REVISED	
	ACTUAL	BUDGET	BUDGET
	1986	1987	1988
		******	
Personnel Services	\$8,424,810	\$8,790,177	\$9,179,604
Operating Expenditures	\$539,449	\$613,923	\$642,054
Other Charges	\$2,102,799	\$2,145,860	\$2,123,517
Professional Contract Fees	\$486,305	\$643,016	\$694,512
Special Projects	\$278,835	\$29,715	\$46,765
Debt Service	\$16,723	\$18,012	\$360
Contingencies	\$0	\$59,529	\$86,416
Operating Capital	\$149,841	\$167,846	\$99,598
Total Operating Expenditures	\$11,998,762	\$12,468,078	\$12,872,826
Capital Outlay	\$1,078,563	#1 27L 027	41 171 501
Transfers Out		\$1,236,923	\$1,626,586
ITANSTETS OUT	\$1,181,554	\$1,173,345	\$1,308,240
Total	\$14,258,881	\$14,878,346	\$15,807,652

# Expenditures By Department

	Oper	Operations		Capital		Total	
	Revised 1987	Budget 1988	Revised 1987	Budget 1983	Revised 1987	Budget 1988	
Administration	\$348,649	\$371,580	\$0	\$0	\$348,649	\$371,580	
Support Services	\$334,154	\$375,691	\$0	\$0	\$334,154	\$375,691	
Finance	\$991,774	\$1,102,172	\$0	\$0	\$991,774	\$1,102,172	
Police	\$3,886,574	\$4,039,011	\$75,912	\$99,674	\$3,962,486	\$4,138,685	
Fire	\$2,983,934	\$2,917,309	\$6,000	\$100,000	\$2,989,934	\$3,017,309	
Public Works	\$2,714,584	\$2,766,946	\$950,605	\$1,390,930	\$3,665,189	\$4,157,876	
Parks & Recreation	\$1,229,865	\$1,300,117	\$204,406	\$35,982	\$1,434,271	\$1,336,099	
Transfers to Other Funds	\$1,151,889	\$1,308,240	\$0	\$0	\$1,151,889	\$1,308,240	
Total	\$13,641,423	\$14,181,066	\$1,236,923	\$1,626,586	\$14,878,346	\$15,807,652	

# BUDGET SUMMARIES

# ENTERPRISE FUNDS

# Revenue Summary By Classification Budget 1988

		REVISED	
	ACTUAL	BUDGET	BUDGET
	1986	1987	1988
Taxes	\$0	\$0	\$0
Licenses / Permits	\$0	\$0	\$0
Intergovernmental	\$102,177	\$629,898	\$706,862
Service Charges	\$6,832,644	\$7,710,903	\$7,847,111
Fines / Forfeits	\$15,422	\$16,342	\$16,000
Miscellaneous Revenue	\$623,530	\$403,362	\$378,312
Other Revenue	(\$95,083)	\$6,942	\$0
	**********		********
Total Operating Revenue	\$7,478,690	\$B,767,447	\$8,948,285
Transfer In	\$1,012,722	\$895,092	\$1,054,309
Sources Available Beginning of Year	\$7,999,808	\$5,806,591	\$5,500,708
	******	*-*	
Total Sources Available	\$16,491,220	\$15,469,130	\$15,503,302

# BUDGET SUMMARIES

# ENTERPRISE FUNDS (continued)

# Expenditure Summary By Classification

		REVISED	
	ACTUAL	BUDGET	BUDGET
	1986	1987	1988
	***		
Personnel Services	\$2,781,184	\$2,842,163	\$3,157,021
Operating Expenditures	\$532,415	\$646,033	\$654,496
Other Charges	\$1,995,933	\$2,226,461	\$2,146,699
Professional Contract Fees	\$501,810	\$547,102	\$536,779
Special Projects	\$158,705	\$58,516	\$6,397
Debt Service	\$2,070,735	\$2,105,374	\$2,021,209
Contingencies	\$0	\$0	\$0
Operating Capital	\$26,196	\$57,975	\$47,717
Total Operating Expenditures	\$8,066,978	\$8,483,624	\$8,570,318
Capital Outlay	\$2,549,651	\$1,444,150	\$1,300,304
Transfers Dut	\$68,000	\$40,64B	\$63,000
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Total	\$10,684,629	\$9,968,422	\$9,933,622
	=======================================	3222222222	

# Expenditures By Department

	Opera	tions	Cap	ital	To	tal
	Revised 1987	Budget 1988	Revised 1987	Budget 1988	Revised 1987	Budget 1988
Administration	\$0	\$0	\$0	\$0	- \$0	\$0
Support Services	\$0	\$0	\$0	\$0	\$0	\$0
Finance	\$116,580	\$112,200	\$0	\$0	\$116,580	\$112,200
Police	\$0	\$0	\$0	\$0	\$0	\$0
Fire	\$0	\$0	\$0	\$0	\$0	\$0
Public Works	\$6,792,355	\$6,935,323	\$1,345,791	\$996,678	\$8,138,146	\$7,932,001
Parks & Recreation	\$1,615,337	\$1,585,795	\$98,359	\$303,626	\$1,713,696	\$1,889,421
Transfers to Other Funds	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$8,524,272	\$8,633,318	\$1,444,150	\$1,300,304	\$9,968,422	\$9,933,622
	*********	========	========	========	********	=========

# BUDGET SUMMARIES

# CAPITAL PROJECTS FUND

# Revenue Summary By Classification Budget 1988

		REVISED	
	ACTUAL	BUDGET	BUDGET
	1986	1987	1988
Taxes	\$0	\$0	\$0
Licenses / Peraits	\$0	\$0	\$0
Intergovernmental	\$340,767	\$117,288	\$415,740
Service Charges	\$0	\$0	\$0
Fines / Forfeits	\$0	\$0	\$0
Miscellaneous Revenue	\$225,443	\$195,000	\$50,000
Other Revenue	\$0	\$0	\$0
Total Operating Revenue	\$566,210	\$312,288	\$465,740
	G- 40 40 40 40 40 40 40 40 40 40		
Transfer In	\$318,762	\$430,362	\$159,491
Sources Available Beginning of Year	\$3,851,065	\$2,435,928	\$2,156,511
Total Sources Available	\$4,736,037	\$3,178,578	\$2,781,742

# BUDGET SUMMARIES

# CAPITAL PROJECTS FUND (continued)

# Expenditure Suemary By Classification

	actual 1986	REVISED BUDGET 1987	BUDGET 1988
Personnel Services	\$77 <b>.9</b> 78	\$172,574	\$139,952
Operating Expenditures	\$834	\$669	\$0
Other Charges	\$2,773	\$1,200	\$0
Professional Contract Fees	\$26,255	\$11,769	\$458
Special Projects	\$0	\$472,514	\$0
Debt Service	\$0	\$0	\$0
Contingencies	\$0	\$0	\$0
Operating Capital	\$3,727	\$0	\$0
Total Operating Expenditures	\$111,567	\$658,726	\$140,410
Capital Outlay	\$1,501,111	\$304,762	\$2,298,650
Transfers Out	\$687,431	\$58,579	\$0
		**	
Total	\$2,300,109	\$1,022,067	\$2,439,060
	22222222	==========	

# Expenditures By Department

	Opera	ations	Сар	ital	To	ital
	Revised 1987	Budget 1988	Revised 1987	Budget 1988	Revised 1987	Budget 1988
Administration	\$0	\$0	\$0	\$0	\$0	\$0
Support Services	\$0	\$0	\$0	\$0	\$0	\$0
Finance	_ \$0	\$0	\$0	\$0	\$0	\$0
Police	\$0	\$0	\$0	\$0	\$0	\$0
Fire	\$0	\$0	\$0	\$0	\$0	\$0
Public Works	\$0	\$0	\$1,022,067	\$2,439,060	\$1,022,067	\$2,439,060
Parks & Recreation	\$0	\$0	\$0	\$0	\$0	\$0
Transfers to Other Funds	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$1,022,067	\$2,439,060	\$1,022,067	\$2,439,060
		========	=========	=========	========	######################################

# BUDGET SUMMARIES

# SPECIAL REVENUE FUNDS

# Revenue Summary By Classification 8udget 1988

		REVISED	
	ACTUAL	BUDGET	BUDGET
	1986	1987	1988
Taxes	\$206,217	\$192,333	\$195,649
Licenses / Permits	\$175	\$250	\$250
Intergovernmental	\$598,613	\$136,112	\$100,000
Service Charges	\$88,081	\$88,150	\$87,900
Fines / Forfeits	\$0	\$0	\$0
Miscellaneous Revenue	\$698,460	\$81,374	\$82,888
Other Revenue	\$2,231	\$2,000	\$2,000
Total Operating Revenue	\$1,593,777	\$500,219	\$468,697
Transfer In	\$726,323	\$75,649	\$327,295
Sources Available Beginning of Year	\$547,073	\$406,297	\$411,041
Total Sources Available	\$2,867,173	\$982,165	\$1,207,023

# BUDGET SUMMARIES

# SPECIAL REVENUE FUNDS (continued)

# Expenditure Summary By Classification

	REVISED				
	ACTUAL	BUDGET	BUDGET		
	1986	1987	1988		
			**********		
Personnel Services	\$56,848	\$66,685	\$68,983		
Operating Expenditures	\$935	\$1,650	\$12,250		
Other Charges	\$14,859	\$19,871	\$16,725		
Professional Contract Fees	\$75,845	\$21,500	\$21,700		
Special Projects	\$6,513	\$1,000	\$301,000		
Debt Service	\$1,088	\$116	\$0		
Contingencies	\$0	\$0	\$0		
Operating Capital	\$0	\$1,926	\$0		
Total Operating Expenditures	\$156,088	\$112,748	\$420,658		
Capital Outlay	\$0	\$0	\$0		
Transfers Out	\$2,304,788	\$458,376	\$545,495		
LIBIDITES DAT	*2,304,766	7130,370	*373,773		
Total	\$2,460,876	\$571,124	\$966,153		

# Expenditures By Department

		Operations		Capital		Total	
7.5		Revised 1987	Budget 1989	Revised 1987	Budget 1988	Revised 1987	Budget 1988
Administration		\$260,127	\$544,053	\$0	\$0	\$260,127	\$544,053
Support Services		\$0	\$0	\$0	\$0	\$0	\$0
Finance	_	\$127,821	\$117,100	\$0	\$0	\$127,821	\$117,100
Police		\$0	\$0	\$0	\$0	\$0	\$0
Fire		\$0	\$0	\$0	\$0	\$0	\$0
Public Works		\$0	\$0	\$0	\$0	\$0	\$0
Parks & Recreation		\$183,176	\$305,000	\$0	\$0	\$183,176	\$305,000
Transfers to Other Funds		\$0	\$0	\$0	\$0	\$0	\$0
Total		\$571,124	\$966,153	\$0	\$0	\$571,124	\$966,153
		========	=========	========	========	22222222	=========

# BUDGET SUMMARIES

# INTERNAL SERVICE FUNDS

# Revenue Summary By Classification Budget 1988

	REVISED				
	ACTUAL	BUDGET	BUDGET		
	1986	1987	1988		
Taxes	\$0	\$0	\$0		
Licenses / Permits	\$0	\$0	\$0		
Intergovernmental	\$0	\$0	\$0		
Service Charges	\$2,109,339	\$2,298,630	\$2,148,214		
Fines / Forfeits	\$0	\$0	\$0		
Miscellaneous Revenue	\$133,067	\$131,000	\$133,192		
Other Revenue	\$18	\$9,800	\$17,100		
7.1.1.D		40 470 474	40 000 541		
Total Operating Revenue	\$2,242,424 	\$2,439,430	\$2,298,506		
Transfer In	47 700	et A7E	*100 000		
	\$7,380	\$6,435	\$100,000		
Sources Available Beginning of Year	\$1,980,605	\$1,782,043	\$1,562,775		
Total Sources Available	\$4,230,409	\$4,227,908	\$3,961,281		
	=======================================		=======================================		

# BUDGET SUMMARIES

# INTERNAL SERVICE FUNDS (continued)

# Expenditure Summary By Classification

	ACTUAL 1986	REVISED BUDGET 1987	9UDGET 1988	
Personnel Services	\$595,852	\$555,371	\$566,409	
Operating Expenditures	\$446,586	\$479,698	\$491,853	
Other Charges	\$985,974	\$528,388	\$504,111	
Professional Contract Fees	\$147,914	\$162,361	\$123,339	
Special Projects	\$0	\$0	\$0	
Debt Service	\$1,381	\$5,992	\$0	
Contingencies	\$0	\$0	\$0	
Operating Capital	\$14,892	\$37,526	\$14,763	
Total Operating Expenditures	\$2,192,599	\$1,769,336	\$1,700,475	
Capital Outlay	\$379,409	\$801,069	\$518,320	
Transfers Out	\$32,390	\$0	\$0	
Total	\$2,604,398	\$2,570,405	\$2,218,795	

# Expenditures By Department

		Operations		Capital		Total	
		Revised 1987	Budget 1988	Revised 1987	Budget 1988	Revised 1987	Budget 1988
Administration		\$0	\$0	\$0	\$0	\$0	\$0
Support Services		\$376,581	\$362,726	\$0	\$0	\$376,581	\$362,726
Finance	1	\$549,958	\$484,824	\$0	\$115,000	\$549,956	\$599,824
Police		\$0	\$0	\$0	\$0	\$0	\$0
Fire		\$0	\$0	\$0	\$0	\$0	\$0
Public Works		\$1,643,868	\$1,208,465	\$0	\$47,780	\$1,643,868	\$1,256,245
Parks & Recreation		\$0	\$0	\$0	\$0	\$0	\$0
Transfers to Other Funds		\$0	\$0	\$0	\$0	\$0	\$0
Total		\$2,570,405	\$2,056,015	\$0	\$162,780	\$2,570,405	\$2,218,795
			=========	========			========

RELATED INFORMATION

# IMPLEMENTING DOCUMENTS

RESOLUTION 20,2-88

LEVYING TAXES FOR THE YEAR 1987 IN THE CITY OF GRAND JUNCTION, COLORADO

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF GRAND JUNCTION, COLORADO:

That there shall be and hereby is levied upon all taxable property within the limits of the City of Grand Junction, Colorado, for the year 1987 according to the assessed valuation of said property, a tax of five and fifty-five hundreths (5.55) mills on the dollar (\$1.00) upn the total assessment of taxable property within the City of Grand Junction, Colorado, for the purpose of paying the expenses of the municipal government of said City and certain indebtedness of the City, for the fiscal year ending December 31, 1988.

ADOPTED AND APPROVED THIS 6th day of January, 1988.

ATTEST:

APPROVED:

City Clerk

President of the Council

## IMPLEMENTING DOCUMENTS

# RESOLUTION 20.2-88

LEVYING TAXES FOR THE YEAR 1987 IN THE CITY OF GRAND JUNCTION, COLORADO

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF GRAND JUNCTION, COLORADO:

That there shall be and hereby is levied upon all taxable property within the limits of the City of Grand Junction, Colorado, for the year 1987 according to the assessed valuation of said property, a tax of five and fifty-five hundreths (5.55) mills on the dollar (\$1.00) upn the total assessment of taxable property within the City of Grand Junction, Colorado, for the purpose of paying the expenses of the municipal government of said City and certain indebtedness of the City, for the fiscal year ending December 31, 1988.

ADOPTED AND APPROVED THIS 6th day of January, 1988.

ATTEST:

APPROVED:

## IMPLEMENTING DOCUMENTS

# TAX LEVY CERTIFICATION

TO COUNTY COMMISSIONERS AND ASSESSOR

STATE OF COLORADO	)	
COUNTY OF MESA	)	SS
CITY OF GRAND JUNCTION	)	

To the Commissioners of Mesa County, Colorado:

This is to certify that the tax levy to be assessed by you upon all property within the limits of the City of Grand Junction for the year 1987, as determined and fixed by the City Council by Resolution duly passed on the 6th day of January, 1988, is five and fifty-five hundreths (5.55) mills, the revenue yield of said levy to be used for the purpose of paying the expenses of the municipal government and interest upon the principal of outstanding bonds, and you are authorized and directed to extend said levy upon your tax list.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the City of Grand Junction, Colorado, this 6th day of January, 1988.

Liva B. Lockhat CMC.
City Clerk

#### ORDINANCE NO. 2368

AN ORDINANCE APPROPRIATING CERTAIN SUMS OF MONEY TO DEFRAY THE NECESSARY EXPENSES AND LIABILITIES OF THE CITY OF GRAND JUNCTION, COLORADO, FOR THE FISCAL YEAR BEGINNING JANUARY 1, 1988, AND ENDING DECEMBER 31, 1988.

#### BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF GRAND JUNCTION:

SECTION 1. That the following sums of money, or so much thereof as may be necessary, be and the same are hereby appropriated for the purpose of defraying the necessary expenses and liabilities of the City of Grand Junction, Colorado, for the fiscal year beginning January 1, 1988, and ending December 31, 1988, said sums to be derived from the various funds as indicated for the expenditures of:

The	General Fund\$	15,713,219.00
The	Downtown Development Authority Open. Fund	97,258.00
The	Parkland Expansion Fund	305,000.00
The	Farking Meter Fund	117,100.00
The	Economic Development Fund	300,000.00
The	Downtown Development Authority Tx Incr Fund	146,795.00
The	Federal Aid Urban Systems Fund	558,972.00
The	Horizon Drive/Fatterson Road Projects Fund	1,863,833.00
The	Alley Improvement District Fund	16,255.00
The	Water Fund	3,103,396.00
The	Trash Fund	1,022,785.00
The	Sewer Fund	3,805,820.00
The	Two Rivers Plaza Fund	433,152.00
The	Swimming Pools Fund	716,725.00
The	Lincoln Park Golf Course Fund	216,897.00
The	Teara Rado Golf Course Fund	292,183.00
The	Cemeteries Fund	230,464.00
The	Parking Authority Fund	112,200.00
The	Perpetual Care Orchard Mesa Fund	22,001.00
The	Perpetual Care Other Cemeteries Fund	31,963.00
The	Debt Service Fund	59,634.00
The	Downtown Development Auth. Debt Service Fnd	97,100.00
		\$29,262,752.00

The following sum shall be appropriated to the Finance Department, said sum to be derived from charges to various departments receiving services rendered by the Data Processing Division:

For Data Processing Fund Revenue from Data Processing Fund \$599,638

\$599,638

The following sum shall be appropriated to the Support Services Department, said sum to be derived from charges to various departments using materials stocked in "Stores Inventory" and having printing done by the City Printing Operation.

