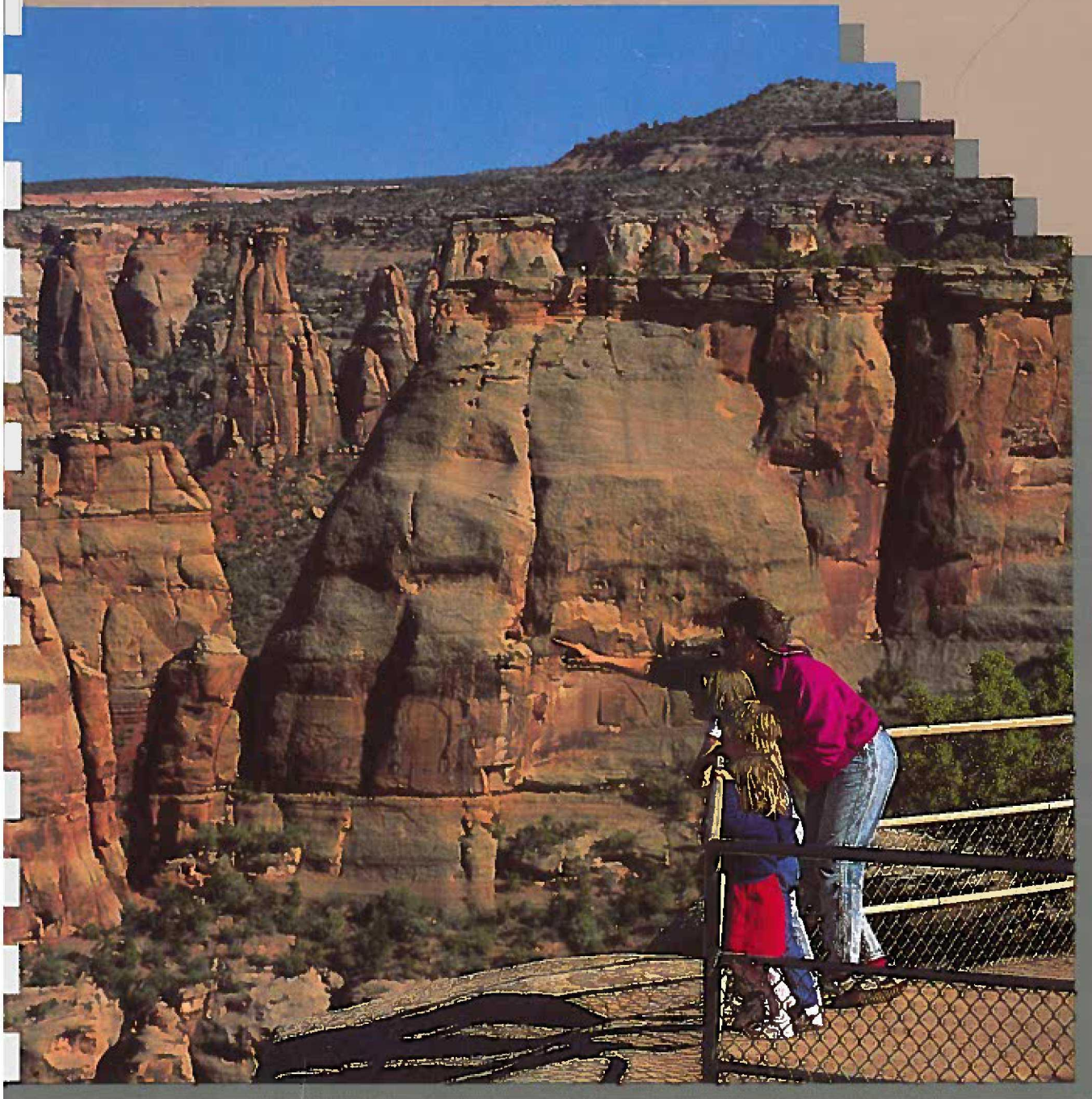


CITY OF
GRAND JUNCTION
COLORADO



1992 - 1993
MUNICIPAL BUDGETS

CITY OF **GRAND JUNCTION** COLORADO

MUNICIPAL BUDGET DOCUMENT

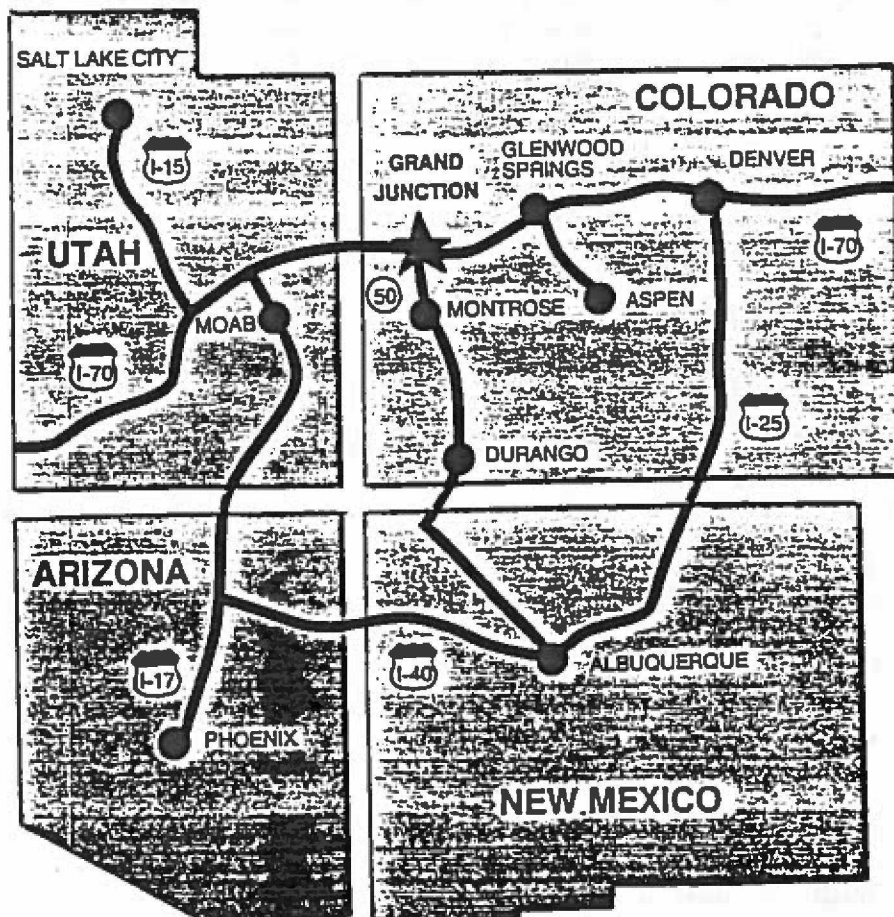


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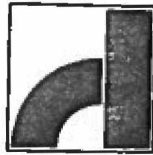
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The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of Grand Junction for its annual budget for the fiscal year beginning January 1, 1991.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Department of Administrative Services and Finance
City of Grand Junction, Colorado



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

**PRESENTED TO
City of Grand Junction,
Colorado
For the Fiscal Year Beginning
January 1, 1991**


President


Executive Director



INTRODUCTION

This book, The City of Grand Junction's Annual Budget Document serves as the primary source of budget information for the City of Grand Junction, Colorado. This books provides appropriation documents and detailed information about the City's government, its budget, and the services it provides. This document is designed to inform the public about the Government of the City of Grand Junction and its current financial plan.



March 11, 1992

City of Grand Junction, Colorado
250 North Fifth Street
81501-2668
FAX: (303) 244-1599

The Honorable Mayor and City Council Members
City of Grand Junction
250 North 5th Street
Grand Junction, Colorado 81501

Dear Mayor and Council Members:

The enclosed 1992 and 1993 Two-Year Budget Document provides the nucleus for our financial and operating plan for the next two years. The only changes from the proposed budgets are those authorized and approved by the City Council during their review, the public hearings and final adoption process. This budget has been prepared in accordance with applicable City ordinances, State and Federal laws and City policies. As you recall, both the 1990 and 1991 budget presentations received the Distinguished Budget Presentation Award from the Government Finance Officers Association of the United States and Canada. Using the reviewer's critique received, we have approved upon last year's report from start to finish.

One of the most significant budgeting achievements is the development of a two year budget, although unusual for most municipalities, this process will save a great deal of budget development time next year and result in increased efficiency city-wide. Also included for the first time are ten year financial plans for each of the City's operating funds. These important projections are used to help assure the City's ability to maintain the current level of services in the years ahead. Long range financial planning has always been a high priority for Grand Junction. While many municipal organizations have difficulty agreeing on a one year budget plan, we have approved a two year plan with subsequent ten year projections.

I believe the annual budget document provides important communication to our citizens and taxpayers, as well as serving as a policy and operations guide for City Council and the management staff, and serves as the City's financial plan for 1992 and 1993.

As described in the Table Of Contents, this budget contains a wealth of information on City processes, policies and controls, together with historical fiscal highlights and projections of future fiscal affairs. The summary section of individual departments includes a written description of the department's functions, major accomplishments for 1991, significant budget issues, and their most important goals for 1992.

FINANCIAL HIGHLIGHTS

Resources available for 1992 from all sources are expected to be \$54.3 million. These resources include beginning fund balances of \$20.3 million and projected revenues totaling \$34 million, excluding Interfund Charges and Transfers between funds. The major revenue sources include \$14.1 million in sales and use tax collections (accounting for 72% of total tax revenue and 40% of total City revenues), and \$12.6 million from service charges largely from water, sewer and trash utility fees. Revenue projections for 1993 total approximately \$35.1 million, a modest 1% increase over 1992.

After annual growth rates of 10.5%, 9.6%, and 5% for 1989, 1990 and 1991, respectively, the City sales tax is expected to continue its growth but at a rate of 6.0 percent in both 1992 and 1993.

The City of Grand Junction has held its property tax collections relatively constant over the past twelve years. Revenues from this source will again total slightly over \$1.5 million for 1992 and 1993, accounting for only 4.5% of total City revenues.

The total use of resources in 1992, excluding Internal Service Fund and Transfers, will approximate \$36.1 million. Personnel services will once again require the greatest share, totalling \$18 million or 53% of the total operating budget. The second largest use of resources is the City's \$6.5 million Capital Improvements Program which is down significantly from \$10.2 million in 1991. For the most part this difference can be attributed to paying off the Jarvis Property Note, DDA property purchases and construction of the new Tiara Rado Clubhouse.

Other important programs addressed in the 1992 budget include the construction and relocation of Fire Station #2, the development of a parks master plan and the South Downtown development project.

PERSONNEL CHANGES

Although 24 new positions were requested for 1992, the management team and City Council approved a net increase of 16 full-time employees, increasing the City's budgeted complement to 400 full-time employees, still well below the high of 422 in 1984. An additional 4 positions are approved for 1993. This budget funds an average pay increase of 6.0 percent in 1992 and 1993. These increases are projected to complete the four year plan to achieve our established market targets. The City will continue to cover 60 percent of the employee medical and dental insurance. Also, increases in the supplemental retirement program for non-sworn employees have been budgeted to increase one percent in 1992 and one-half a percent in 1993.

The following lists the positions to be added in 1992 and 1993.

1992 Personnel Additions:

- One (1) VCB Coordinator
- Three (3) Police Officers
- Three (3) Public Safety Telecommunicators, Police Department
- One (1) Community Services Officer, Police Department
- One (1) Code Enforcement Officer, Community Development
- One (1) Firefighter
- One (1) Administrative Secretary, Fire Department
- One (1) Environmental Specialist, Fire Department
- One (1) Construction Inspector, Public Works, Engineering
- One (1) Engineering Aide, Public Works, Traffic
- One (1) Senior Maintenance Worker, Public Works, Sewer Plant
- One (1) Maintenance Worker, Mechanics Helper, Public Works

1993 Personnel Additions:

- One (1) VCB Receptionist
- One (1) Accounting Clerk, Parks & Recreation
- One (1) Painter, Public Works, Sewer Plant
- One (1) Administrative Secretary, Public Works, Water & Trash

In addition, a comprehensive new Paid Time Off (PTO) program has been implemented together with a new short and long term disability program for all employees.

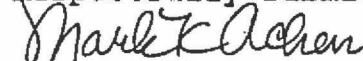
CONCLUSION

To continue improving the services we provide to the community, the City must work smarter and faster in every area. This can be achieved through employee involvement and training, the use of modern tools and equipment, and automated information and communications systems. This budget supports recommendations from every department for improving the efficiency and effectiveness of our operations.

The resurgence of the local economy over the past 3-4 years in conjunction with long range financial planning, a detailed budget process, and strong financial leadership by the Council, has put the City of Grand Junction in position to maintain the current level of quality services being provided the citizens of this community.

Preparation of this two year budget plan represents a significant effort on the part of Department Directors and their staff. Thanks to all who participated in this year's effort. Thanks also to those employees who make these decisions every day; their commitment to making the most of each taxpayer dollar is the key to a successful budget.

Respectfully submitted,



Mark K. Achen
City Manager

"STATE OF THE CITY"

Grand Junction is a wonderful community, which is why we choose to live and raise our families here. We have invested ourselves in this community and want it to continue to be a place we are pleased to call home. There is a strong "sense of community" in Grand Junction. We would like you to know a few of the ways in which the City has been working toward enhancing the existing assets and our efforts toward building on that sense of community we all feel.

The ECONOMIC VITALITY of the community is the foundation on which all of our plans for the future rest. The recovery has brought an influx of jobs and resources back into the area. We have all contributed to that recovery, and as a result have felt a resurgence of energy and optimism.

The City has made significant contributions to the local economy in recent years. It has been a policy of the City Council to annually appropriate \$300,000 to help bring businesses and new base jobs to the Grand Valley. Most of these funds have been used as incentives for businesses relocating to this area through the combined efforts of the City and the Mesa County Economic Development Council. The efforts of the MCEDC in recent years have led to 18 new businesses locating to this area with capital investments totaling over \$38 million, and the creation of approximately 1,000 new jobs.

The Lodging Tax, approved by the voters, has fueled the Visitor and Convention Bureau's efforts to promote the area to business and vacation travelers. In 1991, the VCB's Visitor Information Center on Horizon Drive served 30,000 people -- an increase of more than 25% since its inception in 1990. The VCB's aggressive marketing plan has resulted in a 240% increase in requests for information about the area. In 1991, there were 375,000 recreational visits to the Colorado National Monument, a major focal point for visitors. Grand Junction is being promoted in a variety of publications including USA Weekend, National Geographic Traveler, and several AAA publications. The City looks forward to hosting over 6,000 convention attendees, and booking close to \$2 million in meeting and convention business in 1992.

Continued economic growth and expansion in the Grand Valley will depend largely on the quality of services provided and the protection of the high quality of life experienced throughout the community. Construction and relocation of a new fire station; investment in the City's important infrastructure such as our preventive street maintenance program; the development of a Parks Master Plan; and community development activities including annexation, historic preservation, and the Riverfront Project are examples of our efforts to protect and enhance the economic vitality of the area.

"STATE OF THE CITY"

(Continued)

ENHANCING THE BEAUTY OF THE COMMUNITY

It is certainly in all of our best interests to make Grand Junction an attractive area for us to enjoy and to endeavor to draw more visitors and new and expanding businesses. Blessed with incredible natural resources, we need to do our best to protect and enhance them. The City's purchase of several parcels of land in the Riverfront area has been well-publicized. This area has been an under-used, under-appreciated and a generally unattractive place -- even though its proximity to Downtown and the Colorado River makes it a prime location for a variety of uses and activities.

Over the past couple of years a incredible coalition of government, public, and private agencies have combined resources to clean up the Riverfront and make it a regional asset in which the entire community can take pride. With relatively few local tax dollars we have been able to leverage participation and contributions from a variety of sources, eliminate an eyesore in the heart of the community, and return the area to the citizens for their enjoyment.

The Watson Island Trail construction was started in 1991 and is scheduled for completion in April of 1992. The U.S. Army Corps of Engineers is scheduled to construct a flood control levee which will protect the businesses and industry in the south downtown area from flooding. Blue Heron Trail Phase I was completed in 1991; Phase II is scheduled for completion in 1992. We believe that this is a worthwhile investment in the Riverfront Project.

ACCOUNTABLE TO THE COMMUNITY

As your elected representatives, we strive to be accountable to you for the resources you entrust to the City. We have held property taxes level for over ten years. Instead, we rely on improved productivity and growth in sales tax revenues, of which 30% is received from travelers and visitors, to fund any necessary changes in service levels. We strive not only to do things right, but to do the right things. We believe this means looking to the future as we make decisions, seeking the best long-term outcome, not just the short-term easy answer.

The three-quarter cent sales tax increase, which the citizens approved in 1988, is being used for significant improvements to the community's resources. The citizens will continue to see improvements in City parks, streets, sidewalks, parking, and a new Fire Station in 1992, all funded through the three-quarter cent sales tax.

"STATE OF THE CITY"

(Continued)

When we speak of "community", we realize the City is part of a larger valley community and that we need to be good neighbors. Cooperative ventures with Mesa County (such as the development of a Transportation Plan) and with the Clifton Water District will help us provide better services to the citizens of the entire community.

We believe that the City's boundaries need to expand to provide urban level services to the urban areas outside the city limits. County government is not well suited to provide municipal services in urban areas. If we are to provide the citizens of the area with the most efficient service delivery, some level of annexation makes sense.

The City successfully completed several annexations in 1991 and will finalize the annexation of the Ridges Metropolitan District in the summer of 1992. The North and Northwest residential and commercial areas are also likely to be included within the City during 1992.

You will continue to hear about City annexation plans in the coming months. The process will be open, and we will work hard to respect the needs and concerns of everyone affected by potential annexation -- this means current citizens as well as prospective citizens.

RESPONSIVE TO THE COMMUNITY

One of our primary goals this year is to improve our communication with the citizens. This bi-annual budget report is only one step. We plan to make a conscious effort to share information with you and to be receptive to your comments and suggestions. We ask for your help in this endeavor. Since good communication must be two-way communication, we need to hear from you. Tell us the things that concern you, as well as the things with which you're pleased.

While we all enjoy positive feedback, we also need to know when our services fall short of your expectations. The City may not be able to resolve every problem, but we will do our best to respond promptly and fairly. Likewise, if you have an idea to share, please feel free to call or write a letter. We'd like to hear from you.

SERVICE TO THE COMMUNITY

The City Council does its best to serve all of the citizens of Grand Junction -- both in the day-to-day issues and in the long-term policy decisions we make on your behalf.

"STATE OF THE CITY"

(Continued)

As members of the City Council, we take pride in nice golf courses and parks, pure drinking water; reliable and professional fire protection and police services, and a host of other services provided to citizens by conscientious and dedicated City employees. The City Council and the City Manager provide the overall direction and set the tone for services, but our employees are the ones who carry the services to you on a daily basis.

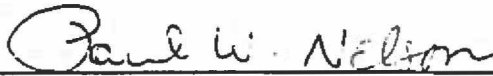
THANK YOU for allowing us to serve you this past year. We are pleased with the progress we have made in a number of areas. Several challenges await the City Council in the coming years. We hope that we will have your continued support and involvement, as together we shape the future of our community.

Sincerely,

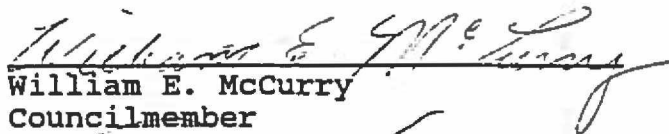
Your City Council



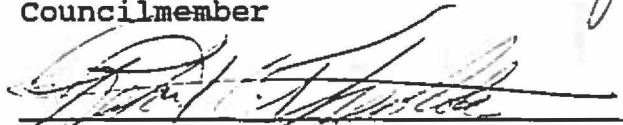
Conner W. Shepherd
Mayor



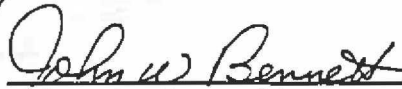
Paul W. Nelson
Mayor Pro Tem



William E. McCurry
Councilmember



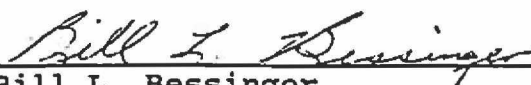
Reford C. Theobald
Councilmember



John W. Bennett
Councilmember

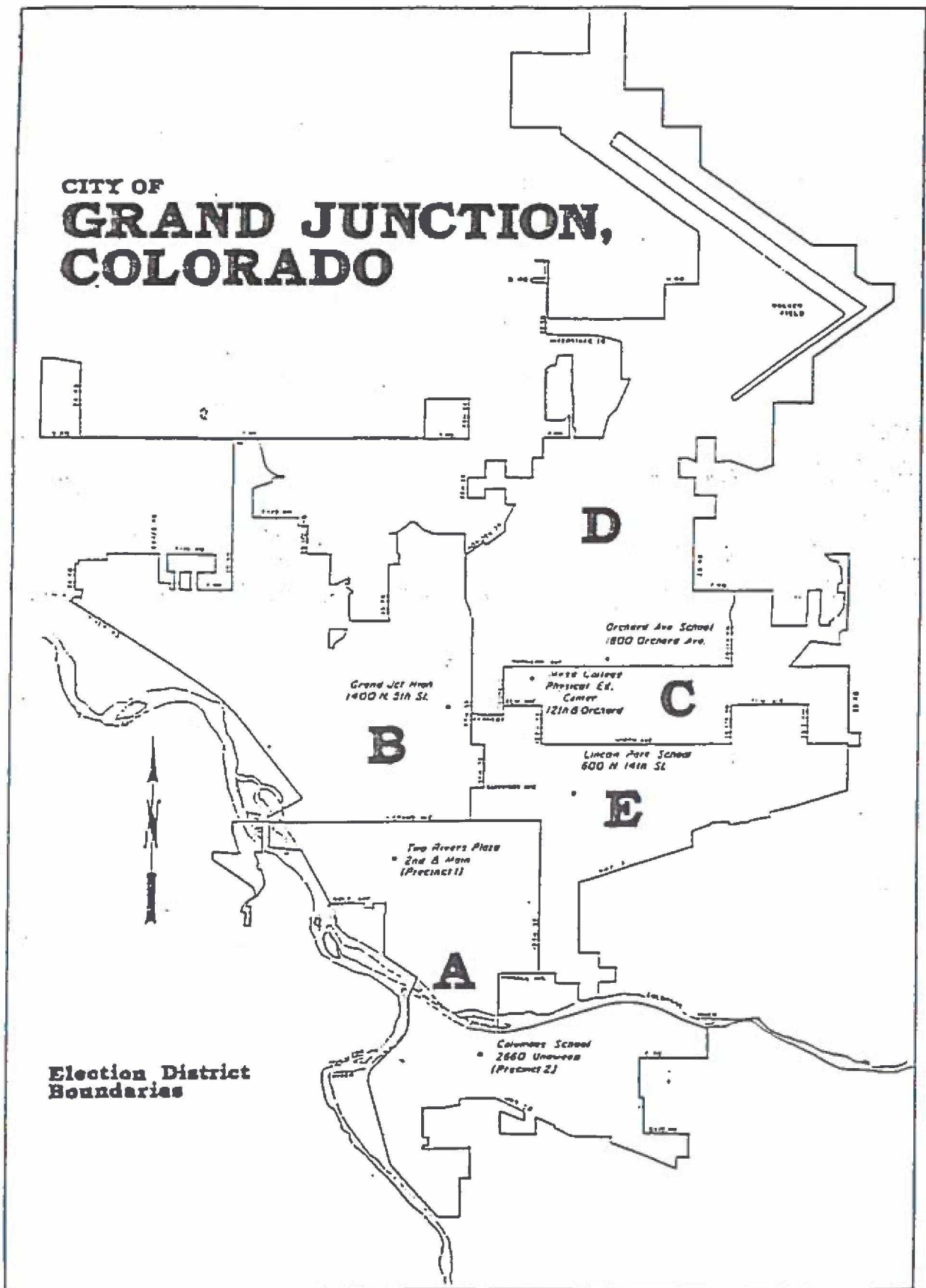


James R. Baughman
Councilmember



Bill L. Bessinger
Councilmember

CITY OF GRAND JUNCTION, COLORADO



CITY OFFICIALS

CITY COUNCIL (Elected)

		<u>Term Expires</u>
Mr. Conner Shepherd, Mayor	District E	May 1993
Mr. Paul Nelson, Mayor Pro Tem	District A	May 1993
Mr. William McCurry	District D	May 1993
Mr. Reford Theobald	District C	May 1995
Mr. James Baughman	District B	May 1995
Mr. Bill Bessinger	At Large	May 1995
Mr. John Bennett	At Large	May 1993

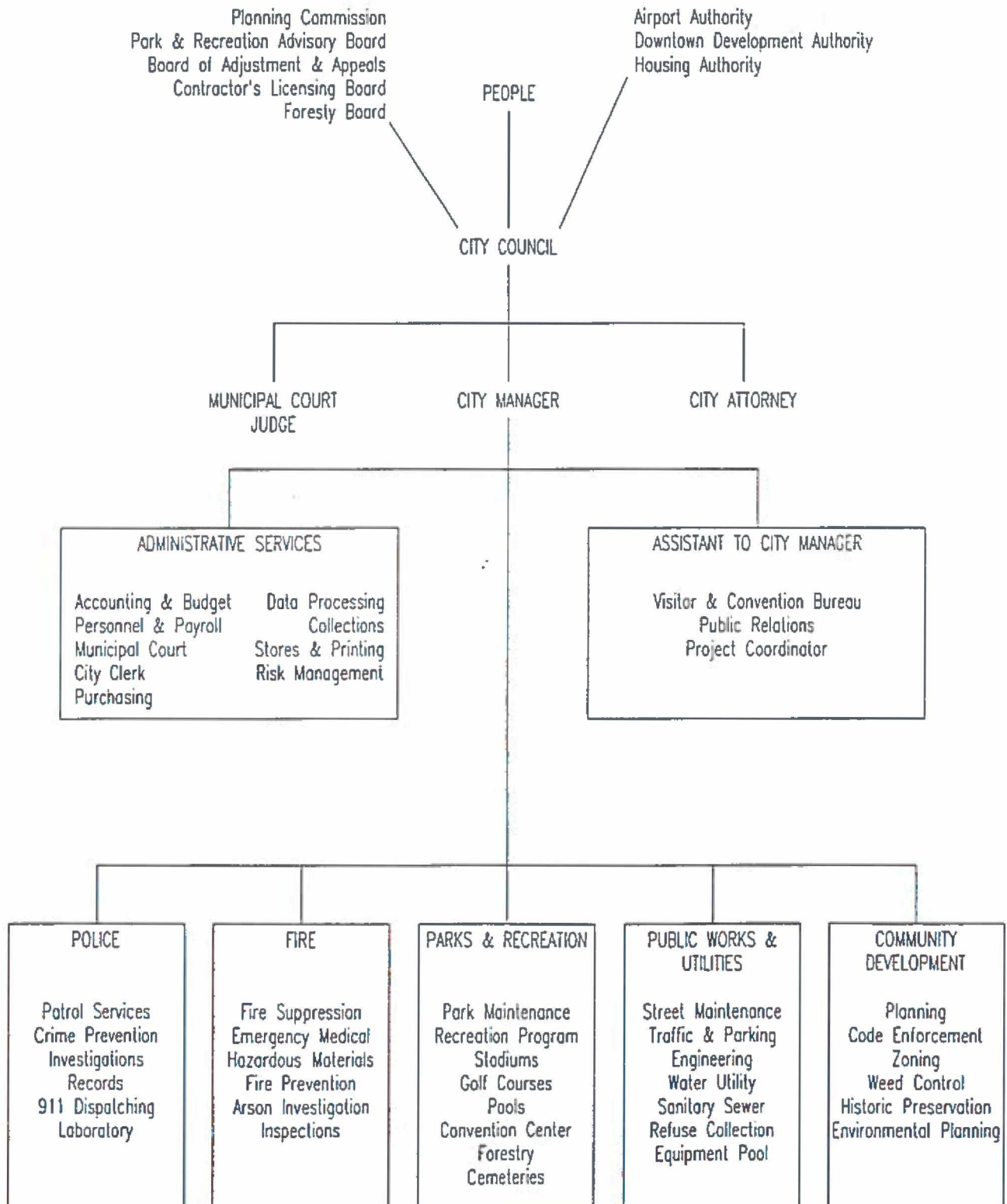
APPOINTED OFFICIALS

City Manager	Mark K. Achen
City Attorney	Dan E. Wilson
Municipal Court Judge	David Palmer

DEPARTMENT DIRECTORS

Administrative Services	Ronald Lappi
Community Development	Bennett Boeschstein
Fire Chief	Michael Thompson
Parks & Recreation	Ted Novack
Police Chief	Darold Sloan
Public Works & Utilities	James Shanks

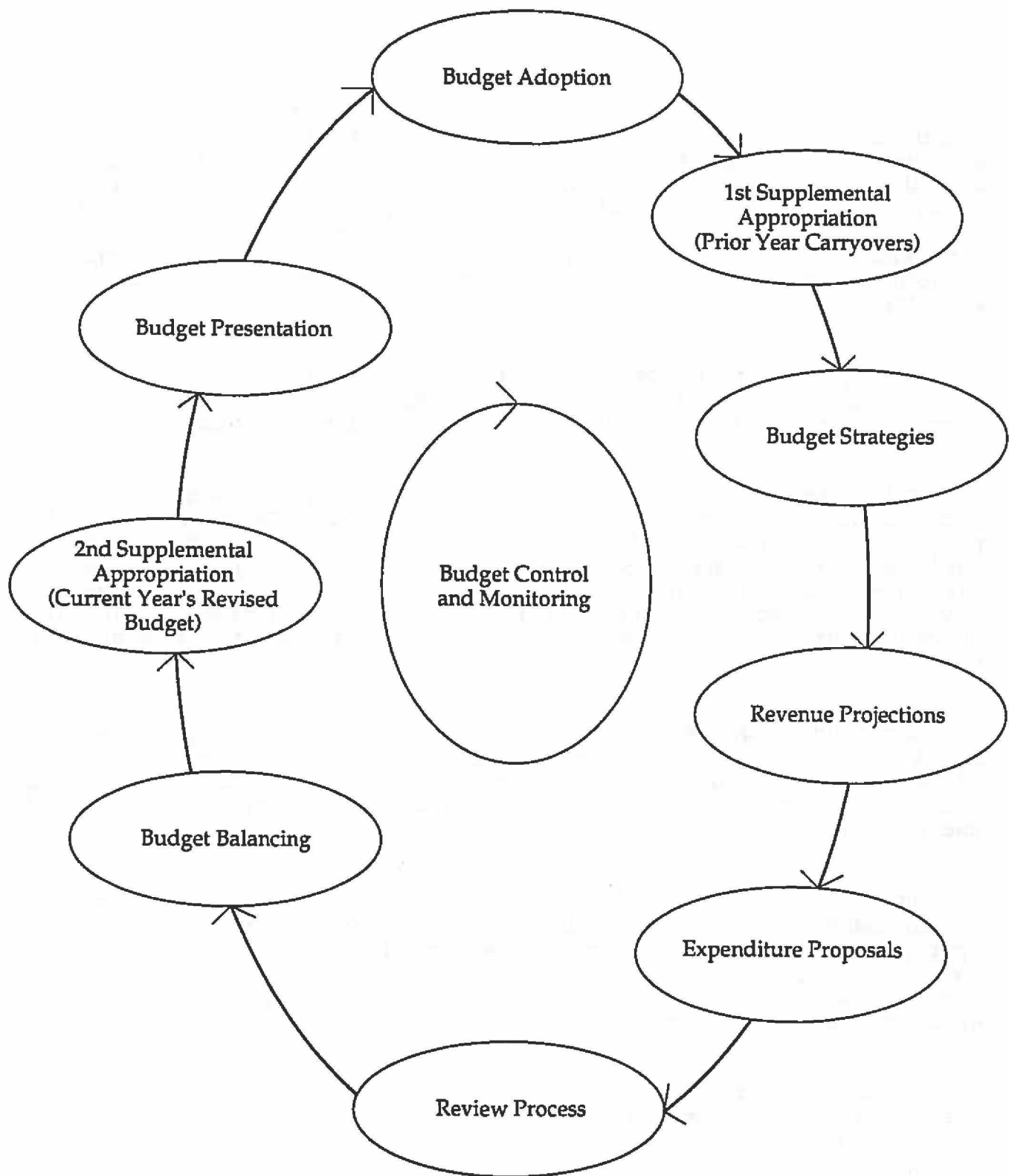
CITY OF GRAND JUNCTION ORGANIZATIONAL CHART



OVERVIEW

This section has been prepared to assist the reader in understanding the major issues presented in this budget. The Overview section consists of a discussion on the legal requirements, budget policies and process, an overview of the City's budget as a whole, and discussion of some of the major issues addressed in the current financial plan.

THE BUDGET CYCLE



LEGAL REQUIREMENTS

The form of government provided by the City Charter for the City of Grand Junction is the Council-Manager Form. This type of government combines the political leadership of the elected City Council with the managerial experience of an appointed City Manager. The City of Grand Junction is a Home Rule City which is governed by City Charter, the State Constitution and City Ordinances as adopted by the general public, which together designate the powers and authority of both the City Council and City Manager.

Annual expenditure budgets are adopted for all governmental funds except for the Special Assessment Debt Service Funds. The City Charter does not require appropriations for debt service funds.

The City Manager is required to submit a proposed budget to the City Council for each budget year (January 1 - December 31). The proposal, accompanied with an explanatory message, is submitted in early November. The proposed budget provides a complete financial plan for each fund and includes appropriate financial statements showing comparative figures for the last completed fiscal year, the current year, and the City Managers recommendation for the ensuing year.

The proposed budget estimates are open to the public for inspection and a limited number of copies are made available. By the end of November the City Council conducts public hearings, and then prior to December 31st, adopts the budget through resolution and the passage of an appropriation ordinance.

Although adopted appropriations set legal limits which cannot be exceeded on a total fund basis, the City Council may amend the appropriation ordinance at any time during the year, as a result of any casualty, accident or unforeseen event. Budget reallocations between funds require City Council approval of a supplemental appropriation ordinance.

A copy of the resolution adopting the budget for the fiscal year ending December 31, 1992 and the ordinance appropriating the budgeted amounts for each fund are included in the Related Information section, pages 301 - 304.

BUDGET POLICIES & DEVELOPMENT

BUDGET STRATEGIES

The City of Grand Junction's budget is based on a diversified, flexible revenue plan and a expenditure plan that minimizes expenditures at the lowest level consistent with maintaining basic services and infrastructure. Every attempt is made to relate the budget to both the short and long term goals of the City Council. Formal documents include a Ten Year Capital Improvements Plan, and the Annual Budget Document.

Realizing that there will always be imbalances between service demands and available resources, solutions to potential budget problems must involve a combination of four actions on the behalf of the City; 1) enhance the stability of local revenue sources by maintaining the current tax rates and increasing user charges as deemed appropriate, 2) reducing operating costs through productivity improvements which include technological enhancements and progressive personnel practices, 3) maintaining a high level of commitment to improve and protect the City's important investment in infrastructure, and 4) adjusting the level, rather than the quality, of city services provided.

Each of the City's funds are balanced separately with all transfers and operating subsidies between funds requiring Council approval.

The City of Grand Junction has developed and utilizes long range planning through Ten Year Financial Projections for each of the City's major operating funds. These projections are used to determine if future impacts of the current proposed budget are fiscally sound. Using these fiscal impact models, we continuously test the effects that current financial decisions have on future year's financial conditions when approving funding requests throughout the organization. Example of these projections can be found on pages 325 thru 340 in the Related Information section.

Although there are many variables and factors which comprise these models, the six (6) major components include; Beginning Working Capital, Revenue Projections, Operating Expenditures, Capital Expenditures, Ending Working Capital, and the level of Required Minimum Working Capital.

The process begins with the estimated beginning working capital balance for the proposed budget year. Projected revenues and proposed operating and capital expenditures are applied to the beginning balance to calculate the ending balance for that year. This process is continued for the next ten years. The resulting calculation of the ending balance in year ten is compared to the calculation of the minimum required balance.

BUDGET POLICIES & DEVELOPMENT

BUDGET STRATEGIES (Continued)

Revenue and expenditure projections for the various funds are based upon historical trends, various economic and inflation forecasts, and known changes in operations, legislation, rate changes, etcetera. The bottom line is that each fund should maintain a fund balance which is equal to, or above the required minimum balance of working capital in the tenth year.

A historically volatile economic environment coupled with prudent financial leadership has lead to a conservative approach in determining the level of working capital which the City believes is necessary to maintain in the various funds. The most important variable used in determining the required minimum balance is the stability of the major revenue sources applicable to the various accounting funds. For example; the long range plan for the General Fund provides for a required minimum balance that equals 15 percent of operating expenditures for the current year, compared to a level equal to 5 percent of operating expenditures for the City's Enterprise funds. The rationale for the difference in the required minimum balance is that the General Fund's major revenue source (sales and use taxes) is highly volatile in contrast to the more predictable charges for service in the Enterprise funds.

The comparison of ending balances to the required minimum in year ten, reveals whether or not adjustments in the current level of proposed expenditures are necessary in order to maintain long-term financial stability. If the ending balance is equal to or greater than the required minimum, then no adjustment in the current proposed budget is probably necessary. However, if there is a considerable discrepancy between the ending fund balance and the required minimum, a decision to eliminate either one-time capital expenditures, reduce on-going operating expenditures, or some combination of the two must be made.

The difference between on-going (operating) and one-time (capital) expenditures leads to the realization that; a change in the level of operating expense in the current year's budget has a much greater impact on the fund's ending balance in year ten than does a like change in capital expenditures. This relationship becomes very important in the final budgeting process. For example; assume that after inputting the projected revenues and proposed expenditures into the Ten Year Projection Model, the variance from the required minimum balance is a negative \$1 million. Under this scenario, in order for the ending balance to equal the required minimum either a \$500,000 decrease in capital spending or a \$50,000 reduction in operating expenditures in the current year's budget would be necessary.

BUDGET POLICIES & DEVELOPMENT

BUDGET STRATEGIES

(Continued)

The realization that this or any other such model is only as accurate as the projections used is apparent. However, financial leadership of the City of Grand Junction believes that fiscal responsibility includes taking a long-term viewpoint of the City's current operations. In summary, the application of these long-range financial projections identifies the allowed spending levels in the current year, provides insight on the future impacts of current financial decisions and lends itself to modifications which are necessary in this ever changing environment.

Maintaining an adequate fund balance provides a certain level of insurance against fluctuating revenue sources and changes in future demands for service. Likewise, appropriated Contingency amounts are reserved in the current year's budget for the purpose of responding to unanticipated needs and/or emergencies. Each year the budget contains Contingency funds in amounts deemed appropriate by the City Manager and Council. A further explanation of contingency funds and their use is provided in the Non-Departmental section of the Department Summaries, page 208.

Another important financial strategy incorporated by the City of Grand Junction is the provision for protecting the current level of investment in the City's infrastructure. The level of general government capital expenditures for the current year is based on revenue projections associated with the 3/4 cent portion of the 2 3/4 percent Sales and Use Tax, plus additional funding sources such as bond proceeds and project grants. A 3/4 of one percent increase in the City Sales and Use Tax rate was instituted January 1, 1988, for the specific purpose of funding economic development and general capital projects. The amount projected for general capital projects in future years represents one-time expenditures and is calculated solely from the projected 3/4 percent Sales and Use Tax, less \$300,000 for economic development and general debt service requirements.

Specific policies for the development of the annual budgets are provided to each department in the annual Budget Preparation Guide. This guide contains a budget message from the Finance Director, detailed instructions for the submission of budget requests and the budget time table. The issuance of the Budget Preparation Guide provides for consistency in the development of department budgets.

BUDGET POLICIES & DEVELOPMENT

BUDGET METHOD

The City uses a Departmental Line Item method for budgeting whereby programs are budgeted in separate cost centers and individual projects make use of project accounting. This comprehensive detailed method involves the participation of almost everyone in the organization, insures that each item is properly itemized and justified, and allows each department to compare their actual expenditures against approved uses at a detailed level. The process behind the method is explained in further detail in the Budget Development Section.

BUDGET BASIS

Annual budgets for the governmental funds (General, Special Revenue and Debt Service Funds) are prepared separately using the Modified Accrual basis of accounting. Modified accrual accounting is a basis whereby revenues are recognized in the accounting period in which they became available and measurable, and expenditures are recognized in the accounting period in which a liability is incurred, if measurable, except for unmatured interest on long-term debt, which is recognized when due.

Annual budgets are also adopted for all Enterprise, Internal Service and Nonexpendable Trust funds. The basis used to budget these funds is also a Modified Accrual basis of accounting which includes capital expenditures and current debt service principal payments and excludes depreciation, amortization, and adjustments for accrued compensated absences.

THE BUDGET PROCESS

The City's budget development process provides a comprehensive and coordinated methodology for the creation of a budget plan that meets the needs of the community through the effective management of City resources. In order to manage resources effectively, the management team reviews all changes to service levels to assure reasonable continuity of community services. All proposals are evaluated on both a short and long term financial basis. As previously discussed, ten year financial projections have been developed for all major funds and are used extensively to analyze the long term impact of budget decisions.

BUDGET POLICIES & DEVELOPMENT

THE BUDGET PROCESS

(Continued)

By mid-year, the City Council begins the budget process with a goal setting retreat. During the retreat, Council reviews important issues and establishes goals in order to define City service policy for the coming year. Afterwards, the management team begins developing operational goals and objectives which implement the Council's service goals and objectives. During July each department evaluates current programs and budgets in order to prepare action plans.

The process described below and on subsequent pages is not only an intense time consuming process, but is used extensively as a team building exercise. We not only conclude the process with a balanced two year budget, but all levels of the organization achieve an enhanced level of understanding about the other department's priorities, processes, and procedures.

As departments are completing their action plans, detail budget preparation materials are provided to each department. Materials include worksheets for budget preparation, capital improvements, staffing changes, and detail line item justifications. Departments use these materials to quantify estimated costs and revenues for revising the current year's budget and for the development of proposed expenditure budgets.

The City of Grand Junction has developed and utilizes a two year budget format. The first year of the two year cycle, each department is required to develop complete detailed line item budget requests for the current year's revised and the following two years proposed budgets as discussed below. The following year, departments are only required to provide detailed budgets for proposed changes in the current and the next year's budget as previously approved.

Department supervisors are responsible for preparing detail for each line-item by listing individual items, estimated quantities, and by forecasting each cost based on unit prices provided by either the Purchasing Division or from the actual vendor. Historical data is used in conjunction with planned objectives and goals to determine specific items and quantities needed. The Department Directors and their management staff review each revenue and expenditure line item until a consensus is reached regarding need, quantity, and probable cost or revenue. Since this process requires numerous meetings and extensive research. This process takes several weeks to complete.

BUDGET POLICIES & DEVELOPMENT

THE BUDGET PROCESS (Continued)

By mid-August, departments finalize their current year revised estimates and the following years proposed budgets. Concurrently, the city's management team, consisting of Department Directors, finalizes the review schedule and selects teams for the budget evaluation sessions. The budget teams consists of supervisory and management personnel from several departments. The budget team's cross section of participants allows each budget to be viewed from an unbiased, neutral perspective and enhances the distribution of new techniques and methods learned during the review process.

At the beginning of September, the budget review teams begin their review of department proposals. Each expenditure and revenue line item are reviewed until concurrence is reached on the need for each line item and the reliability of the estimates used. Detail review of these proposals involves extensive direct participation by all members of the budget review team.

Toward the end of September the budget review teams complete their review of department proposals and submit written reports thereon. At the conclusion of the reviews, the proposed base operating budget is summarized. The management team then meets to balance the budget using the following basic criteria.

- * *The total proposed routine operating expenses, including operating capital, cannot exceed the total expected operating revenues.*
- * *Subsidies from the general fund to other funds must be reviewed and approved.*
- * *Capital improvement projects will be primarily funded by the 3/4 cent portion of the 2 3/4% sales tax; the use of fund balance requires review and approval by City Council.*

The management team uses an intensive group process to finalize the budget proposal. Since revenues are the single most important factor in determining the level of the budget, they are reviewed for validity first. Fee based revenues such as service charges for water, sewer, trash and recreation fees are reviewed to determine the reliability of the forecast. Tax based revenues, such as sales tax, use tax, and property tax are reviewed in terms of known historical trends and current information regarding economic conditions. Revenues from outside sources such as grants and local shares of State and Federal revenues are reviewed in light of current or pending legislation affecting these revenue sources.

BUDGET POLICIES & DEVELOPMENT

THE BUDGET PROCESS (Continued)

Operating expenses are then reviewed for validity. Personnel, routine operating, and operating capital costs are each analyzed separately. The management team establishes city wide priorities for staff level changes and operating capital items.

Capital improvement project costs are submitted by each department; the management team analyzes and prioritizes these requests on a city wide basis. Results are presented to a City Council subcommittee for review and direction.

In order to finalize proposed city wide priorities for the budget, the management team and City Council tour various facilities and work sites, observe demonstrations, examine reports, hear presentations, and discuss alternatives as provided by requesting departments.

Once the preliminary reviews have been completed, the budget is reviewed for conformance to long range projections. Typically, the initial budget does not conform. As a result, priority lists are developed by each department to pare costs. The management team then reviews the changes as recommended by each department to determine which changes should be incorporated into the budget proposal.

This process is repeated until the proposed budget is in conformance with the established guidelines. During these revision activities, department directors, supervisors and the City Manager generate, review and evaluate numerous alternatives; individual and team efforts are used to refine and select the best options. All balancing actions, reductions and additions, are evaluated by the management team in a group process. The compensation and benefit plan for the subsequent year is also finalized during this time after an informative meeting conducted by the City Manager for all employees.

By early November the budget conforms to guidelines and is submitted to City Council for review, comment, and direction. Any changes requested by Council go through the process described above so that a revised balanced budget can be prepared and re-submitted.

BUDGET POLICIES & DEVELOPMENT

THE BUDGET PROCESS (Continued)

After submitting the proposed budget to Council, the management team prepares a thorough executive presentation of the proposed budget to City Council and the public. Following this presentation, the Council makes a final decision regarding acceptability of the proposed budget. Once the Council accepts the proposed budget they finalize the property tax mill levy, get public input on the proposed levy, and provide the levy to the County Commissioners by December 15 for certification.

After acceptance of the budget by City Council, the budget is published and citizen input is provided for at several public hearings. After finalizing any changes due to public input, Council passes a city ordinance titled "The Annual Appropriation Ordinance" by December 31st.

On January 1st each year, the adopted budget is incorporated into the accounting system which enables administrative budget controls to take effect.

BUDGET & ACCOUNTING CONTROL

Once the Council adopts the budget, the automated accounting system is used as the major tool for monitoring activity. Quarterly financial and statistical reports are prepared which allow the city's management team to review financial results by comparing actual expenditures and revenues against the budgeted amounts. Balancing all expenditures to budgeted amounts by fund on a city wide basis, ensures that expenditures are within the legal limits set by the budget ordinance.

Adequate systems for collecting, recording, and reporting of revenues have been developed and will continue to be maintained. In addition, an aggressive policy of prompt, efficient collection of taxes, fees, and other types of revenues will be followed.

Proper systems for recording, controlling, and reporting expenses have been developed and will be maintained using generally accepted accounting principles and financial records are audited annually by certified public accounting firm.

In addition, the Purchasing, Risk Management and Personnel/Payroll policies and practices are reviewed annually to assure proper control of expenditures.

BUDGET POLICIES & DEVELOPMENT

BUDGET & ACCOUNTING CONTROL

(Continued)

The official source of financial information is the central accounting system as operated and maintained by the Administrative Services Department. Accounting records are maintained in accordance with all legal requirements and on a basis consistent with standards for local governmental accounting. The automated accounting system, policies & procedures, and the organizational structure provide multiple controls on the expenditure of funds. City staff has continuous access to the automated accounting systems for reviewing the current status of all revenue and expenditure transactions and balances. The following list of controls is representative, but not all inclusive.

- * Bidding is required for all purchases greater than \$5,000.
- * All individual items costing \$500 or more and having a useful life of one year or more are capitalized and inventoried.
- * The accounting system uses the modified accrual basis under generally accepted accounting principles.
- * Encumbrance accounting is used to ensure that expenditures do not exceed appropriations on a line item basis.
- * The purchasing function is performed by a central purchasing division to assure quality products at the lowest price.
- * The automated payroll system provides control on changes to approved staffing and individual pay levels.
- * All contracts of \$15,000 or more, and in some instances over \$10,000, must be approved by the City Council.
- * The Finance department reviews selected transactions to ensure conformance to City policy.
- * Various receivable systems produce delinquent account reports for management action.
- * All supplemental appropriation requests are submitted to the City Council for their acceptance or rejection at regularly scheduled public meetings.
- * All transfers from the Contingency Account over \$10,000 must be authorized by City Council, with the exception of change orders on authorized budgeted projects in which case \$15,000 is the specified limit.

BUDGET POLICIES & DEVELOPMENT

BUDGET & ACCOUNTING CONTROL (Continued)

In addition to the many internal controls, the City employs two methods for external review of financial records, practices, and policies.

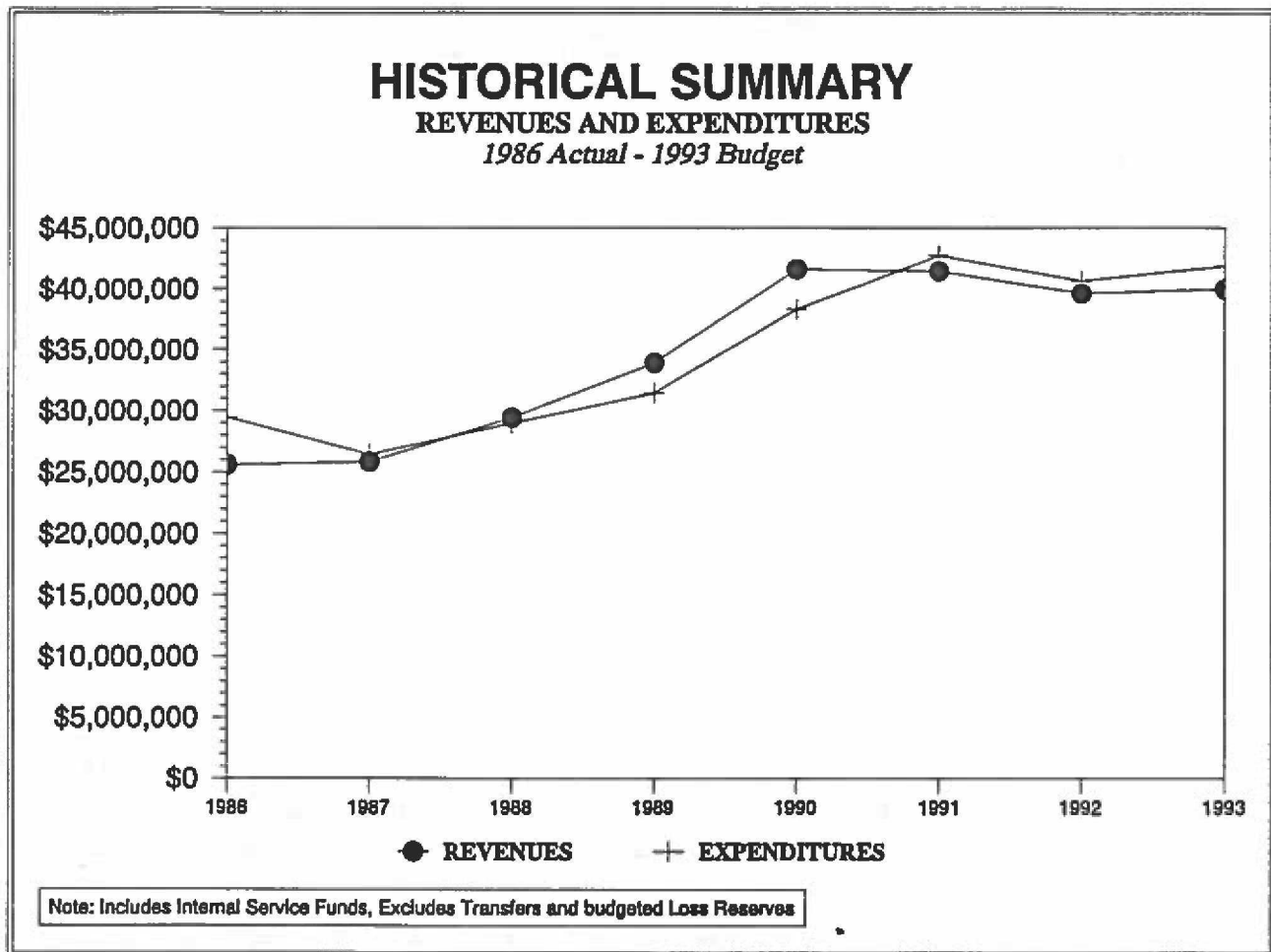
- * *The City employs a Certified Public Accounting firm to audit all accounting records on an annual basis.*
- * *The City submits its accounting reports to the Government Finance Officer's Association for review regarding conformance to accounting standards. The City has received the Certificate of Achievement for Excellence in Financial Reporting each year since 1984.*

BUDGET CHANGES

Once the budget is adopted; appropriation transfers between line-items for regular operating expenses, within funds and departments, can be accomplished with the approval of the department's director. Transfers to or from Personnel, Operating Capital, or Capital Project accounts; require the approval of the requesting department's director, the Finance Director, and the City Manager.

In addition to the original appropriation, the City of Grand Junction generally adopts two supplemental appropriations during the year. The first supplemental which is usually adopted in April, is used to re-appropriate portions of the previous years ending balance. This is only allowed for projects which were not completed during the prior year and for which appropriations were remaining. The second supplemental appropriation is generally approved in November. This revised appropriation is used to fine tune the budget and allows for previously unforeseen events. These supplemental appropriations are of course subject to the same legal requirements as the original appropriation.

FINANCIAL OVERVIEW

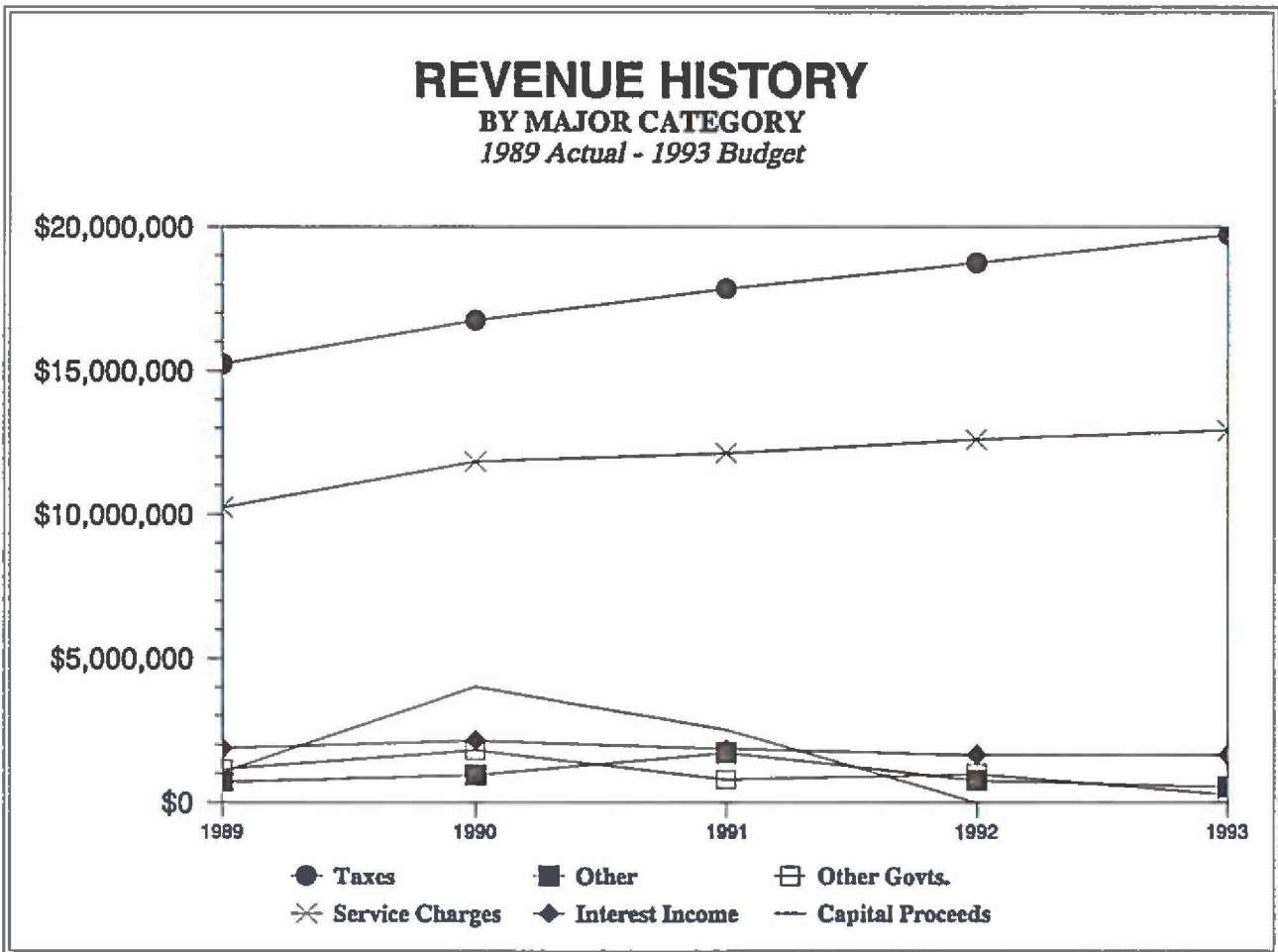


The City of Grand Junction's financial condition as we begin 1992 is generally sound. Reasons for our favorable position include a relatively healthy economy, a strong and effective operating and capital budgeting process, consistently conservative financial leadership by policy-making officials and strong administrative financial management.

Maintaining the City's healthy financial position will continue to be a primary challenge of our City's Administration. Like many other cities across the country, Grand Junction is undergoing a challenging period as several complicated realities impact the City's financial condition. Such issues as the decline of intergovernmental revenues, coupled with the demand to lessen the burden on local taxpayers, is complicated further by a greater demand for locally provided services.

The following pages provide summary analysis on the projected revenues and budgeted expenditures for the years 1992 and 1993 with considerable attention given to fiscal year 1992.

FINANCIAL OVERVIEW



The City of Grand Junction and its affiliated agencies, the Downtown Development Authority and the Visitor and Convention Bureau, anticipate collecting total revenues of approximately \$34 million in 1992 (excluding Interfund Charges and Transfers). This compares to approximately \$36.4 million in anticipated revenues for 1991, a decrease of 6.4 percent. The major change in revenues from 1991 to 1992 is reflected in the Capital Proceeds line in the above graph. The City received \$2 million from the sale and issuance of capital improvement bonds in 1991. The City of Grand Junction is currently not anticipating the sale of any bonds in either 1992 or 1993.

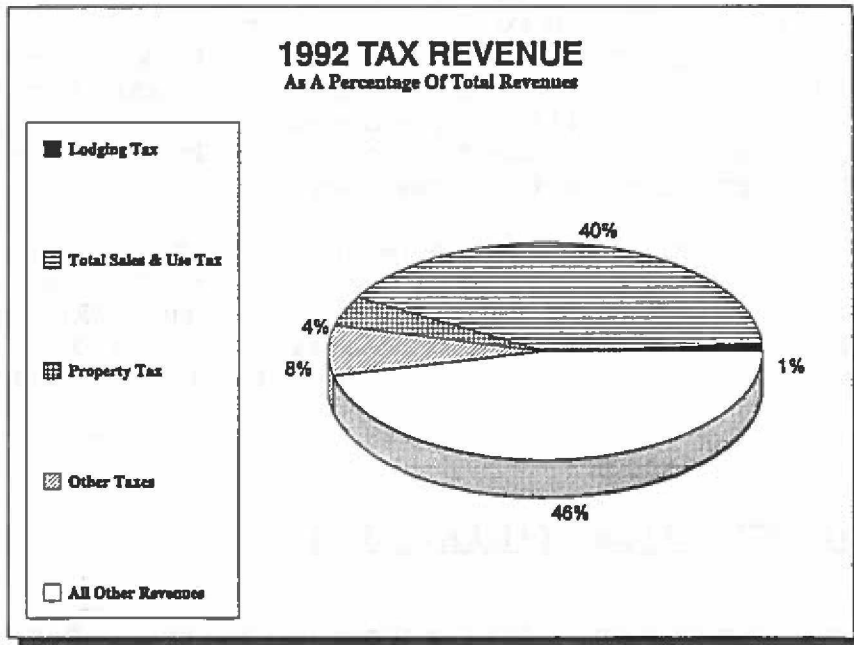
Revenue projections for 1993 total approximately \$34.4 million, a modest 1 percent increase over 1992. Although total tax revenues are projected to increase by 5 percent, most of the other revenue sources are expected to be relatively flat (except for revenue from other governments which are projected to decline by \$750,000 in 1993).

The following section provides additional information regarding revenue sources and is subtitled by major category. Further breakdown and analysis of these revenue sources can be found throughout the Fund Summaries Section.

FINANCIAL OVERVIEW

TAXES

The City of Grand Junction anticipates collecting approximately \$18.8 million, or 54 percent of total revenues, through an assortment of taxes in 1992. The ratio of tax revenue to total revenue has increased in the last few years due primarily to three important factors; 1) an increase in the City's Sales and Use Tax rate, 2) the institution of a 3.0 percent Lodging Tax, and 3) strong to moderate growth in the local economy.



The City Sales & Use Tax rate is 2.75 percent, the City also receives 32 percent of the second percent of the Mesa County Sales Tax. All sales and use tax revenues are collected in the General Fund from which the 3/4 cent portion of the City's tax is transferred to the Sales & Use Tax Capital Improvement Projects Fund where annual requirements for debt guaranteed

by these revenue sources take first priority. The City has projected over \$14.1 million in sales and use tax revenues for 1992, accounting for over 72 percent of total tax revenue, and 40 percent of total City revenues.

In 1987, the Grand Junction City Council adopted an ordinance which increased the City Sales and Use Tax rate by 3/4 of one percent, from 2.00 to 2.75 percent, effective January 1, 1988. This increase has provided vital funds to the City for maintaining infrastructure and protecting our investment in capital assets. In addition, these funds have greatly assisted in providing for the service needs of the community and has allowed for significant contributions to the economic development efforts of the Mesa County Economic Development Council. Although this rate change is the primary cause for the increase in Sales Tax revenue, a moderately growing economy and a more aggressive policy in regard to the licensing for and collection of both sales and use taxes, have also contributed to the upward trend.

The graphs on page 36, and Tables 4A through 4C in the Related Information Section, provide historical information on sales tax revenues.

FINANCIAL OVERVIEW

TAXES

The City's property tax rate for the levy year 1991 is 8.071 mills. All property tax revenue from this levy are also directed to the General Fund. As depicted in the graph on page 37, the City of Grand Junction has held its property tax collections relatively constant for the past ten years. In 1991, the City Council passed a resolution stating that the increase in Property Taxes levied by the City of Grand Junction cannot exceed the increase due to new construction and annexation. Property Tax revenues will amount to slightly over \$1.5 million in 1992 and 1993, only 4.5% of total city revenues. Two additional mill levies that also pass through the City's funds include the 5.0 mill levy assessed by the Downtown Development Authority, and the proceeds from the Tax Increment Financing District which is also in the downtown area.

The voters approved a Hotel/Motel Lodging Tax which became effective January 1, 1990. The Visitor and Convention Bureau received close to \$400,000 in lodging tax proceeds in 1991 and are expecting this tax to generate approximately \$425,000 in 1992 and \$442,000 in 1993. This revenue is dedicated for direct promotional activities and projects.

INTERGOVERNMENTAL REVENUES

In 1972, the Federal Government instituted a Federal Revenue Sharing program which provided funds to state and local governments and was designed to assist local communities. In effect, this program allowed the Federal Government to reallocate locally collected resources among the states and their local governments. The City of Grand Junction was receiving over \$800,000 annually from this source until Congress eliminated the program in 1987.

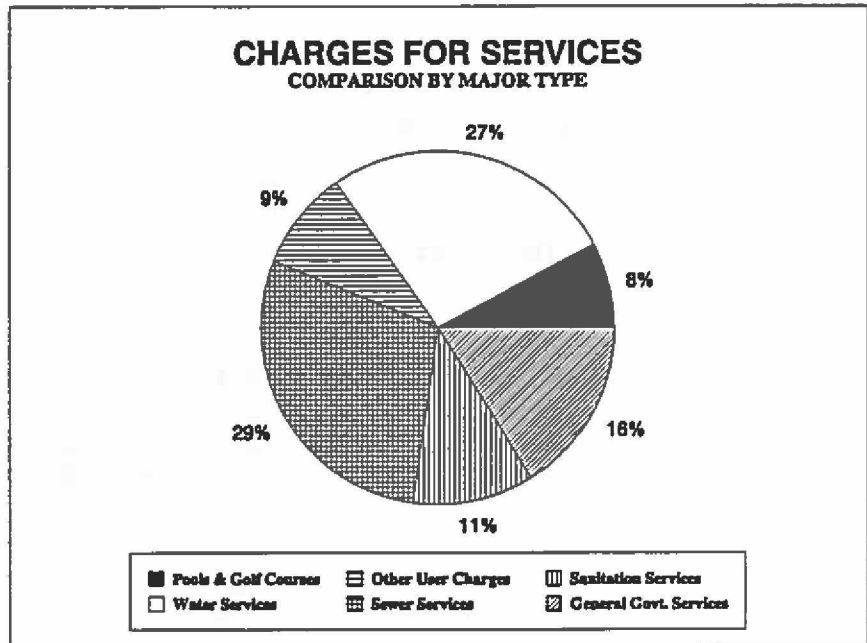
In addition, due to budget constraints at the federal and state levels, other intergovernmental revenues have also been reduced over the past decade. The sharp decline in revenue from other governments (from over \$2 million in 1985 to an estimated \$276,063 in 1993) has basically been replaced with funds from the 3/4 cent increase in the City's sales and use tax rate.

Intergovernmental revenues for 1992 are temporarily inflated by one-time grants for the Riverfront Project (\$245,000 in cost abatement from the Department of Energy) and state grants for street reconstruction for approximately \$360,000. Other Intergovernmental revenues in 1992 are a culmination of receipts from the state's lottery (\$100,000) and various other state grants for traffic enforcement and community development related activities. Intergovernmental revenue represents only 3% of the total projected revenues for 1992

FINANCIAL OVERVIEW

CHARGES FOR SERVICES

Whenever possible, user fees are collected for City services to wholly or partially fund the cost by those who directly benefit from the service. The City of Grand Junction expects to collect approximately 36 percent of its total revenues, or \$12.6 million, in user fees in 1992. Further analysis of these revenues by type is provided below.



Utility Charges

The largest share (67%) of revenues from service charges is generated by the City's water, sewer and sanitation utilities. The Water Fund has projected \$3,387,458 in user fees for 1992 from water sales and other user charges. The Sewer Fund anticipates collecting \$3,665,808 from monthly service charges, tap fees and other services. \$1,371,306 in revenues have been projected in the Sanitation Fund for residential and commercial trash collection.

Residential trash rates will be increased from \$7.00 to \$7.50 per month in 1992 with an additional 34 cent increase projected for 1993 to help offset increasing landfill costs. Although no other utility rate increases are projected for 1992, the Water Fund is projecting a 4.5% increase in 1993, while a 6.5% increase is expected in 1993 for wastewater treatment services.

General Services

Charges for services included in this category range from recreation programs to special police and fire services. The city anticipates collecting approximately \$2 million in revenues from these sources in 1991. The largest single source stems from a service contract with the Grand Valley Rural Fire Protection District. The City anticipates collecting over \$1 million in 1992 and 1993 for fire protection and Emergency 911 services provided by the City of Grand Junction's Fire Department.

FINANCIAL OVERVIEW

CHARGES FOR SERVICES

Swimming Pools & Golf Courses

The City owns and operates two municipal golf courses and the Lincoln Park swimming pool. Also, the City operates the Orchard Mesa swimming pool in conjunction with School District #51. User fee revenues from these enterprise operations as projected for 1992 include; \$283,284 in Swimming Pool and Water Slide admissions, \$295,749 and \$416,405 in green fees and cart rentals from the Lincoln Park and Tiara Rado Golf Courses, respectively.

Other

Other charges for service totaling approximately \$660,000 include fees derived from the following sources; Enhanced Emergency 911 Telephone Charges, Two Rivers Convention Center rental and food sales, cemetery lot sales and development fees, and parking meter revenue.

CAPITAL PROCEEDS

The City of Grand Junction does not anticipate issuing any capital debt in either 1992 or 1993. Recent bond issues include; the sale of \$1.6 million in General Obligation Water Revenue Bonds in 1990 to finance the purchase of the Somerville Ranch and its water rights, \$1.3 million in Tax Increment Financing Bonds, Series 1990 by the Downtown Development Authority and most recently, a \$2 million Sales and Use Tax Revenue bond issue used to finance various projects included in 1991 Capital Improvements Program.

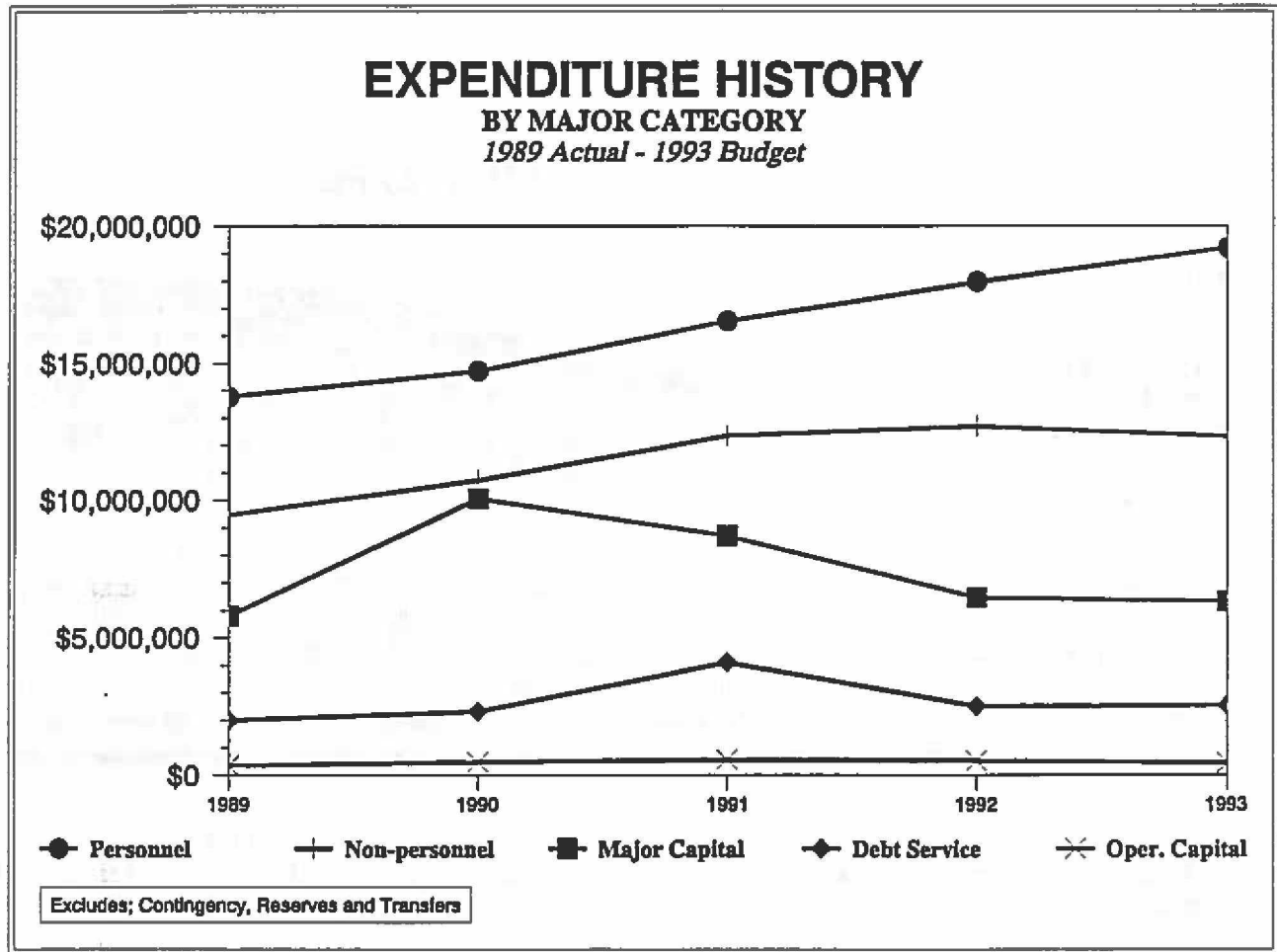
OTHER REVENUE SOURCES

Other revenue sources and amounts representing 6 percent of total projected revenues are as follows:

	1992	1993
	-----	-----
Interest Income	\$1,665,580	\$1,665,705
Fines & Forfeits	229,481	238,668
Licenses & Permits	60,184	62,985
Other Miscellaneous	492,962	247,308
TOTAL	\$2,448,207	\$2,214,666

Interfund Charges; charges from one department or fund to another for services rendered, totaling \$4.7 million (including Internal Service Funds) have not been included in the revenue calculations above. Although these represent revenue to one fund, they represent expenditures to another and like transfers cannot be considered as a source of additional revenue to the City.

FINANCIAL OVERVIEW



The City of Grand Junction has appropriated a combined total of \$49,368,837 for all budgeted funds for the fiscal year ending December 31, 1992. However, because this total includes appropriations for Internal Service Funds and amounts budgeted as Transfers-Out from one fund to another, it significantly over-states the City's planned use of resources.

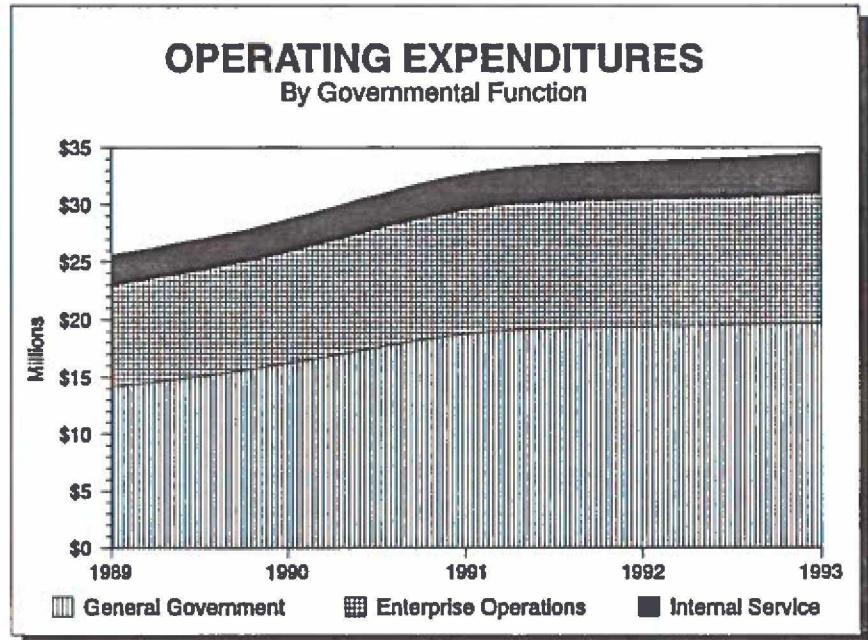
Since charges from Internal Service Funds (i.e., the Stores Fund) are included in the appropriation amount for the operating funds receiving such service, their inclusion results in the double counting of expenditures. Likewise, a fund receiving a transfer from another fund has budgeted to expend the transferred amount. Consequently, excluding the \$6,381,249 budgeted for the Internal Service Funds and the \$6,855,604 appropriated as Transfers-Out, the total use of resources budgeted for 1992 equals \$36,131,984.

The tables, charts, and graphs throughout this document vary as to the inclusion or exclusion of these amounts, and are so noted. The following overview of expenditures reflects the total appropriation amount. Also, the tables and graphs on pages 50 thru 53, depict the total budget by department and by category.