For Stores and Printing in Support Services Department \$362,726 Revenue from Stores and Printing Fund \$362,726

The following sum shall be appropriated to the Equipment Division, said sum to be derived from equipment rentals to be charged the various departments of the City for use of said equipment from the appropriations of their respective departments.

For Equipment Division in the Public Works Department \$1,256,245 Revenue from Equipment Fund \$1,256,245

PASSED AND ADOPTED THIS 21st DAY of DECEMBER, 1987.

Attest:

President of the Council

Neva B Lockhart, CMC City Clerk

#### IMPLEMENTING DOCUMENTS

### RESOLUTION NO. 44-87

A RESOLUTION ADOPTING A BUDGET (INCLUDING SALARY SCHEDULE AND POSITION CLASSIFICATIONS) FOR DEFRAYING THE EXPENSES AND LIABILITIES FOR THE FISCAL YEAR ENDING DECEMBER 31, 1988.

WHEREAS, in accordance with the provisions of Article VI Section 50 of the Charter of the City of Grand Junction, the City Manager of said City has submitted to the City Council, a budget estimate of the revenues of said City and the expenses of conducting the affairs thereof for the fiscal year ending December 31, 1988, and

WHEREAS, after full and final consideration of the budget estimate, the City Council is of the opinion that the budget should be approved and adopted:

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF GRAND JUNCTION, COLORADO:

That the budget estimate of the revenues and expenses of conducting the affairs of said City for the Fiscal year ending December 31, 1988, as submitted by the City Manager, be and the same is hereby adopted and approved as the budget estimate for defraying the expenses and liabilities against said City for the fiscal year ending December 31, 1988.

ADOPTED AND APPROVED THIS 21st DAY OF DECEMBER, 1987.

ATTEST:

City Clerk	President of the Council	

APPROVED:

1988
CLASSIFICATION AND COMPENSATION SCHEDULE

PAY CLASS 1 - CLERICAL/OFFICE MACHINE OPERATOR/TECHNICIAN PROFICIENT ENTRY Budgeted Positions RANGE MO. SALARY INT. 1 INT. 2 HO. SALARY 87 87R 88 CLASSIFICATION 85 86 1,481 11 Accounting Clerk I 1,288 2 3 9 0 N/A Accounting Clerk II 0 1 0 1.519 Administrative Secretary I 1,321 8 8 8 12 7 1,536 7 Administrative Secretary II 1.335 7 7 7 14 1,709 1 1 1 17 Administrative Secretary III 1,486 1 17 City Clerk, Deputy 1,486 1,709 1 1 1 1 1,179 2 2 1 Clerk I 1,025 3 2 5 Clerk II 1,121 1,289 4 3 10 0 N/A Community Representative 0 0 0 0 1 0 0 0 N/A Computer Operations Tech. I 1 1 0 0 1 0 0 N/A Computer Operations Tech. II 2 n i 1,452 1,597 0 0 3 2 2 17 Computer Operator 1,383 25 2,103 0 0 0 1 1 Computer Operator, Lead 2,313 1 0 0 H/A Data Entry Operator I ħ N/A Data Entry Operator III ŋ 1 0 0 0 3 12 1.527 12 9 9 13 Dispatcher 1,273 Ü 0 20 1.816 3 3 3 3 3 Dispatcher, Senior 1.651 0 į) ſ! 1 g 0 N/A Fire Prevention Officer 14 Municipal Court Clerk 1.336 1,535 1 1 1 1 9 Parking Control Clerk 1.232 П 1.417 2 1 1 1 Police Crime Lab Clerk 1,688 2 2 2 1 18 1.468 11 1 8 7 7 7 11 Police Records Clerk 1.288 Ú 1.481 0 M/A () ) þ 1 1 1 Storeskeeper N/A 1 0 0 Otility Accounts Supervisor l) 0 * TOTAL: 69 59 54 59 59 

	PAY	CLASS	2 - W	BOR TR	ADES AN	D CRAPTS	*					
	85	Budget 86	ed Pos 87	itions 87R	88	RANGE	CLASSIFICATION	ENTRY BO. SALARY	INT. 1	INT. 2	PROFICIENT NO. SALARY	
	10	9	8	8	9	29	City Services Foreperson	1,917	0	0	2,204	
	4	2	2	2	2	4	City Services Worker I	1,045	0	Ü	1,202	
	1	1	1	1	1	6	City Services Worker I, Lead	1,078	0	0	1,240	
	5	3	3	1	0	N/A	City Services Worker II	1,296	0	0	1,490	
	54	47	44	46	47	18	City Services Worker III	1,493	0	0	1,717	
	33	32	33	33	35	24	City Services Worker IV	1,702	Q	0	1,957	
	1	1	0	0	0	N/A	Mechanic I	1,493	0	0	1,717	
	5	5	6	5	5	24	Mechanic II	1,702	0	0	1,957	
	0	0	0	1	1	26	Mechanic, Lead	1,837	0	0	2,113	
	2	2	2	2	2	9	Neter Reader	1.203	1,263	O	1,389	
	1.	1	1	1	1	12	Meter Reader, Lead	1,290	1,355	0	1,490	
	1	1	. 1	1	1	17	Off-Set Press Operator	1,452	1,525	U	1,677	
	1.	1	1	1	1	18	Parking Meter Serviceperson	1,493	U	0	1,717	
	1	1	1	1	1	12	Stores Clerk	1,317	0	0	1,515	
	******						######################################	70				
	PAY	CLASS	3 - PR	oteczn	ie occu	PATIONS						
	12	12	12	12	12	27	Fire Engineer Vehicle Maint.	2,088	0	0	2,297	
	6	6	6	6	5	28	Fire Paranelle	2.141	ā	3	2.355	
	27	21	19	19	20	24	Firefighter	1,711	(1	J	2,130	
TOTAL:		39	37	37 111111	37 !## ! ##	*******	<u>.</u>	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	*********	*******		ts į ti
*****	11;1;1;1;	i:4###	421721	Min	*******	*******	************************	fecteistasce21 <b>111</b>	12225111111	********	3451146526447	i i i i i
	PAY	CLASS	4 - 14	H ENFO	CEKENT							
	ı	1	1	1	1	26	Police Crime Lab Technician	1,322			2.177	
	49	38	40	43	43	26	Police Officer	1,877	1,971	2,970	3.277	
	2	1	. 1	1	1	18	Police Service Technician	1.459			1,678	
TOTAL:	52	40	42	45	45							

PAY CLASS 5 - PROFESSIONAL/ADMINISTRATIVE/TECHNOLOGICAL

* * * * * * * * * * * * * * * * * * *	8 <b>5</b>	Budget 86	ed Pos 87	itions 87R	88	RANGE	CLASSIFICATION	ENTEY BO. SALARY	IRT. 1	INT. 2	PROFICIENT NO. SALARY	:
	1	1	0	0	0	N/A	Accounting Clerk III	0	0	0	0	
:	1	1	0	0	0	N/A	Administrative Aide	0	0	0	0	:
	1	1	1	1	1	23	Buyer	1,886	1,980	0	2,178	
	1	1	1	1	1	24	Chef	1,905	0	0	2,191	•
	1	1	0	0	0	N/A	City Auditor	0	0	0	0	i
	1	0	0	0	0	N/A	Computer Systems Analyst	9	0	0	0	:
	1	1	1	0,,	0	N/A	Engineering Aide - Field	1,611	0	0	1,853	i
:	2	1	1	1	0	N/A	Engineering Aide - Office	1,570	0	0	1,805	i
•	2	2	2	3	3	23	Engineering Tech. I - Field	1,894	- O	0	2,178	:
:	1	1	1	1	1	21	Kagineering Tech. I - Office	1,752	0	0	2,015	
	2	2	2	2 ,	2	29	Engineering Tech. II - Field	2,148	0	0	2,470	•
	1	1	i	1	1	25	Engineering Tech. II - Office	1,953	0	0	2,246	
:	2	2	2	2	2	38	Engineer, Project	2,666	0	0	3,066	
i	0	0	0	0	1	29	Industrial Pretreatment Coord	2,245	0	0	2,470	:
	D	0	0	0	1	27	Network Analyst	1,980	0	0	2,277	
•	. 0	0	0	1	1	27	Personnel Analyst	1,980	0	0	2,277	
	1	0	0	0	0	B/A	Planner Analyst	0	0	0	Ð	i
:	9	0	1	1	2	27	Planner I	1,980	0	0	2,277	
•	2	2	1	i	0	31	Planner II	0	0	0	0	•
	1.	1	- 1	1	0	N/A	Planning Technician I	0	0	Ð	_ 0	
	2	2	1	1	1	22	Planning Technician II	1,823	0	9	2.097	i
*	0	0	0	0	- 1	21	Police Crime Lab Assistant	1,752	0	0	2,015	:
*	1	0	0	0	0	N/A	Pool Manager	Ð	0	0	0	1
	0	0	3	2	2	29	Programmer Analyst	2,138	2,245	0	2,470	*
1 1 111221241	l ******	1	() *****	0	0	N/A ********	Programmer Analyst I	0	0 *******	0	0 **********	*******

PAY CLASS 5 - PROFESSIONAL/ADMINISTRATIVE/TECHNOLOGICAL

85	Budget 86	ed Pos 87	itions 87R	88	RANGE	CLASSIFICATION	ENTRY HO. SALARY	IRT. 1	INT. 2	PROPICIENT MO. SALARY
0	0	0	0	0	H/A	Programmer Analyst II	0	0	0	0
1	0	0	0	0	N/A	Programmer Analyst III	0	0	0	0
2	2	6	0	0	N/A	Programmer Analyst IV	0	0	0	0
0	0	0	1	i	31	Programmer/Analyst, Lead	2,471	0	0	2,718
1	1	1	i	1	27	Property Agent	1,980	0	0	2,277
2	2	2	2	2	27	Quality Control Chemist	1,980	0	0	2,277
1	1	1	1	1	27	Quality Control Technician	1,980	0	0	2,277
1	0	1	1	1	28	Risk Manager	2,177	0	0	2,395
0	0	1	2	2	30	Senior Accountant	2,355	0	0	2,590
0	0	1	1	1	31	Special Projects Coordinator	2,363	0	0	2,718
1	0	1	1	1	27	Traffic Analyst	1,980	0	0	2,277
0	0	1	1	1	34	Volunteer Coordinator	2,428	0	0	2,792
1	0	2	2	2	29	Wastewater Trt Plt Foreperson	2,148	0	0	2,470
6	1	1	i	1	16	Wastewater Trt Plt Operator I	1,549	0	0	1,781
1	4	4	4	1	19	Wastewater Trt Plt Operator II	1,611	0	0	1,853
0	0	0	0	2	23	Wastewater Trt Plt Op III	1,894	U	0	2.178
5	4	4	4	5	26	Wastewater Trt Plt Operator 1V	1,939	0	Ģ	2,299
0	0	0	0	0	N/A	Water Trt Plt Operator I	1,549	C	0	1,781
0	0	0	0	0	N/A	Water Trt Fit Operator II	1,611	0	ŋ	1,853
0	0	0	0	0	N/A	Water Trt flt Operator III	1,894	n		2,178
4	4	4	4	4	26	Water Trt Plt Operator IV	1,999	ŋ	0	2,299
51	40	43	45	46		************************************	***********	*******	*********	******

* TOTAL:

# PAY CLASS 6 - SUPERVISORY/MANAGERIAL - PROTECTIVE OCCUPATIONS

85	Budget 86	ed Pos 87	itions 87R	88	RANGE	CLASSIFICATION	ENTRY MO. SALARY	INT. 1	1NT. 2	PROPICIENT NO. SALARY
0	G	1	1	1	38	Admn Fire Ofcr/Fire Barshal	2,972	0	0	3,121
0	0	1	1	1	38	Adam Fire Ofcr/Operations	2,972	0	0	3,121
0	0	3	3	3	34	Adam Fire Ofcr/Shift Commander	2,700	0	0	2,835
0	0	1	1	1	34	Admn Fire Ofcr/Trng & Prsonnel	2,700	0	0	2,835
0	0	1	1	1	34	E.E.S./Hazmat Coordinator	2,700	0	0	2,835
1	1	0	0	0	N/A	Fire Battalion Chf/Fire Prevtn	2,972	0	0	3,121
ı	1	0	0	0	R/A	Fire Battalion Chf/Operations	2,972	0	0	3,121
2	3	0	0	0	N/A	Fire Captain	2,700	0	0	2,835
13	10	13	13	12	30	Fire Lieutenant	2,451	0	0	2,574
0	0	0	0	1	34	Fire Lieutenant/Paramedic	2,700	0	0	2,835
17	15	20	20	20						

PAY CLASS 7 - SUPERVISORY/MANAGERIAL - LAW ENFORCEMENT

85	Budgeta 86	ed Posi 87	tions 87R	88	RANGE	CLASSIFICATION	ENTRY MO. SALARY	INT. 1	INT. 1	PROFICIENT NO. SALARY
2	2	2	2	2	40	Police Captain	3,231	ŋ	n	3,393
4	5	6	6	6	36	Police Lieutenant	2.934	0	ti.	3.081
10	9	10	11	10	32	Police Sergeant	2,664	0	0	2.797
				4.0						

TOTAL: 16 - 16 18 19 18

PAY CLASS 8 - SUPERVISORY/MANAGERIAL - OTHER

85	Budget 86	ed Pos 87	itions 87R	88	RANGE	CLASSIFICATION	entry No. Salary	INT. 1	INT. 2	PROPICIENT NO. SALARY
1	1	1	1	1	28	City Clerk	2,178	0	0	2,505
1	1	1	1	1	42	City Engineer	3,050	0	0	3,508
3	4	4	4	4	33	City Services Supervisor	2,456	0	0	2,824
1	1	1	1	1	33	Collections Supervisor	2,445	2,567	0	2,824
1	1	1	1	1	31	Communications Center Admin.	2,340	0	0	2,691
1	1	1	1	1	38	Comptroller	2,822	2,963	0	3,259
1	1	1	0	0	N/A	Computer Operations Supervisor	0	0	0	0
1	1	0	I	1	37	Information Services Hanager	2,753	2,891	0	3,180
1	1	1	1	1	35	Parks Supervisor	2,577	0	0	2,963
1	1	1	1	1	38	Personnel Director	2,822	2,963	0	3,259
1	1	1	1	1	38	Planning Director	2,834	0	0	3,259
1	1	1	i	1	38	Public Wrks Operations Supt	2,834	0	0	3,259
1	1	1	1	1	33	Purchasing Agent	2,456	0	0	2,824
1	1	. 1	1	1	33	Quality Control Supervisor	2,456	0	0	2,824
0	0	1	1	1	26	Records Administrator	2,117	0	Q	2,329
2	2	2	2	2	31	Recreation Supervisor	2,340	0	Û	2,691
0	1	1	0	0	N/A	Systems & Programming Supervs	0	0	Đ	0
1	i	i	1	1	31	Two Rivers Plaza. Manager	2,324	0	U	2,673
0	1	1	1	1	38	Otility Manager	2,834 .	0	ņ	3,259
i	1	0	0	0	N/A	Utility Operations Superintdt	0	O	Ü	0
1	1.	1	1	1	35	Wastewater Facilities Supervsr	2,577	0	O	2,963
1	1	1	ī	0	N/A	Wastewater Trt Plt Supervisor	0	0	ij	0
1	1	1	1	1	29	Water Supply Supervisor	2,230	0	U	2,565
1	1	1	i	1	31	Water Trt Plt Supervisor	2,340	0	0	2,691

* to						**********					::::::::::::::::::::::::::::::::::::::	
	*											
<b>)</b> \$	PAY	CLASS S	9 - KKI	CUTIVE			9					*
*												
*		Budgete	ed Posi	itions				ENTRY			PROFICIENT	
*	85	86	87	87R	88	RANGE	CLASSIFICATION	HO. SALARY	INT. 1	INT. 2	NO. SALARY	
*												
\$												*
	0	1	1	1	0	N/A	Assistant to the Hanager	0	0	0	0	
								÷),				
	1	1	1	1	1	C	City Attorney	0	0	0	3,974	*
*												
			n /#			M / A	City Commail Markon	A	n	n	n	

P/T H/A City Council Member 0 P/T N/A City Council President C 4,662 1 City Hanager 1 C Finance Director 3,685 C 1 1 1 Fire Chief 3,897 1 N/A Municipal Court Judge 0 P/T I 1 1 1 C Parks and Recreation Director 0 3,607 C Police Chief 4,047 1 C Public Works & Otilities Dir 1 1 1 1 0 4,089

3,487

Support Services Director

* TOTAL: 7 B 9 9 B

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Genera: Statistical Information

TABLE 1 City of Grand Junction, Colorado

# GENERAL GOVERNMENT EXPENDITURES BY FUNCTION (1)

Last Ten Fiscal Years

Fiscal Year	Seneral Bovernment	Public Safety	Public Horks	Parks & Recreation	Urban Development and Housing	Debt Service	Total
1978	\$1,483,529	\$2,704,092	\$1,524,571	\$862,007	\$70,633	\$72,638	\$6,717,470
1979	1,568,284	3,562,199	1,616,520	1,041,920	89,964	75,012	7,953,899
1980	2,154,451	3,449,224	2,779,919	1,225,685	934,984	70,962	10,615,225
1981	3,502,009	4,099,400	2,335,345	1,444,395	135,534	328,988	11,846,671
1982	2,336,771	4,880,824	2,954,476	1,761,689	137,574	517,337	12,640,671
1983	2,656,820	6,022,683	3,354,977	1,653,450	479,078	549,425	14,716,433
1984	2,217,880	6,951,331	3,969,433	1,685,380	243,574	582,697	15,650,295
1985	2,669,862	6,429,332	3,182,007	1,849,576	212,913	1,123,566	15,466,356
1986	1,803,578	6,462,396	3,514,094	1,417,292	96,157	1,414,984	14.708,501
1987	3,214,414	6,952,420	3,665,189	1,617,447	Ü	156,734	15,606,204
1988	3,518,836	7,155,974	4,157,876	1,631.099	0	147,179	16,610,984

#### Notes:

⁽¹⁾ Includes General, Special Revenue and Debt Service Funds

^{(2) 1978} thru 1986 are actuals; 1987 & 1988 are budgeted

TABLE ZA

City of Grand Junction, Colorado

GENERAL REVENUES BY SOURCE (1)

Last Ten Fiscal Years

Fiscal Year	Taxes	Licenses and Peraits	Inter- Govern- gental	Charges for Services	Fines and Forfeitures	Mis cellaneous	Interest	Total
1978	\$5,208,831	\$130,181	\$1,330,025	\$359,973	\$235.530	303,232	\$229,965	\$7,798,739
1770	73,200,031	\$130,101	*1,000,020	-001,110	\$20G+000	090,202	\$221;70J	*/1/701/37
1979	5,911,210	106,462	1,555,469	342,490	215,442	224,173	313,486	8,668,732
0891	5,895,575	687,797	2,315,212	798,239	237,720	199,176	467,905	10,501,624
1981	9,536,608	732,330	1,603,080	838,444	239,051	172,659	919,225	14,240,397
1982	10,751,010	838,875	7,134,071 (2)	748,867	249,889	206,039	1,509,758	21,438,509
1983	10,115,781	864,390	2,925,493	987,708	254,453	372,138	1,425,200	16,945,163
1984	11,500,345	123,391	1,264,596	1,616,775	241,869	341,065	1,054,993	16,158,034
1985	10,530,034	120,406	1,929,220	1,632,188	204,382	312,542	771,887	15,500,659
1986	10,590,792	112,981	1,268,483	1,582,200	169,459	274,078	704,487	14,674,480
1987	11,028,409	58,281	475,585	1,803,331	160,606	540,566	82,136	14,248,964
1988	13,406,616	64,905	204,207	1,914,093	160,606	541,315	97,500	16,389,242

## Notes:

- (1) Includes General, Special Revenue and Debt Service Funds
- (2) 1982 Intergovernmental Revenues include \$5,366,500 of Oil Shale Trust Funds
- (3) 1978 thru 1986 are actuals; 1987 & 1988 are budgeted.

TABLE 2B

City of Grand Junction, Colorado

SALES AND USE TAX HISTORY

	CITY SALES TAX		CITY USE TAX		CITY SHARE - OF COUNTY SALES TAX		TOTAL
1980 ACTUAL	4,157,919	(1)	281,569			(2)	4,439,498
1981 ACTUAL	6,740,498	(1)	494,005			(2)	7,234,493
1782 ACTUAL	6,347,517		530,036		1,354,845		8,242,398
1983 ACTUAL	5,627,187		324,835		1,540,671		7,492,693
1984 ACTUAL	5,354,755		408,872		1,436,669		7,200,296
1985 ACTUAL	5,206,935		345,949		1,321,486		6,874,370
1986 ACTUAL	5,172,983		428,777		1,292,823		6,894,583
1987 BUDGET	5,595.000		350,000		1,342,000		7,287,000
1988 BUDGET	7,863,222	(3)	460,206	(2)	1,395.680		9,719,108

- (1) SALES TAX INCLUDED FOOD, WHICH WAS REMOVED IN 1982.
- (2) COUNTRY SALES TAX WAS INSTITUTED IN 1982, THE CITY RECEIVES 16% OF THE SECOND CENT OF THE COUNTRY SALES TAX.
- (3) INCLUDES AN INCREASE OF THE CITY SALES & USE TAX RATE FROM 2% TO 2.75%.

TABLE 2C
City of Grand Junction, Colorado

Revenues	Ву	Classi	fication
A1	1 6	unds	

Taxes	Licenses And Permits	Inter- Govern- mental	Charges For Services	Fines And Forfeitures	Miscel- laneous	Transfers	Other Sources	Total	Begin Year Funds Available	Total Funds Available	
Actual 1983 \$11,406,534	\$177.752	\$7.011.639	\$11.783.117	\$263,827	\$2.918.649	\$7.508.436	\$354,315	\$43.424.279	<b>\$19.379.144</b>	\$62,803,423	
1984 \$11,512,043						\$5,818,357			\$14,323.404	,	
1985 \$10,530,609	\$122,815	\$2,007,556	\$11,154,908	£221,080	\$6,012,155	\$4,762,211	\$78,500	\$34,889,834	\$16,233,822	\$51,123,656	
1986 \$10,580,822	\$113,157	\$1,720,927	\$10,880,661	\$184,880	\$2,469,881	\$4,237,454	\$48,108	\$30,235,890	\$17,497,059	\$49,732,949	
Budget 1987 \$11,058,050	\$97,057	\$719,232	\$12,237,703	\$199,611	\$1,528,453	\$1,794,611	(\$32,781)	\$27,801,736	<b>*17,345,139</b>	\$45,147,075	
1988 \$13,406,616	\$64,905	\$1,326,809	\$11,934,218	\$176,606	\$1,155,783	\$1,848,024	\$114,600	\$30,028,561	\$15,976,845	\$46,005,406	

TABLE 3A
City of Grand Junction, Colorago

## PROPERTY TAX LEVIES AND COLLECTIONS (1)

Last Ten Fiscal Years

Fiscal Year	Total Tax Levy	Current Tax Collections	Percent of Levy Collected	Delinquent Tax Collections	Total Tax Collections	Fercent of Total Collections To Tax Levy	Outstanding Delinquent Taxes	Percent of Delinquent Collections To Tax Levy
1978	\$875,503	\$864,879	98.79%	\$23,356	\$838,235	101.45%	\$10,624	1.21%
1979	793,892	793,892	100.00%	10,624	804,516	101.34%		0.00%
1980	882,950	875,514	99.15%		875,514	99.16%	7,436	0.84%
1981	1,463,140	1,460,201	79.80%	7,436	1,467,637	100.31%	2,939	0.20%
1982	1,543,790	1,537,893	99.62%	2,939	1,540,832	99.81%	5,897	0.38%
1983	1,655,789	1,644,109	99.29%	5,897	1,650,006	99.65%	11.680	0.71%
1984	1,844,577	1,803,854	97.79%	11,690	1,815,534	98.43%	3,853 (2	0.21%
1985	1,559,773	1,532,159	98.23%	3,863	1,536,022	78.48%	3,738 (2	0.24%
1986	1,615,593	1,590,897	98.40%	3,738	1,594,635	98.64%	12,962 (2	0.80%
1987	1,422,451							
1988	1,472,887							

## Notes:

- (1) Includes General, Special Revenue and Debt Service Funds
- (2) After property taxes were levied by the City Council, The Mesa County Assessor reduced the valuations of several properties within the City of Grand Junction. The tax levy, as reported, is the levy as soproved by the City Council. Outstanding delinquent taxes have been reduced to reflect the change in property taxes for these properties.
- (3) 1978 thru 1786 are actuals; 1987 & 1988 are budgeted.

TABLE 3B

# City of Grand Junction, Colorado

# PROPERTY TAX HILL LEVIES AFFECTING GRAND JUNCTION CITY TAX PAYERS 1978 TO 1987

	1978	1979	1930	1781	1982	1983.	1984	1985	1984 	1987
GRAND JUNCTION	8.000	8.000	12.000	12.000	12.000	10.000	8.000	8.000	8.000	5.550
HESA COUNTY	14.420	19.150	22.330	17.330	16.140	17.640	17.640	17.640	17.640	14.205
SCHOOL DISTRICT #51	41.380	43,700	47.440	47.440	48.580	49.560	52,110	57.850	57.390	36.960
COWNTOWN DEVELOPMENT	5.000	5.000	5.000	5.000	5.000	4.787	4.787	5.000	5.000	3.435
GRAND JUNCTION DRAINAGE	2.780	2.720	2.920	2,920	2.860	2.860	2.570	3.550	3.500	2.390
COLO RIVER CONSERVATION DIST.	0.290	0.370	0.360	0.360	0.350	0.420	0.440	0.465	0.465	0.313
TOTAL	71.870	79.140	90.050	85.050	84.930	85.267	85.647	94.505	93.995	63.053

# PERCENTAGE OF TOTAL MILL LEVY BY ENTITY

	1978	1979	1980	1981	1982	1983 	1984	1985	1786	1987
GRAND JUNCTION	11.13%	10.11%	13.33%	14.11%	14.13%	11.73%	9.34%	8.47%	8.51%	8.80%
HESA COUNTY	20.06%	24.20%	24.80%	20.38%	19.00%	20.69%	20.60%	20.78%	20.89%	22.53%
SCHOOL DISTRICT #51	57.58%	55.22%	52.68%	55.78%	57.20%	58.12%	60.84%	61.21%	61.06%	58.62%
DOWNTOWN DEVELOPMENT	6.96%	6.32%	5.55%	5.88%	5.89%	5.61%	5.59%	5.29%	5.32%	5.76%
GRAND JUNCTION DRAINAGE	3.87%	3.69%	3,24%	3.43%	3.37%	3.35%	3,12%	3.76%	3.72%	3.79%
COLO RIVER CONSERVATION DIST.	0.40%	0.47%	0.40%	0.42%	0.41%	0.49%	0.51%	0.49%	0.49%	0.50%
TOTAL					106.00%					

Source: Mesa County Assessor

TABLE 3C
City of Grand Junction. Colorado

# ASSESSED AND ESTIMATED ACTUAL VALUES OF TAXABLE PROPERTIES

# Last Ten Fiscal Years

Fiscal Year	Assessed Valuation	Estimated Actual Value	Ratio of - Assessed to - Estimated - Actual Value	Actual Value Level
1978	\$87,081,390	\$296,937,966	30%	1973
1979	99,235,560	330,788,530	30%	1973
1980	110,368,820	367,996,070	30%	1973
1981	121,928,380	404,427,730	30%	1973
1982	128,649,130	428,830,430	30X	1973
1983	137,982,380	459,941,270	30X	1973
1984	168,218,810	649,839,194	21-29% (1)	1977
1985	175,022,740	673,164,385	21-29% (1)	1977
1986	177,764,730	700,985,729	21-29% (1)	1977
1987	177,806,340	706,773.886	21-29% (1)	1977
1988	265,892,000	1,063,568,000	18-29% (2)	1983

## Notes:

(1) Residential property is assessed at 21% while other procerty is assessed at 29%.

Source: Mesa County Assessor

TABLE 3D

# City of Grand Junction, Colorado

# PROPERTY TAX RATES PER \$1,000 ASSESSED VALUATION (MILL LEVY) INCLUDING OVERLAPPING GOVERNMENTS

Last Ten Fiscal Years

		4				
Levy Year	Collection Year	City of Grand Jct	School District 51	Mesa County	All Other Taxing Entities	Total tax Rate
1977	1978	10.00	44.83	14.42	3.73	72.98
1978	1979	8.00	41.38	14.42	3.07	56.87
1979	1980	₽.00	43.70	19.15	3.29	74.14
1980	1981	12.00	47.44	22.33	3.29	85.06
1981	1982	12.00	47.44	17.33	3.28	80.05
1982	1983	12.00	48.58	16.14	3.21	79.93
1983	1784	10.00	49.56	17.64	3.28	E0.48
1984	1985	8.00	52.11	17.64	3.11	80.86
1985	1586	8.00	57.85	19.64	4.02	89.51
1986	1987	9.00	57.39	19.64	3.97	89.00
			PROPERTY TAX RE	VENUES		
1977	1978	890,814	8,932,011	2,991,027	535,353	
1978	1979	793,892	9,432,829	3,420,233	473,190	
1979	1980	982,951	11,424,317	5,198,403	534,123	
1980	1981	1,463,141	14,151,643	6,905,730	674,571	
1981	1982	1,543,790	15,573,220	5,707,446	738,886	
1982	1983	1,655,789	17,341,312	5.044,091	791,563	
1983	1794	1,582,188	20,576,112	7,842,507	941,713	
1984	1985	1,400,182	22,377,412	5,091,008	745,714	
1985	1785	1,422,113	24,787,014	8,892,690	1,184,614	
1986	1987	1,422,451	24,059,607	8,578,470	1.140,857	

Source: Mesa County Assessor

TABLE 3E

City of Grand Junction, Colorado

TEN PRINCIPAL TAXPAYERS, PROPERTY TAX

Taxpayer	Type of Business	Assessed Valuation of Property (A)
Hountain States Telephone and Telegraph	Utility	\$9,882.400
Equitable Life Assurance Society of U.S.	Shopping Center	7,138,700
Public Service Company of Colorado	Utility	4,228,380
Hilton	Hotel	2,586,250
The First National Bancorporation	Bank	2,351.030
Dillon real Estate co., Inc.	Grocery Chain	1,316,550
Grand Junction Newspapers, Inc.	Hewspaper	1,759.490
Sundstrand	Hanufacturing	1,653,540
Valley Federal Savings and Loan Association	Savings and Loan	1,649.720
Western States Hotel Operations	Matel	1,596,720

## Notes:

(A) 1987 valuation for taxes paid in 1988. Valuation is based on 1985 actual value.

Scurce: County Assessor

TABLE 4

City of Grand Junction, Colorado

SPECIAL ASSESSMENT COLLECTIONS

## Last Ten Fiscal Years

Fiscal Year	Current Assessments Due	Current Assessments Collected	Ratio of Collections to Amount Due	Total Outstanding Assessments
1978	\$131,485	\$181,485	100.00%	\$1,257,966
1979 (1)	199,519	199,519	100.001	1,039,723
1980 (2)	151,678	151,678	100.00%	1,283,677
1981	148,510	143,121	96.37%	1,671,009
1982	196,306	194,031	98.84%	2,150,381
1983	209,964	208,067	99.10%	1,886,783
1984	199,377	195,189	97.90%	2,311,877
1985	331,391	309,989	93.54%	2,205,358
1786	329,882	321,612	97.49%	2,160,506
1987	321.111			
1988	284,556			

## Notes:

- (1) For 1979 and prior, the amount shown as Current Assessments Receivable includes an element of accrued interest.
- (2) For 1980 and prior, Special Assessment Collections were recorded as including interest and the information is not available to determine current assessments that were not collected in the year due.