FINANCIAL OVERVIEW

OPERATING EXPENDITURES

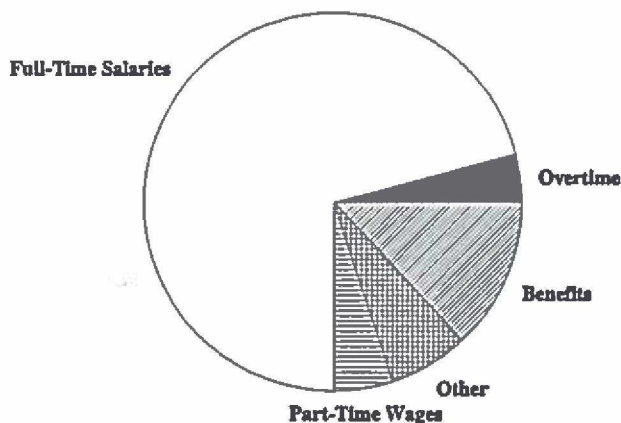
The operating budget for the City of Grand Junction for 1992 totals \$33.7 million. General Government operations account for \$19.3 million (or 57%) of this total, Enterprise operations totaling \$11 million represent 33 percent while the operations of the Internal Service funds equal \$3.4 million and make up the remaining 10 percent of the operating budget.



The majority of the growth in operating expenditures can be attributed to the addition of 41 full-time employees from 1989 through 1993.

PERSONNEL EXPENDITURES

Percentage Of Total, By Major Category



Note: Other Includes Social Security and Worker's Compensation

PERSONNEL

Personnel services continue to be the largest expenditure category requiring over \$18 million, or 53 percent of the total City operating budget for 1992 (excluding personnel expenses budgeted in the Capital Improvement Project Funds. \$12.7 million in salaries and wages for the City's 400 full-time employees represents over 71% of total personnel costs.

FINANCIAL OVERVIEW

OPERATING EXPENDITURES

(Continued)

PERSONNEL (Continued)

The 1992 budget represents a 8.6 percent increase in personnel costs from 1991. This change is primarily due to items identified below:

- * An average salary increase of 6 percent.
- * Increased contributions (from 3% -to- 4%) by the City to the supplemental retirement plan for general employees.
- * Increased costs associated with providing employee medical and dental insurance programs.
- * Costs associated with the new Paid Time Off Program (i.e. Long-Term Disability and PTO buy-out)
- * The addition of 16 full-time employees in 1992

Personnel expenditure increases projected for 1993 include; a six percent overall pay rate increase which would bring the pay plan in line with the targeted market; a half a percent increase, from 4% to 4.5%, in the general employees retirement plan (with a target of 6% by 1996); and the addition of four full-time employees in 1993.

The graphs on pages 38 and 39, depict the current allocation of full-time personnel among the various departments, describes the personnel changes for 1992 and 1993 and reveals the City's staffing history over the past ten years. Also, the Department Summaries section, and Table 6A in the Related Information Section provide additional historical personnel information by department and division.

NON-PERSONNEL OPERATING

This category is comprised of the bulk of non-personnel operating expenditures ranging from such items as office supplies and business trips, to contractual services and interfund charges. These expenditures represent over 38 percent of the total city operating budget.

Non-personnel operating costs totaling \$12.7 million represents a 2.8 percent increase over 1991. In addition to general inflationary increases, other factors contributing to the change include; an increased level of training, higher equipment maintenance and fuel costs, and a significant increase in landfill charges assessed by Mesa County.

FINANCIAL OVERVIEW

OPERATING EXPENDITURES

(Continued)

DEBT SERVICE

The City has traditionally adhered to a conservative debt management policy to carefully control the amount of outstanding debt. Because of our strong capital improvements process and a pay-as-you-go approach, the City has been able to maintain its infrastructure while avoiding unreasonable debt burdens. Bonds issued by the City continue to receive a rating of A from Moody's Investment Rating Service.

As of December 31, 1991, the City of Grand Junction has \$16 million in bonded debt. The majority of this debt, \$7.3 million is the liability of the City of Grand Junction/Mesa County Joint Sewer System. The City's general obligation debt (\$4,320,000 in G.O. Water Bonds) although guaranteed by the full-taxing authority of the City, does not rely on property tax revenues for repayment but is supported by enterprise fund operations. Likewise, the Capital Improvement bond issue series 1991 is supported by the 3/4 cent portion of the City's 2.75 percent Sales & Use Tax rate.

Total debt service requirements budgeted for 1992 which total \$2.5 million represents only 7.5 percent of the total operating budget, a 39 percent decline from the \$4.1 million in annual debt service for 1991. The majority of the difference between 1991 and 1992 can be attributed to paying off the Jarvis Property Note in the amount of \$910,480 and the \$765,130 needed to call the Swimming Pool bonds in 1991.

The following table reflects debt service payments for 1992 and 1993.

	1992	1993
	-----	-----
Copier Lease, DDA	\$3,430	\$3,567
CIP Bonds, Series 1991	269,430	271,180
Dunn Property Note	42,000	42,000
TIF Bonds, Series 1990	167,058	161,995
Water Bonds, Series 1990	223,016	219,410
Water Refunding, Series 1984	698,163	744,225
CWCB, Flowline Note	13,902	13,901
Lincoln Park Golf Fund Notes	44,230	45,999
Tiara Rado Golf Fund Notes	104,588	104,588
Joint Sewer, Series 1980 A&B	942,531	942,531
	-----	-----
Total Debt Service Requirements	\$2,508,348	\$2,549,396

The graphs on page 40 and the table on page 41, provide additional information related to the City's debt service requirements.

FINANCIAL OVERVIEW

OPERATING EXPENDITURES

(Continued)

OPERATING CAPITAL

Operating capital amounts budgeted in each department represent expenditures for furniture, fixtures, or equipment with a per unit cost between \$500 and \$10,000 and which have a useful life of more than one year. All such items under the \$500 limit are budgeted as regular operating expenditures, and all those over the \$10,000 threshold are subjected to the budgeting process for major capital improvements.

Operating capital items in the 1992 budget total \$528,651 and includes such items as personal computers, construction and maintenance equipment, and specialty police and fire equipment. \$445,369 is included in the 1993 budget for these types of expenditures.

MAJOR CAPITAL

The second largest expenditure category for the City continues to be Capital Outlay. Capital projects totaling \$6.5 million represents approximately 16 percent of the total budget (excluding transfers) for 1992. The citizenry of Grand Junction is fortunate because of our ability to maintain a high level of commitment towards improving and maintaining the City's important infrastructure without impairing the quality or level of the services provided. The community demonstrated its foresight when the voters supported the continuation of the 3/4 cent Sales and Use Tax increase through an advisory vote in 1989.

As previously discussed, the level of General Government capital expenditures is based on revenue projections associated with the 3/4 percent portion of the 2 3/4 percent City Sales and Use Tax, plus any additional funding sources such as bond proceeds and project grants. The total of these capital funding sources is then decreased by the \$300,000 annual contribution to the economic development fund and the amount required for general capital debt service. The net amount represents resources available for general capital projects in the ensuing budget year.

Determining which of the proposed capital projects get approved is the result of committee meetings, which include City Council members, to prioritize the City's current and future capital needs. Projects such as Contract Street Maintenance and Road and Bridge Replacements receive the highest priority. Since deferring such maintenance would result in the deterioration of existing infrastructure and higher costs in the future, these projects are generally approved first. After insuring for the protection of the City's current infrastructure, capital improvements and additions are then prioritized based on public safety needs, productivity improvements, and enhancements to the City's capital assets.

FINANCIAL OVERVIEW

MAJOR CAPITAL (Continued)

The level of capital expenditures in the enterprise and other funds is determined based on the need for capital improvements which are necessary to reduce future maintenance costs and improve service delivery.

Changes in the level of operating expenditures which are directly related to a particular capital project and are one-time costs, are included in the cost estimates for capital improvement projects. Personnel costs that are directly related to capital projects, such as engineering, are also included in the budgeted amount for the specific project(s). The inclusion of on-going operating type expenditures resulting from capital projects (i.e. additional personnel or annual maintenance costs) in the Ten Year Projections help in determining the long term financial impact of capital projects.

Each year the City of Grand Junction develops a Ten Year Capital Improvements Program (CIP) which contains a detailed listing of proposed capital expenditures and projected capital revenues for next ten years. This program is a major financial planning tool and helps in identifying and prioritizing the capital requirements necessary to maintain and enhance the City's infrastructure.

The Public Works & Utilities Department employs a sophisticated pavement management program which provides vital information about the life expectancy and structural soundness of the City's 160 miles of paved streets. The results of recommendations received from this system are subsequently incorporated into the Ten Year CIP as part of the street reconstruction and overlay program. Street improvements comprise approximately sixty percent (60%) of the total general capital improvements for 1992 and 1993.

A few of the significant general capital improvement projects planned for 1992 and 1993 are highlighted below.

- * Flood Control Levee, Watson Island - Riverfront Project
- * Reconstruction of South 7th Street; 4th Avenue - Pitkin
- * Enhanced 911 Equipment Purchases and Relocation
- * Expansion of the Older American Center
- * Police Station Remodel and Addition
- * Installation of a Turn Lane; 12th Street & North Avenue
- * Modifications to buildings and facilities required for compliance with the "Americans With Disabilities Act"

The graphs on pages 42 & 43 depict the types and amounts of capital projects in the 1992-1993 budget. The schedule on pages 44 through 47 provides a detailed listing of all capital projects included for 1992 and 1993 and is derived from the Ten Year Capital Improvement Plan. Due to the significance of capital budgeting, the City of Grand Junction also produces a formal capital budget document, the CIP Book, which is also made available to the public.

TOTAL SOURCE OF FUNDS, 1992 BUDGET

(Excluding Internal Service Funds)

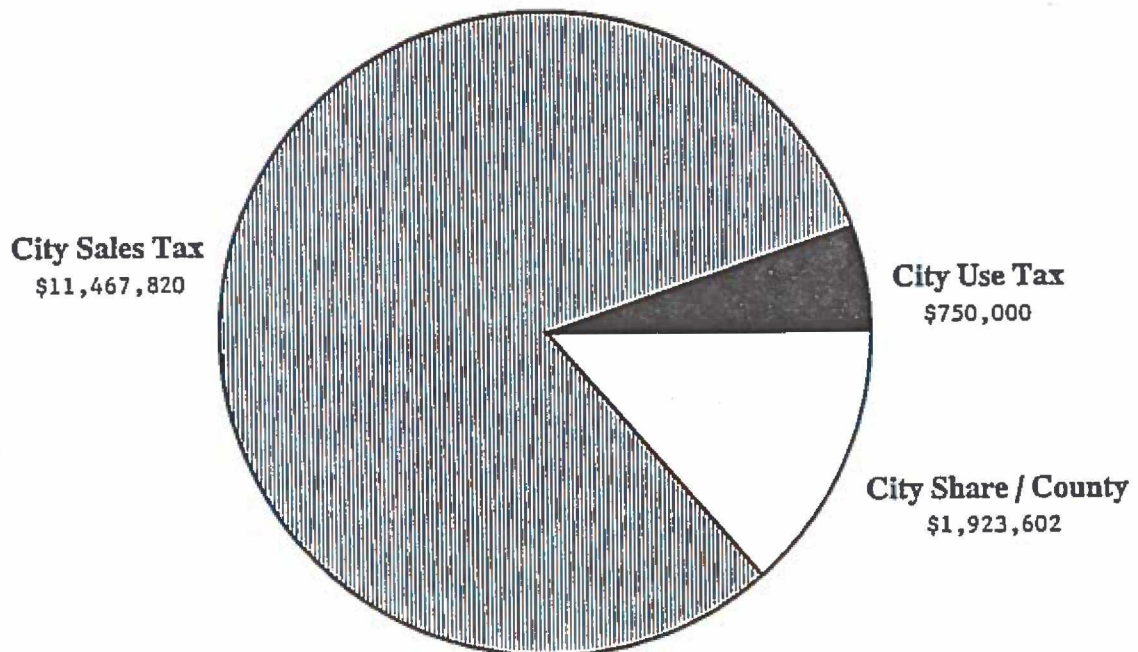
REVENUE SUMMARY	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS	ENTERPRISE FUNDS	TRUST & AGENCY FUNDS	DEBT SERVICE FUNDS	TOTAL 1992 BUDGET
Taxes	\$18,075,636	\$694,950	\$0	\$0	\$0	\$0	\$18,770,586
Licenses / Permits	59,984	200	0	0	0	0	60,184
Intergovernmental	60,390	132,000	748,578	62,432	0	0	1,003,400
Service Charges	1,549,205	380,550	117,126	10,040,945	41,275	0	12,129,101
Fines / Forfeits	178,500	0	0	50,981	0	0	229,481
Interest Income	700,000	57,000	167,476	472,000	67,262	0	1,463,738
Capital Proceeds	0	0	0	0	0	0	0
Other Revenue	262,611	33,027	0	65,631	26,508	0	387,777
TOTAL REVENUE	20,886,326	1,297,727	1,033,180	10,691,989	135,045	0	34,044,267
Interfund Charges	590,979	0	0	361,334	0	0	952,313
Transfers In	0	491,000	5,131,273	498,153	0	477,003	6,597,429
Fund Balance Use (Application)	1,346,568	402,523	(1,035,934)	702,720	(23,783)	1,485	1,393,579
TOTAL SOURCES AVAILABLE	\$22,823,873	\$2,191,250	\$5,128,519	\$12,254,196	\$111,262	\$478,488	\$42,987,588

TOTAL USE OF FUNDS, 1992 BUDGET

(Excluding Internal Service Funds)

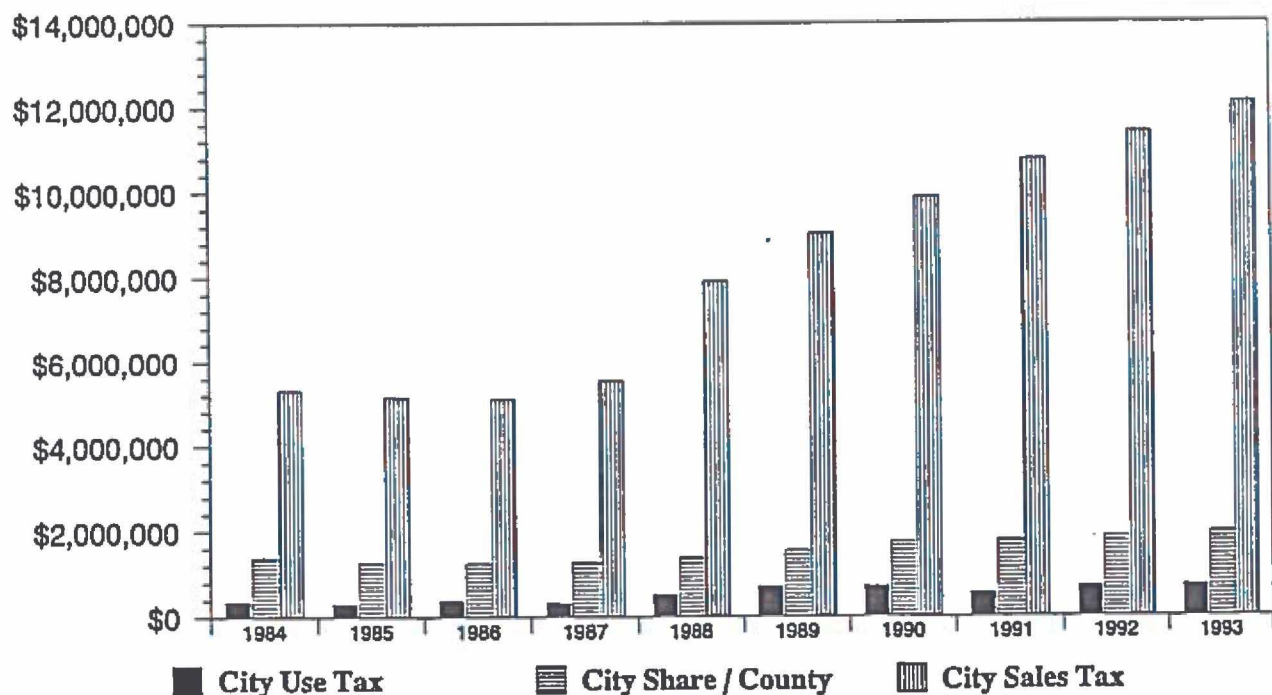
EXPENDITURE SUMMARY	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS	ENTERPRISE FUNDS	TRUST & AGENCY FUNDS	DEBT SERVICE FUNDS	TOTAL 1992 BUDGET
Personnel Services	\$11,871,142	\$249,312	\$0	\$4,426,689	\$0	\$0	\$16,547,143
Regular Operating	3,519,540	245,004	0	2,796,631	0	0	6,561,175
Professional / Contract	1,358,579	251,715	0	594,946	0	0	2,205,240
Special Projects	109,350	969,626	0	65,057	0	0	1,144,033
Interfund Charges	0	0	0	892,288	0	0	892,288
Contingencies	351,000	1,000	132,685	0	0	0	484,685
Debt Service	0	3,430	0	2,026,430	0	478,488	2,508,348
Operating Capital	260,775	7,825	7,170	148,057	0	0	423,827
Major Capital	0	77,645	4,001,570	1,286,030	0	0	5,365,245
Total Operating Expenses	17,470,386	1,805,557	4,141,425	12,236,128	0	478,488	36,131,984
Transfers Out	5,353,487	385,693	987,094	18,068	111,262	0	6,855,604
TOTAL EXPENDITURES	\$22,823,873	\$2,191,250	\$5,128,519	\$12,254,196	\$111,262	\$478,488	\$42,987,588

SALES & USE TAX 1992 Budget



The City receives 32 percent of the second cent of the County's 2.0% Sales Tax.

SALES & USE TAX HISTORY

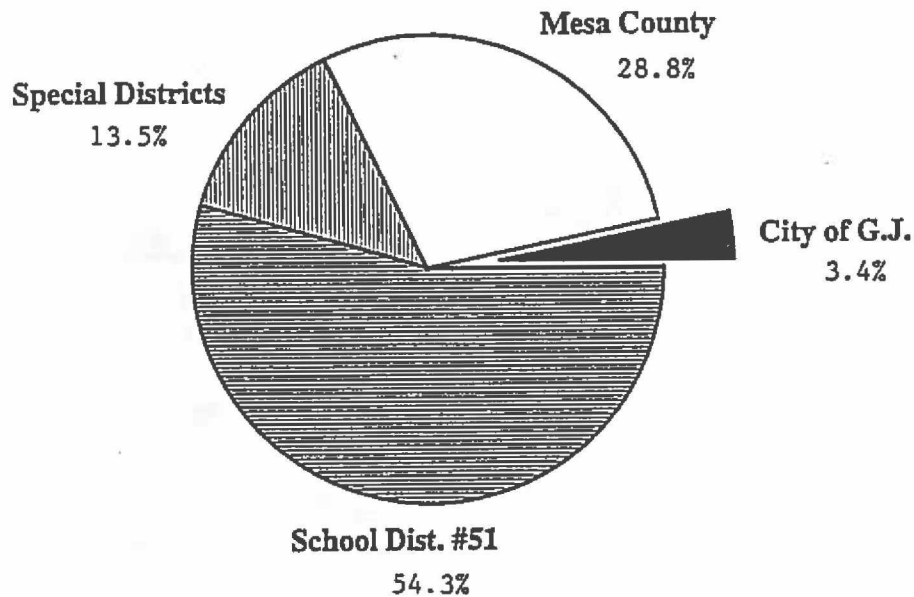


An Increase in the City Sales Tax Rate from 2.00 to 2.75 percent became effective January 1, 1988

PROPERTY TAX REVENUE

1992 ASSESSMENT

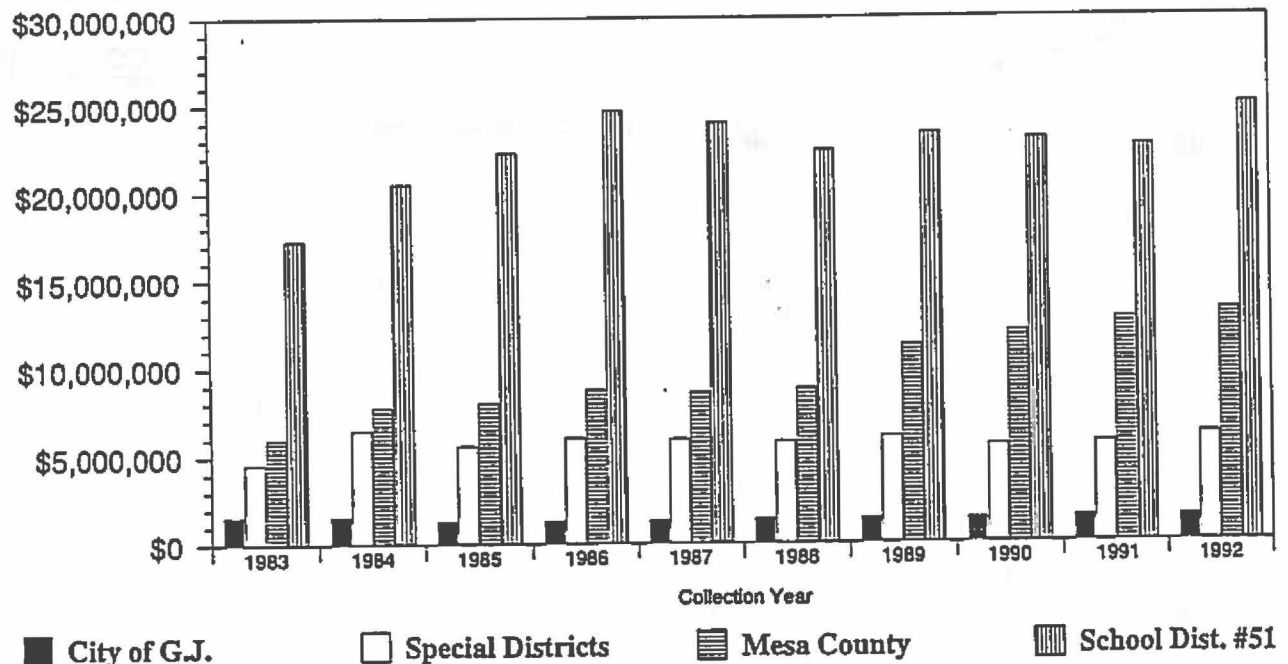
By Major Entity, Within Mesa County



Total amount assessed in Mesa County:
Levy Year 1991 / Collection Year 1992
= \$48,144,275

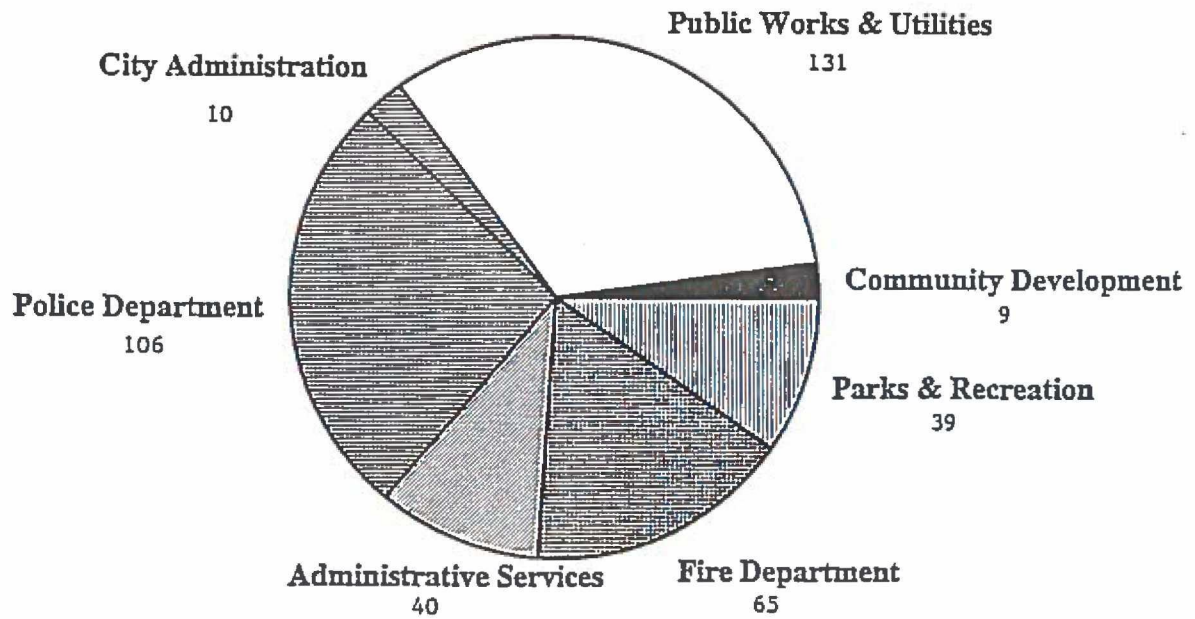
HISTORICAL PROPERTY TAX ASSESSMENTS

By Major Taxing Entity



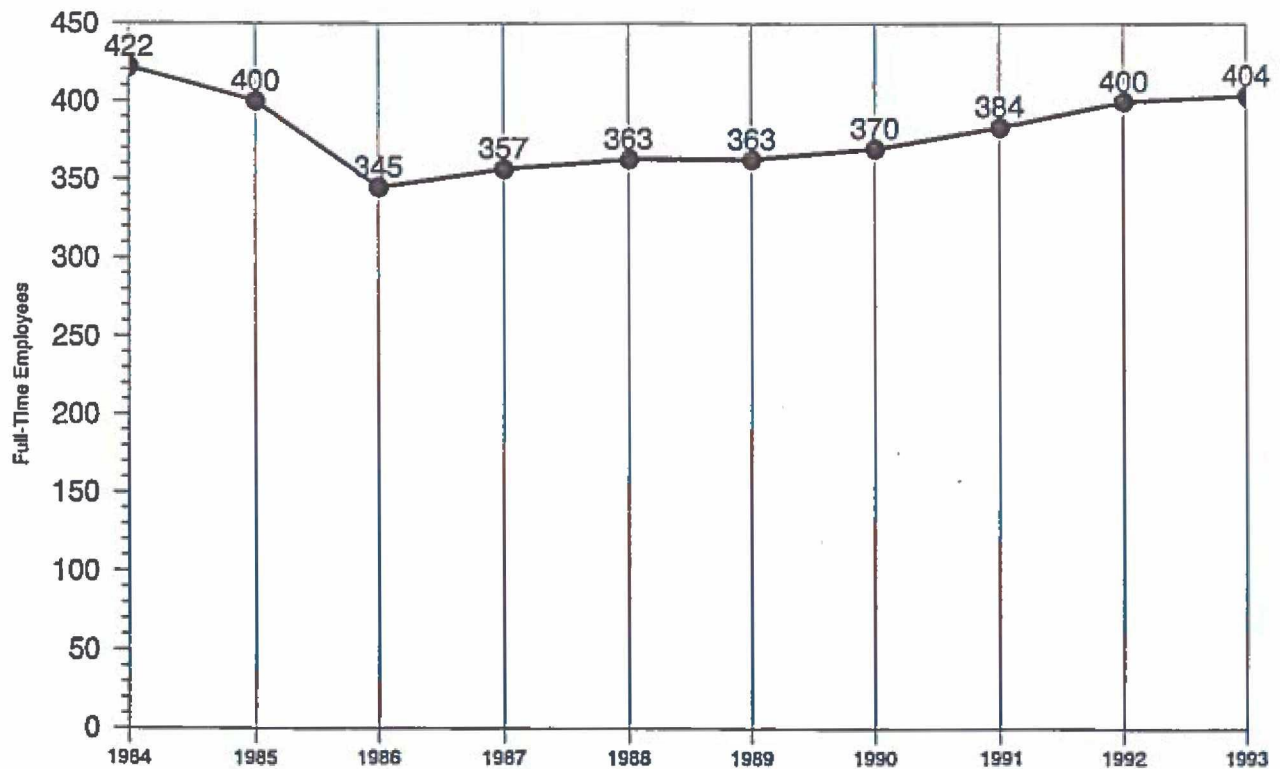
Source: Mesa County Assessor

1992 PERSONNEL COMPLEMENT By Department



Total = 400 Full-Time Employees

PERSONNEL HISTORY Total Full-Time Complement



PERSONNEL HISTORY & APPROVED CHANGES

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
<u>DEPARTMENT HISTORY</u>										
City Administration	6	5	4	4	4	4	7	9	10	11
Administrative Services	<u>48</u>	<u>47</u>	<u>40</u>	<u>41</u>	<u>39</u>	<u>41</u>	<u>41</u>	<u>40</u>	<u>40</u>	<u>40</u>
Subtotal: Central Services	54	52	44	45	43	45	48	49	50	51
Police Department	104	99	83	89	95	94	97	99	106	106
Fire Department	66	65	57	60	60	60	60	62	65	65
Public Works & Utilities	151	139	124	125	127	121	121	127	131	133
Community Development	0	0	0	0	0	5	6	8	9	9
Parks & Recreation	<u>47</u>	<u>45</u>	<u>37</u>	<u>38</u>	<u>38</u>	<u>38</u>	<u>38</u>	<u>39</u>	<u>39</u>	<u>40</u>
TOTAL	422	400	345	357	363	363	370	384	400	404
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====

DESCRIPTION OF CHANGES FROM 1991 -TO- 1992

Administration: The addition of one (1) VCB Services Coordinator

Police Department: The addition of the following seven (7) positions have been approved for 1992
 Three (3) Police Officers
 Three (3) Public Safety Telecommunicators
 One (1) Community Services Officer

Fire Department: The addition of the following three (3) positions have been approved for 1992
 One (1) Firefighter
 One (1) Administrative Secretary
 One (1) Environmental Specialist

Public Works & Utilities: The addition of the following four (4) positions have been approved for 1992
 One (1) Construction Inspector
 One (1) Engineering Aide, Traffic
 One (1) Senior Public Works Maintenance Worker, Sewer Inspector, Sewer Plant
 One (1) Public Works Maintenance Worker, Mechanics Helper, Sewer Plant

Community Development: The addition of one (1) Code Enforcement Officer

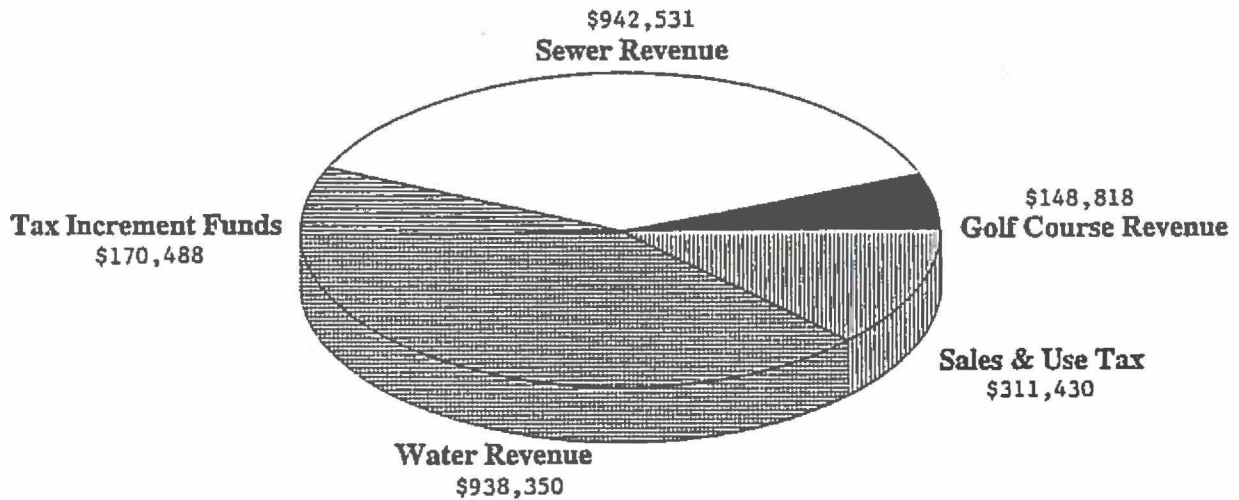
DESCRIPTION OF CHANGES FROM 1992 -TO- 1993

Administration: The addition of one (1) VCB Receptionist

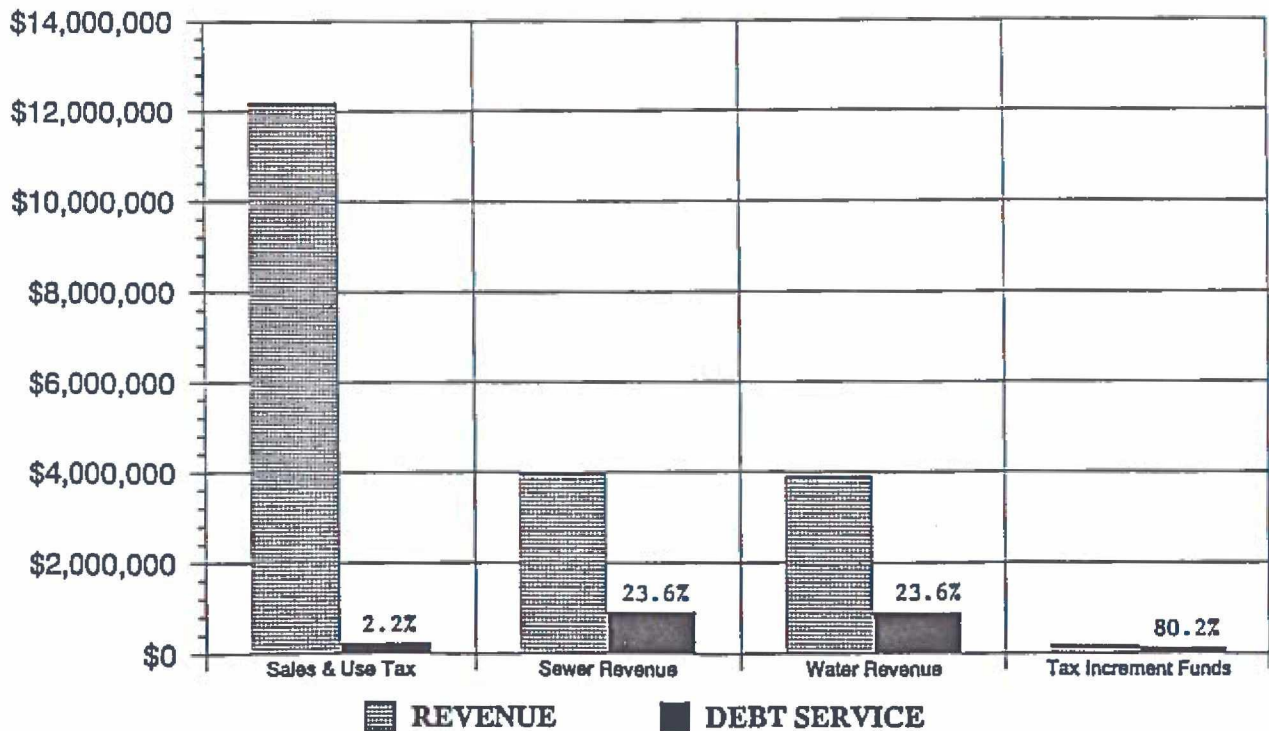
Parks & Recreation: The Addition of one (1) Accounting Clerk

Public Works & Utilities: The addition of the following two (2) positions have been approved for 1993
 One (1) Painter, Sewer Plant
 One (1) Administrative Secretary, Sanitation & Water

1992 DEBT SERVICE REQUIREMENTS By Revenue Source



1992 BONDED DEBT PAYMENTS -VS- PLEDGED REVENUES



**CITY OF GRAND JUNCTION AND RELATED ENTITIES
DEBT SERVICE REQUIREMENTS**

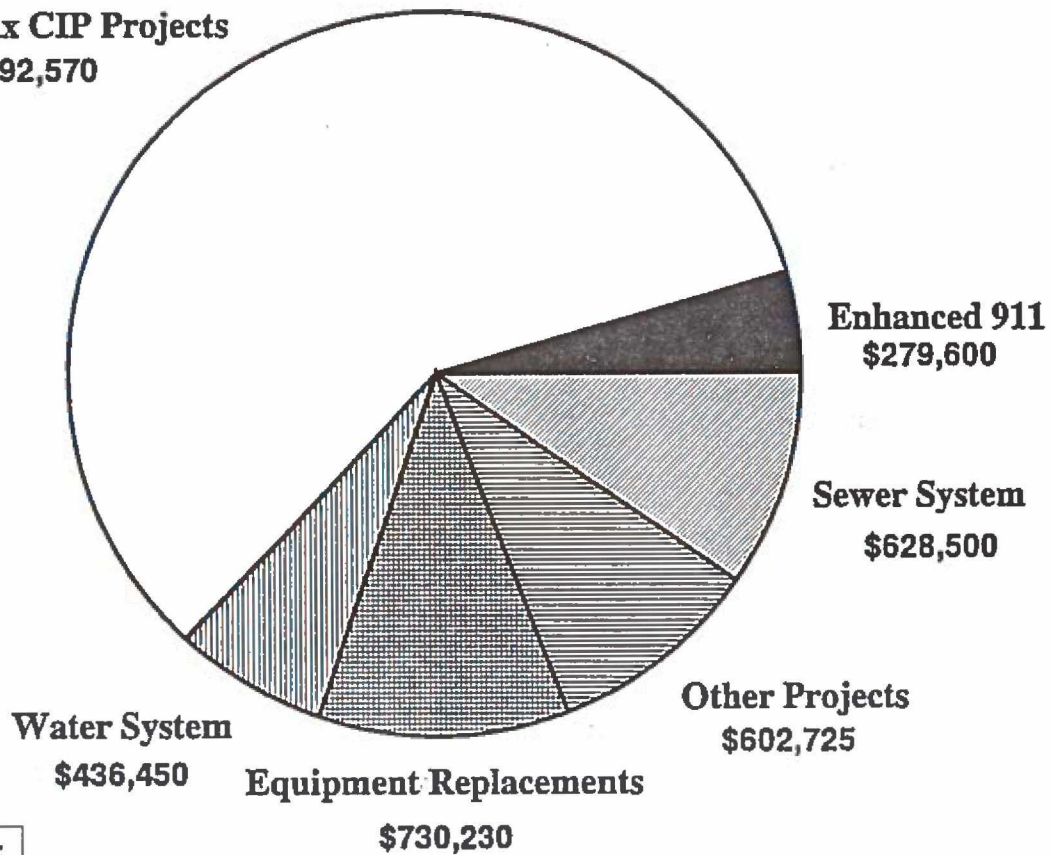
	Original Principal Amount -----	Principal Amount Outstanding 12/31/91 -----	Remaining Interest to be Paid to Maturity -----	Total Debt Service Requirements Remaining -----	1992 Budgeted Debt Service Requirements -----
GENERAL OBLIGATION BONDS:					
<u>Payable from Sales Tax Revenues:</u>					
Capital Improvement Bonds, Series 1991	\$2,000,000	\$1,845,000	\$576,580	\$2,421,580	\$269,430
<u>Payable from Water Fund Revenues:</u>					
G.O. Water Bonds, Series 1990 Somerville Ranch/Water Rights Purchase	\$1,600,000	\$1,480,000	\$511,347	\$1,991,347	\$223,016
G.O. Water Refunding, Series 1984 Defeased prior Series' 1978, 1978C, and 1982	\$5,200,000	\$2,840,000	\$782,801	\$3,622,801	\$698,163
TAX INCREMENT FINANCING REVENUE BONDS:					
Downtown Development Authority, Series 1990 Land Acquisition & Capital Improvements within the Downtown area TIF District	\$1,300,000	\$1,215,000	\$760,848	\$1,975,848	\$167,058
PROMISSORY NOTES:					
Dunn Property Note; 1989, Riverfront Project	\$351,327	\$336,905	\$377,095	\$714,000	\$42,000
CWCB; 1989, Water Supply Flowline	\$195,930	\$187,514	\$132,232	\$319,746	\$13,902
OTHER DEBT SERVICE REQUIREMENTS:					
<u>Advances from the General Fund:</u>					
Lincoln Park Golf Course Fund, 1989 + 1990	\$138,223	\$265,157	\$132,885	\$398,042	\$44,230
Tiara Rado Golf Course Fund, 1990 + 1991	\$95,298	\$626,378	\$313,496	\$939,874	\$104,588
Capital Lease; Copier, DDA Operations	\$7,100	n/a	n/a	n/a	\$3,430
DEBT SERVICE / RELATED ENTITIES					
Joint Sewer System, Series 1980A and 1980B	\$8,225,000	\$7,300,000	\$6,606,844	\$13,906,844	\$942,531
GRAND TOTALS	\$19,112,878 =====	\$16,095,954 =====	\$10,194,128 =====	\$26,290,082 =====	\$2,508,348 =====

1992 DEBT SERVICE REQUIREMENTS, BY FUND

# 710 GENERAL DEBT SERVICE FUND	\$2,351,327	\$2,181,905	\$953,675	\$3,135,580	\$311,430
# 711 D.D.A. (TIF) DEBT SERVICE FUND	\$1,300,000	\$1,215,000	\$760,848	\$1,975,848	\$167,058
# 301 WATER ENTERPRISE FUND	\$6,995,930	\$4,507,514	\$1,426,380	\$5,933,894	\$935,081
# 305 LINCOLN PARK GOLF ENTERPRISE FUND	\$138,223	\$265,157	\$132,885	\$398,042	\$44,230
# 306 TIARA RADO GOLF ENTERPRISE FUND	\$95,298	\$626,378	\$313,496	\$939,874	\$104,588
# 902 JOINT SEWER ENTERPRISE FUND	\$8,225,000	\$7,300,000	\$6,606,844	\$13,906,844	\$942,531
# 103 D.D.A OPERATIONS FUND	\$7,100	n/a	n/a	n/a	\$3,430
TOTALS	\$19,112,878 =====	\$16,095,954 =====	\$10,194,128 =====	\$26,290,082 =====	\$2,508,348 =====

1992 CAPITAL IMPROVEMENT PROJECTS

Sales Tax CIP Projects
\$3,792,570



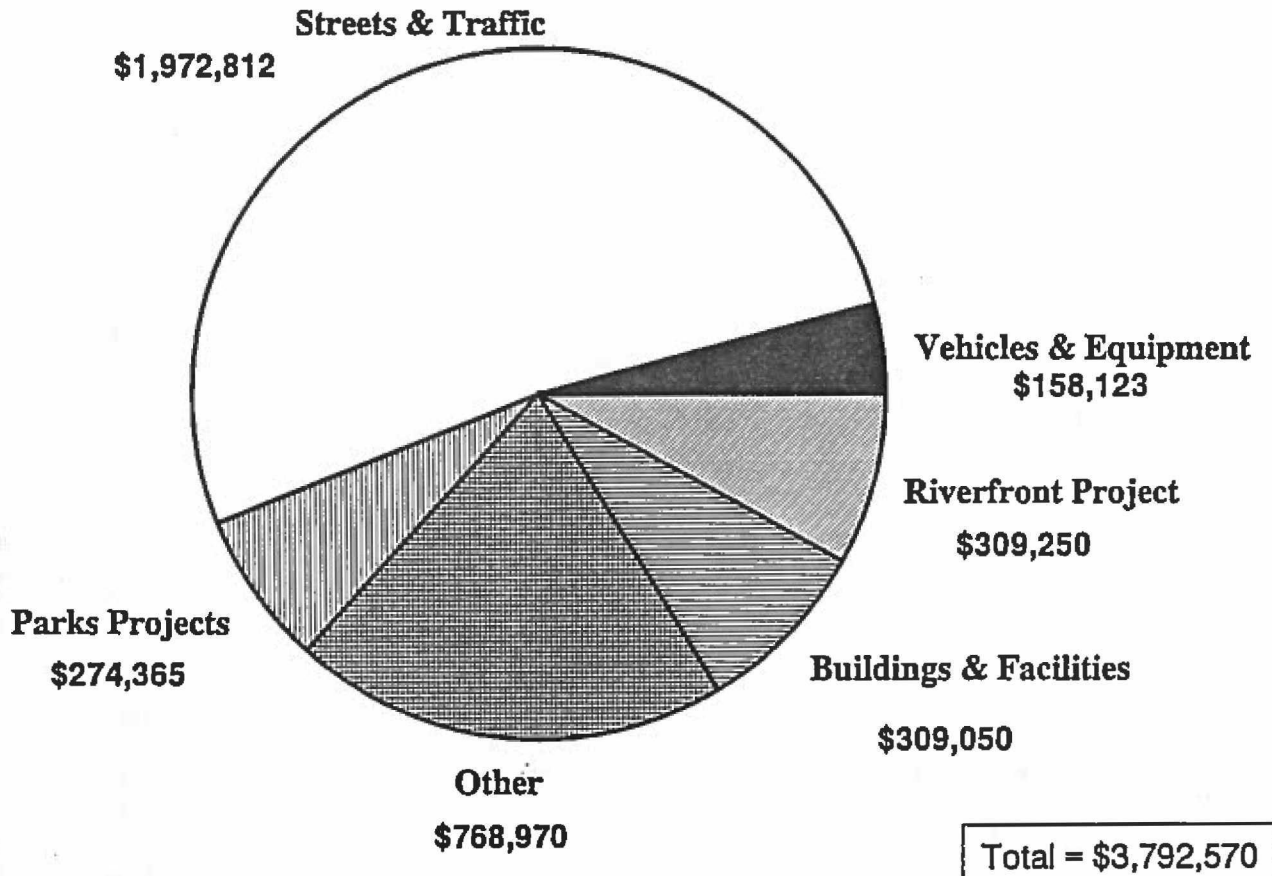
Total = \$6,740,075

CAPITAL PROJECTS BY DEPARTMENT

	1992	1993
City Administration	\$0	\$0
Administrative Services	\$95,000	\$0
Police Department	\$350,738	\$911,960
Fire Department	\$65,050	\$58,650
Public Works & Utilities	\$4,800,562	\$5,142,578
Community Development	\$259,250	\$0
Parks & Recreation	\$574,475	\$231,215
Non Departmental	\$325,000	\$0
TOTAL	\$6,470,075	\$6,344,403

SALES & USE TAX CIP FUND

Capital Projects for 1992



CAPITAL PROJECTS BY DEPARTMENT

	1992	1993
City Administration	\$0	\$0
Administrative Services	\$0	\$0
Police Department	\$71,138	\$282,360
Fire Department	\$65,050	\$58,650
Public Works & Utilities	\$2,865,432	\$2,415,430
Community Development	\$259,250	\$0
Parks & Recreation	\$331,700	\$100,300
Non Departmental ("ADA")	\$200,000	\$0
TOTAL	\$3,792,570	\$2,856,740

CAPITAL IMPROVEMENT PROJECTS

(Page 1 of 4)

DEPARTMENT	SOURCE FUND	EXPENSE FUND	PROJECT TITLE	1992	1993
-----	-----	-----	-----	-----	-----
COMM DEVL	201	201	PERFORMING ART THEATER	8,500	0
FIRE	201	201	STATION FIVE CONSTRUCTION	0	25,000
FIRE	201	201	STORAGE BUILDING-STATION 3	6,800	0
FIRE	201	201	REMODEL STATION 1	0	25,000
FIRE	201	201	TRAFFIC SIGNAL CONTROL SYSTEM	8,250	8,650
FIRE	201	201	EMS VEHICLES (2)	50,000	0
NON-DEPT	201	201	ACCESSABILITY IMPROVEMENTS	200,000	0
PARKS	201	201	AUTOMATIC SPRINKLER SYSTEM, DESERT VISTA	0	15,000
PARKS	201	201	PAINT STEEL STAND-STADIUM	25,940	0
PARKS	201	201	3/4 TON PICKUP-TRAIL MAINTENANCE	15,620	0
PARKS	201	201	TRACTOR W/BUCKET, BROOM, MOWER-TRAIL MAINT	21,365	0
PARKS	201	201	STADIUM SEATING	100,000	0
PARKS	201	201	PARKS MASTER PLAN	39,425	0
PARKS	201	201	GUNNISON AVENUE SIDEWALK/LINCOLN PARK	20,350	0
PARKS	201	201	AUTOMATIC SPRINKLER SYSTEM, DIXSON PARK	0	15,000
PARKS	201	201	CIP SELF HELP PROGRAM, ALL PARKS	50,000	50,000
PARKS	201	201	AUTOMATIC SPRINKLER SYSTEM, COLO WEST PARK	0	20,300
PARKS	201	201	AUTOMATIC SPRINKLER SYSTEM, SHERWOOD PARK #1P	59,000	0
POLICE	201	201	POLICE BUILDING REMODEL	0	61,760
POLICE	201	201	TELEPHONE SWITCH REPLACEMENT	0	23,000
POLICE	201	201	NEW DUI\TRAFFIC ENFORCEMENT VEHICLE	27,316	0
POLICE	201	201	NEW PATROL VEHICLE	43,822	0
POLICE	201	201	POLICE BUILDING ADDITION	0	197,600
PUBLIC WORKS	201	201	RECONSTRUCTION, S. 7TH ST., 4TH AVE.-PITKIN	724,652	0
PUBLIC WORKS	201	201	NORTH AVE/12TH ST./RIGHT TURN LANE INSTALLATION	107,864	0
PUBLIC WORKS	201	201	BRIDGE REPLACEMENT, GRJ-25.2-C.99	35,000	315,000
PUBLIC WORKS	201	201	CURB, GUTTER & SIDEWALK REPLACEMENT	150,000	221,832
PUBLIC WORKS	201	201	CONTRACT STREET MAINTENANCE	880,000	1,057,222
PUBLIC WORKS	201	201	PAVEMENT MANAGEMENT SOFTWARE	26,550	0
PUBLIC WORKS	201	201	STREET LIGHT INSTALLATION	29,930	31,420
PUBLIC WORKS	201	201	UPGRADE TRAFFIC SIGNAL CONTROLLERS	12,000	12,600
PUBLIC WORKS	201	201	TRAFFIC SIGNAL-7TH & BOOKCLIFF	40,000	0
PUBLIC WORKS	201	201	SOUTH DOWNTOWN PROPERTY CLEANUP	50,000	0
PUBLIC WORKS	201	201	STORM SEWER IMPROVEMENTS	165,000	0
PUBLIC WORKS	201	201	TRAFFIC SIGNAL-12TH & GUNNISON	0	42,000
PUBLIC WORKS	201	201	TRAFFIC SIGNAL-1ST & ORCHARD AVENUE	0	42,000
PUBLIC WORKS	201	201	BRIDGE GUARD RAILS	5,000	0
PUBLIC WORKS	201	201	RECONSTRUCTION, 27 1/2 RD, F TO G RD.	0	43,500
PUBLIC WORKS	201	201	U.S. ARMY FLOOD CONTROL LEVEE	259,250	0
PUBLIC WORKS	201	201	UNAWEEP AVENUE - PEDESTRIAN WALKWAY	13,000	0
PUBLIC WORKS	201	201	UPGRADE STREET NAME SIGNS	35,566	35,566
PUBLIC WORKS	201	201	REMODEL CITY SHOP'S OFFICE AND STAGING AREA	102,250	0
PUBLIC WORKS	201	201	ALLEY IMPROVEMENT DISTRICTS	234,000	243,360
PUBLIC WORKS	201	201	TRAFFIC SIGNAL-12TH & ELM AVENUE	40,000	0
PUBLIC WORKS	201	201	SIDEWALK IMPROVEMENTS	50,000	116,480
PUBLIC WORKS	201	201	TRAFFIC SIGNAL-12TH & MAIN STREET	0	40,000
PUBLIC WORKS	201	201	TRAFFIC SIGNAL UPGRADE-FIRE STATION #1	15,000	0
PUBLIC WORKS	201	201	TRAFFIC SIGNAL-TOPE SCHOOL	0	20,000
PUBLIC WORKS	201	201	GEOGRAPHIC INFORMATION SYSTEM (GIS)	123,052	166,224
PUBLIC WORKS	301	201	GEOGRAPHIC INFORMATION SYSTEM (GIS)	9,034	14,113
PUBLIC WORKS	904	201	GEOGRAPHIC INFORMATION SYSTEM (GIS)	9,034	14,113
TOTAL CAPITAL PROJECTS; FUND #201				3,792,570	2,856,740

CAPITAL IMPROVEMENT PROJECTS

(Page 2 of 4)

DEPARTMENT	SOURCE FUND	EXPENSE FUND	PROJECT TITLE	1992	1993
NON-DEPT	201	108	ECONOMIC DEVELOPMENT TRANSFER	300,000	300,000
NON-DEPT	201	203	DOWNTOWN PUBLIC RESTROOMS	40,000	0
PUBLIC WORKS	201	207	PETIONED ST. IMPROVE DISTRICT, CITY PORTION	84,000	87,000
PARKS	201	303	TWO RIVERS DESIGN-STORAGE, KITCHEN, EXPANSION	10,000	31,115
PARKS	201	304	LP MOYER POOL REPAIRS	65,000	0
PARKS	201	304	HVAC EFFICIENCY STUDY\DESIGN ON POOL	0	15,000
POLICE	201	405	911 COMPUTER EQUIPMENT-GNL FUND PORTION	31,592	31,592
POLICE	201	405	COM CENTER RELOCATION-GNL FUND PORTION	70,988	70,988
POLICE	201	405	911 MAJOR EQUIPMENT-GNL FUND PORTION	74,084	74,084
NON-DEPT	201	710	DUNN PROPERTY NOTE, ANNUAL DEBT SERVICE	42,000	42,000
NON-DEPT	201	710	SALE & USE TAX REVENUE BONDS, SERIES 1991	269,430	271,180
			TOTAL CAPITAL TRANSFERS; FUND #201	987,094	922,959
NON-DEPT	201		CONTINGENCY	87,685	629,000
			TOTAL CAPITAL EXPENDITURES; FUND #201	4,867,349	4,408,699

PARKS	105	105	OAC EXPANSION	77,645	0
NON-DEPT	201	203	POWER UPGRADE-DOWNTOWN SHOPPING PARK	35,000	0
NON-DEPT	201	203	DOWNTOWN PUBLIC RESTROOMS	40,000	0
NON-DEPT	203	203	5TH STREET CORRIDOR, UTE TO MAIN	50,000	0
			TOTAL; DOA/TIF, FUND #203	125,000	0
PUBLIC WORKS	207	207	STREET IMPROVEMENT DISTRICT	84,000	87,000
PUBLIC WORKS	301	301	REMODEL CITY SHOP'S OFFICE AND STAGING AREA	81,800	0
PUBLIC WORKS	301	301	WATERLINE REPLACEMENT, 15TH TO 18TH ON NORTH AV	69,540	0
PUBLIC WORKS	301	301	FILTER MEDIA REPLACEMENT	50,000	0
PUBLIC WORKS	301	301	WATERLINE REPLACEMENT-3RD ST., NORTH TO SHERWOOD	39,900	0
PUBLIC WORKS	301	301	SPILOWAY REHAB/PURDY MESA RESERVOIR	6,000	65,000
PUBLIC WORKS	301	301	TREATMENT PLANT YARD PIPING MODIFICATIONS	31,000	0
PUBLIC WORKS	301	301	ENGINEERING VEHICLE	2,390	0
PUBLIC WORKS	301	301	FIRE HYDRANT REPLACEMENT	10,000	10,000
PUBLIC WORKS	301	301	WATERLINE REPLACEMENT	116,754	350,165
PUBLIC WORKS	301	301	RAW WATER FLOW LINES UPGRADE-PURDY MESA	23,000	0
PUBLIC WORKS	301	301	LOOP DEAD END LINE CONNECTIONS	24,000	20,000
PUBLIC WORKS	301	301	WATER RIGHTS PURCHASE	2,000	2,000
PUBLIC WORKS	301	301	KANNAH CREEK FLOWLINE-PIPE REPLACEMENT	45,400	0
PUBLIC WORKS	301	301	Adjustment for Labor included in Personnel	(65,334)	(55,165)
			TOTAL; WATER FUND #301	436,450	392,000

CAPITAL IMPROVEMENT PROJECTS

(Page 3 of 4)

DEPARTMENT	SOURCE FUND	EXPENSE FUND	PROJECT TITLE	1992	1993
PUBLIC WORKS	302	302	REMODEL CITY SHOP'S OFFICE AND STAGING AREA	20,450	0
PARKS	201	303	TWO RIVERS DESIGN-STORAGE, KITCHEN, EXPANSION	10,000	
PARKS	201	303	ENERGY CONSERVATION-TWO RIVERS-PHASE III	0	31,115
			TOTAL; TWO RIVERS CONVENTION CENTER	10,000	31,115
PARKS	201	304	LP MOYER POOL REPAIRS	65,000	0
PARKS	304	304	HVAC EFF. STY\DSIGN OM POOL-COUNTY PORTION	0	15,000
PARKS	201	304	HVAC EFFICIENCY STUDY\DESIGN OM POOL	0	15,000
			TOTAL; SWIMMING POOLS	65,000	30,000
PARKS	107	305	CART PATHS	8,000	0
PARKS	107	305	LEARNING CENTER LINCOLN PARK RANGE	1,700	15,300
PARKS	107	305	LINCOLN PARK CONVERSION TO RYE GRASS	10,080	0
PARKS	107	305	REBUILD # 6 TEE	2,500	0
			TOTAL; LINCOLN PARK GOLF COURSE	22,280	15,300
PARKS	107	306	REBUILD GREENS - #12 & 17, TIARA RADO	35,000	0
PARKS	107	306	CART PATH CONSTRUCTION	3,750	0
PARKS	107	306	TIARA RADO CONVERSION TO RYE GRASS	10,800	0
PARKS	107	306	REBUILD # 7 TEE	4,000	0
PARKS	107	306	TIARA RADO BACK NINE MASTER PLAN	800	54,500
			TOTAL; TIARA RADO GOLF COURSE	54,350	54,500
PARKS	307	307	CEMETERY TANK REMOVAL/REPLACEMENT	13,500	0
PUBLIC WORKS	308	308	600 ROOD PARKING LOT IMPROVEMENTS	16,500	0
PUBLIC WORKS	308	308	500 COLORADO PARKING LOT IMPROVEMENTS	11,000	0
PUBLIC WORKS	308	308	3RD & ROOD PARKING LOT IMPROVEMENTS	8,000	25,000
			TOTAL; PARKING IMPROVEMENTS	35,500	25,000
ADM SRVCS	401	401	REPLACE TELEPHONE SYSTEM	95,000	0
PUBLIC WORKS	402	402	EQUIPMENT REPLACEMENTS	730,230	1,234,648
POLICE	201	405	911 COMPUTER EQUIPMENT-GNL FUND PORTION	31,592	31,592
POLICE	201	405	911 MAJOR EQUIPMENT-GNL FUND PORTION	74,084	74,084
POLICE	201	405	COM CENTER RELOCATION-GNL FUND PORTION	70,988	70,988
POLICE	405	405	911 COMPUTER EQUIPMENT	18,408	18,408
POLICE	405	405	911 MAJOR EQUIPMENT	43,166	43,166
POLICE	405	405	COM CENTER RELOCATION	41,362	41,362
POLICE	405	405	E911 PSAP/NETWORK EQUIPMENT	0	350,000
			TOTAL; COMMUNICATIONS CENTER	279,600	629,600

CAPITAL IMPROVEMENT PROJECTS

(Page 4 of 4)

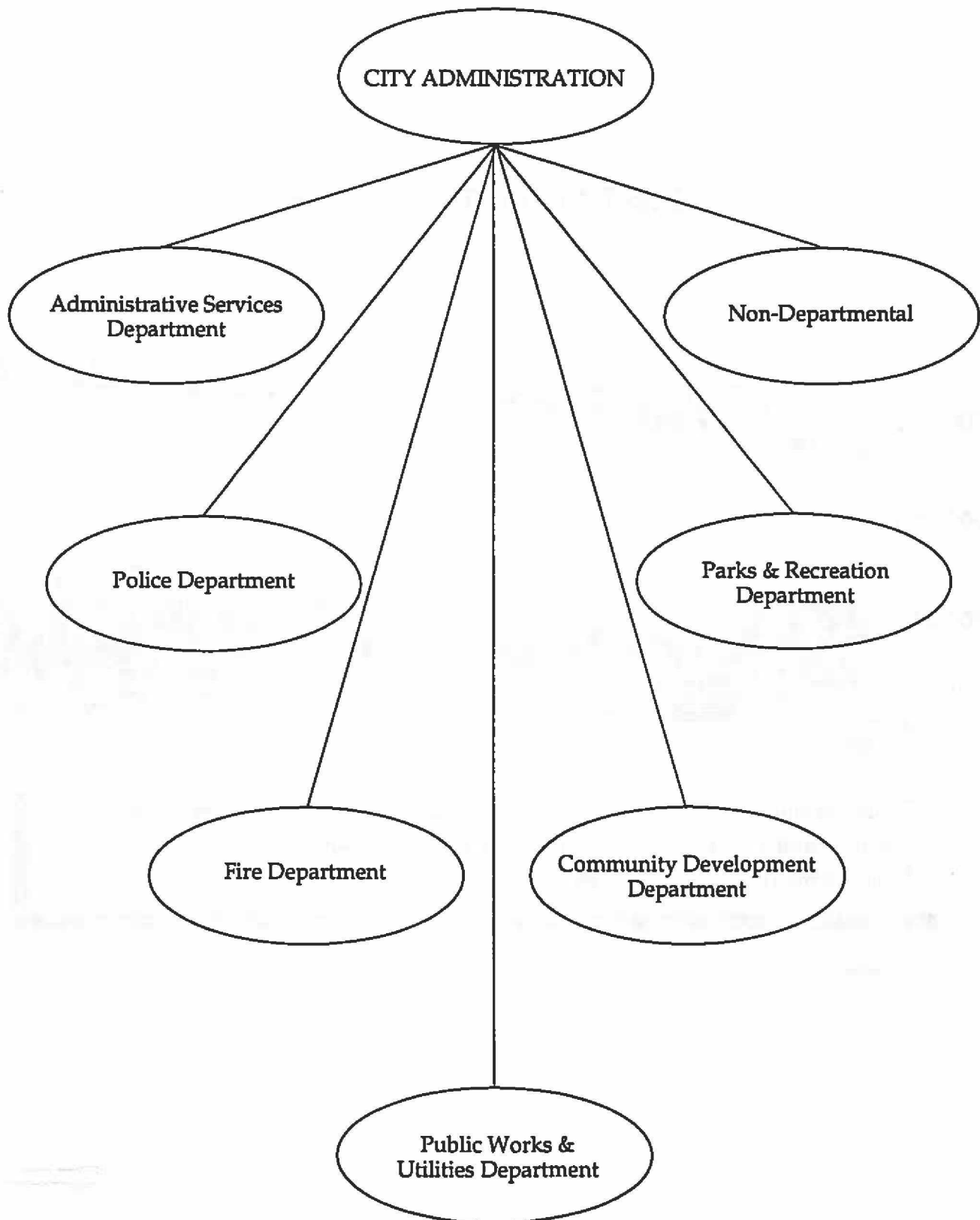
DEPARTMENT	SOURCE FUND	EXPENSE FUND	PROJECT TITLE	1992	1993
-----	-----	-----	-----	-----	-----
PUBLIC WORKS	904	904	ENGINEERING VEHICLE	2,390	0
PUBLIC WORKS	904	904	FINE BUBBLE AERATION SYSTEM	270,000	183,000
PUBLIC WORKS	904	904	SCENIC SCHOOL INTERCEPTOR	60,000	112,500
PUBLIC WORKS	904	904	BASIN STUDY	50,000	0
PUBLIC WORKS	904	904	FLOW MONITORING EQUIPMENT	28,500	0
PUBLIC WORKS	904	904	ENGINEERING STUDY, DIGESTER GAS UTILIZATION	10,000	200,000
PUBLIC WORKS	904	904	STORM WATER OVERFLOW MODIFICATIONS	0	7,500
PUBLIC WORKS	904	904	PLANT & BACKBONE SYSTEM IMPROVEMENTS	0	247,500
PUBLIC WORKS	905	905	SEWERLINE REPAIR AND REPLACEMENT	226,600	226,600
PUBLIC WORKS	905	905	SEWER LINE REPLACEMENT-ALLEY RECONSTRUCTION	91,200	94,200
PUBLIC WORKS	905	905	Adjustment for Labor included in Personnel	(110,190)	(82,800)
			TOTAL; JOINT SEWER FUNDS	628,500	988,500
				=====	=====
GRAND TOTAL; CAPITAL PROJECTS				6,470,075	6,344,403

THIS PAGE HAS BEEN RESERVED FOR YOUR NOTES

DEPARTMENT SUMMARIES

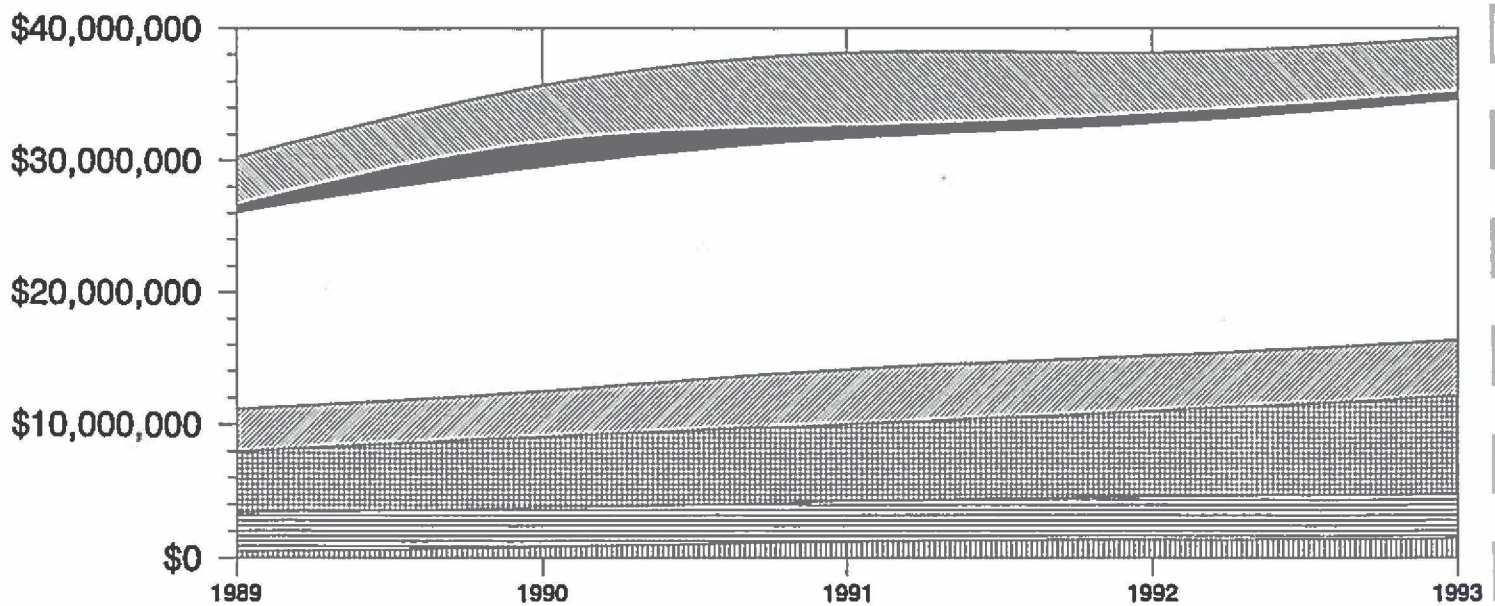
The following section is offered to assist in the understanding of the scope and magnitude of each of the City's departments. This section includes an overview of total expenditures by department, division and category, along with historical personnel information. In narrative form, an overview of the functions of each department and discussion regarding the department's major accomplishments, significant budget issues and future outlook is also included. This section also includes goals and objectives for the coming year for each of department's divisions.

CITY OF GRAND JUNCTION



EXPENDITURE TRENDS

By City Department
1989 Actual - 1993 Budget



City Administration
Administrative Services
Police Department

Fire Department
Public Works Department
Community Development

Parks & Recreation

Excludes Non-Departmental Expenditures

TOTAL EXPENDITURES BY DEPARTMENT

EXPENDITURES BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$487,193	\$803,512	\$1,139,994	\$1,291,463	\$1,358,172	\$1,440,664
Administrative Services	2,907,623	2,909,733	2,851,213	2,979,028	3,267,859	3,359,627
Police Department	4,554,777	5,450,194	5,590,533	5,709,632	6,344,293	7,316,795
Fire Department	3,186,558	3,218,142	4,400,187	4,424,508	4,074,762	4,260,266
Public Works Department	14,901,566	17,329,554	18,834,874	17,497,246	17,542,773	18,223,229
Community Development	585,424	2,578,875	1,339,462	596,279	816,894	579,927
Parks & Recreation	3,672,981	3,987,196	5,063,537	6,264,172	4,363,906	4,161,643
Non-Departmental	3,355,236	4,383,405	7,530,702	14,396,590	11,600,178	10,221,508
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TOTAL EXPENDITURES	\$33,651,358	\$40,660,611	\$46,750,502	\$53,158,918	\$49,368,837	\$49,563,659
	=====	=====	=====	=====	=====	=====

EXPENDITURES BY DEPARTMENT AS A PERCENT OF TOTAL EXPENDITURES (Excluding Transfers)

City Administration	1.6%	2.1%	2.6%	3.0%	3.2%	3.3%
Administrative Services	9.3%	7.6%	6.4%	7.0%	7.7%	7.7%
Police Department	14.5%	14.2%	12.6%	13.4%	14.9%	16.7%
Fire Department	10.1%	8.4%	9.9%	10.4%	9.6%	9.7%
Public Works Department	47.4%	45.2%	42.4%	40.9%	41.3%	41.5%
Community Development	1.9%	6.7%	3.0%	1.4%	1.9%	1.3%
Parks & Recreation	11.7%	10.4%	11.4%	14.7%	10.3%	9.5%
* Non-Departmental	3.6%	5.3%	11.6%	9.3%	11.2%	10.4%
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* TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	=====	=====	=====	=====	=====	=====

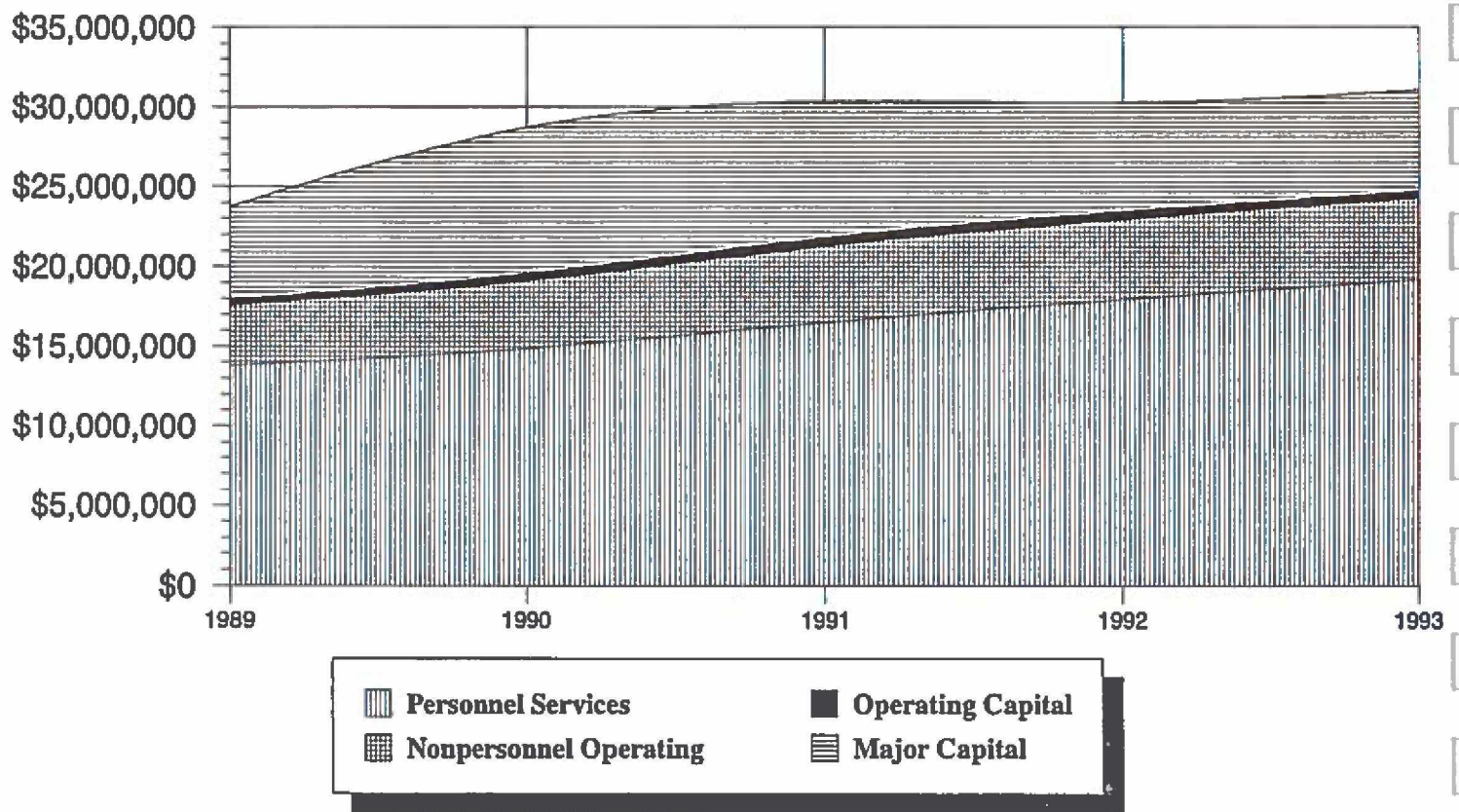
* Note: Excludes Transfers Between Funds

FULL-TIME EMPLOYEES

City Administration	4	7	7	9	10	11
Administrative Services	41	41	37	40	40	40
Police Department	94	97	99	99	106	106
Fire Department	60	60	62	62	65	65
Public Works Department	121	121	127	127	131	133
Community Development	5	6	8	8	9	9
Parks & Recreation	38	38	39	39	39	40
Non-Departmental	0	0	0	0	0	0
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TOTAL EXPENDITURES	363	370	379	384	400	404
	=====	=====	=====	=====	=====	=====

EXPENDITURE TRENDS

- By Major Category
1989 Actual - 1993 Budget



Excludes; Transfers-Out, Contingency and Reserves

TOTAL EXPENDITURES BY CATEGORY

EXPENDITURES BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$13,787,765	\$14,724,029	\$16,358,579	\$16,542,993	\$17,957,387	\$19,208,915
Operating Regular	\$6,984,833	\$7,617,614	\$7,935,559	\$8,290,545	\$8,295,531	\$8,500,082
Contractual Services	1,564,807	1,885,245	2,158,203	2,302,751	2,293,304	2,381,300
Interfund Charges	556,644	679,119	769,415	768,038	931,163	968,358
Special Projects	366,338	543,102	781,726	991,532	1,171,578	477,788
Debt Service	1,998,516	2,323,867	2,993,290	4,122,243	2,508,348	2,549,396
Nonpersonnel Operating	\$11,471,138	\$13,048,948	\$14,638,193	\$16,475,109	\$15,199,924	\$14,876,924
Operating Capital	352,245	477,326	392,554	573,419	528,651	445,369
TOTAL OPERATING	\$25,611,148	\$28,250,303	\$31,389,326	\$33,591,521	\$33,685,962	\$34,531,208
Major Capital	5,809,382	10,055,098	10,231,547	8,713,765	6,470,075	6,344,403
Contingency	0	0	2,766,412	438,436	2,357,196	3,023,200
TOTAL USE OF FUNDS	\$31,420,530	\$38,305,401	\$44,387,285	\$42,743,722	\$42,513,233	\$43,898,811
Operating Transfers	369,429	1,023,814	682,962	1,015,465	572,055	600,653
Capital Transfers	1,861,399	1,331,396	1,680,255	9,399,731	6,283,549	5,064,195
TOTAL TRANSFERS	\$2,230,828	\$2,355,210	\$2,363,217	\$10,415,196	\$6,855,604	\$5,664,848
TOTAL EXPENDITURES	\$33,651,358	\$40,660,611	\$46,750,502	\$53,158,918	\$49,368,837	\$49,563,659

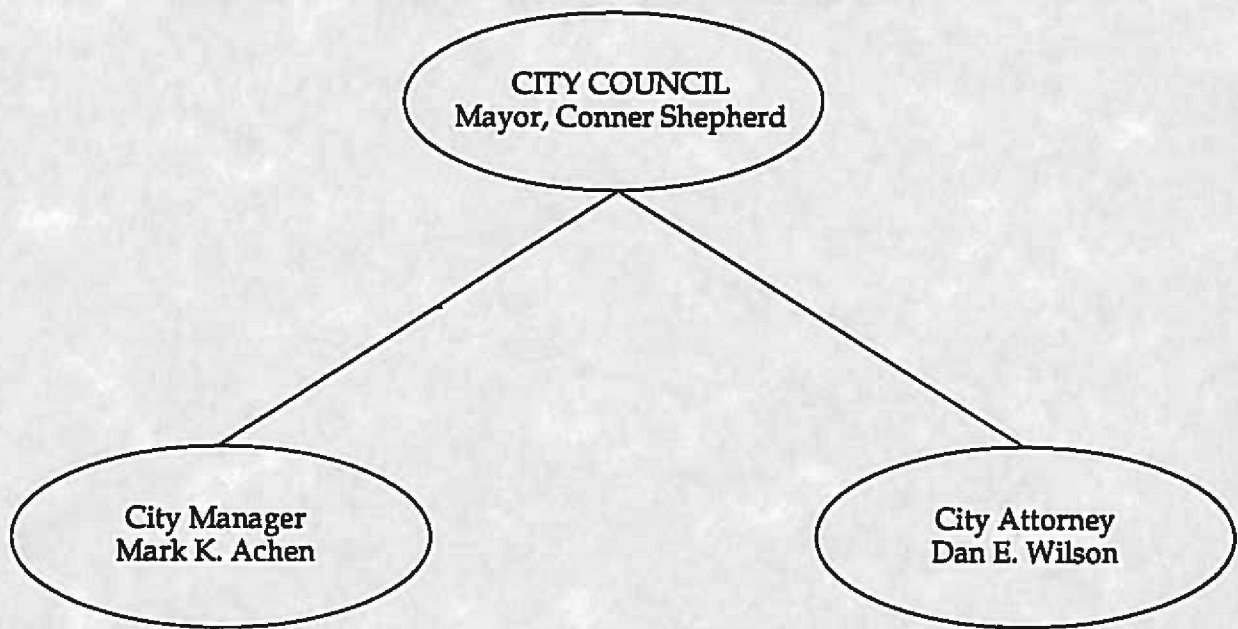
MAJOR OPERATING CATEGORIES AS A PERCENT OF TOTAL OPERATING EXPENDITURES

Personnel Services	53.8%	52.1%	52.1%	49.2%	53.3%	55.6%
Nonpersonnel Operating	44.8%	46.2%	46.6%	49.0%	45.1%	43.1%
Operating Capital	1.4%	1.7%	1.3%	1.7%	1.6%	1.3%
TOTAL OPERATING	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

PERCENTAGE CHANGE BY MAJOR CATEGORY	1989 ACT -TO- 1990 ACT	1990 ACT -TO- 1991 REV	1991 ORG -TO- 1991 REV	1991 REV -TO- 1992 BUD	1992 BUD -TO- 1993 BUD
Personnel Services	6.8%	12.4%	1.1%	8.5%	7.0%
Nonpersonnel Operating	13.8%	26.3%	12.5%	(7.7%)	(2.1%)
Operating Capital	35.5%	20.1%	46.1%	(7.8%)	(15.8%)
TOTAL OPERATING	10.3%	11.1%	7.0%	0.3%	2.5%
Major Capital	73.1%	(13.3%)	(14.8%)	(25.7%)	(1.9%)
Contingency	0.0%	0.0%	(84.2%)	437.6%	28.3%
TOTAL USE OF FUNDS	21.9%	11.6%	(3.7%)	(0.5%)	3.3%

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CITY ADMINISTRATION



THIS PAGE HAS BEEN RESERVED FOR YOUR NOTES

CITY ADMINISTRATION

FUNCTION

CITY ADMINISTRATION, composed of the City Council, City Manager, and City Attorney offices, provides policy direction and organizational leadership for the City. The Visitor and Convention Bureau is also accounted for in this section.