TABLE 5A

# City of Grand Junction, Colorado

# RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE AND NET BONDED DEBT PER CAPITA

## Last Ten Fiscal Years

Fiscal Year	Population (A)	Assessed Value in Thousands	Gross Bonded Debt (1	Debt Service Monies ) Available	Debt Payable From - Enterorise Revenues	Net Bonded Debt	Ratio of Net Bonded Debt to Assessed Value	Met Bonded Debt Per Capita
1978	26,513	\$89,081	\$6,960,000		\$6,430,000	\$530,000	0.59%	\$20
1979	27,228	99,237	7,354,788		4,856,788	470,000	0.49%	18
1980	28,144	110,369	6,227,110		5,777.110	450,000	0.41%	16
1981	29,291	121,928	5,755,000		5,350,000	405,000	0.33%	14
1982	30,438	129,649	7,110,000		6,750,000	340,000	0.23%	12
1983	30,777	137,982	7,010,000		6,700,000	310,000	0.22%	10
1984	29,000	168,219	5,455,000		5,200,000	255,000	0.15%	9
1985	28,000	175,023	5,100,000		4,900,000	200,000	0.11%	7
1986	28,500	177,765	4,725,000		4,595,000	140,000	0.08%	5
1987	28,500	177,806	4,325,000		4,250,000	75,000	0.04%	3
1989	29,000	265,892	3,945,000		3,945,000	0	0.00%	0

## Notes:

(1) Includes all long-tero General Obligation Debt

Source: (A) City Planning Department

All other City Finance Department

TABLE 5B
CITY OF GRAND JUNCTION, COLORADO
CONSOLIDATED DEBT STATEMENT

TYPE OF DEBT	FUND	PLEDGED REVENUE	ORIGINAL AMOUNT	INTEREST RATE	ISSUE DATE	PRINCIPAL OUTSTANDING 12-31-87	PROJECTED PRINCIPAL PAYMENTS FOR 1988	PROJECTED PRINCIPAL OUTSTANDING 12-31-88	FINAL PAYMENT DATE	TOTÁL PRINCIPAL AND INTEREST OUTSTANDING
BONDS - G.O. WAT		WATER FEES	5,200,000	6.25% TO 9.5%	04-15-84	4,250,000	305,000	3,945,000	11-15-96	6,419,324
BONDS - 6.0. TWO		PROPERTY TAXES	600,000	7.00%	03-01-75	,	75,000		03-01-88	*
	RA RADO GOLF	AL DESCRIPTION AND MAINTAIN	450,000	8.50%	03-01-75		60,000			
	KING AUTH.	PARKING FEES	and the same and the same	7.0% TO 7.5%	07-01-74		75,000	CONTRACTOR OF THE PARTY OF THE		
BONDS - REV SENE		SEWER FEES		4.8% TO 10.0%	11-01-80	,,	100,000			17,328,968
* · · · · · · · · · · · · · · · · · · ·	NHING POOLS	SALES TAXES		5.6% TO 8.0%	12-15-85		100,000	920,000	11-15-95	1,400,930
BONDS - T.I. D.D.	.a. TAX INC.	PROPERTY TAXES	555,000	6.0% TO 8.0%	09-01-86	500,000	60,000	440,000	11-15-94	663,400
SUB TOTAL BO	ONDS		17,190,000			14,110,000	775,000	13,335,000		26,404,178
LEASE PURCHASGENE	ERAL	NONE	257,040	8.0%	10-01-84	102,816	51,408	51,408	10-01-89	115,154
SUB TOTAL OT	THER		257,040			102,816	51,408	51,408		115,154
TOTAL A	ALL		17,447,040			14,212,816	122.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102.000 (102	13,386,408		26,519,332

TABLE 50 City of Grand Junction, Colorado COMPUTATION OF LEGAL DEBT MARGIN

	~	87 Budget		88 Sudget			
Actua	l value as determined by Assessor (A)	\$706,77		\$706.773,886			
Debt 1	limit - 3% of actual value	\$21,20	3,217	\$21,203,217			
Total	General Obligations Debt (8)	\$4,725,000	\$4,325,000				
Less:	Debt exempted by law from legal debt margin (Water Bonds) (B)	4.595,000	4,250,000				
	Total amount of debt applicable to debt limit		0.000	75,010			
	Legal debt margin	\$21,06	3,217	\$21,128,217			

# Source:

- (A) County Assessor (B) City Finance Department

TABLE 5D
City of Grand Junction, Colorado

REVENUE BOND COVERAGE WATER AND SEVER BONDS

Last Ten Fiscal Years

Debt Service Requirements

		Direct	Net Revenue				
Fiscal Tear	Gross Revenue			Principal	Interest	Total	Coverage
1978	\$2,584,849	\$1,514,490	\$1,070,359	\$25,000	\$318,356	\$343,356	\$3.12
1979	2,883,884	1,697,777	1,186,107	-	407,046	407,046	2.31
1380 (1	1,801,922	1,490,992	310,330	-	337,976	337,970	0.92
1931	2,421.567	1,639,544	722,023	-	337.970	337,970	2.31
1982	2,513,473	1,772,355	741,113	~	418.630	418,530	1.77
1983	3,257,408	1,963,391	129,417	50,000	483,507	533,507	2.43
1984	3,255.641	2,125,695	1,129,946	-	466,541	466,541	2.42
385	3,180,686	2,062,768	1,117,918	300,000	453,173	753,173	1.18
1986	2,952,111	2.119.421	832,690	315,000	452,122	767,122	1.09
1987	3,201,435	2,155,311	1,046,121	335,000	434,983	763,983	:.36

#### Notes:

(1) The City of Grand Junction and Mesa County have agreed to participate in a joint venture arrangement called the City of Grand Junction/Mesa County Joint Sewer system in order to provide sewer collection and treatment facilities for the metropolitan area in the Grand Valley. The City has contracted to operate and maintain the joint system. Assets and liabilities of the City Sewer Fund were transferred to the Joint Sewer System in 1980. Audited financial statements for the Joint Sewer System are issued under a separate cover.

TABLE 5

City of Grand Junction, Colorado

SALARIES AND SURETY BONDS OF PRINCIPAL OFFICIALS

Name of Official (A)	Title (A)	1937 Annual Salary (B)	1988 Annual Salary (B)
O. F. "Rags" Ragsdale	Неуог	\$1,500	\$3,000
John W. Bennett	Hayor Pro Tempore	1,200	2,400
Other Councilnen in Aggregate		6,000	12,000
Mark K. Achen	City Hamager	54,352	55,944
David A. Falmer	Hunicipal Court Administrator {approx.	15.900	14,353
Allen E. Sartin	Finance Director	13.356	44.220
Stephen Anderson	Support Services Director	41,856	42,684
Gerald J. Ashby	City Attorney	16,752	47,687
Gary J. Leonard	Chief of Police	47,616	48,564
Sichard S. Greene	Fire Chief	45,852	46,764
James L. Shanks	Director of Public Works	48,108	49,068
Ted Novack	Parks and Recreation Director	42,432	43,284

The Finance Director and Comptoller are both covered by Surety Bonds in the amount of \$100.000. All other employees including the Finance Director and Comptroller are covered by a blanket bond in the amount of \$5,000,000. (2)

## Source:

- (A) City Clerk
- (3) City Finance Department

## City of Grand Junction, Colorado

## DEHOGRAPHIC STATISTICS

Date of incorporation: July 19, 1882 (A)

Date charter adopted: September 14. 1909 (A)

Form of government: Council Manager (A)

Area: 14.6 square miles (B)

Miles of streets - 1987 (A)

Paved 158 Unpaved 9

Miles of sewers - 1987 (B)

Storm 19 Sanitary 185

Building permits	(C)	Year	‡ Issued	Value
				~~~~~~~
		1978	1.035	\$21,321,355
		1379	895	20,770,411
		1380	966	24,049,332
		1981	987	58,610,103
		1383	1,077	44,052,364
		1983	1,023	39,072,517
		1984	799	17,373,121
		1985	578	16,750,292
		1986	584	7,574,695
		1987	692	10,583,823

Police pro	tection (D)	
Number of	employees	93
Vehicular	patrol units	16

Fire protection (D)
Number of employees 60
Number of stations 4

Outdoor basketball court

Recreation (E)

Parks 217 acres
Swinning pools I indoor and 1 outdoor
Tennis courts 2

1 lighted

Shelters : :
Baseball stadium : lighted
Football/track stadium : lighted
Softball field : 4 lighted
Golf courses : 2 - 159 acres

TABLE 7
City of Grand Junction, Colorado

DEMOGRAPHIC STATISTICS - CONTINUED

Education: School District No. 51 (G)

Type	Kumber	Enroliment	Teacher/ Pupil Ratio
Elementary	20	7,797	25
Middle	6	3,469	27
Secondary	6	4,317	27

Employees in City of Grand Junction: (F) 362

Elections: (A)

Humber of registered voters 12.979

Percentage of registered voters voting in:

Last general election 14.5%
Last nunicipal election 23.4%

Source:

(A) City Clerk

- (B) Public Works Department
- (C) City Planning Department
- (D) City Police Department
- (E) City Parks and Recreation Department
- (F) City Personnel Department
- (G) Mesa County Valley School District No. 51

	Fund	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1997	98 ORG
Administration													
Council	100	0	0	0	0	0	0	0	0	0	0	0	0
Manager	100	. 2	2	2	2	2	2	2	2	2	2	2	1
Attorney	100	2	2	3	2	4	4	3	3	2	2	2	2
Public Information Office	100	1	1	1	2	2	2	1	1	1	0	0	0
TOTAL ADMINISTRATION		5	5	6	7	8	- 8	6	6	5	4	4	2
Central Services													
Finance													
Admin	100	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	2
Personnel	100	3	3	3	3	3	3	3	4	4	2	2	4
Budget & Acctg	100	7	7	7	7	7	В	8	8	8	7	7	7
Collection Services			_	_	_	_	_	_	_	- 3			_
General Receivables	100	2	3	3	3	2	3	3	3	3	1	1	3
Utility Billing	301	7	7	7	7	. 7	8	8	9	8	8	8	6
Sub Total	***	9	10	10	10	10	11	11	12	11	9	9	9
Information Services	401	11	11	11	11	11	12	11	11	11	9	10	9
Sub Finance		31.50	32.50	32.50	32.50	32.50	35.50	34.50	36,50	35.50	29,50	29.50	30
Sub Finance, 100		13.50	14.50	14.50	14.50	14.50	15.50	15.50	16.50	16.50	12.50	11.50	16
Support Services Admin	100	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	
City Clerk	100	4	4	0.50 4	4	4	3	3	3		0.30	0.50	1 2
Purchasing	100	4	4	4	4	4	5	5 5	5	3 5	4	5	5
Sub Supt Serv, 100	100	8.50	8.50	8.50	8.50	8.50	8.50	8.50	B.50	8.50	7.50	8.50	8
Stores	403	2	2	2	2	2	2	2	2	2	7.50	2	ļ
Print Shop	403	î	ī	î	i	î	î	1	ī	ī	1	ī	i
Sub Support Services	100	11.50	11.50	11.50	11.50	11.50	11.50	11.50	11.50	11.50	10.50	11.50	10
Total Central Services		43	44	44	44	44	47	46	48	47	40	41	40
TOT CENTRAL SERV., 100		22	23	23	23	23	24	24	25	25	20	20	24
Fire													
Sworn	100	53	54	64	64	65	65	65	65	64	56	58	58
Non-Sworn	100	1	1	1	1	1.	1	1	1	1	1	2	2
TOTAL FIRE		54	55	65	65	66	66	66	66	65	57	60	60
Parks & Recreation													
Admin	100	3	3	3	3	3	3	3	3	3	3	- 4	4
Parks	100	21	21	21	23	23	23	23	24	22	17	17	17
Recreation	100	2	2	2	2	2	2	2	2	2	2	2	2
LP Auditorium	100	0	0	0	0	1	1	1	1	0	0	0	0
Sub Total, 100		26	26	26	28	29	29	29	30	27	22	23	23
Cemeteries	307	5	5	5	5	5	6	5	4	4	4	4	4
Golf Courses	305	6	7	7	7	7	7	7	7	7	7	7	7
Swimming Pools	304	0	0	0	0	0	0	0	0	ι	0	0	0
Two Rivers	303	2	5	5	5	7	7	6	6	6	4	4	4
TOTAL PARKS & RECREATION		40	43	43	45	48	49	47	47	45	37	38	38
Políce													
Office of Chief			_	_	_	_	_	_			_		_
Swarn	100	1	2	2	2		2	2	1	1	2	2	2
Non-sworn	100	1	1	1	i	1	1	ı	1	1	1	i	1
Operations	100	40	50	CT	cc	ED.	10	17			40	=0	40
Sworn	100	49	50	53	55	59	60	63	63	63	4B 3	50	49
Non-sworn	100	6	6	6	6	6	6	6	4	2	3	3	11
Services Sworn	100	5	5	4	4	8	В	8	8	5	5	8	13
Non-sworn	100	5	5	5	7	7	10	12	11	11	11	12	3
	100	J	J	3		,	10	12	11	11	11	12	3
911 Center Sworn	100	0	0	0	0	0	0	0	0	0	0	0	0
Non-sworn	100	8	B	8	8	10	14	15	16	16	13	13	16
TOTAL SWORN	***	55	57	59	61	69	70	73	72	69	55	60	64
TOTAL NON-SWORN		20	20	20	22	24	31	34	32	30	28	29	31
TOTAL POLICE		75	77	79	B3	93	101	107	104	99	83	B9	95
ration random			• • •			10	.01	101		N	-		

TEN YEAR COMPARISON OF BUDGETED STAFFING - FULL TIME EMPLOYEES

	Fund	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	88 OR6
Public Works										2			
General	100	43	46	48	53	55	59	59	59	52	46	47	45.50
Planning	100	1	1	1	1	1	1	1	10	9	7	6	5
Sub Total, 100		44	47	49	54	56	60	60	69	61	53	53	50.50
Equipment	402	В	9	9	9	10	12	11	10	7	7	8	8
Utilities													
Admin	301	1	1	1	1	1	1	1	1	1	1	2	2.50
Sewer	902	11	12	13	15	16	19	24	31	31	28	27	29
Trash	302	23	14	14	17	17	18	18	17	17	15	15	16
Water	301	23	23	23	23	23	23	25	23	22	20	20	21
Sub Utilities		58	50	51	56	57	61	88	72	71	64	64	68.50
TOTAL PUBLIC WORKS		110	106	109	119	123	133	139	151	139	124	125	127
TOTAL CITY		327	230	346	363	382	404	411	422	400	345	357	363
Fund Summary													
100 General Fund		226	233	248	260	275	288	292	300	282	239	249	255,50
301 Water Fund		31	31	31	31	31	32	34	33	31	29	20	28.50
302 Trash Fund		23	14	14	17	17	10	18	17	17	15	15	16
303 Two Rivers		3	5	5	5	7	7	6	6	6	4	4	4
304 Swimming Pools		0	0	0	0	0	0	0	0	1	0	0	0
305 Golf Courses		6	7	7	7	7	7	7	7	7	7	7	7
307 Cemeteries		5	5	5	5	5	6	5	4	4	4	4	4
401 Information Services		- 11	11	11	ii	11	12	11	11	11	9	10	В
402 Equipment Fund		8	9	9	9	10	12	11	10	7	7	8	В
403 Stores/Print Shop		3	3	3	3	3	3	3	3	3	3	3	2
902 Sewer Fund		11	12	13	15	16	19	24	31	31	28	27	30
ALL FUNDS		327	330	346	363	382	404	411	422	400	345	357	363

Capital Improvement Projects

1988 CAPITAL IMPROVEMENT PROJECTS, BY TYPE

DEP CATEGORY	FUND T	YPE PROJECT TITLE	1988
PHK STREETS, SIGNALS	100	1 TRAFFIC SIGNAL OPTIMIZATION, PATTERSON RD.	61,079
PWK STREETS, PAVING	100	1 CONTRACT STREET OVERLAY	805,000
PWK STREETS, PAVING	100	I RECONSTRUCTION, 9TH ST., UTE-4TH AVE.	142,622
PWK STREETS, C.G.S.	100	1 CURB, GUTTER & SIDEWALK REPAIRS	89.500
PWK STREETS, PAVING	100	1 RECONSTRUCTION, 25TH ST., GRAND-GUNNISON	93,500
PWK STREETS, SIGNALS	100	1 UPGRADE TRAFFIC SIGNALS	23,600
PWK STREETS, LIGHTS	100	1 STREET LIGHT INSTALLATION	10,000
PWK STORM SEWERS	100	1 DRAINAGE MODIFICATIONS, 12TH & ORCHARD AVE.	20,000
PWK ALLEYS	100	1 PETITIONED SPECIAL IMPROVE. DIST., CITY PORTION	50,000
PWK STREETS, PAVING	202	1 RECONSTRUCTION, 9TH ST., UTE-4TH AVE.	415,740
PWK STREETS, PAVING	205	1 RECONSTRUCTION, PATTERSON RD. 24 1/2-25 RD.	869,506
PWK STREETS, PAVING	205	1 WIDENING, PATTERSON RD., 1ST-7TH ST.	990,000
PWK WATER DISTRIBUTE		I WATERLINE REPLACEMENT, 9TH ST., 3RD AVEUTE AVE.	190,300
PWK WATER DISTRIBUTE		1 FIRE HYDRANT REPLACEMENT	9,987
PHK HATER DISTRIBUTE		1 REHABILITATION, PUMP STATION, MANTEY HEIGHTS	28,078
PWK WATER SUPPLY	301	1 REHABILITATION, KANNAH CREEK/PURDY MESA FLOWLINE	22,533
PWK SEWER, COLLECTION		1 COLLECTIONS SYSTEM EXTENSIONS	221,500
PWK SEWER, COLLECTION		1 CONSTRUCTION, INTERCEPTOR, 15TH STREET	392,880
PHK SEWER, COLLECTION	902	1 SEWERLINE REPLACEMENT, 25TH ST., GRAND-GUNNINSON	58,000
		TOTAL INFASTRUCTURE	4,492,825
FIR FIRE SUPPRESSION	100	2 RELOCATE STATION #2	15,000
PAR PARKS	100	2 POMONA PARKING LOT REPAIR	31,982
POL COMMUNICATIONS	100	2 EMERGENCY GENERATOR - COM CENTER	28,700
PWK SPECIAL PROJECTS,	100	2 HANDICAP ACCESS PROJECT	56,000
PWK FACILITIES HAINT.	100	2 REROOFING PARKS ADMIN BLDG	29,500
PHK FACILITIES MAINT.	100	2 REROOFING, FIRE STATION #1	48,500
PAK FACILITIES MAINT.	100	2 IMPROVEMENTS, SERVICE CENTER EQUIPMENT AREA	15,250
PAR POOLS	105	2 CONSTRUCT WATERSLIDE, LINCOLN PARK	250,000
PHR FACILITIES MAINT.	402	2 FUEL TANK & PUMP REPLACEMENT	47,780
PAR STADIUM	611	2 REPLACE 1/3 OF BASEBALL OUTFIELD FENCE	4,000
		TOTAL FACILITIES	526,712
FIN INFO. SERV.	100	3 NEW CENTRAL COMPUTER	100,000
FIR EMERGENCY SERV.	100	3 STANDARDIZE SELF CONTAINED BREATHING APPARATUS	85,000
POL COMMUNICATIONS	100	3 TACTICAL RADIO CHANNEL	15,300
POL CRIME LABORATORY		3 SPECTOPHOTOMETER	55,674
PWK STREETS, EGUIP.	100	3 PATCHING MACHINE	42,000
FIN INFO. SERV.	401	3 REPLACE AIR CONDITIONER	15,000
PWK SEWER, COLLECTION	402	3 JET RODDING TRUCK	63,000
PHK SEWER, PLANT	902	3 MODIFICATIONS, AIR SCRUBBER	7,500
		TOTAL EQUIPMENT	385,474
	100	4 RIVER FRONT PROJECT	80,000
PWK STREETS, SIGNS	100	4 CITY ENTRANCE SIGNS	18,000
	105	4 RIVERSIDE TRAIL	10,000
PAR CEMETERY	307	4 CEMETERY DEVELOPMENT DESIGN	38,626
PWK SEWER, PLANT	902	4 SLUDGE TO LAND APPLICATION PROGRAM	83,280
		TOTAL OTHER	229,906
		TOTAL C.1.P.	5,634,917-