The seven-member City Council is elected on a non-partisan basis to four-year overlapping terms. Five members are elected from districts, two members are elected at large. The Mayor and Mayor Pro Tem are selected by the Council for one-year terms.

The Council serves as the community's legislative body, responsible for enacting City ordinances, appropriating funds to conduct City business, and providing policy direction to City staff. The Council appoints the City Manager, City Attorney, and Municipal Court Judge.

The City Manager provides administrative leadership for the organization, directs and coordinates all City services, and implements policies and goals set by the City Council. The City Manager develops and presents information and policy recommendations to the Council for its consideration.

The City Attorney provides legal services to the City Council and the various City operating departments, as well as representing the City in legal actions. The City Attorney also serves in an advisory capacity by interpreting federal, state, and local laws as they pertain to the conduct of City business and provision of municipal services.

The Visitor and Convention Bureau, under direction of the City Manager's Office is charged with promoting Grand Junction to outside markets, increasing the number of people who travel to or through Grand Junction, as well as increasing the number of days visitors stay in our community.

MAJOR ACCOMPLISHMENTS - 1991.

- Hired the City's first Community Development Director
- Hired new Police Chief upon retirement of previous Chief
- Implemented the City's first two-year budget
- Adopted Strategic Plan for Arts and Culture
- Restructured Municipal Court as a Court of Record
- Initiated Sales Tax Audit Program
- Negotiated successful annexation/dissolution plan with Ridges Metro District and information program for residents, resulting in 95% voter approval
- Completed joint venture with Clifton Water District to relocate water tank in conjunction with new fire station
- Expanded VCB offices and hired Group Sales Manager
- Increased VCB brochure requests/mailings 285%
- Increased visitor calls on 1-800 line by 40%
- Initiated important master planning efforts - South Downtown, Parks and Recreation, MPO, Northwest Area

SIGNIFICANT BUDGET ISSUES

The most significant items contributing to the increases in the budget for City Administration are related to the operations of the Visitor and Convention Bureau (VCB). The addition of two full-time VCB employees (from 1991 to 1993) and other costs associated with an enhanced marketing program should pay dividends through an increase in the volume of conventions and tourist activity throughout the community. Also, the addition of a Senior Administrative Secretary position to assist both the Assistant to the City Manager and the Assistant City Attorney, was approved late in 1991 and also contributes to the increase in personnel expenditures.

FUTURE OUTLOOK

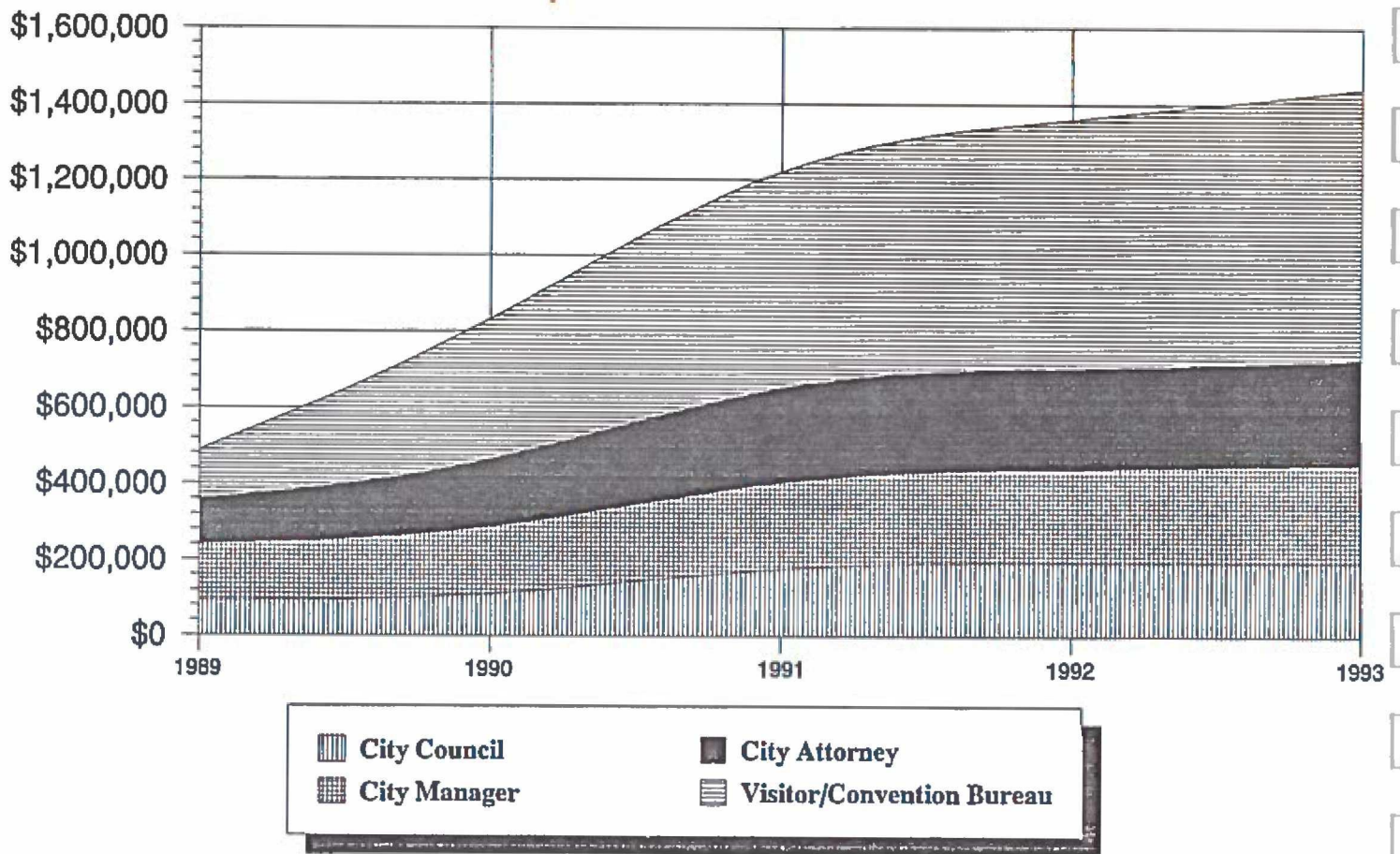
During 1992 a high priority will be continuing the City's pro active approach to informing residents about annexation of urban and developing areas. We hope to effect a smooth transition of services to the Ridges neighborhood upon completion of the annexation process.

Focusing on relationships with, and addressing issues of mutual concern with other governmental and quasi-governmental agencies will also be important in 1992. Particular energy will be focused on resolution of issues with the Ute Water conservancy District, and on issues the City has in common with Mesa County, including the Persigo Sewer System, the Parks and Recreation Master Plan, and the Transportation Development Plan undertaken by MesAbility.

The ever-changing arena of environmental law and its impact on City operations is expected to challenge City departments throughout 1992 and beyond. We also hope to build greater awareness and support of all City services and visitor marketing services through a regular community information program.

An additional internal focus will be to extend consent-building skills throughout the mid-managers and supervisors, and to expand employee involvement in quality improvement efforts.

CITY ADMINISTRATION **Expenditure Trends, By Division / Function** *1989 Actual - 1993 Budget*



CITY ADMINISTRATION

Expenditures By Division

EXPENDITURES BY DIVISION / FUNCTION	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Council	\$90,747	\$94,731	\$131,459	\$192,669	\$193,456	\$193,328
City Manager	150,094	167,183	216,028	238,768	245,309	259,567
City Attorney	115,995	172,961	217,548	263,798	261,327	271,722
TOTAL CITY ADMINISTRATION	\$356,836	\$434,875	\$565,035	\$695,235	\$700,092	\$724,617
Visitor/Convention Bureau	130,357	368,637	574,959	596,228	658,080	716,047
TOTAL EXPENDITURES	\$487,193	\$803,512	\$1,139,994	\$1,291,463	\$1,358,172	\$1,440,664

BUDGET BY DIVISION, AS A PERCENT OF TOTAL CITY ADMINISTRATION

City Council	25.4%	21.8%	23.3%	27.7%	27.6%	26.7%
City Manager	42.1%	38.4%	38.2%	34.3%	35.0%	35.8%
City Attorney	32.5%	39.8%	38.5%	37.9%	37.3%	37.5%
TOTAL CITY ADMINISTRATION	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Visitor/Convention Bureau As A Percent Of Total	26.8%	45.9%	50.4%	46.2%	48.5%	49.7%

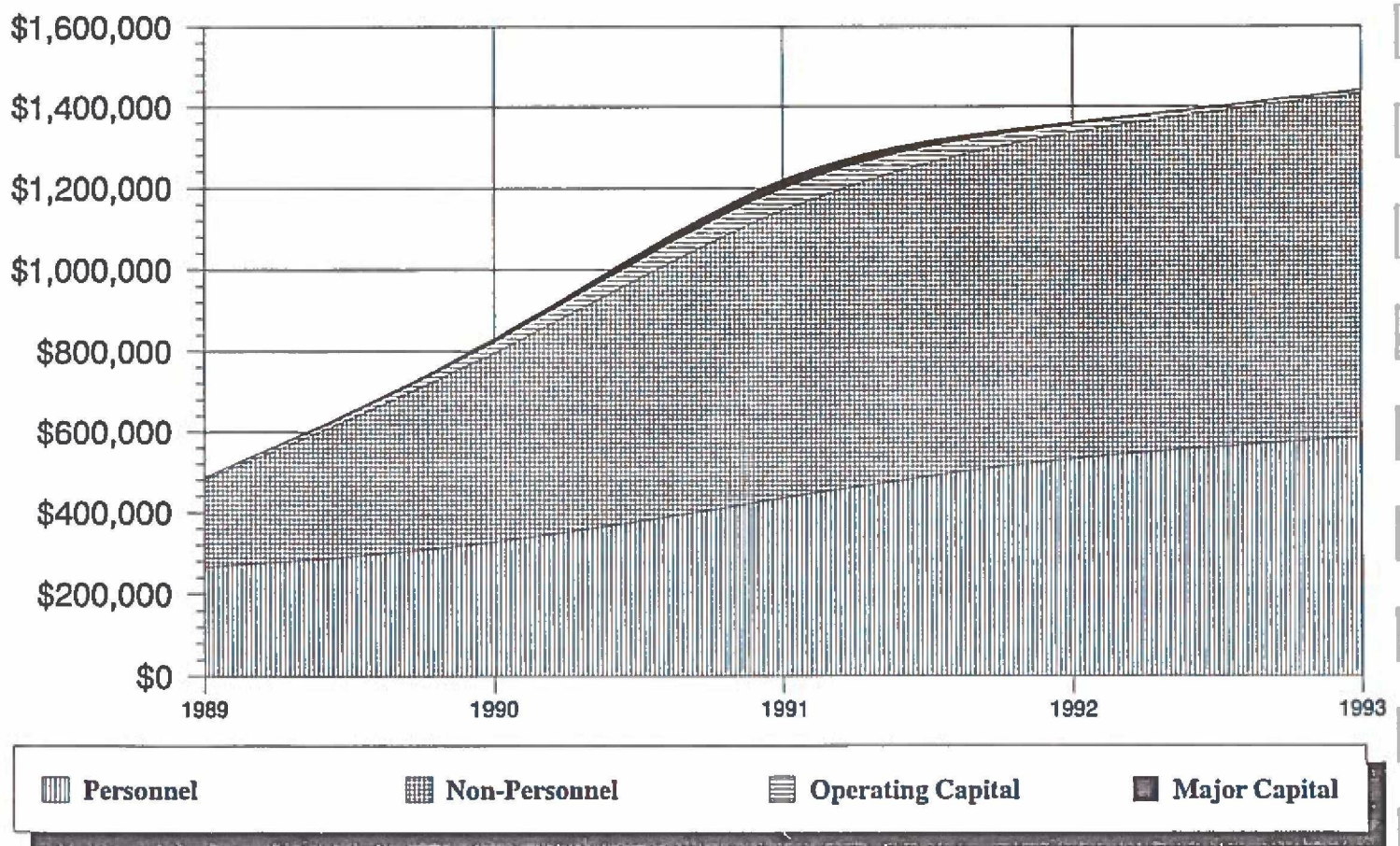
FULL-TIME EMPLOYEES

City Council	0.0	0.0	0.0	0.0	0.0	0.0
City Manager	2.5	2.5	2.5	3.0	3.0	3.0
City Attorney	1.5	2.5	2.5	3.0	3.0	3.0
TOTAL CITY ADMINISTRATION	4.0	5.0	5.0	6.0	6.0	6.0
Visitor/Convention Bureau	0.0	2.0	2.0	3.0	4.0	5.0
TOTAL: FT-Employees	4.0	7.0	7.0	9.0	10.0	11.0

CITY ADMINISTRATION

Expenditure Trends, By Major Category

1989 Actual - 1993 Budget



CITY ADMINISTRATION

Expenditures By Category

EXPENDITURES BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$266,123	\$315,051	\$391,486	\$438,296	\$541,403	\$583,902
Operating Regular	\$156,299	\$342,854	\$314,988	\$334,975	\$385,458	\$405,951
Contractual Services	52,396	116,401	336,338	352,374	325,536	349,283
Interfund Charges	0	0	0	0	0	0
Special Projects	7,000	2,911	58,500	62,205	95,750	91,440
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$215,695	\$462,166	\$709,826	\$749,554	\$806,744	\$846,674
Operating Capital	5,375	19,480	5,682	70,613	10,025	10,088
TOTAL OPERATING	\$487,193	\$796,698	\$1,106,994	\$1,258,463	\$1,358,172	\$1,440,664
Major Capital	0	6,814	33,000	33,000	0	0
TOTAL EXPENDITURES	\$487,193	\$803,512	\$1,139,994	\$1,291,463	\$1,358,172	\$1,440,664

MAJOR OPERATING CATEGORIES AS A PERCENT OF TOTAL OPERATING EXPENDITURES

Personnel Services	54.6%	39.5%	35.4%	34.8%	39.9%	40.5%
Nonpersonnel Operating	44.3%	58.0%	64.1%	59.6%	59.4%	58.8%
Operating Capital	1.1%	2.4%	0.5%	5.6%	0.7%	0.7%
TOTAL OPERATING	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

PERCENTAGE CHANGE BY MAJOR CATEGORY	1989 ACT -TO- 1990 ACT	1990 ACT -TO- 1991 REV	1991 ORG -TO- 1991 REV	1991 REV -TO- 1992 BUD	1992 BUD -TO- 1993 BUD
Personnel Services	18.4%	39.1%	12.0%	23.5%	7.8%
Nonpersonnel Operating	114.3%	62.2%	5.6%	7.6%	4.9%
Operating Capital	262.4%	262.5%	1,142.7%	(85.8%)	0.6%
TOTAL OPERATING	63.5%	58.0%	13.7%	7.9%	6.1%
Major Capital	0.0%	384.3%	0.0%	(100.0%)	0.0%
TOTAL EXPENDITURES	64.9%	60.7%	13.3%	5.2%	6.1%

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: CITY ADMINISTRATION

=====

GOAL: To Continue to Annex Urban and Urbanizing Areas Adjacent
to the City

=====

PURPOSE - WHY

To bring into the corporate limits the urban area and its residents who comprise the greater Grand Junction community; to protect the long-term economic future of the community; to more equitably distribute the costs and benefits of City services.

OBJECTIVE - HOW

1. Educate the community about the benefits of annexation, and dispel rumors and misinformation.
2. Work to build informed consent of residents in areas under consideration for annexation.
3. Annex areas with recorded powers-of-attorney.

PERFORMANCE MEASURE

1. Produce and distribute information about annexation and speak about annexation and City services at various public forums.
2. Personally contact residents of annexing areas and provide accurate information; seek opportunities to work with neighborhoods.
3. Pursue phased annexation strategy; adopt annexation ordinances.

WHO

City Council, City Manager, All Department Directors

WHEN

12/31/92 - Ongoing

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: CITY ADMINISTRATION

=====

GOAL: To Greatly Enhance Two-Way Communications between the City
and its Current and Future Citizens

=====

PURPOSE - WHY

To develop a better relationship with citizens, based on better understanding; to better understand citizens' needs and opinions; to help citizens better understand the issues the City faces and the services the City provides

OBJECTIVE - HOW

1. Develop and implement a Communications Strategic Plan which includes both listening and speaking components.
2. Actively seek opportunities to put the City's message before the public via the media; seek opportunities to improve the media's understanding of City issues and City services.

PERFORMANCE MEASURE

1. Successful implementation of Communications Strategic Plan
2. Meetings held with representatives of all local media

WHO

City Council, City Managers, Assistant to City Manager, All Department Directors

WHEN

12/31/92 - Ongoing

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: CITY ADMINISTRATION

=====

GOAL: To Make the Grand Junction Community More User-Friendly
to Visitors

=====

PURPOSE - WHY

To enhance the visitors' ease in finding information about Grand Junction's amenities; to help visitors find the area businesses and attractions they seek; to enhance visitors' satisfaction with their Grand Junction experience; and to enhance tourism as part of Grand Junction's economic base.

OBJECTIVE - HOW

1. Relocate the VCB Visitor Center closer to, and more visible from, the I-70 interchange at Horizon Drive.
2. By joint efforts of VCB and a citizen committee, develop a long-term master plan for entryways, signage and Kiosks for visitor information, and propose to City Council for consideration in 1993 budget process.

PERFORMANCE MEASURE

1. Successful completion of relocation of Visitor Center
2. Successful completion of visitor information plan and begin initial steps

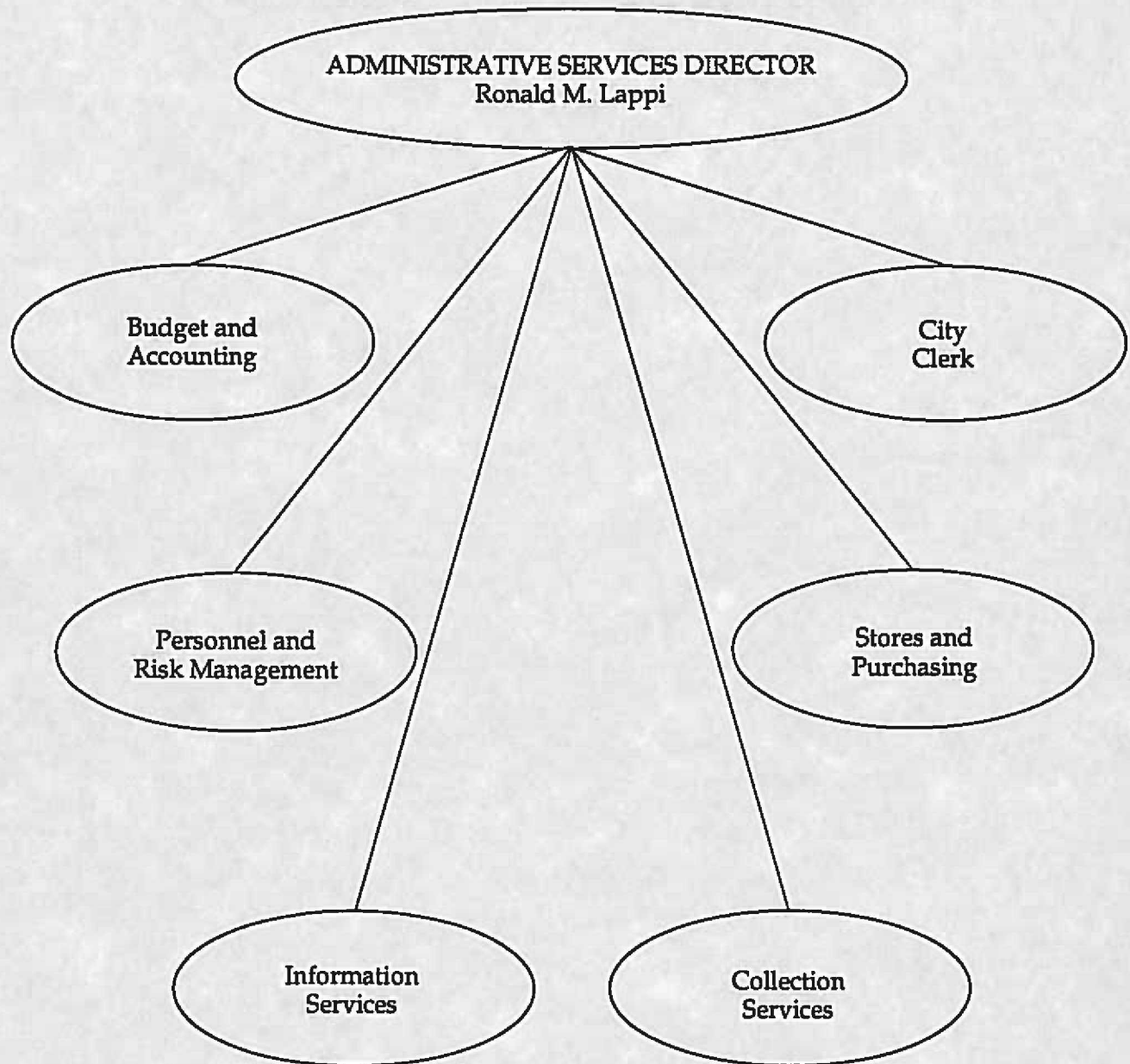
WHO

VCB Board and Staff

WHEN

12/31/92

ADMINISTRATIVE SERVICES DEPARTMENT



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ADMINISTRATIVE SERVICES DEPARTMENT

FUNCTION

The Administrative Services Department of the City of Grand Junction is a multifaceted support department providing numerous services to the public and other city departments. The department consists of seven (7) major divisions including Administration, Budget & Accounting, Personnel & Risk Management, Information Services, Collection Services, Stores / Purchasing, and the City Clerk.

The Administration division is comprised of the Director and an Administrative Analyst. The Director is responsible for the management and coordination of the various divisions and the interrelationships with other city departments and communication with the City Manager and City Council. The Analyst's primary role is one of analytical and technical support with focus on the budget preparation, presentation and reporting and related special projects.

The Budget & Accounting division provides services which can be segregated into accounting, cash management, reporting, and controlling functions. Accounting includes the receipting and verification of revenues for utilities, taxes, grants, and other revenues; expenditure control and recording through purchase order entry and invoicing, petty cash check control and processing, debt payments, and wire transfers; budget control and balancing throughout the budget process; and fixed asset recording. Cash Management includes the revenue and expenditure process, bank reconciliations, and investments. Many financial reports are prepared for many individuals and organizations, the most significant report prepared by this division is the comprehensive annual financial report. Controlling functions are included in all of the above as internal controls. Also included is the enforcement process for sales and use taxes and franchise fees.

The Personnel/Risk Management division provides a wide range of services to ensure effective selection and retention of the city's work force. The more traditional services provided include recruitment, testing and selection; salary and fringe benefit administration and classification; policy and procedure administration; payroll processing and administration; and central personnel records maintenance. Additional services include coordination of city-wide training programs, development and administration of recognition and incentive programs, production of employee communication materials, employee counseling, development and administration of work place safety and loss control programs, and property and liability claims management. The division is staffed with a manager who oversees all of the foregoing activities, a personnel analyst who assists with the more traditional personnel services, a risk manager who heads the safety, loss control and property/liability areas as well as the city's self funded worker's compensation program, and three clerical/support personnel.

FUNCTION (continued)

Information Services is the data processing unit for the city. This division consists of the Information Services Manager and seven (7) full time employees who are divided into three sections. The programming section consists of two (2) Programmer Analyst positions who's job is to support and maintain the city's financial application programs and central computer systems. The city's six network systems and over 160 personal computers are supported by two (2) PC Programmer Specialist positions and one (1) PC Maintenance Technician. These networks and personal computer systems provide the city staff with electronic mail, word processing, spreadsheet and data base functions as well as the use of a variety of special use applications and access to the central mainframe systems. The operations section consists of two (2) Computer Operators who are responsible for running the daily batch processing programs, systems backup, and report preparation and delivery. The division manager, in addition to coordinating the efforts of the three sections, also maintains and supports the city's telephone and data communications requirements.

The **Collection Services** division is a diverse group consisting of eight (8) individuals separated into five major sections. The function of the Collections section includes insuring that all outstanding billings and delinquent accounts are collected and credited to the appropriate revenue accounts. The Accounts Receivable section is responsible for the billing of all services provided by city departments including; cemetery contracts, false alarms, rescue squad calls, special police services, use of park facilities, and water and sewer taps. The Utility Billing section provides customer service and billing for water, sanitation and sewer treatment customers for services rendered by the Public Works & Utility Department. The Municipal Court section is responsible for processing all moving and non-moving violations issued by the Police Department and for summonses issued for other city ordinance violations. Court hearings are scheduled and all fines for these violations and parking citations are collected by the Municipal Court Clerk. The Parking section includes the enforcement of metered parking areas through the issuance of parking citations, as well as parking meter maintenance.

The **Purchasing** division provides an effective central purchasing program, by means of competition on the basis of fair and equal opportunity extended to qualified persons and firms interested in selling to the City. City agencies may obtain needed goods and services at competitive costs consistent with suitable quality and time of performance. This division operates with five (5) full-time employees and one (1) division manager. The division is divided into three operational sections: Central Purchasing, Inventory Warehousing and the Print Shop. Central Purchasing consists of a Purchasing Agent, Senior Buyer and Administrative Secretary; responsibilities include formulation and implementation of purchasing rules and regulations, acquisition of goods and services for all departments, and the disposition of surplus property. Inventory Warehousing consists of a Stores Clerk and Accounting Clerk (half-time) who are responsible for receiving, stocking and issuing common use commodities to all City agencies and on a limited basis, other political sub-divisions of the State. The Print Shop consists of a Print Shop Operator and Accounting Clerk (half-time) who are responsible for all copying, printing and reproduction work requested by City departments.

FUNCTION (continued)

The City Clerk's Office consists of two full-time employees and a 3/4 time position. Their primary functions are to maintain the City's official records, conduct municipal elections, issue liquor and beer licenses, provide for the sale of cemetery plots and records management for the City cemeteries. In addition, this division responds to a major portion of citizen inquiries concerning City policies, ordinances and procedures, and is Clerk of the Council for official meetings and hearings.

MAJOR ACCOMPLISHMENTS - 1991

Administration

- Developed written comprehensive investment policies and strategies that were adopted and approved by the City Council.
- Developed and implemented a new fund balance/working capital model for all operating funds for the 1992 budget.
- A new paid-time-off program was developed and implemented in lieu of the traditional leave program.
- Developed a new pre-tax supplemental retirement program for general employees.
- Received the GFOA Distinguished Budget Presentation Award for the City's 1991 Municipal Budget Document
- A comprehensive fiscal analysis for the annexation of the Ridges Metropolitan District significantly contributed to the successful annexation,

Budget & Accounting

- Received the GFOA Certificate of Achievement for Excellence in Financial Reporting for the 1990 CAFR
- Established the City's Sales & Use Tax Audit Program
- The Sales Tax Ordinance was rewritten in conjunction with state-wide efforts for conformity
- Implementation of the City's new Investment Policy
- Flexible spending accounts were implemented in conjunction with the Personnel Division

Personnel / Risk Management

- Developed and implemented a flexible reimbursement account plan through which employees may pay medical and dependent care expenses with pre-tax dollars
- Designed and prepared a recommendation to implement a more flexible lower accrual Paid Time Off and Long-Term Disability package to replace the existing sick leave and vacation programs
- Defined issues and prepared recommendations to implement a more competitive, pre-tax retirement program for non-sworn employees
- In cooperation with Mesa State College's Continuing Education Program, implemented a pilot program to address work place literacy issues
- Formed a Multi-cultural Committee to assist managers in improving communications and their understanding of the human diversity within the organization
- Completed the allocation of claims costs to departments based on each department's loss experience

MAJOR ACCOMPLISHMENTS - 1991 (continued)

Information Services

- Completed the installation and upgrade of city-wide local area network systems and installed E-Mail Communications programs
- Acquired Netware Engineer Certification by DP support staff
- Purchased and installed the Parking Citation Management System
- Purchased and installed the Cemetery Management System
- Corrected problems and installed enhancements to over 75 financial application programs
- Completed a training program for the City Council on the use of the new E-Mail system
- Assisted in the installation of a GIS System for Public Works

Collection Services

- Completed a verification survey of all utility customers
- Implementation of the Parking Citation Management System
- Completion of a ten year revenue and expenditure comparative analysis for the operations of the Joint Sewer System
- Implementation of the new rates for flow line customers
- Redesigned the utility bills for use with the new payment processing Optical Character Reader

Stores / Purchasing

- Council approval of the revised Purchasing Manual for the City adopted by Council resolution
- The Print Shop completed 717 printing jobs, a 23% revenue increase
- Realized a 28% increase (74-95) in the number of Competitive Sealed Bids and Requests For Proposals
- Conducted an energy audit with assistance from the Phillips Lighting Corporation resulting in the replacement of old lamps with energy saving florescent and incandescent bulbs throughout most of the City buildings and facilities
- Sponsored the annual City/County Auction
- Issued over 105,000 items through the central stores warehouse

City Clerk

- Implemented a Cemetery Management System software package for cemetery records automation
- Successful completion of the April 2, 1991 General Municipal Election
- Interviewed, hired and trained a new part-time Accounting Clerk
- Provided increased support services to other City departments related to current and future annexations
- Responded to a significant increase in requests for information by both the general public and city staff, and processed an increased number of liquor license surveys and issuances.

SIGNIFICANT BUDGET ISSUES

The major factor contributing to the Administrative Services Department's budgeted increase from 1991 to 1992 is the inclusion of \$95,000 in major capital budgeted by the Information Services Division to upgrade the existing telephone communications system. The large percentage increase in the Operating Capital category is related to the city-wide Personal Computer Replacement Program. The 15.3% increase shown in the Personnel Services category is due to overall salary and benefit cost increases and the expenses associated with the Sales & Use Tax Auditor position for the entire year. This position was only budgeted for a partial year in 1991.

FUTURE OUTLOOK

The ever changing environment in which we operate provides the Administrative Services Department with many challenges and opportunities to improve upon the efficiency and quality of the many services which are provided to both the community and other city departments. The implementation of technological improvements such as new voice and data communication systems, a management and budget computer aided review system in addition to enhanced personnel and customer service programs, are all examples of the means which will be used to accomplish these objectives.

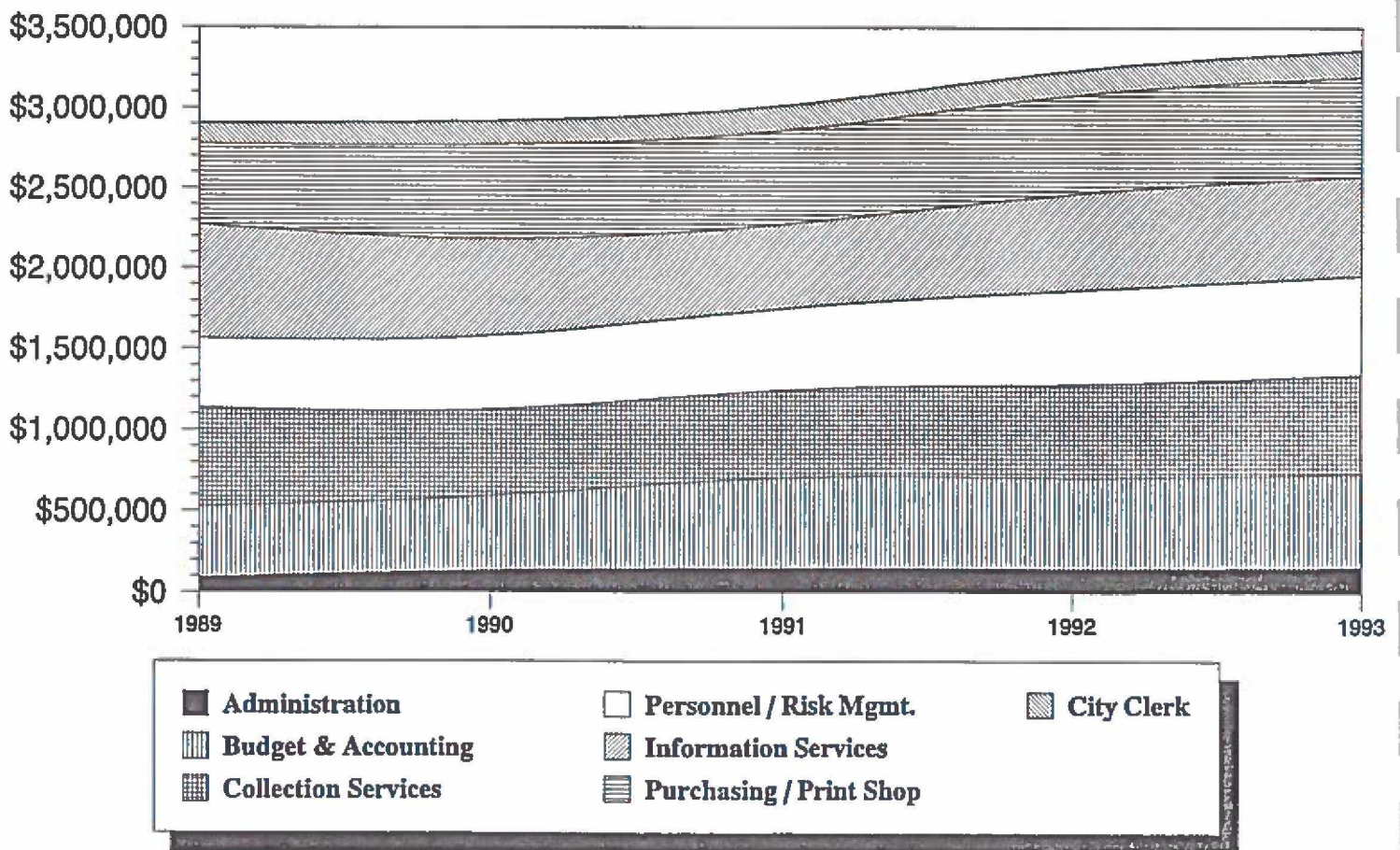
The quality and work ethic shared by all of the people in this department is the cornerstone which allows the Administrative Services Department to be innovative and progressive in its quest for continued improvement in the services provided to the community and other city departments.

The only significant roadblock to future improvements in systems and procedures is the lack of office space in City Hall which decreases potential overall effectiveness and efficiencies.

ADMINISTRATIVE SERVICES DEPARTMENT

Expenditure Trends, By Division / Function

1989 Actual - 1993 Budget



ADMINISTRATIVE SERVICES DEPARTMENT

Expenditures By Division

EXPENDITURES BY DIVISION / FUNCTION	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Administration	\$92,449	\$145,311	\$134,504	\$157,421	\$147,467	\$160,299
Budget & Accounting	437,213	428,780	497,289	587,763	545,979	574,354
Collection Services	610,136	512,645	529,859	537,811	579,786	607,727
Personnel / Risk Mgmt.	426,043	455,641	497,978	493,975	589,020	613,789
Information Services	710,167	607,509	475,940	480,353	629,876	619,687
Purchasing / Print Shop	501,429	612,042	559,635	562,041	622,349	617,964
City Clerk	130,186	147,806	156,008	159,664	153,382	165,807
	-----	-----	-----	-----	-----	-----
TOTAL EXPENDITURES	\$2,907,623	\$2,909,733	\$2,851,213	\$2,979,028	\$3,267,859	\$3,359,627
	=====	=====	=====	=====	=====	=====

BUDGET BY DIVISION, AS A PERCENT OF TOTAL

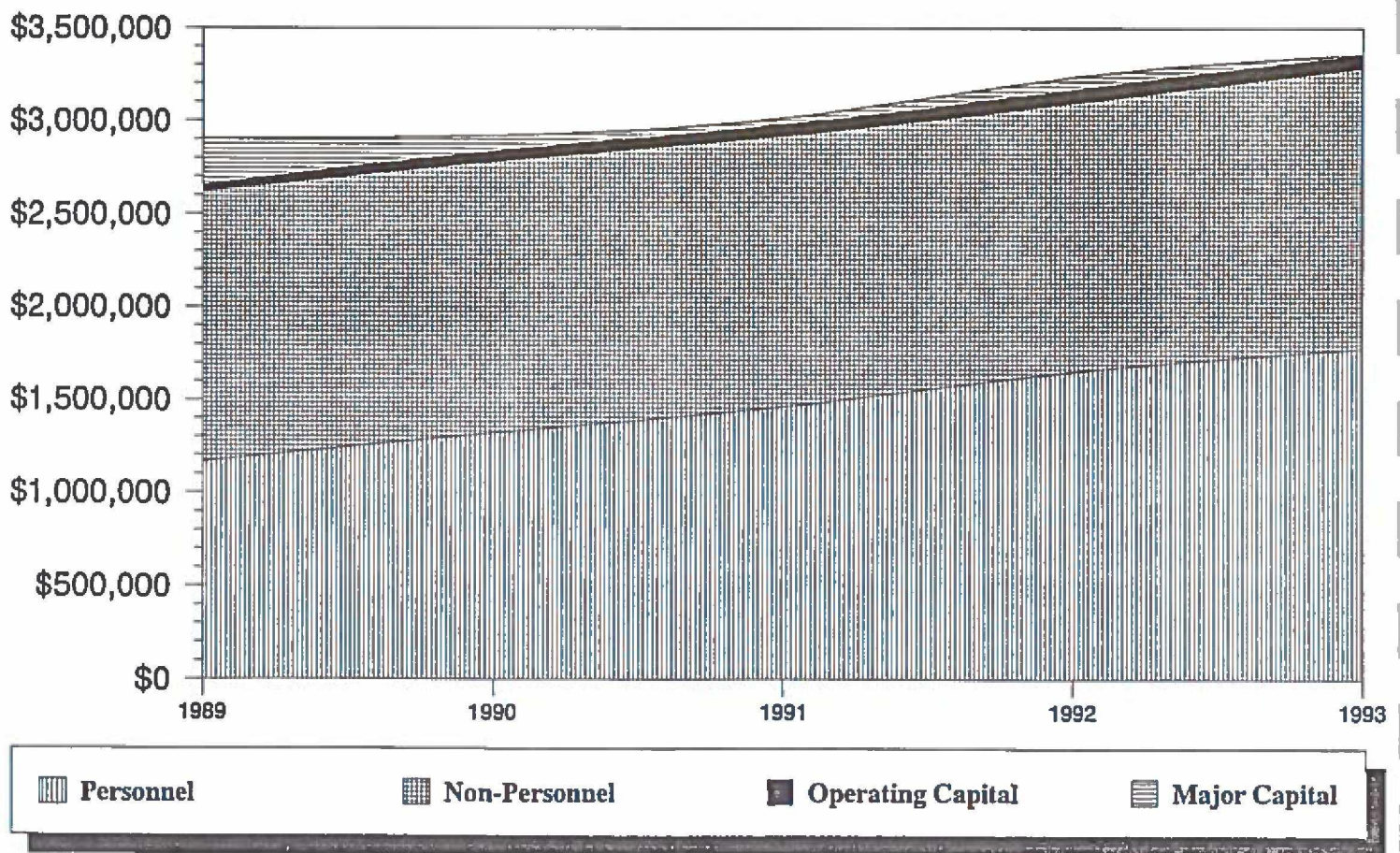
Administration	3.2%	5.0%	4.7%	5.3%	4.5%	4.8%
Budget & Accounting	15.0%	14.7%	17.4%	19.7%	16.7%	17.1%
Collection Services	21.0%	17.6%	18.6%	18.1%	17.7%	18.1%
Personnel / Risk Mgmt.	14.7%	15.7%	17.5%	16.6%	18.0%	18.3%
Information Services	24.4%	20.9%	16.7%	16.1%	19.3%	18.4%
Purchasing / Print Shop	17.2%	21.0%	19.6%	18.9%	19.0%	18.4%
City Clerk	4.5%	5.1%	5.5%	5.4%	4.7%	4.9%
	-----	-----	-----	-----	-----	-----
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	=====	=====	=====	=====	=====	=====

FULL-TIME EMPLOYEES

Administration	2.0	2.0	2.0	2.0	2.0	2.0
Budget & Accounting	8.0	8.0	8.0	9.0	9.0	9.0
Collection Services	7.0	7.0	7.0	7.0	7.0	7.0
Personnel / Risk Mgmt.	4.5	5.0	5.0	6.0	6.0	6.0
Information Services	8.0	8.0	7.0	8.0	8.0	8.0
Purchasing / Print Shop	6.5	6.0	6.0	6.0	6.0	6.0
City Clerk	2.0	2.0	2.0	2.0	2.0	2.0
	-----	-----	-----	-----	-----	-----
TOTAL: FT-Employees	38.0	38.0	37.0	40.0	40.0	40.0
	=====	=====	=====	=====	=====	=====

ADMINISTRATIVE SERVICES DEPARTMENT

Expenditure Trends, By Major Category
1989 Actual - 1993 Budget



ADMINISTRATIVE SERVICES DEPARTMENT

Expenditures By Category

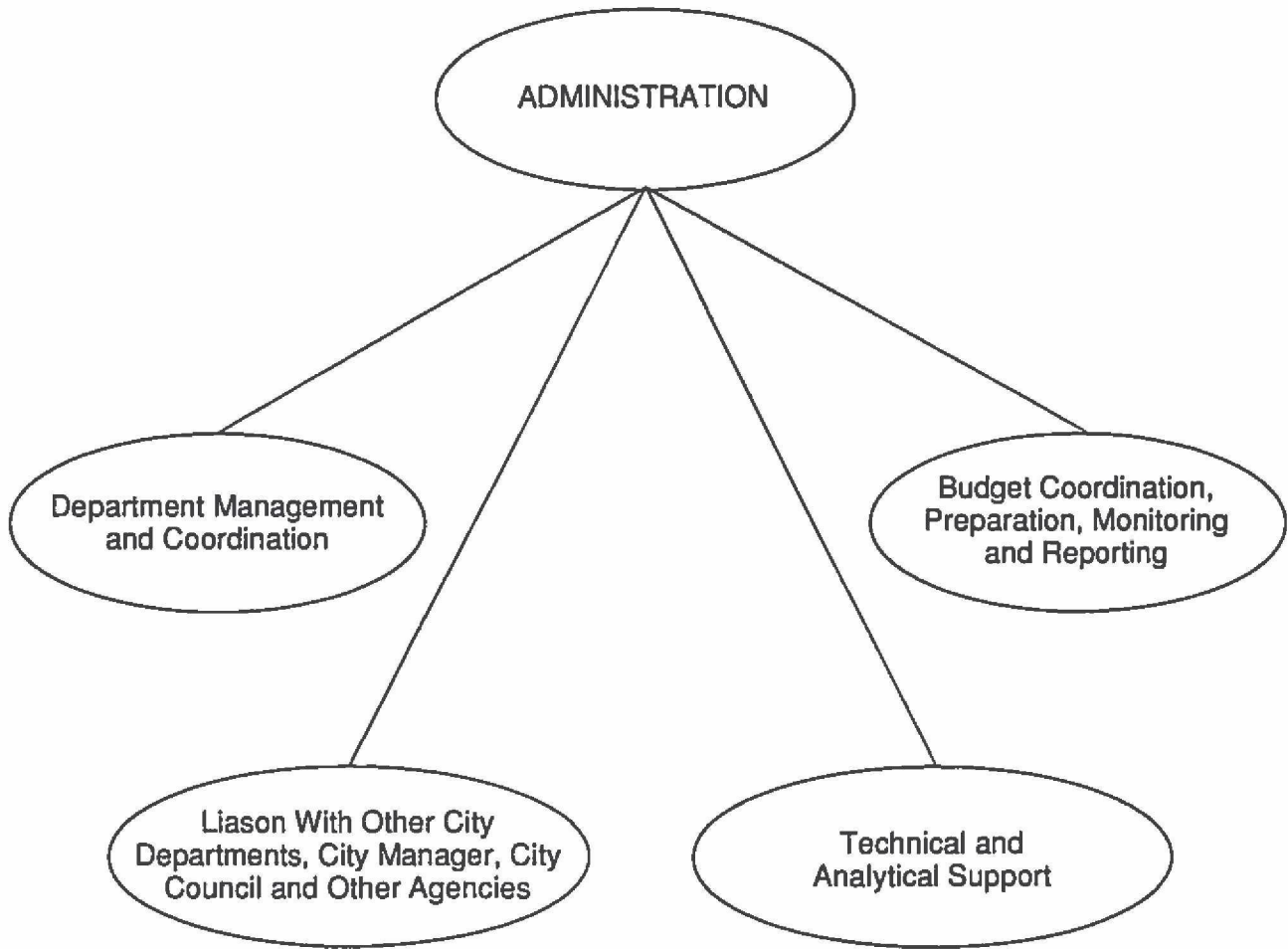
EXPENDITURES BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$1,163,099	\$1,324,915	\$1,406,855	\$1,446,392	\$1,667,999	\$1,772,999
Operating Regular	\$825,317	\$914,167	\$828,536	\$932,635	\$873,200	\$908,628
Contractual Services	572,272	526,100	564,034	512,621	516,942	591,834
Interfund Charges	0	0	6,188	6,301	6,203	6,337
Special Projects	57,050	15,658	0	9,360	27,545	4,860
Debt Service	0	6,988	0	0	0	0
Nonpersonnel Operating	\$1,454,639	\$1,462,913	\$1,398,758	\$1,460,917	\$1,423,890	\$1,511,659
Operating Capital	36,079	63,638	15,600	56,719	80,970	74,969
TOTAL OPERATING	\$2,653,817	\$2,851,467	\$2,821,213	\$2,964,028	\$3,172,859	\$3,359,627
Major Capital	253,806	58,266	30,000	15,000	95,000	0
TOTAL EXPENDITURES	\$2,907,623	\$2,909,733	\$2,851,213	\$2,979,028	\$3,267,859	\$3,359,627

MAJOR OPERATING CATEGORIES AS A PERCENT OF TOTAL OPERATING EXPENDITURES

Personnel Services	43.8%	46.5%	49.9%	48.8%	52.6%	52.8%
Nonpersonnel Operating	54.8%	51.3%	49.6%	49.3%	44.9%	45.0%
Operating Capital	1.4%	2.2%	0.6%	1.9%	2.6%	2.2%
TOTAL OPERATING	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

PERCENTAGE CHANGE BY MAJOR CATEGORY	1989 ACT -TO- 1990 ACT	1990 ACT -TO- 1991 REV	1991 ORG -TO- 1991 REV	1991 REV -TO- 1992 BUD	1992 BUD -TO- 1993 BUD
Personnel Services	13.9%	9.2%	2.8%	15.3%	6.3%
Nonpersonnel Operating	0.6%	(0.1%)	4.4%	(2.5%)	6.2%
Operating Capital	76.4%	(10.9%)	263.6%	42.8%	(7.4%)
TOTAL OPERATING	7.4%	3.9%	5.1%	7.0%	5.9%
Major Capital	(77.0%)	(74.3%)	(50.0%)	533.3%	(100.0%)
TOTAL EXPENDITURES	0.1%	2.4%	4.5%	9.7%	2.8%

ADMINISTRATIVE SERVICES DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: ADMINISTRATIVE SERVICES

DIVISION: ADMINISTRATION

GOAL: Improve the City-wide financial management practices and effectively communicate these procedures and results to our citizens and taxpayers

PURPOSE - WHY

To ensure the efficient and effective practices in all areas in order to provide the most cost effective use of our citizen tax dollars.

OBJECTIVE - HOW

1. Improve automated systems wherever possible
2. Develop a Budget-In-Brief for distribution throughout the community
3. Evaluate and improve manual systems and practices
4. Develop an award winning budget document including a comprehensive goal setting and performance measurement system
5. Contribute financial information to the City's bi-monthly newsletter

PERFORMANCE MEASURE

Successful implementation of all the above programs

WHO

Administrative Services Director, Budget Coordinator

WHEN

Various times throughout 1992 with all projects objectives completed by December 31, 1992

GOAL: Ensure the smooth transition of special districts into the City of Grand Junction as they are annexed and abolished.

PURPOSE - WHY

Residents of areas being annexed, especially those in special districts, need to be assured that services will be maintained or improved after annexation.

OBJECTIVE - HOW

1. Archive and/or transfer official records when needed
2. Restructure existing debt to reduce costs to citizens where possible
3. Take over cash balances, create necessary funds
4. Develop billing systems for utilities and standby fees

PERFORMANCE MEASURE

The successful and timely completion of these tasks for each district

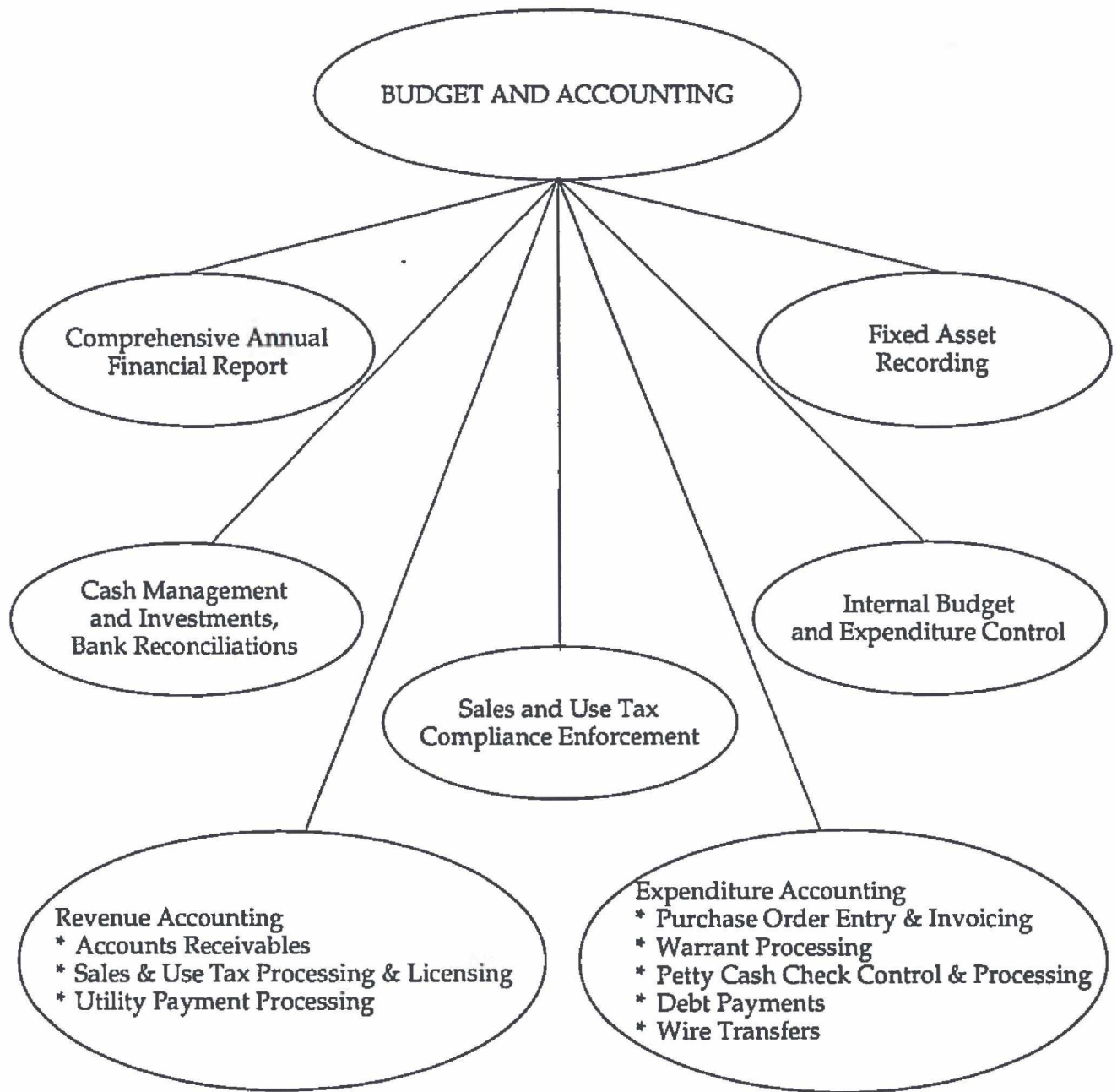
WHO

Administrative Services Director and staff

WHEN

Continual process

ADMINISTRATIVE SERVICES DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: ADMINISTRATIVE SERVICES DIVISION: BUDGET & ACCOUNTING

GOAL: Unaudited financial reports will be prepared for each calendar quarter on all reported funds by fund group.

PURPOSE: Citizens, city leadership, and management are in need of accurate, periodic financial information to gage their progress of the year as it compares to the budget and previous year(s) data.

OBJECTIVES:

1. Identify, schedule, and prepare the standard monthly journal entries to be processed by the 15th of each month.
2. Design statement formats for all fund types which will provide basic financial information.
3. Make adjusting journal entries in a timely manner.
4. Prepare a narrative which describes in general terminology the results of quarterly activity.

PERFORMANCE MEASURE

The performance measure will be the timely issuance of the reports.

WHO:

Controller

WHEN:

End of the month following each calendar quarter

GOAL: A new management and budgeting computer aided review system will be implemented.

PURPOSE: The current accounting system does not provide needed information on detail transactions. The current level of detail generated by the system does not provide good data for account management or budget review. Duplicate PC systems are maintained to generate this type of information, requiring a double or triple entry process. The new system will allow the capture of budget and actual transaction data in a form usable for the purposes with single entry, while preserving flexibility in formatting.

OBJECTIVES: General system design has been accomplished, including file structures, and data elements. Existing programs needing changes have been identified and the changes are in process.

- Report and screen layouts and changes are being prepared.
- Additional programming needs are being identified.
- Processing changes and requirements will be addressed.
- The processes will be presented to management.
- Testing of the completed programs will be conducted.
- Users will be trained.
- Historic and current data will be converted.
- Refinements will continue based on user response.

PERFORMANCE MEASURE

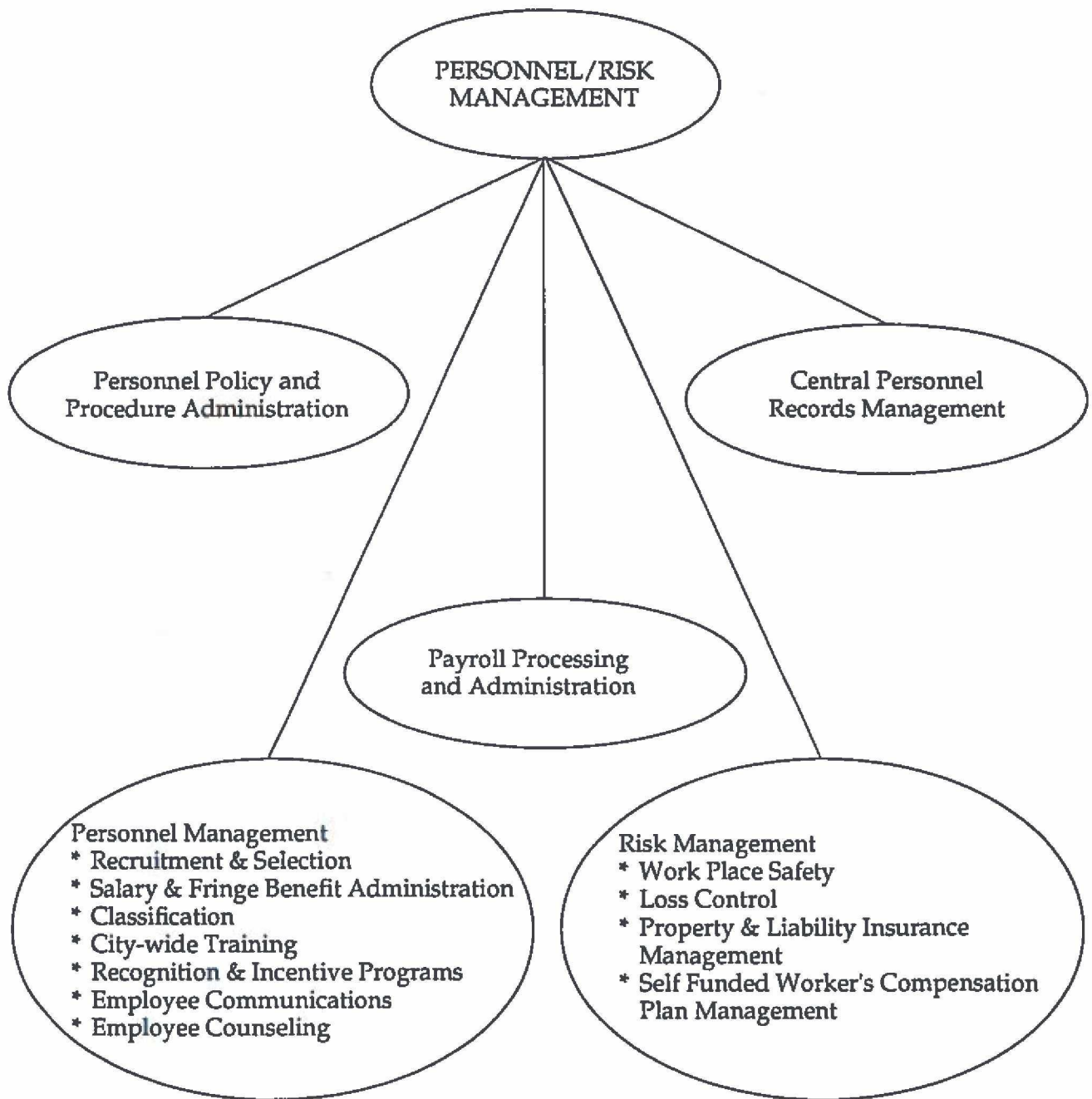
Acceptance of the system for usage by the management team and the users of the system for the 1992 budget season.

WHO:

The Controller will coordinate with Information Services on the design and implementation of the system.

WHEN: System in place and operational by July 1, 1992.

ADMINISTRATIVE SERVICES DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: ADMINISTRATIVE SERVICES DIVISION: PERSONNEL/RISK MGMT.
=====

GOAL: To develop, evaluate and implement programs which support the needs of and enhance the quality of the City work force.

=====

PURPOSE - WHY

1. To promote the professional and personal development of employees
2. To ensure city compliance with employment regulations
3. To optimize manpower and other resources to improve the efficiency of operations.

OBJECTIVE - HOW

Following is a list of programs to be evaluated and/or implemented: new employee orientation, volunteer program, workplace literacy program, Americans with Disabilities Act compliance plan, automated personnel system, development of numerous handbooks and procedural guides to improve independent handling of personnel/payroll/risk management issues.

PERFORMANCE MEASURE

Successful implementation of these programs.

WHO

The entire Personnel staff

WHEN

12/31/92
=====

GOAL: Improve the involvement of Risk Management in departmental loss control efforts.

=====

PURPOSE - WHY

To keep departments aware of losses and costs, and to inform and assist with specific loss control recommendations to reduce those costs.

OBJECTIVE - HOW

List of programs to be implemented or enhanced: safety training, incentive and other programs as appropriate for loss control. City-wide light duty program. Quarterly worker's compensation loss analysis to departments and safety committee, Completion of 1991 summary loss control analysis including recommended departmental loss control measures.

PERFORMANCE MEASURE

Successful implementation of these programs

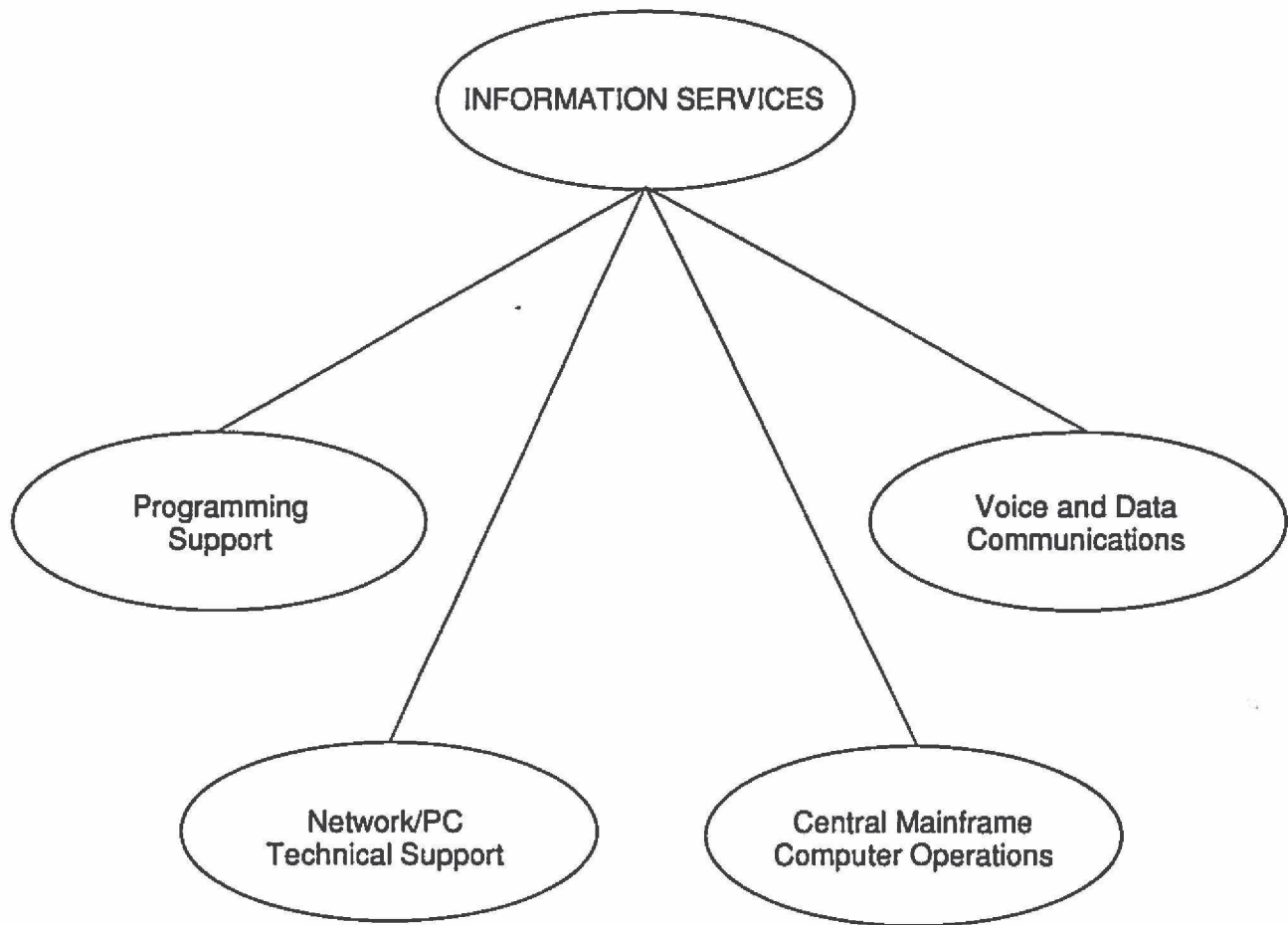
WHO

Risk Manager

WHEN

12/31/92
=====

ADMINISTRATIVE SERVICES DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: ADMINISTRATIVE SERVICES

DIVISION: INFORMATION SERVICES

GOAL: Provide enhanced voice and data communications services to all city departments.

PURPOSE - WHY

To consolidate the city's many service areas onto a common system that provides both voice and data communications. This will enable the city to take advantage of the technological advancements made in the communications field and thus increase productivity and reduce the costs of maintenance and support.

OBJECTIVE - HOW

1. Replace the City Hall PBX with a state of the art digital switch.
2. Install a compatible switch to service the City Shops complex.
3. Replace the Police Department PBX with a compatible switch.
4. Link the Fire Station communications to the Police Department.
5. Link the City Hall, Police/Fire and City Shops switches together.

PERFORMANCE MEASURE

1. Write RFP for proposed system and submit to vendors.
2. Install selected systems.

WHO

1. Information Services Manager.
2. Vendor and city staff.

WHEN

1. February 1, 1992
2. December 31, 1992

GOAL: Improve the use of data processing and automation technology throughout the organization.

PURPOSE - WHY

Simplify the work flow permitting more time to be allocated to the discernment of the data used in the decision making process. Provide for more accurate and timely information to both city staff and users of city services. Expand the capacities of the city's work force.

OBJECTIVE - HOW

1. Enhance the central computer and network software capabilities.
2. Implement all appropriate and necessary technological improvements
3. Improve the proficiency of city staff in use of computer services.

PERFORMANCE MEASURE

1. Completion of program correction and change requests as needed.
2. Fulfillment of computer related projects budgeted for in 1992.
3. Provide city staff training in use of computer programs.

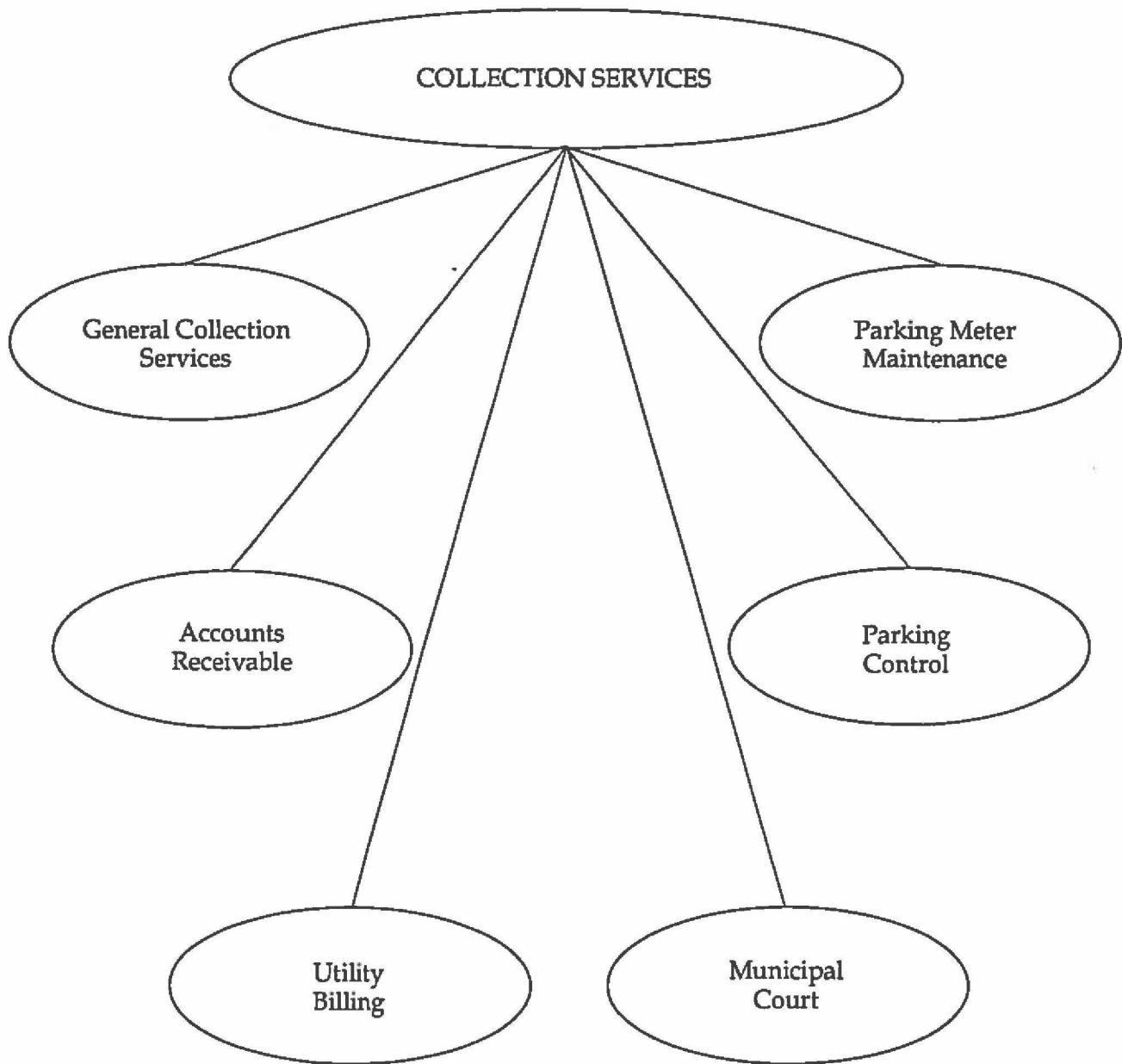
WHO

1. PC Programmer Specialists/Programmer Analysts
2. PC Programmer Specialists/Programmer Analysts/PC Maintenance Tech.
3. Information Services Manager/PC Programmer Specialists.

WHEN

- 1.) December 31, 1992
- 2.) December 31, 1992
- 3.) December 31, 1992

ADMINISTRATIVE SERVICES DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: ADMINISTRATIVE SERVICES DIVISION: COLLECTION SERVICES

GOAL: Improve the efficiency and responsiveness of the Customer Service operations.

PURPOSE - WHY

1. To augment customer and public relations
2. To obtain higher level of professionalism
3. To provide services in the most efficient and economical manner possible

OBJECTIVE - HOW

1. Cross Train employees in all related areas with in the Department
2. Provide continued educational training opportunities
3. Automate operations which require technological improvement

PERFORMANCE MEASURE

1. Proficiency rating in all related areas for subject employees
2. Completed automation of applicable municipal court functions

WHO

1. Collection Supervisor, Accounting Clerks
2. Municipal Court Clerk, Informations Services Program

WHEN

- 1) on going 2) 5/1/92

GOAL: Implement a Records Management System, both retention and retrieval, which will benefit the City organization as a whole.

PURPOSE - WHY

Make available the right information in the right place at the right time for the right people at the lowest cost in the best media for their use.

OBJECTIVE - HOW

1. Through the input of the Taskforce as to the types of records retention periods, and types of record use.
2. Evaluation of media available for different type of records
3. Recommendation to Department Heads and Council as to type of media and cost of implementation

PERFORMANCE MEASURE

1. Completion of all taskforce surveys
2. Presentation of recommendation to Department Heads and Council
3. Implementation of Program

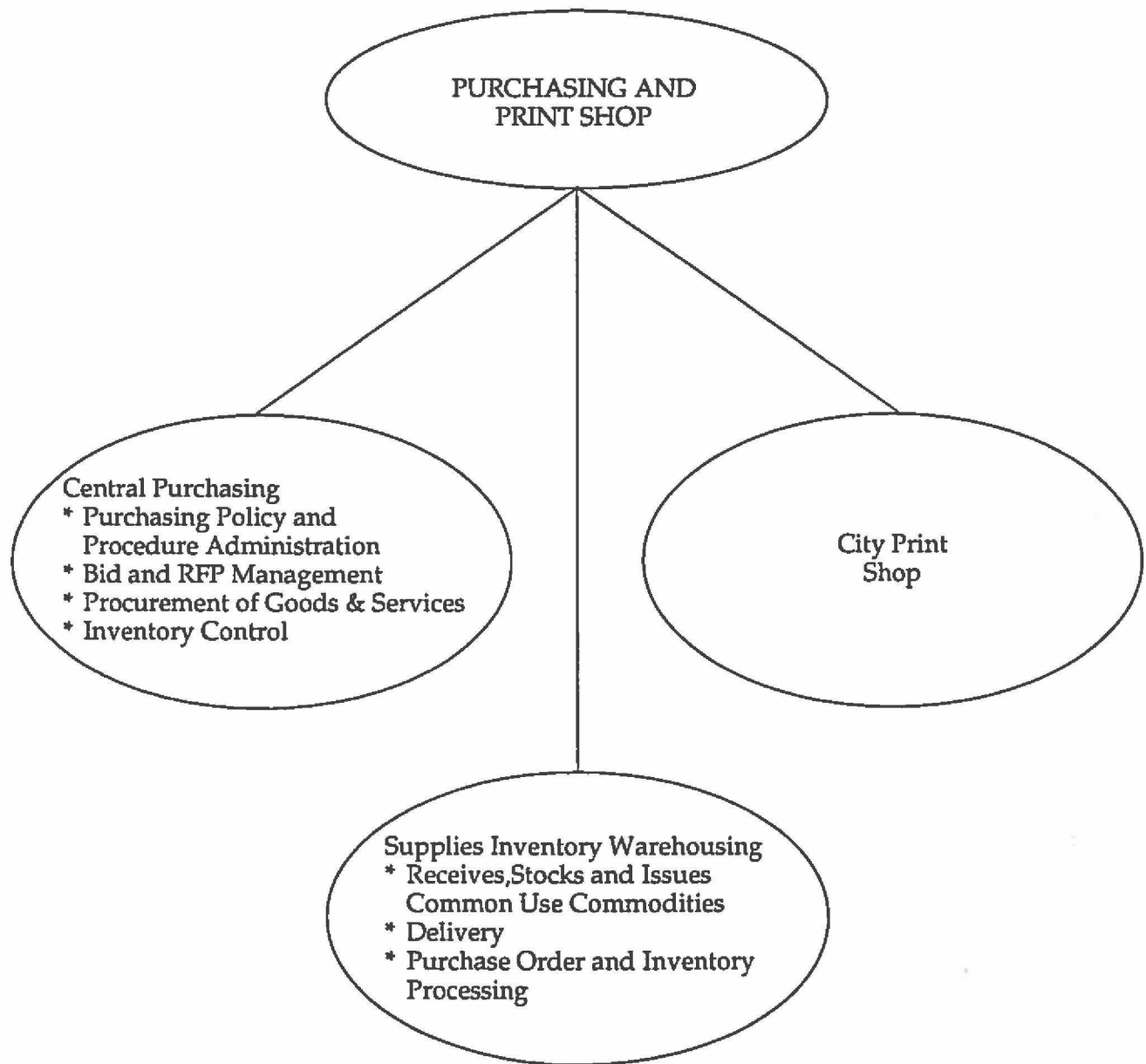
WHO

1. City Departments, through their taskforce member.

WHEN

- 1) 3/1/92 2) 5/1/92 3) 7/1/92

ADMINISTRATIVE SERVICES DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: ADMINISTRATIVE SERVICES

DIVISION: PURCHASING

GOAL: Maximize investment recovery through judicious disposal of City surplus equipment.

PURPOSE - WHY

Generally, in the past, equipment replacement specifications were written to include trade allowances for used equipment. By following dealer disposal of City equipment, it is clear the City will realize additional revenue through the outright sale and/or auction of City used vehicles and equipment.

OBJECTIVE - HOW

Experiment with different methods of equipment disposal to ascertain the most advantageous method. Methods to be utilized include direct sale via local newspaper advertisement, City Auction, consignment, and participation in equipment sales coordinated by local equipment dealers and auctioneers.

PERFORMANCE MEASURE

Juxtaposition of the revenues realized from each sale method compared to recent trade allowances for similar type equipment. Revenue estimates will be determined prior to all sales; estimates based on NADA retail value, equipment publications and dealer estimates.

WHO

Purchasing Agent and Senior Buyer

WHEN

May 4, 1992

GOAL: Develop and implement new computerized bidders list maintained by the Purchasing Division setting out the names and addresses of suppliers of various goods and services from whom bids, proposals, and quotations can be solicited.

PURPOSE - WHY

To simplify the input of vendor list applications and to develop a larger database of potential bidders thereby increasing the competition for taxpayer dollars.

OBJECTIVE - HOW

With assistance of Programmer Specialist, rewrite the current software developed by Advanced Procurement Systems.

PERFORMANCE MEASURE

Completion of program rewrite. Complete reload existing database. Update vendor list. Evidence of increased vendor competition for City business.

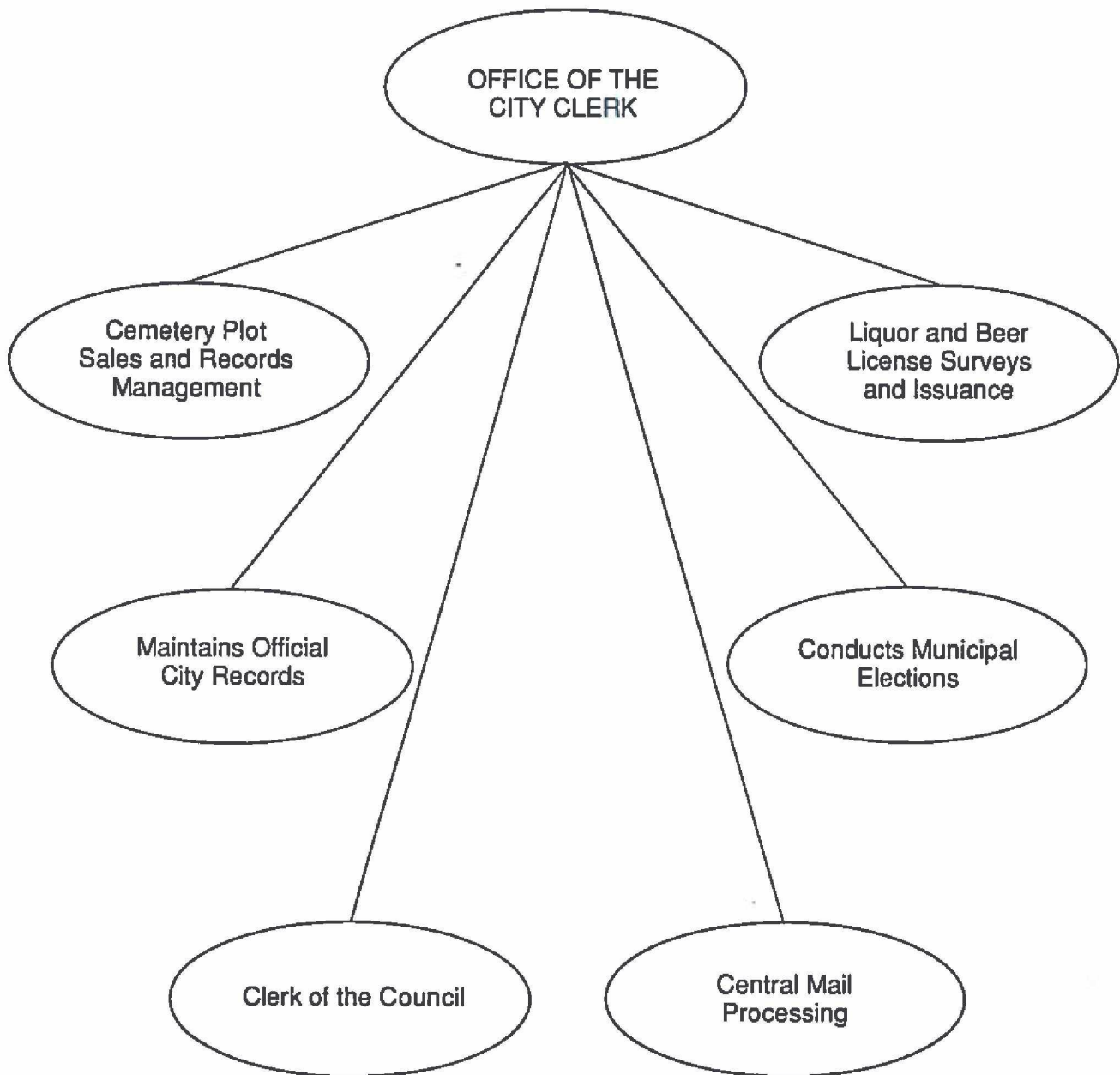
WHO

Purchasing Agent, Senior Buyer and Programmer Specialist.

WHEN

December 31, 1992

ADMINISTRATIVE SERVICES DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: ADMINISTRATIVE SERVICES

DIVISION: CITY CLERK

GOAL: Improve the retention and retrieval methods used for maintaining the Code of Ordinances, index to the City Council Minutes, and official City records and documents.

PURPOSE - WHY

To provide accessibility of legislation and official City records and documents to City Staff and to the public; to reduce the time required for staff research and copying; and to maintain compliance with archival retention legislation.

OBJECTIVE - HOW

1. Selection of vendor/vendors to provide the software packages
2. Identification and purging of duplicate records

PERFORMANCE MEASURE

1. The implementation of the software packages
2. Records identified and number of duplicates purged

WHO

City Clerk Staff, Data Processing Staff, Records Management Task Force

WHEN

1. June 30, 1992
2. December 31, 1992

GOAL: Improve the method used to redraw and revise Municipal Election District boundaries

PURPOSE - WHY

To provide easy access to the 1990 Census data for the City of Grand Junction and the metropolitan area; ability to integrate within the existing manual redistricting program; and the data can be used for future revision of the boundaries as future annexations are added to the City.

OBJECTIVE - HOW

1. Selection of vendor to provide the software package

PERFORMANCE MEASURE

1. The implementation of the software package
2. Completion of the redrawn Municipal Election District boundaries

WHO

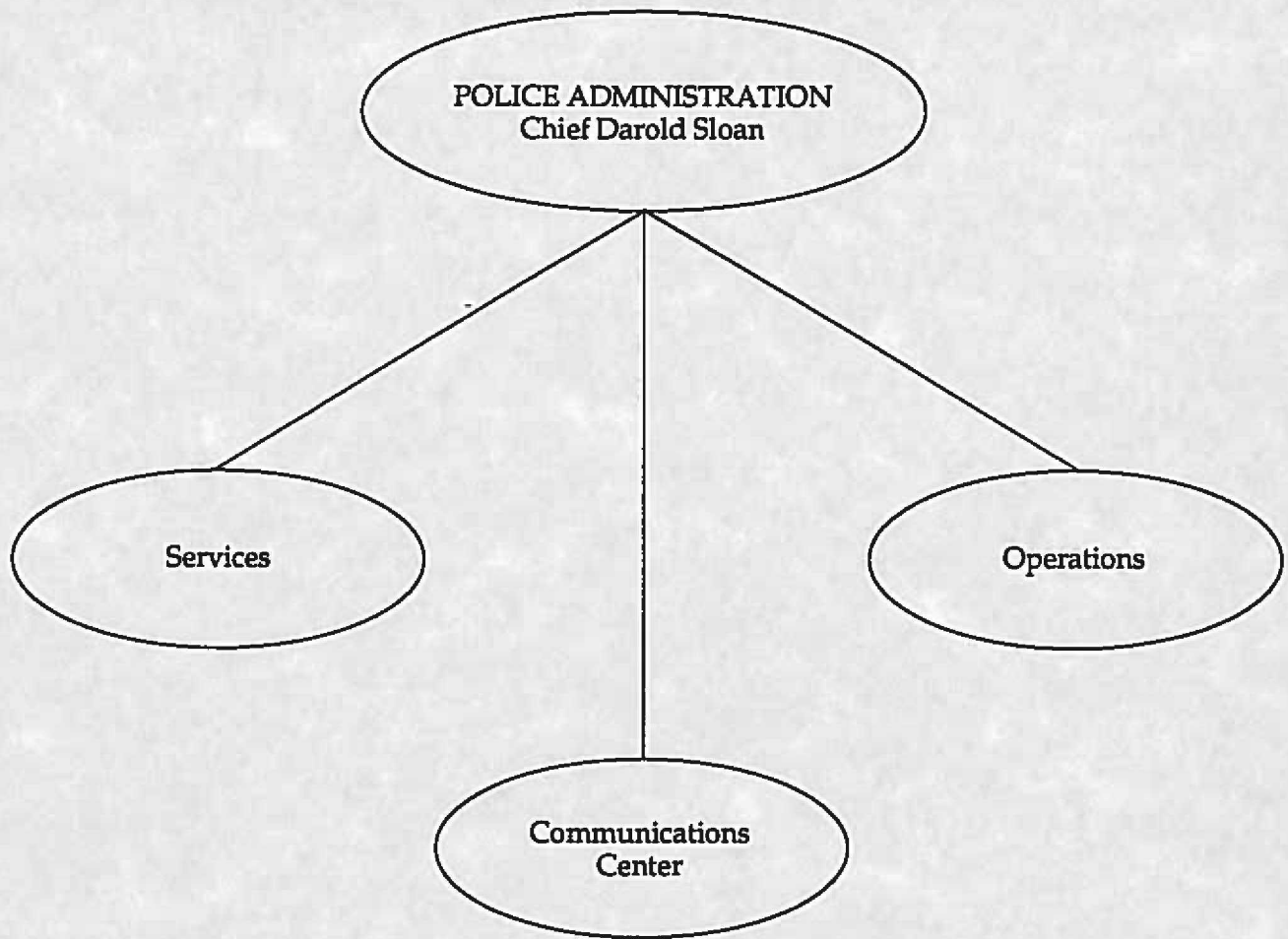
City Clerk Staff, Data Processing Staff

WHEN

1. April 30, 1992
2. December 1, 1992

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POLICE DEPARTMENT



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POLICE DEPARTMENT

FUNCTION

The Grand Junction Police Department is a nationally accredited agency which provides a full range of police protection services for the urban city of Grand Junction, Colorado. In addition to Police Administration, the department is organized around three major divisions; Services, Operations and Communications. There are 106 full-time employees and 1 half-time employee authorized. 69 of the 106.5 are sworn employees and 37.5 are non-sworn.

The **Services Division** provides support services for the entire department including record keeping and analysis, the crime laboratory, police training, crime prevention, community relations, the school resource program and budget control.

The functions of the **Operations Division** include Uniform Patrol, Investigations and other special functions such as the canine unit and special services (SSU) team. Operations provides the basic police services for the protection of life and property, traffic management and the apprehension of violators and criminals.

The **Communications Division** maintains and operates the full service Enhanced Emergency 911 Dispatch Center providing contractual services to all of the local law enforcement agencies, fire protection districts and medical emergency response groups throughout Mesa County.

The overall mission and goals of the City of Grand Junction Police Department include; the prevention and deterrence of crime, the apprehension of offenders, the recovery of lost and stolen property, expediting the movement of traffic and providing general service to the public for the good of the people of the community.

MAJOR ACCOMPLISHMENTS - 1991

Administration

- Successful retirement of Chief Bob Evers and the selection and hiring of the new Chief of Police, Darold Sloan
- The creation and implementation of the mill tailings relocation and police station reconstruction plan

MAJOR ACCOMPLISHMENTS - 1991 (Continued)

Services

- Obtained a \$6,000 grant for a Spectrometer Computer upgrade which is used for blood, drug and evidence analysis
- Participated in the successful completion of the Police Reserve Academy
- Realized the goal of having each of the Lieutenants successfully complete a major Command Management School
- Established a Crime Prevention / Community Relations office at the Mesa Mall

Patrol

- Re-established the department's Canine Program
- Obtained a Victim Witness Assistance Law Enforcement Grant which enabled the K-9 Officer to attend a 10 week training school
- Hired and trained two additional Patrol Officers
- Procured a D.U.I. Enforcement Grant
- Developed and implemented a revised Report Writing Manual
- Established an on-going task force with the District Attorney and the Alcohol-Tobacco-Firearms Federal Agency in an effort to solve the recent bombing cases
- Coordinated city-wide traffic and security measures during the visit by President Bush.
- Responded to a record number of citizen requests for service and investigated a record number of homicides and other serious crimes.

Communications Center

- Technological improvements were made to the E-911 emergency dispatch system
- Conducted site visits for the selection of new Computer Aided Dispatch and automated Records Management Systems.

SIGNIFICANT BUDGET ISSUES

A \$31,000 DUI Enforcement grant was approved for 1992 with \$16,000 of it earmarked for the purchase of a new DUI enforcement vehicle.

\$161,957 was approved in the CIP budget for remodeling of the Police Department.

Replacement of marked police vehicles was approved in the 1992 budget.

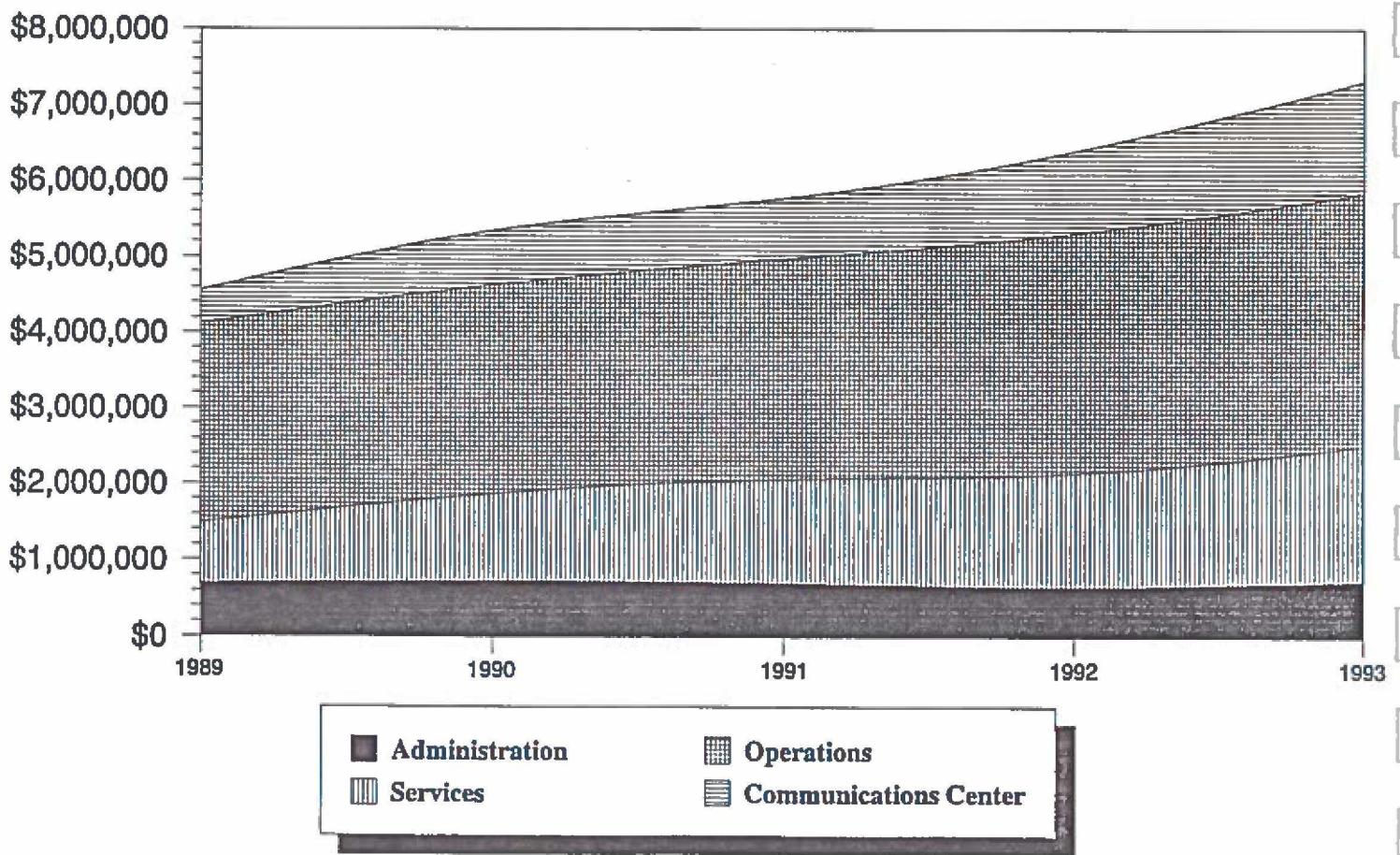
Three sworn and 4.5 non-sworn positions were added to the authorized strength of the Department for 1992. The three sworn positions will be filled in the Police Officer rank, three non-sworn will be filled by additional Telecommunicator positions, 1 non-sworn will be filled by a new Community Service Officer and the half-time position will assist in the property/evidence area.

FUTURE OUTLOOK

The Police Department will continue to provide a full range of urban services through existing programs, enhanced through community based problem solving, modernized communication systems and the increased ability to capture, store and analyze statistical data.

Some organizational changes will occur in 1992 as the department moves toward the direction outlined by Chief Darold Sloan. The Police Department building will also under go uranium mill tailings remediation in 1992 and 1993, which will require that Police Department operations be temporarily relocated to another site.

POLICE DEPARTMENT **Expenditure Trends, By Division / Function** *1989 Actual - 1993 Budget*



POLICE DEPARTMENT

Expenditures By Division

EXPENDITURES BY DIVISION / FUNCTION	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Administration	\$690,624	\$737,904	\$793,245	\$719,034	\$622,052	\$732,695
Services	795,088	1,176,373	1,299,766	1,390,012	1,446,278	1,777,902
Operations	2,629,803	2,755,606	2,815,821	2,864,748	3,201,413	3,336,401
	-----	-----	-----	-----	-----	-----
SUBTOTAL: POLICE SERVICES	\$4,115,515	\$4,669,883	\$4,908,832	\$4,973,794	\$5,269,743	\$5,846,998
Communications Center	439,262	780,311	681,701	735,838	1,074,550	1,469,797
	-----	-----	-----	-----	-----	-----
TOTAL EXPENDITURES	\$4,554,777	\$5,450,194	\$5,590,533	\$5,709,632	\$6,344,293	\$7,316,795
	=====	=====	=====	=====	=====	=====

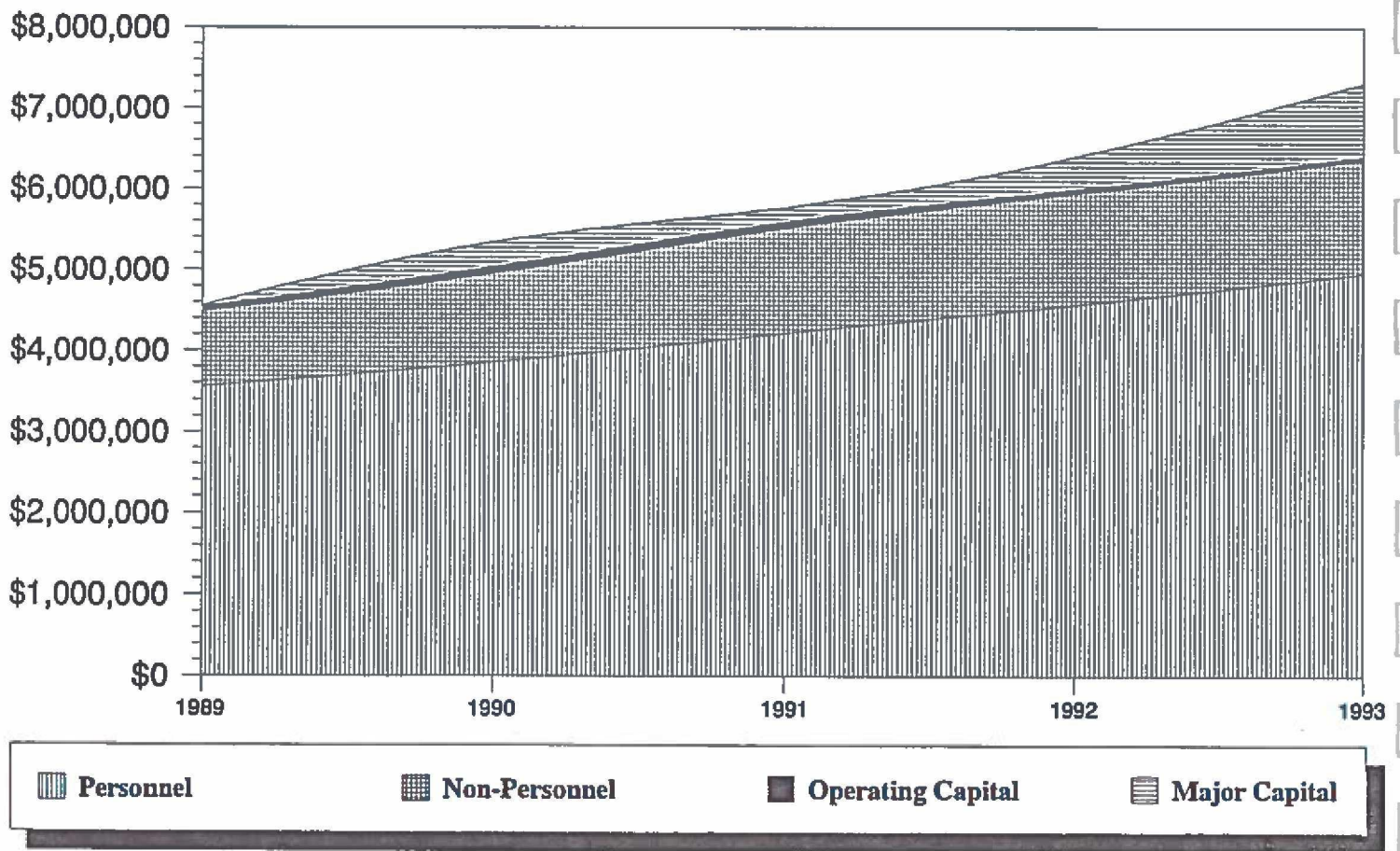
BUDGET BY DIVISION, AS A PERCENT OF TOTAL GENERAL POLICE SERVICES

Administration	16.8%	15.8%	16.2%	14.5%	11.8%	12.5%
Services	19.3%	25.2%	26.5%	27.9%	27.4%	30.4%
Operations	63.9%	59.0%	57.4%	57.6%	60.8%	57.1%
	-----	-----	-----	-----	-----	-----
TOTAL: POLICE SERVICES	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	=====	=====	=====	=====	=====	=====
County-wide Communications Center As A Percent Of Total	9.6%	14.3%	12.2%	12.9%	16.9%	20.1%

FULL-TIME EMPLOYEES

Administration	9	9	9	9	10	10
Services	18	19	19	19	19	19
Operations	51	53	55	55	58	58
	-----	-----	-----	-----	-----	-----
SUBTOTAL: Police Services	78	81	83	83	87	87
Communications Center	16	16	16	16	19	19
	-----	-----	-----	-----	-----	-----
TOTAL: FT-Employees	94	97	99	99	106	106
	=====	=====	=====	=====	=====	=====

POLICE DEPARTMENT **Expenditure Trends, By Major Category** *1989 Actual - 1993 Budget*



POLICE DEPARTMENT

Expenditures By Category

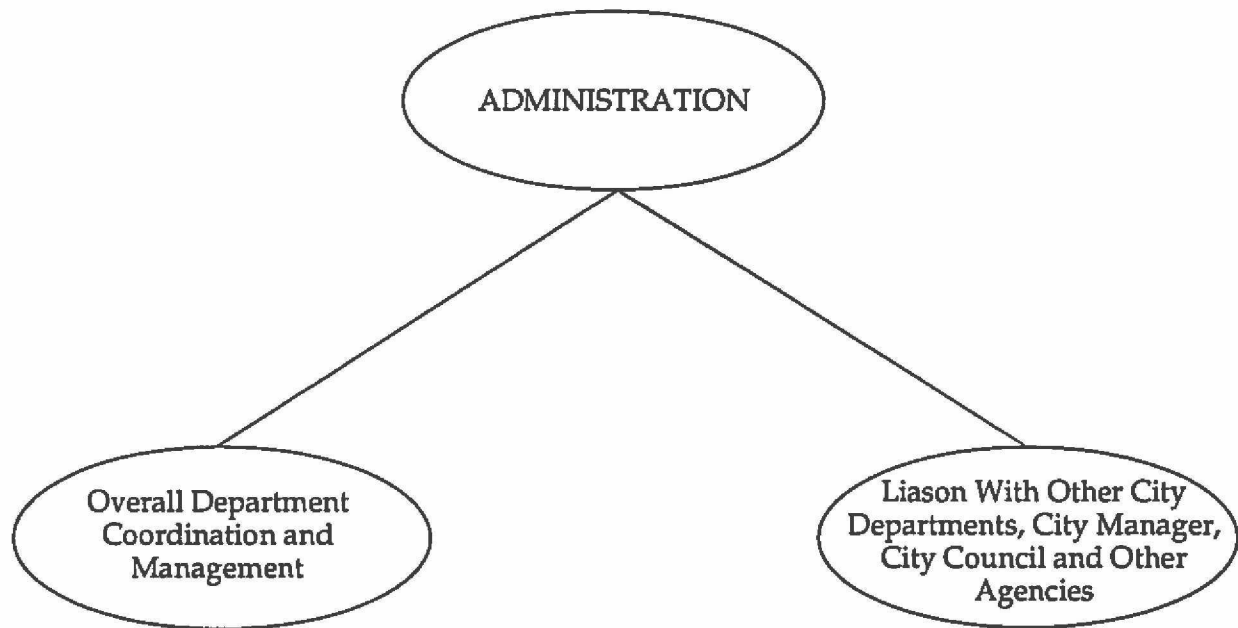
EXPENDITURES BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$3,557,540	\$3,838,427	\$4,239,963	\$4,235,752	\$4,561,927	\$4,959,883
Operating Regular	\$531,016	\$629,515	\$721,890	\$725,397	\$755,361	\$764,719
Contractual Services	366,052	421,722	504,227	564,157	579,960	591,828
Interfund Charges	20,731	23,718	29,030	30,227	38,875	40,814
Special Projects	0	182	100	0	0	0
Debt Service	0	2,125	0	0	0	0
Nonpersonnel Operating	\$917,799	\$1,077,262	\$1,255,247	\$1,319,781	\$1,374,196	\$1,397,361
Operating Capital	64,787	97,893	62,516	91,533	57,432	47,591
TOTAL OPERATING	\$4,540,126	\$5,013,582	\$5,557,726	\$5,647,066	\$5,993,555	\$6,404,835
Major Capital	14,651	436,612	32,807	62,566	350,738	911,960
TOTAL EXPENDITURES	\$4,554,777	\$5,450,194	\$5,590,533	\$5,709,632	\$6,344,293	\$7,316,795

MAJOR OPERATING CATEGORIES AS A PERCENT OF TOTAL OPERATING EXPENDITURES

Personnel Services	78.4%	76.6%	76.3%	75.0%	76.1%	77.4%
Nonpersonnel Operating	20.2%	21.5%	22.6%	23.4%	22.9%	21.8%
Operating Capital	1.4%	2.0%	1.1%	1.6%	1.0%	0.7%
TOTAL OPERATING	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

PERCENTAGE CHANGE BY MAJOR CATEGORY	1989 ACT -TO- 1990 ACT	1990 ACT -TO- 1991 REV	1991 ORG -TO- 1991 REV	1991 REV -TO- 1992 BUD	1992 BUD -TO- 1993 BUD
Personnel Services	7.9%	10.4%	(0.1%)	7.7%	8.7%
Nonpersonnel Operating	17.4%	22.5%	5.1%	4.1%	1.7%
Operating Capital	51.1%	(6.5%)	46.4%	(37.3%)	(17.1%)
TOTAL OPERATING	10.4%	12.6%	1.6%	6.1%	6.9%
Major Capital	2,880.1%	(85.7%)	90.7%	460.6%	160.0%
TOTAL EXPENDITURES	19.7%	4.8%	2.1%	11.1%	15.3%

POLICE DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: Police

DIVISION: Administration

GOAL: Complete re-evaluation of the department and the implementation of changes as determined to be necessary and appropriate.

PURPOSE - WHY

To ensure that organizational resources are aligned in accordance with the direction planned for the Department.

OBJECTIVE - HOW

1. Evaluate programs, assignments and use of personnel and equipment.
2. Realign resources as may be needed.
3. Provide short and long term direction for the Department.

PERFORMANCE MEASURE

1. Seek input from employees and citizens on Department strengths and weakness.
2. Evaluate input as part of overall needs assessment.
3. Determine feasibility and impact of organizational restructuring.
4. Communicate planned changes and Department direction.
5. Implement changes as appropriate.

WHO

Police Chief and Division Commanders.

WHEN

Mid-year 1992.

GOAL: To provide the proper leadership to the department to ensure our mission, structure and use of resources continue to compliment the quality of life desired by the community.

PURPOSE - WHY

The Police Department's provision of law enforcement, order maintenance and general services can and do have a significant impact upon the quality of life in Grand Junction.

OBJECTIVE - HOW

1. Evaluate Department programs and resources to determine adequacy.
2. Allocation the necessary staffing and equipment to the proper areas to best facilitate the accomplishment of our mission

PERFORMANCE MEASURE

1. Quarterly statistical reporting on demands for types of service.
2. Detailed justification for the department's budget requests.

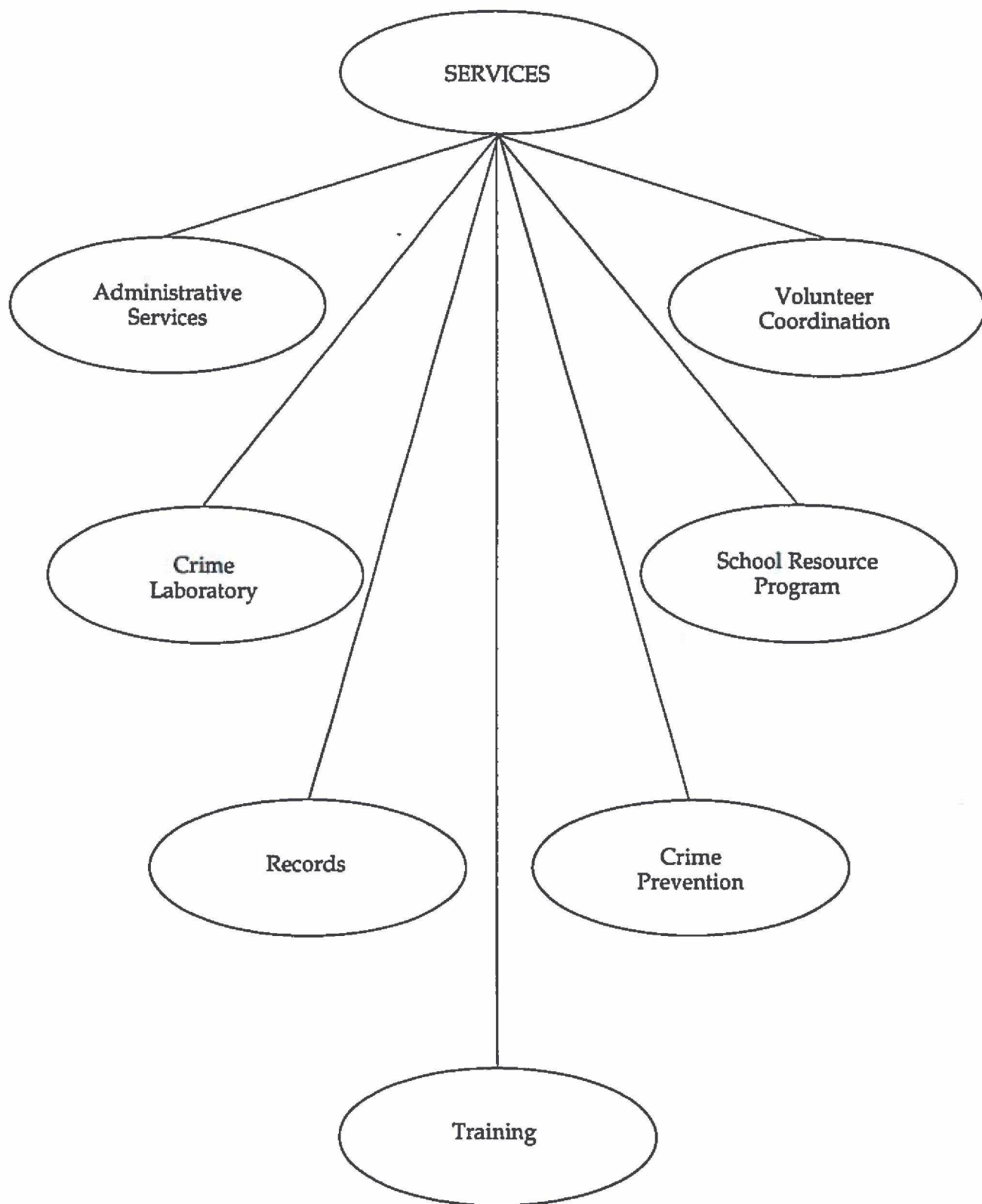
WHO

1. Division Managers
2. Section Commanders, Chief of Police.

WHEN

1. Quarterly on-going process
2. 3rd Quarter, 1992

POLICE DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: Police

DIVISION: services

=====

GOAL: To move Police Department operations from 625 Ute Avenue to 2784 Crossroads Boulevard during the mill tailings remediation project while maintaining the current level and quality of service.

=====

PURPOSE - WHY

To ensure that the community receives an adequate level and quality of Police services throughout the transition periods necessitated by the remediation and reconstruction of the existing police station.

OBJECTIVE - HOW

1. Provide uninterrupted police service to the community.
2. Ensure a smooth transition for Department employees.
3. Maintain integrity of controlled systems, i.e. records, evidence, personnel files and other data.

PERFORMANCE MEASURE

1. Coordinate relocation efforts with Department of Energy during entire remediation project.
2. Participate in design of relocation site to ensure that it meets Department needs.
3. Initiate Department move in accordance with D.O.E. timeline, which is estimated to be July 1992.

WHO

Services Division staff.

WHEN

July 1992.

=====

GOAL: Assess Services Division programs and personnel resources to ensure they meet required Department and Community needs.

=====

PURPOSE - WHY

To provide a more efficient and effective use of the Service Division's resources.

OBJECTIVE - HOW

1. Assess allocation of personnel to determine most effective use for delivery of support services.
2. Redesign or restructure programs and support services as needed.

PERFORMANCE MEASURE

1. Conduct an audit of programs and personnel assignments to determine use of resources.
2. Analyze use of resources and allocate for optimum effectiveness.
3. Modify programs and reassign personnel as necessary.

WHO

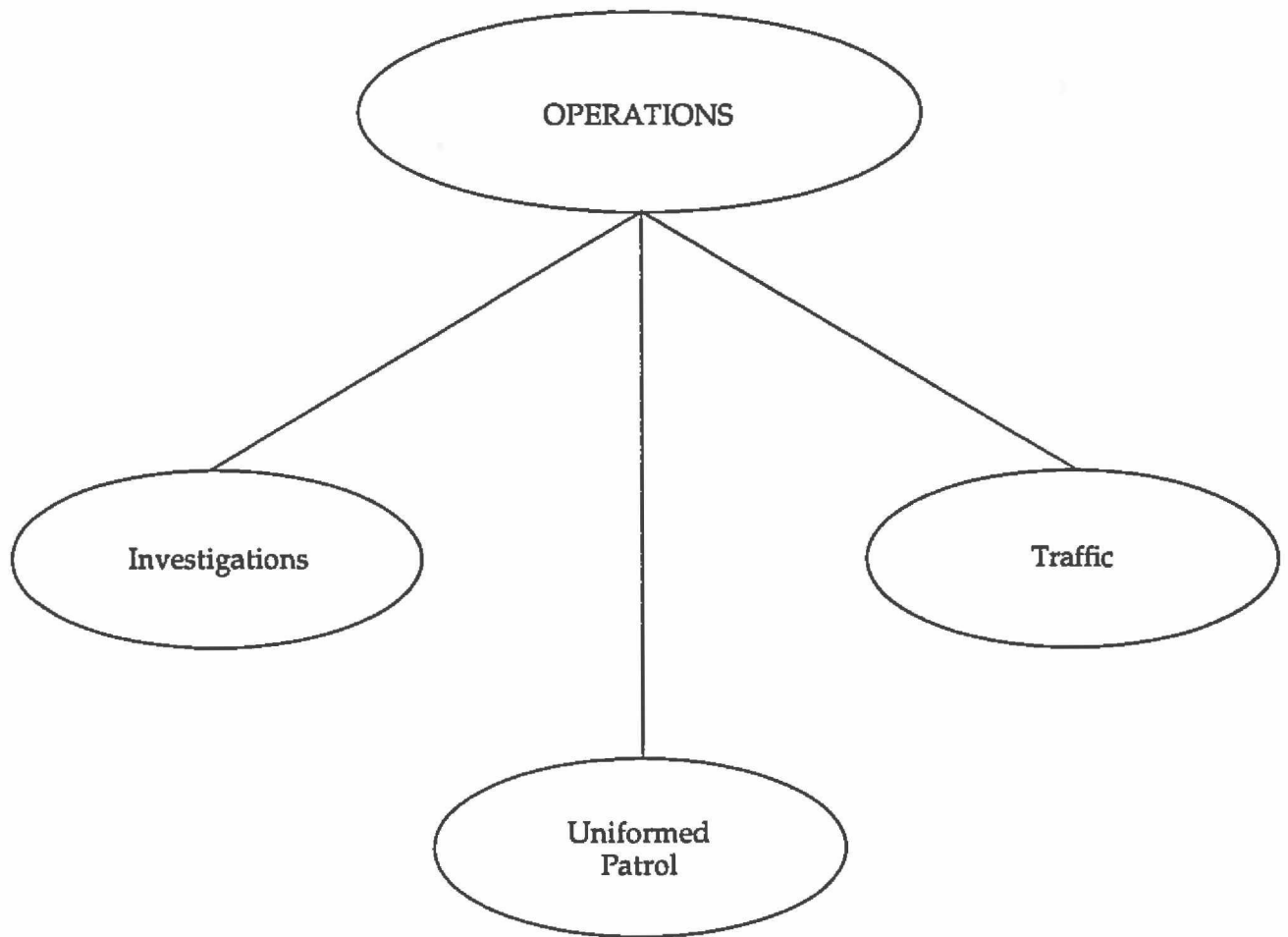
Services Division Commander.

WHEN

December 31, 1992.

=====

POLICE DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: Police

DIVISION: Operations

=====

GOAL: Restructure the Operations Division to provide better use
of personnel resources.

=====

PURPOSE - WHY

To provide more effective use of available resources in order
to meet changing service demands.

OBJECTIVE - HOW

1. Institute Community Service Officer program.
2. Examine feasibility of restructuring Traffic Sergeant position
to a non-sworn Traffic/Crime Analyst position.
3. Assess distribution of personnel resources within the Division.

PERFORMANCE MEASURE

1. Creation a job description for Community Service Officer position.
2. Recruit and select person to fill CSO position.
3. Determination of the impact of changing the Traffic Sergeant
position to a non-sworn Traffic/Crime Analyst.
4. The actual re-allocation of personnel based on identified needs.

WHO

Operations Division staff.

WHEN

March 31, 1992.

=====

GOAL: To restructure the patrol beat system based upon changing calls
for service demands and community policing strategies.

=====

PURPOSE - WHY

To provide adequate staffing that is able to respond to changing
community needs.

OBJECTIVE - HOW

1. Assess geographic and temporal distribution of calls for service.
2. Incorporate community oriented policing strategies into beat
realignment plan.
3. Realign beat boundaries commensurate with location of workload.

PERFORMANCE MEASURE

1. Determine 1991 calls for service distribution by grid number.
2. Consolidate results of calls for service distribution and
community oriented policing strategies into beat realignment.
3. Allocate manpower resources.

WHO

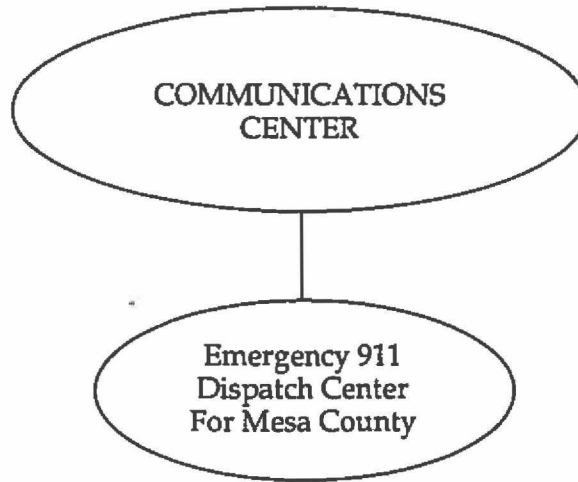
Uniformed Patrol Shift Commanders.

WHEN

March 31, 1992.

=====

POLICE DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: Police

DIVISION: Communications

=====

GOAL: Choose a system to meet the automation needs of the Comm-Center and its user agencies and collect necessary data.

=====

PURPOSE - WHY

1. To ensure that quality service is provided to both citizens and user agencies.
2. To enhance the utilization of personnel and information gathered.

OBJECTIVE - HOW

1. Pursue purchase and implementation of a Computer Aided Dispatch system integrated with the Grand Junction Fire Department and Grand Junction Police Department Records Management Systems and able to provide appropriate interfaces with other user agencies.
2. Determine database requirements and responsibilities.

PERFORMANCE MEASURE

1. Contract with a vendor for hardware, software and database construction to meet a 3rd quarter 1993 installation schedule.

WHO

1. Communications Center Manager.
2. Communications Center Board of Directors and User Agency personnel as assigned.

WHEN

Second quarter 1992.

=====

GOAL: Review and make changes to Communications Center organization and implement programs which ensure personal development for the Communications Center staff.

=====

PURPOSE - WHY

1. Improve the staff's communication with other agencies.
2. Improve the staff's communication with each other.
3. Enhance problem solving capabilities.

OBJECTIVE - HOW

1. Examine organization and make changes as necessary.
2. Train at all levels.
3. Develop and implement a consistent quality assurance program.

PERFORMANCE MEASURE

Further reduction in employee turnover rate and increased satisfaction on the part of all user agencies.

WHO

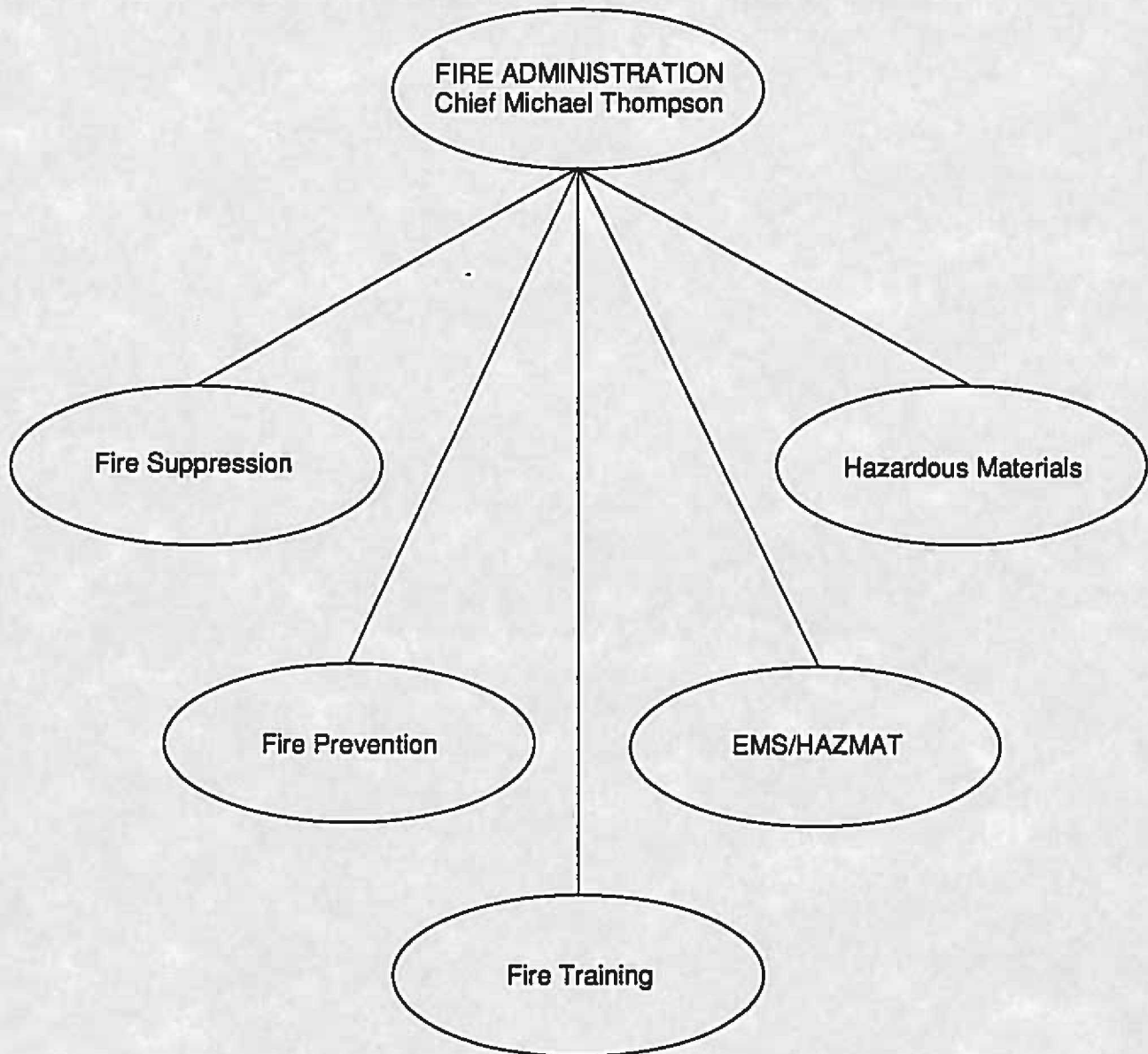
Communications Center Manager, Communications Center Shift Supervisors and Communications Center Board of Directors.

WHEN

1. 1st quarter 1992.
 2. Monthly
 3. 2nd quarter 1992/
- =====

THIS PAGE HAS BEEN RESERVED FOR YOUR NOTES

FIRE DEPARTMENT



THIS PAGE HAS BEEN RESERVED FOR YOUR NOTES

FIRE DEPARTMENT

FUNCTION

The Grand Junction Fire Department is a full service organization that continually strives to anticipate and meet the needs of the public it serves. Our department responds to matters of fire protection, medical emergencies, and natural or man-made disasters. Additionally, we mitigate the effects of these potential emergencies through the delivery of programs designed to reduce the potential and severity of crisis situations.

These services are provided through the coordinated efforts of five divisions within the department: Fire Suppression, Emergency Medical Services, Hazardous Materials, Training, and Fire Prevention.

FIRE SUPPRESSION:

Fire control is a complex process involving a number of activities that must be carried out simultaneously. In addition to extinguishing the fire, firefighters are performing rescue of trapped people, minimizing loss by covering or removing personal property, and coordinating the efforts of people during the incident. These services are performed through the staffing of three engines and one ladder company.

EMERGENCY MEDICAL SERVICES:

Time is a critical factor in the successful treatment of major medical and trauma situations. The geographic distribution of fire stations allows the city to put medically trained firefighters on the scene of an emergency within three to five minutes for most calls. All fire personnel have training in medical emergencies varying from First Responder to Paramedic. These services are monitored by the Emergency Medical Services Coordinator.

HAZARDOUS MATERIALS:

The Hazardous Materials team, comprised of specially trained and equipped firefighters, is now considered one of the best in the region in dealing with the identification and mitigation of hazardous materials incidents. Most team responses deal with the release of dangerous products in facilities that manufacture or use these materials, or during their transport. Included in this division is the Emergency Services Coordinator who is involved with Hazardous Materials legislation and documentation of local hazmat sites. Additionally, this position is responsible for coordinating the city disaster plan with other local agencies.

TRAINING

The Training Division is coordinated through the efforts of the Training/Personnel Officer. Through this division, personnel are trained to operate at optimal efficiency and safety in all areas of service. Additionally, all personnel are evaluated at their current working level and are prepared for advancement and promotion.

FIRE PREVENTION

The Fire Prevention division consists of the Fire Marshal, an Inspector, and a Public Information Officer. The primary responsibilities of this division include code enforcement, which covers plans review, inspection services, and permit programs; public information which includes the juvenile firesetter program, media relations, child safety education and adult public education; and fire investigation, which is completed after all fires to determine the cause.

MAJOR ACCOMPLISHMENTS - 1991

Administration:

1. Appointed to Hazard Mitigation Council for wildland fires.
2. Revised system for calculation of the Grand Junction Rural Fire District budget.

Suppression:

1. Site selection and plans development for the relocation of Fire Station 2.
2. Conducted an assessment of constant manning use. This information will be used to implement programs to reduce the increase of overtime in the areas of injuries and sick leave.
3. Conducted a study on the use of alternate response vehicles for EMS responses.
4. Program guidelines and standards were developed for the department reserve program.
5. Hired three firefighters; two new positions and one replacement for an engineer position.

Emergency Services:

1. Completed paramedic training of nine fire department personnel. All participants will complete field training and take the state exam in the first quarter of 1992.
2. A draft of the ambulance ordinance was completed by the City Attorney.
3. A Manual of Operations for ambulance services is in the final stages of preparation.

Hazmat:

1. All line personnel completed hazmat training through the First Responder Operations level.
2. Hazmat team members all completed the National Fire Academy Chemistry course.
3. Completion of Hazmat Technician Training by five department personnel.

Training:

1. Completed a revalidation of the fire department's recruitment examination.
2. Developed and delivered a new engineer promotional examination.
3. Developed minimum standards for the Technical Rescue Program.
4. Completed the 1991 Firefighter Recruitment.

Fire Prevention:

1. Acquired a mini-van (replacement vehicle) to better meet the needs of our public education program.
2. Hosted the annual Colorado State Firefighter's Convention.

SIGNIFICANT BUDGET ISSUES

The increase in Personnel Services from 1991 to 1992 can be attributed to an average salary increase of 6.5%; the addition of one new firefighter position, and the conversion of two part-time positions to full-time.

The high percentage increase in the area of Contractual Services is due to funds requested for an outside consultant to develop a department Strategic Plan.

The completion of the long-range purchases in 1991 for the department's MIS program accounts for the decrease in operating capital funding from 1991 to 1992.

Other factors contributing to the 8.7% increase in the fire department's operating budget include increases in the areas of training, equipment rental, and Communication Center Charges.

The large major capital expenditure in 1991 reflects the relocation and reconstruction of Fire Station # 2.

FUTURE OUTLOOK

One of the main reasons for having a strong desire to develop and implement our strategic plan for next year is to look at where our department should be heading in the future. Our focus as an organization has changed dramatically over the past ten years and will continue to change with new technology.

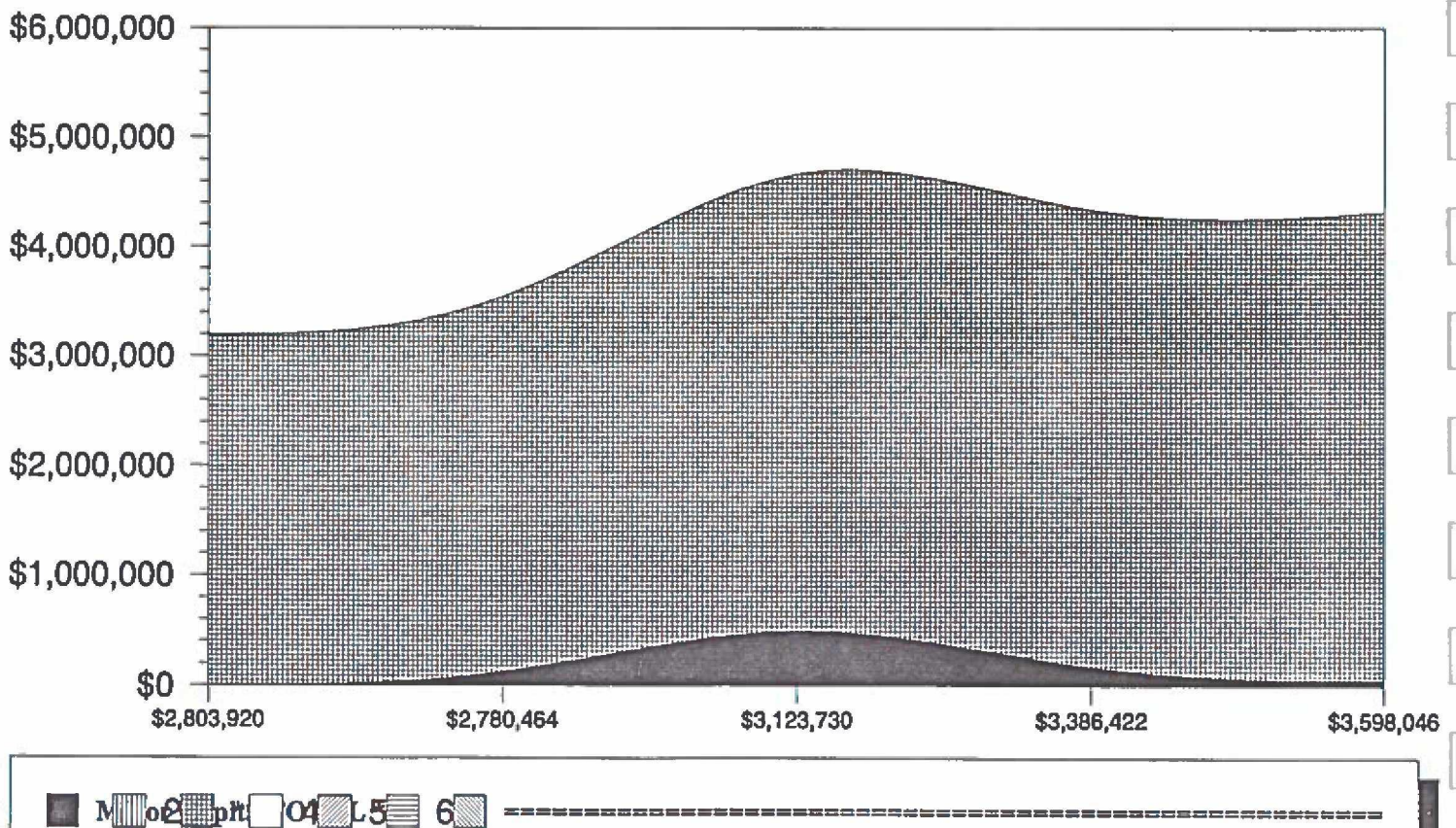
Safer building design, dictated by more stringent fire codes, will lead to a shift in our budgeting from fire suppression to fire prevention. However, with the aging of the population as a whole, more time and money will be expended on emergency medical services.

The fire service, in the past, has been slow to adapt to a changing environment. It should be our goal to be more responsive to what the future will bring.

ADMINISTRATIVE SERVICES DEPARTMENT

Expenditure Trends, By Division / Function

1989 Actual - 1993 Budget



FIRE DEPARTMENT

Expenditures By Division

EXPENDITURES BY DIVISION / FUNCTION	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Fire Administration	\$290,526	\$291,163	\$953,514	\$1,062,092	\$410,949	\$476,418
Fire Suppression	2,482,609	2,564,423	2,878,332	2,801,233	3,064,018	3,243,025
EMS / HAZMAT	106,710	128,916	290,587	282,527	299,234	239,188
Fire Training	127,441	103,969	113,028	109,486	126,348	118,711
Fire Prevention	179,272	129,671	164,726	169,170	174,213	182,924
	-----	-----	-----	-----	-----	-----
TOTAL EXPENDITURES	\$3,186,558	\$3,218,142	\$4,400,187	\$4,424,508	\$4,074,762	\$4,260,266
	=====	=====	=====	=====	=====	=====

BUDGET BY DIVISION, AS A PERCENT OF TOTAL

Fire Administration	9.1%	9.0%	21.7%	24.0%	10.1%	11.2%
Fire Suppression	77.9%	79.7%	65.4%	63.3%	75.2%	76.1%
EMS / HAZMAT	3.3%	4.0%	6.6%	6.4%	7.3%	5.6%
Fire Training	4.0%	3.2%	2.6%	2.5%	3.1%	2.8%
Fire Prevention	5.6%	4.0%	3.7%	3.8%	4.3%	4.3%
	-----	-----	-----	-----	-----	-----
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	=====	=====	=====	=====	=====	=====

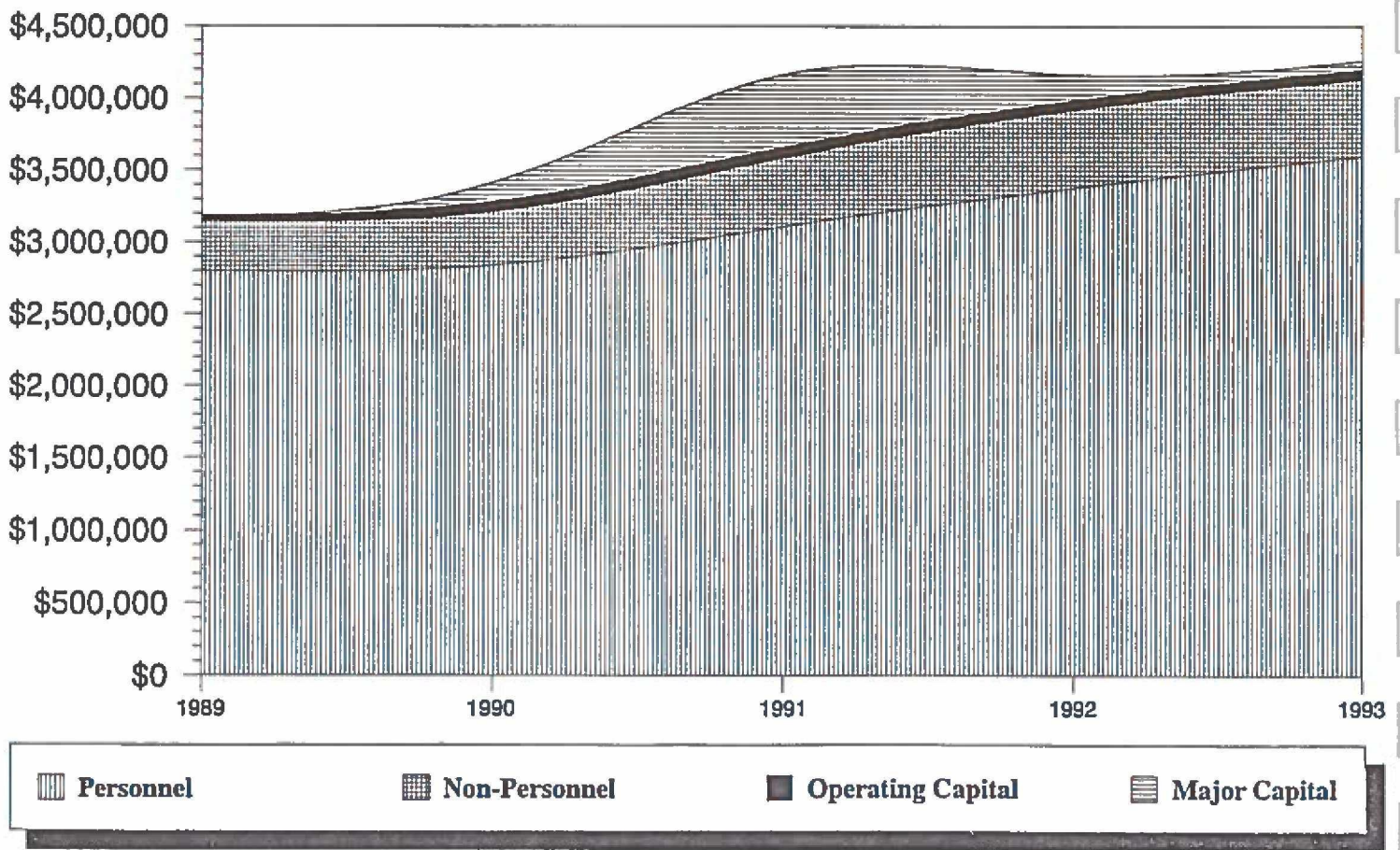
FULL-TIME EMPLOYEES

Fire Administration	3	3	3	3	4	4
Fire Suppression	52	52	54	54	55	55
EMS / HAZMAT	1	1	1	1	2	2
Fire Training	1	1	1	1	1	1
Fire Prevention	3	3	3	3	3	3
	-----	-----	-----	-----	-----	-----
TOTAL: FT-Employees	60	60	62	62	65	65
	=====	=====	=====	=====	=====	=====

FIRE DEPARTMENT

Expenditure Trends, By Major Category

1989 ACTUAL - 1993 BUDGET



FIRE DEPARTMENT

Expenditures By Category

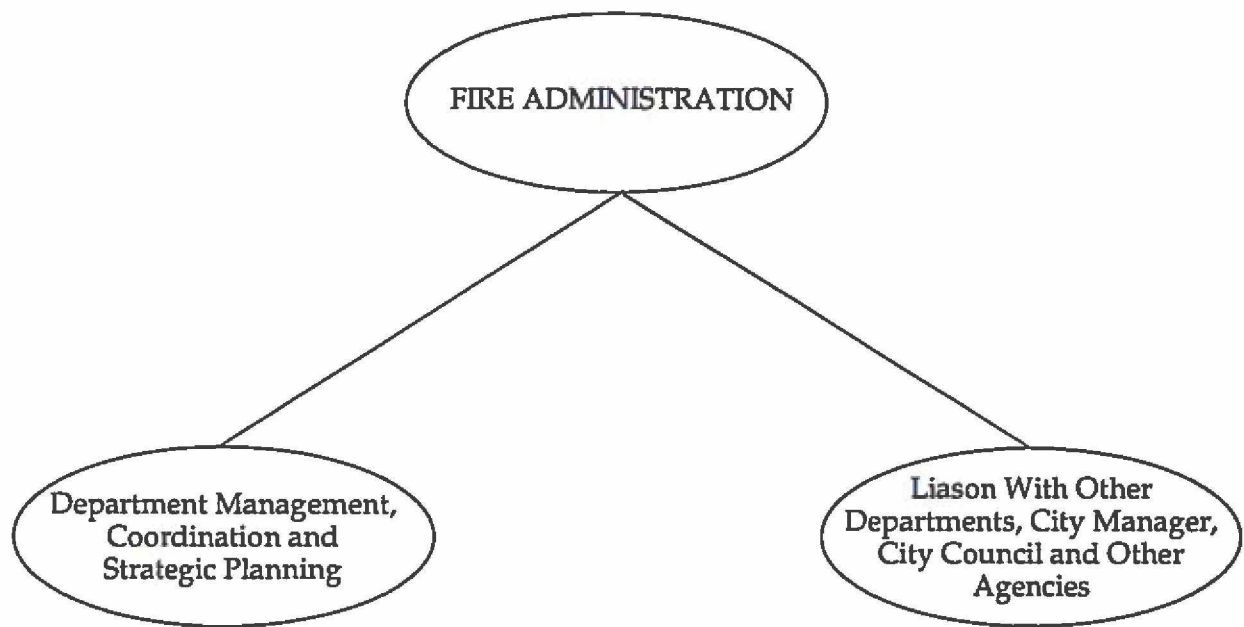
EXPENDITURES BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$2,803,920	\$2,780,464	\$3,205,514	\$3,123,730	\$3,386,422	\$3,598,046
Operating Regular	\$279,085	\$281,324	\$406,940	\$402,564	\$438,964	\$442,395
Contractual Services	54,848	64,363	78,150	78,858	115,635	89,736
Interfund Charges	0	0	0	0	0	0
Special Projects	1,238	0	2,441	1,932	1,351	1,405
Debt Service	5,313	5,563	0	0	0	0
	-----	-----	-----	-----	-----	-----
Nonpersonnel Operating	\$340,484	\$351,249	\$487,531	\$483,354	\$555,950	\$533,536
Operating Capital	37,154	78,213	74,017	82,349	67,340	70,034
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	\$3,181,558	\$3,209,926	\$3,767,062	\$3,689,433	\$4,009,712	\$4,201,616
	=====	=====	=====	=====	=====	=====
Major Capital	5,000	8,216	633,125	735,075	65,050	58,650
	-----	-----	-----	-----	-----	-----
TOTAL EXPENDITURES	\$3,186,558	\$3,218,142	\$4,400,187	\$4,424,508	\$4,074,762	\$4,260,266
	=====	=====	=====	=====	=====	=====

MAJOR OPERATING CATEGORIES AS A PERCENT OF TOTAL OPERATING EXPENDITURES

Personnel Services	88.1%	86.6%	85.1%	84.7%	84.5%	85.6%
Nonpersonnel Operating	10.7%	10.9%	12.9%	13.1%	13.9%	12.7%
Operating Capital	1.2%	2.4%	2.0%	2.2%	1.7%	1.7%
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	=====	=====	=====	=====	=====	=====

PERCENTAGE CHANGE BY MAJOR CATEGORY	1989 ACT -TO- 1990 ACT	1990 ACT -TO- 1991 REV	1991 ORG -TO- 1991 REV	1991 REV -TO- 1992 BUD	1992 BUD -TO- 1993 BUD
Personnel Services	(0.8%)	12.3%	(2.6%)	8.4%	6.2%
Nonpersonnel Operating	3.2%	37.6%	(0.9%)	15.0%	(4.0%)
Operating Capital	110.5%	5.3%	11.3%	(18.2%)	4.0%
	-----	-----	-----	-----	-----
TOTAL OPERATING	0.9%	14.9%	(2.1%)	8.7%	4.8%
Major Capital	64.3%	8,846.9%	16.1%	(91.2%)	(9.8%)
	-----	-----	-----	-----	-----
TOTAL EXPENDITURES	1.0%	37.5%	0.6%	(7.9%)	4.6%
	=====	=====	=====	=====	=====

FIRE DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: FIRE

DIVISION: ADMINISTRATION

GOAL: Develop and implement a Fire Department Strategic Plan

PURPOSE - WHY

To assess future needs of the department and establish long-range objectives that will provide for those needs.

OBJECTIVE - HOW

1. Develop and write a Request for Proposal and mail to perspective consultants
2. Selection committee consisting of representatives from various city departments select best consulting firm
3. Meetings with consultants to develop time-lines for research and development of strategic plan and station location study
4. Completion of strategic plan and station location study

PERFORMANCE MEASURE

Completion and adoption of fire department strategic plan by the community and City Council

WHO

1. Sue Berry;
2. City Selection Committee;
3. Fire Chief / Administrative Fire Officers;
4. Consulting Firm

WHEN

1. 2/14/92
2. 3/20/92
3. 4/1/92
4. 12/92

GOAL: Revise and implement department Standard Operation Procedures

PURPOSE - WHY

To provide fire department personnel operational guidelines for daily and emergency activities.

OBJECTIVE - HOW

1. Complete review and revision of present fire department policies and procedures
2. Send draft revisions for review and comment by fire department staff and line personnel
3. Send final draft to city attorney's office for review and comment
4. Develop table of format, develop table of contents and implement

PERFORMANCE MEASURE

Implementation of newly revised policies and procedures and monitor effectiveness in daily and emergency operations

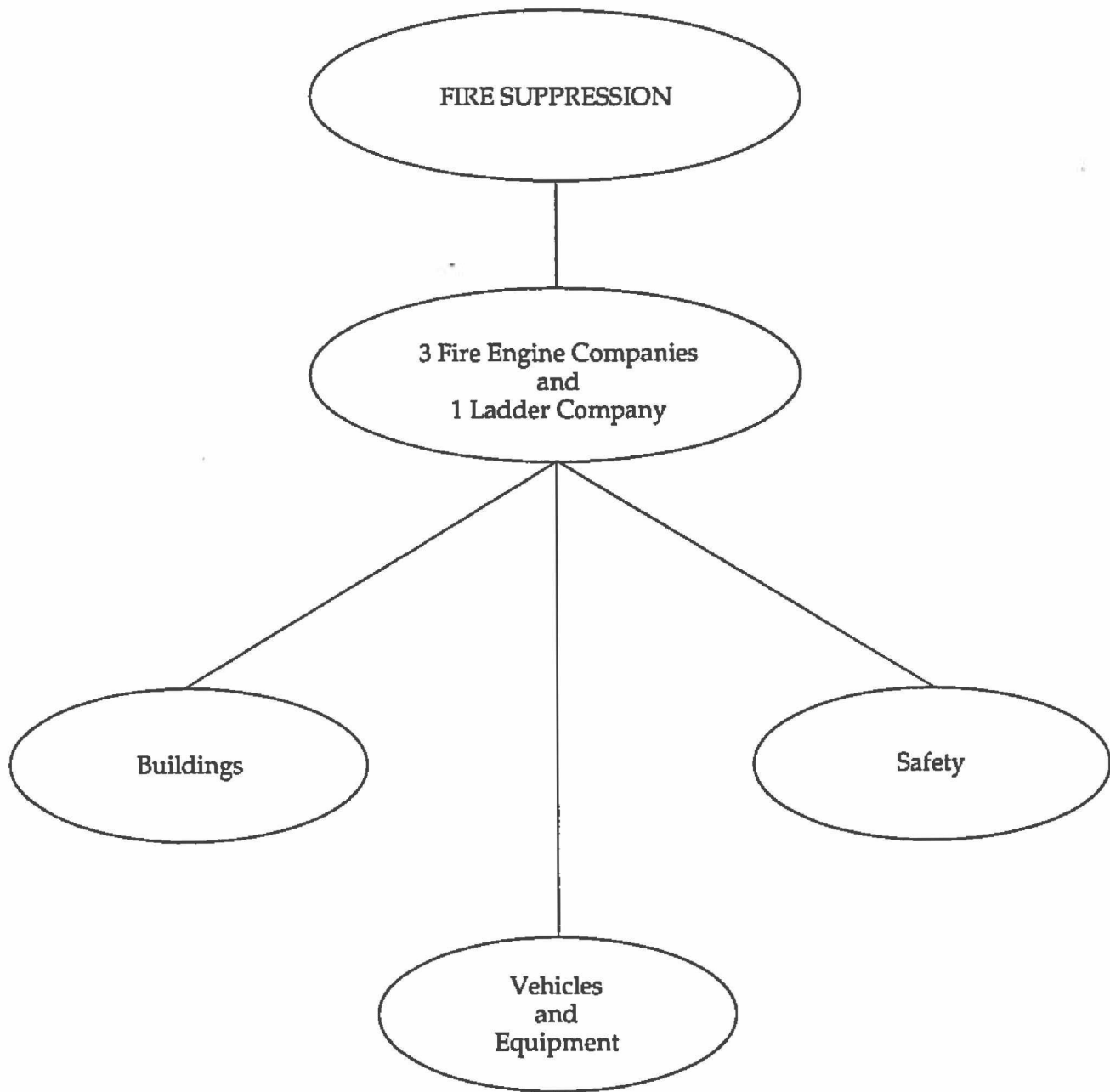
WHO

1. AFO Rick Smith
2. All staff officers and shift personnel
3. City Attorney's Office
4. AFO Rick Smith

WHEN

1. 1/92-4/92;
2. 5/92;
3. 6/92;
4. 7/92-9/92

FIRE DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: FIRE

DIVISION: FIRE SUPPRESSION

GOAL: Revise the firefighter reserve program

PURPOSE - WHY

To provide a well trained manpower pool as a supplement to the full-time work force and to reduce overtime costs for maintaining adequate work force.

OBJECTIVE - HOW

1. Hire part-time firefighters from the new hire eligibility pool
2. Train part-time firefighters to bring them to the Firefighter-I training level

PERFORMANCE MEASURE

Certification at the Firefighter I level for each reserve

WHO

1. Shift Commanders
2. Training Officer; Shift Commanders

WHEN

1. 2nd Quarter 1992

GOAL: Construct Fire Station 2 on the site of the watertank to meet the needs of the City and the neighborhood

PURPOSE - WHY

Relocate the fire station for improved fire and EMS response times in the northeast area.

OBJECTIVE - HOW

1. Assist the architect and the construction manager to eliminate problems that arise to complete the project
2. Complete the project and place the station in operation

PERFORMANCE MEASURE

1. Change orders are kept to a minimum
2. Complete the move of personnel on completion of the building

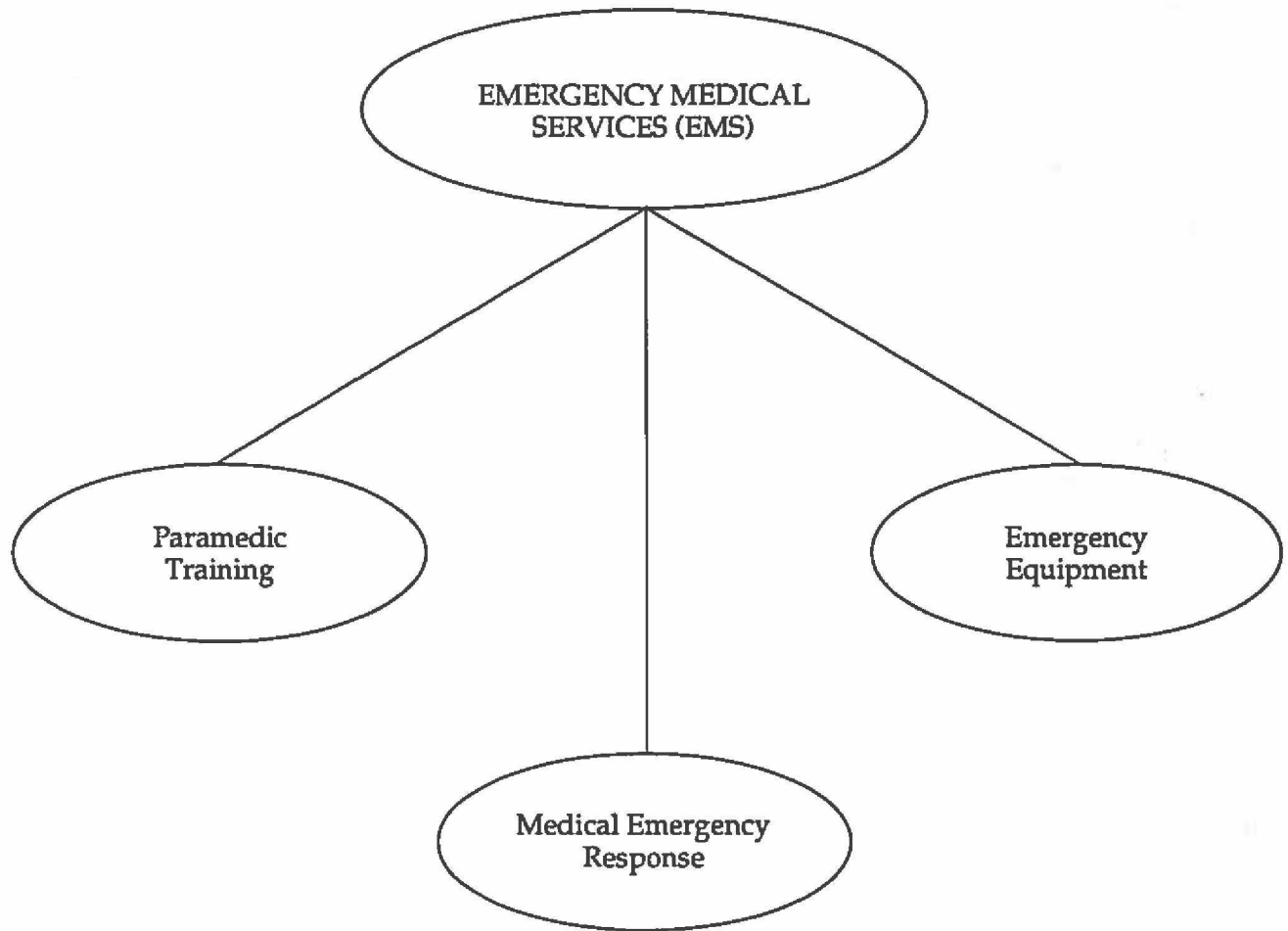
WHO

TSO Officer John Knudsen

WHEN

1. Throughout the construction process
2. July 1, 1992

FIRE DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: FIRE

DIVISION: EMERGENCY MEDICAL SERVICES

GOAL: Enhance and improve Emergency Medical Services

PURPOSE - WHY

By placing a paramedic at each station, a quicker response with paramedic personnel will be provided on calls. There will be a corresponding reduction in permanent injury and loss of life to the public in general.