CITY OF GRAND JUNCTION, CGLORADO

1988 CAPITAL IMPROVEMENT PROJECTS, BY FUND

DEP	CATEGORY	FUND	TYPE	PROJECT TITLE	1988
FIN	INFO. SERV.	100	3	NEW CENTRAL COMPUTER	100,000
	EMERGENCY SERV.			STANDARDIZE SELF CONTAINED BREATHING APPARATUS	85,000
	FIRE SUPPRESSION			RELOCATE STATION #2	15,000
	PARKS	100		POMONA PARKING LOT REPAIR	31,982
	COMMUNICATIONS	100		EMERGENCY GENERATOR - COM CENTER	28,700
	COMMUNICATIONS	100		TACTICAL RADIO CHANNEL	15,300
	CRIME LABORATORY			SPECTOPHOTOMETER	55,674
	FACILITIES MAINT.			REROOFING PARKS ADMIN BLDG	29,500
	FACILITIES MAINT			IMPROVEMENTS, SERVICE CENTER EQUIPMENT AREA	15,250
	ALLEYS	100		PETITIONED SPECIAL IMPROVE. DIST CITY PORTION	50,000
	STREETS, PAVING	70.50		RECONSTRUCTION, 9TH ST., UTE-4TH AVE.	142,622
	STREETS, SIGNALS	100		UPGRADE TRAFFIC SIGNALS	23,600
	FACILITIES MAINT.			REROOFING, FIRE STATION #1	48,500
	SPECIAL PROJECTS			RIVER FRONT PROJECT	80,000
	STREETS, PAVING			RECONSTRUCTION, 25TH ST., GRAND-GUNNISON	93,500
	STREETS, LIGHTS	100		STREET LIGHT INSTALLATION	10,000
	STREETS, C.G.S.	100		CURB, GUTTER & SIDEWALK REPAIRS	88,500
	STREETS, PAVING	100		CONTRACT STREET DYERLAY	805,000
	STREETS, SIGNALS	100		TRAFFIC SIGNAL OPTIMIZATION, PATTERSON RD.	61,079
	STREETS, EQUIP.	100		PATCHING MACHINE	42,000
	STREETS, SIGNS	100		CITY ENTRANCE SIGNS	18,000
	STORM SEWERS	100		DRAINAGE MODIFICATIONS, 12TH & ORCHARD AVE.	20,000
	SPECIAL PROJECTS.			HANDICAP ACCESS PROJECT	54,000
I MIN	OF COTHE 1 HOVEGIG	,	_	INNETON NOOSO I NOOSO!	20,777
				TOTAL GENERAL FUND	1,915,207
PAR	POOLS	105	2	CONSTRUCT WATERSLIDE, LINCOLN PARK	250,000
	SPECIAL PROJECTS			RIVERSIDE TRAIL	10,000
				TOTAL PARKLAND EXPANSION FUND	260,000
PWK	STREETS, FAVING	202	1	RECONSTRUCTION, 9TH ST., UTE-4TH AVE.	415,740
				TOTAL F.A.U.S.	415,740
PWK	STREETS, PAVING	205	1	RECONSTRUCTION, PATTERSON RD. 24 1/2-25 RD.	869,506
PHK	STREETS, PAVING	205	1	WIDENING, PATTERSON RD., 1ST-7TH ST.	990,000
	,			*	
				TOTAL PATTERSON ROAD FUND	1,859,506
PHK	WATER DISTRIBUTE	301	1	FIRE HYDRANT REPLACEMENT	9,987
PWK	WATER DISTRIBUTE	301	1	REHABILITATION, PUMP STATION, MANTEY HEIGHTS	28,078
PHK	WATER DISTRIBUTE	301		WATERLINE REPLACEMENT, 9TH ST., 3RD AVEUTE AVE.	190,300
PHK	WATER SUFFLY	301	1	REHABILITATION, KANNAH CREEK/PURDY MESA FLOWLINE	22,533
				TOTAL WATER FUND	250,898
PAR	CEHETERY	307	4	CEMETERY DEVELOPMENT DESIGN	38,626
				TOTAL CEMETERY FUND	38,626

CITY OF GRAND JUNCTION, COLORADO

1988 CAPITAL IMPROVEMENT PROJECTS, BY FUND, CONTINUED:

DEP CATEGORY	FUND TYP	E PROJECT TITLE	1988
FIN INFO. SERV.	401	3 REPLACE AIR CONDITIONER	15,000
		TOTAL DATA PROCESSING FUND	15,000
PWK SEWER, COLLECTION PWK FACILITIES HAINT.		3 JET RODDING TRUCK 2 FUEL TANK & PUMP REPLACEMENT	63,000 47,780
		TOTAL EQUIPMENT FUND	110,780
PAR STADIUM	611	2 REPLACE 1/3 OF BASEBALL OUTFIELD FENCE	4,000
		TOTAL PIAB FUND	4,000
PWK SEWER, COLLECTION	902 902 902	3 HODIFICATIONS, AIR SCRUBBER 1 CONSTRUCTION, INTERCEPTOR, 15TH STREET 1 SEWERLINE REPLACEMENT, 25TH ST., GRAND-GUNNINSON 1 COLLECTIONS SYSTEM EXTENSIONS 4 SLUDGE TO LAND APPLICATION PROGRAM TOTAL SEWER FUND TOTAL C.I.P.	9,500 392,880 58,000 221,500 83,280 765,160 5,634,917

SOURCE: CITY FINANCE DEPARTMENT

CITY OF GRAND JUNCTION. COLORADO

1988 CAPITAL IMPROVEMENT PROJECTS, BY DEPARTMENT

TOTAL FINANCE DEPARTMENT	1988 100,000 15,000 115,000 15,000 25,000
FIN INFO. SERV. 401 3 REPLACE AIR CONDITIONER TOTAL FINANCE DEPARTMENT FIR FIRE SUPPRESSION 100 2 RELOCATE STATION #2	15,000 115,000 15,000 83,000
TOTAL FINANCE DEPARTMENT FIR FIRE SUPPRESSION 100 2 RELOCATE STATION #2	115,000 15,000 85,000
	85,000
FIR EMERGENCY SERV. 100 3 STANDARDIZE SELF CONTAINED BREATHING APPARATUS	
TOTAL FIRE DEPARTMENT	100,000
PAR PARKS 100 2 POMONA PARKING LOT REPAIR	31,982
PAR SPECIAL PROJECTS 105 4 RIVERSIDE TRAIL	10,000
	250,000
PAR CEMETERY 307 4 CEMETERY DEVELOPMENT DESIGN	38,626
PAR STADIUM 611 2 REPLACE 1/3 OF BASEBALL OUTFIELD FENCE	4,000
TOTAL PARKS AND RECREATION DEPARTMENT	334,808
POL COMMUNICATIONS 100 2 EMERGENCY GENERATOR - COM CENTER	28,700
POL COMMUNICATIONS 100 3 TACTICAL RADIO CHANNEL	15,300
POL CRIME LABORATORY 100 3 SPECTOPHOTOMETER	55,674
TOTAL POLICE DEPARTMENT	99,674
PWK STORM SEWERS 100 I DRAINAGE MODIFICATIONS, 12TH & ORCHARD AVE.	20,090
P#K FACILITIES MAINT. 100 2 REROOFING, FIRE STATION #1	48,500
PHK FACILITIES MAINT. 100 2 IMPROVEMENTS, SERVICE CENTER EQUIPMENT AREA	15,250
PWK FACILITIES MAINT, 100 2 REROOFING PARKS ADMIN BLDG	29.500
PHK SPECIAL PROJECTS 100 4 RIVER FRONT PROJECT	80,000
PWK STREETS, PAVING 100 1 CONTRACT STREET OVERLAY	805,000
PWK STREETS, C.G.S. 100 1 CURB, GUTTER & SIDEWALK REPAIRS	38,500
PWK STREETS, SIGNS 100 4 CITY ENTRANCE SIGNS	13,000
PWK STREETS, PAVING 100 1 RECONSTRUCTION, 9TH ST., UTE-4TH AVE.	142,522
PWK STREETS, SIGNALS 100 1 UPGRADE TRAFFIC SIGNALS	23,600
PWK STREETS, SIGNALS 100 I TRAFFIC SIGNAL OPTIMIZATION, PATTERSON RD.	51,079
PWK ALLEYS 100 I PETITIONED SPECIAL IMPROVE. DIST., CITY PORTION	50,000
PWK STREETS. PAVING 100 I RECONSTRUCTION, 25TH ST., GRAND-GUNNISON	93,500
PWK SPECIAL PROJECTS, 100 Z HANDICAP ACCESS PROJECT	56,000
PWK STREETS, LIGHTS 100 I STREET LIGHT INSTALLATION	10,000
PWK STREETS, EQUIP. 100 3 PATCHING MACHINE	42,000
PWK STREETS, FAVING 202 I RECONSTRUCTION, 7TH ST., UTE-4TH AVE.	415,740
PMK STREETS, PAVING 205 1 RECONSTRUCTION. PATTERSON RD. 24 1/2-25 RD.	969,506
PWK STREETS, PAVING 205 1 HIDEMING, PATTERSON RD., 1ST-77H ST.	990,000
FWK WATER DISTRIBUTE 501 1 REHABILITATION, PUMP STATION, MANTEY HEIGHTS	28,078
PHK WATER DISTRIBUTE 301 1 WATERLINE REPLACEMENT, 9TH ST., 5RD AVEUTE AVE.	190,300
PWK WATER DISTRIBUTE 301 1 FIRE HYDRANT REPLACEMENT	7,787
PHK HATER SUPPLY 301 1 REHABILITATION, KANNAH CREEK/PURDY MESA FLOWLINE	22,533
PWK FACILITIES MAINT, 402 2 FUEL TANK & PUMP REPLACEMENT	47,780
PWK SEMER, COLLECTION 402 3 JET RODDING TRUCK	43,000
PHK SEWER, COLLECTION 902 1 CONSTRUCTION, INTERCEPTOR, 15TH STREET	392,BB0
PHK SEHER, COLLECTION 902 I SEMERLINE REPLACEMENT, 25TH ST., GRAND-GUNNINSON	58,000
PWK SEHER, PLANT 902 3 MODIFICATIONS, AIR SCRUBBER	9,500
PMK SEWER, COLLECTION 902 1 COLLECTIONS SYSTEM EXTENSIONS	221,500
FWK SEWER, PLANT 702 4 SLUDGE TO LAND APPLICATION PROGRAM	83,280
TOTAL PUBLIC WORKS DEPARTMENT 4	,985,635
	,634,917

SOURCE: CITY STMANCE DEPARTMENT

Date: 08/25/87 Requesting Department: FINANCE/INFORMATION SERVICES

Account Number:

Project Title: NEW CENTRAL COMPUTER

Description, Justification, Funding:

This request consists of replacement of the central computer equipment and the Financial Mamagement software. The equipment is of 1973-75 vintage and was purchased used: the Long Range Automation Plan describes the basis of the request fully. Basically the new computer will enable City departments to use new technology to improve data collection and management reporting. It will provide the means to create a data communication network between departments. The specific items are listed below.

Equipment: Central Processor with 4 MEG of memory. Disk storage of 4 billion characters. Tape drives at 1600/6250 BPI, 9 track. Communications control for 64 devices.

Software:

General Ledger, Cash Mgt., Accts. Pay., Accts. Rec., Fixed Assets, Warrant Rec., Payroll, Wage & Benefit Projections, Sales Tax, Budget Prep., Utility Billing. Meter Reading, Classification System, Complement Control.

Impact on Operating Budget:

\$100,000 was approved for the 1987 budget, but was not expended. This request includes \$100.000 for "down payment" in 1988. The balance of \$500.000 will be financed using a lease purchase agreement over a 4 year period at a estimated interest rate of 9.5%; principal and interest will total \$620,000. Funding for all years will be provided by the General Fund as contributed capital.

		1988	1 198	9	1998	11	991	1992		1993	1	1994	1 19	795	1	1996	1	1997	1	TOTAL
CAPITAL COST:	- 1		-	- :		1			1		;		!		1		1		1	8
ENGINEERING/DESIGN	1		ł	1		:	1		1		1		!		1		1		1	6
LAND ACQUISITION	1		1			1	;		1		1		1		:		1		:	0
CONSTRUCTION	- 1		1	;	}	1	1		1		1		1		:		1 7	•	1	9
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TOTAL	1	100,000	1 155	,800	155,000	1 1	55,800	155,800	1	0	1	8	1	8	1	9	1	0	1	720,000
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OPERATING REVENUE	:		;			1	1		1		1		1		1		1		{	9
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Date: 08/24/87 Requesting Department: FINANCE/INFORMATION SERVICES

Account Number: Project Title: REPLACE AIR CONDITIONER

Description, Justification, Funding:

This request is for room air conditioners for the computer room. The new air conditioning unit will replace the unit that was purchased in 1973.

The life expectancy of room air conditioners is between 10 and 15 years. The current unit was purchased in 1973; a 15 year life expectancy would result in replacement in 1988.

Funding will be provided through the equipment refurbishment revenue included in client rates.

Impact on Operating Budget:
Operating cost will remain relatively constant.

	1988	1	1989	1990	1 1991	1992	1993	1 1994	1 1995	1996	1997	TOTAL
CAPITAL COST:	1	1			1			1	1	:	1	
ENGINEERING/DESIGN	ł	1			ŀ			;	1	1	•	9
LAND ACQUISITION	1	1	1		:			;	1	:	•	
CONSTRUCTION	1	1	;		1	:	1	;	1	.	1	
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1. INFO. SERVICES FUND (401)	: 15,009	1	;		1		1	;	}	•	:	15,000
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Date: 08/07/87

Requesting Department: FIRE

Account Number:

Project Title: RELOCATE STATION #2

Description, Justification, Funding:

Station #2 lays within the response distance of other stations and needs to be relocated 1 1/2 to 2 miles to the North. The station was built in 1960 over an old wash and dump. The buildings have been sinking ever since that time. The structure is supported with long bolts to keep it from falling down. We are budgeting \$15,000 for site location, building design and architectural fees in 1988.

Impact on Operating Budget: None.

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Date: 08/07/87

Requesting Department: FIRE

Account Number:

Project Title: STANDARDIZE S.C.B.A.

Description, Justification, Funding:

Purchase new masks (S.C.B.A) to meet N.F.P.A. 81 Standards.

At this time we do not have any Self Contained Breathing Apparatus (S.C.B.A.) that meet standards. We have 42 S.C.B.A., some of which are old Scotts (25 years or more old). We have MSA Low Pressure, MSA High Pressure, 30 minute bottles, 1 hour bottles, etc., with the different type bottles and masks, which cannot interconnect. This seriously affects fire ground operations and creats serious life saftey dangers to fire personnel.

44 - S.C.B.A. (complete) with fortyfour (44) extra 30 minute bottles and fortyfour (44) one hour bottles. \$85,000.

Impact on Operating Budget:
 None.

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Date: 11/87 Requesting Department: PARKS & RECREACTION

Account Number: Project Title: POMONA PARKING LOT REPAIR

Description, Justification, Funding:

There are several sections of the Pomona Parking lot where the base and asphalt have completely broken down and need to be stabilized and patched. When repaired, the entire lot will be crack filled and seal coated.

Base work and patch	\$18,400
Crack fill	2,170
Seal coat	2,712
South driveway repairs	4,500
	\$27 , 782
Engineering & contingencies	4,200
	\$31,982
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Requesting Department: PARKS & RECREATION

Account Number:

Project Title: RIVERSIDE TRAIL

Description, Justification, Funding:

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Date: 11/87 Requesting Department: PARKS & RECREATION

Account Number: Project Title: WATERSLIDE CONSTRUCTION - LINCOLN PARK

Description, Justification, Funding:

To compliment the new pool complex, the waterslide will be constructed at the southwest of the pool on the site of the old Moyer Pool.

While designs have not begun, the overall concept will be to construct a single flume ride that will drop into a pool capable of eventually handling additional slide flumes.

Revenue figures are based upon an annual usage of 60,000 persons per year at the rate of two dollars per use. These figures are mere estimates; as design, hours of operation and use fees are established, revised estimates will be submitted.

Operating costs will also be re-submitted as more accurate figures become available.

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Date: 11/87 Requesting Department: PARKS & RECREATION

Account Number: Project Title: CEMETERY DEVELOPMENT

Description, Justification, Funding:

This program is the phased development of future cemetery space. A conceptual design of a 4.30 acre site south of the existing Municipal Cemetery will be completed in late 1987 as will a specific design of this first 1.25 acre phase. The new development will yield about 1,000 full size grave sites and a section dedicated to the burial of cremains.

We currently do not have a spot for cremains and with the trend being toward cremation, this site should be well received. Full size lots are plentiful in the Masonic, Odd Fellow, Veterans and Catholic sections but are limited to approximately 3 years in the Orchard Mesa Section.

The development will include water systems, grading, preparation and seed as well as roadways.

Also included in the total cost will be the survey and platting of an area east of the Catholic section that will be limited to indigent burials.

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Date: 08/86 Requesting Department: PARKS & RECREATION

Account Number: Project Title: REPLACE 1/3 OF BASEBALL OUTFIELD FENCE

Description, Justification, Funding:

The three-phased replacemet of sections of the baseball field outfield fence. The existing fence is beginning to deteriorate and become very rough on the advertising side of the entire fence.

Over a period of three years sections of the fence will be removed and replaced prior to the painting of the advertising.

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Date: 01/14/88 Requesting Department: POLICE

Account Number: Project Title: EMERGENCY GENERATOR - COM CENTER

Description, Justification, Funding:

After failure of the present emergency power generator located at Grd. Jct. Fire Station #1 in the summer of 1987, a study began to determine options and costs to supply reliable emergency power to the communications center and in limited quantities as necessary to provide emergency service to the Police, Fire, and Sherrif's departments.

The present system is 24 years old, the transfer switch has become unreliable, the engine is using a large amount of oil and parts are becoming impossible to find.

After a study of the various alternatives was made by Marston/Kinney Assoc., Electrical Engineers, and presented to the Communications Board of Directors, it was decided that a new 100kW generator with diesel engine and transfer switch should be purchased to replace the present system. Installation of the new generator will also require changes in the present public service distribution system at Fire Station #1 and in the emergency panel.

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Date: 01/19/87

Requesting Department: POLICE

Account Number:

Project Title: TACTICAL RADIO CHANNEL

Description, Justification, Funding:

Costs cover installing a new tactical channel in exixting Police Department radios as proposed in the 911 improvement plan.

49 MT-500 radios	e	\$209.00	per	radio	=	\$10,241.00
18 HT-220 radios	@	54.25	per	radio	=	976.50
17 Syntor radios	@	50.00	per	radio	=	850.00
7 MICOR radios	@	220.00	per	radio	==	1,540.00
3 MCX-10 radios	@	50.00	per	radio	=	150.00
2 Syntor-X radios	@	50.00	per	radio	=	100.00
Labor for installation of						1,440.00

Total Cost

\$15,297.50

Impact on Operating Budget:

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Date: 01/16/87 Requesting Department: POLICE

Account Number: Project Title: SPECTROPHOTOMETER

Description, Justification, Funding:

Purchase a Perkin Elmer Spectrophotometer, Model 1430; the primary use of the instrument is controlled substance (drug) identification.

The Police Laboratory has the responsibility of identifying illicit drugs. We have not been provided with any instrumentation. Three hundred and forty nine drug exams were done in 1985; approximately half involved felony charges. The Judiciary relies totally on laboratory examination in identifying the drug. We have the professional and moral obligation to insure that illicit drug users and pushers are charged and prosecuted under state law. More importantly, we must insure that innocent citizens are not falsely tried and convicted of drug offenses. Felony drug convictions typically impose severe limitations on a person's eligibility for many professions and employment in general. The complexity of current drug analysis and identification mandates that we have one instrument.

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Date: 08/06/87

Requesting Department:

Account Number:

Project Title: DRAINAGE MODIFICATIONS, 12TH & ORCHARD

Description, Justification, Funding:

Construct 120 feet of new storm sewer across 12th Street and install a storm drain inlet at the northeast corner of 12th & Orchard. This will allow removal of the exiting concrete drainage pan and dip at the east side of the intersection.

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Date: 07/20/87 Requesting Department: PUBLIC WORKS

Account Number: Project Title: REROOFING FIRE STATION #1

Description, Justification, Funding:

Reroof the Main Fire Station.

This is the original roof which was constructed in 1963. It is a flat roof constructed of built-up asphalt.

The roof is experiencing frequent leaks and is becoming expensive and difficult to maintain.

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Date: 07/20/87

Requesting Department:

Account Number:

Project Title: IMPROVEMENTS - SERVICE CENTER

EQUIPMENT AREA

Description. Justification. Funding:

Providing drainage, surfacing and concrete dividers with electrical outlets in the equipment parking area at the City service center.

This will improve the appearance and safety of our present equipment parking area.

Surfacing 3,000 sq. yds. @ \$2.75/sq. yd. \$8,250 1.200 sq. ft. @ \$2.50/sq. ft. Islands 3.000 2,500 Drain Electrical 1,500

\$15,250

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Date: 07/20/87

Requesting Department: PUBLIC WORKS

Account Number:

Project Title: RERODFING PARKS ADMIN. BUILDING

Description, Justification, Funding:

Reroof the Parks & Recreation Office located in Lincoln Park.

It is a flat roof constructed of built-up asphalt.

Repair efforts no longer prevent leaks and interior damage has resulted on two occasions.

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Date: 07/29 87

Requesting Department: PUBLIC WORKS/PLANNING

Account Number:

Project Title: RIVERFRONT PROJECT

Description, Justification, Funding:

Demonstration project for the Grand Junction Riverfront Project. City match to Lions Club donation of \$100,000 and Impact Grant of \$200,000. \$18,000 in 1989 under "other" is for structure demolition and equipment/manpower for clean-up.

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Date: 08/20/87 Requesting Department: PUBLIC WORKS

Account Number: Project Title: CONTRACT STREET OVERLAY

Description, Justification, Funding:

Contract street overlay is the annual street maintenance program. We have overlayed about 3.5 miles each year, representing about 2.5% of the City's paved streets. Continuing at this level would mean that streets streets would be overlayed on an average of once every 40 years.

This is obviously inadequate when asphalt streets are designed for a 20 year life. This has been born out by the Pavement Management System analysis which indicates that in order to maintain our street system at an acceptable level, this program should be funded at \$800,000.

The recent Pavement Management Study tested and evaluated the street pavement sections in the City.

Based on the study, the overall pavement quality was examined in conjunction with various budget levels. For budget levels fanging from \$0 to \$1,000,000 per year for street maintenace work, the change in overall pavement quality was graphed for a 10 year period. The budget level that maintained overall pavement quality in its present condition was \$800,000 per year.

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Date: 08/20/87 Requesting Department: PUBLIC WORKS

Account Number: Project Title: CURB, GUTTER AND SIDEWALK REPAIRS

Description, Justification, Funding:

This request includes the annual repair of damaged or deteriorated curb, gutter and sidewalk within the City right-of-way.

We repair, on average, in excess of 200 location each year. This level of funding is keeping us about even with needed repairs.

This funding level is the same as the amount funded for the past several years. Locations are established by survey and by citizens requests.

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Date: 09/02/87

Requesting Department: PUBLIC WORKS

Account Number:

Project Title: CITY ENTRANCE SIGNS

Description, Justification, Funding:

Construct a monument type entrance sign along east bound I-70 in the vicinity of the sewer plant. This project cost includes land acquisition, construction of the sign and a photovoltaic system to provide lighting at night.

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Date: 08/06/87 Requesting Department: PUBLIC WORKS

Account Number: Project Title: 9TH STREET - UTE AVENUE TO 4TH AVENUE

Description, Justification, Funding:

Federal Aid Urban Systems project, M/439(1)

The project will include reconstruction of 9th Street from Ute Avenue to 4th Avenue. The pavement width will be increased from 33' to 39' to provide width for a continous left turn lane. All curbs, gutters, sidewalk and gutter pans will be replaced. The pavement section will be designed to support present and future truck volumes. The excessive pavement cross-slope will be decreased to approximately 1.5%. The curb radii at intersections will be increased to improve truck turning movements. A storm sewer will be extended north of 4th Avenue to drain the street. This project was budgeted in 1987 and is being carried over for construction in 1988.

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Date: 08/28/87

Requesting Department: PUBLIC WORKS

Account Number:

Project Title: UPGRADE TRAFFIC SIGNALS

Description, Justification, Funding:

Improvement of existing traffic signals to allow safer and quicker lefthand turns and to provide coodination between signals for smooth traffic flow.

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7th & Grand Left Turn Phasing - Warrent met
12th & Gunnison - Time base controller - System coordination
7th & Gunnison - Time base controller - System coordination

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Date: 08/06/87 Requesting Department: PUBLIC WORKS

Account Number: Project Title: TRAFFIC SIGNAL OPTIMIZATION -

PATTERSON ROAD

Description, Justification, Funding:

Modify eight existing traffic signal control systems on Patterson Road to permit continous movement of traffic, at a controllable speed, thus eliminating unnecessary stops.

A permanent maintenance tool, allowing immediate signal timing changes and correction of malfunctions to be from a CRT location at City Shops or City Hall.

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Date:

Requesting Department: PUBLIC WORKS/ADMINISTRATION

Account Number:

Project Title: PETITIONED SPECIAL IMPROVEMENT
DISTRICTS, CITY PORTION

Description, Justification, Funding:

The City's portion of the cost of petitioned street and alley improvement districts is funded by the General Fund. Based on the current assessment policy the City will pay between 1/3 and 1/2 the cost of those improvements depending upon the local conditions.

There are presently 9.0 miles of unimproved streets and 14.9 miles of unimproved alleys within the City limits of Grand Junction. No specific streets have been designated for future construction. Petitions are reviewed on an annual basis for the formation of improvement districts.

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Date: 08/14/87

Requesting Department: PUBLIC WORKS

Account Number:

Project Title: RECONSTRUCTION, 25TH STREET - GRAND AVENUE TO GUNNISON AVENUE

Description, Justification, Funding:

Reconstruct the pavement in 25th Street betweem Grand and Gunnison. 1,110' long \times 29' wide. Replacement of the curb, gutter and sidewalk was constructed in 1987.

This pavement has completly failed as a result of inadequate base thickness and wet pumping subgrade. Because the pavement is in such bad condition, the trench was not permanently patched when the waterline was replaced in 1986. The sanitary sewer will also need to be replaced before the street can be reconstructed in 1988.

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Date: 08/87 Requesting Department: PUBLIC WORKS/ADMINISTRATION

Account Number: Project Title: HANDICAP ACCESS PROJECT

Description, Justification, Funding:

This project includes restroom renovation at Two Rivers Plaza (\$4,500); restroom renovation at Hawthorne Park (\$21,944); and construction of an elevator at City Hall (\$117,064). These projects will provide handicap access at these facilities. Planning for these projects began in 1985 in response to Federal Revenue Sharing guidelines for handicap access to public facilities. Although the FRS program is no longer in effect, the commitment to the spirit of the regulations is a consensus of Council. Also part of the project is \$85,135 for remodeling of City Hall. The Planning Department was formerlly housed at the County but was forced to move due to district dourt expansion requirements. Additional costs for the project include \$30,076 architect/engineering fees, \$19,379 contingency, \$4,000 for a new power transformer to upgrade electrical service to City Hall required by the elevator installation, and the \$7,600 in fixtures and moving phones. Fifty-six thousand (\$56,000) has been deferred to 1988.

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Date: 08/28/87 Requesting Department: PUBLIC WORKS

Account Number: Project Title: STREET LIGHT INSTALLATION

Description, Justification, Funding:

New street lights are installed by Public Service Company at the request of the City. The City pays an initial installation charge and an annual lease of each light. The installation costs vary depending upon the location of the proposed light and the availability of electrical service.

Engineering Department Personnel review and prioritize street light requests based on need. The \$12,000 request for 1988 anticipates that approximately 30 new street lights will be installed. The annual lease rate for each light varies by type with and average cost being \$215/year.

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Date: 08/20/87 Requesting Department: PUBLIC WORKS

Account Number: Project Title: PATCHING MACHINE

Description, Justification, Funding:

The principal to this machine is to patch potholes, utility cuts, old settled cuts, low places, etc., using what we know as a "Seal Coat Method."

The machine is designed to do several functions under air pressure by one or two people to fit a wide variety of patching needs. The machine is designed and built to first; blow away all loose materials and/or dry out if wet, the area to be patched; next, apply a tack/prime oil and build a patch into the area through a series of layers of rock and oil to blend into the seal against the pavement surface.

The materials used are an emulsified asphalt (similar to sealcoat) and the exact same chip that we use in sealcoat.

As well as fill a hole with a chip/asphalt mix, it can be blended to the existing pavement to totally eliminate the appearance of a patch. It can be used year round in any weather condition with fairly rapid rate of progress.

There are many uses and advantages for us in this machine for virtually all patching applications to both structural and esthetic values in our program.

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Date: 12/10/87

Requesting Department: PUBLIC WORKS

Account Number:

Project Title: PATTERSON ROAD - 24 1/2 ROAD

TO 25 ROAD

Description, Justification, Funding:

Reconstruction of 2100' of Patterson Road to 4 traffic lanes and a center turn lane (58' of of mat), 8' curb, gutter and sidewalk on the north side, 2' curb and gutter on the south side. The existing 81" x 59" pipe east of 24 1/2 Raod will need to be extended and additional 140'. Only minor reshaping work will be required on the north side of the ditch bank.

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Date: 07/29/87

Requesting Department: PUBLIC WORKS

Account Number:

Project Title: PATTERSON ROAD WIDENING PROJECT -1ST STREET TO 7TH STREET

Description, Justification, Funding:

Project includes widening Patterson Road from 1st Street to 7th Street to a four lane urban arterial with a continuous left turn lane from Mira Vista to 7th Street.

A continuous retaining wall will be constructed along the north side from Willowbrook to make use of the existing right-of-way. A sound barrier will be placed on top of the retaining wall to shield Willowbrook subdivision from the traffic noise.

Pavement widths and roadway alignment will vary in order to minimize impacts to properties fronting the street.

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Date: 07/20/87

Requesting Department: PUBLIC WORKS/WATER DISTRIBUTION

Account Number:

Project Title: MANTEY HEIGHTS PUMP STATION

REHABILITATION

Description, Justification, Funding:

Rehabilitation pump station that provides water pressure to Mantey Heights Subdivision. Funds of \$8,625 were budgeted in 1987, however, these costs were underestimated and not sufficient to complete pump station rehabilitation.

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Date: 07/21/87

Requesting Department: PUBLIC WORKS/WATER DISTRIBUTION

Account Number:

Project Title: WATERLINE REPLACEMENT/9TH STREET - 3RD AVE. TO UTE AVE.

Description, Justification, Funding:

The project will replace an existing 14" cast iron water line which records show to be at least 64 years old with a new 14" PVC water line. This replacement is needed because of age and because 9th Street from 4th Avenue to Ute Avenue is to be reconstructed in 1988.

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Date: 07/28/87 Requesting Department: PUBLIC WORKS/WATER DISTRIBUTION

Account Number: Project Title: FIRE HYDRANT REPLACEMENT

Description, Justification, Funding:

72 hydrants noted by the Fire Department and I.S.O. are inadequate to flow proper water to provide normal fire protection. These hydrants are distributed throughout the distribution system. Due to inadequate barrel size, lack of proper pumper connections, inability of Fire Department equipment to hook up to thread due to different thread types and outdated (no parts available) conditions, make it desirable to replace these hydrants.

The Fire Department desires to make every effort to replace at least 20 of these each year. Though a need of 20 has been projected, 10 per year have been requested due to budget constraints.

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Date: 07/20/87 Requesting Department: PUBLIC WORKS/WATER SUPPLY

Account Number: Project Title: KANNAH CREEK/PURDY MESA FLOWLINE REHABILITATION

Description, Justification, Funding:

Flowline recommendations of the flowline condition study (HDR 1987). Funds are budgeted to imperent alternate 3, with priority 1 in 1988, priority 2 in 1989, and priority 3 in 1990.

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Date: 07/20/87

Requesting Department: PUBLIC WORKS/EQUIPMENT

Account Number:

Project Title: FUEL TANK AND PUMP
REPLACEMENT

Description, Justification, Funding:

- 1. Replacement of fuel pumps at the Police Station with pumps compatible to modern fuels. Four pumps are needed.
- 2. Replacement of fuel pumps and fuel tanks at City Shops. Four pumps and three tanks are needed 1 6,000 gal. Diesel, 1 6,000 gal. Unleaded and 1 4,000 gal. Regular.
- 1. The present pump system located at the Police Station has given problems due to modern types of fuels these old type pumps must deliver. Vapor lock of the system is most prevelant and lost time in fueling is extensive, especially in the summer months.
- 2. The present pump system located at the City Shops falls into the same description as Police Departments pump system. However, the fuel tank system located at the City Shops will not meet EPA regulations for underground storage. Therefore replacement with new tanks designed and installed to EPA regulations is desired to avoid future problems in meeting regulation in storage of fuels.

Impact on Operating Budget:

\$0.04 surcharge on gasoline and diesel will generate \$10,720 per year of which \$3,040 would be County.

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Date: 07/20/87 Requesting Department: PUBLIC WORKS/EQUIPMENT

Account Number: Project Title: JET RODDING TRUCK

Description, Justification, Funding:

In 1986 the sewer lines cleaned for prevention maintenance was 227,406 ft. At this time, we maintain, 1,349,304 ft. of sewer line.

This includes sewer districts such as Central Grand Valley, Grand Junction West Water & Sanitation, Ridges, Appleton, Tiara Rado and other small districts that are demanding more of our time as these systems get older.

At the present rate, it will take us 5.93 years to clean the entire system. In the Water Pollution Control Federation Manual of practice No. 7, Sewer Maintenance 6.1 PREVENTIVE SEWER MAINTENANCE "It might be Assumed that a schedule calling for a thourough cleaning of all lines at least annually would be the ideal solution, with a more frequent cleaning where necessary."

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Date: 07/20/87

Requesting Department: PUBLIC WORKS/WASTEWATER

Account Number:

Project Title: CONSTRUCTION, 15TH STREET INTERCEPTOR

Description, Justification, Funding:

This project consists of the design of the 8,000' of sanitary sewer interceptor connection the 15th Street and Orchard Avenue sewer line to the South Side interceptor at 15th and Colorado Avenue. In 1984-1985, construction was completed on the new sewer collector from Patterson Rapid to 15th Street and Orchard Avenue. In order for this system to provide the needed capacity, the section of sewer line proposed in this request needs to be completed.