OBJECTIVE - HOW

Placement of a qualified paramedic at each station

PERFORMANCE MEASURE

Paramedic at each station

WHO

Staff and AFO Ken Dixon

WHEN

After completion of promotional exams, by midyear 1992

GOAL: Establish standards for ambulance operations

PURPOSE - WHY

Establishing basic standards for operations of ambulances will allow the City to guarantee a basic level of care to the citizens of Grand Junction.

OBJECTIVE - HOW

1. Preparation and passage of City Ordinance
2. Preparation and acceptance of Ambulance Operations Manual

PERFORMANCE MEASURE

Completion and passage of both

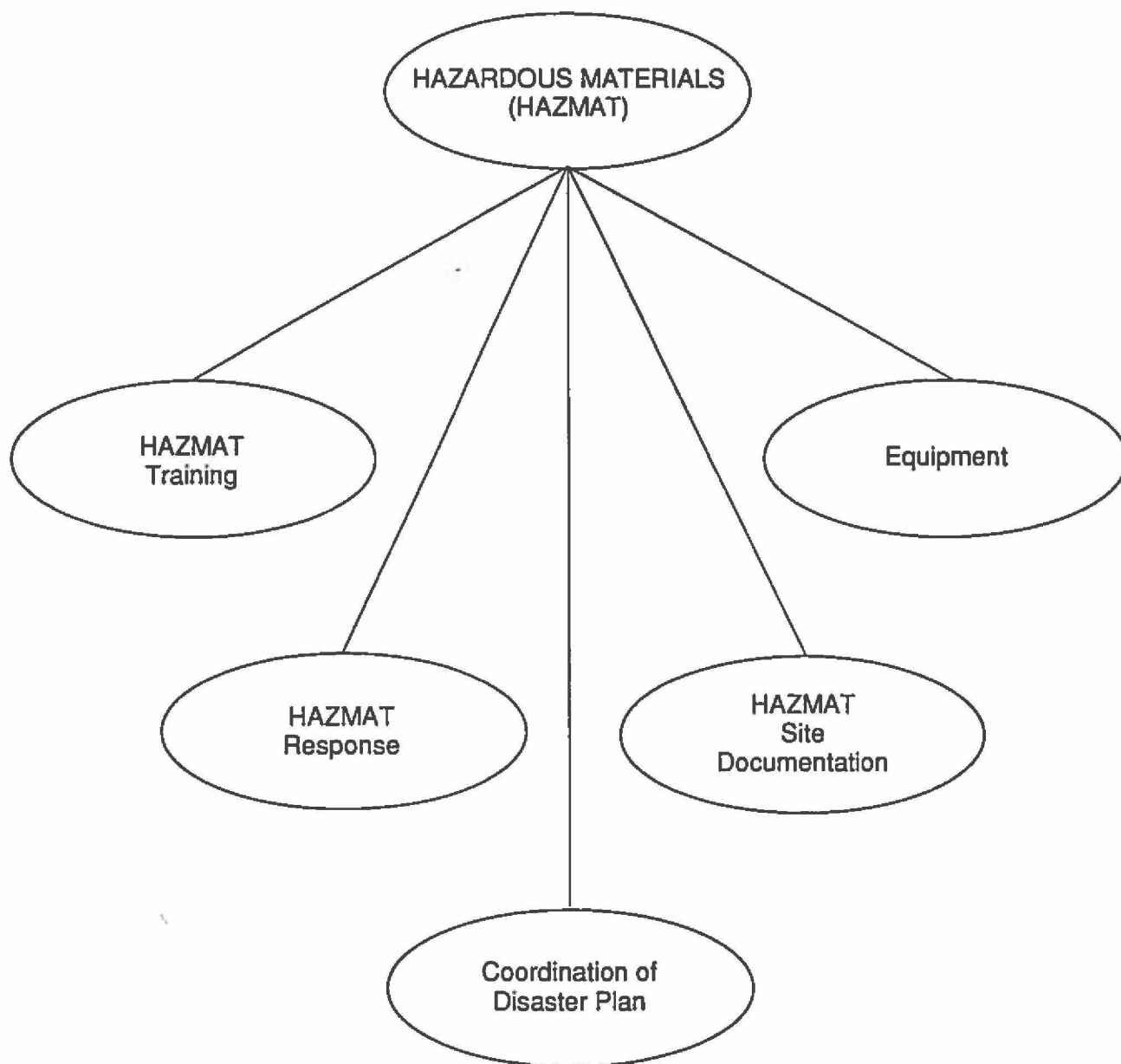
WHO

Ken Dixon, AFO; Mike Thompson, Fire Chief; City Attorneys and City Council

WHEN

By year-end 1992

FIRE DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: FIRE

DIVISION: HAZARDOUS MATERIALS

GOAL: Train additional personnel for Hazardous Materials response

PURPOSE - WHY

To enhance efficiency on Hazardous Materials Incidents. To reduce injury and loss of life at Hazardous Materials Incidents. To protect the environment and property at Hazardous Materials Incidents.

OBJECTIVE - HOW

1. Train all Hazmat team members to technician level
2. Train Shift Commanders to Incident Command level
3. Identify more instructors within the department to maintain awareness and operations certifications to department personnel

PERFORMANCE MEASURE

1. Completion of accredited classes with certification on file

WHO

1. Qualified instructors lined up by the Hazardous Materials Coordinator

WHEN

1. By year-end 1992

GOAL: Research mutual aid agreements with surrounding communities and counties

PURPOSE - WHY

To formulate an operational procedure between our D.E.R.A. and another D.E.R.A. that we may work in conjunction with.

OBJECTIVE - HOW

1. Research actual cost for operations and maintaining our Hazmat team
2. Hold meetings with other interested communities and counties
3. Prepare and enter into agreements with interested parties

PERFORMANCE MEASURE

1. Complete research, complete meetings with interested parties
2. Preparation of agreements
3. Signing of agreements

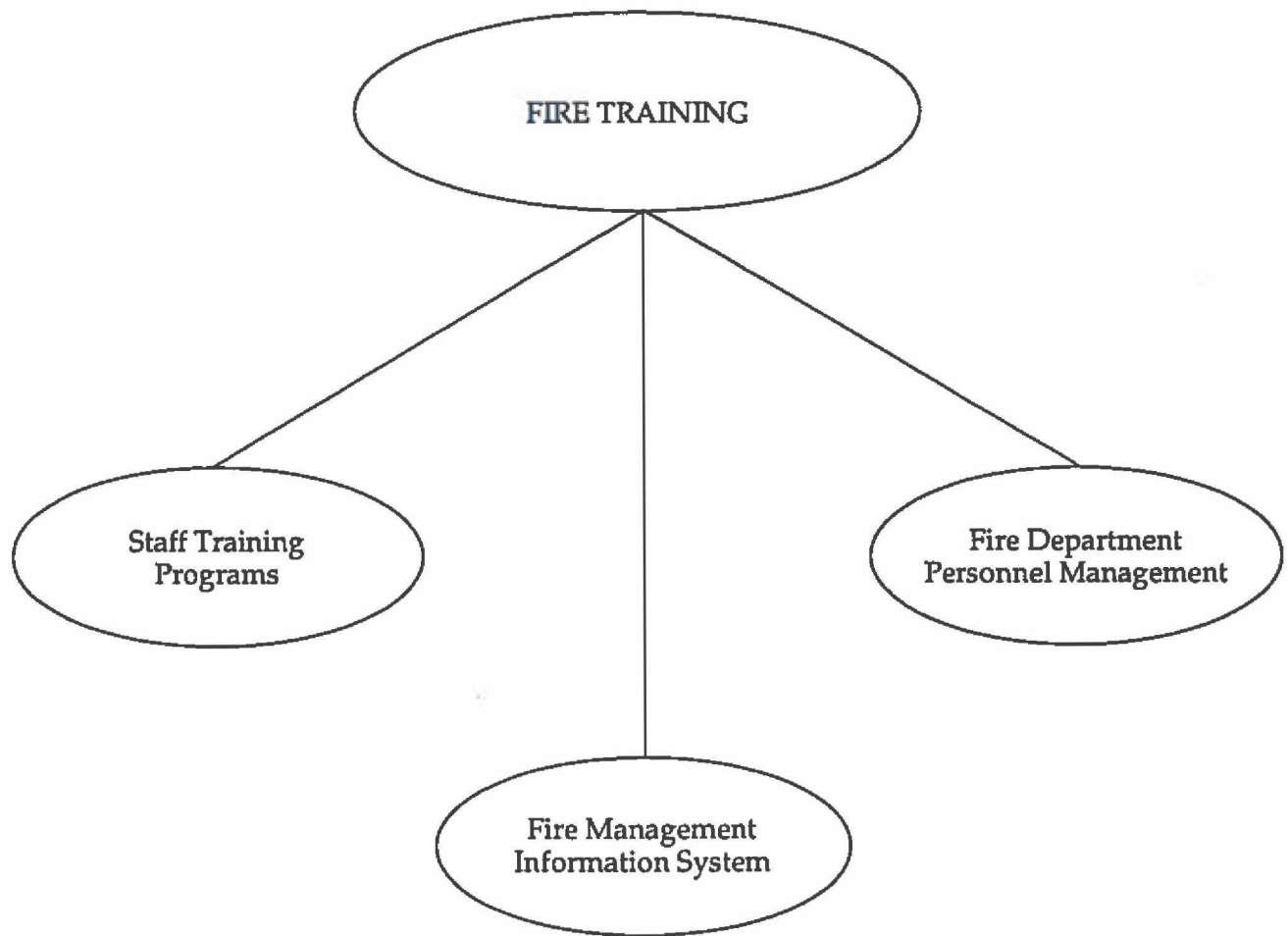
WHO

Ken Dixon, D.E.R.A. Coordinator; Drew Reekie, S.A.R.A. Coordinator; Mike Thompson, Fire Chief.

WHEN

1. By year-end 1992

FIRE DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: FIRE

DIVISION: TRAINING

GOAL: Increase fiscal performance through design and coordination of quality educational experiences

PURPOSE - WHY

The purpose of this program is to continue the evolution of the fire department in an accountable, professional, and cost effective manner.

OBJECTIVE - HOW

1. Coordinate, schedule, and conduct two educational seminars oriented to command and suppression
2. Implement a revised internal educational program

PERFORMANCE MEASURE

Successful completion of the educational program

WHO

1. Training Officer Rick Beaty

WHEN

1. No later than June 30, 1992
2. March 30, 1992

GOAL: Expand training capabilities for emergency services response

PURPOSE - WHY

The area lacks adequate training facilities and equipment. In order to facilitate an effective training a new facility and state-of-the-art training equipment is needed.

OBJECTIVE - HOW

1. Continue discussion with all interested players
2. Draft an MIC plan to identify and sell all PAI's
3. Prepare draft of project time-line for facility

PERFORMANCE MEASURE

Project Implementation

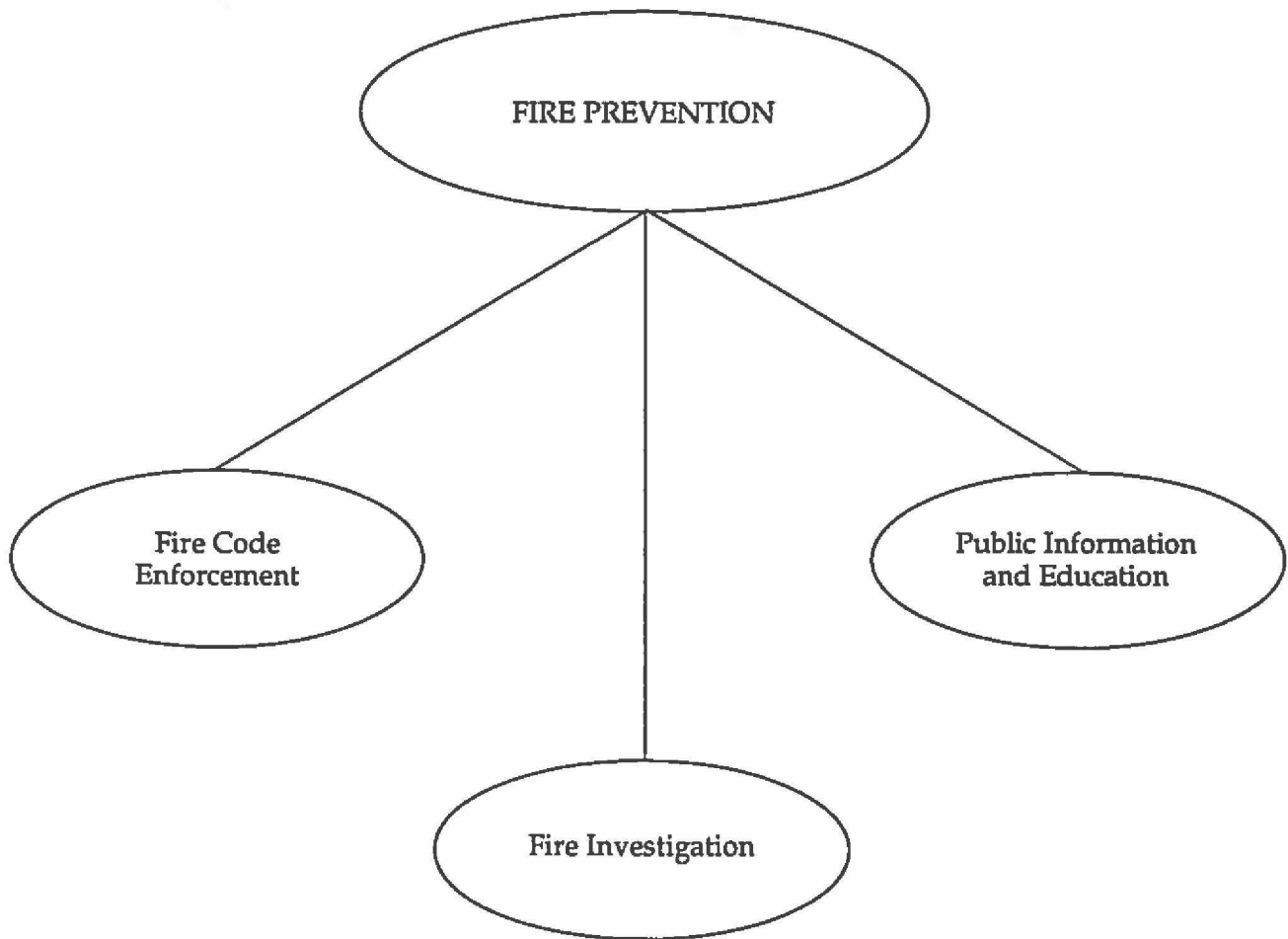
WHO

Training Officer Rick Beaty; Quality Circle Group Members

WHEN

1. 4th Quarter, 1992
2. July 1, 1992
3. August 1, 1992

FIRE DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: FIRE

DIVISION: FIRE PREVENTION

GOAL: Increase competency of engine company personnel in the area of fire safety inspections

PURPOSE - WHY

To increase the consistency of the service and provide for higher quality work.

OBJECTIVE - HOW

1. Sample work for deficiencies
2. Concentrate education efforts in lacking areas

PERFORMANCE MEASURE

1. Significant reduction in error rate

WHO

1. Fire Prevention staff

WHEN

1. Monthly sampling
2. Quarterly classes

GOAL: Concentrate public education efforts in the areas demonstrating level of community needs

PURPOSE - WHY

To increase the efficiency of public education programs.

OBJECTIVE - HOW

1. Analyze statistical history of fire causes over the last several years
2. Target high risk groups for education

PERFORMANCE MEASURE

Statistically significant fire reduction in targeted groups

WHO

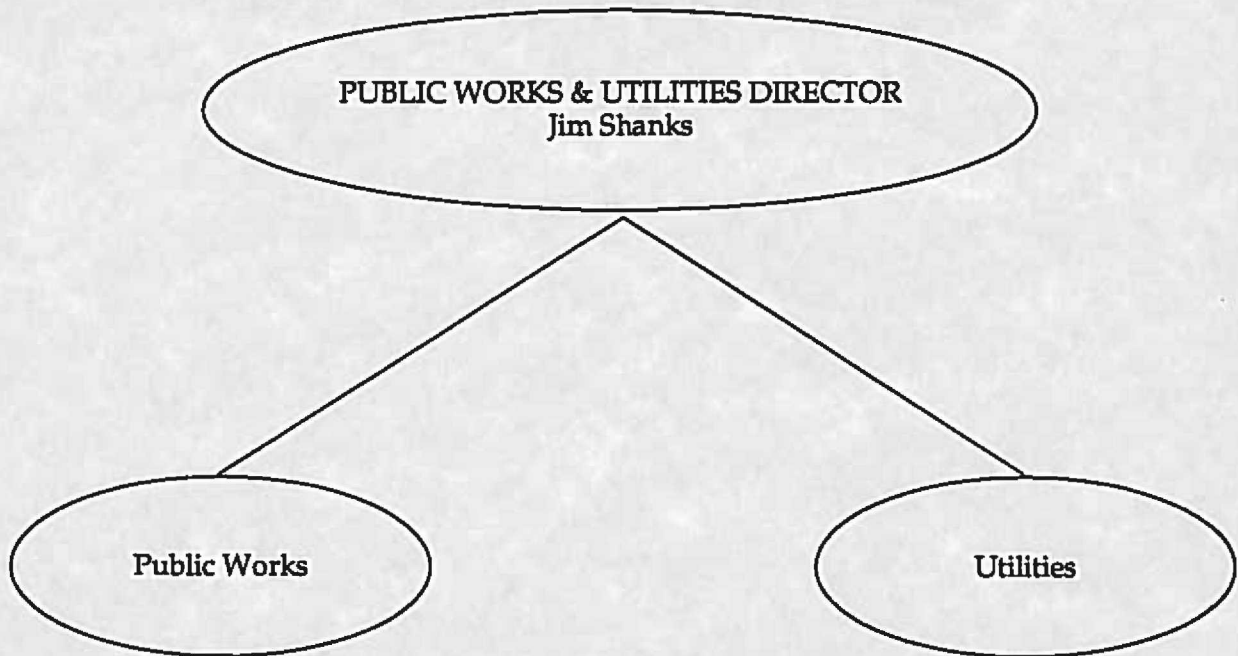
Fire Prevention staff

WHEN

Fourth quarter, 1992

THIS PAGE HAS BEEN RESERVED FOR YOUR NOTES

PUBLIC WORKS AND UTILITIES DEPARTMENT



THIS PAGE HAS BEEN RESERVED FOR YOUR NOTES

PUBLIC WORKS & UTILITIES DEPARTMENT

FUNCTION

The Public Works & Utilities Department of the City of Grand Junction provides a diverse range of services for the public. The department is divided into two main divisions; the Public Works Division and the Utilities Division.

The Public Works Division is responsible for numerous public functions and is separated into three operational sections; Streets & Traffic, Fleet & Facilities Management, and Projects and Engineering.

The Streets & Traffic section provides for street maintenance, street cleaning, street lighting, street painting, traffic sign and signal maintenance and operations, snow and ice removal, storm drainage and irrigation, and special programs such as Leaf Pick-up and Fresh-As-A-Daisy.

The Fleet & Facilities Management section is responsible for the maintenance and replacement programs for the city's fleet of vehicles and equipment, including the operation of the city's Central Garage. Also, this section is responsible the maintenance and repair of all city owned buildings and facilities.

The Projects and Engineering section provides general engineering services for the city's transportation system and capital construction projects. The engineering staff also manages the construction projects and sub-contractors. In addition, this section provides property management services including right-of-ways and property leases.

The Utilities Division is responsible for the three basic utility services provided by the City of Grand Junction; Water Services, Sanitation Services, and Wastewater Treatment.

Water Services: supplies treated water to the residents of the City and other flow-line customers. The functions of this department include storing and transporting raw water to the Water Treatment Plant, operating the treatment plant located on Orchard Mesa, pipeline maintenance, and water meter reading and maintenance.

Sanitation Services: provides refuse collection services to all City residents and, on a competitive basis with local trash haulers, commercial customers. In addition, this department oversees a pilot recycling program.

Wastewater Treatment: operates the City of Grand Junction / Mesa County Joint Sewer System. The functions of this department include operating the Persigo Wastewater Treatment Plant which services the entire 201-Sewer Area, the Quality Control Lab, and the maintenance and replacement of sewer-line and collector systems.

MAJOR ACCOMPLISHMENTS - 1991

Some of the major accomplishments for 1991 include the following:

- + Completed a 2-year program to resurface all gravel streets in the City using recycled asphalt.
- + Reorganized the department into two divisions:
Public Works Division and Utility Division.
- + Implemented a new snow removal plan which included the purchase of 5 new plows and a large snow blower.
- + Successfully completed \$3.3 million in capital improvements including street improvements, water line extensions, alley reconstructions, sewer line replacements and traffic signal reconstructions.
- + Completed the 1st year of a three year plan to install new street name signs throughout the City.
- + Completed a large portion of the base mapping for a multi-year plan to develop a geographic information system.
- + Installed 21 point-of-entry water treatment systems for water customers from Reeder Mesa to Whitewater.
- + Expanded pilot recycling program to include additional neighborhoods.
- + Meet all State and Federal regulations for drinking water and sewer effluent.

SIGNIFICANT BUDGET ISSUES

The most significant budget issue is the continuing maintenance and upgrade of existing infrastructure such as streets, sidewalks, traffic signals, water lines and sewer lines within the City of Grand Junction.

The Street System alone consists of an asset worth approximately \$250 million. The 1992 budget includes funds for maintenance, rehabilitation and reconstruction of approximately \$3.2 million in general fund public works infrastructure improvements including the completion of S. 7th Street from Pitkin to 4th Avenue, contract street overlay, sidewalk repairs, new sidewalk construction, alley reconstruction, storm sewer improvements, signal improvement, flood control, environmental cleanup. Also included in the budget is \$417,000 in water system capital improvements. Projected public works general fund capital improvement needs for the years 1992 through 2002 are more than \$40 million.

SIGNIFICANT BUDGET ISSUES (continued)

The 1992 budget reflects increased operating costs to ensure compliance with increasing state and federal laws, primarily new environmental laws and regulations such as the Safe Drinking Water Act, Clean Water Act, Comprehensive Environmental Response, Compensation and Liability Act (CERCLA) Resource Conservation and Recovery Act (RCRA) and the Clean Air Act.

FUTURE OUTLOOK

The 1992 Budget includes a \$4.1 million capital improvement package for major public works infrastructure. The department continues its effort to automate many functions and procedures including mapping, records, analysis of pavement quality, water distribution, plant maintenance and equipment maintenance.

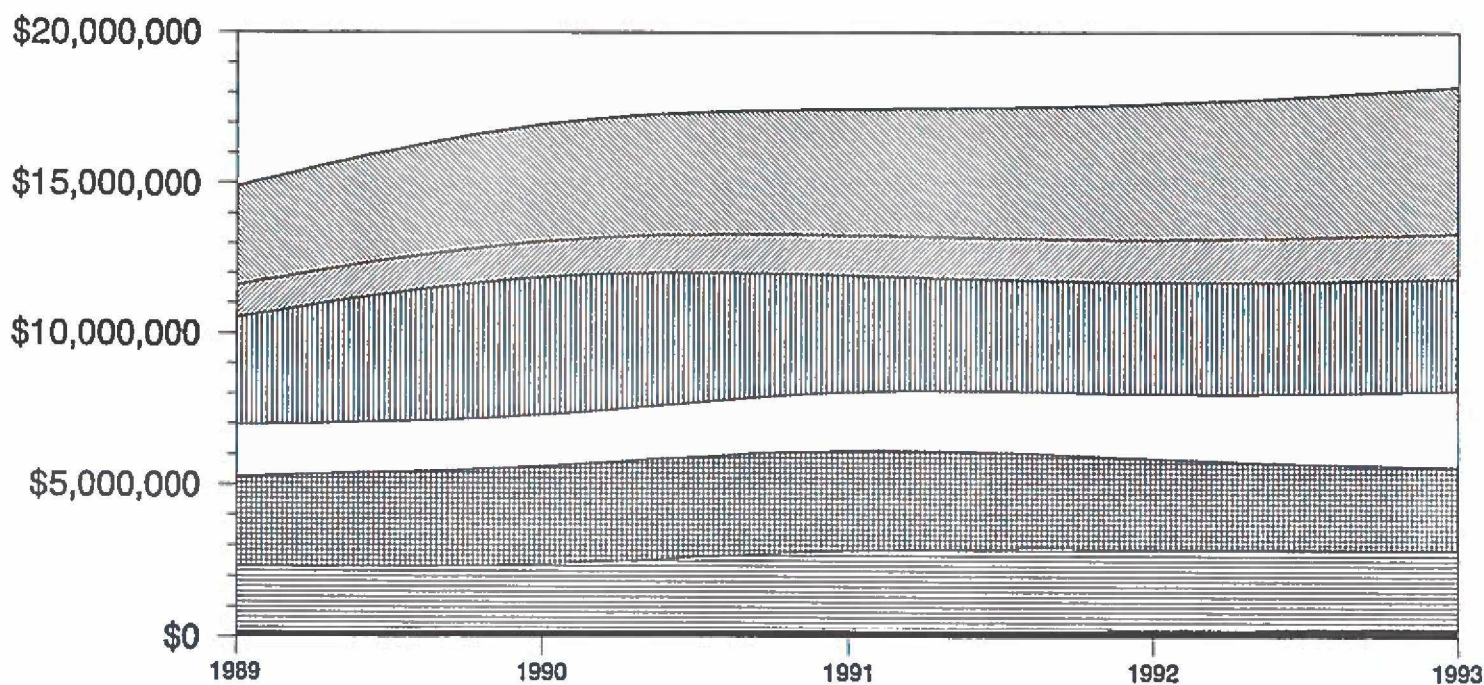
The Sanitation Department plans to initiate a City-wide curb side recycling program. The program is planned to be contracted to a private contractor.

The Engineering Division is planning to develop a set of street construction standards to be jointly adopted by the City of Grand Junction and Mesa County.

The Technical Services division will continue its program to develop a geographic information system.

The Utilities Division will contract for a sewer basis study which is designed to assess the sewer needs for future development in all tributaries within the 201 sewer service area.

PUBLIC WORKS & UTILITIES **Expenditure Trends, By Division / Function** *1989 Actual - 1993 Budget*



Administration	Facilities & Equipment	Wastewater Treatment
Streets & Traffic	Water Services	
Projects & Engineering	Sanitation Services	

PUBLIC WORKS & UTILITIES DEPARTMENT

Expenditures By Division

EXPENDITURES BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$4,154,395	\$4,367,434	\$4,814,797	\$4,880,890	\$5,124,182	\$5,474,043
Operating Regular	\$3,614,491	\$3,953,051	\$4,017,675	\$4,144,441	\$4,104,351	\$4,108,706
Contractual Services	451,484	644,466	533,767	629,462	571,762	570,722
Interfund Charges	535,913	655,401	682,914	678,020	807,745	839,763
Special Projects	7,094	4,015	23,000	67,982	75,057	21,040
Debt Service	1,634,794	1,655,963	1,879,418	1,879,418	1,877,612	1,920,067
Nonpersonnel Operating	\$6,243,776	\$6,912,896	\$7,136,774	\$7,399,323	\$7,436,527	\$7,460,298
Operating Capital	146,162	160,301	121,925	151,286	181,502	146,310
TOTAL OPERATING	\$10,544,333	\$11,440,630	\$12,073,496	\$12,431,499	\$12,742,211	\$13,080,651
Major Capital	4,357,233	5,888,924	6,761,378	5,065,747	4,800,562	5,142,578
TOTAL EXPENDITURES	\$14,901,566	\$17,329,554	\$18,834,874	\$17,497,246	\$17,542,773	\$18,223,229

MAJOR OPERATING CATEGORIES

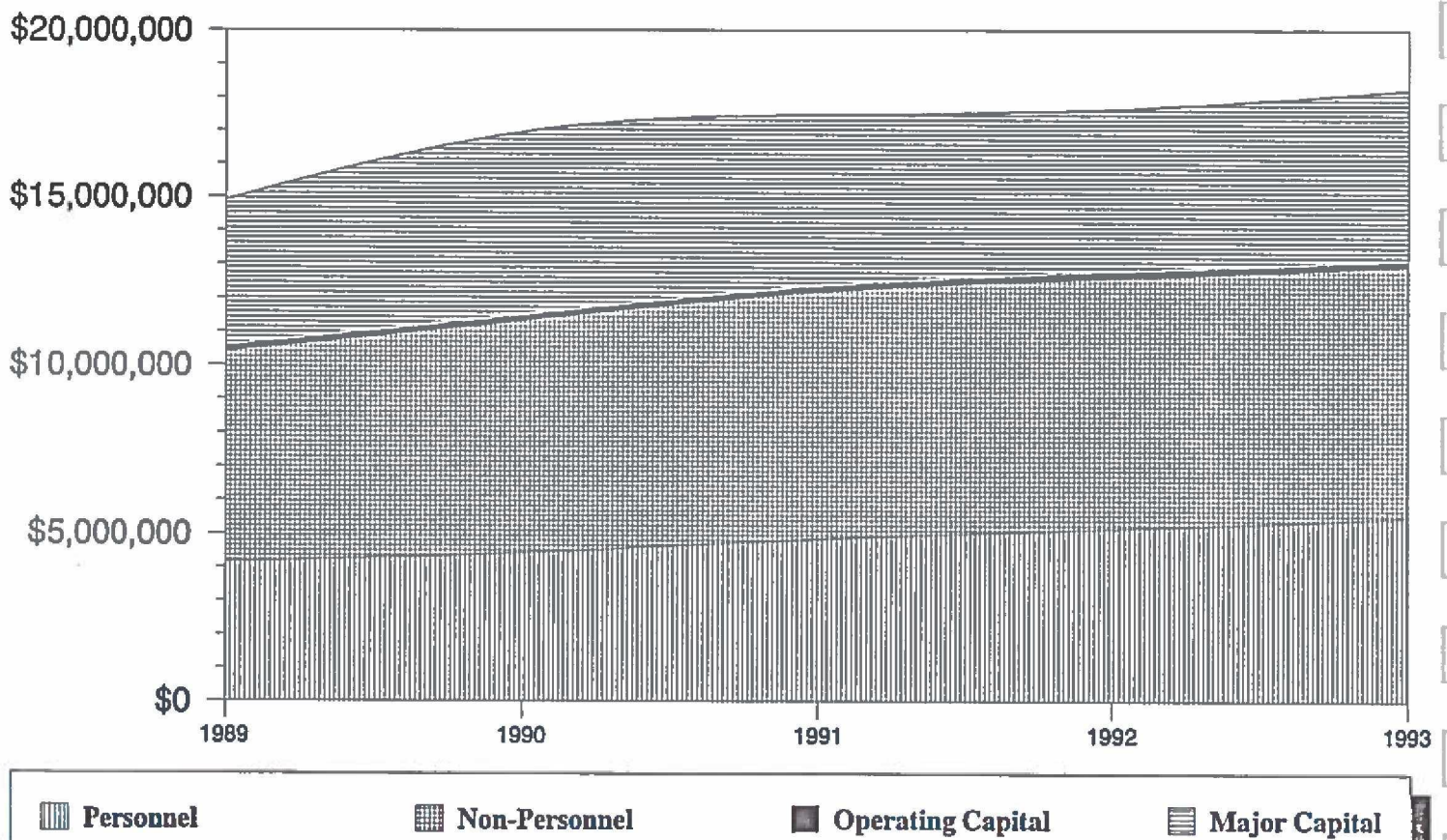
AS A PERCENT OF TOTAL OPERATING EXPENDITURES

Personnel Services	39.4%	38.2%	39.9%	39.3%	40.2%	41.8%
Nonpersonnel Operating	59.2%	60.4%	59.1%	59.5%	58.4%	57.0%
Operating Capital	1.4%	1.4%	1.0%	1.2%	1.4%	1.1%
TOTAL OPERATING	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

PERCENTAGE CHANGE BY MAJOR CATEGORY	1989 ACT -TO- 1990 ACT	1990 ACT -TO- 1991 REV	1991 ORG -TO- 1991 REV	1991 REV -TO- 1992 BUD	1992 BUD -TO- 1993 BUD
Personnel Services	5.1%	11.8%	1.4%	5.0%	6.8%
Nonpersonnel Operating	10.7%	7.0%	3.7%	0.5%	0.3%
Operating Capital	9.7%	(5.6%)	24.1%	20.0%	(19.4%)
TOTAL OPERATING	8.5%	8.7%	3.0%	2.5%	2.7%
Major Capital	35.2%	(14.0%)	(25.1%)	(5.2%)	7.1%
TOTAL EXPENDITURES	16.3%	1.0%	(7.1%)	0.3%	3.9%

PUBLIC WORKS & UTILITIES

Expenditure Trends, By Major Category
1989 Actual - 1993 Budget



PUBLIC WORKS & UTILITIES DEPARTMENT

Expenditures By Category

EXPENDITURES BY DIVISION / FUNCTION	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
ADMINISTRATION	\$192,447	\$210,116	\$230,539	\$245,019	\$235,124	\$315,217
PUBLIC WORKS						
Streets & Traffic	2,131,608	2,102,913	2,613,528	2,729,414	2,689,352	2,584,657
Projects & Engineering	2,948,786	3,221,549	5,379,377	3,400,284	2,913,957	2,697,835
Facilities & Equipment	<u>1,704,014</u>	<u>1,624,396</u>	<u>1,742,624</u>	<u>1,949,613</u>	<u>2,087,659</u>	<u>2,509,664</u>
Subtotal:	6,784,408	6,948,858	9,735,529	8,079,311	7,690,968	7,792,156
UTILITIES						
Water Services	3,539,592	5,028,939	3,654,676	3,625,539	3,681,293	3,712,884
Sanitation Services	1,093,568	1,194,235	1,356,049	1,357,086	1,460,981	1,520,035
Wastewater Treatment	<u>3,291,551</u>	<u>3,947,406</u>	<u>3,858,081</u>	<u>4,190,291</u>	<u>4,474,407</u>	<u>4,882,937</u>
Subtotal:	7,924,711	10,170,580	8,868,806	9,172,916	9,616,681	10,115,856
TOTAL EXPENDITURES	\$14,901,566	\$17,329,554	\$18,834,874	\$17,497,246	\$17,542,773	\$18,223,229
	=====	=====	=====	=====	=====	=====

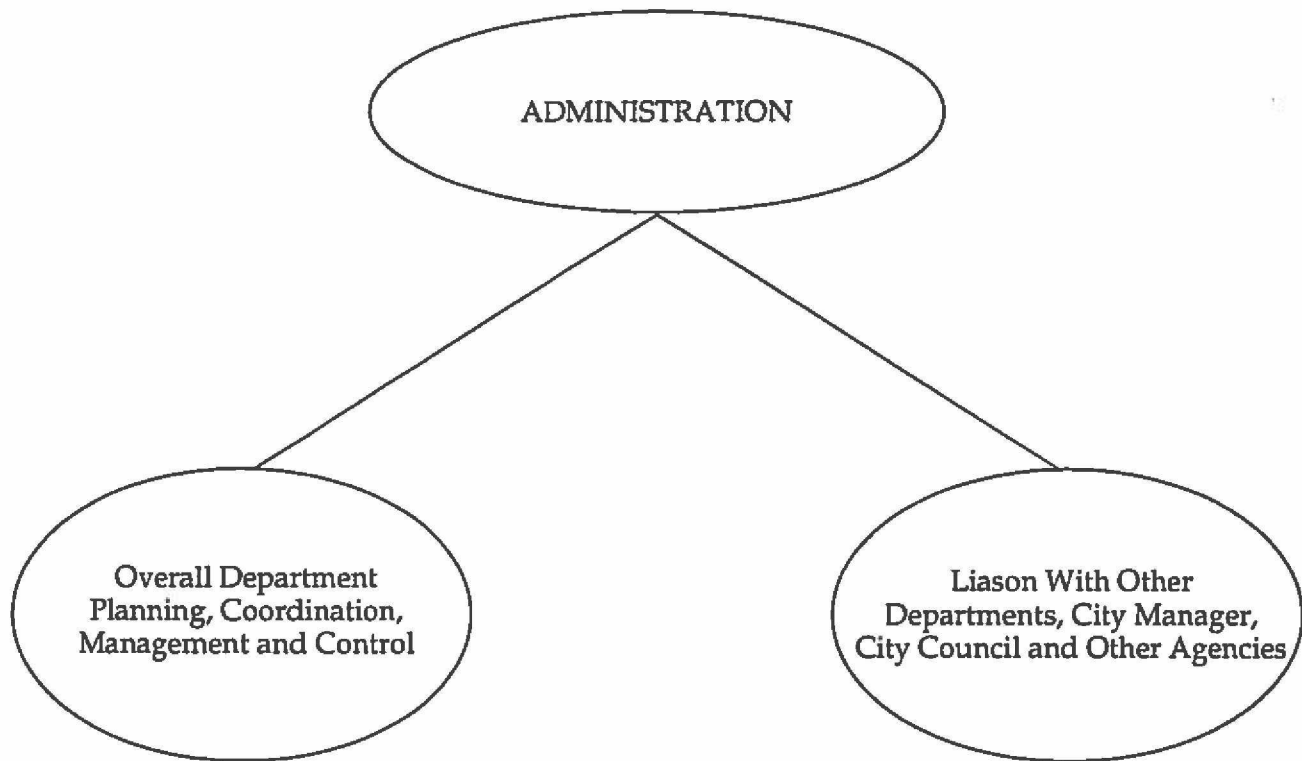
BUDGET BY DIVISION, AS A PERCENT OF TOTAL

ADMINISTRATION	1.3%	1.2%	1.2%	1.4%	1.3%	1.7%
PUBLIC WORKS						
Streets & Traffic	14.3%	12.1%	13.9%	15.6%	15.3%	14.2%
Projects & Engineering	19.8%	18.6%	28.6%	19.4%	16.6%	14.8%
Facilities & Equipment	<u>11.4%</u>	<u>9.4%</u>	<u>9.3%</u>	<u>11.1%</u>	<u>11.9%</u>	<u>13.8%</u>
Subtotal:	45.5%	40.1%	51.7%	46.2%	43.8%	42.8%
UTILITIES						
Water Services	23.8%	29.0%	19.4%	20.7%	21.0%	20.4%
Sanitation Services	7.3%	6.9%	7.2%	7.8%	8.3%	8.3%
Wastewater Treatment	<u>22.1%</u>	<u>22.8%</u>	<u>20.5%</u>	<u>23.9%</u>	<u>25.5%</u>	<u>26.8%</u>
Subtotal:	53.2%	58.7%	47.1%	52.4%	54.8%	55.5%
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	=====	=====	=====	=====	=====	=====

FULL-TIME EMPLOYEES

ADMINISTRATION	4.3	4.3	4.3	4.0	4.0	4.0
PUBLIC WORKS						
Streets & Traffic	26.7	26.7	27.7	26.3	27.3	27.3
Projects & Engineering	8.9	9.9	11.5	12.6	13.6	13.6
Facilities & Equipment	<u>8.0</u>	<u>8.0</u>	<u>8.0</u>	<u>8.0</u>	<u>8.0</u>	<u>8.0</u>
Subtotal:	43.6	44.6	47.2	46.9	48.9	48.9
UTILITIES						
Water Services	24.9	24.9	28.1	28.6	28.6	29.1
Sanitation Services	16.4	16.4	16.4	16.4	16.4	16.9
Wastewater Treatment	<u>31.8</u>	<u>30.8</u>	<u>31.0</u>	<u>31.1</u>	<u>33.1</u>	<u>34.1</u>
Subtotal:	73.1	72.1	75.5	76.1	78.1	80.1
TOTAL: FT-Employees	121.0	121.0	127.0	127.0	131.0	133.0

PUBLIC WORKS AND UTILITIES DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PUBLIC WORKS & UTILITIES

DIVISION: ADMINISTRATION

GOAL: Provide administrative direction to all divisions in order to ensure the best possible use of resources by this department.

PURPOSE - WHY

The Public Works department is responsible for over 12.7 million of capital and operating expenditures in 1992 and includes 130 full-time employees responsible for providing a vast array of services.

OBJECTIVE - HOW

1. Providing the necessary direction to ensure the completion of all the approved 1992 capital and operating projects.
2. Examining opportunities for reorganization to increase efficiency.
3. Weekly meetings with the Council Committees and the public.

PERFORMANCE MEASURE

1. Completion of 1992 capital projects on time and within budget.
2. Review of the organizational structure by responsibility.
3. Weekly meetings with the Council Committees and the public.

WHO

Department Director and Division Managers

WHEN

1. 12/31/92
2. 06/01/92
3. Ongoing

GOAL: Provide improved project coordination and engineering design support for the capital improvement projects.

PURPOSE - WHY

Capital construction and infrastructure is essential for the City in order to maintain our economic stability. Each specific street, traffic, water and sewer project must be completed in an efficient manner that minimizes the design concepts, aesthetics, cost, and intent of each project.

OBJECTIVE - HOW

1. Maximize the percentage of projects designed and managed by City staff.
2. Timely coordination meetings with design staff and other applicable entities.
3. Completion of timely bid specifications, award procedures and construction schedules.

PERFORMANCE MEASURE

Annual review to test whether or not projects were completed on time within budget, and according to design specifications.

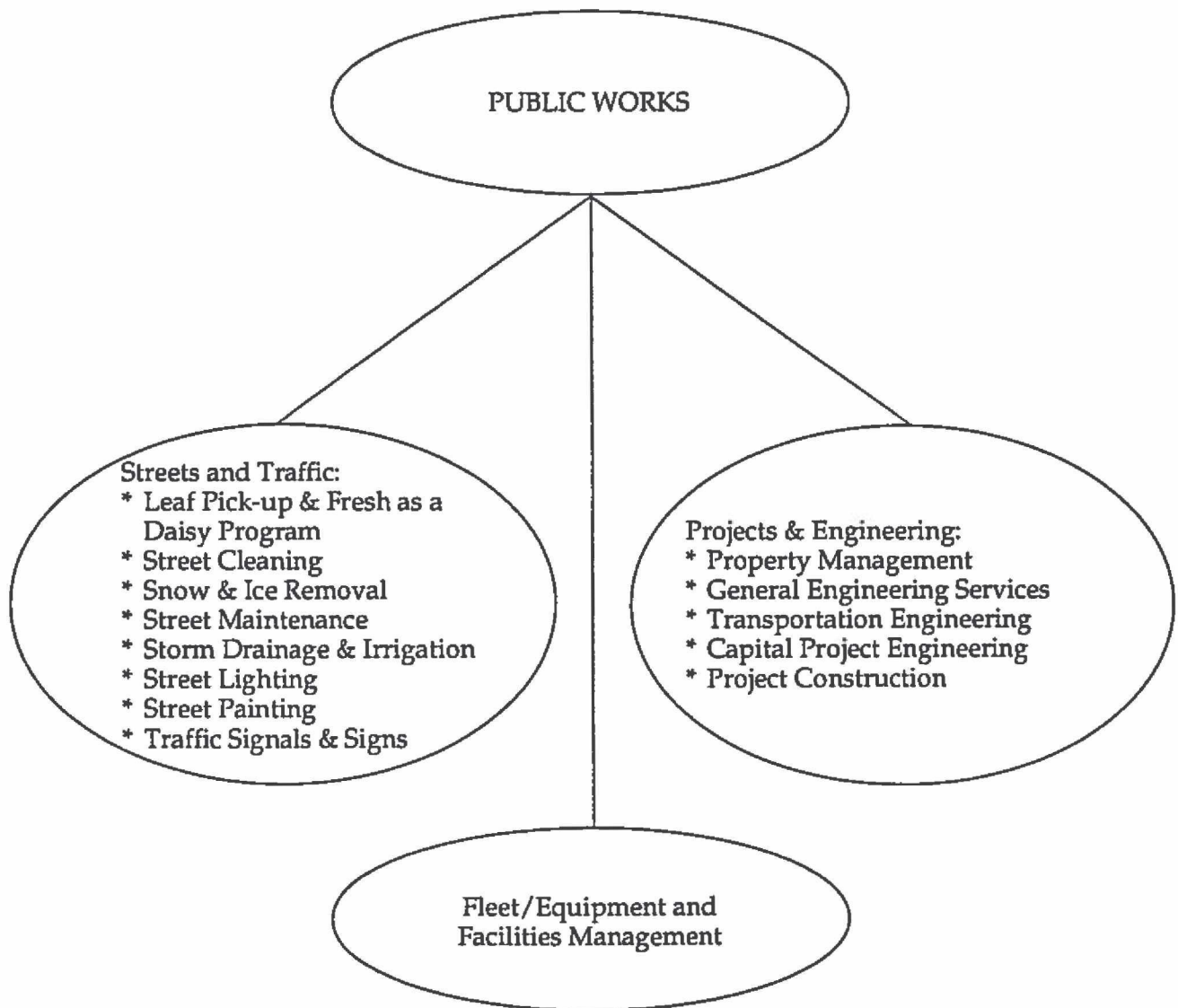
WHO

City Engineer and Project Engineers.

WHEN

Continuous process throughout the year.

PUBLIC WORKS AND UTILITIES DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PUBLIC WORKS & UTILITIES

DIVISION: PUBLIC WORKS
Streets & Traffic

=====

GOAL: Continue to improve traffic services for the public by enhancing the timing of lights, additional traffic analysis, and provide more visible traffic painting.

=====

PURPOSE - WHY

One of the City's responsibilities is to provide a safe and effective method of moving traffic throughout the City. Continued evaluation of traffic signals and timing, plus traffic analysis and painting methods are essential to maximize public safety.

OBJECTIVE - HOW

1. Close coordination of staff and projects within the divisions of Traffic Services and Traffic Engineering.
2. Complete a 3-year program of replacing traffic paint with thermo-plastics in designated areas for improved service life and visibility.

PERFORMANCE MEASURE

Evaluation of citizen inquiries and accident frequencies.

WHO

Street Systems Division Head, Traffic Systems Supervisor and Traffic Engineer.

WHEN

Continuous process throughout the year.

=====

GOAL: Maintain basic levels of street maintenance services to existing city residents while extending services to newly annexed areas.

=====

PURPOSE - WHY

City residents, both old and new, expect a basic level of service they have come to enjoy and expect. Newly annexed areas should be provided the same level of service without a loss of service to existing City residents.

OBJECTIVE - HOW

1. Provide management support to evaluate current street system methods of operation.
2. Critically evaluate the impact of each proposed annexation.
3. Promote intergovernmental cooperation between City and County Public Works to provide minimum levels of service.

PERFORMANCE MEASURE

1. Evaluation of citizen inquiries (i.e., type & frequency).
2. Review of budget requests relative to newly annexed areas.
3. Evaluate the need for additional materials (asphalt, road salt, chip seal, etc.)
4. Amend snow and sweeping routes as needed.

WHO

Public Works Manager and Street Systems Division Head

WHEN

Continuous process throughout the year.

=====

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PUBLIC WORKS & UTILITIES

DIVISION: PUBLIC WORKS
Projects & Engineering

GOAL: Provide property management services that ensure project rights of way are acquired, citizen initiated special improvement districts are implemented, and that city-owned properties are properly owned.

PURPOSE - WHY

The citizens of the city own a share in the projects that are constructed and the property the municipality owns. These projects have to be relocated on City right-of-ways. In addition, requested improvement districts need to be managed to ensure that the improvements are built and assessed.

OBJECTIVE - HOW

1. Acquire properties on a timely basis prior to construction.
2. Assist in the initiation and petitioning for special improvements.
3. Managing city-owned properties to ensure adequate care and income.

PERFORMANCE MEASURE

None.

WHO

Property Manager.

WHEN

Continuous process throughout the year.

GOAL: Begin to initiate a comprehensive storm water management program and continue to improve storm drainage facilities throughout the City.

PURPOSE - WHY

The City currently has an extensive storm water collection system that has cross connections with sanitary sewers and is largely unmaintained. Recent Federal regulations will require City evaluation of facilities and implementation of specific requirements.

OBJECTIVE - HOW

1. Inventory and evaluate the condition of existing storm drainage facilities.
2. Evaluate and assess current Federal requirements and City's current policy on operation and maintenance of those facilities.
3. Begin preparing a formal document to be used as a guide for operation and maintenance, plus improvement programs.

PERFORMANCE MEASURE

1. Elimination of substandard facilities.
2. Conformance to Federal regulations.

WHO

Public Works Manager, City Engineer, and Utility Engineer.

WHEN

Continuous throughout the year.

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PUBLIC WORKS & UTILITIES

DIVISION: PUBLIC WORKS
Fleet & Facilities Management

=====

GOAL: Evaluate costs associated with down time in order to better analyze equipment replacement and maintenance priorities.

=====

PURPOSE - WHY

The equipment fund is an internal service fund which supports the repair and replacement of the city's equipment fleet. Analyzing the cost of down time will provide departments with additional information that is useful in predicting equipment replacement schedules.

OBJECTIVE - HOW

Management support will be provided to this fund and will review the replacement and maintenance procedures in order to minimize total equipment costs.

PERFORMANCE MEASURE

1. Assessing the actual costs of down time to each type and piece of equipment.
2. Development of proper replacement schedules for all equipment.

WHO

Facility Superintendent.

WHEN

Monthly during the year.

=====

GOAL: Develop schedule of major maintenance needs and the associated costs for ten year capital project projections.

=====

PURPOSE - WHY

Provide long term cost figures for analyzing the cost of building ownership and to provide cost projections for the ten year capital projects program.

OBJECTIVE - HOW

Prepare a list of capital project needs by building and year and include yearly totals in capital project list.

PERFORMANCE MEASURE

1. Review annually for accuracy and update as needed.

WHO

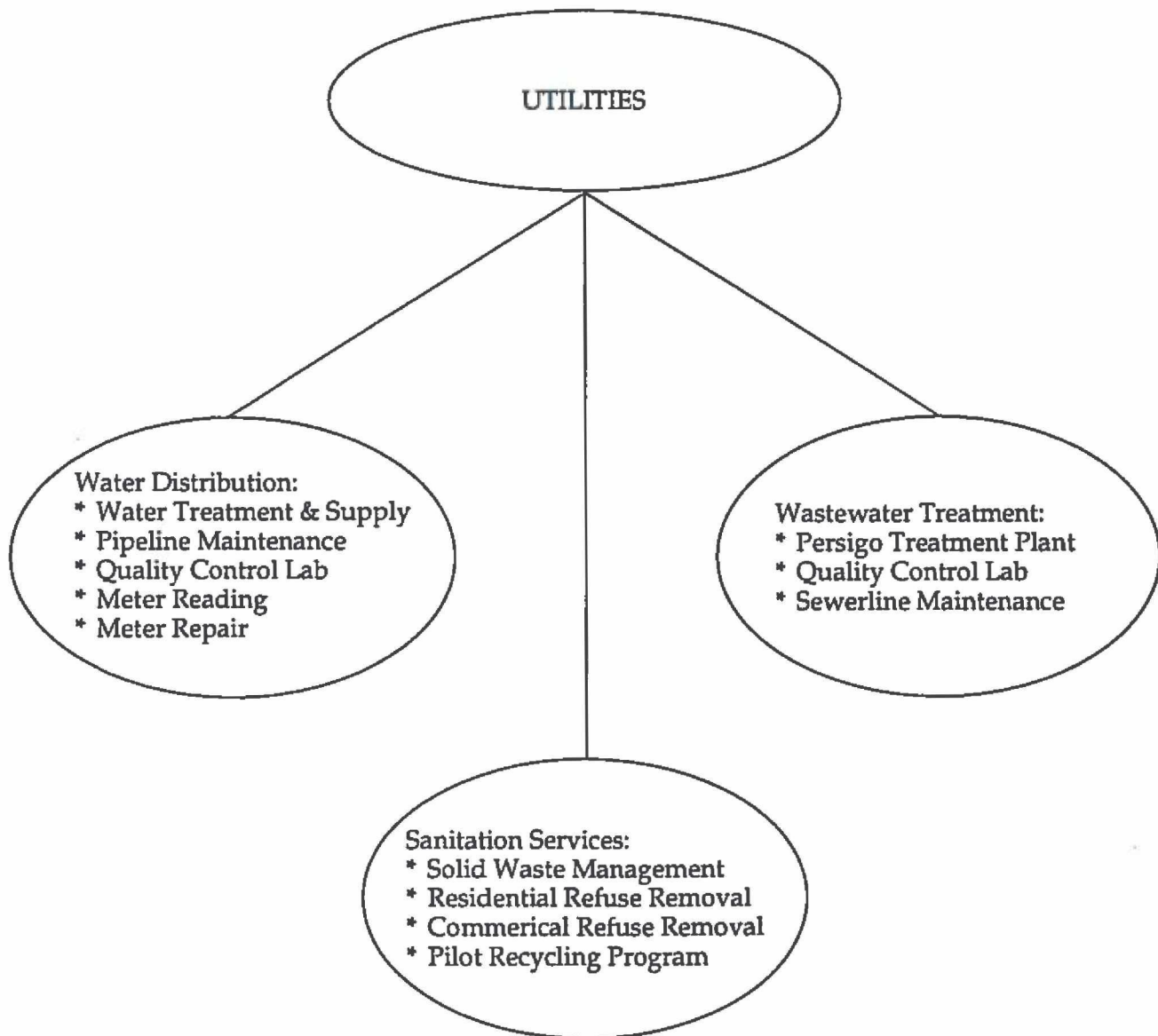
Facility Superintendent

WHEN

Incorporate in 1993 budget preparation.

=====

PUBLIC WORKS AND UTILITIES DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PUBLIC WORKS & UTILITIES

DIVISION: UTILITIES
Water Distribution

=====

GOAL: Enhance the operations of the City's Water Plant to reduce the electrical power demand

=====

PURPOSE - WHY

Reduce demand for electrical usage to reduce net cost for power and to meet objectives of the Public Service Company "demand side management program."

OBJECTIVE - HOW

Installation of control valves in City supply transmission lines to allow flexibility in how water is delivered to the treatment plant.

PERFORMANCE MEASURE

Reduce peak demand by 130 KW a minimum of 60 days per year.

WHO

Water Plant Staff

WHEN

Starting in 1992 through 2012.

=====

GOAL: Enhance successful implementation of the complex "lead and copper rule"

=====

PURPOSE - WHY

Implement federally mandated quality rules for elimination of lead and copper residuals in domestic water supplies within customer homes

OBJECTIVE - HOW

Sampling, corrosion control, public education, replacement of lead services over time to reduce lead levels below mandated action levels

PERFORMANCE MEASURE

Reduction of lead levels in customer homes below 15 parts per billion

WHO

The Water Quality Control Lab is responsible for program management
Water Treatment and Pipeline Maintenance staff are also involved

WHEN

Sampling starts in 1992, Program complete in 1999

=====

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PUBLIC WORKS & UTILITIES

DIVISION: UTILITIES
Water Distribution

GOAL: Development of water yield enhancement measures
(water conservation) on City watersheds.

PURPOSE - WHY

To increase net water yields on existing supply system to reduce long-term need for additional water supply purchases and to extend existing supplies.

OBJECTIVE - HOW

1. Examine delivery systems for means of reducing losses.
2. Reduction of evaporation losses on reservoirs by timing of transfers and consolidation of supply.
3. On farm conservation practices to reduce need for water on City lands as well as on lands leasing City water.
4. Winter livestock runs to City properties to be replaced with water taps on flowlines.

PERFORMANCE MEASURE

Each activity will have as a subobjective a net yield in acre feet to be met for 1992 - 400 acre feet total is objective for 1992.

WHO

Water Supply and Treatment Management.

WHEN

1992 - 2002

GOAL: Complete aerial mapping and quantity calculations for
three additional Grand Mesa Reservoirs.

PURPOSE - WHY

To update storage capacity records to ensure accurate supply data.

OBJECTIVE - HOW

Aerial photography and computer analysis of reservoir basin volumes.

PERFORMANCE MEASURE

Completion of 3 additional reservoirs.

WHO

Water Supply and Treatment Management.

WHEN

Summer of 1992

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PUBLIC WORKS & UTILITIES

DIVISION: UTILITIES
Water Distribution

=====

GOAL: Remove and loop dead-end water mains.

=====

PURPOSE - WHY

To insure that distribution system water is circulated regularly to improve water quantity and improve fire protection coverage.

OBJECTIVE - HOW

Identify dead-end lines and schedule upgrades for lines annually.

PERFORMANCE MEASURE

Quantity of Feet line looped.

WHO

Pipeline Maintenance Division.

WHEN

Annually over the next 5 years.

=====

GOAL: Continue repair, maintenance and replacement of large water meters.

=====

PURPOSE - WHY

To ensure accurate water usage data from large water customers and enhance revenue potential.

OBJECTIVE - HOW

Continue large water meter testing program.

PERFORMANCE MEASURE

Test all large meters annually, replace as necessary.

WHO

Pipeline Maintenance Superintendent.

WHEN

Annual On-going process

=====

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PUBLIC WORKS & UTILITIES

DIVISION: UTILITIES
Sanitation Services

=====

GOAL: Review the City's pilot recycling program and make a decision to continue or expand the program on a City-wide basis.

=====

PURPOSE - WHY

To promote recycling as a means of a long-term reduction in wastes hauled to the landfill, reduction in wastes hauled to the landfill, reduction of landfill charges, and extension of landfill life.

OBJECTIVE - HOW

Review pilot recycling program information and prepare recommendation to City Council on financial impact of City-wide recycling.

PERFORMANCE MEASURE

Decision by City Council to or not to establish a recycling program within 1st quarter of 1992.

WHO

Sanitation Superintendent.

WHEN

1st quarter of 1992.

=====

GOAL: Provide residential trash service to newly annexed areas in an efficient manner.

=====

PURPOSE - WHY

The City, as one of its services, provides residential trash collection to all areas within the City limits.

OBJECTIVE - HOW

As annexation plans are finalized and specific areas annexed, ensure that proper notification and administrative procedures are implemented to establish residential service.

PERFORMANCE MEASURE

To supply service within designated time periods which may vary with each annexation.

WHO

Sanitation Superintendent.

WHEN

Annually - ongoing.

=====

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PUBLIC WORKS & UTILITIES

DIVISION: UTILITIES
Wastewater Treatment

=====

GOAL: Installation of a new "bubble" aeration system in the aerobic digester and aeration basins.

=====

PURPOSE - WHY

Decrease electrical demand and subsequent electrical costs.

OBJECTIVE - HOW

Replace mechanical "mixer-type" aerators with "bubble type" aerators in the aerobic digester and in the aeration basins.

PERFORMANCE MEASURE

Reduce electrical costs in 1993 by a minimum of \$50,000 with total annual reduction of 100,000 after complete installation.

WHO

Wastewater Facilities Superintendent.

WHEN

Half of the aeration basins in 1992; and half of the basins in 1993.

=====

GOAL: Ensure completion of all planned preventative maintenance at the Persigo Wastewater Plant.

=====

PURPOSE WHY

Ensure the continued operation of major plant equipment.

OBJECTIVE HOW

PC-based maintenance schedules are available for all major plant equipment. Staff will utilize this scheduled work as work orders for daily maintenance.

PERFORMANCE MEASURE

Completion of scheduled work on a daily basis.

WHO

Persigo Plant Maintenance Staff.

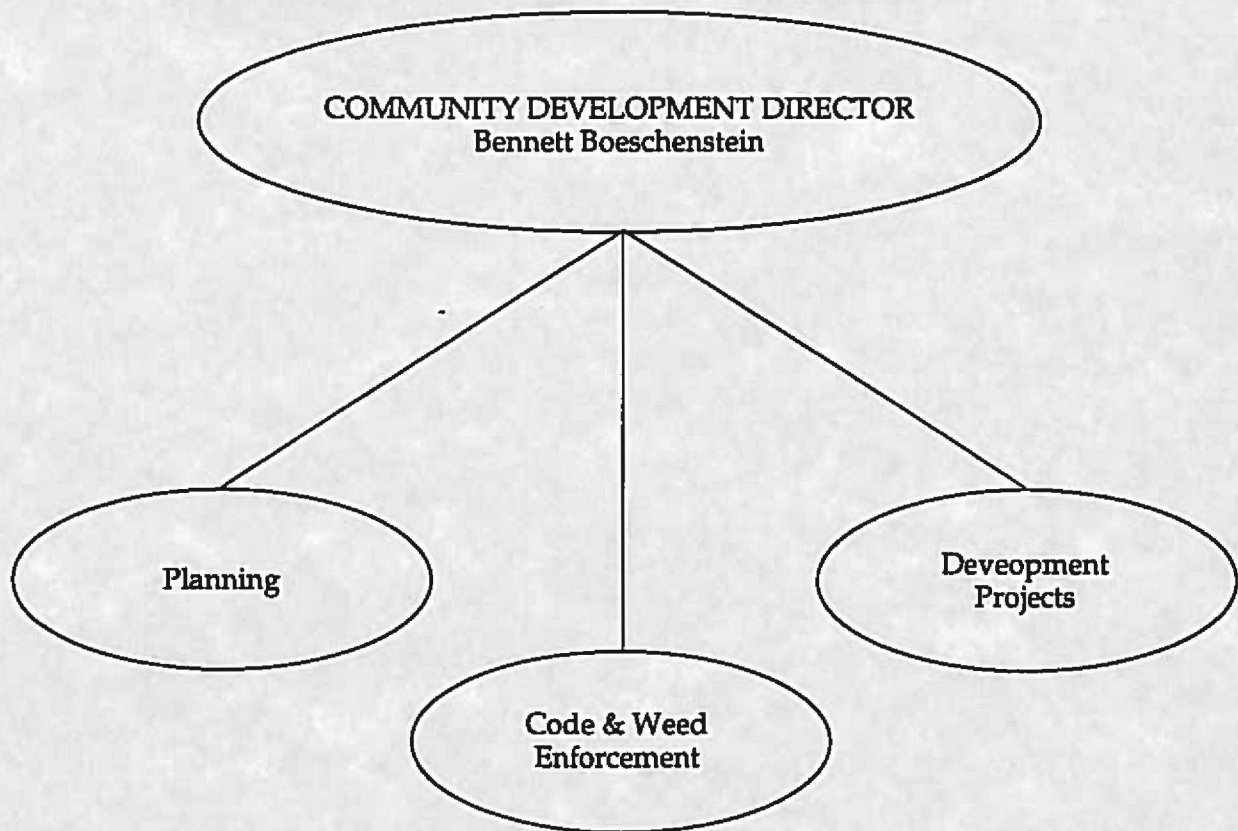
WHEN

Daily during the year.

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COMMUNITY DEVELOPMENT DEPARTMENT



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COMMUNITY DEVELOPMENT DEPARTMENT

FUNCTION

The function of the Community Development Department is to provide direction, coordinate effort, and facilitate improvement in the quality of life of the City and its neighborhoods through the accomplishment of organized and planned growth for the City and its environs. It is to work with public and private agencies and citizen groups to develop a logical and acceptable plan for future growth and development.

The department has four distinct functional areas: Administration, Planning, Code Enforcement, and Development Projects.

Administration provides overall direction and coordination for the department. In addition, this division provides assistance to the general public and neighborhood groups, provides technical assistance to the City Council, the Planning Commission, and other boards and commissions, and is responsible for the department's budget development and control. The department is headed by a Director who has a full-time secretary for support.

The **Planning** division is assigned three full-time Planners and one Planning Technician responsible for the development of a comprehensive plan to address issues concerning the environment, historic preservation, transportation, annexation and demographics. This division is also responsible for processing development applications for subdivisions, zone changes, conditional use permits, special use and sign permits, variances and planning clearances for building permits.

The **Code Enforcement** division has the responsibility to ensure that various activities and actions taken by builders and citizens alike are in conformance with the Zoning and Development Code which includes trash, weed and nuisance abatement. There are three full-time employees in this Division including a Code Enforcement Supervisor, a Code Enforcement Officer, and an Administrative Clerk.

Several **Development Projects** are coordinated and administered by the Community Development Department. Such projects include; the Riverfront Project, South Downtown Redevelopment Area, Historic Preservation and other cultural projects.

MAJOR ACCOMPLISHMENTS - 1991

LONG RANGE AND COMPREHENSIVE PLANNING:

- Northwest Plan and Zone was adopted by the City Planning Commission on January 7, 1992.
- Strategic Cultural Plan, which was developed by the Arts Council, was adopted by the City Council on November 19, 1991 and by the Planning Commission on January 7, 1992.
- A Major Road/Transportation study began in December, 1991.
- The Master Plan of Parks, a 10 year plan for future parks and open space, was started in December 1991 in conjunction with the City Parks and Recreation Department. It is scheduled for completion in the summer of 1992.

ANNEXATION:

- The Community Development Department has taken the lead role in the implementation of the City's long range goal of annexing the urbanizing areas outside the City limits.
- Major areas annexed or in progress in 1991 include: 1) Western annexations to 21 Road; 2) Redlands including the Ridges and surrounding lands; 3) north area from the current city limits to Paradise Hills, 4) east area to the proposed Pace Warehouse at 29 1/2 Road and North Meadows Subdivision at 29 1/8 Road.

RIVERFRONT-SOUTH DOWNTOWN:

- The Community Development Department completed base mapping and data gathering for the South Downtown Riverfront Plan. Public meetings are scheduled to begin in the Winter of 1992. The Plan will develop concepts for the future land uses in the south downtown area.
- The American Auto Salvage Yard, a City owned parcel, is partially cleaned... most of the nearly 5,000 junk cars have been removed. The Department of Energy is slated to remove the uranium mill tailings in 1992-93 after which the property may be redeveloped.
- Watson Island Trail construction started in November 1991. It is scheduled to be completed in April of 1992.
- The US Army Corps of Engineers flood control levee is scheduled to be built in 1993 and will protect the business and industrial areas in the south downtown from flooding.
- Blue Heron Trail Phase I was completed in 1991, and Phase II is scheduled to be completed in 1992. The trail construction is funded by many private contributions and state trails grants.

DOWNTOWN:

- Adoption of Downtown parking amendments as part of the Zoning and Development Code.

HISTORIC PRESERVATION:

- Preliminary work has been completed towards the nomination of buildings for the National Register of Historic Places including the Railroad Station.

CODE UPDATES/REVISIONS:

- More than 20 Code amendments were adopted to streamline procedures, improve, and modernize the Code.

ENFORCEMENT:

- A full-time Code Enforcement Officer was hired. A systematic program of proactive code enforcement began.

CURRENT PLANNING:

Major projects for 1991 included:

- Residential: Horizon Glen Subdivision, Colony Park Townhomes, Indian Wash Subdivision
- Commercial: Sam's Warehouse Club, Pace Warehouse Market, BLM office on Horizon Drive, Burger King on Horizon Drive

SIGNIFICANT BUDGET ISSUES

Prior to 1989, the Community Development Department existed as the Planning Division of the Public Works & Utilities Department. During the year 1989, increased emphasis in the critical area of planning and development was deemed appropriate by the City in light of current growth, formalized plans for annexation, increases in development activity, and the need for proactive management in the development of the community.

SIGNIFICANT BUDGET ISSUES (continued)

The establishment and expansion of the services provided by this department are reflected in the significant staffing and expenditure increases necessary to provide these valuable services. The addition of a Code Enforcement Officer and increases in salary and benefit costs are the factors causing a 19.5% increase in personnel expenditures in 1992. Other operating expenditure increases can be attributed to equipment rental and vehicle fuel charges, and contracts for service related to the South Downtown Riverfront Redevelopment Project. The \$259,250 budgeted for Major Capital in 1992 is for a combined U.S. Army Corps of Engineers and City of Grand Junction Project to construct a 500 year flood control levee from the mill tailings pile to the south downtown railroad bridge at 5th street. The total cost of the project is estimated at \$785,000, with the balance being funded by the Army Corps of Engineers.

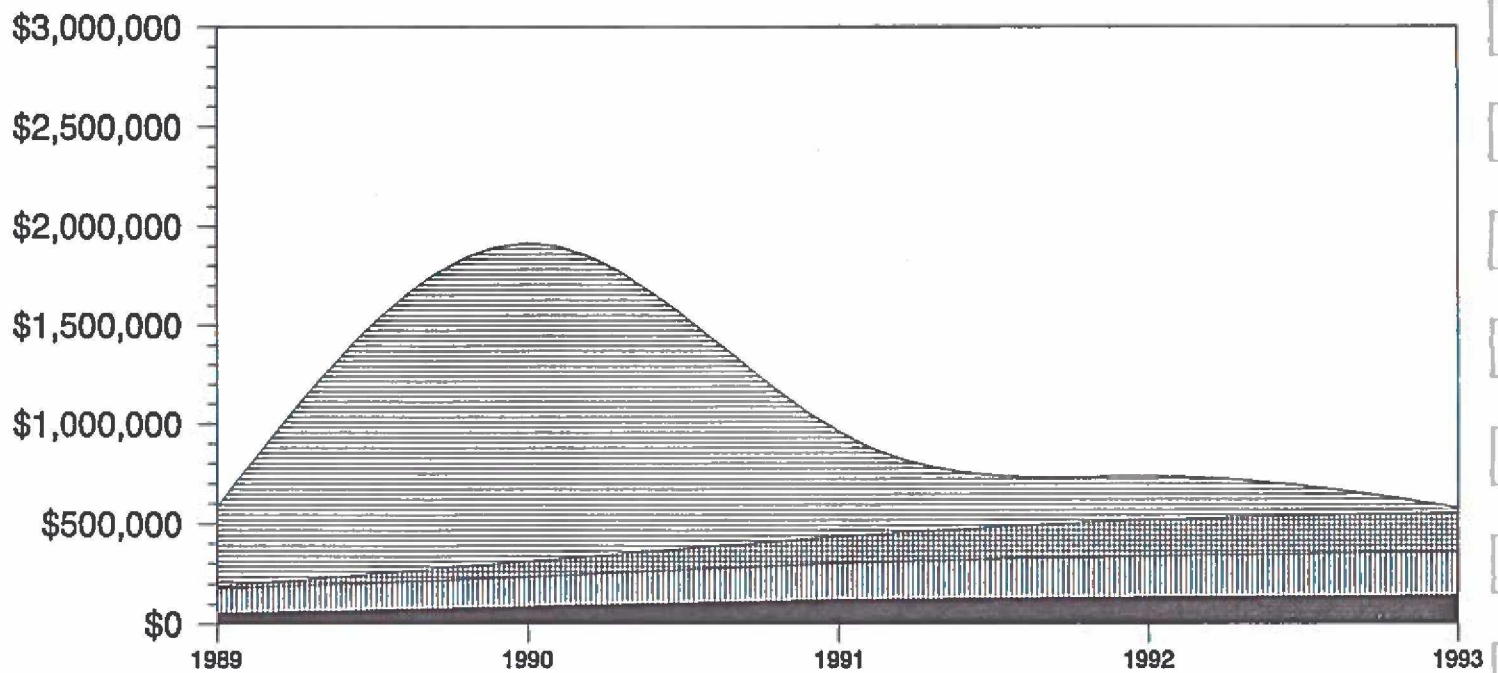
FUTURE OUTLOOK

Following are some of the major items from the Community Development Department's work plan for 1992.

- Completion and adoption of the Northwest Plan and Zone.
- Complete conceptual stage of South Downtown Riverfront Plan and begin detailed redevelopment planning.
- Completion and adoption of a Master Plan of Parks.
- Complete South Downtown Riverfront Plan at conceptual stage
- Complete removal of auto bodies and start mill tailings cleanup at the former American Auto Salvage.
- Complete trail into Watson Island and mill tailings removal and begin construction of flood control levee.
- Complete the construction of the Blue Heron Trail Phase II connecting Phase I to Riverside Park Trail.
- Complete the downtown parking inventory and refine downtown parking amendments.
- Implement key sections of the downtown plan and/or revise sections of the Downtown Plan that are out of date or in need of change.
- National or State Register of Historic Places designation will be sought for the Railroad Station and buildings on and around Main Street.
- Continue to develop neighborhood liaisons and apply for Neighborhood Reinvestment Act Funds.
- Revise Highway Oriented (HO) Zone and initiate other text amendments as needed.
- Remediation of the most offensive zoning violations and continue to improve code enforcement procedures.

COMMUNITY DEVELOPMENT DEPARTMENT

Expenditure Trends, By Division / Function
1989 Actual - 1993 Budget



Administration
 Planning
 Code Enforcement
 Development Projects

The large expenditures in Development Projects in 1990 are related to property acquisitions and improvements for the Riverfront Project.

COMMUNITY DEVELOPMENT DEPARTMENT

Expenditures By Division

EXPENDITURES BY DIVISION / FUNCTION	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Administration	\$54,355	\$89,583	\$125,457	\$127,414	\$136,219	\$143,174
Planning	124,309	144,514	184,006	183,084	206,696	216,223
Code Enforcement	11,736	79,702	129,999	133,867	186,707	195,530
	-----	-----	-----	-----	-----	-----
TOTAL OPERATIONS	\$190,400	\$313,799	\$439,462	\$444,365	\$529,622	\$554,927
Development Projects	395,024	2,265,076	900,000	151,914	287,272	25,000
	-----	-----	-----	-----	-----	-----
TOTAL EXPENDITURES	\$585,424	\$2,578,875	\$1,339,462	\$596,279	\$816,894	\$579,927
	=====	=====	=====	=====	=====	=====

BUDGET BY DIVISION, AS A PERCENT OF OPERATIONS

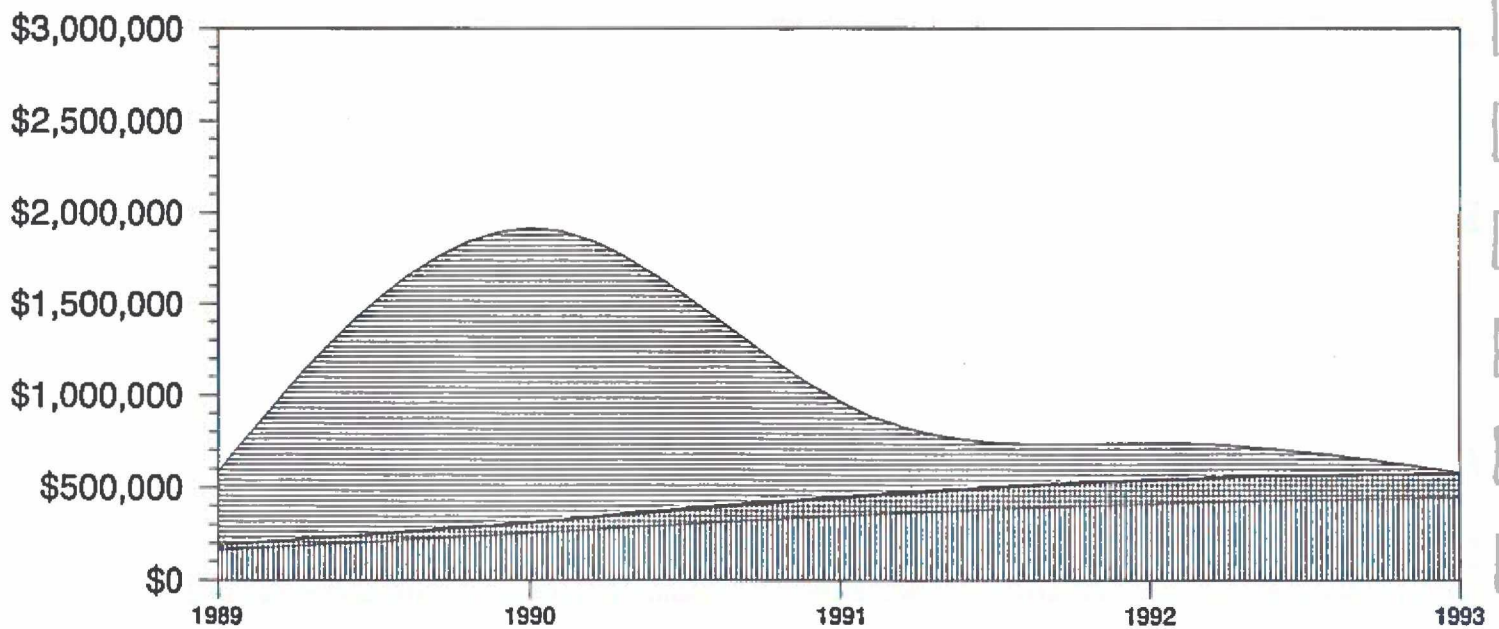
Administration	28.5%	28.5%	28.5%	28.7%	25.7%	25.8%
Planning	65.3%	46.1%	41.9%	41.2%	39.0%	39.0%
Code Enforcement	6.2%	25.4%	29.6%	30.1%	35.3%	35.2%
	-----	-----	-----	-----	-----	-----
TOTAL OPERATIONS	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	=====	=====	=====	=====	=====	=====
Development Projects						
As A Percent of Total	67.5%	87.8%	67.2%	25.5%	35.2%	4.3%

FULL-TIME EMPLOYEES

Administration	2	2	2	2	2	2
Planning	3	3	4	4	4	4
Code Enforcement	0	1	2	2	3	3
Development Projects	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL: FT-Employees	5	6	8	8	9	9
	=====	=====	=====	=====	=====	=====

COMMUNITY DEVELOPMENT DEPARTMENT

Expenditure Trends, By Major Category
1989 Actual - 1993 Budget



The large expenditures for Major Capital in 1990 are related to property acquisitions and improvements for the Riverfront Project.