The development of this line will releive flows in the line system south of Orchard Avenue and west opf 15th Street where flow problems now exist due to undersized lines. This finished line system will also pick up the flow from Fruitvale Sanitation District and the City north east sector into Colorado Avenue interceptor which will relieve the flow problems now experienced in the south side interceptor. This new line will also remove existing connector lines which are now tied into trunk lines flowing west and south between 15th Street and 12th Street from Orchard Avenue to North Avenue where grade of lines are a problem and excessive.

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Date: 08/06/87

Requesting Department: PUBLIC WORKS/WASTEWATER

Account Number:

Project Title: SEWERLINE REPLACEMENT - 25TH ST, GRAND TO GUNNISON

Description, Justification, Funding:

25th Street from Grand to Gunnison will be reconstructed in 1988 due to extensive damage caused by very wet soil conditions encountered during the 25th Street waterline replacement.

The clay tile open joint sewer pipe is in need of replacement due to settlement and extensive grade misalingment. This line is proposed to be replaced prior to street reconstruction.

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Date: 07/27/87

Requesting Department: PUBLIC WORKS/WASTEWATER

Account Number:

Project Title: AIR SCRUBBER MODIFICATIONS

Description, Justification, Funding:

Modifications to air scrubber for odor control.

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Date:

Requesting Department: PUBLIC WORKS/WASTEWATER

Account Number:

Project Title: COLLECTION SYSTEM EXTENSIONS

Description, Justification, Funding:

A revolving fund is established to provide general service to areas that are having a substantial septic tank problem. A set of criteria for those areas qualifying will be established and and a priority list prepared. Homeowners will reimburse their share of the cost of the service lines when they hook on to the sewer.

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Date: 07/20/87 Requesting Department: PUBLIC WORKS/WASTEWATER

Account Number: Project Title: SLUDGE TO LAND APPLICATION PROGRAM

Description, Justification, Funding:

The purpose of this request is two fold:

- 1. To request that the funds budgeted for the programs implementation in 1987 be encumbered so as the program starts moving the funds will be abvailable this Fall and in 1988.
- 2. And, to request the \$43,280 which was projected for continuation of the program in 1988 be budgeted so these funds are available should the program progress to where this equipment will be needed.

The City's Sludge to Land Application Program was completed in September 1984. The State of Colorado Department of Health, Domestic Sewage Sluge Regulations were approved August 1, 1986. A "Letter of Intent" for the Persigo Plant as an experimental site for cropping and application. However, the Colorado Department of Health did not respond until mid-July 1987.

The program is important because of the high cost of burial fees at the Orchard Mesa Landfill and as an economical and beneficial use as a soil conditioner.

Impact on Operating Budget:

A sludge to land application program will reduce present sludge disposal cost by \$15-20,000 per year after implementation.

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Long Range Financial Projections

MAJOR FUNDS
GENERAL FUND, WATER FUND, TRASH FUND, SEWER FUND, EQUIPMENT FUND

GENERAL FUND	1985	1586	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	
TOTAL REVENUES	15523700	14406685	13995202	15904502	16677404	17254543	17848945	18559534	19216406	20132025	20970503	22007094	
TOTAL EXPENSE											20566874		
GAIN/LOSS	454544		-843144		-290975	160105	-8648	34380		-111608	403630	-16940	
FUND BALANCES	751977	311001	U10111	11000	170775	100100	0070	01000	21444	*******	110001	10710	
Begin Year	5521620	5976164	6293773	5450629	5461962	5170989	5331092	5322445	5356825	5381506	5269898	5473527	
End Year	5976164								5381506				
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WATER FUND											7		
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TOTAL EXPENSE		3474698	3596492	3109045	3149199	3392576	3416867	3483405	3552315	3625809	3696806	3741333	
GAIN/LOSS		-347464	-547634	8175	-31921	27693	-4483	-81844	91749	22413	-49679	71036	
FUND BALANCES													
Begin Year		1608252	1260788	713154	721329	689408	717101	71261B	630774	722523	744936	695257	
End Year		1260789	713154	721329	689408		712618	630774	722523			766293	
Min Work Capital		893609	906680	691608	913343	933383	956208	977002		1037128		1073229	
min work bupicar		410041	70000	471000	710010	100000	190100	777002	1411101	144(124	77		
TRASH FUND						4							
עאטר רכאאו													
TOTAL REVENUES		997327	1077332	1052086	1058388	1158684	1167592	1178173	1288504	1302227	1313259	1441821	
TOTAL EXPENSE		973561			1100601	1068785							
GAIN/LOSS		23766	64762		-42213	69699	-19963	327	63544			63907	
FUND BALANCES		23100	UT/ UL	21000		01071	-11100	321	47544	Zuzu,	11000	03101	
		147797	171563	236345	244211	223998	293697	273734	274061	337605	365874	354216	
Begin Year End Year					265211								
		171553			223978			274061	337605				
Min Work Capital		304238	316422	319444	327219	340308	353920	368077	382800	378112	414037	430598	
•)	,.												
SEWER FUND		*											
TOTAL REVENUES		2591689	3723331	3841913	3191470	3491018	3493304	3490163	3831498	3848594	3863392	4260067	
TOTAL EXPENSE			3528380								4052375		
GAIN/LOSS		-675716				-132743					-188983		
FUND BALANCES				,	122144		0.0101	0,0010	,,,,,,	101770	100700	00177	
Begin Year		3990421	3304905	3497856	7574457	7154275	3821492	2709331	2718791	2221454	2066983	1878000	
End Year			3497856								1878000		
Min Work Capital		B34562					1002020				1078867		
nin nork capital		001001	201000	12000	773010	177123	1002020	1025045	1010101	1003430	1410001	1110110	
EQUIPMENT FUND													
TOTAL REVENUES			1432942	1253303	1473517	1479565	1509354	1517921	1565291	1594670	1624930	1454098	
TOTAL EXFENSE			1646459										
GAIN/LOSS			-213516						4000				
FUND BALANCES				2,,,			-11046	21011	,,,,,	1000	1000	7000	
Begin Year			1578206	1364670	1367469	1125298	BB0073	633051	618204	622204	626204	630204	
End Year			1364690		1126298							III Washington to the	
Min Work Capital			263375										
wen univ pohitor			700017	511000	FINATI	TUJIUT	T11700	200540	201177	410171	021111	441477	

MASTER	LONG RANGE	FINANCIAL	PROJECTIONS	, GENERAL F	FUND	871231			PAGE 1 OF	i,			
REVENUES	1985	1986	1987	1986	1989	1990	1991	1992	1993	1994	1995	1996	1997
City Sales Tax City Use Tax Cnty Sales Tax Sub Total A Property Tax Invest Earnings Capital Gains	5,206,935 345,949 1,321,486 6,874,370 1,386,704 575,772 32,716	5,172,982 428,777 1,292,823 6,894,582 1,396,727 477,023 152,439	350,000 1,342,000 7,297,000 1,422,451 400,000	460,206 1,395,680 9,719,106 1,472,887 430,600	10,495,400	531,251 1,509,567	481,251 1,569,950	531,251 1,632,748 12,218,607	481,251 1,678,058	11,191,031 531,251 1,765,980 13,488,262 1,973,809 425,140	481,251 1,836,620	12,455,897 531,251 1,910,084 14,897,232 2,176,124 448,210	13,140,971 431,251 1,986,488 15,608,709 2,284,931 446,872
Sale of Assets Other Local Rev. Interfund Cho Sub Total B Other Gov'ts	20,876 1,610,020 276,692 3,902,780 4,746,549	5,197 1,379,961 276,562 3,688,109 3,823,995	310,127 3,618,184	1,455,936 315,613 3,675,535 2,509,860	1,447,089 328,238 3,753,353 2,428,651	3.843.927	1,513,676 355,021 3,994,904 2,272,405	4,129,421	1,591,894 383,992 4,278,894 2,150,592	1,640,354 399,351 4,438,654 2,205,110	1,680,177 415,326 4,584,325 2,261,772	1,732,929 431,938 4,789,201 2,320,662	1,787,343 449,216 4,968,362 2,380,999
TOTAL REVENUES	15,523,699	14,406,686	13,995,202	15,904,502	16,677,404	17,254,543	17,848,944	18,559,535	19,216,406	20,132,025	20,970,505	22,007,095	22,958,070
EXPENDITURES Operating Costs Personnel Cost Ronpersonnel Cost Oper. Capital Sub Total C Reg. Contingency Spec. Contingency 6F toans Sub Total D	330.406	149.341	12,428,079	97.303	101.175	105.243	14,441,932	113.831	118.384	123,120	128.045	133,166	138,493
Total Operating	12,946,030	12,041,937	12,428,078	12,958,451	13,352,378	13,853,473	14,441,932	15,019,609	15,587,393	16,245,209	16,874,391	17,537,918	10,273,651
Transfer Costs Water Two Rivers Swiaming Pools Parking Debt PIAB Other	0 0 0 0 0 0 908,764	175,444 278,057 284,444 38,392 67,859 10,718	175,444 188,064 247,988 28,680 63,746 11,170	175,444 218,068 200,394 27,295 59,634 13,675	175,444 145,723 207,007 18,000 54,000 8,000	175,444 150,532 213,838 -90,000 0 8,000	175,444 155,500 220,895 -90,000 8,000	175,444 160,631 229,184 -90,000 0 8,000	175,444 165,732 235,715 -90,000 8,000 0	175,444 171,408 243,493 -90,000 8,000	175,444 177,044 251,528 -90,000 0 8,000	175,444 182,907 259,829 -90,000 0 8,000	175,444 188,943 268,403 -90,000 0 8,000
Total Transfers	908,764	855,414	715,092	694,510	608,174	457,814	469,839	482,260	495,091	508,345	522,037	536,180	550,790
OPERATING EXPENSE OPERATING REVENUE OVER/UNDER	15,523,699	12,897,351 14,406,686 1,509,335	13,143,170 13,995,202 852,032	13,652,961 13,829,272 176,311	14,210,890	14,645,954	15,118,488	15,671,485	16,192,174	16,753,554 16,935,043 181,489	17,396,428 17,619,293 222,866	10,073,990 18,465,149 391,151	18,824,441 19,242,922 418,481
Capital Cost Projects Economic Dev. Contingency Project Changes Other	0	1,551,111 0 0 -359,386	1,288,777 0 0 406,399	1,940,207 300,000 0 0	300,000 81,325	2,415,000 300,000 68,150 0	73,321	2,648,000 300,000 74,284 0	2,733,600 300,000 75,639 0	3,099,200 300,000 90,878 0	2,797,800 300,000 72,644 0	3,543,400 300,000 106,634 0	3,322,957 300,000 92,191 0
CAPITAL EXPENSE CAPITAL REVENUE OVER/UNDER	1,214,362 0 -1,214,362	1,191,725 0 -1,191,725	1,695,176 0 -1,695,176	2,240,207 2,075,230 -164,977	3,007,825 2,466,514 -541,311	2,783,150 2,608,590 -174,560	2,945,821 2,730,457 -215,364	3,022,284 2,887,050 -135,234	3,109,239 3,024,232 -85,007	3,490,078 3,196,983 -293,095	3,170,444 3,351,212 180,768	3,950,034 3,541,946 -408,088	3,715,148 3,715,148 0
TOTAL EXPENSE	15,069,156	14,087,076	14,838,346	15,893,168	16,968,377	17,094,437	17,857,591	18,524,152	19,191,723	20,243,632	20,566,872	22,024,032	22,539,589
FUND BALANCES Begin Year End Year Min Work Capital	5,521,620 5,976,163 4,329,623	5,976,163 6,293,774 4,030,422	6,293,774 5,450,630 4,107,241	5,450,630 5,461,964 4,266,550	5,461,964 5,170,991 4,362,672	5,170,991 5,331,097 4,472,277	5,331,097 5,322,451 4,659,928	5,322,451 5,356,833 4,844,334	5,356,833 5,381,517 5,025,776	5,381,517 5,269,910 5,235,486	5,269,910 5,673,543 5,436,384	5,673,543 5,656,607 5,648,124	5,656,607 6,075,088 5,882,638

Financial Management Policies

DRAFT

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I. ORGANIZATION & RESPONSIBILITIES

A. CHARTER

The municipal government provided by the Charter is the Council-Manager form. It combines the political leadership of the elected City Council, with the managerial experience of the City Manager. The City Charter, as limited by the State Constitution or as otherwise defined in City Ordinances, designates the powers and authority of both the City Council and City Manager.

B. CITY COUNCIL

The seven members of the City Council are chosen biannually for staggered four year terms in non-partisan elections. The Council selects one of its members as Council President, referred to as Mayor, for a one year term.

C. CITY MANAGER

The City Manager serves at the pleasure of the Council. The City Manager is responsible for providing administrative support, direction and interpretation of Council policies to the City Departments.

The City Manager prepares a budget proposal for Council action, serves as the Council's chief adviser, recruits and hires the City's staff, and ensures that Council programs are carried out.

D. FINANCE DIRECTOR

The Finance Director, appointed by the City Manager, serves as one of the executive managers which support the City Manager. The Finance Director is responsible for providing administrative and operational support, control and direction for the management of the City's finances.

The Finance Director develops financial management policies, prepares long range financial plans, prepares budget proposal documents, administers the budget, and manages the investment of City monies.

II. BUDGET PREPARATION

A. POLICY

The budget will be based on a diversified, flexible revenue plan and an expenditure plan that minimizes costs to the lowest cost consistent with maintaining basic services and infrastructure. Every attempt is made to relate the budget to the short and long term goals of the Council. Formal documents will include a Ten Year Capital Improvements Plan, Revenue Plan and Budget Plan.

B. PUBLIC NOTICE

Around November 1st of each year, the City Manager submits a proposed budget for the next budget year to the City Council with an explanatory message. The proposed budget provides a complete financial plan for each fund that includes appropriate financial statements showing comparative figures for the last complete fiscal year, comparative figures for the current year, and the City Manager's recommendation for the ensuing year.

The budget estimates are open to the public for inspection and a limited number of copies are made available. Around the 15th of November, the City Council conducts a public hearing on the proposed budget and the adoption of the property tax mill levy. After the public hearing, and before December 31st each year, the Council adopts the budget.

C. PREPARATION GUIDELINES

The budget preparation guide will be issued annually to each department. It will contain instructions for submission of budget requests, and the budget schedule. Both the zero based line item method and the program method of budgeting are used.

D. REVENUES

Detail revenue estimates will be consolidated to produce the annual Revenue Book. As part of the budget process, departments prepare fee schedules and estimate revenue. The City imposes a number of taxes, service fees, and miscellaneous licenses fees. Additionally, the City receives various types of revenues from the County, State, and Federal governments.

E. EXPENDITURES

OPERATING EXPENDITURES

Departments develop an initial operating budget using zero base line item techniques. Program budgets are prepared to evaluate the cost/benefit, effectiveness, and performance in provision of services.

2. CAPITAL EXPENDITURES

- a. DEFINITION OF CAPITAL IMPROVEMENT
 Capital Improvements are those projects whose cost is
 expected to exceed \$10,000 and where the life expendency
 of the asset exceeds one year. Routine maintenance and
 preservation of the value of City structures and infrastructures are not capital improvements and will be funded
 in the operating budget.
- b. CAPITAL IMPROVEMENT PLAN Requests will be consolidated to prepare a ten year capital improvement projects plan. Projects will be prioritized using these guidelines.
 - o essential: based on current safety, useability, or condition of existing or required assets.
 - o needed: based on future safety, useability, or condition of existing or required assets.
 - o desirable: based on service improvements or additions.

c. FINANCING

Funds for projects will be budgeted and appropriated on an annual basis. Enterprise and Internal Service Funds must finance their projects without direct subsidy from the General Fund, unless specifically authorized. Sources of funds for all capital projects, including construction and acquisition of structures and infrastructures, will be reviewed in the following order.

CURRENT REVENUE

For other than major construction projects, this is the preferred source.

FUND BALANCE

The General Fund, Internal Service Funds, and Enterprise Funds will determine the fund balance amount available for Capital Improvements by taking Unappropriated Fund Balance less the Working Capital Reserve. This remaining amount, while available for capital improvements, will be divided by three (3) to determine the amount that can be spent in any one year.

FINANCING (CONTINUED)

GENERAL OBLIGATION BONDS

Use will be limited to major capital projects and requires Council approval.

REVENUE BONDS

Use will be limited to major capital projects and requires Council approval.

LEASE/PURCHASE AGREEMENTS

Use will be limited to capital projects and requires City Manager approval.

F. BALANCING GUIDELINES

1. GENERAL PROCEDURES

- a. Initially, each fund will be balanced separately. Subsidies between funds will require Council approval.
- b. For each fund, combined proposed operating and capital costs cannot exceed projected revenues, unless otherwise authorized.
- c. Ten year long range financial projections will be prepared for major funds and will be used to minimize potential, adverse, future impacts of the proposed budget.

2. CONTINGENCY RESERVES

Only minimal funds will be appropriated to respond to unanticipated needs, revenue shortfalls or emergencies.

- Departmental Contingencies
 Departments will not budget contingency funds.
- b. City Contingency Funds Each year's budget will contain contingency funds in an amount deemed appropriate by the City Manager and Council. These funds will be allocated primarily for one-time, nonrecurring unplanned costs when approved by the express written consent of the City Manager.
- c. Working Capital Reserves The General, Intergovernmental Service, and Enterprise Funds will each maintain a minimum unappropriated balance. Annually, the Finance Director and City Manager shall determine minimum balance needed for each fund based on cash flow needs and a minimum amount for a catastrophe reserve.