COMMUNITY DEVELOPMENT DEPARTMENT

Expenditures By Category

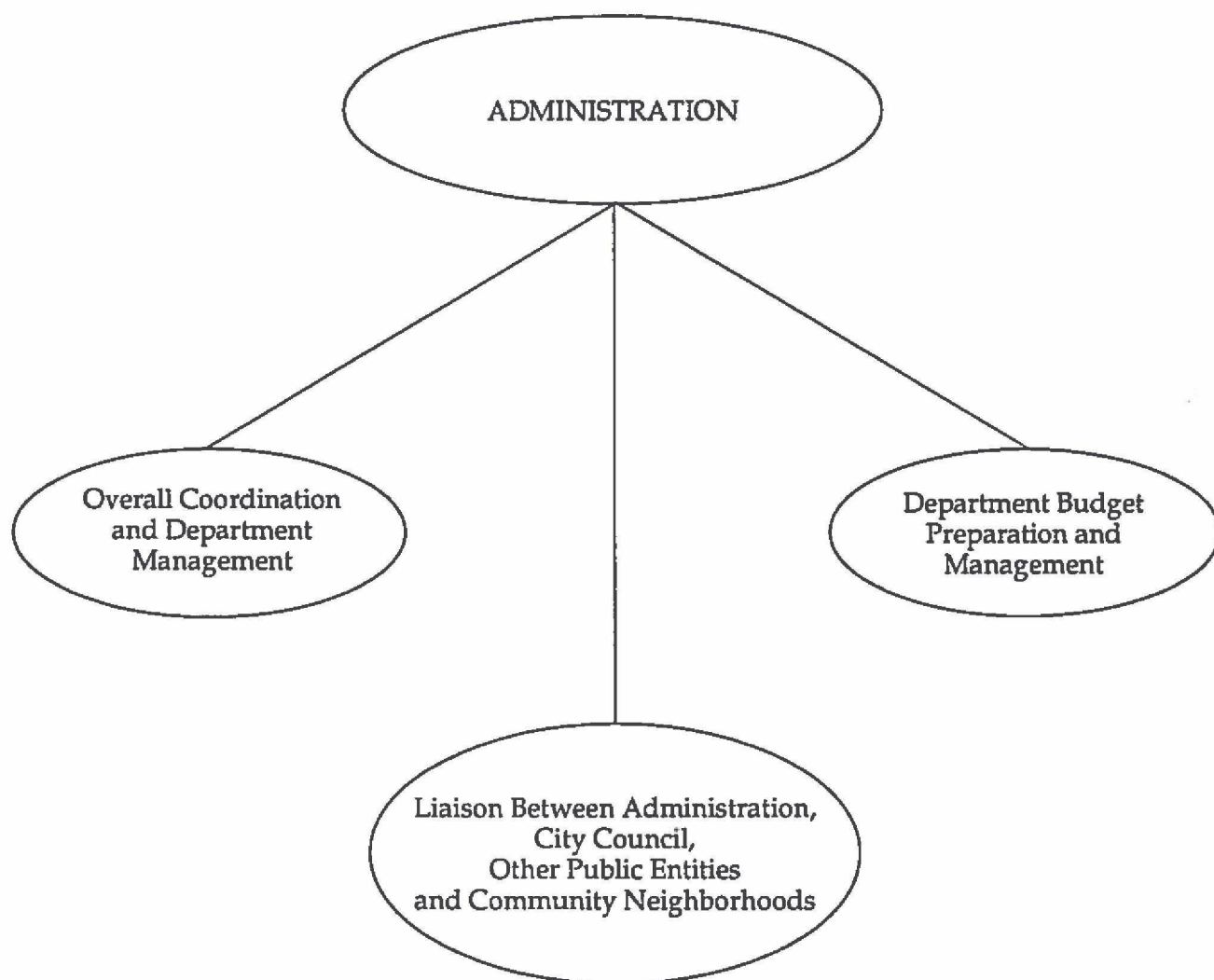
EXPENDITURES BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$163,795	\$252,440	\$348,382	\$350,561	\$420,108	\$444,935
Operating Regular	\$22,018	\$41,846	\$57,568	\$65,395	\$78,438	\$77,027
Contractual Services	849	8,692	9,114	26,424	47,473	45,875
Interfund Charges	0	0	0	0	0	0
Special Projects	2,754	0	4,028	4,028	5,699	5,927
Debt Service	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
Nonpersonnel Operating	\$25,621	\$50,538	\$70,710	\$95,847	\$131,610	\$128,829
Operating Capital	984	10,821	20,370	20,131	5,926	6,163
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	\$190,400	\$313,799	\$439,462	\$466,539	\$557,644	\$579,927
	=====	=====	=====	=====	=====	=====
Major Capital	395,024	2,265,076	900,000	129,740	259,250	0
	-----	-----	-----	-----	-----	-----
TOTAL EXPENDITURES	\$585,424	\$2,578,875	\$1,339,462	\$596,279	\$816,894	\$579,927
	=====	=====	=====	=====	=====	=====

MAJOR OPERATING CATEGORIES AS A PERCENT OF TOTAL OPERATING EXPENDITURES

Personnel Services	86.0%	80.4%	79.3%	75.1%	75.3%	76.7%
Nonpersonnel Operating	13.5%	16.1%	16.1%	20.5%	23.6%	22.2%
Operating Capital	0.5%	3.4%	4.6%	4.3%	1.1%	1.1%
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	=====	=====	=====	=====	=====	=====

PERCENTAGE CHANGE BY MAJOR CATEGORY	1989 ACT -TO- 1990 ACT	1990 ACT -TO- 1991 REV	1991 ORG -TO- 1991 REV	1991 REV -TO- 1992 BUD	1992 BUD -TO- 1993 BUD
Personnel Services	54.1%	38.9%	0.6%	19.8%	5.9%
Nonpersonnel Operating	97.3%	89.7%	35.5%	37.3%	(2.1%)
Operating Capital	999.7%	86.0%	(1.2%)	(70.6%)	4.0%
	-----	-----	-----	-----	-----
TOTAL OPERATING	64.8%	40.0%	6.2%	19.5%	4.0%
Major Capital	473.4%	(94.3%)	(85.6%)	99.8%	(100.0%)
	-----	-----	-----	-----	-----
TOTAL EXPENDITURES	340.5%	(76.9%)	(55.5%)	37.0%	(29.0%)
	=====	=====	=====	=====	=====

COMMUNITY DEVELOPMENT DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: COMMUNITY DEVELOPMENT

DIVISION: ADMINISTRATION

GOAL: Improve the development application process.

PURPOSE - WHY

Improve processing of development applications to make more efficient use of staff time and to make it more convenient and less confusing for the public.

OBJECTIVE - HOW

Continue to improve processing procedures including more easily understood regulations, improved forms and standardized procedures for processing development applications.

PERFORMANCE MEASURE

Faster processing times, fewer incomplete applications, better development submittals.

WHO

The entire staff will work on this issue in 1992.

WHEN

Improvement should be measurable by the end of 1992.

GOAL: Improve public understanding of planning, annexation, code enforcement and other Department functions.

PURPOSE - WHY

To broaden public understanding of the important role of planning in the future of our City and the surrounding area; to illustrate clearly the goals and strategies for annexation; and to effectively involve the public in all planning endeavors.

OBJECTIVE - HOW

Continue to use a wide variety of public participation techniques such as open houses, workshops, public meetings, surveys, newsletters, and forums.

PERFORMANCE MEASURE

Increase the number of presentations using the techniques mentioned above and improved feedback from the public.

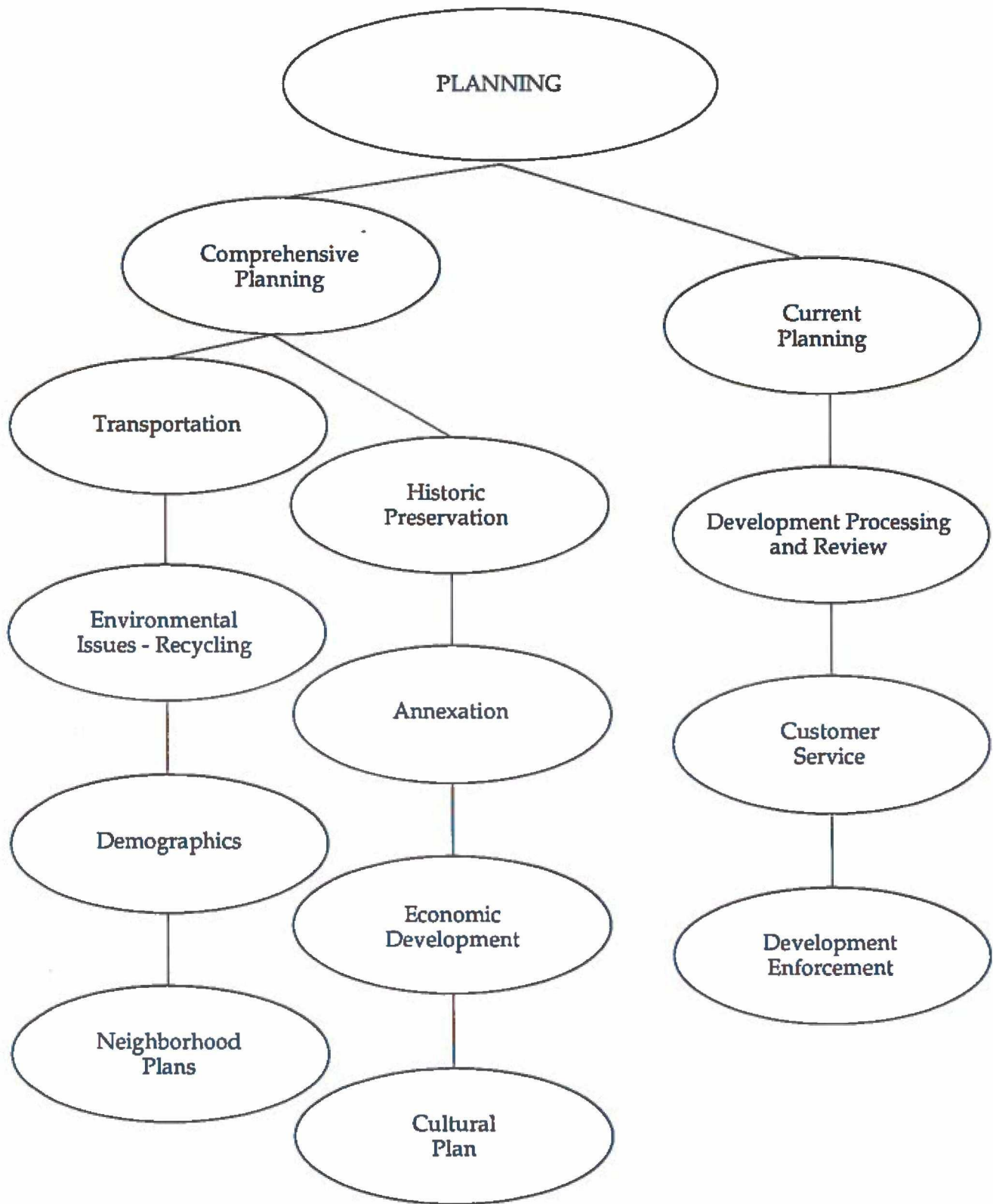
WHO

The entire Community Development Staff.

WHEN

Improvement should be measurable by the end of 1992.

COMMUNITY DEVELOPMENT DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: COMMUNITY DEVELOPMENT

DIVISION: PLANNING

GOAL: Continue to adopt key sections of the Comprehensive (Master) Plan with maximum public participation. Plans that are scheduled for adoption include: the Northwest Plan, South Downtown Riverfront Plan, Major Road Needs Study, and a Master Plan of Parks

PURPOSE - WHY

To provide long-term goals and direction for growth and development of specific areas of the City as well as the community at large.

OBJECTIVE - HOW

Through an open and interactive planning process specific plans will be developed addressing immediate and long-term needs.

PERFORMANCE MEASURE

Adoption of the Northwest Plan, the South Downtown Riverfront Plan, Major Roads Needs Study, and the Master Plan of Parks by the City Planning Commission and City Council.

WHO

Planning Staff, Planning Commission and City Council

WHEN

The four plans should all be adopted by the end of 1992.

GOAL: To start a neighborhood improvement program for the entire city which includes these major components: code enforcement, housing rehabilitation and historic preservation.

PURPOSE - WHY

To improve the quality of Grand Junction's neighborhoods by halting decay and deterioration and assisting residents in improving their environments.

OBJECTIVE - HOW

Through the use of a proactive code enforcement program; neighborhood block watch programs in conjunction with the Grand Junction Police Department; low interest loans and grants for housing rehabilitation and infill housing; and historic preservation activities including the nomination of buildings to the National and State Register of Historic Places.

PERFORMANCE MEASURE

Preparation of neighborhood notebooks, neighborhood meetings held, begin Neighborhood Reinvestment Program or similar program of housing rehabilitation loans and grants, nomination of buildings to the National or State Register of Historic Places, and revised downtown parking amendments.

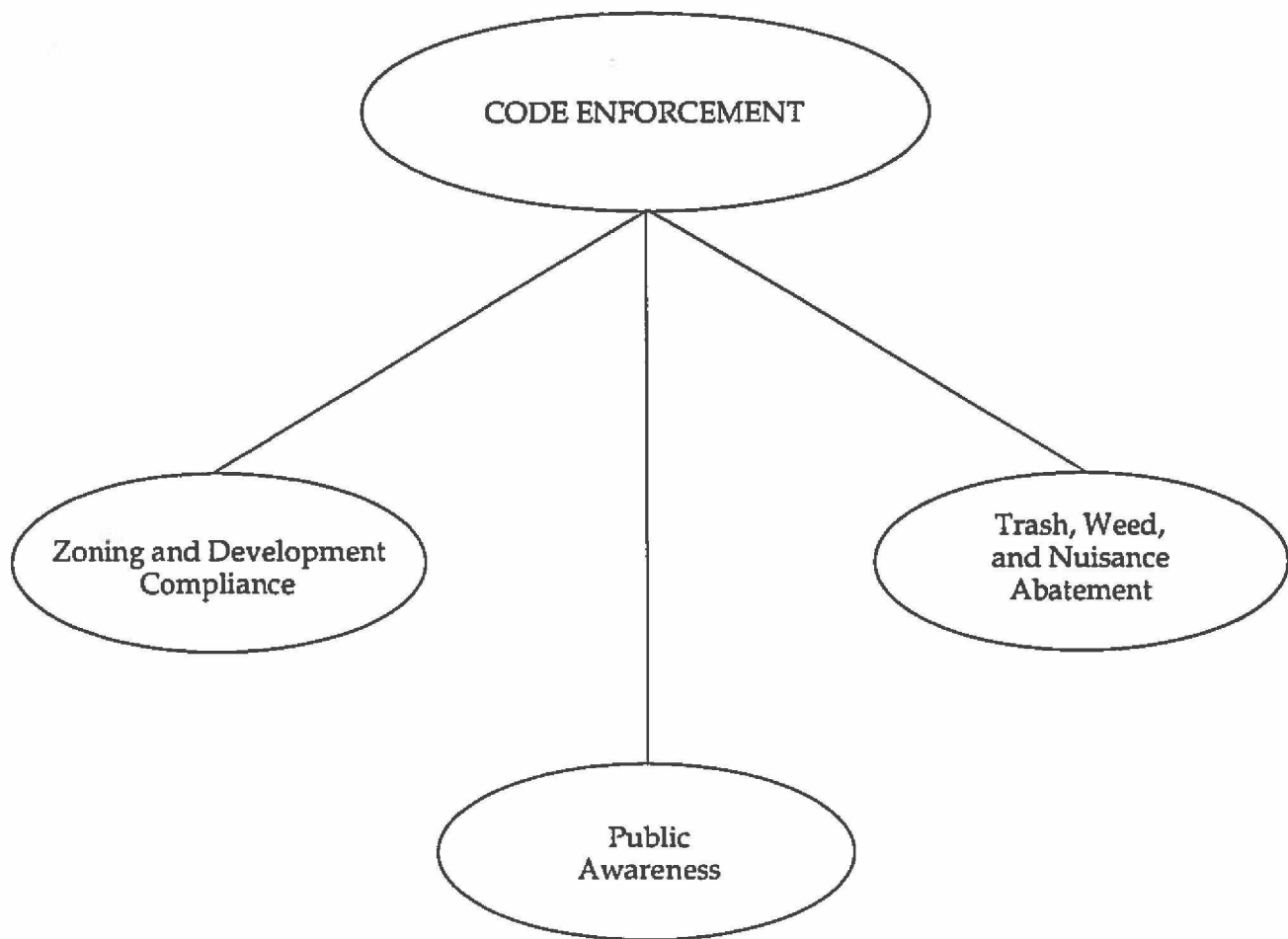
WHO

Planning Staff.

WHEN

Most of these items should be completed by 1992.

COMMUNITY DEVELOPMENT DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: COMMUNITY DEVELOPMENT

DIVISION: CODE ENFORCEMENT

=====

GOAL: Begin a program of proactive neighborhood code enforcement to remove the most offensive code violations, to continue to respond to zoning violations and to effectively manage the City's weed program.

=====

PURPOSE - WHY

The Zoning and Development Code as well as the other Codes in the City must be enforced if they are to be effective. Enforcement can have a positive impact on the quality of life of neighborhoods.

OBJECTIVE - HOW

The Code Enforcement Division will be at full staff the latter of 1992 and should be able to handle a regular program of neighborhood based code enforcement. The Code Enforcement Division will systematically survey neighborhoods for violations and proceed with enforcement.

PERFORMANCE MEASURE

An increase in voluntary compliance and a decline in the number of cases taken to court. Public information and education are important tools in this process.

WHO

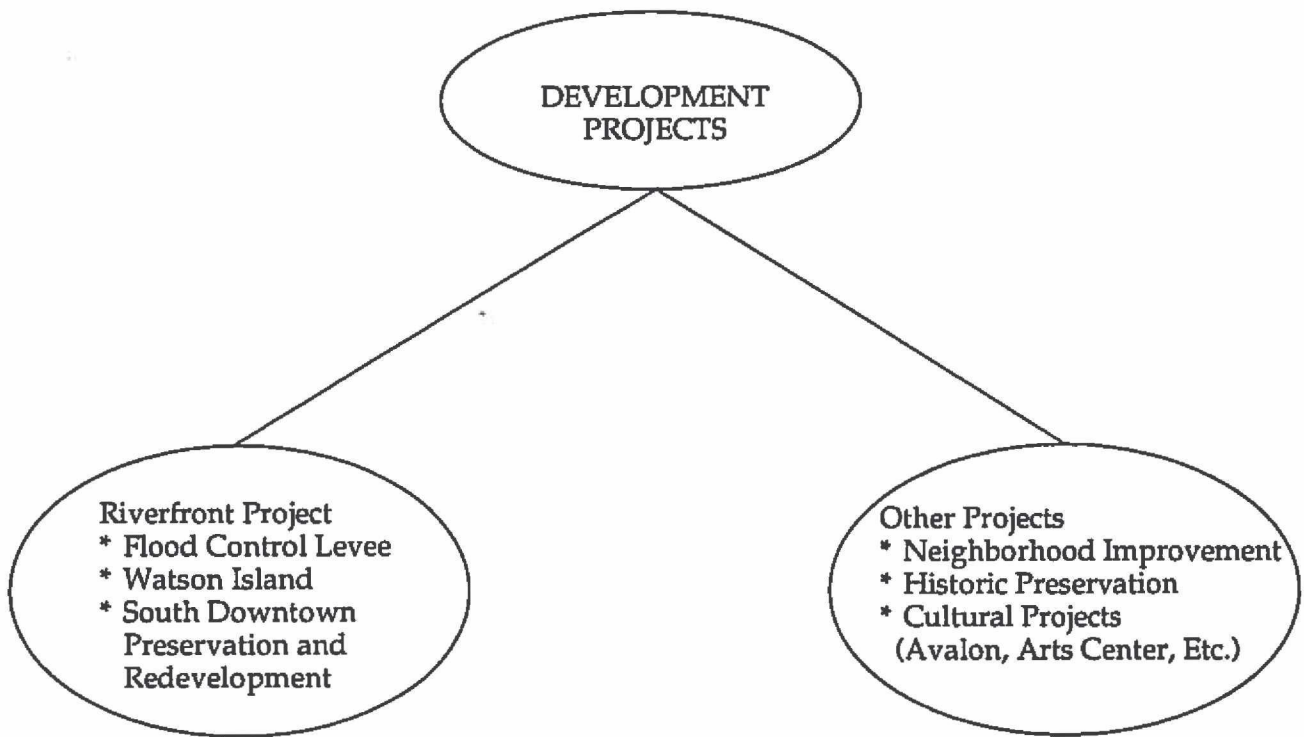
The Community Development Code Enforcement Staff

WHEN

Quarterly reports will be issued to summarize the progress being made in each area.

=====

COMMUNITY DEVELOPMENT DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: COMMUNITY DEVELOPMENT

DIVISION: DEVELOPMENT PROJECTS

GOAL: To coordinate implementation of projects which are related to the planning and redevelopment of the City such as the American Auto Salvage yard cleanup, Watson Island Trail construction, the Army Corps of Engineers flood control levee and the Blue Heron Phase II project.

PURPOSE - WHY

The cleanup of the South Downtown Riverfront Area and the continuation of the river trail system are important priorities of the City. Cleanup and the redevelopment of this area will improve the entrance into Grand Junction, revitalize an important residential/commercial/industrial area of the City and offer recreational opportunities along the river.

OBJECTIVE - HOW

The Department will continue to prepare and monitor grant applications and secure funding for projects involved in the planning and redevelopment of the South City and Riverfront area. A land use plan for the area will also be developed.

PERFORMANCE MEASURE

Completion and adoption of the Master Plan.

WHO

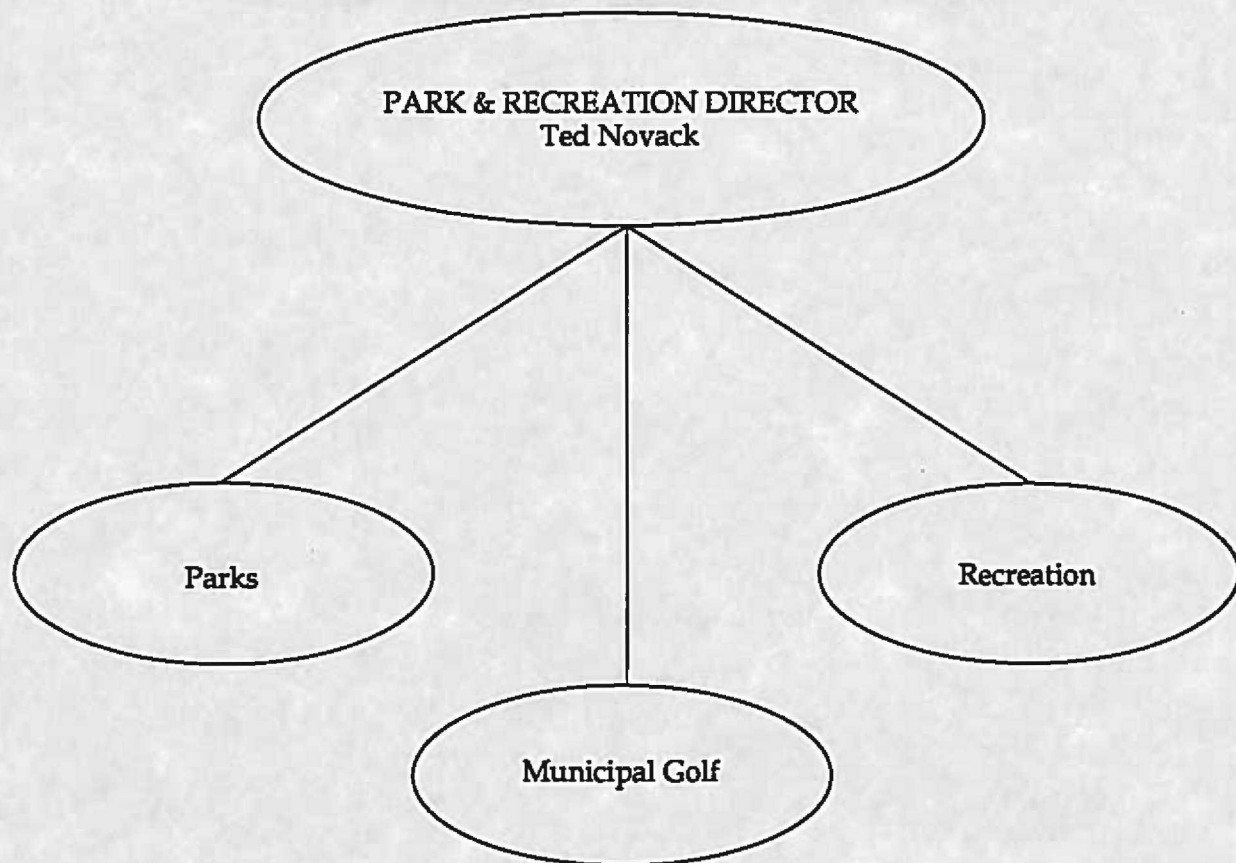
The Planning Staff in conjunction with the Public Works Staff, the Riverfront Commission and the City Attorney.

WHEN

The Watson Island Trail should be completed by April 1992; the American Auto Salvage mill tailings cleanup will continue through to mid 1993; the Blue Heron Trail Phase II should be completed by early 1993; and the South Downtown Master Plan should be completed by the end of 1992.

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PARKS & RECREATION DEPARTMENT



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PARKS AND RECREATION DEPARTMENT

FUNCTION

The Parks and Recreation Department is comprised of four major divisions: Administration, Parks Operations, Recreation and Golf. These divisions are staffed with 39 full-time employees. In addition, the department utilizes numerous part-time employees and volunteers.

The Administration Division provides the overall direction and coordination for the department. Registration fees are collected, schedules made, park permits issued, as well as all of the clerical duties performed within this division.

The Parks Operations Division is responsible for all park areas and facilities as well as the 21,000 square foot Two Rivers Convention Center. In addition, the maintenance and development within Forestry, Cemeteries, and Stadium sections are managed by the Parks Division.

The Recreation Division handles all of the recreation programs, special events, and facilities. Included in these responsibilities is the oversight of the swimming pools, water slide, tennis courts, and two softball complexes. The Older American Center, as well as the "Barn" in Lincoln Park, are supervised by this Division.

The Municipal Golf Division has two golf facilities within it's jurisdiction. One is an 18 hole championship course at the base of the Colorado National Monument and the other is a 9 hole course in Lincoln Park. Public golf, as well as numerous tournament events, are offered. Each facility offers lessons and clinics as well as concession items.

MAJOR ACCOMPLISHMENTS - 1991

PARKS DIVISION:

Parks Operations and Maintenance:

The sprinkler systems and Spring Valley I, Lilac and Duck Pond Parks were automated and can now be cycled through the night. In addition, the Area surrounding the Kronkright parking, south of Fire Station #3, was graded, a sprinkler system was installed and grass was planted.

Park shelters were purchased for Sherwood, Pomona, Lincoln and Spring Valley II Parks, these are being installed in all parks except Lincoln, which was held pending the outcome of the master plan.

The new restroom, concession, storage and scorekeepers building was designed, bid and constructed at Columbine Park. The facility is a great addition to the facility and will be enjoyed by fans and players alike.

The security lighting projects have been completed at Sherwood, Lilac and Spring Valley II Parks. The addition of the lights have been well received by the area residents and have improved visibility throughout the parks. The lighting at the Duck Pond is nearly one-half complete.

Forestry Programs:

We have received our eighth Tree City USA Award from the National Arbor Day Foundation at our annual tree planting ceremonies held this year at Columbine Elementary.

The Forestry Board has worked on many educational issues relating to urban forestry. Many board members participated in the Community Forestry Conference cosponsored by the Colorado State Forest Service and the City Forestry Division. The conference was attended by community representatives from throughout the western slope.

Stadium:

New stands were added along the first base line of Suplizio Field. The net increase in seating amounted to approximately 86 additional seats. The seats location and angle are considered excellent and were very popular during JUCO an the July 4th celebration.

New football goal posts were installed, necessitated by the narrowing of the uprights for college games, the new goals allow us to change the width from college width to high school width.

Stadium: (continued)

The Lincoln Park track was resurfaced and re-stripped in September. After months of working with the track architect, we were able to complete the resurfacing in a red color and the re-stripping in bright contrasting colors.

Two Rivers Convention Center:

The new assistant manager was hired in late August. This person is already proving to be a valuable asset to the operation. A new public address system was installed. We also converted the lights in the concourse (main hall) from incandescent to florescent as part of the energy conservation package. Many compliments have been received from facility users regarding both improvements.

City Cemeteries:

The grass in the newly developed area was cared for throughout the year and it is anticipated that the area will be platted and ready for use by mid 1992.

RECREATION:

General Recreation Programs:

A total of 175 individuals volunteered their time during 1991 in 13 department programs for a total of 18,840 hours with a monetary value of approximately \$80,070 (calculated at minimum wage). These hours equate to more than 9 full time positions.

Cash donations of \$17,066 was donated to the Recreation Department by local businesses and service clubs. The department offered 25 new programs in 1991.

Swimming Pools:

Lincoln Park-Moyer Pool - Bonds were retired five years early which will net an overall savings of more than \$100,00.

Revenue for public admissions increased by 11 percent in spite of the cold and windy June.

Hosted the Division II State Swim Meet.

Orchard Mesa Community Center Pool - Public admission revenue increased by 20%; learn to Swim revenue increased by 25%; overall attendance increased by 17%.

School District verbally agreed to pay the electrical costs through 1993; one additional year.

MUNICIPAL GOLF:

Lincoln Park Golf Course:

A membrane roof was installed at the Lincoln Park Clubhouse to prevent leaks inside the building. The old roof had been re-roofed on 3 previous occasions with hot tar. Our roof consultant, Cliff Robinson, suggested that the membrane roof would be the best way to solve the leaking problem. The rubberized membrane is laid in place, sealed around protrusions, and then covered with pea gravel. Odyssey Roofing was the contractor on the job.

The USGA Turf Advisory Service visited Lincoln Park in June. A USGA agronomist toured the course with Men's, Seniors' and Ladies' club representatives, the Golf Professionals and the Golf Course Superintendent. The purpose of the tour is to critique the course for improvements and ways to implement the improvements. Ideas suggested were to walk mow the greens during the weekdays, start an overseeding program on the fairways, interseed our greens and increase our top dressing on greens and tees. These recommendations will be implemented in 1992.

In order to protect houses on Gunnison Avenue, a ball barrier netting was installed adjacent to number one tee box. The netting is 20 feet high and 150 feet long. The net was installed in an identical manner to netting previously erected around holes 2, 3,

Tiara Rado Golf Course:

Leading the list of accomplishments was the completion of the Tiara Rado Clubhouse and Pro Shop. The construction of the building began in February and was completed in August. The new building provides us with underground cart storage, a dining/meeting area, a patio, and an enlarged pro shop area. Use of the facility by both golf patrons and outside groups has been good.

The rough areas on the fifth and sixth holes had irrigation added and were overseed. This project improves the playability and aesthetics of these holes. Due to the possibility of free soil from the Masters at Tiara Rado housing development, the berms on the fifth hole were delayed until 1992.

A water well was drilled by the seventh tee box. The water from this well will be pumped to the holding ponds on the front and back nine, and used for early spring irrigation. We will be pumping water at about 60gpm. This supplemental water will improve early season playing conditions.

The USGA Turf Advisory Service visited Tiara Rado in June. A USGA agronomist toured the course with the Men's, Senior's and Ladies' club representatives, the Golf Professionals and the Golf Course Superintendent. The purpose of the tour was to critique the course for improvements. Ideas suggested were to walk mow the greens during the weekdays, start an overseeding program on the fairways, interseed our greens and increase our topdressing on greens and tees. These recommendations will be implemented in 1992.

SIGNIFICANT BUDGET ISSUES

The Parks and Recreation Department's 1992 budget has modest increases in the operating segment. We will be hiring a 3/4 time Account Clerk which will be targeted for full time in 1993. This position will assist in processing expenditures/revenues, and the posting of basic budget information.

The projected Riverfront and Trail maintenance will be added to the department in 1992 with an annual impact of approximately \$25,000. The scope of maintenance will address almost seven miles of trails along with three parking/trailhead sites. Although our ten year capital improvement plan has been put on hold while we initiate our Parks Master Plan, we will be completing a project at the Older American Center. A game room will be added to the Center to enhance their programs; the project will be funded with Lottery dollars. Sherwood Park will have the final phase completed to fully automate the parks' irrigation system.

The Lincoln Park and Tiara Rado Golf Courses will add approximately four part time employees to mow greens by hand, upgrade trim mowing, raise sunken areas, enhance top dressing and increase spot watering. This program upgrade will add 1,184 hours at Lincoln Park and 2,120 at Tiara Rado for a total cost of \$22,935.

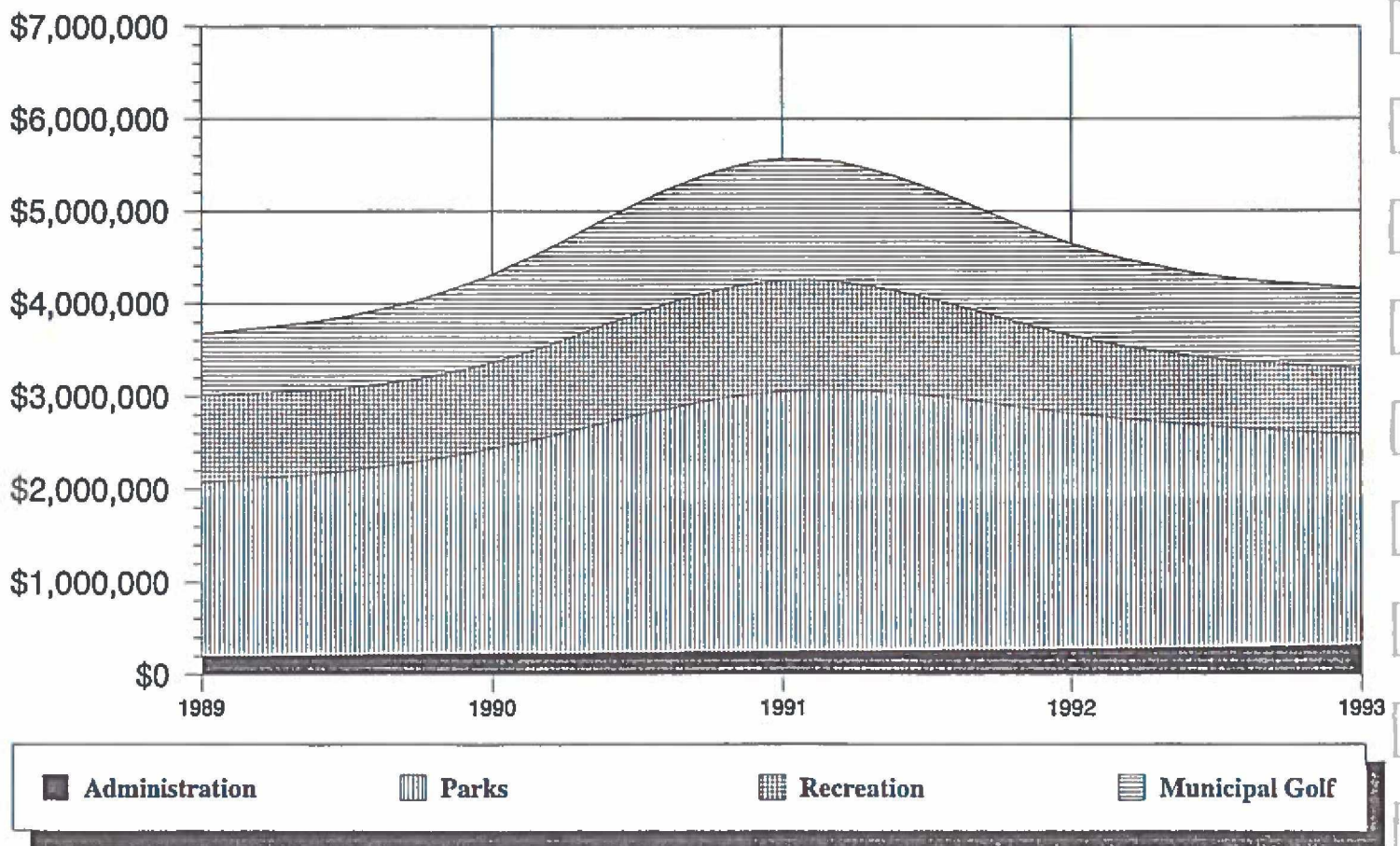
FUTURE OUTLOOK

The Parks and Recreation Department will be embarking upon a very challenging and adventuresome task as it launches a planning process which will help guide the Department between now and the next ten to fifteen years. In 1991, the Parks and Recreation Advisory Board and the City Council evaluated the idea of doing a feasibility study for a community wide recreation center. The end result of those conversations was the decision to hire a Park Planning Consultant and do a major park master plan which will take about ten months and will review where we have been and where we are going in the next five to fifteen years. Specifically speaking, there will be an inventory of our existing areas and facilities; there will be population projections made and a series of meetings with special interest groups and our Grand Valley citizens at large to gain input on the direction the Parks and Recreation Department should take, not only in 1992, but in the years to come. The conclusion of the plan should see a prioritization of such things as a community wide Recreation Center, a regional park (300-500 acres), additional soccer fields and tennis courts, as well as other amenities such as trails and natural outdoor Recreation areas.

PARKS & RECREATION DEPARTMENT

Expenditure Trends, By Division / Function

1989 Actual - 1993 Budget



PARKS & RECREATION DEPARTMENT

Expenditures By Division

EXPENDITURES BY DIVISION / FUNCTION	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Administration	\$201,119	\$239,984	\$247,588	\$252,764	\$278,761	\$322,309
Parks						
General Parks Programs	\$1,205,144	\$1,320,472	\$1,845,428	\$2,027,547	\$1,634,845	\$1,386,038
Two Rivers Conv. Center	491,172	514,076	638,038	718,344	585,866	629,255
City Cemeteries	<u>169,976</u>	<u>230,713</u>	<u>312,238</u>	<u>319,479</u>	<u>253,199</u>	<u>243,145</u>
Subtotal:	\$1,866,292	\$2,065,261	\$2,795,704	\$3,065,370	\$2,473,910	\$2,258,438
Recreation						
General Recreation	\$225,375	\$282,321	\$244,917	\$249,481	\$268,680	\$277,205
Swimming Pools	<u>729,115</u>	<u>523,948</u>	<u>516,245</u>	<u>1,159,009</u>	<u>456,455</u>	<u>437,870</u>
Subtotal:	\$954,490	\$806,269	\$761,162	\$1,408,490	\$725,135	\$715,075
Municipal Golf						
Lincoln Park Golf Course	\$309,459	\$574,270	\$289,076	\$300,870	\$350,997	\$340,209
Tiara Rado Golf Course	<u>341,621</u>	<u>301,412</u>	<u>970,007</u>	<u>1,236,678</u>	<u>535,103</u>	<u>525,612</u>
Subtotal:	\$651,080	\$875,682	\$1,259,083	\$1,537,548	\$886,100	\$865,821
	-----	-----	-----	-----	-----	-----
TOTAL EXPENDITURES	\$3,672,981	\$3,987,196	\$5,063,537	\$6,264,172	\$4,363,906	\$4,161,643
	=====	=====	=====	=====	=====	=====

BUDGET BY DIVISION, AS A PERCENT OF TOTAL

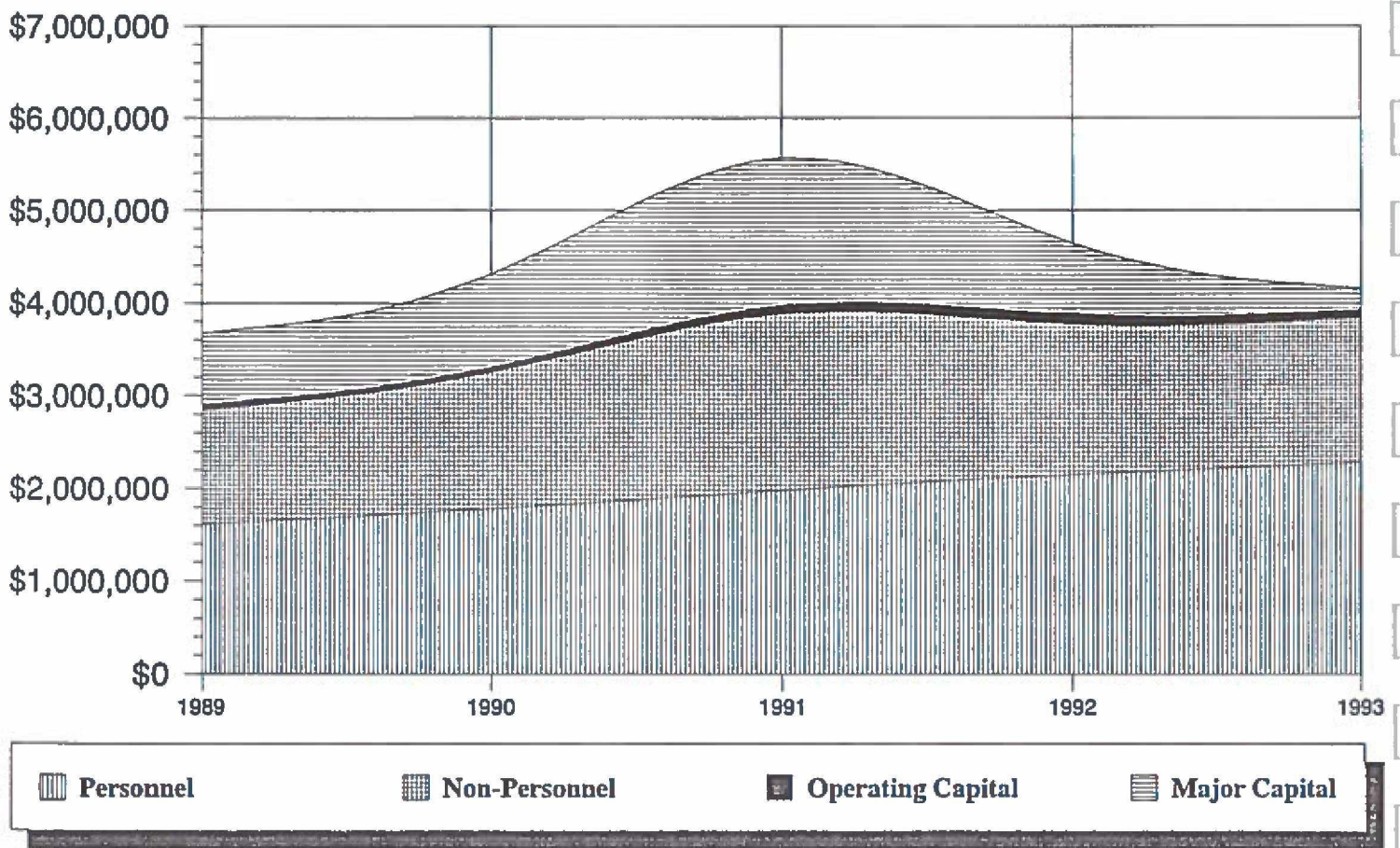
Administration	5.5%	6.0%	4.9%	4.0%	6.4%	7.7%
Parks	50.8%	51.8%	55.2%	48.9%	56.7%	54.3%
Recreation	26.0%	20.2%	15.0%	22.5%	16.6%	17.2%
Municipal Golf	17.7%	22.0%	24.9%	24.5%	20.3%	20.8%
	-----	-----	-----	-----	-----	-----
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	=====	=====	=====	=====	=====	=====

FULL-TIME EMPLOYEES

Administration	4.0	4.0	4.0	4.0	4.0	5.0
General Parks	16.7	16.7	16.7	16.6	16.6	16.6
Two Rivers Conv. Center	4.0	4.0	5.0	5.0	5.0	5.0
City Cemeteries	4.2	4.2	4.2	4.2	4.2	4.2
General Recreation	1.5	1.5	1.5	1.5	1.5	1.5
Swimming Pools	0.6	0.6	0.6	0.7	0.7	0.7
Lincoln Park Golf Course	3.3	3.3	3.3	3.3	3.3	3.3
Tiara Rado Golf Course	3.7	3.7	3.7	3.7	3.7	3.7
	-----	-----	-----	-----	-----	-----
TOTAL: FT-Employees	38.0	38.0	39.0	39.0	39.0	40.0
	=====	=====	=====	=====	=====	=====

PARKS & RECREATION DEPARTMENT

Expenditure Trends, By Major Category
1989 Actual - 1993 Budget



PARKS & RECREATION DEPARTMENT

Expenditures By Category

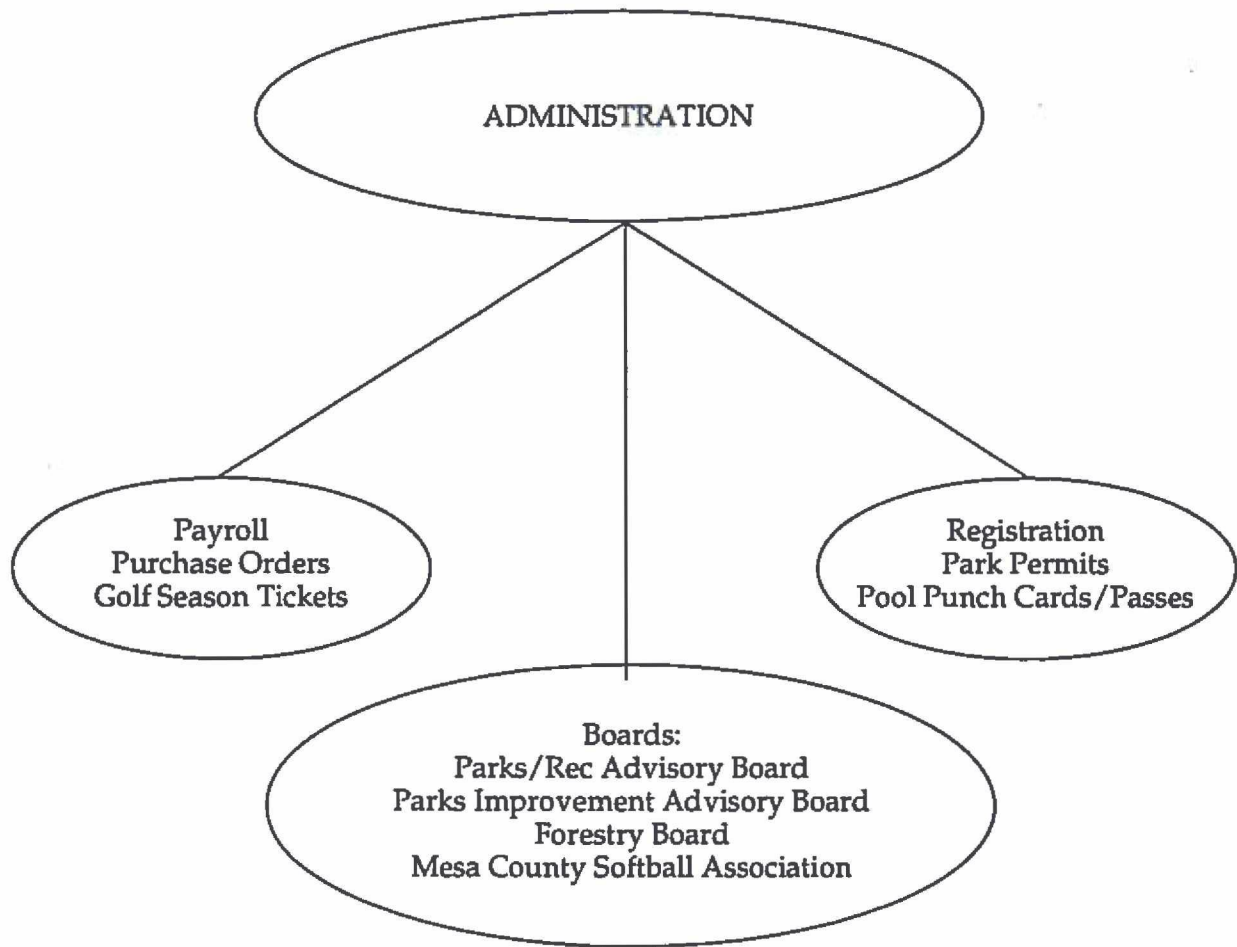
EXPENDITURES BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$1,614,875	\$1,774,265	\$1,870,224	\$1,983,715	\$2,163,695	\$2,278,039
Operating Regular	\$937,526	\$1,056,186	\$1,080,892	\$1,075,640	\$1,120,204	\$1,171,267
Contractual Services	57,111	91,706	108,791	119,640	132,368	138,185
Interfund Charges	0	0	51,283	53,490	78,340	81,444
Special Projects	20,925	11,952	21,400	26,275	21,550	21,692
Debt Service	211,480	201,300	270,229	861,079	148,818	150,587
Nonpersonnel Operating	\$1,227,042	\$1,361,144	\$1,532,595	\$2,136,124	\$1,501,280	\$1,563,175
Operating Capital	63,312	46,505	92,044	100,788	124,456	89,214
TOTAL OPERATING	\$2,905,229	\$3,181,914	\$3,494,863	\$4,220,627	\$3,789,431	\$3,930,428
Major Capital	767,752	805,282	1,568,674	2,043,545	574,475	231,215
TOTAL EXPENDITURES	\$3,672,981	\$3,987,196	\$5,063,537	\$6,264,172	\$4,363,906	\$4,161,643

MAJOR OPERATING CATEGORIES AS A PERCENT OF TOTAL OPERATING EXPENDITURES

Personnel Services	55.6%	55.8%	53.5%	47.0%	57.1%	58.0%
Nonpersonnel Operating	42.2%	42.8%	43.9%	50.6%	39.6%	39.8%
Operating Capital	2.2%	1.5%	2.6%	2.4%	3.3%	2.3%
TOTAL OPERATING	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

PERCENTAGE CHANGE BY MAJOR CATEGORY	1989 ACT -TO- 1990 ACT	1990 ACT -TO- 1991 REV	1991 ORG -TO- 1991 REV	1991 REV -TO- 1992 BUD	1992 BUD -TO- 1993 BUD
Personnel Services	9.9%	11.8%	6.1%	9.1%	5.3%
Nonpersonnel Operating	10.9%	56.9%	39.4%	(29.7%)	4.1%
Operating Capital	(26.5%)	116.7%	9.5%	23.5%	(28.3%)
TOTAL OPERATING	9.5%	9.8%	20.8%	(10.2%)	3.7%
Major Capital	4.9%	153.8%	30.3%	(71.9%)	(59.8%)
TOTAL EXPENDITURES	8.6%	57.1%	23.7%	(30.3%)	(4.6%)

PARKS & RECREATION DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PARKS AND RECREATION

DIVISION: ADMINISTRATION

GOAL: Successful coordination and development of the Parks Master Plan

PURPOSE - WHY

To set the direction of the area's Parks and recreation system over the next 5-10 years and to ensure that an organized approach is taken in the expansion and development plan.

OBJECTIVE - HOW

Conduct an inventory of the area's existing facilities and identify strengths and weaknesses. Solicit input from the citizens and project leisure needs based on current population and projected growth over the next 5-10 years.

PERFORMANCE MEASURE

Completion of an acceptable plan and inclusion in the 10 year Capital Improvements Program.

WHO

Parks & Recreation Director, Parks Board, City Council

WHEN

November 1992

GOAL: Hire and train a new Part-time (3/4) Accounting Clerk

PURPOSE - WHY

To assist with the clerical load in the Administrative Division and enhance our quality and quantity of work.

OBJECTIVE - HOW

Clerical efforts will be enhanced by the position by assisting with the encoding and posting of purchase orders, expenditure and revenue updates, and budget file maintenance.

PERFORMANCE MEASURE

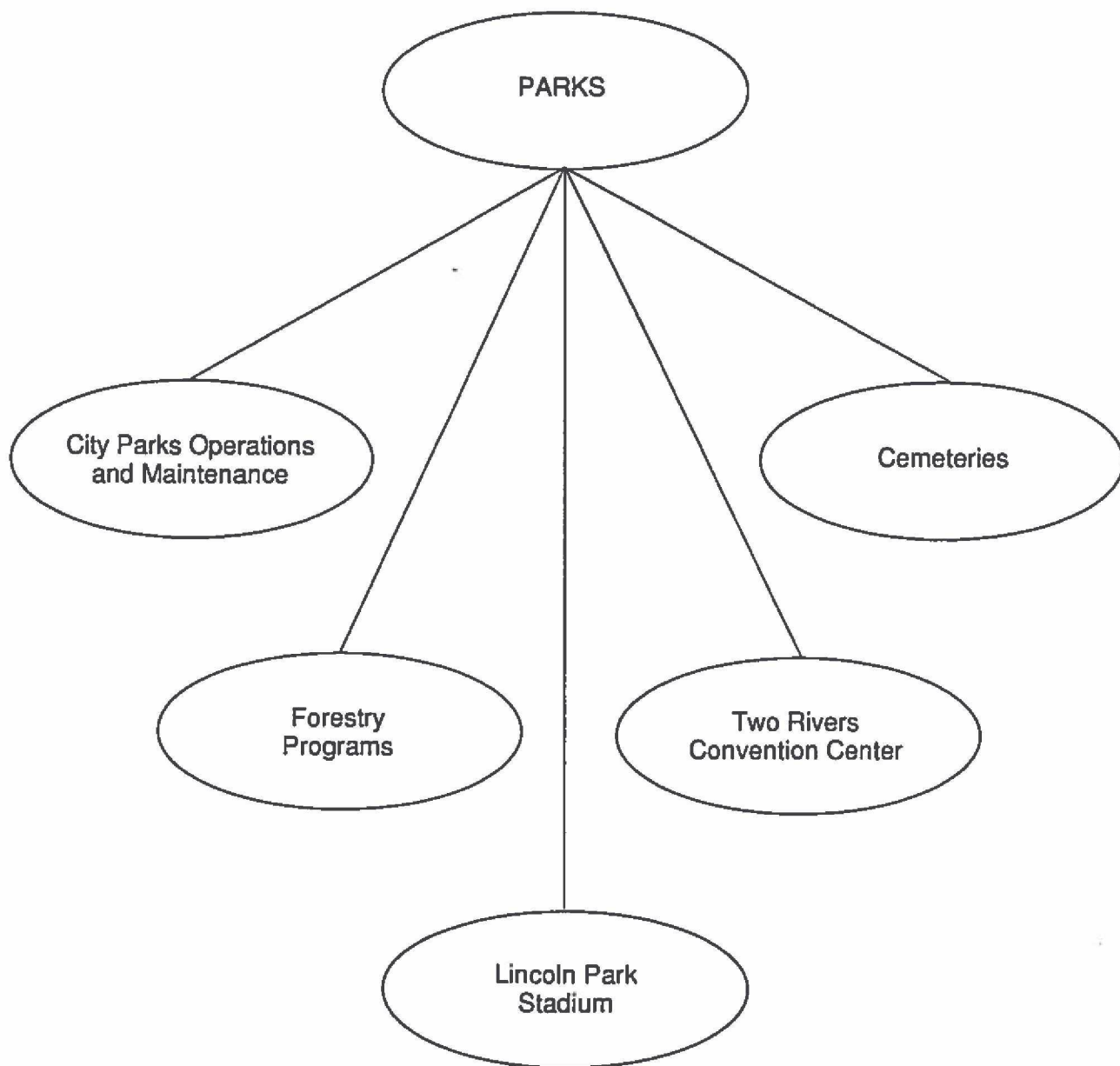
More accurate and timely financial information provided to managers

WHO

Director, Parks Manager, Recreation Superintendent

WHEN

PARKS AND RECREATION DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PARKS AND RECREATION

DIVISION: PARKS
Operations & Maintenance

GOAL: IMPROVE THE MOWING OPERATIONS THROUGHOUT THE PARKS SYSTEM.

PURPOSE

We have not had sufficient labor to accomplish all of the curb trimming that needs to be done.

OBJECTIVE

The 1992 budget for part time labor was increased by 1,200 hours. This will allow us to hire an additional person to be responsible for trimming and edging curbs through the operating season.

PERFORMANCE MEASURE

Weekly review of trimming operations during the mowing season.

WHO

Parks Manager and Parks Maintenance Supervisor

WHEN

April 1, 1992

GOAL: ESTABLISH AN ACCEPTABLE MAINTENANCE PROGRAM FOR THE RIVERFRONT TRAIL SYSTEM

PURPOSE

Up until now, the trails have been cared for by volunteers and the maintenance needs have been minimal, but as the trails age and the volunteers tire, a continuation of service must be insured.

A budget for the care and maintenance of the trail system was included in the 1992 budget. We will be implementing a maintenance program that, based upon data from other trail operators, and will provide a level of maintenance that will keep the trails in good repair and aesthetically pleasing.

OBJECTIVE

Maintain a level of service equal to similar operations in other jurisdictions. The level of service must also meet the expectations of the majority of its users.

PERFORMANCE MEASURE

Regular inspections of the trail before and after service.
Public input and the input of the Riverfront Commission.

WHO

Parks Manager, Parks Maintenance Supervisor, Department Director

WHEN

January 1, 1992

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PARKS AND RECREATION

DIVISION: PARKS
Forestry

=====

GOAL: REVIEW THE STATUS OF THE SHOPPING PARK TREES AND DEVELOP A PLAN
FOR THEIR EVENTUAL REPLACEMENT

=====

PURPOSE

The shopping park trees are thirty years old, roughly one-half of their life expectancy, and many of the trees are showing signs of decline. The development of a plan for replacement in the near future will help insure that at the end of another thirty years, a portion of the trees will have been replaced earlier establishing a staggering of life span.

OBJECTIVE -

1. Develop a plan and design for the replacement of trees in the Shopping Park
2. Present that plan to garner input as well as inform the governing bodies, advisory boards, citizens and business owners.

PERFORMANCE MEASURE

Acceptance and implementation with budgeted funds beginning in 1993.

WHO

Parks Manager, Parks and Recreation Director, Forestry Board, and the Parks and Recreation Advisory Board

WHEN

January 1, 1992

=====

GOAL: WORK FOR THE ADOPTION OF STREET TREE STANDARDS THAT INCLUDE
A DEDICATED AREA FOR STREET TREE PLANTING

=====

PURPOSE

With the movement of utilities from the rear of the property to the front of the property, our widely acclaimed street tree planting program will be eliminated unless, with the cooperation of the utility companies, an area can be dedicated for tree plantings.

OBJECTIVE

Under the leadership of the Public Works and Engineering staff, meet collectively with the utility companies to explain the position of the Forestry Board and staff and attempt to reach a compromise where both trees and utilities can exist within a 10 feet easement.

PERFORMANCE MEASURE

City Council adoption of street standards and tree areas.

WHO

Parks Manager, City Engineer, City Administration, City Council and Utility Companies

WHEN

January 1, 1992

=====

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PARKS AND RECREATION

DIVISION: PARKS
Stadium

GOAL: REVIEW THE MERITS OF REPLACING THE NATURAL TURF ON THE FOOTBALL FIELD WITH ARTIFICIAL TURF.

PURPOSE

Football field use during the playing season has grown over the past few years and is expected to grow over the next few years. As the use increases going into the fall and winter season, maintenance becomes more difficult and by the end of the season when play-off games occur, maintenance is impossible. The installation of artificial turf could provide a top quality surface throughout the year.

OBJECTIVE -

1. Through cooperative meetings with the School District and College, evaluate the desirability of artificial turf and its impact upon the users.
2. If desirable, obtain cost estimates for the conversion and evaluated funding sources.
3. If not desirable, discuss means by which existing surface might be better maintained.

PERFORMANCE MEASURE

The presentation and adoption of a plan for the conversion to the upgraded maintenance practices.

WHO

Facility users, PIAB, Parks and Recreation Advisory Board, Staff

WHEN

January 1, 1992

GOAL: EVALUATE THE IMPACT "THE AMERICANS WITH DISABILITIES ACT" HAS UPON THE FACILITY

PURPOSE

With the implementation of the ADA, the stadium complex will have to be thoroughly evaluated to determine deficiencies that might exist.

OBJECTIVE

1. Locate a person(s) who knows the ADA and is able to assist staff in evaluating the facility.
2. Develop a list of deficiencies and from that list, prioritize the projects and develop cost estimates for completion.
3. Work to include those projects into long range capital improvement plan.

PERFORMANCE MEASURE

Compliance with ADA requirements.

WHO

Parks Staff, PIAB, Parks and Recreation Advisory Board, City Staff and City Council.

WHEN

January 1, 1992

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PARKS AND RECREATION

DIVISION: PARKS
Two Rivers Convention Center

GOAL: ESTABLISH A REPLACEMENT/REFURBISHING PROGRAM FOR ITEMS SUCH AS CARPETING, DRAPES, CEILING TILE, PAINT, ETC.

PURPOSE

As the facility use increases, so does the wear and tear on items such as curtains, paint, carpeting and drapes. A plan should be developed that would outline a replacement schedule for replacement and refurbishment.

OBJECTIVE

Inventory the various items and list their approximate life expectancy along with associated costs; incorporate that list into both the operating and major capital plans.

PERFORMANCE MEASURE

The inclusion of the plan into the long range capital plans.

WHO

Parks and Recreation Staff, Parks and Recreation Advisory Board, City Staff and City Council.

WHEN

January 1, 1992

GOAL: EVALUATE THE IMPACT THE "AMERICANS WITH DISABILITIES ACT" HAS ON THE FACILITY

PURPOSE

With the implementation of the ADA, the Convention Center will need to be thoroughly evaluated to determine existing deficiencies

OBJECTIVE

1. Locate a person(s) who is knowledgeable of the ADA and is able to assist staff in evaluating the facility.
2. Develop a list of deficiencies and from that list, a prioritization of projects and estimated costs related to the projects that need to be completed.
3. Work to include those projects into long range capital improvement plans.

PERFORMANCE MEASURE

Review project list, financial impact and prioritization of projects.

WHO

Parks Staff, Parks and Recreation Advisory Board, City Staff and

WHEN - January 1, 1992

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PARKS AND RECREATION

DIVISION: PARKS
City Cemeteries

=====

GOAL: REFINE AND DEVELOP A TEN YEAR CAPITAL IMPROVEMENT PLAN FOR THE
CEMETERIES AND DETERMINE IF THAT PLAN CAN BE FUNDED BY THE
ENTERPRISE FUNDS.

=====

PURPOSE

The combining of several smaller waterline replacement projects into one large project in 1991 nearly depleted the fund balance. This has reduced the interest earnings of the fund which barely breaks even to the point that future projects could cause the fund to go into the red.

OBJECTIVE

The development and incorporation of the plan into a financially sound long-term capital improvements plan.

PERFORMANCE MEASURE

A completed 10 year Capital Improvement Plan.

WHO

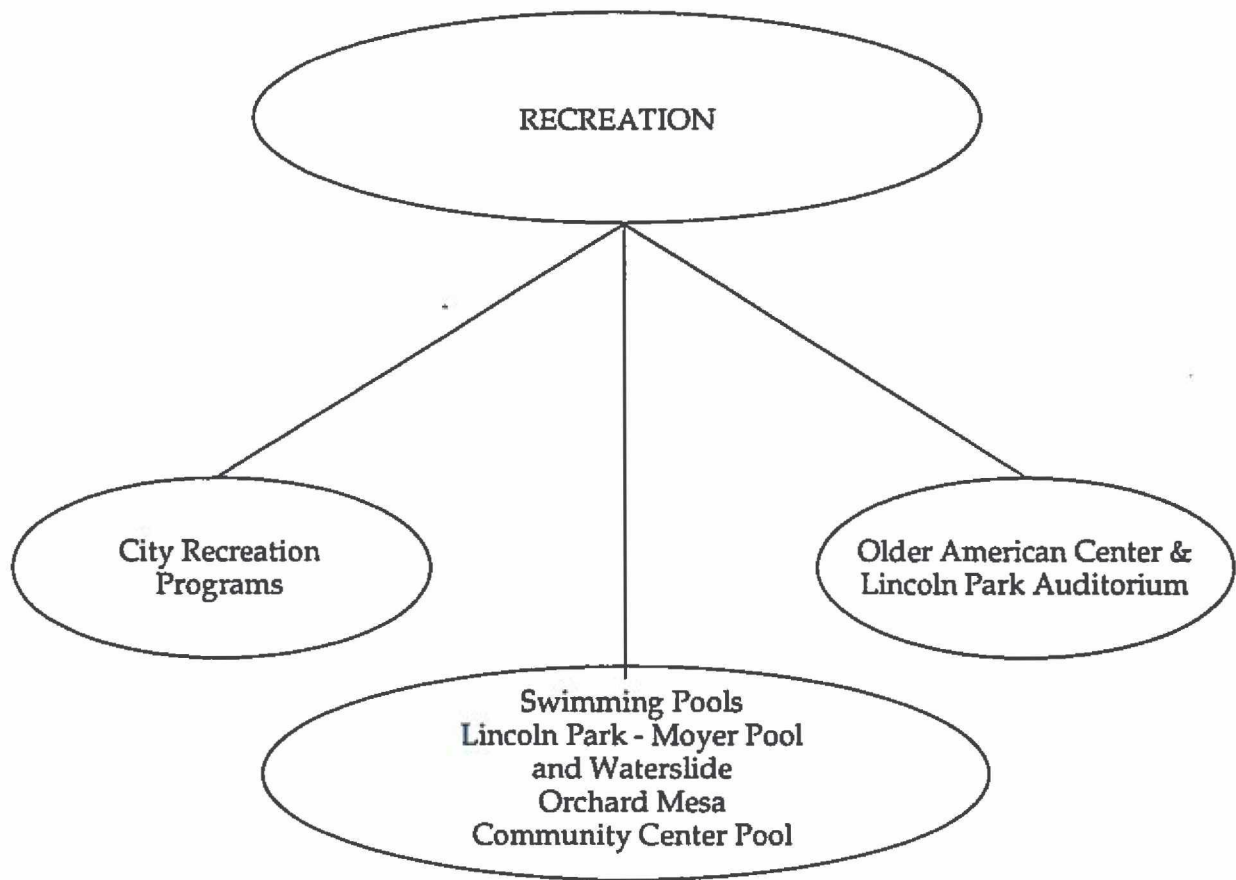
Parks Staff, Finance Staff

WHEN

January 1, 1992

=====

PARKS & RECREATION DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PARKS AND RECREATION

DIVISION: RECREATION
General Rec. Programs

=====

GOAL: INCREASE REVENUE AND DECREASE THE OVERALL SUBSIDY, COMBING THE
THREE COST CENTERS WITHIN THE RECREATION DIVISION.

=====

PURPOSE

To become more cost effective and self supporting.

OBJECTIVE

1. Monitor expenses
2. Publicize more, creating more participation
3. Expand into new programs creating more interest

PERFORMANCE MEASURE

The 1991 general subsidy is projected to be \$54,611 and decline
to \$49,172 for 1992; a decrease of \$5,439.

WHO

Lynda Lovern, Recreation Superintendent and
Ray Coca, Recreation Superintendent

WHEN

Throughout the year.

=====

GOAL: REWRITE THE LIABILITY REGISTRATION FORM

=====

PURPOSE

To protect the Department against a law suit.

OBJECTIVE

To update the liability statement to reflect changes in
the law.

PERFORMANCE MEASURE

Acceptance by City Attorney.

WHO

Ray Coca, Recreation Superintendent

WHEN

February 28, 1992

=====

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PARKS AND RECREATION

DIVISION: RECREATION
Swimming Pools

GOAL: NEGOTIATE A CONTRACT TO LOCATE AND REPAIR THE LEAK AND REPAIR THE LEAK AND RE-PLASTER THE THREE SEPARATE TANKS AT LINCOLN PARK-MOYER POOL.

PURPOSE

Water chemistry is hard to balance because of the amount of fresh water added daily to compensate for the leak. The plaster surface is chipped and rough causing cuts and bruises to feet.

OBJECTIVE

To repair leak at the facility and to re-plaster pool.

PERFORMANCE MEASURE

Project will be completed prior to the season opening and within the budget guidelines approved by City Council.

WHO

Recreation Superintendent and Parks Manager

WHEN

Project must be completed by mid-May to prepare for opening on May 23, 1992.

GOAL: FOR OPERATING REVENUE TO EXCEED OPERATING EXPENDITURES AT THE LINCOLN PARK-MOYER POOL

PURPOSE

Eliminate operating subsidy at Lincoln Park-Moyer Pool and decrease annual subsidy for the entire Swimming Pool Fund to less than \$20,000, excluding Capital Improvements.

OBJECTIVE

Decrease cost of pool operation and generate more revenue to lighten the tax-payer burden.

PERFORMANCE MEASURE

Decreased subsidy will show positive progress.

WHO

Recreation Superintendent and Pool Staff

WHEN

Throughout the year.

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PARKS AND RECREATION

DIVISION: RECREATION
Older American Center
& Lincoln Park Barn

=====

GOAL: COMPLETE THE OLDER AMERICAN CENTER GAME ROOM EXPANSION.

=====

PURPOSE

To enhance the existing facility by adding a 20' x 40' game room and expand the programming to include other painting, pottery, arts and crafts in the room presently used for the pool table.

OBJECTIVE

1. Complete the design process upon finalization of the right-of-way vacation required for the expansion.
2. Involve seniors in the design process and keep them informed of the progress.

PERFORMANCE MEASURE

Project will be completed within the budget guidelines approved by City Council.

WHO

Ted Novack, Parks and Recreation Director
Lynda Lovern, Recreation Superintendent

WHEN

August 15, 1992

=====

GOAL: LINCOLN PARK BARN - TO CONTINUE CONSTANT MAINTENANCE ON ENTIRE BUILDING AND SEAL FLOOR TWICE A YEAR (OR AS NEEDED).

=====

PURPOSE

To keep the building clean and attractive to users and potential users, plus reduce wear and tear on the floor.

OBJECTIVE

It is necessary to clean immediately after major events and to make sure the building is clean prior to rental events. We will also maintain a working contract with M.D.S. and the exchange program with School District 51.

PERFORMANCE MEASURE

Weekly walk-through and monthly inspections.

WHO

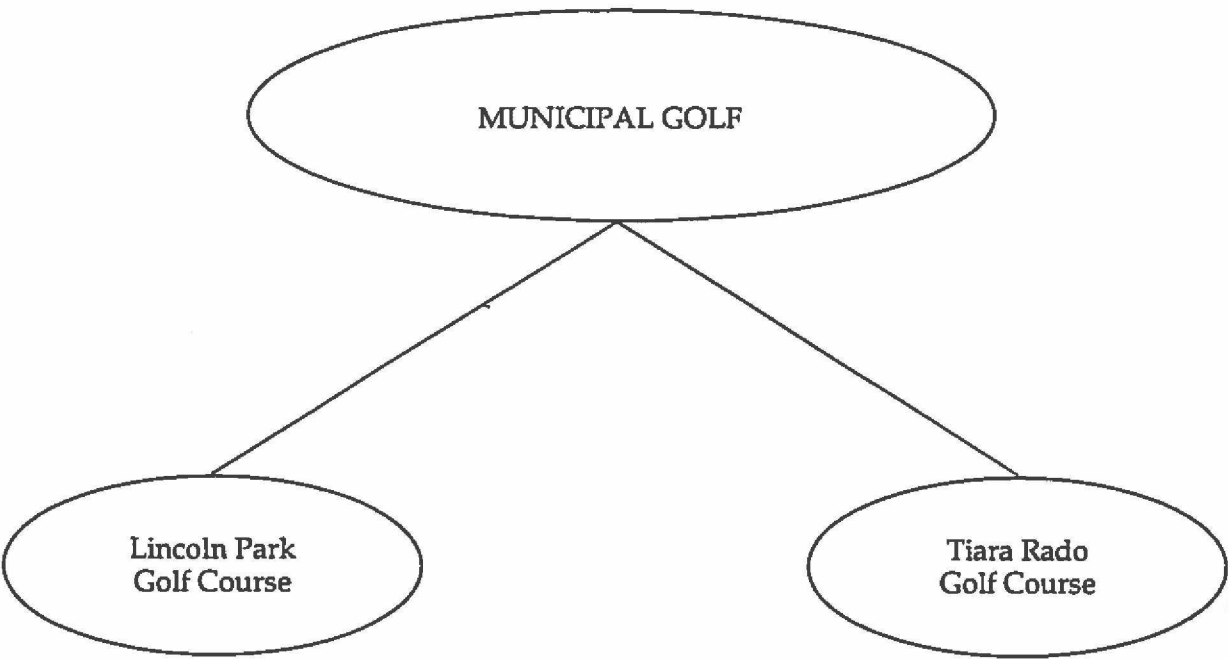
Ray Coca, Recreation Superintendent/Barn Supervisor
Lynda Lovern, Recreation Superintendent

WHEN

Starting January 1, 1992

=====

PARKS & RECREATION DEPARTMENT



GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PARKS AND RECREATION

DIVISION: MUNICIPAL GOLF
Lincoln Park Golf Course

=====

GOAL: Construct an additional tee box on the #6 hole

=====

PURPOSE:

To provide safety for players on #5 green and relief for the small existing box.

OBJECTIVE:

Design and build new tee box.

PERFORMANCE MEASURE

Golfer response.

WHO

Golf Course Superintendent

WHEN

June, 1992

=====

GOAL: Construction of additional Golf Cart Paths

=====

PURPOSE

To eliminate worn areas, provide control measure for cart users and aesthetics.

OBJECTIVE

Build cart path on the third hole and from the parking lot to the driving range.

PERFORMANCE MEASURE

Golfer response, visual observation by pro shop staff and maintenance staff.

WHO

Golf Course Superintendent

WHEN

August, 1992

=====

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PARKS AND RECREATION

DIVISION: MUNICIPAL GOLF
Lincoln Park Golf Course

GOAL: Improve the quality of the course's fairways

PURPOSE

Better playability and aesthetics for golfers.

OBJECTIVE

Overseeding with ryegrass, fairway aerification, use of wetting agents, and modify fairway program.

PERFORMANCE MEASURE

Golf response, visual inspection.

WHO

Golf Course Superintendent

WHEN

Should see results by fall of 1992; better results by the fall of 1993.

GOAL: Improve the quality of the tees and greens

PURPOSE

Better playability and aesthetics for golfers.

OBJECTIVE

Mechanical interseeding, aerification, spiking, increased top dressing, hand walking of greens and small tees along with fertilizer adjustments.

PERFORMANCE MEASURE

Golfer response, visual inspection, roll of golf ball.

WHO

Golf Course Superintendent

WHEN

Should see results by fall of 1992; better results fall 1993.

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PARKS AND RECREATION

DIVISION: MUNICIPAL GOLF
Tiara Rado Golf Course

GOAL: Improve the quality of the course's fairways

PURPOSE

Better playability and aesthetics for golfers.

OBJECTIVE

Overseeding with ryegrass, fairway aerification, use of wetting agents, and modify fairway program.

PERFORMANCE MEASURE

Golf response, visual inspection.

WHO

Golf Course Superintendent

WHEN

Should see results by fall of 1992; better results by the fall of 1993.

GOAL: Improve the quality of the tees and greens

PURPOSE

Better playability and aesthetics for golfers.

OBJECTIVE

Mechanical interseeding, aerification, spiking, increased top dressing, hand walking of greens and small tees along with fertilizer adjustments.

PERFORMANCE MEASURE

Golfer response, visual inspection, roll of golf ball.

WHO

Golf Course Superintendent

WHEN

Should see results by fall of 1992; better results fall 1993.

GOALS & OBJECTIVES FOR 1992

DEPARTMENT: PARKS AND RECREATION

DIVISION: MUNICIPAL GOLF
Tiara Rado Golf Course

GOAL: REBUILD THE #12 GREEN

PURPOSE

Replace a green that generally considered unfair by the golfers.

OBJECTIVE

Remove the existing green then replace with a better designed green.
The green is to be built to USGA specifications.

PERFORMANCE MEASURE

Golfer response and observation.

WHO

Golf Course Superintendent

WHEN

Construction to be started late August, 1992 and ready for play
May, 1993.

GOAL: RENOVATE #7 TEE AREA

PURPOSE

Provide a larger and more aesthetically pleasing tee area;
provide cart routing to decrease wear.

OBJECTIVE

Expand tee to the west providing a better set up to the
target area. Provide a cart pull in the area.

PERFORMANCE MEASURE

Golf response and tee wear.

WHO

Golf Course Superintendent

WHEN

August, 1992

GOAL: CONSTRUCT ADDITIONAL CART PATHS

PURPOSE

Decrease the worn area by the 8th tee box

OBJECTIVE

Construct a cart path adjacent to the #8 tee box running through
orchard and to the swale.

PERFORMANCE MEASURE

Golf response and observation of the worn areas

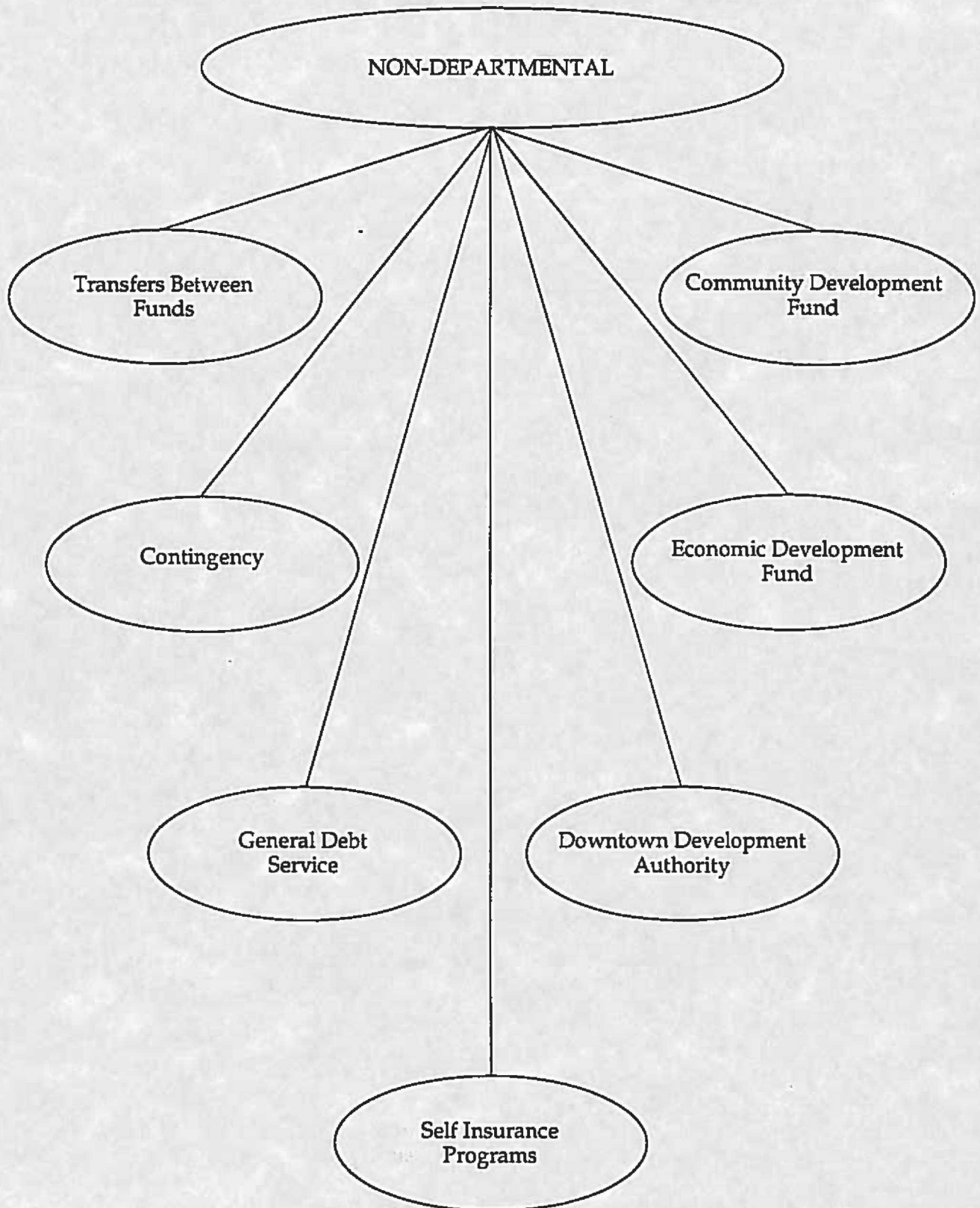
WHO

Golf Course Superintendent

WHEN

June, 1992

NON-DEPARTMENTAL



THIS PAGE HAS BEEN RESERVED FOR YOUR NOTES

NON-DEPARTMENTAL

This section of the budget book is used to account for expenditures classified into the Non-Departmental category. For presentation purposes, these expenditures are not included within a specific department's budget for three basic reasons: 1) in the case of transfers between accounting funds, the inclusion of these appropriations within an operating department's budget would result in the double counting of expenditures since the fund/department receiving a transfer has budgeted to expend the transferred amount, 2) the expenditures and activities do not fall within the scope of services traditionally provided by the various City departments; and/or 3) their inclusion within a specific department's budget would make historical comparisons difficult due to the large variability in annual expenditures and appropriations for these costs.

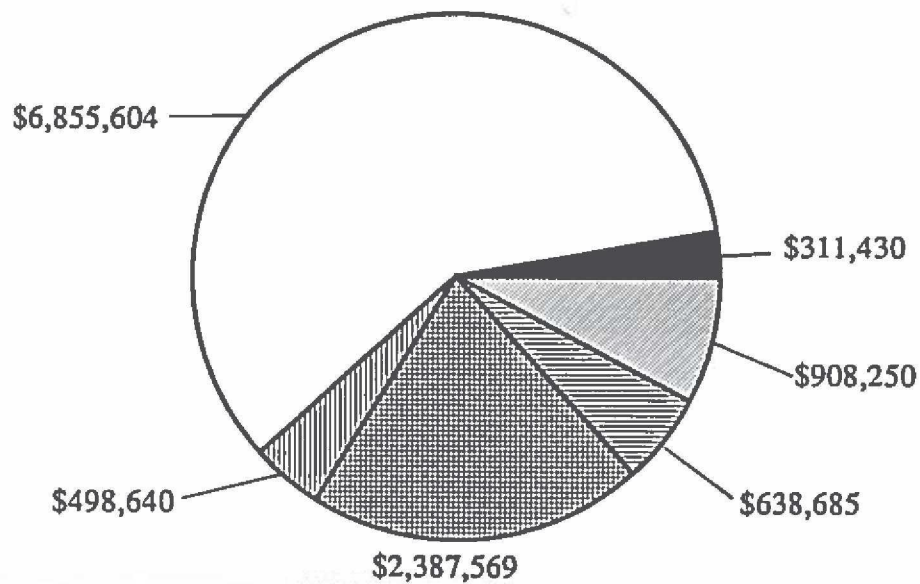
For the most part, the management of expenditures within the Non-Departmental section are the responsibility of either City Administration or the Administrative Services Department. There are no city staff accounted for in this section, all personnel costs reflected herein relate to the operations of the Downtown Development Authority.

Included within this section are expenditure totals by category and by specific area. In addition, a narrative explanation for each area is provided in conjunction with additional historical financial data. The list below identifies the major areas accounted for within the Non-Departmental Section.

- * TRANSFERS BETWEEN FUNDS
- * APPROPRIATED CONTINGENCY FUNDS
- * THE GENERAL DEBT SERVICE FUND
- * SELF INSURANCE EXPENSE & RESERVES
- * THE COMMUNITY DEVELOPMENT FUND
- * THE ECONOMIC DEVELOPMENT FUND
- * THE DOWNTOWN DEVELOPMENT AUTHORITY

NON-DEPARTMENTAL

Expenditures By Function
1992 Budget



- | | |
|----------------------------------|---------------------------|
| ■ General Debt Service | ■ Self Insurance Programs |
| □ Transfers To Other Funds | ■ Contingency Funds |
| ■ Downtown Development Authority | ■ Economic Development |

NON-DEPARTMENTAL

Expenditures By Category and By Function / Agency

EXPENDITURES BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$61,734	\$71,033	\$81,358	\$83,657	\$91,651	\$97,068
Operating Regular	\$619,137	\$398,671	\$507,070	\$609,498	\$539,555	\$621,389
Contractual Services	9,795	11,795	23,782	19,215	3,628	3,837
Interfund Charges	0	0	0	0	0	0
Special Projects	270,277	508,385	672,257	819,750	944,626	331,424
Debt Service	146,929	451,928	843,643	1,381,746	481,918	478,742
	=====	=====	=====	=====	=====	=====
Nonpersonnel Operating	\$1,046,138	\$1,370,779	\$2,046,752	\$2,830,209	\$1,969,727	\$1,435,392
Operating Capital	620	475	400	0	1,000	1,000
	=====	=====	=====	=====	=====	=====
TOTAL OPERATING	\$1,108,492	\$1,442,287	\$2,128,510	\$2,913,866	\$2,062,378	\$1,533,460
	=====	=====	=====	=====	=====	=====
Major Capital	15,916	585,908	272,563	629,092	325,000	0
Contingency & Loss Reserves	0	0	2,766,412	438,436	2,357,196	3,023,200
	=====	=====	=====	=====	=====	=====
TOTAL USE OF FUNDS	\$1,124,408	\$2,028,195	\$5,167,485	\$3,981,394	\$4,744,574	\$4,556,660
	=====	=====	=====	=====	=====	=====
Operating Transfers	369,429	1,023,814	682,962	1,015,465	572,055	600,653
Capital Transfers	1,861,399	1,331,396	1,680,255	9,399,731	6,283,549	5,064,195
	=====	=====	=====	=====	=====	=====
TOTAL TRANSFERS	\$2,230,828	\$2,355,210	\$2,363,217	\$10,415,196	\$6,855,604	\$5,664,848
	=====	=====	=====	=====	=====	=====
TOTAL EXPENDITURES	\$3,355,236	\$4,383,405	\$7,530,702	\$14,396,590	\$11,600,178	\$10,221,508
	=====	=====	=====	=====	=====	=====
<hr/>						
EXPENDITURES BY FUNCTION / AGENCY						
TRANSFERS TO OTHER FUNDS	\$2,230,828	\$2,355,210	\$2,363,217	\$10,415,196	\$6,855,604	\$5,664,848
CONTINGENCY FUNDS	0	0	799,939	331,071	638,685	994,000
GENERAL DEBT SERVICE	53,729	42,000	672,060	1,195,733	311,430	313,180
SELF INSURANCE PROGRAMS	594,743	371,726	2,028,579	701,660	2,387,569	2,624,136
COMMUNITY DEVELOPMENT FUND	33,389	261,521	350,000	350,000	0	0
ECONOMIC DEVELOPMENT FUND	224,702	189,956	1,000,000	385,000	908,250	300,000
DOWNTOWN DEVELOPMENT AUTHORITY	217,845	1,162,992	316,907	1,017,930	498,640	325,344
	=====	=====	=====	=====	=====	=====
TOTAL EXPENDITURES	\$3,355,236	\$4,383,405	\$7,530,702	\$14,396,590	\$11,600,178	\$10,221,508
	=====	=====	=====	=====	=====	=====

TRANSFERS BETWEEN FUNDS

With the approval of City Council, the City of Grand Junction appropriates for the transfer of resources from one accounting fund to another for various purposes. The City of Grand Junction classifies these appropriated transfers into two distinct categories; Operating Transfers and Capital Transfers.

Operating Transfers:

Operating Transfers represent the transfer of resources from one accounting fund to another for non-capital type expenditures. With the exception of the general fund operating subsidies discussed below, these are transfers of specific revenues, for which it is necessary to account for their receipt in a particular fund, which are dedicated for the purpose of offsetting specific operating expenditures in another fund. For example; the Enhanced-911 Fund (#101) is used to account for the resources received from the municipal surcharge paid by all telephone customers within Mesa County. The use of these resources is restricted by statute to expenditures for maintenance and improvements to the Emergency 911 Communications Center (Fund #405).

Although it is the intent for each of the Enterprise Funds to recover the cost of providing goods and services to the general public through user charges, there are currently two such funds that require an operating subsidy from the General Fund in order to maintain a minimum amount of working capital for their operations.

A subsidy of \$209,516 is appropriated in 1992 to be transferred from the General Fund to the Two Rivers Convention Center Fund to provide operating support for this facility. The other enterprise operation currently receiving a subsidy from the General Fund is the Swimming Pool Fund, \$28,766 has been appropriated in 1992 to offset this fund's projected operating deficit.

The City has made great strides over the years in reducing the number of funds receiving subsidies and the dollar amounts required, and will continue with these efforts to make the City's enterprise funds entirely self-supporting.

OPERATING TRANSFERS APPROPRIATED FOR FISCAL YEAR 1992

TRANSFERS IN	TRANSFERS OUT				TOTALS
	FUND 100	FUND 101	FUND 109	FUND 604	
Fund 102	\$176,000				\$176,000
Fund 103			\$15,000		\$15,000
Fund 303	\$209,516				\$209,516
Fund 304	\$28,766				\$28,766
Fund 307				\$61,262	\$61,262
Fund 405		\$81,511			\$81,511
TOTALS	\$414,282	\$81,511	\$15,000	\$61,262	\$572,055

Capital Transfers:

Capital Transfers represent the transfer of revenues dedicated for capital type expenditures from one accounting fund to another. The most significant of these is the transfer of the 3/4 cent portion of the City's 2.75 percent sales and use tax which is allocated specifically for capital projects, debt service on capital projects and economic development incentives. These sales and use tax revenues are collected in the General Fund and transferred to the Sales Tax Capital Improvement Projects Fund which was established in 1991. Other related capital transfers include:

Transfers from the Sales Tax C.I.P. Fund to the General Debt Service Fund for the annual debt service on a capital improvement bond issue.

Transfers from the Sales Tax C.I.P. Fund to other capital project and enterprise funds.

Transfers from special revenue funds to enterprise funds for capital expenditures.

Transfers from the Tax Increment Financing (TIF) special revenue fund to the TIF Debt Service Fund for the related annual debt service payments.

CAPITAL TRANSFERS APPROPRIATED FOR FISCAL YEAR 1992

TRANSFERS IN	TRANSFERS OUT							TOTALS
	FUND 100	FUND 107	FUND 109	FUND 201	FUND 301	FUND 902	FUND 603	
Fund 108				\$300,000				\$300,000
Fund 201	\$4,939,205				\$9,034	\$9,034	\$50,000	\$5,007,273
Fund 203				\$40,000				\$40,000
Fund 207				\$84,000				\$84,000
Fund 303				\$10,000				\$10,000
Fund 304				\$65,000				\$65,000
Fund 305		\$71,315						\$71,315
Fund 306		\$52,294						\$52,294
Fund 710				\$311,430				\$311,430
Fund 711			\$165,573					\$165,573
Fund 405				\$176,664				\$176,664
TOTALS	\$4,939,205	\$123,609	\$165,573	\$987,094	\$9,034	\$9,034	\$50,000	\$6,283,549

APPROPRIATED CONTINGENCY FUNDS

Individual departments do not budget contingency funds. However, resources are reserved in the current General Fund budget for the purpose of responding to unanticipated needs and/or emergencies. Each year the general fund budget contains contingency funds as deemed appropriate by the City Manager and City Council, the amount is generally two percent of annual operating costs. These funds are allocated for nonrecurring unplanned costs and their use can only be approved with the express written consent of the City Manager or Council.

Budgeting for Contingency funds has a significant impact on the current year's budget when compared to prior years revised and actual expenditures. When an event occurs requiring the use of contingency funds, the department needing the funds requests a transfer of appropriations from the Contingency account to the account from which it will be expended. As a result, the actual expenditures for the contingency line item in 1989 and 1990 is zero and the account balance shown in the 1991 Revised Budget is significantly less than the original appropriation, as reflected in the table below.

In addition, the City of Grand Junction appropriates an amount to cover approved changes in capital project expenditures or for projects which are anticipated but not specifically identified. For example; the City has appropriated \$200,000 in 1992 in anticipation of capital expenditures associated with bringing existing facilities into compliance with the newly legislated "Americans With Disabilities Act". However, specific project costs associated with the "ADA" project were not available prior to submission of the budget.

The following table reflects the variability associated with presenting contingency funds on a historical basis.

GENERAL CONTINGENCY:	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
General Fund						
-Operating Contingency	\$0	\$0	\$527,376	\$34,308	\$351,000	\$365,000
-Capital Contingency	<u>0</u>	<u>0</u>	<u>272,563</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal:	\$0	\$0	\$799,939	\$34,308	\$351,000	\$365,000
Sales Tax CIP Fund						
-Capital Projects; "ADA"	\$0	\$0	\$0	\$0	\$200,000	\$0
-Capital Contingency	<u>0</u>	<u>0</u>	<u>0</u>	<u>296,763</u>	<u>87,685</u>	<u>629,000</u>
Subtotal:	\$0	\$0	\$0	\$296,763	\$287,685	\$629,000
Total:	\$0	\$0	\$799,939	\$331,071	\$638,685	\$994,000
	=====	=====	=====	=====	=====	=====

GENERAL DEBT SERVICE

The General Debt Service Fund is used to account for all resources which are being accumulated for general long-term debt principal and interest payments maturing in future years other than long-term debt accounted for in enterprise or internal service funds or where a separate debt service fund is legally mandated, such as the Downtown Development Authority - Tax Increment Financing Debt Service Fund. Resources used to make these annual debt service payments are received as transfers-in from the Sales Tax Capital Improvement Fund.

GENERAL DEBT SERVICE:	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Dunn Property Note	\$53,729	\$42,000	\$42,000	\$42,000	\$42,000	\$42,000
Jarvis Property Note	\$0	\$0	\$0	\$910,480		
Bond Issue, Series 1991	\$0	\$0	\$630,060	\$243,253	\$269,430	\$271,180
	-----	-----	-----	-----	-----	-----
Totals:	\$53,729	\$42,000	\$672,060	\$1,195,733	\$311,430	\$313,180
	=====	=====	=====	=====	=====	=====

Note: The \$2,000,000 Capital Improvement Bond Issue, Series 1991 was originally budgeted as a \$4,000,000 issue.

SELF INSURANCE EXPENSE AND RESERVES

With the exception of the direct costs associated with the Risk Manager (which is accounted for in the Administrative Services Department) the purpose of this section is to account for the expenses associated with the City's self-funded worker's compensation and excess property and liability insurance coverage, and the related charges to the various departments of the City. The Self Insurance Fund is also used to account for the accumulation of reserves for payment of losses which fall below, or are in excess of, the City's retention levels for worker's compensation, property and liability claims. The entire reserve balance is appropriated at the beginning of each year in case of any large unforeseen claims. The appropriation amount is subsequently adjusted to the expected expenditure level during the revised budget process.

SELF INSURANCE:	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Property & Liability Insurance						
-Operating Expense	\$295,559	\$155,165	\$235,748	\$135,755	\$153,200	\$199,500
-Budgeted Loss Reserve	0	0	611,339	50,000	944,091	954,652
Subtotal:	\$295,559	\$155,165	\$847,087	\$185,755	\$1,097,291	\$1,154,152
Workers Compensation Insurance						
-Operating Expense	\$299,184	\$216,561	\$254,745	\$465,905	\$361,858	\$396,476
-Budgeted Loss Reserve	0	0	926,747	50,000	928,420	1,073,508
Subtotal:	\$299,184	\$216,561	\$1,181,492	\$515,905	\$1,290,278	\$1,469,984
Total: Operating Expense	\$594,743	\$371,726	\$490,493	\$601,660	\$515,058	\$595,976
Total: Budgeted Reserve	\$0	\$0	\$1,538,086	\$100,000	\$1,872,511	\$2,028,160
	-----	-----	-----	-----	-----	-----
TOTAL	\$594,743	\$371,726	\$2,028,579	\$701,660	\$2,387,569	\$2,624,136
	=====	=====	=====	=====	=====	=====

COMMUNITY DEVELOPMENT FUND

The Community Development Fund is used to account for pass through grants applied for and received on behalf of other agencies. Active grants include a housing rehabilitation program grant administered by the Energy Office, and a revolving loan fund grant administered by the Western Colorado Business Development Corporation.

COMMUNITY DEVELOPMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
CDBG; Pass-through Funds	\$33,389 =====	\$261,521 =====	\$350,000 =====	\$350,000 =====	\$0 =====	\$0 =====

ECONOMIC DEVELOPMENT FUND

The purpose of the Economic Development Fund is to accumulate resources to further economic development efforts in the City of Grand Junction and the Grand Valley area. In conjunction with the 3/4 of one percent increase in the City Sales and Use Tax rate (effective January 1, 1988) an annual appropriation of \$300,000 has been made to further these efforts. The majority of these funds have been expended through the Mesa County Economic Development Council as incentives for businesses expanding or relocating to this area.

ECONOMIC DEVELOPMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Economic/Incentive Funds	\$224,702 =====	\$189,956 =====	\$1,000,000 =====	\$385,000 =====	\$908,250 =====	\$300,000 =====

GRAND JUNCTION DOWNTOWN DEVELOPMENT AUTHORITY

The Downtown Development Authority (DDA) was established in 1977 by the City of Grand Junction, after receiving approval through a special election of the Downtown property owners and businesses. The Authority was the first such organization in Colorado and this private sector initiative exemplifies the strong dedication and support which has evolved in Downtown Grand Junction. Approval of the DDA initiated an additional mill levy which downtown property owners are levied to pay for the DDA operations, a subsequent special election approved the use of tax increment financing for capital projects within the tax increment area.

The DDA is governed by a nine member Board of Directors. Directors must be, or represent, property owners within the district in accordance with state statutes, with the exception of one seat which is held by the designated City Council representative.

Under state law the DDA mill levy cannot exceed 5 mills. The primary responsibility of the DDA is to support and facilitate economic development and to enhance the vitality of the Downtown Community. The use of tax increment financing provides the funding for capital projects and are pledged as revenues to support the TIF capital improvement project bond issue(s). TIF projects are approved based on a Plan of Development which was required prior to the initial election. Based on state statute, the TIF district is subject to a 25 year limitation. In 1990 the City, in accordance with the Plan of Development, issued a second series of TIF bonds for \$1.3 million. Capital projects began in 1990 and are scheduled through 1993 including the undergrounding of utilities, property acquisition, corridor improvements and small projects such as lighting and power upgrade.

DOWNTOWN DEVELOPMENT AUTHORITY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
D.D.A. Operations	\$122,247	\$165,944	\$148,324	\$206,255	\$161,582	\$163,349
TIF Capital Improvements	2,398	589,532	0	629,092	170,000	0
TIF Debt Service	93,200	407,516	168,583	182,583	167,058	161,995
	-----	-----	-----	-----	-----	-----
Total:	\$217,845	\$1,162,992	\$316,907	\$1,017,930	\$498,640	\$325,344
	=====	=====	=====	=====	=====	=====

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FUND SUMMARIES

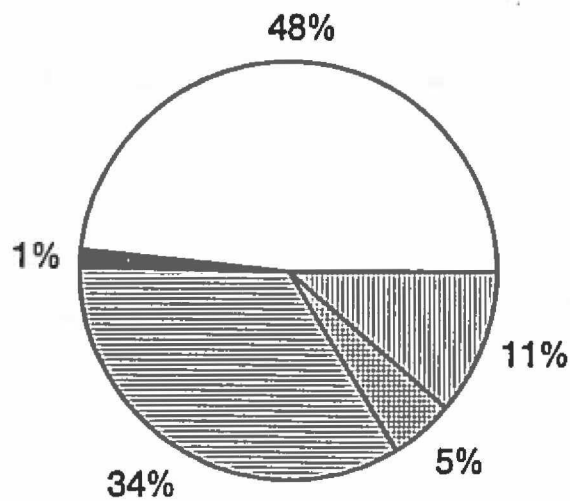
This section presents summary information on revenues and expenditures for each fund as budgeted for by the City of Grand Junction. There are 32 funds in the 1992-1993 annual budget and program of services. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise assets, liabilities, fund equity, revenues and expenditures. Financial resources are allocated to, and accounted for, in these funds based upon the purposes for which they are to be expended. The most commonly used fund types include; the General Fund, Special Revenue Funds, Capital Project Funds, Proprietary Funds (Enterprise and Internal Service), Debt Service, and Trust and Agency Funds.

This section contains an overview of all funds, summaries and descriptions for each governmental fund type, and revenue and expenditure summaries for each of the individual funds.

TOTAL USE OF RESOURCES

BY FUND TYPE

1992 BUDGET

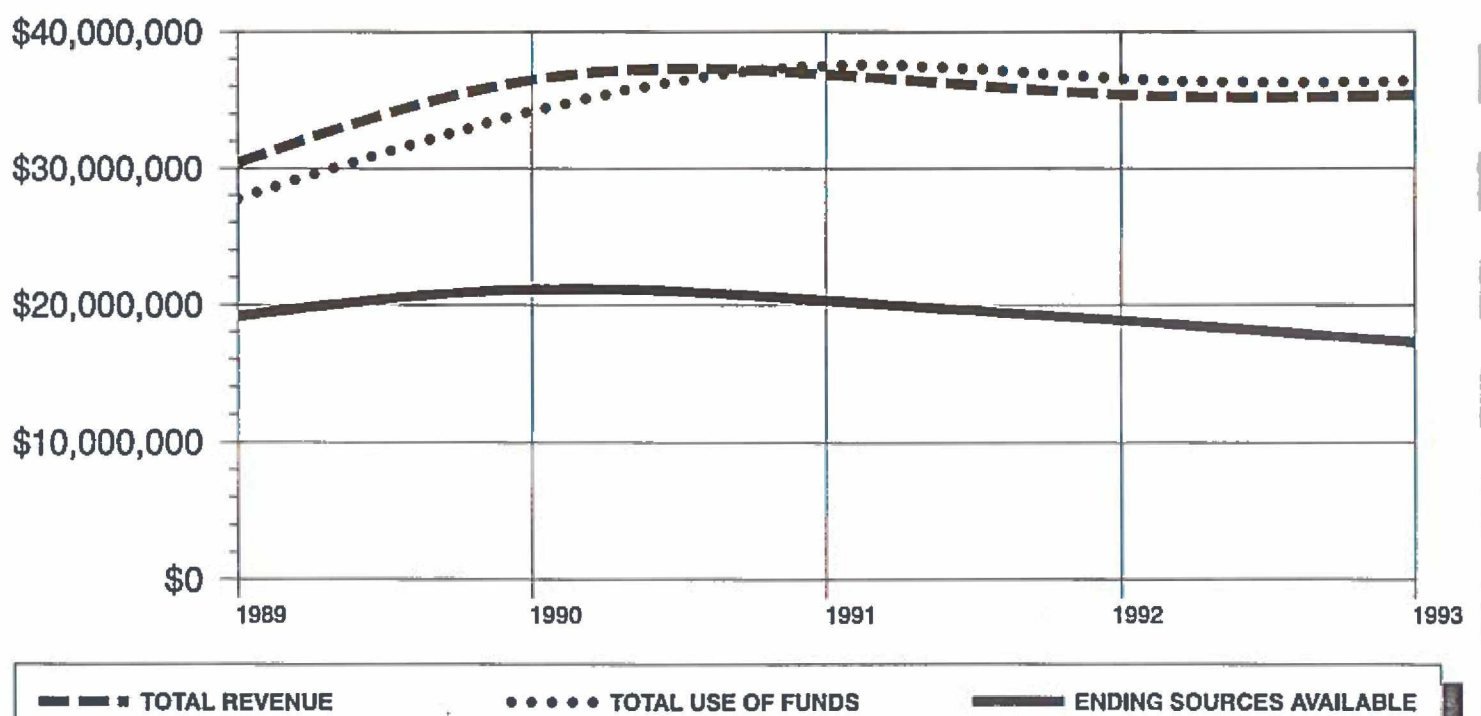


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|--|---|
| <input type="checkbox"/> GENERAL FUND | <input checked="" type="checkbox"/> SPECIAL REVENUE FUNDS |
| <input checked="" type="checkbox"/> DEBT SERVICE FUNDS | <input checked="" type="checkbox"/> CAPITAL PROJECT FUNDS |
| <input checked="" type="checkbox"/> ENTERPRISE FUNDS | |

Total Use Of Resources for 1992 - \$36,131,984
Excludes Internal Service Funds and Transfers

SOURCE & USE OF FUNDS

1989 - 1993



Excludes Internal Service Funds and Transfers

TOTAL SOURCE AND USE OF FUNDS

1991 SOURCES & USES, EXCLUDES INTERNAL SERVICE FUNDS

	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS	ENTERPRISE FUNDS	TRUST & AGENCY FUNDS	DEBT SERVICE FUNDS	TOTAL 1991 BUDGET
TOTAL REVENUE	\$21,465,651	\$1,691,249	\$2,221,619	\$11,509,751	\$253,800	\$0	\$37,142,070
TRANSFERS-IN	3,661,171	480,500	3,578,841	1,290,291	0	1,327,094	\$10,337,897
USE/(APPLICATION) OF FUND BALANCE	579,621	(53,975)	379,161	599,994	(9,383)	51,222	\$1,546,640
TOTAL SOURCES	\$25,706,443	\$2,117,774	\$6,179,621	\$13,400,036	\$244,417	\$1,378,316	\$49,026,607
OPERATING EXPENDITURES	\$16,371,317	\$1,537,483	\$70,900	\$11,058,654	\$0	\$1,378,316	\$30,416,670
MAJOR CAPITAL	3,936,101	207,413	1,709,845	2,341,382	0	0	\$8,194,741
TRANSFERS-OUT	5,399,025	372,878	4,398,876	0	244,417	0	\$10,415,196
TOTAL EXPENDITURES	\$25,706,443	\$2,117,774	\$6,179,621	\$13,400,036	\$244,417	\$1,378,316	\$49,026,607
TOTAL USE (Excludes Transfers)	\$20,307,418	\$1,744,896	\$1,780,745	\$13,400,036	\$0	\$1,378,316	\$38,611,411

1992 SOURCES & USES, EXCLUDES INTERNAL SERVICE FUNDS

	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS	ENTERPRISE FUNDS	TRUST & AGENCY FUNDS	DEBT SERVICE FUNDS	TOTAL 1991 BUDGET
TOTAL REVENUE	\$21,477,305	\$1,297,727	\$1,033,180	\$11,053,323	\$135,045	\$0	\$34,996,580
TRANSFERS-IN	0	491,000	5,131,273	498,153	0	477,003	\$6,597,429
USE/(APPLICATION) OF FUND BALANCE	1,346,568	402,523	(1,035,934)	702,720	(23,783)	1,485	\$1,393,579
TOTAL SOURCES	\$22,823,873	\$2,191,250	\$5,128,519	\$12,254,196	\$111,262	\$478,488	\$42,987,588
OPERATING EXPENDITURES	\$17,470,386	\$1,727,912	\$7,170	\$10,950,098	\$0	\$478,488	\$30,634,054
MAJOR CAPITAL	0	77,645	4,134,255	1,286,030	0	0	\$5,497,930
TRANSFERS-OUT	5,353,487	385,693	987,094	18,068	111,262	0	\$6,855,604
TOTAL EXPENDITURES	\$22,823,873	\$2,191,250	\$5,128,519	\$12,254,196	\$111,262	\$478,488	\$42,987,588
TOTAL USE (Excludes Transfers)	\$17,470,386	\$1,805,557	\$4,141,425	\$12,236,128	\$0	\$478,488	\$36,131,984

1993 SOURCES & USES, EXCLUDES INTERNAL SERVICE FUNDS

	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS	ENTERPRISE FUNDS	TRUST & AGENCY FUNDS	DEBT SERVICE FUNDS	TOTAL 1991 BUDGET
TOTAL REVENUE	\$22,221,120	\$1,331,925	\$174,960	\$11,493,438	\$137,705	\$0	\$35,359,148
TRANSFERS-IN	0	501,560	3,641,832	433,572	0	475,175	\$5,052,139
USE OF FUND BALANCE	147,098	33,360	678,907	841,986	(74,434)	0	\$1,626,917
TOTAL SOURCES	\$22,368,218	\$1,866,845	\$4,495,699	\$12,768,996	\$63,271	\$475,175	\$42,038,204
OPERATING EXPENDITURES	\$18,405,275	\$1,179,396	\$0	\$11,204,355	\$0	\$475,175	\$31,264,201
MAJOR CAPITAL	0	0	3,572,740	1,536,415	0	0	\$5,109,155
TRANSFERS-OUT	3,962,943	687,449	922,959	28,226	63,271	0	\$5,664,848
TOTAL EXPENDITURES	\$22,368,218	\$1,866,845	\$4,495,699	\$12,768,996	\$63,271	\$475,175	\$42,038,204
TOTAL USE (Excludes Transfers)	\$18,405,275	\$1,179,396	\$3,572,740	\$12,740,770	\$0	\$475,175	\$36,373,356

FUND OVERVIEW, 1991 REVISED BUDGET

FUND	AVAILABLE SOURCES 12-31-90	OPERATING REVENUE	CAPITAL PROCEEDS	CAPITAL TRANSFERS IN	OPERATING TRANSFERS IN	TOTAL SOURCES AVAILABLE
100 General Fund	\$9,390,473	\$21,465,651	\$0	\$3,661,171	\$0	\$34,517,295
101 Enhanced 911	\$60,446	\$265,000	\$0	\$0	\$0	\$325,446
102 Visitors & Convention	\$269,684	\$421,668	\$0	\$0	\$166,000	\$857,352
103 D.D.A. Operations	\$49,088	\$169,721	\$0	\$0	\$14,500	\$233,309
104 Community Development Fund	\$5,965	\$357,000	\$0	\$0	\$0	\$362,965
105 Parkland Expansion	\$359,457	\$130,500	\$0	\$0	\$0	\$489,957
107 Golf Course Expansion	\$142,742	\$98,219	\$0	\$0	\$0	\$240,961
108 Economic Development	\$656,678	\$51,572	\$0	\$300,000	\$0	\$1,008,250
109 D.D.A. Tax Increment	\$4,936	\$197,569	\$0	\$0	\$0	\$202,505
Sub: Special Revenue Funds	\$1,548,996	\$1,691,249	\$0	\$300,000	\$180,500	\$3,720,745
201 Sales Tax CIP Fund	\$0	\$121,719	\$2,000,000	\$3,497,841	\$0	\$5,619,560
202 Federal Aid To Urban Systems	\$6,159	\$300	\$0	\$0	\$0	\$6,459
203 ODA (TIF) Capital Improvements	\$725,584	\$50,000	\$0	\$0	\$0	\$775,584
205 Horizon Drive / Patterson Rd.	\$12,559	\$700	\$0	\$0	\$0	\$13,259
207 Future Street Improvement Fund	\$75,489	\$48,900	\$0	\$81,000	\$0	\$205,389
Sub: Capital Projects Funds	\$819,791	\$221,619	\$2,000,000	\$3,578,841	\$0	\$6,620,251
301 Water Fund	\$1,960,568	\$3,974,302	\$0	\$15,000	\$0	\$5,949,870
302 Trash Fund	\$424,108	\$1,270,208	\$0	\$0	\$0	\$1,694,316
303 Two Rivers Plaza	\$77,084	\$366,350	\$0	\$168,513	\$135,190	\$747,137
304 Swimming Pools	\$275,226	\$337,523	\$0	\$15,000	\$550,834	\$1,178,583
305 Lincoln Park Golf Course	\$59,069	\$286,629	\$0	\$22,424	\$0	\$368,122
306 Tiara Rado Golf Course	\$430,340	\$389,948	\$531,080	\$112,294	\$0	\$1,463,662
307 Cemetery Fund	\$115,910	\$169,819	\$0	\$0	\$71,642	\$357,371
308 Parking Fund	\$54,203	\$126,010	\$0	\$36,908	\$0	\$217,121
902 Sewer Fund	\$5,633,377	\$4,057,882	\$0	\$162,486	\$0	\$9,853,745
Sub: Enterprise Funds	\$9,029,885	\$10,978,671	\$531,080	\$532,625	\$757,666	\$21,829,927
603 P.I.A.B.	\$85,982	\$157,158	\$0	\$0	\$0	\$243,140
604 Cemetery Perpetual Care Fund	\$750,473	\$96,642	\$0	\$0	\$0	\$847,115
710 General Debt Service Fund	\$0	\$0	\$0	\$1,195,733	\$0	\$1,195,733
711 D.D.A. Debt Service Fund	\$192,707	\$0	\$0	\$131,361	\$0	\$324,068
Sub: Debt Service Funds	\$192,707	\$0	\$0	\$1,327,094	\$0	\$1,519,801
TOTAL (Excluding Internal Service)	\$21,818,307	\$34,610,990	\$2,531,080	\$9,399,731	\$938,166	\$69,298,274
401 Data Processing	\$116,877	\$542,025	\$0	\$0	\$0	\$658,902
402 Equipment	\$1,594,207	\$1,723,477	\$0	\$0	\$0	\$3,317,684
403 Stores	(\$54,806)	\$446,819	\$0	\$0	\$0	\$392,013
404 Self Insurance	\$1,287,999	\$978,910	\$0	\$0	\$0	\$2,266,909
405 Communications Center	\$34,564	\$634,766	\$0	\$0	\$77,299	\$746,629
Sub: Internal Service Funds	\$2,978,841	\$4,325,997	\$0	\$0	\$77,299	\$7,382,137
TOTAL: ALL BUDGETED FUNDS	\$24,797,148	\$38,936,987	\$2,531,080	\$9,399,731	\$1,015,465	\$76,680,411

FUND OVERVIEW, 1991 REVISED BUDGET

(Continued)

FUND	OPERATING EXPENDITURES	MAJOR CAPITAL	CAPITAL TRANSFERS OUT	OPERATING TRANSFERS OUT	CONTINGENCY / RESERVES	TOTAL BUDGETED EXPENDITURES	CHANGE IN AVAILABLE SOURCES	AVAILABLE SOURCES 12-31-91
100	\$16,337,009	\$3,936,101	\$4,547,001	\$852,024	\$34,308	\$25,706,443	(\$579,621)	\$8,810,852
101	\$0	\$0	\$0	\$77,299	\$0	\$77,299	\$187,701	\$248,147
102	\$596,228	\$0	\$0	\$0	\$0	\$596,228	(\$8,560)	\$261,124
103	\$198,890	\$0	\$0	\$0	\$7,365	\$206,255	(\$22,034)	\$27,054
104	\$350,000	\$0	\$0	\$0	\$0	\$350,000	\$7,000	\$12,965
105	\$0	\$207,413	\$0	\$0	\$0	\$207,413	(\$76,913)	\$282,544
107	\$0	\$0	\$134,718	\$0	\$0	\$134,718	(\$36,499)	\$106,243
108	\$385,000	\$0	\$15,000	\$0	\$0	\$400,000	(\$48,428)	\$608,250
109	<u>\$0</u>	<u>\$0</u>	<u>\$131,361</u>	<u>\$14,500</u>	<u>\$0</u>	<u>\$145,861</u>	<u>\$51,708</u>	<u>\$56,644</u>
	\$1,530,118	\$207,413	\$281,079	\$91,799	\$7,365	\$2,117,774	\$53,975	\$1,602,971
201	\$70,900	\$693,990	\$4,398,876	\$0	\$296,763	\$5,460,529	\$159,031	\$159,031
202	\$0	\$0	\$0	\$0	\$0	\$0	\$300	\$6,455
203	\$0	\$629,092	\$0	\$0	\$0	\$629,092	(\$579,092)	\$146,492
205	\$0	\$8,000	\$0	\$0	\$0	\$8,000	(\$7,300)	\$5,255
207	<u>\$0</u>	<u>\$82,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$82,000</u>	<u>\$47,900</u>	<u>\$123,385</u>
	\$70,900	\$1,413,082	\$4,398,876	\$0	\$296,763	\$6,179,621	(\$379,161)	\$440,630
301	\$3,538,023	\$379,348	\$0	\$0	\$0	\$3,917,371	\$71,931	\$2,032,499
302	\$1,353,384	\$3,702	\$0	\$0	\$0	\$1,357,086	(\$86,878)	\$337,230
303	\$549,831	\$168,513	\$0	\$0	\$0	\$718,344	(\$48,291)	\$28,793
304	\$1,144,009	\$15,000	\$0	\$0	\$0	\$1,159,009	(\$255,652)	\$19,574
305	\$278,446	\$22,424	\$0	\$0	\$0	\$300,870	\$8,183	\$67,252
306	\$353,101	\$883,577	\$0	\$0	\$0	\$1,236,678	(\$203,356)	\$226,984
307	\$223,479	\$96,000	\$0	\$0	\$0	\$319,479	(\$78,018)	\$37,892
308	\$78,331	\$122,577	\$0	\$0	\$0	\$200,908	(\$37,990)	\$16,213
902	<u>\$3,540,050</u>	<u>\$650,241</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$4,190,291</u>	<u>\$30,077</u>	<u>\$5,663,454</u>
	\$11,058,654	\$2,341,382	\$0	\$0	\$0	\$13,400,036	(\$599,994)	\$8,429,891
603	\$0	\$0	\$172,775	\$0	\$0	\$172,775	(\$15,617)	\$70,365
604	\$0	\$0	\$0	\$71,642	\$0	\$71,642	\$25,000	\$775,473
710	\$1,195,733	\$0	\$0	\$0	\$0	\$1,195,733	\$0	\$0
711	<u>\$182,583</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$182,583</u>	<u>(\$51,222)</u>	<u>\$141,485</u>
	\$1,378,316	\$0	\$0	\$0	\$0	\$1,378,316	(\$51,222)	\$141,485
	<u>\$30,374,997</u>	<u>\$7,897,978</u>	<u>\$9,399,731</u>	<u>\$1,015,465</u>	<u>\$338,436</u>	<u>\$49,026,607</u>	<u>(\$1,546,640)</u>	<u>\$20,271,667</u>
401	\$480,353	\$0	\$0	\$0	\$0	\$480,353	\$61,672	\$178,549
402	\$957,583	\$753,221	\$0	\$0	\$0	\$1,710,804	\$12,673	\$1,606,880
403	\$441,555	\$0	\$0	\$0	\$0	\$441,555	\$5,264	(\$49,542)
* 404	\$663,761	\$0	\$0	\$0	\$100,000	\$763,761	\$315,149	\$1,603,148
405	<u>\$673,272</u>	<u>\$62,566</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$735,838</u>	<u>(\$23,773)</u>	<u>\$10,791</u>
	\$3,216,524	\$815,787	\$0	\$0	\$100,000	\$4,132,311	\$370,985	\$3,349,826
	<u>\$33,591,521</u>	<u>\$8,713,765</u>	<u>\$9,399,731</u>	<u>\$1,015,465</u>	<u>\$438,436</u>	<u>\$53,158,918</u>	<u>(\$1,175,655)</u>	<u>\$23,621,493</u>

* The appropriated reserve in fund #404 is not expected to be expended and is included in the Ending Sources Available.

FUND OVERVIEW, 1992 BUDGET

FUND	AVAILABLE SOURCES 12-31-91	OPERATING REVENUE	CAPITAL PROCEEDS	CAPITAL TRANSFERS IN	OPERATING TRANSFERS IN	TOTAL SOURCES AVAILABLE
100 General Fund	\$8,810,852	\$21,477,305	\$0	\$0	\$0	\$30,288,157
101 Enhanced 911	\$248,147	\$274,000	\$0	\$0	\$0	\$522,147
102 Visitors & Convention	\$261,124	\$441,550	\$0	\$0	\$176,000	\$878,674
103 D.D.A. Operations	\$27,054	\$131,800	\$0	\$0	\$15,000	\$173,854
104 Community Development Fund	\$12,965	\$7,000	\$0	\$0	\$0	\$19,965
105 Parkland Expansion	\$282,544	\$130,177	\$0	\$0	\$0	\$412,721
107 Golf Course Expansion	\$106,243	\$105,000	\$0	\$0	\$0	\$211,243
108 Economic Development	\$608,250	\$0	\$0	\$300,000	\$0	\$908,250
109 D.D.A. Tax Increment	\$56,644	\$208,200	\$0	\$0	\$0	\$264,844
Sub: Special Revenue Funds	\$1,602,971	\$1,297,727	\$0	\$300,000	\$191,000	\$3,391,698
201 Sales Tax CIP Fund	\$159,031	\$934,380	\$0	\$5,007,273	\$0	\$6,100,684
202 Federal Aid To Urban Systems	\$6,459	\$2,800	\$0	\$0	\$0	\$9,259
203 DDA (TIF) Capital Improvements	\$146,492	\$50,000	\$0	\$40,000	\$0	\$236,492
205 Horizon Drive / Patterson Rd.	\$5,259	\$45,000	\$0	\$0	\$0	\$50,259
207 Future Street Improvement Fund	\$123,389	\$1,000	\$0	\$84,000	\$0	\$208,389
Sub: Capital Projects Funds	\$440,630	\$1,033,180	\$0	\$5,131,273	\$0	\$6,605,083
301 Water Fund	\$2,032,499	\$3,919,192	\$0	\$0	\$0	\$5,951,691
302 Trash Fund	\$337,230	\$1,391,306	\$0	\$0	\$0	\$1,728,536
303 Two Rivers Plaza	\$28,793	\$366,350	\$0	\$10,000	\$209,516	\$614,659
304 Swimming Pools	\$19,574	\$362,689	\$0	\$65,000	\$28,766	\$476,029
305 Lincoln Park Golf Course	\$67,252	\$300,749	\$0	\$71,315	\$0	\$439,316
306 Tiara Rado Golf Course	\$226,984	\$423,405	\$0	\$52,294	\$0	\$702,683
307 Cemetery Fund	\$37,892	\$176,045	\$0	\$0	\$61,262	\$275,199
308 Parking Fund	\$16,213	\$123,200	\$0	\$0	\$0	\$139,413
902 Sewer Fund	\$5,663,454	\$3,990,387	\$0	\$0	\$0	\$9,653,841
Sub: Enterprise Funds	\$8,429,891	\$11,053,323	\$0	\$198,609	\$299,544	\$19,981,367
603 P.I.A.B.	\$70,365	\$48,783	\$0	\$0	\$0	\$119,148
604 Cemetery Perpetual Care Fund	\$775,473	\$86,262	\$0	\$0	\$0	\$861,735
710 General Debt Service Fund	\$0	\$0	\$0	\$311,430	\$0	\$311,430
711 D.D.A. Debt Service Fund	\$141,485	\$0	\$0	\$165,573	\$0	\$307,058
Sub: Debt Service Funds	\$141,485	\$0	\$0	\$477,003	\$0	\$618,488
TOTAL (Excluding Internal Service)	\$20,271,667	\$34,996,580	\$0	\$6,106,885	\$490,544	\$61,865,676
401 Data Processing	\$178,549	\$558,866	\$0	\$0	\$0	\$737,415
402 Equipment	\$1,606,880	\$1,787,660	\$0	\$0	\$0	\$3,394,540
403 Stores	(\$49,542)	\$485,129	\$0	\$0	\$0	\$435,587
404 Self Insurance	\$1,603,148	\$934,202	\$0	\$0	\$0	\$2,537,350
405 Communications Center	\$10,791	\$816,374	\$0	\$176,664	\$81,511	\$1,085,340
Sub: Internal Service Funds	\$3,349,826	\$4,582,231	\$0	\$176,664	\$81,511	\$8,190,232
* TOTAL: ALL BUDGETED FUNDS *	\$23,621,493	\$39,578,811	\$0	\$6,283,549	\$572,055	\$70,055,908

FUND OVERVIEW, 1992 BUDGET

(Continued)

FUND	OPERATING EXPENDITURES	MAJOR CAPITAL	CAPITAL TRANSFERS OUT	OPERATING TRANSFERS OUT	CONTINGENCY / RESERVES	TOTAL EXPENDITURES APPROPRIATED	CHANGE IN AVAILABLE SOURCES	AVAILABLE SOURCES 12-31-92
100	\$17,119,386	\$0	\$4,939,205	\$414,282	\$351,000	\$22,823,873	(\$1,346,568)	\$7,464,284
101	\$0	\$0	\$0	\$81,511	\$0	\$81,511	\$192,489	\$440,636
102	\$658,080	\$0	\$0	\$0	\$0	\$658,080	(\$40,530)	\$220,594
103	\$160,582	\$0	\$0	\$0	\$1,000	\$161,582	(\$14,782)	\$12,272
104	\$0	\$0	\$0	\$0	\$0	\$0	\$7,000	\$19,965
105	\$0	\$77,645	\$0	\$0	\$0	\$77,645	\$52,532	\$335,076
107	\$0	\$0	\$123,609	\$0	\$0	\$123,609	(\$18,609)	\$87,634
108	\$908,250	\$0	\$0	\$0	\$0	\$908,250	(\$608,250)	\$0
109	<u>\$0</u>	<u>\$0</u>	<u>\$165,573</u>	<u>\$15,000</u>	<u>\$0</u>	<u>\$180,573</u>	<u>\$27,627</u>	<u>\$84,271</u>
	\$1,726,912	\$77,645	\$289,182	\$96,511	\$1,000	\$2,191,250	(\$402,523)	\$1,200,448
201	\$7,170	\$3,792,570	\$987,094	\$0	\$87,685	\$4,874,519	\$1,067,134	\$1,226,165
202	\$0	\$0	\$0	\$0	\$0	\$0	\$2,800	\$9,259
203	\$0	\$125,000	\$0	\$0	\$45,000	\$170,000	(\$80,000)	\$66,492
205	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000	\$50,259
207	<u>\$0</u>	<u>\$84,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$84,000</u>	<u>\$1,000</u>	<u>\$124,389</u>
	\$7,170	\$4,001,570	\$987,094	\$0	\$132,685	\$5,128,519	\$1,035,934	\$1,476,564
301	\$3,550,103	\$436,450	\$9,034	\$0	\$0	\$3,995,587	(\$76,395)	\$1,956,104
302	\$1,440,531	\$20,450	\$0	\$0	\$0	\$1,460,981	(\$69,675)	\$267,555
303	\$575,866	\$10,000	\$0	\$0	\$0	\$585,866	\$0	\$28,793
304	\$391,455	\$65,000	\$0	\$0	\$0	\$456,455	\$0	\$19,574
305	\$328,717	\$22,280	\$0	\$0	\$0	\$350,997	\$21,067	\$88,319
306	\$480,753	\$54,350	\$0	\$0	\$0	\$535,103	(\$59,404)	\$167,580
307	\$239,699	\$13,500	\$0	\$0	\$0	\$253,199	(\$15,892)	\$22,000
308	\$97,067	\$35,500	\$0	\$0	\$0	\$132,567	(\$9,367)	\$6,846
902	<u>\$3,845,907</u>	<u>\$628,500</u>	<u>\$9,034</u>	<u>\$0</u>	<u>\$0</u>	<u>\$4,483,441</u>	<u>(\$493,054)</u>	<u>\$5,170,400</u>
	\$10,950,098	\$1,286,030	\$18,068	\$0	\$0	\$12,254,196	(\$702,720)	\$7,727,171
603	\$0	\$0	\$50,000	\$0	\$0	\$50,000	(\$1,217)	\$69,148
604	\$0	\$0	\$0	\$61,262	\$0	\$61,262	\$25,000	\$800,473
710	\$311,430	\$0	\$0	\$0	\$0	\$311,430	\$0	\$0
711	<u>\$167,058</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$167,058</u>	<u>(\$1,485)</u>	<u>\$140,000</u>
	\$478,488	\$0	\$0	\$0	\$0	\$478,488	(\$1,485)	\$140,000
	<u>\$30,282,054</u>	<u>\$5,365,245</u>	<u>\$6,283,549</u>	<u>\$572,055</u>	<u>\$484,685</u>	<u>\$42,987,588</u>	<u>(\$1,393,579)</u>	<u>\$18,878,088</u>
401	\$534,876	\$95,000	\$0	\$0	\$0	\$629,876	(\$71,010)	\$107,539
402	\$996,697	\$730,230	\$0	\$0	\$0	\$1,726,927	\$60,733	\$1,667,613
403	\$492,396	\$0	\$0	\$0	\$0	\$492,396	(\$7,267)	(\$56,809)
* 404	\$584,989	\$0	\$0	\$0	\$1,872,511	\$2,457,500	\$349,213	\$1,952,361
405	<u>\$794,950</u>	<u>\$279,600</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,074,550</u>	<u>(\$1)</u>	<u>\$10,790</u>
	\$3,403,908	\$1,104,830	\$0	\$0	\$1,872,511	\$6,381,249	\$331,668	\$3,681,494
	<u>\$33,685,962</u>	<u>\$6,470,075</u>	<u>\$6,283,549</u>	<u>\$572,055</u>	<u>\$2,357,196</u>	<u>\$49,368,837</u>	<u>(\$1,061,911)</u>	<u>\$22,559,582</u>

* The appropriated reserve in fund #404 is not expected to be expended and is included in the Ending Sources Available.

FUND OVERVIEW, 1993 BUDGET

FUND	AVAILABLE SOURCES 12-31-92	OPERATING REVENUE	CAPITAL PROCEEDS	CAPITAL TRANSFERS IN	OPERATING TRANSFERS IN	TOTAL SOURCES AVAILABLE
100 General Fund	\$7,464,284	\$22,221,120	\$0	\$0	\$0	\$29,685,404
101 Enhanced 911	\$440,636	\$284,560	\$0	\$0	\$0	\$725,196
102 Visitors & Convention	\$220,594	\$458,600	\$0	\$0	\$186,560	\$865,754
103 D.D.A. Operations	\$12,272	\$133,284	\$0	\$0	\$15,000	\$160,556
104 Community Development Fund	\$19,965	\$7,000	\$0	\$0	\$0	\$26,965
105 Parkland Expansion	\$335,076	\$130,000	\$0	\$0	\$0	\$465,076
107 Golf Course Expansion	\$87,634	\$107,000	\$0	\$0	\$0	\$194,634
108 Economic Development	\$0	\$0	\$0	\$300,000	\$0	\$300,000
109 D.D.A. Tax Increment	\$84,271	\$211,481	\$0	\$0	\$0	\$295,752
Sub: Special Revenue Funds	\$1,200,448	\$1,331,925	\$0	\$300,000	\$201,560	\$3,033,933
201 Sales Tax CIP Fund	\$1,226,165	\$123,460	\$0	\$3,554,832	\$0	\$4,904,457
202 Federal Aid To Urban Systems	\$9,259	\$500	\$0	\$0	\$0	\$9,759
203 DDA (TIF) Capital Improvements	\$66,492	\$50,000	\$0	\$0	\$0	\$116,492
205 Horizon Drive / Patterson Rd.	\$50,259	\$0	\$0	\$0	\$0	\$50,259
207 Future Street Improvement Fund	\$124,389	\$1,000	\$0	\$87,000	\$0	\$212,389
Sub: Capital Projects Funds	\$1,476,564	\$174,960	\$0	\$3,641,832	\$0	\$5,293,356
301 Water Fund	\$1,956,104	\$4,057,151	\$0	\$0	\$0	\$6,013,255
302 Trash Fund	\$267,555	\$1,449,967	\$0	\$0	\$0	\$1,717,522
303 Two Rivers Plaza	\$28,793	\$381,004	\$0	\$31,115	\$217,136	\$658,048
304 Swimming Pools	\$19,574	\$390,229	\$0	\$15,000	\$32,641	\$457,444
305 Lincoln Park Golf Course	\$88,319	\$312,579	\$0	\$22,115	\$0	\$423,013
306 Tiara Rado Golf Course	\$167,580	\$440,061	\$0	\$52,294	\$0	\$659,935
307 Cemetery Fund	\$22,000	\$182,886	\$0	\$0	\$63,271	\$268,157
308 Parking Fund	\$6,846	\$125,856	\$0	\$0	\$0	\$132,702
902 Sewer Fund	\$5,170,400	\$4,153,705	\$0	\$0	\$0	\$9,324,105
Sub: Enterprise Funds	\$7,727,171	\$11,493,438	\$0	\$120,524	\$313,048	\$19,654,181
603 P.I.A.B.	\$69,148	\$49,434	\$0	\$0	\$0	\$118,582
604 Cemetery Perpetual Care Fund	\$800,473	\$88,271	\$0	\$0	\$0	\$888,744
710 General Debt Service Fund	\$0	\$0	\$0	\$313,180	\$0	\$313,180
711 D.D.A. Debt Service Fund	\$140,000	\$0	\$0	\$161,995	\$0	\$301,995
Sub: Debt Service Funds	\$140,000	\$0	\$0	\$475,175	\$0	\$615,175
TOTAL (Excluding Internal Service)	\$18,878,088	\$35,359,148	\$0	\$4,537,531	\$514,608	\$59,289,375
401 Data Processing	\$107,539	\$585,923	\$0	\$0	\$0	\$693,462
402 Equipment	\$1,667,613	\$1,877,810	\$0	\$0	\$0	\$3,545,423
403 Stores	(\$56,809)	\$475,317	\$0	\$0	\$0	\$418,508
404 Self Insurance	\$1,952,361	\$829,619	\$0	\$0	\$0	\$2,781,980
405 Communications Center	\$10,790	\$857,087	\$0	\$526,664	\$86,045	\$1,480,586
Sub: Internal Service Funds	\$3,681,494	\$4,625,756	\$0	\$526,664	\$86,045	\$8,919,959
* TOTAL: ALL BUDGETED FUNDS *	\$22,559,582	\$39,984,904	\$0	\$5,064,195	\$600,653	\$68,209,334

FUND OVERVIEW, 1993 BUDGET

(Continued)

FUND	OPERATING EXPENDITURES	MAJOR CAPITAL	CAPITAL TRANSFERS OUT	OPERATING TRANSFERS OUT	CONTINGENCY / RESERVES	TOTAL BUDGETED EXPENDITURES	CHANGE IN AVAILABLE SOURCES	AVAILABLE SOURCES 12-31-93
100	\$18,040,275	\$0	\$3,526,606	\$436,337	\$365,000	\$22,368,218	(\$147,098)	\$7,317,186
101	\$0	\$0	\$350,000	\$86,045	\$0	\$436,045	(\$151,485)	\$289,151
102	\$716,047	\$0	\$0	\$0	\$0	\$716,047	(\$70,887)	\$149,707
103	\$162,309	\$0	\$0	\$0	\$1,040	\$163,349	(\$15,065)	(\$2,793)
104	\$0	\$0	\$0	\$0	\$0	\$0	\$7,000	\$26,965
105	\$0	\$0	\$0	\$0	\$0	\$0	\$130,000	\$465,076
107	\$0	\$0	\$74,409	\$0	\$0	\$74,409	\$32,591	\$120,225
108	\$300,000	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0
109	<u>\$0</u>	<u>\$0</u>	<u>\$161,995</u>	<u>\$15,000</u>	<u>\$0</u>	<u>\$176,995</u>	<u>\$34,486</u>	<u>\$118,757</u>
	\$1,178,356	\$0	\$586,404	\$101,045	\$1,040	\$1,866,845	(\$33,360)	\$1,167,088
201	\$0	\$2,856,740	\$922,959	\$0	\$629,000	\$4,408,699	(\$730,407)	\$495,758
202	\$0	\$0	\$0	\$0	\$0	\$0	\$500	\$9,759
203	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$116,492
205	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,259
207	<u>\$0</u>	<u>\$87,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$87,000</u>	<u>\$1,000</u>	<u>\$125,389</u>
	\$0	\$2,943,740	\$922,959	\$0	\$629,000	\$4,495,699	(\$678,907)	\$797,657
301	\$3,642,112	\$392,000	\$14,113	\$0	\$0	\$4,048,225	\$8,926	\$1,965,030
302	\$1,520,035	\$0	\$0	\$0	\$0	\$1,520,035	(\$70,068)	\$197,487
303	\$598,140	\$31,115	\$0	\$0	\$0	\$629,255	\$0	\$28,793
304	\$407,870	\$30,000	\$0	\$0	\$0	\$437,870	\$0	\$19,574
305	\$324,909	\$15,300	\$0	\$0	\$0	\$340,209	(\$5,515)	\$82,804
306	\$471,112	\$54,500	\$0	\$0	\$0	\$525,612	(\$33,257)	\$134,323
307	\$243,145	\$0	\$0	\$0	\$0	\$243,145	\$3,012	\$25,012
308	\$102,595	\$25,000	\$0	\$0	\$0	\$127,595	(\$1,739)	\$5,107
902	<u>\$3,894,437</u>	<u>\$988,500</u>	<u>\$14,113</u>	<u>\$0</u>	<u>\$0</u>	<u>\$4,897,050</u>	<u>(\$743,345)</u>	<u>\$4,427,055</u>
	\$11,204,355	\$1,536,415	\$28,226	\$0	\$0	\$12,768,996	(\$841,986)	\$6,885,185
603	\$0	\$0	\$0	\$0	\$0	\$0	\$49,434	\$118,582
604	\$0	\$0	\$0	\$63,271	\$0	\$63,271	\$25,000	\$825,473
710	\$313,180	\$0	\$0	\$0	\$0	\$313,180	\$0	\$0
711	<u>\$161,995</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$161,995</u>	<u>\$0</u>	<u>\$140,000</u>
	\$475,175	\$0	\$0	\$0	\$0	\$475,175	\$0	\$140,000
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	\$30,898,161	\$4,480,155	\$5,064,195	\$600,653	\$995,040	\$42,038,204	(\$1,626,917)	\$17,251,171
	=====	=====	=====	=====	=====	=====	=====	=====
401	\$619,687	\$0	\$0	\$0	\$0	\$619,687	(\$33,764)	\$73,775
402	\$1,022,235	\$1,234,648	\$0	\$0	\$0	\$2,256,883	(\$379,073)	\$1,288,540
403	\$479,837	\$0	\$0	\$0	\$0	\$479,837	(\$4,520)	(\$61,329)
* 404	\$671,091	\$0	\$0	\$0	\$2,028,160	\$2,699,251	\$158,528	\$2,110,889
405	<u>\$840,197</u>	<u>\$629,600</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,469,797</u>	<u>(\$1)</u>	<u>\$10,789</u>
	\$3,633,047	\$1,864,248	\$0	\$0	\$2,028,160	\$7,525,455	(\$258,830)	\$3,422,664
	\$34,531,208	\$6,344,403	\$5,064,195	\$600,653	\$3,023,200	\$49,563,659	(\$1,885,747)	\$20,673,835
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* The appropriated reserve in fund #404 is not expected to be expended and is included in the Ending Sources Available.

TOTAL: ALL FUNDS

(Excluding Internal Service Funds)

GENERAL DESCRIPTION:

This subtotal of All Funds (Excluding Internal Service Funds) represents the total planned use of resources by the City of Grand Junction. Since charges from Internal Service Funds are included in the appropriation amount of the operating fund receiving such service, their inclusion constitutes a double counting of expenditures. Likewise, a fund receiving a transfer from another fund has budgeted to expend the transferred amount. Therefore, the determination of the total budgeted use of financial resources excludes Internal Service Funds and Transfers between funds.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$15,234,933	\$16,754,375	\$17,902,634	\$17,854,165	\$18,770,586	\$19,722,770
Licenses & Permits	54,290	69,461	69,102	58,525	60,184	62,985
Intergovernmental	1,153,997	1,822,006	613,902	802,732	1,003,400	274,063
Charges for Services	9,967,635	11,528,344	11,436,797	11,805,947	12,129,101	12,433,291
Fines & Forfeitures	215,434	292,524	241,030	247,481	229,481	238,668
Interfund Charges	560,244	697,402	765,515	789,068	952,313	990,358
Interest Income	1,689,650	1,928,658	1,477,500	1,641,361	1,463,738	1,459,705
Other	442,910	750,169	606,911	1,411,711	387,777	177,308
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TOTAL OPERATING	\$29,319,093	\$33,842,939	\$33,113,391	\$34,610,990	\$34,996,580	\$35,359,148
Capital Proceeds	1,088,175	4,026,611	5,063,080	2,531,080	0	0
Operating Transfer-In	402,250	614,122	610,888	938,166	490,544	514,608
Capital Transfers-In	1,790,773	1,173,716	1,680,255	9,399,731	6,106,885	4,537,531
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TOTAL REVENUE	\$32,600,291	\$39,657,388	\$40,467,614	\$47,479,967	\$41,594,009	\$40,411,287
Beginning Sources	16,750,080	19,182,955	19,366,737	21,818,307	20,271,667	18,878,088
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TOTAL SOURCES	\$49,350,371	\$58,840,343	\$59,834,351	\$69,298,274	\$61,865,676	\$59,289,375
	=====	=====	=====	=====	=====	=====

TOTAL: ALL FUNDS

(Excluding Internal Service Funds)

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$12,838,443	\$13,664,121	\$15,163,777	\$15,262,851	\$16,547,143	\$17,707,992
Operating Regular	\$5,428,059	\$6,055,168	\$6,269,489	\$6,521,629	\$6,561,175	\$6,640,991
Contractual Services	1,442,592	1,766,477	2,005,022	2,206,829	2,205,240	2,232,414
Interfund Charges	535,913	655,401	740,385	737,811	892,288	927,544
Special Projects	366,338	542,920	781,626	986,672	1,144,033	472,928
Debt Service	1,998,516	2,316,879	2,993,290	4,122,243	2,508,348	2,549,396
Nonpersonnel Operating	\$9,771,418	\$11,336,846	\$12,789,812	\$14,575,184	\$13,311,084	\$12,823,273
Operating Capital	317,237	454,761	371,606	536,962	423,827	366,896
TOTAL OPERATING	\$22,927,098	\$25,455,728	\$28,325,195	\$30,374,997	\$30,282,054	\$30,898,161
Major Capital	\$4,871,267	\$9,225,670	\$9,623,740	\$7,897,978	\$5,365,245	\$4,480,155
Contingency	0	0	1,228,326	338,436	484,685	995,040
TOTAL USE OF FUNDS	\$27,798,365	\$34,681,398	\$39,177,261	\$38,611,411	\$36,131,984	\$36,373,356
Operating Transfers	369,429	1,023,814	682,962	1,015,465	572,055	600,653
Capital Transfers	1,861,399	1,331,396	1,680,255	9,399,731	6,283,549	5,064,195
TOTAL EXPENDITURES	\$30,029,193	\$37,036,608	\$41,540,478	\$49,026,607	\$42,987,588	\$42,038,204

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$487,193	\$803,512	\$1,139,994	\$1,291,463	\$1,358,172	\$1,440,664
Administrative Services	1,817,810	1,811,291	1,885,726	1,995,019	2,075,656	2,184,988
Police Department	4,115,515	4,669,883	4,908,832	4,973,794	5,269,743	5,846,998
Fire Department	3,186,558	3,218,142	4,400,187	4,424,508	4,074,762	4,260,266
Public Works Department	13,403,219	15,956,030	17,300,617	15,786,442	15,815,846	15,966,346
Community Development	585,424	2,578,875	1,339,462	596,279	816,894	579,927
Parks & Recreation	3,672,981	3,987,196	5,063,537	6,264,172	4,363,906	4,161,643
Non-Departmental	2,760,493	4,011,679	5,502,123	13,694,930	9,212,609	7,597,372
TOTAL EXPENDITURES	\$30,029,193	\$37,036,608	\$41,540,478	\$49,026,607	\$42,987,588	\$42,038,204

TOTAL: GOVERNMENTAL TYPE FUNDS

BUDGETARY BASIS: Modified Accrual
ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

The fund category entitled Governmental Type Funds, represents the total for all the general governmental type operations. Funds included in this category are; the General, Special Revenue, Capital Project, and Debt Service Funds. Excluded from this category are the proprietary (enterprise and internal service) funds and trust and agency funds.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$15,234,933	\$16,754,375	\$17,902,634	\$17,854,165	\$18,770,586	\$19,722,770
Licenses & Permits	54,290	69,461	69,102	58,525	60,184	62,985
Intergovernmental	195,864	1,776,329	555,400	736,202	940,968	196,200
Charges for Services	1,476,999	1,923,738	1,821,750	1,892,059	2,046,881	1,914,703
Fines & Forfeitures	199,718	245,658	193,050	197,000	178,500	185,840
Interfund Charges	362,344	416,606	476,541	489,005	590,979	614,229
Interest Income	915,056	1,047,520	867,500	959,719	924,476	920,434
Other	315,386	709,218	404,466	1,191,844	295,638	110,844
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TOTAL OPERATING	\$18,754,590	\$22,942,905	\$22,290,443	\$23,378,519	\$23,808,212	\$23,728,005
Capital Proceeds	949,952	2,158,750	4,532,000	2,000,000	0	0
Operating Transfer-In	138,468	154,175	176,400	180,500	191,000	201,560
Capital Transfers-In	1,391,888	962,965	1,471,614	8,867,106	5,908,276	4,417,007
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TOTAL REVENUE	\$21,234,898	\$26,218,795	\$28,470,457	\$34,426,125	\$29,907,488	\$28,346,572
Beginning Sources	8,227,211	10,027,426	9,923,052	11,951,967	10,995,938	10,281,296
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TOTAL SOURCES	\$29,462,109	\$36,246,221	\$38,393,509	\$46,378,092	\$40,903,426	\$38,627,868
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TOTAL: GOVERNMENTAL TYPE FUNDS

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$9,541,803	\$10,147,340	\$11,322,216	\$11,295,225	\$12,120,454	\$12,986,528
Operating Regular	\$2,865,921	\$3,295,717	\$3,563,170	\$3,717,242	\$3,764,544	\$3,872,999
Contractual Services	979,161	1,187,837	1,464,915	1,566,113	1,610,294	1,630,539
Interfund Charges	0	0	0	0	0	0
Special Projects	366,338	539,002	771,626	953,890	1,078,976	462,288
Debt Service	154,042	461,416	843,643	1,381,746	481,918	478,742
Nonpersonnel Operating	\$4,365,462	\$5,483,973	\$6,643,354	\$7,618,991	\$6,935,732	\$6,444,568
Operating Capital	202,384	322,899	253,710	402,127	275,770	262,710
TOTAL OPERATING	\$14,109,649	\$15,954,212	\$18,219,280	\$19,316,343	\$19,331,956	\$19,693,806
Major Capital	\$3,327,328	\$6,065,106	\$7,621,150	\$5,556,596	\$4,079,215	\$2,943,740
Contingency	0	0	1,228,326	338,436	484,685	995,040
TOTAL USE OF FUNDS	\$17,436,977	\$22,019,318	\$27,068,756	\$25,211,375	\$23,895,856	\$23,632,586
Operating Transfers	308,139	963,814	622,962	943,823	510,793	537,382
Capital Transfers	1,689,567	1,311,396	1,393,062	9,226,956	6,215,481	5,035,969
TOTAL EXPENDITURES	\$19,434,683	\$24,294,528	\$29,084,780	\$35,382,154	\$30,622,130	\$29,205,937

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$487,193	\$803,512	\$1,139,994	\$1,291,463	\$1,358,172	\$1,440,664
Administrative Services	1,534,822	1,467,710	1,523,181	1,624,856	1,673,329	1,761,165
Police Department	4,115,515	4,669,883	4,908,832	4,973,794	5,269,743	5,846,998
Fire Department	3,186,558	3,218,142	4,400,187	4,424,508	4,074,762	4,260,266
Public Works Department	5,368,162	5,785,450	8,280,261	6,490,949	6,163,665	5,825,490
Community Development	585,424	2,578,875	1,339,462	596,279	816,894	579,927
Parks & Recreation	1,629,638	1,839,277	2,337,933	2,529,792	2,182,286	1,985,552
Non-Departmental	2,527,371	3,931,679	5,154,930	13,450,513	9,083,279	7,505,875
TOTAL EXPENDITURES	\$19,434,683	\$24,294,528	\$29,084,780	\$35,382,154	\$30,622,130	\$29,205,937

GENERAL FUND

FUND TYPE: Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. General Fund revenues include sales and use taxes, property taxes, licenses and permits, intergovernmental, and other types of revenue. The General Fund includes most of the basic operating services of the City including police, fire, finance, public works, parks and recreation, and general administration.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$15,063,475	\$16,223,514	\$17,263,484	\$17,202,346	\$18,075,636	\$19,006,055
Licenses & Permits	54,065	69,298	68,902	58,424	59,984	62,785
Intergovernmental	71,394	1,322,211	80,400	158,630	60,390	64,200
Charges for Services	1,210,028	1,495,788	1,456,721	1,406,072	1,549,205	1,490,017
Fines & Forfeitures	199,718	216,937	193,050	197,000	178,500	185,840
Interfund Charges	362,344	416,606	476,541	489,005	590,979	614,229
Interest Income	807,771	928,844	830,000	830,000	700,000	720,000
Other	170,816	661,854	385,666	1,124,174	262,611	77,994
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TOTAL OPERATING	\$17,939,611	\$21,335,052	\$20,754,764	\$21,465,651	\$21,477,305	\$22,221,120
Capital Proceeds	351,327	875,000	4,532,000	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	310,196	220,000	287,193	3,661,171	0	0
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TOTAL REVENUE	\$18,601,134	\$22,430,052	\$25,573,957	\$25,126,822	\$21,477,305	\$22,221,120
Beginning Sources	6,636,073	8,198,765	8,470,928	9,390,473	8,810,852	7,464,284
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TOTAL SOURCES	\$25,237,207	\$30,628,817	\$34,044,885	\$34,517,295	\$30,288,157	\$29,685,404
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GENERAL FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$9,445,463	\$10,037,742	\$11,162,137	\$11,108,587	\$11,871,142	\$12,710,471
Operating Regular	\$2,778,862	\$3,036,617	\$3,365,269	\$3,434,244	\$3,519,540	\$3,613,113
Contractual Services	931,722	1,090,494	1,164,039	1,295,833	1,358,579	1,357,877
Interfund Charges	0	0	0	0	0	0
Special Projects	96,061	30,617	66,369	134,140	109,350	103,864
Debt Service	7,113	9,488	0	0	0	0
Nonpersonnel Operating	\$3,813,758	\$4,167,217	\$4,595,677	\$4,864,217	\$4,987,469	\$5,074,854
Operating Capital	196,389	310,055	248,490	364,205	260,775	254,950
TOTAL OPERATING	\$13,455,610	\$14,515,014	\$16,006,304	\$16,337,009	\$17,119,386	\$18,040,275
Major Capital	\$1,955,203	\$5,293,463	\$7,498,977	\$3,936,101	\$0	\$0
Contingency	0	0	527,376	34,308	351,000	365,000
TOTAL USE OF FUNDS	\$15,410,813	\$19,808,477	\$24,032,657	\$20,307,418	\$17,470,386	\$18,405,275
Operating Transfers	308,139	962,048	540,488	852,024	414,282	436,337
Capital Transfers	1,319,490	468,092	1,187,292	4,547,001	4,939,205	3,526,606
TOTAL EXPENDITURES	\$17,038,442	\$21,238,617	\$25,760,437	\$25,706,443	\$22,823,873	\$22,368,218

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$356,836	\$434,875	\$565,035	\$695,235	\$700,092	\$724,617
Administrative Services	1,524,889	1,467,710	1,523,181	1,553,956	1,673,329	1,761,165
Police Department	4,115,515	4,669,883	4,908,832	4,973,794	5,198,605	5,564,638
Fire Department	3,186,558	3,218,142	4,400,187	3,730,518	4,009,712	4,201,616
Public Works Department	4,011,953	5,621,545	8,192,088	6,400,949	3,207,063	3,323,060
Community Development	585,424	2,578,875	1,339,462	596,279	557,644	579,927
Parks & Recreation	1,629,638	1,817,447	2,303,933	2,322,379	1,772,941	1,885,252
Non-Departmental	1,627,629	1,430,140	2,527,719	5,433,333	5,704,487	4,327,943
TOTAL EXPENDITURES	\$17,038,442	\$21,238,617	\$25,760,437	\$25,706,443	\$22,823,873	\$22,368,218

TOTAL: SPECIAL REVENUE FUNDS

FUND TYPE: Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) that are restricted to expenditures for specific purposes. The City of Grand Junction utilizes the eight special revenue funds listed below.