3. GENERAL FUND

The General Fund is a single fund and is used to support all general government operations. It supports administration, police, fire, and public works for streets.

- a. Revenue will be generated by taxes, fees, and receipt of revenues from other governments.
- b. Any transfers from the general fund to other funds shall be avoided unless authorized by City Council.
- c. An annual review of taxes, fees, and revenues from other governments will be conducted to determine what changes should be made to cover operating costs and create retained earnings sufficient to finance capital improvements.
- d. Administrative fees will be charged to other Funds for services provided by the General Fund. The City Manager and Finance Director will determine rates annually. Imposition of such charges on any fund requiring a subsidy from the General Fund will be determined by the City Manager.

4. ENTERPRISE FUNDS

These operations are financed and operated similar to private business enterprises. There are currently eight such funds: Water, Sanitation, Two Rivers Plaza, Swimming Pools, Lincoln Park Golf Course, Tiara Rado Golf Course, Cemetery and Parking Authority. The City also operates the City of Grand Junction/Mesa County, Colorado, Joint Sewer System.

- Revenue will be created by sale of goods and services or receipt of dedicated revenues to provide for operations.
- b. Any subsidies to, or transfers from, enterprise funds shall be avoided unless authorized by City Council.
- c. An annual review of license, permit, and user fees will be conducted by fund managers to determine what fees should be charged to recover operating costs and create adequate retained earnings to finance capital improvements. Surveys will be conducted annually to determine if charges are reasonable and competitive with other municipalities and like activities in the private sector.
- d. Administrative fees will be charged to Enterprise Funds for services provided by the General Fund. Rates will be reviewed annually by the City Manager. Imposition of such charges on any fund requiring a subsidy from the General Fund will be determined by the City Manager.

- e. Capital asset acquisition or replacement will be funded with retained earnings or directly from operating revenues, unless otherwise authorized by Council.
- f. Operating costs shall be funded from operating revenues.

5. INTERNAL SERVICE FUNDS

There are currently three Internal Service Funds: Stores & Printing, Information Services, and Equipment. The Internal Service Fund classification is used to account for resources provided by centralized service functions to departments.

- Revenues will cover the cost of operations.
- b. Charges for Internal Service goods or services will be based on appropriate units of measure at pre-established standard rates.
- c. Standard rates will be reviewed annually, during the preparation of the annual budget, to determine if charges are reasonable and competitive with other municipalities and like activities in the private sector.
- d. Administrative Charges will be made to Internal Service Funds for services provided by the General Fund. Rates will be reviewed annually by the City Manager.
- e. Capital asset acquisition or replacement will be funded from retained earnings or current operating revenues.
- f. Operating costs shall be funded from operating revenues.

6. SPECIAL REVENUE FUNDS

There are currently five such funds: Parkland Expansion, DDA Tax Increment, Downtown Development Authority, Parking Meter, and Golf Course Expansion. This class of funds has been used to account for specific revenue sources that are restricted to expenditures for specific purposes.

- a. Each of these funds has specifically designated revenue sources. These revenues cannot be diverted to any other funds for any reason.
- b. Subsidies to Special Revenue Funds shall be avoided unless specifically approved by City Council.
- c. Administrative charges to Special Revenue Funds shall be within the guidelines defined by the revenue source. Each fund is required to be budgeted annually.

7. TRUST AND AGENCY FUNDS

Currently, there are seven Trust and Agency Funds: Special Assessment Districts Sinking, Pool Board, Orchard Mesa Cemetery Perpetual Care, Municipal Cemetery Perpetual Care, Parks Improvement Advisory Board, Sewer and Water Districts Clearing Account and the Special Assessment Districts Clearing Fund. Trust and Agency Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds. These include Expendable Trust, Nonexpendable Trust and Agency Funds.

- a. Each of these funds have specifically designated revenue sources. These revenues cannot be diverted to any other fund for any reason.
- b. Any subsidies to Trust and Agency Funds shall be avoided unless specifically approved by Council.
- c. Administrative charges to Trust and Agency Funds shall be within the guidelines defined by the entity or individual for which the City is acting as agent. There is no requirement for these funds to be budgeted annually.

8. SPECIAL ASSESSMENT FUNDS

The City has the power to construct or install special or local improvements of every character within designated districts in the City on petition of the majority of the property owners in the designated district.

- a. Each of these funds has specifically designated revenue sources. These revenues cannot be diverted to any other fund for any reason.
- b. Any subsidies to these funds shall be avoided unless specifically approved by Council.
- 9. DEBT SERVICE FUNDS
- 10. CAPITAL PROJECTS FUNDS

III. BUDGET ADMINISTRATION

A. REVENUE MANAGEMENT

1. POLICY

Adequate systems for collecting, recording, and reporting revenues will be developed and maintained; an aggressive policy of prompt, efficient collection of taxes, fees, and other types of revenue will be followed.

2. COLLECTION FUNCTIONS

a. COLLECTION AGENCIES

Annually, the performance of each collection agency will be reviewed and evaluated for effectiveness.

b. ADMINISTRATIVE FEES The Finance Director shall have the authority to impose administrative fees, including but not limited to short check fees, late payment charges, interest charges, etc.

3. SOURCES & DISTRIBUTION OF REVENUE

a. SALES AND USE TAX REVENUE
City Sales and Use Tax rate is 2.75%. The City receives
32% of the second cent of the Mesa County Sales Tax.

Sales and use tax revenues shall be directed to the General Fund; annual requirements for interest and principal for general obligation debt and debt guaranteed by these revenue sources will take first priority.

b. PROPERTY TAX

The City property tax rate is 5.55 mills. All property tax revenues shall be directed to the General Fund; debt guaranteed by this revenue source will take first priority.

c. SERVICE RELATED REVENUE
Whenever possible, revenue derived from direct services
will be allocated to wholly or partially fund their cost.

d. REVENUE FROM OTHER GOVERNMENTS

LOTTERY FUNDS

Colorado Lottery proceeds will be put into this fund. It will be budgeted annually as a special revenue fund; the fund balance shall include funds received from the state, interest earned, accumulated but unexpended funds, and other funds the City designates. Funds will be allocated in conformance with state legislation as distinct capital improvement projects.

GRANTS

Grants are received from various sources. If restricted uses are specified, the Finance department will take all necessary steps to assure proper use of funds.

HIGHWAY USERS TRUST FUND

The State of Colorado provides funds from the Highway Users Trust fund annually. These funds are restricted to street maintainance or construction uses.

OTHER

In addition to the above revenues, the City receives other types of revenues from the State and County.

e. CONTRIBUTIONS

The City will accept contributions that enhance the City's ability to provide services. Prior to acceptance, the City will carefully and diligently consider any conditions or covenants associated to a specific contribution, especially items such as building, land, and equipment which create recurring operating expenses.

B. EXPENDITURE MANAGEMENT

1. POLICY

Adequate systems for recording, controlling, and reporting expenses will be developed and maintained using generally accepted accounting procedures. Purchasing, Risk Management, and Personnel practices will be reviewed annually to assure control of expenditures. Financial records will be audited each fiscal year by a certified public accounting firm.

2. ACCOUNTING PRACTICES

The Charter and Code of the City of Grand Junction, State of Colorado statutes and federal laws and regulations will be followed where they apply to the City's financial activities. The official source of financial information is the central accounting system as operated and maintained by the Finance Department. Accounting records will be maintained on a basis consistent with standards for local government accounting; all expenses that can be capitalized under these standards will be charged to the related project.

3. PURCHASING PRACTICES

a. PURCHASING GUIDE

The Purchasing Policies and Procedures Manual sets forth the policies and procedures to be followed when expending City funds. The manual contains provisions governing purchase orders, bids, use of petty cash, and other purchasing activities.

b. LEASE/PURCHASE

Lease purchase will be considered only when the useful life of the item to be purchased is equal to or greater than the length of the lease. If the item may become technically obsolete or is likely to require major repair during the lease purchase period, then the item should be either purchased or placed on a straight lease.

c. YEAR-END EXPENDITURE CUT-OFF The year-end cut-off date for processing routine Purchase Requisitions will be December 15th for expense items or services to be physically received by December 31st and expended within the current fiscal year.

4. INSURANCE & RISK MANAGEMENT PRACTICES

The Risk Manager is responsible for administration of the insurance programs; insurance services will be bid every two vears. The City is a member of the Intergovernmental Risk Sharing Association through which general liability insurance is purchased with a deductible of \$25,000. Workmans Compensation Insurance is provided by a self insurance program. The Risk Manager supervises the loss control and safety programs to minimize losses and maximize employee safety awareness.

7. AUDITING PRACTICES

The audit services contract will be evaluated at least every three (3) years. An extension of up to two (2) years beyond original term may be negotiated at the discretion of the Finance Director, with approval of the City Manager.

External audit will be performed annually by an independent Certified Public Accounting (CPA) Firm. Financial statements, accompanied by the independent auditor's opinion on the statements, will be issued annually.

6. INTERFUND CHARGES

- a. ADMINISTRATIVE CHARGES, GENERAL FUND Charges for services provided by the general fund to other funds shall be imposed as approved in the budget.
- b. ADMINISTRATIVE CHARGES, WATER FUND Charges for utility billing services provided by the water fund to the sewer and trash funds shall be imposed as approved in the budget.
- c. IG SERVICE FUND CHARGES Service charges from service funds to other fund shall be imposed as billed by the service funds.

7. PERSONNEL ADMINISTRATION

a. EMPLOYEE COMPENSATION

The Personnel Policies and Procedures Manual includes the policies and procedures for administration of the wage and benefit systems. The manual also contains provisions governing appointment, promotion, transfer, disciplinary actions, layoff, dismissal, and other conditions of employment.

b. INSURANCE

Currently, two medical plans, one dental and one general medical, are provided. One life insurance program is provided. All insurance plans are currently managed by third party administrators.

c. PENSIONS

The authorized pension plans are listed below. Plans relate to employee groups as indicated. Each is an independent retirement plan and uses a fund administrator appointed by the appropriate board of directors or the City. The City will provide adequate funding for City Contributions.

		Employee	City
Plan Name	Vendor/Type	Contribution	Contribution
Old Hire Fire	FPPA/2	10%	Varies Annually
Old Hire Police	FPPA/2	10%	Varies Annually
New Hire Fire	ICMA/1	8%	8%
New Hire Police	ICMA/1	8%	8%
Old Hire Fire	ICMA/1	0%	6%
Old Hire Police	ICMA/1	0%	6%
Executive	ICMA/1		
Supplemental	PM/1	3%	3%

Types: 1) Defined Contribution 2) Defined Benefit

IV. MONEY MANAGEMENT

A. POLICY

The first priority for use of excess funds shall be to maintain adequate reserves in highly liquid form. When evaluating the best use of excess funds generated by cash flow or fund balance both investment oppurtunities and debt retirement will be considered. Decisions will be based on rate of return, duration of use, and risk.

B. BANKING PRACTICES

Banking services contracts will be evaluated at least every three (3) years. An extension of up to two (2) years beyond original term may be negotiated at the discretion of the Finance Director, with the approval of the City Manager.

C. RESERVE PRACTICES

WORKING CAPITAL RESERVES

The General Fund, Intergovernmental Service Funds, and Enterprise Funds will each strive to maintain a minimum unappropriated balance. Cash flow will be actively analyzed and managed to determine the minimum balance needed for each fund. To the extent possible, cash will be retained in bank accounts that bear interest.

2. PLANT INVESTMENT RESERVES

Plant investment reserves will be developed and maintained for both Water and Sewer Funds.

DEBT RESERVES

Debt reserves are established to protect bond holders from payment defaults. Adequate debt reserves are essential for maintaining good bond ratings and marketability. The amount of debt reserve is established by bond ordinance for each bond issuance.

D. DEBT ADMINISTRATION

1. EVALUATION OF FINANCIAL RELATIONSHIPS

Relationships with financial consultants and underwriters will be reviewed every three years. Communications with bond rating agencies concerning financial condition will be maintained regularly.

2. USE OF LONG-TERM DEBT

Long-term debt will be used only for capital projects; it will not be used to fund current operations.

3. DEBT PAYMENT

Debt payments shall not extend beyond the estimated useful life of the project being funded.

4. INTERFUND ADVANCES

Interfund advances may be allowed if approved by the City Council. Interest can be charged at the option of the Council. If approved, the terms and conditions of such advances between funds shall be recorded in the Finance Department as a matter of public record.

E. INVESTMENT PRACTICES

1. SCOPE

Assets will be invested in accordance with the Charter (Article IX #72), State Statutes (Revised 24-75-601 to 605) and these policies and administrative procedures.

Excess monies from each fund are pooled for investment purposes. Investment policies are governed by the "prudent man" rule. The criteria for selecting investments are 1) safety, 2) liquidity, and 3) yield.

2. OBJECTIVES

The investment portfolio shall be managed in a manner to attain a market rate of return throughout budgetary and economic cycles while preserving and protecting capital in the overall portfolio.

Funds held for future capital projects shall be invested to produce income to the extent possible to offset increases in construction costs due to inflation. Where possible, prepayment funds for long-term debt service shall be invested to ensure a rate of return at least equal to the interest being paid on the bonds.

3. DELEGATION OF AUTHORITY

The Finance Director may designate a City investment officer to be responsible for investment decisions/activities on a day to day basis. The investment officer shall maintain written administrative operating procedures for investment programs, consistent with these policies. To optimize the return on investment, the investment officer must actively develop and maintain the cash management program.

4. PRUDENCE

The investment officer will use the "prudent man" rule, which states, "Investments shall be made with judgement and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation but for investment, considering the probable safety of their capital as well as the probable income to be derived." This rule shall be applied in the context of managing the portflio.

The investment officer, acting in accordance with written procedures and exercising due diligence, shall not be held personally liable for adverse financial impacts related to a specific security's credit risk or market price changes, provided deviations are reported immediately and appropriate action is taken to control adverse developments.

5. ETHICS AND CONFLICTS OF INTEREST

Officers and emloyees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Employees and investment officials shall dislose to the City Manager any material financial interests in financial institutions that conduct business within this jurisdiction, and they shall further disclose any large personal financial/investment positions that could be related to the performance of the City's portfolio. Employees and officers will subordinate their personal investment actions to those of the city, particularly with regard to timing of purchases and sales.

4. INTERNAL CONTROLS

The Finance Director will create written internal controls, which shall be reviewed annually by the independent auditor. The controls shall be designed to prevent loss of public funds due to fraud, employee error, misrepresentation by third parties, unanticipated market changes or imprudent action by City employees and officers.

7. REPORTING: INTERIM AND ANNUAL

The investment officer shall submit a quarterly investment report which summarizes recent market conditions, economic developments and anticipated investment conditions. include the investment strategies employed in that quarter, and describe the portfolio in terms of securities, risk, maturities, characteristics and other features. Also, it will explain the quarter's and year to date total investment return and compare return with budgetary expectations. An appendix that discloses all transactions during the past quarter shall be included. Each report shall indicate any areas of policy concern and suggested or planned revision of investment strategies. Copies shall be transmitted to the independent auditor. Within 40 days after the fiscal year end, the investment officer shall prepare a comprehensive annual investment program/activity report. It shall include quarterly comparisons of return, policy suggestions, make recommendations for improving the investment program.

8. INSTRUMENTS

Assets may be invested in:

- a) U.S. Treasury securities;
- b) short-term obligations of U.S. government agencies and instrumentalities;
- c) fully insured or collateralized certificates of deposit at commercial banks and savings and loans associations;
- d) repurchase agreements collateralized by U.S. Treasury securities;

9. BANKS AND DEALERS SELECTION

Depositories shall be selected through the city's banking services procurement process, which includes a formal request for proposal issued every three years. In selecting depositories, institutional creditworthiness shall be considered, and the investment officer shall conduct a comprehensive review of prospective depositories' credit characteristics and financial history. Banks and savings & loan associations seeking eligibility for the City's competitive certificate of deposit purchase programs shall submit a completed questionnaire, which shall be reviewed by the investment officer and Finance Director. The list of eligible banks and savings & loan associations will be reported to the City Manager regularly. For brokers and dealers of gov-

9. BANKS AND DEALERS SELECTION (continued)

ernment securities, the investment officer shall select only primary government securities dealers: that report daily to the New York Federal Reserve Bank, unless a comprehensive credit and capitalization analysis reveals that other firms are adequately financed to conduct public business. The investment officer shall not conduct business with any securities dealer with whom or through whom public entities have paid excessive prices or commissions.

10. DIVERSIFICATION

The City shall diversify its portfolio. Assets held in the common cash fund and other investment funds shall be diversified by maturity, issuer, and class of securities. The investment officer and Finance Director shall determine and periodically revise the diversification strategies.

11. RISK

The city recognizes that investment risks can result from issuer defaults, market price changes or various technical complications leading to temporary illiquidity. Portfolio diversification is employed to control risk. No individual investment transaction shall be undertaken which jeopardizes the portfolio's total overall capital position. If default by a specific issuer occurs, the investment officer shall review and, if appropriate, proceed to liquidate securities having a comparable credit risk.

12. MATURITIES OF THE INVESTMENT PORTFOLIO

Assets shall be invested in instruments whose weighted maturity average ensures reasonable liquidity.

13. SAFEKEEPING AND CUSTODY

To protect against potential fraud and embezzlement, City assets shall be secured through third-party custody and safekeeping procedures. Bearer instruments shall be held only through third-party institutions. Investment officials shall be bonded to protect the public against possible embezzelment and malfeasance. Collateralized securities such as repurchase agreements shall be purchased using the delivery vs. payment procedure.