- Enhanced 911 Fund
- Visitors and Convention Bureau Fund
- Downtown Development Authority, Operations, Fund
- Community Development Fund
- Parkland Expansion Fund
- Golf Course Expansion Fund
- Economic Development Fund
- Downtown Development Authority, Tax Increment Financing, Fund

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$171,458	\$530,861	\$639,150	\$651,819	\$694,950	\$716,715
Licenses & Permits	225	163	200	101	200	200
Intergovernmental	124,470	450,141	475,000	560,572	132,000	132,000
Charges for Services	240,975	396,222	365,029	369,087	380,550	393,160
Fines & Forfeitures	0	28,721	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	98,512	77,840	36,500	67,000	57,000	57,000
Other	144,570	47,364	18,800	42,670	33,027	32,850
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TOTAL OPERATING	\$780,210	\$1,531,312	\$1,534,679	\$1,691,249	\$1,297,727	\$1,331,925
Capital Proceeds	598,625	0	0	0	0	0
Operating Transfer-In	138,468	154,175	176,400	180,500	191,000	201,560
Capital Transfers-In	325,050	300,000	300,000	300,000	300,000	300,000
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TOTAL REVENUE	\$1,842,353	\$1,985,487	\$2,011,079	\$2,171,749	\$1,788,727	\$1,833,485
Beginning Sources	470,839	1,420,089	1,207,756	1,548,996	1,602,971	1,200,448
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TOTAL SOURCES	\$2,313,192	\$3,405,576	\$3,218,835	\$3,720,745	\$3,391,698	\$3,033,933
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TOTAL: SPECIAL REVENUE FUNDS

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$96,340	\$109,598	\$160,079	\$186,638	\$249,312	\$276,057
Operating Regular	\$87,059	\$259,100	\$197,901	\$212,098	\$245,004	\$259,886
Contractual Services	47,439	97,343	300,876	270,280	251,715	272,662
Interfund Charges	0	0	0	0	0	0
Special Projects	270,277	508,385	705,257	819,750	969,626	358,424
Debt Service	0	2,412	3,000	3,430	3,430	3,567
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Nonpersonnel Operating	\$404,775	\$867,240	\$1,207,034	\$1,305,558	\$1,469,775	\$894,539
Operating Capital	5,995	12,844	5,220	37,922	7,825	7,760
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TOTAL OPERATING	\$507,110	\$989,682	\$1,372,333	\$1,530,118	\$1,726,912	\$1,178,356
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Major Capital	\$15,916	\$21,830	\$34,000	\$207,413	\$77,645	\$0
Contingency	0	0	700,950	7,365	1,000	1,040
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TOTAL USE OF FUNDS	\$523,026	\$1,011,512	\$2,107,283	\$1,744,896	\$1,805,557	\$1,179,396
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Operating Transfers	0	1,766	82,474	91,799	96,511	101,045
Capital Transfers	370,077	843,304	205,770	281,079	289,182	586,404
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TOTAL EXPENDITURES	\$893,103	\$1,856,582	\$2,395,527	\$2,117,774	\$2,191,250	\$1,866,845
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EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$130,357	\$368,637	\$574,959	\$596,228	\$658,080	\$716,047
Administrative Services	9,933	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	21,830	34,000	207,413	77,645	0
Non-Departmental	752,813	1,466,115	1,786,568	1,314,133	1,455,525	1,150,798
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TOTAL EXPENDITURES	\$893,103	\$1,856,582	\$2,395,527	\$2,117,774	\$2,191,250	\$1,866,845
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ENHANCED - 911

FUND TYPE: Special Revenue, Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

The Enhanced 911 Fund is used to account for the resources received from municipal telephone charges (a fifty cent per month surcharge on all telephone customers within Mesa County) as enacted through Colorado State Statute #29-11. The statute restricts the use of these resources to expenditures for the maintenance of and improvements to the Emergency 911 Communications Center. The allocation of resources for these expenditures are reflected as transfers-out from the Enhanced 911 Fund into the Communications Center Fund.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	42,124	274,744	260,000	260,000	264,000	274,560
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	612	7,017	5,000	5,000	10,000	10,000
Other	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	\$42,736	\$281,761	\$265,000	\$265,000	\$274,000	\$284,560
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Tranfers-In	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL REVENUE	\$42,736	\$281,761	\$265,000	\$265,000	\$274,000	\$284,560
Beginning Sources	0	42,736	23,684	60,446	248,147	440,636
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TOTAL SOURCES	\$42,736	\$324,497	\$288,684	\$325,446	\$522,147	\$725,196
	=====	=====	=====	=====	=====	=====

ENHANCED - 911

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operating Regular	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$0	\$0	\$0	\$0	\$0	\$0
Operating Capital	0	0	0	0	0	0
TOTAL OPERATING	\$0	\$0	\$0	\$0	\$0	\$0
Major Capital	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$0	\$0	\$0	\$0	\$0	\$0
Operating Transfers	0	1,766	72,074	77,299	81,511	86,045
Capital Transfers	0	262,286	0	0	0	350,000
TOTAL EXPENDITURES	\$0	\$264,052	\$72,074	\$77,299	\$81,511	\$436,045

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	0	264,052	72,074	77,299	81,511	436,045
TOTAL EXPENDITURES	\$0	\$264,052	\$72,074	\$77,299	\$81,511	\$436,045

VISITORS AND CONVENTION BUREAU

FUND TYPE: Special Revenue, Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

The purpose of the Visitors and Convention Bureau Fund is to account for revenue accumulated from the Lodging Tax (a voter approved tax which became effective January 1, 1990) and other resources to fund the operation of the Grand Junction Visitors and Convention Bureau. The Bureau's primary function is to promote conventions and tourism in the local area.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$365,519	\$370,000	\$398,000	\$423,000	\$440,000
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	1,369	2,028	2,000	5,868	6,550	6,600
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	4,278	15,675	5,000	17,500	12,000	12,000
Other	85,988	1,178	0	300	0	0
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	\$91,635	\$384,400	\$377,000	\$421,668	\$441,550	\$458,600
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	138,468	154,175	166,000	166,000	176,000	186,560
Capital Transfers-In	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL REVENUE	\$230,103	\$538,575	\$543,000	\$587,668	\$617,550	\$645,160
Beginning Sources	0	99,746	215,296	269,684	261,124	220,594
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TOTAL SOURCES	\$230,103	\$638,321	\$758,296	\$857,352	\$878,674	\$865,754
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VISITORS AND CONVENTION BUREAU

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$34,606	\$38,565	\$78,721	\$102,981	\$157,661	\$178,989
Operating Regular	\$62,665	\$232,155	\$169,324	\$187,262	\$219,607	\$233,473
Contractual Services	27,711	85,548	289,094	268,063	248,987	269,825
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	33,000	0	25,000	27,000
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$90,376	\$317,703	\$491,418	\$455,325	\$493,594	\$530,298
Operating Capital	5,375	12,369	4,820	37,922	6,825	6,760
TOTAL OPERATING	\$130,357	\$368,637	\$574,959	\$596,228	\$658,080	\$716,047
Major Capital	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$130,357	\$368,637	\$574,959	\$596,228	\$658,080	\$716,047
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$130,357	\$368,637	\$574,959	\$596,228	\$658,080	\$716,047

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	130,357	368,637	574,959	596,228	658,080	716,047
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	0	0	0	0	0	0
TOTAL EXPENDITURES	\$130,357	\$368,637	\$574,959	\$596,228	\$658,080	\$716,047

D.D.A. OPERATING FUND

FUND TYPE: Special Revenue, Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

To account for the revenues and expenditures associated with operating the Downtown Development Authority (D.D.A.). Primary sources of revenue include property taxes from the 5.0 mill levy assessed against properties within the D.D.A.'s boundary, along with federal and state grants. The authority was established through a special election in 1977 to promote the development and redevelopment of the downtown area.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$67,671	\$70,685	\$76,650	\$70,750	\$78,750	\$80,234
Licenses & Permits	225	163	200	101	200	200
Intergovernmental	21,251	59,633	30,000	74,000	32,000	32,000
Charges for Services	4,620	16,436	9,810	10,000	10,000	10,000
Fines & Forfeitures	0	28,721	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	19,173	0	3,500	5,000	5,000	5,000
Other	11,403	0	3,300	9,870	5,850	5,850
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	\$124,343	\$175,638	\$123,460	\$169,721	\$131,800	\$133,284
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	10,400	14,500	15,000	15,000
Capital Transfers-In	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL REVENUE	\$124,343	\$175,638	\$133,860	\$184,221	\$146,800	\$148,284
Beginning Sources	37,298	39,394	35,121	49,088	27,054	12,272
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TOTAL SOURCES	\$161,641	\$215,032	\$168,981	\$233,309	\$173,854	\$160,556
	=====	=====	=====	=====	=====	=====

D.D.A. OPERATING FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$61,734	\$71,033	\$81,358	\$83,657	\$91,651	\$97,068
Operating Regular	\$21,996	\$24,471	\$28,577	\$24,836	\$25,397	\$26,413
Contractual Services	9,795	10,645	11,782	2,217	2,728	2,837
Interfund Charges	0	0	0	0	0	0
Special Projects	28,102	56,908	22,257	84,750	36,376	31,424
Debt Service	0	2,412	3,000	3,430	3,430	3,567
	-----	-----	-----	-----	-----	-----
Nonpersonnel Operating	\$59,893	\$94,436	\$65,616	\$115,233	\$67,931	\$64,241
Operating Capital	620	475	400	0	1,000	1,000
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	\$122,247	\$165,944	\$147,374	\$198,890	\$160,582	\$162,309
	=====	=====	=====	=====	=====	=====
Major Capital	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	0	0	950	7,365	1,000	1,040
	-----	-----	-----	-----	-----	-----
TOTAL USE OF FUNDS	\$122,247	\$165,944	\$148,324	\$206,255	\$161,582	\$163,349
	=====	=====	=====	=====	=====	=====
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL EXPENDITURES	\$122,247	\$165,944	\$148,324	\$206,255	\$161,582	\$163,349
	=====	=====	=====	=====	=====	=====

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	122,247	165,944	148,324	206,255	161,582	163,349
	-----	-----	-----	-----	-----	-----
TOTAL EXPENDITURES	\$122,247	\$165,944	\$148,324	\$206,255	\$161,582	\$163,349
	=====	=====	=====	=====	=====	=====

COMMUNITY DEVELOPMENT FUND

FUND TYPE: Special Revenue, Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

The Community Development Fund is used to account for the resources and expenditures of the housing rehabilitation program grant administered by The Energy Office, a revolving loan fund grant administered by the Western Colorado Business Development Corporation, and other pass through grants applied for and received on behalf of other agencies.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	261,521	350,000	350,000	0	0
Charges for Services	0	0	0	0	0	0
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	0	164	0	0	0	0
Other	33,389	5,801	0	7,000	7,000	7,000
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	\$33,389	\$267,486	\$350,000	\$357,000	\$7,000	\$7,000
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL REVENUE	\$33,389	\$267,486	\$350,000	\$357,000	\$7,000	\$7,000
Beginning Sources	0	0	0	5,965	12,965	19,965
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TOTAL SOURCES	\$33,389	\$267,486	\$350,000	\$362,965	\$19,965	\$26,965
	=====	=====	=====	=====	=====	=====

COMMUNITY DEVELOPMENT FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operating Regular	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Special Projects	33,389	261,521	350,000	350,000	0	0
Debt Service	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
Nonpersonnel Operating	\$33,389	\$261,521	\$350,000	\$350,000	\$0	\$0
Operating Capital	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	\$33,389	\$261,521	\$350,000	\$350,000	\$0	\$0
	=====	=====	=====	=====	=====	=====
Major Capital	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL USE OF FUNDS	\$33,389	\$261,521	\$350,000	\$350,000	\$0	\$0
	=====	=====	=====	=====	=====	=====
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL EXPENDITURES	\$33,389	\$261,521	\$350,000	\$350,000	\$0	\$0
	=====	=====	=====	=====	=====	=====

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	33,389	261,521	350,000	350,000	0	0
	-----	-----	-----	-----	-----	-----
TOTAL EXPENDITURES	\$33,389	\$261,521	\$350,000	\$350,000	\$0	\$0
	=====	=====	=====	=====	=====	=====

PARKLAND EXPANSION FUND

FUND TYPE: Special Revenue, Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

The Parkland Expansion Fund is used to account for resources accumulated from the state lottery and land developers and are used to acquire and improve parks and green space within the City of Grand Junction.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	103,219	128,987	95,000	95,000	100,000	100,000
Charges for Services	0	0	0	0	0	0
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	11,925	25,325	10,000	20,000	10,000	10,000
Other	11,290	40,385	15,500	15,500	20,177	20,000
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TOTAL OPERATING	\$126,434	\$194,697	\$120,500	\$130,500	\$130,177	\$130,000
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL REVENUE	\$126,434	\$194,697	\$120,500	\$130,500	\$130,177	\$130,000
Beginning Sources	130,148	230,892	222,116	359,457	282,544	335,076
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TOTAL SOURCES	\$256,582	\$425,589	\$342,616	\$489,957	\$412,721	\$465,076
	=====	=====	=====	=====	=====	=====

PARKLAND EXPANSION FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operating Regular	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$0	\$0	\$0	\$0	\$0	\$0
Operating Capital	0	0	0	0	0	0
TOTAL OPERATING	\$0	\$0	\$0	\$0	\$0	\$0
Major Capital	\$0	\$21,830	\$34,000	\$207,413	\$77,645	\$0
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$0	\$21,830	\$34,000	\$207,413	\$77,645	\$0
Operating Transfers	0	0	0	0	0	0
Capital Transfers	25,690	44,302	0	0	0	0
TOTAL EXPENDITURES	\$25,690	\$66,132	\$34,000	\$207,413	\$77,645	\$0

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	21,830	34,000	207,413	77,645	0
Non-Departmental	25,690	44,302	0	0	0	0
TOTAL EXPENDITURES	\$25,690	\$66,132	\$34,000	\$207,413	\$77,645	\$0

GOLF COURSE EXPANSION

FUND TYPE: Special Revenue, Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

The Golf Course Expansion Fund is used to account for resources accumulated from specific golf course fees (25 cents per each 9-hole round played) for golf course improvements and future expansion. The use of these funds are reflected by transfers-out of the expansion fund into the Lincoln Park and Tiara Rado Golf Course funds.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	100,500	103,014	93,219	93,219	100,000	102,000
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	17,601	5,206	10,000	5,000	5,000	5,000
Other	0	0	0	0	0	0
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TOTAL OPERATING	\$118,101	\$108,220	\$103,219	\$98,219	\$105,000	\$107,000
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	0	0	0	0	0	0
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TOTAL REVENUE	\$118,101	\$108,220	\$103,219	\$98,219	\$105,000	\$107,000
Beginning Sources	169,280	188,855	11,539	142,742	106,243	87,634
	-----	-----	-----	-----	-----	-----
TOTAL SOURCES	\$287,381	\$297,075	\$114,758	\$240,961	\$211,243	\$194,634
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GOLF COURSE EXPANSION

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operating Regular	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$0	\$0	\$0	\$0	\$0	\$0
Operating Capital	0	0	0	0	0	0
TOTAL OPERATING	\$0	\$0	\$0	\$0	\$0	\$0
Major Capital	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$0	\$0	\$0	\$0	\$0	\$0
Operating Transfers	0	0	0	0	0	0
Capital Transfers	98,526	154,334	74,409	134,718	123,609	74,409
TOTAL EXPENDITURES	\$98,526	\$154,334	\$74,409	\$134,718	\$123,609	\$74,409

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	98,526	154,334	74,409	134,718	123,609	74,409
TOTAL EXPENDITURES	\$98,526	\$154,334	\$74,409	\$134,718	\$123,609	\$74,409

ECONOMIC DEVELOPMENT

FUND TYPE: Special Revenue, Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

The purpose of the Economic Development Fund is to accumulate resources to further economic development efforts in the City of Grand Junction and the Grand Valley area. In conjunction with the 3/4 of one percent increase in the City Sales and Use Tax rate (effective January 1, 1988) an annual appropriation of \$300,000 has been made to further these efforts. The majority of these funds have been expended through the Mesa County Economic Development Council as incentives for businesses locating to this area.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	41,572	0	0
Charges for Services	0	0	0	0	0	0
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	34,660	10,000	0	0	0	0
Other	2,500	0	0	10,000	0	0
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TOTAL OPERATING	\$37,160	\$10,000	\$0	\$51,572	\$0	\$0
Capital Proceeds	598,625	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	300,000	300,000	300,000	300,000	300,000	300,000
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TOTAL REVENUE	\$935,785	\$310,000	\$300,000	\$351,572	\$300,000	\$300,000
Beginning Sources	103,915	676,634	700,000	656,678	608,250	0
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TOTAL SOURCES	\$1,039,700	\$986,634	\$1,000,000	\$1,008,250	\$908,250	\$300,000
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ECONOMIC DEVELOPMENT

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operating Regular	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Special Projects	208,786	189,956	300,000	385,000	908,250	300,000
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$208,786	\$189,956	\$300,000	\$385,000	\$908,250	\$300,000
Operating Capital	0	0	0	0	0	0
TOTAL OPERATING	\$208,786	\$189,956	\$300,000	\$385,000	\$908,250	\$300,000
Major Capital	\$15,916	\$0	\$0	\$0	\$0	\$0
Contingency	0	0	700,000	0	0	0
TOTAL USE OF FUNDS	\$224,702	\$189,956	\$1,000,000	\$385,000	\$908,250	\$300,000
Operating Transfers	0	0	0	0	0	0
Capital Transfers	138,364	140,000	0	15,000	0	0
TOTAL EXPENDITURES	\$363,066	\$329,956	\$1,000,000	\$400,000	\$908,250	\$300,000

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	363,066	329,956	1,000,000	400,000	908,250	300,000
TOTAL EXPENDITURES	\$363,066	\$329,956	\$1,000,000	\$400,000	\$908,250	\$300,000

D.D.A. TAX INCREMENT FUND

FUND TYPE: Special Revenue, Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

The purpose of the DDA Tax Increment Fund is to account for property tax revenues from the Downtown Tax Increment Financing District. These revenues have been pledged to reduce debt incurred for downtown improvements. Funds sufficient to pay the annual debt service on the outstanding Tax Increment Financing Bonds are transferred to the D.D.A. Debt Service Fund.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$103,787	\$94,657	\$192,500	\$183,069	\$193,200	\$196,481
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	6,889	14,453	3,000	14,500	15,000	15,000
Other	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	\$110,676	\$109,110	\$195,500	\$197,569	\$208,200	\$211,481
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL REVENUE	\$110,676	\$109,110	\$195,500	\$197,569	\$208,200	\$211,481
Beginning Sources	26,160	134,438	0	4,936	56,644	84,271
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TOTAL SOURCES	\$136,836	\$243,548	\$195,500	\$202,505	\$264,844	\$295,752
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D.D.A. TAX INCREMENT FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operating Regular	\$2,398	\$2,474	\$0	\$0	\$0	\$0
Contractual Services	0	1,150	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$2,398	\$3,624	\$0	\$0	\$0	\$0
Operating Capital	0	0	0	0	0	0
TOTAL OPERATING	\$2,398	\$3,624	\$0	\$0	\$0	\$0
Major Capital	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$2,398	\$3,624	\$0	\$0	\$0	\$0
Operating Transfers	0	0	10,400	14,500	15,000	15,000
Capital Transfers	0	234,988	131,361	131,361	165,573	161,995
TOTAL EXPENDITURES	\$2,398	\$238,612	\$141,761	\$145,861	\$180,573	\$176,995

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	2,398	238,612	141,761	145,861	180,573	176,995
TOTAL EXPENDITURES	\$2,398	\$238,612	\$141,761	\$145,861	\$180,573	\$176,995

TOTAL: CAPITAL PROJECT FUNDS

FUND TYPE: Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

Capital Project funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary, internal service, and trust funds). Each of these funds have specifically designated funding sources as authorized by the City Council. The following list identifies the current Capital Improvement Project funds.

- Sales Tax Capital Improvement Fund
- Federal Aid to Urban Systems Fund
- DDA (TIF) Capital Improvements Fund
- Horizon Drive / Patterson Road Fund
- Future Street Improvements Fund

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	3,977	0	17,000	748,578	0
Charges for Services	25,996	31,728	0	116,900	117,126	31,526
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	8,773	40,836	1,000	62,719	167,476	143,434
Other	0	0	0	25,000	0	0
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TOTAL OPERATING	\$34,769	\$76,541	\$1,000	\$221,619	\$1,033,180	\$174,960
Capital Proceeds	0	1,283,750	0	2,000,000	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	703,022	35,977	81,000	3,578,841	5,131,273	3,641,832
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TOTAL REVENUE	\$737,791	\$1,396,268	\$82,000	\$5,800,460	\$6,164,453	\$3,816,792
Beginning Sources	791,755	173,337	52,645	819,791	440,630	1,476,564
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TOTAL SOURCES	\$1,529,546	\$1,569,605	\$134,645	\$6,620,251	\$6,605,083	\$5,293,356
	=====	=====	=====	=====	=====	=====

TOTAL: CAPITAL PROJECT FUNDS

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operating Regular	\$0	\$0	\$0	\$70,900	\$0	\$0
Contractual Services	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$0	\$0	\$0	\$70,900	\$0	\$0
Operating Capital	0	0	0	0	7,170	0
TOTAL OPERATING	\$0	\$0	\$0	\$70,900	\$7,170	\$0
Major Capital	\$1,356,209	\$749,813	\$88,173	\$1,413,082	\$4,001,570	\$2,943,740
Contingency	0	0	0	296,763	132,685	629,000
TOTAL USE OF FUNDS	\$1,356,209	\$749,813	\$88,173	\$1,780,745	\$4,141,425	\$3,572,740
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	4,398,876	987,094	922,959
TOTAL EXPENDITURES	\$1,356,209	\$749,813	\$88,173	\$6,179,621	\$5,128,519	\$4,495,699

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	70,900	0	0
Police Department	0	0	0	0	71,138	282,360
Fire Department	0	0	0	693,990	65,050	58,650
Public Works Department	1,356,209	163,905	88,173	90,000	2,956,602	2,502,430
Community Development	0	0	0	0	259,250	0
Parks & Recreation	0	0	0	0	331,700	100,300
Non-Departmental	0	585,908	0	5,324,731	1,444,779	1,551,959
TOTAL EXPENDITURES	\$1,356,209	\$749,813	\$88,173	\$6,179,621	\$5,128,519	\$4,495,699

SALES TAX C.I.P. FUND

FUND TYPE: Capital Projects, Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

The Sales Tax Capital Improvement Projects (C.I.P.) Fund (instituted in 1991) provides for several important accounting functions. This Fund is used to account for most all of the general governmental resources used for the acquisition or construction of major capital facilities. In particular, the Sales Tax CIP Fund is used to account for the 3/4 cent portion of the City's 2 3/4 percent Sales and Use Tax (shown as a transfer-in from the General Fund) which is currently dedicated for general capital improvements, economic development, and debt service on the Sales Tax Capital Improvement bond issue. Additional capital resources include; Special Improvement District assessment payments, intergovernmental grants for capital projects, interest income, and transfers-in from other funds.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	17,000	701,078	0
Charges for Services	0	0	0	69,000	117,126	31,526
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	0	0	0	10,719	116,176	91,934
Other	0	0	0	25,000	0	0
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	\$0	\$0	\$0	\$121,719	\$934,380	\$123,460
Capital Proceeds	0	0	0	2,000,000	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	0	0	0	3,497,841	5,007,273	3,554,832
	-----	-----	-----	-----	-----	-----
TOTAL REVENUE	\$0	\$0	\$0	\$5,619,560	\$5,941,653	\$3,678,292
Beginning Sources	0	0	0	0	159,031	1,226,165
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TOTAL SOURCES	\$0	\$0	\$0	\$5,619,560	\$6,100,684	\$4,904,457
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SALES TAX C.I.P. FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operating Regular	\$0	\$0	\$0	\$70,900	\$0	\$0
Contractual Services	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$0	\$0	\$0	\$70,900	\$0	\$0
Operating Capital	0	0	0	0	7,170	0
TOTAL OPERATING	\$0	\$0	\$0	\$70,900	\$7,170	\$0
Major Capital	\$0	\$0	\$0	\$693,990	\$3,792,570	\$2,856,740
Contingency	0	0	0	296,763	87,685	629,000
TOTAL USE OF FUNDS	\$0	\$0	\$0	\$1,061,653	\$3,887,425	\$3,485,740
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	4,398,876	987,094	922,959
TOTAL EXPENDITURES	\$0	\$0	\$0	\$5,460,529	\$4,874,519	\$4,408,699

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	70,900	0	0
Police Department	0	0	0	0	71,138	282,360
Fire Department	0	0	0	693,990	65,050	58,650
Public Works Department	0	0	0	0	2,872,602	2,415,430
Community Development	0	0	0	0	259,250	0
Parks & Recreation	0	0	0	0	331,700	100,300
Non-Departmental	0	0	0	4,695,639	1,274,779	1,551,959
TOTAL EXPENDITURES	\$0	\$0	\$0	\$5,460,529	\$4,874,519	\$4,408,699

FEDERAL AID TO URBAN SYSTEMS

FUND TYPE: Capital Projects, Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

The Federal Aid To Urban Systems (F.A.U.S.) fund is used to account for street improvements which are partially financed with specific federal funds.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	3,977	0	0	2,500	0
Charges for Services	0	0	0	0	0	0
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	2,199	109	0	300	300	500
Other	0	0	0	0	0	0
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TOTAL OPERATING	\$2,199	\$4,086	\$0	\$300	\$2,800	\$500
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	51,459	0	0	0	0	0
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TOTAL REVENUE	\$53,658	\$4,086	\$0	\$300	\$2,800	\$500
Beginning Sources	0	2,196	6,173	6,159	6,459	9,259
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TOTAL SOURCES	\$53,658	\$6,282	\$6,173	\$6,459	\$9,259	\$9,759
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FEDERAL AID TO URBAN SYSTEMS

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operating Regular	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$0	\$0	\$0	\$0	\$0	\$0
Operating Capital	0	0	0	0	0	0
TOTAL OPERATING	\$0	\$0	\$0	\$0	\$0	\$0
Major Capital	\$51,462	\$123	\$6,173	\$0	\$0	\$0
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$51,462	\$123	\$6,173	\$0	\$0	\$0
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$51,462	\$123	\$6,173	\$0	\$0	\$0

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	51,462	123	6,173	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	0	0	0	0	0	0
TOTAL EXPENDITURES	\$51,462	\$123	\$6,173	\$0	\$0	\$0

DDA (TIF) CAPITAL IMPROVEMENTS

FUND TYPE: Capital Projects, Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

This fund is used to account for capital improvements within the boundaries of the Downtown Development Authority (DDA), financed with proceeds from the Tax Increment Financing (TIF) Bonds.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	0	27,742	0	50,000	50,000	50,000
Other	0	0	0	0	0	0
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TOTAL OPERATING	\$0	\$27,742	\$0	\$50,000	\$50,000	\$50,000
Capital Proceeds	0	1,283,750	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	0	0	0	0	40,000	0
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TOTAL REVENUE	\$0	\$1,311,492	\$0	\$50,000	\$90,000	\$50,000
Beginning Sources	0	0	0	725,584	146,492	66,492
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TOTAL SOURCES	\$0	\$1,311,492	\$0	\$775,584	\$236,492	\$116,492
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DDA (TIF) CAPITAL IMPROVEMENTS

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operating Regular	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$0	\$0	\$0	\$0	\$0	\$0
Operating Capital	0	0	0	0	0	0
TOTAL OPERATING	\$0	\$0	\$0	\$0	\$0	\$0
Major Capital	\$0	\$585,908	\$0	\$629,092	\$125,000	\$0
Contingency	0	0	0	0	45,000	0
TOTAL USE OF FUNDS	\$0	\$585,908	\$0	\$629,092	\$170,000	\$0
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$0	\$585,908	\$0	\$629,092	\$170,000	\$0

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	0	585,908	0	629,092	170,000	0
TOTAL EXPENDITURES	\$0	\$585,908	\$0	\$629,092	\$170,000	\$0

HORIZON DRIVE / PATTERSON ROAD

FUND TYPE: Capital Projects, Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

This fund has been used to account for the financing and construction of improvements to Horizon Drive and Patterson Road. Although this project has been completed, some reimbursement revenues are anticipated being collected in 1992.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	45,000	0
Charges for Services	0	0	0	0	0	0
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	0	0	0	700	0	0
Other	0	0	0	0	0	0
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TOTAL OPERATING	\$0	\$0	\$0	\$700	\$45,000	\$0
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	601,563	35,977	0	0	0	0
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TOTAL REVENUE	\$601,563	\$35,977	\$0	\$700	\$45,000	\$0
Beginning Sources	736,673	33,523	0	12,559	5,259	50,259
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TOTAL SOURCES	\$1,338,236	\$69,500	\$0	\$13,259	\$50,259	\$50,259
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HORIZON DRIVE / PATTERSON ROAD

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operating Regular	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$0	\$0	\$0	\$0	\$0	\$0
Operating Capital	0	0	0	0	0	0
TOTAL OPERATING	\$0	\$0	\$0	\$0	\$0	\$0
Major Capital	\$1,304,713	\$56,939	\$0	\$8,000	\$0	\$0
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$1,304,713	\$56,939	\$0	\$8,000	\$0	\$0
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,304,713	\$56,939	\$0	\$8,000	\$0	\$0

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	1,304,713	56,939	0	8,000	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,304,713	\$56,939	\$0	\$8,000	\$0	\$0

FUTURE STREET IMPROVEMENTS

FUND TYPE: Capital Projects, Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

This fund is used to accumulate resources for the financing of the City's portion of future special improvement street and alley projects. The source of funds is a transfer-in from the Sales Tax Capital Improvement Project Fund.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	25,996	31,728	0	47,900	0	0
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	6,574	12,985	1,000	1,000	1,000	1,000
Other	0	0	0	0	0	0
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TOTAL OPERATING	\$32,570	\$44,713	\$1,000	\$48,900	\$1,000	\$1,000
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	50,000	0	81,000	81,000	84,000	87,000
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TOTAL REVENUE	\$82,570	\$44,713	\$82,000	\$129,900	\$85,000	\$88,000
Beginning Sources	55,082	137,618	46,472	75,489	123,389	124,389
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TOTAL SOURCES	\$137,652	\$182,331	\$128,472	\$205,389	\$208,389	\$212,389
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FUTURE STREET IMPROVEMENTS

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operating Regular	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$0	\$0	\$0	\$0	\$0	\$0
Operating Capital	0	0	0	0	0	0
TOTAL OPERATING	\$0	\$0	\$0	\$0	\$0	\$0
Major Capital	\$34	\$106,843	\$82,000	\$82,000	\$84,000	\$87,000
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$34	\$106,843	\$82,000	\$82,000	\$84,000	\$87,000
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$34	\$106,843	\$82,000	\$82,000	\$84,000	\$87,000

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	34	106,843	82,000	82,000	84,000	87,000
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	0	0	0	0	0	0
TOTAL EXPENDITURES	\$34	\$106,843	\$82,000	\$82,000	\$84,000	\$87,000

TOTAL: DEBT SERVICE FUNDS

FUND TYPE: Governmental
BUDGETARY BASIS: Modified Accrual
ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

Debt Service Funds are used to account for those resources which are being accumulated for general long-term debt principal and interest payments on debt maturing in future years. There are two budgeted Debt Service Funds; General Debt Service and the Downtown Development Authority. Enterprise Fund debt and Internal Service Fund debt are accounted for within their respective funds.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Other	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	\$0	\$0	\$0	\$0	\$0	\$0
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Tranfers-In	53,620	406,988	803,421	1,327,094	477,003	475,175
	-----	-----	-----	-----	-----	-----
TOTAL REVENUE	\$53,620	\$406,988	\$803,421	\$1,327,094	\$477,003	\$475,175
Beginning Sources	328,544	235,235	191,723	192,707	141,485	140,000
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TOTAL SOURCES	\$382,164	\$642,223	\$995,144	\$1,519,801	\$618,488	\$615,175
	=====	=====	=====	=====	=====	=====

TOTAL: DEBT SERVICE FUNDS

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operating Regular	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	146,929	449,516	840,643	1,378,316	478,488	475,175
Nonpersonnel Operating	\$146,929	\$449,516	\$840,643	\$1,378,316	\$478,488	\$475,175
Operating Capital	0	0	0	0	0	0
TOTAL OPERATING	\$146,929	\$449,516	\$840,643	\$1,378,316	\$478,488	\$475,175
Major Capital	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$146,929	\$449,516	\$840,643	\$1,378,316	\$478,488	\$475,175
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$146,929	\$449,516	\$840,643	\$1,378,316	\$478,488	\$475,175

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	146,929	449,516	840,643	1,378,316	478,488	475,175
TOTAL EXPENDITURES	\$146,929	\$449,516	\$840,643	\$1,378,316	\$478,488	\$475,175

GENERAL DEBT SERVICE

FUND TYPE: Debt Service, Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

The General Debt Service Fund is used to account for all resources which are being accumulated for general long-term debt principal and interest payments maturing in future years other than long-term debt accounted for in enterprise and internal service funds or where a separate debt service fund is legally mandated. Resources used to make annual debt service payments are received from the Sales Tax Capital Improvement Fund and are reflected as transfers-in. The total debt service requirement of \$311,430 for 1992 is comprised of a \$269,430 debt payment on the Sales Tax Capital Improvement Bond Issue, Series 1991 and a \$42,000 debt service payment on the Dunn Property Note originated in 1989.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Other	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	\$0	\$0	\$0	\$0	\$0	\$0
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	53,620	42,000	672,060	1,195,733	311,430	313,180
	-----	-----	-----	-----	-----	-----
TOTAL REVENUE	\$53,620	\$42,000	\$672,060	\$1,195,733	\$311,430	\$313,180
Beginning Sources	109	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL SOURCES	\$53,729	\$42,000	\$672,060	\$1,195,733	\$311,430	\$313,180
	=====	=====	=====	=====	=====	=====

GENERAL DEBT SERVICE

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operating Regular	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	53,729	42,000	672,060	1,195,733	311,430	313,180
Nonpersonnel Operating	\$53,729	\$42,000	\$672,060	\$1,195,733	\$311,430	\$313,180
Operating Capital	0	0	0	0	0	0
TOTAL OPERATING	\$53,729	\$42,000	\$672,060	\$1,195,733	\$311,430	\$313,180
Major Capital	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$53,729	\$42,000	\$672,060	\$1,195,733	\$311,430	\$313,180
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$53,729	\$42,000	\$672,060	\$1,195,733	\$311,430	\$313,180

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	53,729	42,000	672,060	1,195,733	311,430	313,180
TOTAL EXPENDITURES	\$53,729	\$42,000	\$672,060	\$1,195,733	\$311,430	\$313,180

D.D.A. DEBT SERVICE

FUND TYPE: Debt Service, Governmental
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

The Downtown Development Authority (DDA) Debt Service Fund is used to account for those resources which are being accumulated for general long-term debt principal and interest payments on Downtown Development Authority Tax Increment Bonds maturing in future years. Resources used for the annual debt service on these capital improvement bonds are received as a transfer-in from the D.D.A. Tax Increment Special Revenue Fund and are derived from property taxes within the Tax Increment Financing District.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Other	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	\$0	\$0	\$0	\$0	\$0	\$0
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	0	364,988	131,361	131,361	165,573	161,995
	-----	-----	-----	-----	-----	-----
TOTAL REVENUE	\$0	\$364,988	\$131,361	\$131,361	\$165,573	\$161,995
Beginning Sources	328,435	235,235	191,723	192,707	141,485	140,000
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TOTAL SOURCES	\$328,435	\$600,223	\$323,084	\$324,068	\$307,058	\$301,995
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D.D.A. DEBT SERVICE

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operating Regular	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	93,200	407,516	168,583	182,583	167,058	161,995
Nonpersonnel Operating	\$93,200	\$407,516	\$168,583	\$182,583	\$167,058	\$161,995
Operating Capital	0	0	0	0	0	0
TOTAL OPERATING	\$93,200	\$407,516	\$168,583	\$182,583	\$167,058	\$161,995
Major Capital	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$93,200	\$407,516	\$168,583	\$182,583	\$167,058	\$161,995
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$93,200	\$407,516	\$168,583	\$182,583	\$167,058	\$161,995

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	93,200	407,516	168,583	182,583	167,058	161,995
TOTAL EXPENDITURES	\$93,200	\$407,516	\$168,583	\$182,583	\$167,058	\$161,995

TOTAL: ENTERPRISE FUNDS

BUDGETARY BASIS: Modified Accrual
ACCOUNTING BASIS: Accrual

GENERAL DESCRIPTION:

Enterprise Funds are used to account for operations that are financed and operated similar to private business enterprises - where the intent of the governing body is that costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges. The following list identifies the enterprise funds used by the City of Grand Junction.

- Water Fund
- Sanitation Fund
- Two Rivers Convention Center Fund
- Swimming Pools Fund
- Lincoln Park Golf Course Fund
- Tiara Rado Golf Course Fund
- Cemetery Fund
- Parking Fund
- Joint Sewer Fund

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	958,133	45,677	58,502	66,530	62,432	77,863
Charges for Services	8,455,281	9,569,656	9,574,397	9,873,238	10,040,945	10,476,662
Fines & Forfeitures	15,716	46,866	47,980	50,481	50,981	52,828
Interfund Charges	197,900	280,796	288,974	300,063	361,334	376,129
Interest Income	699,940	793,541	544,000	602,000	472,000	470,000
Other	24,016	2,443	41,945	86,359	65,631	39,956
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TOTAL OPERATING	\$10,350,986	\$10,738,979	\$10,555,798	\$10,978,671	\$11,053,323	\$11,493,438
Capital Proceeds	138,223	1,867,861	531,080	531,080	0	0
Operating Transfer-In	263,782	459,947	434,488	757,666	299,544	313,048
Capital Transfers-In	398,885	210,751	208,641	532,625	198,609	120,524
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TOTAL REVENUE	\$11,151,876	\$13,277,538	\$11,730,007	\$12,800,042	\$11,551,476	\$11,927,010
Beginning Sources	7,741,461	8,396,881	8,607,902	9,029,885	8,429,891	7,727,171
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TOTAL SOURCES	\$18,893,337	\$21,674,419	\$20,337,909	\$21,829,927	\$19,981,367	\$19,654,181
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TOTAL: ENTERPRISE FUNDS

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$3,296,640	\$3,516,781	\$3,841,561	\$3,967,626	\$4,426,689	\$4,721,464
Operating Regular	\$2,560,983	\$2,759,451	\$2,706,319	\$2,804,387	\$2,796,631	\$2,767,992
Contractual Services	463,431	578,640	540,107	640,716	594,946	601,875
Interfund Charges	535,913	655,401	740,385	737,811	892,288	927,544
Special Projects	0	3,918	10,000	32,782	65,057	10,640
Debt Service	1,844,474	1,855,463	2,149,647	2,740,497	2,026,430	2,070,654
Nonpersonnel Operating	\$5,404,801	\$5,852,873	\$6,146,458	\$6,956,193	\$6,375,352	\$6,378,705
Operating Capital	114,853	131,862	117,896	134,835	148,057	104,186
TOTAL OPERATING	\$8,816,294	\$9,501,516	\$10,105,915	\$11,058,654	\$10,950,098	\$11,204,355
Major Capital	\$1,541,939	\$3,157,064	\$2,002,590	\$2,341,382	\$1,286,030	\$1,536,415
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$10,358,233	\$12,658,580	\$12,108,505	\$13,400,036	\$12,236,128	\$12,740,770
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	18,068	28,226
TOTAL EXPENDITURES	\$10,358,233	\$12,658,580	\$12,108,505	\$13,400,036	\$12,254,196	\$12,768,996

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	282,988	343,581	362,545	370,163	402,327	423,823
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	8,035,057	10,170,580	9,020,356	9,295,493	9,652,181	10,140,856
Community Development	0	0	0	0	0	0
Parks & Recreation	2,040,188	2,144,419	2,725,604	3,734,380	2,181,620	2,176,091
Non-Departmental	0	0	0	0	18,068	28,226
TOTAL EXPENDITURES	\$10,358,233	\$12,658,580	\$12,108,505	\$13,400,036	\$12,254,196	\$12,768,996

WATER FUND

FUND TYPE: Enterprise
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Accrual

GENERAL DESCRIPTION:

The Water Fund is used to account for revenues and expenses associated with providing water services to the residents of the City of Grand Junction and some county residents. The scope of services accounted for in this fund include all costs associated with the acquisition, treatment, and distribution of domestic and bulk water.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	317,265	6,157	8,198	4,275	0	0
Charges for Services	3,020,174	3,387,480	3,371,510	3,432,135	3,387,458	3,535,874
Fines & Forfeitures	15,716	15,595	16,680	19,181	19,181	19,948
Interfund Charges	197,900	280,796	288,974	299,038	361,334	376,129
Interest Income	187,191	243,812	135,000	173,000	100,000	100,000
Other	8,128	5,487	29,319	46,673	51,219	25,200
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TOTAL OPERATING	\$3,746,374	\$3,939,327	\$3,849,681	\$3,974,302	\$3,919,192	\$4,057,151
Capital Proceeds	0	1,645,629	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	0	0	0	15,000	0	0
	-----	-----	-----	-----	-----	-----
TOTAL REVENUE	\$3,746,374	\$5,584,956	\$3,849,681	\$3,989,302	\$3,919,192	\$4,057,151
Beginning Sources	1,759,540	1,683,334	2,024,827	1,960,568	2,032,499	1,956,104
	-----	-----	-----	-----	-----	-----
TOTAL SOURCES	\$5,505,914	\$7,268,290	\$5,874,508	\$5,949,870	\$5,951,691	\$6,013,255
	=====	=====	=====	=====	=====	=====

WATER FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$1,002,814	\$1,038,931	\$1,208,942	\$1,241,581	\$1,328,872	\$1,423,237
Operating Regular	\$996,770	\$990,245	\$923,897	\$929,353	\$876,571	\$824,255
Contractual Services	190,036	209,303	188,326	228,112	207,306	210,182
Interfund Charges	140,113	155,507	152,566	151,757	177,477	183,601
Special Projects	0	0	0	0	0	0
Debt Service	696,534	836,281	942,537	942,537	935,081	977,536
Nonpersonnel Operating	\$2,023,453	\$2,191,336	\$2,207,326	\$2,251,759	\$2,196,435	\$2,195,574
Operating Capital	25,079	32,712	46,802	44,683	24,796	23,301
TOTAL OPERATING	\$3,051,346	\$3,262,979	\$3,463,070	\$3,538,023	\$3,550,103	\$3,642,112
Major Capital	\$771,234	\$2,030,763	\$482,390	\$379,348	\$436,450	\$392,000
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$3,822,580	\$5,293,742	\$3,945,460	\$3,917,371	\$3,986,553	\$4,034,112
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	9,034	14,113
TOTAL EXPENDITURES	\$3,822,580	\$5,293,742	\$3,945,460	\$3,917,371	\$3,995,587	\$4,048,225

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	282,988	264,803	290,784	291,832	305,260	321,228
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	3,539,592	5,028,939	3,654,676	3,625,539	3,681,293	3,712,884
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	0	0	0	0	9,034	14,113
TOTAL EXPENDITURES	\$3,822,580	\$5,293,742	\$3,945,460	\$3,917,371	\$3,995,587	\$4,048,225

SANITATION FUND

FUND TYPE: Enterprise
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Accrual

GENERAL DESCRIPTION:

The Sanitation Fund is used to account for revenues and expenses associated with refuse collection within the City. Services provided include weekly refuse collection for all residences within the city limits, and commercial refuse removal in competition with the private sector.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	1,088,849	1,221,095	1,203,731	1,245,208	1,371,306	1,429,967
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	25,269	26,696	25,000	25,000	20,000	20,000
Other	0	(373)	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	\$1,114,118	\$1,247,418	\$1,228,731	\$1,270,208	\$1,391,306	\$1,449,967
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL REVENUE	\$1,114,118	\$1,247,418	\$1,228,731	\$1,270,208	\$1,391,306	\$1,449,967
Beginning Sources	359,171	379,721	380,800	424,108	337,230	267,555
	-----	-----	-----	-----	-----	-----
TOTAL SOURCES	\$1,473,289	\$1,627,139	\$1,609,531	\$1,694,316	\$1,728,536	\$1,717,522
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SANITATION FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$517,454	\$543,272	\$587,142	\$584,804	\$642,268	\$691,168
Operating Regular	\$274,518	\$307,220	\$390,866	\$391,932	\$392,385	\$406,453
Contractual Services	191,537	214,629	239,065	239,071	254,737	264,927
Interfund Charges	108,206	120,861	120,376	124,501	139,130	144,996
Special Projects	0	0	3,000	3,452	3,500	3,640
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$574,261	\$642,710	\$753,307	\$758,956	\$789,752	\$820,016
Operating Capital	1,853	8,253	10,600	9,624	8,511	8,851
TOTAL OPERATING	\$1,093,568	\$1,194,235	\$1,351,049	\$1,353,384	\$1,440,531	\$1,520,035
Major Capital	\$0	\$0	\$5,000	\$3,702	\$20,450	\$0
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$1,093,568	\$1,194,235	\$1,356,049	\$1,357,086	\$1,460,981	\$1,520,035
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,093,568	\$1,194,235	\$1,356,049	\$1,357,086	\$1,460,981	\$1,520,035

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	1,093,568	1,194,235	1,356,049	1,357,086	1,460,981	1,520,035
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,093,568	\$1,194,235	\$1,356,049	\$1,357,086	\$1,460,981	\$1,520,035

TWO RIVERS CONVENTION CENTER

FUND TYPE: Enterprise
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Accrual

GENERAL DESCRIPTION:

The purpose of this fund is to account for the revenues and expenses associated with the municipally owned meeting and convention center. The scope of services include; the rental of space and amenities, food and drink service, and the coordination, set-up and clean-up for a wide variety of facility uses.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	279,295	344,462	313,150	359,950	359,950	374,348
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Other	50	(6,747)	6,400	6,400	6,400	6,656
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TOTAL OPERATING	\$279,345	\$337,715	\$319,550	\$366,350	\$366,350	\$381,004
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	165,423	206,200	199,768	135,190	209,516	217,136
Capital Transfers-In	61,565	12,115	120,232	168,513	10,000	31,115
	-----	-----	-----	-----	-----	-----
TOTAL REVENUE	\$506,333	\$556,030	\$639,550	\$670,053	\$585,866	\$629,255
Beginning Sources	16,449	31,610	25,689	77,084	28,793	28,793
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TOTAL SOURCES	\$522,782	\$587,640	\$665,239	\$747,137	\$614,659	\$658,048
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TWO RIVERS CONVENTION CENTER

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$170,097	\$195,901	\$244,487	\$266,141	\$280,311	\$292,514
Operating Regular	\$227,332	\$285,780	\$238,112	\$246,237	\$248,932	\$257,137
Contractual Services	14,567	18,764	16,429	16,511	18,708	19,458
Interfund Charges	0	0	15,978	18,318	18,318	19,050
Special Projects	0	0	0	0	0	0
Debt Service	0	80	0	0	0	0
Nonpersonnel Operating	\$241,899	\$304,624	\$270,519	\$281,066	\$285,958	\$295,645
Operating Capital	17,611	1,436	2,800	2,624	9,597	9,981
TOTAL OPERATING	\$429,607	\$501,961	\$517,806	\$549,831	\$575,866	\$598,140
Major Capital	\$61,565	\$12,115	\$120,232	\$168,513	\$10,000	\$31,115
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$491,172	\$514,076	\$638,038	\$718,344	\$585,866	\$629,255
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$491,172	\$514,076	\$638,038	\$718,344	\$585,866	\$629,255

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	491,172	514,076	638,038	718,344	585,866	629,255
Non-Departmental	0	0	0	0	0	0
TOTAL EXPENDITURES	\$491,172	\$514,076	\$638,038	\$718,344	\$585,866	\$629,255

SWIMMING POOLS FUND

FUND TYPE: Enterprise
BUDGETARY BASIS: Modified Accrual
ACCOUNTING BASIS: Accrual

GENERAL DESCRIPTION:

The purpose of this fund is to account for the revenues and expenses associated with the use and maintenance of the municipally owned Lincoln Park Swimming Pool, and the use and maintenance of the Orchard Mesa Swimming Pool which is financed and operated by the City in conjunction with School District #51 and Mesa County. The scope of services provided include recreational swimming, the operation of a water slide, swimming instructional classes, and pool and water slide rental for special events and swim clubs.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	40,163	39,520	50,304	62,255	62,432	77,863
Charges for Services	189,361	233,730	263,995	253,815	283,824	295,766
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	34,492	18,521	21,000	15,000	10,000	10,000
Other	5,779	5,963	6,226	6,453	6,433	6,600
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TOTAL OPERATING	\$269,795	\$297,734	\$341,525	\$337,523	\$362,689	\$390,229
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	37,069	186,353	174,720	550,834	28,766	32,641
Capital Transfers-In	131,297	44,302	0	15,000	65,000	15,000
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TOTAL REVENUE	\$438,161	\$528,389	\$516,245	\$903,357	\$456,455	\$437,870
Beginning Sources	556,751	265,797	278,054	275,226	19,574	19,574
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TOTAL SOURCES	\$994,912	\$794,186	\$794,299	\$1,178,583	\$476,029	\$457,444
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SWIMMING POOLS FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$156,564	\$171,639	\$187,398	\$224,464	\$246,306	\$249,064
Operating Regular	\$85,164	\$112,381	\$124,129	\$125,056	\$124,970	\$127,565
Contractual Services	2,920	2,365	4,774	4,584	5,166	5,373
Interfund Charges	0	0	14,560	13,763	15,013	15,618
Special Projects	0	0	0	0	0	0
Debt Service	168,799	182,351	174,280	765,130	0	0
Nonpersonnel Operating	\$256,883	\$297,097	\$317,743	\$908,533	\$145,149	\$148,556
Operating Capital	6,582	10,910	11,104	11,012	0	10,250
TOTAL OPERATING	\$420,029	\$479,646	\$516,245	\$1,144,009	\$391,455	\$407,870
Major Capital	\$309,086	\$44,302	\$0	\$15,000	\$65,000	\$30,000
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$729,115	\$523,948	\$516,245	\$1,159,009	\$456,455	\$437,870
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$729,115	\$523,948	\$516,245	\$1,159,009	\$456,455	\$437,870

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	729,115	523,948	516,245	1,159,009	456,455	437,870
Non-Departmental	0	0	0	0	0	0
TOTAL EXPENDITURES	\$729,115	\$523,948	\$516,245	\$1,159,009	\$456,455	\$437,870

LINCOLN PARK GOLF COURSE

FUND TYPE: Enterprise
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Accrual

GENERAL DESCRIPTION:

The purpose of this fund is to account for the revenues and expenses associated with the operations and maintenance of the municipally owned Lincoln Park Golf Course. The scope of services provided include public golfing, course rental for tournaments, various league golfing, equipment rental, private and group lessons, a practice range, and food and beverage concessions.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	220,216	232,971	266,511	279,629	295,749	307,579
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	8,287	6,483	7,000	7,000	5,000	5,000
Other	0	(96)	0	0	0	0
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TOTAL OPERATING	\$228,503	\$239,358	\$273,511	\$286,629	\$300,749	\$312,579
Capital Proceeds	138,223	126,934	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	31,000	102,172	22,115	22,424	71,315	22,115
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TOTAL REVENUE	\$397,726	\$468,464	\$295,626	\$309,053	\$372,064	\$334,694
Beginning Sources	218,400	168,444	100,208	59,069	67,252	88,319
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TOTAL SOURCES	\$616,126	\$636,908	\$395,834	\$368,122	\$439,316	\$423,013
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LINCOLN PARK GOLF COURSE

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$125,521	\$128,115	\$134,329	\$139,348	\$156,355	\$164,717
Operating Regular	\$92,618	\$58,000	\$64,433	\$65,155	\$69,338	\$72,110
Contractual Services	4,774	9,364	12,759	12,759	15,517	16,137
Interfund Charges	0	0	6,885	7,415	15,037	15,629
Special Projects	0	0	0	0	0	0
Debt Service	0	17,069	44,230	44,230	44,230	45,999
Nonpersonnel Operating	\$97,392	\$84,433	\$128,307	\$129,559	\$144,122	\$149,875
Operating Capital	0	938	11,040	9,539	28,240	10,317
TOTAL OPERATING	\$222,913	\$213,486	\$273,676	\$278,446	\$328,717	\$324,909
Major Capital	\$86,546	\$360,784	\$15,400	\$22,424	\$22,280	\$15,300
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$309,459	\$574,270	\$289,076	\$300,870	\$350,997	\$340,209
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$309,459	\$574,270	\$289,076	\$300,870	\$350,997	\$340,209

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	309,459	574,270	289,076	300,870	350,997	340,209
Non-Departmental	0	0	0	0	0	0
TOTAL EXPENDITURES	\$309,459	\$574,270	\$289,076	\$300,870	\$350,997	\$340,209

TIARA RADO GOLF COURSE

FUND TYPE: Enterprise
BUDGETARY BASIS: Modified Accrual
ACCOUNTING BASIS: Accrual

GENERAL DESCRIPTION:

The purpose of this fund is to account for the revenues and expenses associated with the operations and maintenance of the municipally owned Tiara Rado Golf Course. The scope of services provided include public golfing, course rental for tournaments, various league golfing, equipment rental, private and group lessons, a practice range, food and beverage concessions, and clubhouse rental for special events.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	334,945	356,519	383,684	382,948	416,405	433,061
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	10,954	24,418	7,000	7,000	7,000	7,000
Other	0	(1,100)	0	0	0	0
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TOTAL OPERATING	\$345,899	\$379,837	\$390,684	\$389,948	\$423,405	\$440,061
Capital Proceeds	0	95,298	531,080	531,080	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	67,526	52,162	52,294	112,294	52,294	52,294
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TOTAL REVENUE	\$413,425	\$527,297	\$974,058	\$1,033,322	\$475,699	\$492,355
Beginning Sources	132,749	204,553	260,598	430,340	226,984	167,580
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TOTAL SOURCES	\$546,174	\$731,850	\$1,234,656	\$1,463,662	\$702,683	\$659,935
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TIARA RADO GOLF COURSE

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$134,108	\$150,988	\$157,315	\$162,910	\$189,805	\$199,254
Operating Regular	\$89,579	\$89,748	\$106,339	\$106,951	\$115,243	\$120,621
Contractual Services	5,790	13,330	13,948	16,012	17,707	18,416
Interfund Charges	0	0	9,587	9,749	21,170	22,003
Special Projects	0	0	0	0	0	0
Debt Service	40,881	0	51,719	51,719	104,588	104,588
Nonpersonnel Operating	\$136,250	\$103,078	\$181,593	\$184,431	\$258,708	\$265,628
Operating Capital	7,834	938	7,180	5,760	32,240	6,230
TOTAL OPERATING	\$278,192	\$255,004	\$346,088	\$353,101	\$480,753	\$471,112
Major Capital	\$63,429	\$46,408	\$623,919	\$883,577	\$54,350	\$54,500
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$341,621	\$301,412	\$970,007	\$1,236,678	\$535,103	\$525,612
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$341,621	\$301,412	\$970,007	\$1,236,678	\$535,103	\$525,612

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	341,621	301,412	970,007	1,236,678	535,103	525,612
Non-Departmental	0	0	0	0	0	0
TOTAL EXPENDITURES	\$341,621	\$301,412	\$970,007	\$1,236,678	\$535,103	\$525,612

CEMETERY FUND

FUND TYPE: Enterprise
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Accrual

GENERAL DESCRIPTION:

The purpose of this fund is to account for the revenues and expenses associated with the operations of all municipally owned cemeteries.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	159,505	161,865	163,915	162,565	171,045	177,886
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	5,559	7,546	7,000	7,000	5,000	5,000
Other	0	0	0	254	0	0
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TOTAL OPERATING	\$165,064	\$169,411	\$170,915	\$169,819	\$176,045	\$182,886
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	61,290	60,000	60,000	71,642	61,262	63,271
Capital Transfers-In	0	0	0	0	0	0
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TOTAL REVENUE	\$226,354	\$229,411	\$230,915	\$241,461	\$237,307	\$246,157
Beginning Sources	57,002	114,535	102,583	115,910	37,892	22,000
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TOTAL SOURCES	\$283,356	\$343,946	\$333,498	\$357,371	\$275,199	\$268,157
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CEMETERY FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$124,046	\$137,226	\$141,750	\$142,208	\$152,606	\$161,961
Operating Regular	\$44,775	\$52,485	\$60,535	\$58,163	\$63,124	\$60,166
Contractual Services	0	0	0	0	3,892	148
Interfund Charges	0	0	4,273	4,245	8,802	9,144
Special Projects	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$44,775	\$52,485	\$64,808	\$62,408	\$75,818	\$69,458
Operating Capital	0	2,490	9,680	18,863	11,275	11,726
TOTAL OPERATING	\$168,821	\$192,201	\$216,238	\$223,479	\$239,699	\$243,145
Major Capital	\$0	\$38,512	\$96,000	\$96,000	\$13,500	\$0
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$168,821	\$230,713	\$312,238	\$319,479	\$253,199	\$243,145
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$168,821	\$230,713	\$312,238	\$319,479	\$253,199	\$243,145

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	168,821	230,713	312,238	319,479	253,199	243,145
Non-Departmental	0	0	0	0	0	0
TOTAL EXPENDITURES	\$168,821	\$230,713	\$312,238	\$319,479	\$253,199	\$243,145

PARKING FUND

FUND TYPE: Enterprise
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Accrual

GENERAL DESCRIPTION:

The purpose of this fund is to account for the revenues and expenses associated with the operation of all municipally owned and leased parking facilities and the enforcement of City parking regulations.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	0	92,040	90,450	89,710	89,400	92,976
Fines & Forfeitures	0	31,271	31,300	31,300	31,800	32,880
Interfund Charges	0	0	0	0	0	0
Interest Income	8,065	4,125	2,000	5,000	2,000	0
Other	0	0	0	0	0	0
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TOTAL OPERATING	\$8,065	\$127,436	\$123,750	\$126,010	\$123,200	\$125,856
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	7,394	0	0	0	0
Capital Transfers-In	107,497	0	14,000	36,908	0	0
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TOTAL REVENUE	\$115,562	\$134,830	\$137,750	\$162,918	\$123,200	\$125,856
Beginning Sources	6,388	11,604	86,056	54,203	16,213	6,846
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TOTAL SOURCES	\$121,950	\$146,434	\$223,806	\$217,121	\$139,413	\$132,702
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PARKING FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$48,266	\$56,203	\$56,274	\$70,061	\$74,670
Operating Regular	\$0	\$3,978	\$9,370	\$9,256	\$12,568	\$13,023
Contractual Services	0	6,384	0	6,500	8,235	8,565
Interfund Charges	0	0	6,188	6,301	6,203	6,337
Special Projects	0	0	0	0	0	0
Debt Service	110,346	0	0	0	0	0
Nonpersonnel Operating	\$110,346	\$10,362	\$15,558	\$22,057	\$27,006	\$27,925
Operating Capital	0	20,150	0	0	0	0
TOTAL OPERATING	\$110,346	\$78,778	\$71,761	\$78,331	\$97,067	\$102,595
Major Capital	\$0	\$0	\$151,550	\$122,577	\$35,500	\$25,000
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$110,346	\$78,778	\$223,311	\$200,908	\$132,567	\$127,595
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$110,346	\$78,778	\$223,311	\$200,908	\$132,567	\$127,595

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	78,778	71,761	78,331	97,067	102,595
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	110,346	0	151,550	122,577	35,500	25,000
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	0	0	0	0	0	0
TOTAL EXPENDITURES	\$110,346	\$78,778	\$223,311	\$200,908	\$132,567	\$127,595

JOINT SEWER FUND

FUND TYPE: Enterprise
BUDGETARY BASIS: Modified Accrual
ACCOUNTING BASIS: Accrual

GENERAL DESCRIPTION:

The purpose of this fund is to account for the revenues and expenses associated with the operation of the City/County Joint Sewer System. In 1980, the City of Grand Junction and Mesa County agreed to participate in a joint venture arrangement called the City of Grand Junction / Mesa County Joint Sewer System, in order to provide collection and treatment facilities for the metropolitan area of the Grand Valley. Although the City has contracted to operate and maintain the Joint Sewer System, the annual operating and capital budget is approved by both the Grand Junction City Council and the Mesa County Board of Commissioners

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	600,705	0	0	0	0	0
Charges for Services	3,162,936	3,539,494	3,517,451	3,667,278	3,665,808	3,829,205
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	1,025	0	0
Interest Income	420,123	461,940	340,000	363,000	323,000	323,000
Other	10,059	(691)	0	26,579	1,579	1,500
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TOTAL OPERATING	\$4,193,823	\$4,000,743	\$3,857,451	\$4,057,882	\$3,990,387	\$4,153,705
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	0	0	0	162,486	0	0
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TOTAL REVENUE	\$4,193,823	\$4,000,743	\$3,857,451	\$4,220,368	\$3,990,387	\$4,153,705
Beginning Sources	4,635,011	5,537,283	5,349,087	5,633,377	5,663,454	5,170,400
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TOTAL SOURCES	\$8,828,834	\$9,538,026	\$9,206,538	\$9,853,745	\$9,653,841	\$9,324,105
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JOINT SEWER FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$1,066,036	\$1,102,443	\$1,123,995	\$1,149,896	\$1,360,105	\$1,464,879
Operating Regular	\$750,227	\$859,614	\$788,638	\$872,284	\$893,500	\$886,662
Contractual Services	53,807	104,501	64,806	117,167	63,678	58,669
Interfund Charges	287,594	379,033	409,972	401,762	491,138	511,166
Special Projects	0	3,918	7,000	29,330	61,557	7,000
Debt Service	827,914	819,682	936,881	936,881	942,531	942,531
Nonpersonnel Operating	\$1,919,542	\$2,166,748	\$2,207,297	\$2,357,424	\$2,452,404	\$2,406,028
Operating Capital	55,894	54,035	18,690	32,730	33,398	23,530
TOTAL OPERATING	\$3,041,472	\$3,323,226	\$3,349,982	\$3,540,050	\$3,845,907	\$3,894,437
Major Capital	\$250,079	\$624,180	\$508,099	\$650,241	\$628,500	\$988,500
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$3,291,551	\$3,947,406	\$3,858,081	\$4,190,291	\$4,474,407	\$4,882,937
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	9,034	14,113
TOTAL EXPENDITURES	\$3,291,551	\$3,947,406	\$3,858,081	\$4,190,291	\$4,483,441	\$4,897,050

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	3,291,551	3,947,406	3,858,081	4,190,291	4,474,407	4,882,937
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	0	0	0	0	9,034	14,113
TOTAL EXPENDITURES	\$3,291,551	\$3,947,406	\$3,858,081	\$4,190,291	\$4,483,441	\$4,897,050

P.I.A.B FUND

FUND TYPE: Agency Fund
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Modified Accrual

GENERAL DESCRIPTION:

The Parks Improvement Advisory Board (P.I.A.B.) Fund is used to provide the custodial function of accounting for operations of the board. The source of revenue includes contributions from; Mesa College, School District #51, Mesa County, the National Junior College Athletic Association, and the City of Grand Junction. These resources are used for improvements to Stocker Stadium, Suplizio Field, and other City parks.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	10,252	11,840	15,650	15,650	16,275	16,926
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	12,963	5,955	6,000	8,000	6,000	6,000
Other	103,508	38,508	160,500	133,508	26,508	26,508
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TOTAL OPERATING	\$126,723	\$56,303	\$182,150	\$157,158	\$48,783	\$49,434
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Tranfers-In	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL REVENUE	\$126,723	\$56,303	\$182,150	\$157,158	\$48,783	\$49,434
Beginning Sources	100,289	53,180	105,315	85,982	70,365	69,148
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TOTAL SOURCES	\$227,012	\$109,483	\$287,465	\$243,140	\$119,148	\$118,582
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P.I.A.B FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operating Regular	\$0	\$0	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$0	\$0	\$0	\$0	\$0	\$0
Operating Capital	0	0	0	0	0	0
TOTAL OPERATING	\$0	\$0	\$0	\$0	\$0	\$0
Major Capital	\$2,000	\$3,500	\$0	\$0	\$0	\$0
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$2,000	\$3,500	\$0	\$0	\$0	\$0
Operating Transfers	0	0	0	0	0	0
Capital Transfers	171,832	20,000	287,193	172,775	50,000	0
TOTAL EXPENDITURES	\$173,832	\$23,500	\$287,193	\$172,775	\$50,000	\$0

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	2,000	3,500	0	0	0	0
Non-Departmental	171,832	20,000	287,193	172,775	50,000	0
TOTAL EXPENDITURES	\$173,832	\$23,500	\$287,193	\$172,775	\$50,000	\$0

CEMETERY PERPETUAL CARE FUND

FUND TYPE: Non Expendable Trust Fund
 BUDGETARY BASIS: Modified Accrual
 ACCOUNTING BASIS: Accrual

GENERAL DESCRIPTION:

The Cemetery Perpetual Care Fund is used to provide for the future maintenance of the Orchard Mesa Cemetery and the Municipal Cemetery. Perpetual care fees associated with sale of cemetery lots are accumulated in this fund, the interest income thereon is used to fund the annual maintenance costs of the cemeteries and is reflected as a transfer-out to the Cemetery Fund (#307). This non-expendable trust fund provides a financing vehicle for the maintenance of the cemeteries for perpetuity.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	25,103	23,110	25,000	25,000	25,000	25,000
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Interest Income	61,691	81,642	60,000	71,642	61,262	63,271
Other	0	0	0	0	0	0
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TOTAL OPERATING	\$86,794	\$104,752	\$85,000	\$96,642	\$86,262	\$88,271
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	0	0	0	0	0	0
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TOTAL REVENUE	\$86,794	\$104,752	\$85,000	\$96,642	\$86,262	\$88,271
Beginning Sources	681,119	705,468	730,468	750,473	775,473	800,473
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TOTAL SOURCES	\$767,913	\$810,220	\$815,468	\$847,115	\$861,735	\$888,744
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CEMETERY PERPETUAL CARE FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operating Regular	\$1,155	\$0	\$0	\$0	\$0	\$0
Contractual Services	0	0	0	0	0	0
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$1,155	\$0	\$0	\$0	\$0	\$0
Operating Capital	0	0	0	0	0	0
TOTAL OPERATING	\$1,155	\$0	\$0	\$0	\$0	\$0
Major Capital	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$1,155	\$0	\$0	\$0	\$0	\$0
Operating Transfers	61,290	60,000	60,000	71,642	61,262	63,271
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$62,445	\$60,000	\$60,000	\$71,642	\$61,262	\$63,271

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	1,155	0	0	0	0	0
Non-Departmental	61,290	60,000	60,000	71,642	61,262	63,271
TOTAL EXPENDITURES	\$62,445	\$60,000	\$60,000	\$71,642	\$61,262	\$63,271

TOTAL: INTERNAL SERVICE FUNDS

BUDGETARY BASIS: Modified Accrual
ACCOUNTING BASIS: Accrual

GENERAL DESCRIPTION:

Internal Service Funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost-reimbursement basis.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	1,592	1,435	0	2,250	2,000
Charges for Services	271,796	304,986	325,562	331,090	475,328	494,483
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	3,062,391	3,362,742	3,736,104	3,768,295	3,797,626	3,853,273
Interest Income	183,617	226,694	164,000	210,410	201,842	206,000
Other	9,572	(157,776)	30,000	16,202	105,185	70,000
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TOTAL OPERATING	\$3,527,376	\$3,738,238	\$4,257,101	\$4,325,997	\$4,582,231	\$4,625,756
Capital Proceeds	(39,671)	0	0	0	0	0
Operating Transfer-In	0	415,320	72,074	77,299	81,511	86,045
Capital Transfers-In	217,480	405,911	0	0	176,664	526,664
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TOTAL REVENUE	\$3,705,185	\$4,559,469	\$4,329,175	\$4,403,296	\$4,840,406	\$5,238,465
Beginning Sources	1,881,966	1,964,986	2,702,868	2,978,841	3,349,826	3,681,494
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TOTAL SOURCES	\$5,587,151	\$6,524,455	\$7,032,043	\$7,382,137	\$8,190,232	\$8,919,959
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TOTAL: INTERNAL SERVICE FUNDS

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$949,322	\$1,059,908	\$1,194,802	\$1,280,142	\$1,410,244	\$1,500,923
Operating Regular	\$1,556,774	\$1,562,446	\$1,666,070	\$1,768,916	\$1,734,356	\$1,859,091
Contractual Services	122,215	118,768	153,181	95,922	88,064	148,886
Interfund Charges	20,731	23,718	29,030	30,227	38,875	40,814
Special Projects	0	182	100	4,860	27,545	4,860
Debt Service	0	6,988	0	0	0	0
Nonpersonnel Operating	\$1,699,720	\$1,712,102	\$1,848,381	\$1,899,925	\$1,888,840	\$2,053,651
Operating Capital	35,008	22,565	20,948	36,457	104,824	78,473
TOTAL OPERATING	\$2,684,050	\$2,794,575	\$3,064,131	\$3,216,524	\$3,403,908	\$3,633,047
Major Capital	\$938,115	\$829,428	\$607,807	\$815,787	\$1,104,830	\$1,864,248
Contingency	0	0	1,538,086	100,000	1,872,511	2,028,160
TOTAL USE OF FUNDS	\$3,622,165	\$3,624,003	\$5,210,024	\$4,132,311	\$6,381,249	\$7,525,455
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$3,622,165	\$3,624,003	\$5,210,024	\$4,132,311	\$6,381,249	\$7,525,455

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	1,089,813	1,098,442	965,487	984,009	1,192,203	1,174,639
Police Department	439,262	780,311	681,701	735,838	1,074,550	1,469,797
Fire Department	0	0	0	0	0	0
Public Works Department	1,498,347	1,373,524	1,534,257	1,710,804	1,726,927	2,256,883
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	594,743	371,726	2,028,579	701,660	2,387,569	2,624,136
TOTAL EXPENDITURES	\$3,622,165	\$3,624,003	\$5,210,024	\$4,132,311	\$6,381,249	\$7,525,455

DATA PROCESSING FUND

FUND TYPE: Internal Service
BUDGETARY BASIS: Modified Accrual
ACCOUNTING BASIS: Accrual

GENERAL DESCRIPTION:

The Data Processing Fund is used to account for the expenses associated with the operations of the data processing center which provides services to all City agencies, and the related charges for these services. This fund is operated on a cost reimbursement basis.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	12,117	0	0	0	0	0
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	508,506	516,498	538,548	538,548	555,866	582,923
Interest Income	3,000	0	3,000	3,000	3,000	3,000
Other	(405)	(111,562)	0	477	0	0
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TOTAL OPERATING	\$523,218	\$404,936	\$541,548	\$542,025	\$558,866	\$585,923
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	200,000	0	0	0	0	0
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TOTAL REVENUE	\$723,218	\$404,936	\$541,548	\$542,025	\$558,866	\$585,923
Beginning Sources	175,521	188,572	93,611	116,877	178,549	107,539
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TOTAL SOURCES	\$898,739	\$593,508	\$635,159	\$658,902	\$737,415	\$693,462
	=====	=====	=====	=====	=====	=====

DATA PROCESSING FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$280,992	\$328,398	\$264,511	\$322,229	\$327,595	\$348,339
Operating Regular	\$93,415	\$142,732	\$136,409	\$135,928	\$133,536	\$138,077
Contractual Services	77,295	66,463	67,020	9,625	10,195	67,179
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$170,710	\$209,195	\$203,429	\$145,553	\$143,731	\$205,256
Operating Capital	4,659	11,650	8,000	12,571	63,550	66,092
TOTAL OPERATING	\$456,361	\$549,243	\$475,940	\$480,353	\$534,876	\$619,687
Major Capital	\$253,806	\$58,266	\$0	\$0	\$95,000	\$0
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$710,167	\$607,509	\$475,940	\$480,353	\$629,876	\$619,687
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$710,167	\$607,509	\$475,940	\$480,353	\$629,876	\$619,687

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	710,167	607,509	475,940	480,353	629,876	619,687
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	0	0	0	0	0	0
TOTAL EXPENDITURES	\$710,167	\$607,509	\$475,940	\$480,353	\$629,876	\$619,687

EQUIPMENT FUND

FUND TYPE: Internal Service
BUDGETARY BASIS: Modified Accrual
ACCOUNTING BASIS: Accrual

GENERAL DESCRIPTION:

The purpose of this fund is to accumulate resources and account for the expenses associated with the operations of the replacement, operation, and maintenance of City owned vehicles and equipment and the related charges for these services. This fund operates on a cost reimbursement basis for services and accumulates funds for equipment replacement through monthly equipment rental charges which are based on the estimated life and replacement cost of the individual assets.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	59,767	76,952	58,900	72,200	76,400	79,460
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	1,181,657	1,304,644	1,528,733	1,541,236	1,548,760	1,648,350
Interest Income	108,423	120,837	100,000	100,000	80,000	80,000
Other	125	(52,750)	30,000	10,041	82,500	70,000
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	\$1,349,972	\$1,449,683	\$1,717,633	\$1,723,477	\$1,787,660	\$1,877,810
Capital Proceeds	(39,671)	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Tranfers-In	17,480	141,859	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL REVENUE	\$1,327,781	\$1,591,542	\$1,717,633	\$1,723,477	\$1,787,660	\$1,877,810
Beginning Sources	1,613,083	1,442,517	1,469,679	1,594,207	1,606,880	1,667,613
	-----	-----	-----	-----	-----	-----
TOTAL SOURCES	\$2,940,864	\$3,034,059	\$3,187,312	\$3,317,684	\$3,394,540	\$3,545,423
	=====	=====	=====	=====	=====	=====

EQUIPMENT FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$232,231	\$246,491	\$314,813	\$318,251	\$312,702	\$332,474
Operating Regular	\$532,410	\$597,745	\$607,792	\$602,730	\$626,297	\$651,068
Contractual Services	30,194	30,574	31,613	31,563	31,973	33,243
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$562,604	\$628,319	\$639,405	\$634,293	\$658,270	\$684,311
Operating Capital	19,203	1,962	5,039	5,039	25,725	5,450
TOTAL OPERATING	\$814,038	\$876,772	\$959,257	\$957,583	\$996,697	\$1,022,235
Major Capital	\$684,309	\$496,752	\$575,000	\$753,221	\$730,230	\$1,234,648
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$1,498,347	\$1,373,524	\$1,534,257	\$1,710,804	\$1,726,927	\$2,256,883
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,498,347	\$1,373,524	\$1,534,257	\$1,710,804	\$1,726,927	\$2,256,883

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	1,498,347	1,373,524	1,534,257	1,710,804	1,726,927	2,256,883
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,498,347	\$1,373,524	\$1,534,257	\$1,710,804	\$1,726,927	\$2,256,883

STORES FUND

FUND TYPE: Internal Service
BUDGETARY BASIS: Modified Accrual
ACCOUNTING BASIS: Accrual

GENERAL DESCRIPTION:

The Stores Fund is used to account for the expenses of purchasing and maintaining an inventory of frequently used or essential materials and supplies and the related charges for these materials and supplies. This fund is also used to account for the City's Print Shop which is similarly operated on a cost reimbursement basis.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	27,306	24,798	33,150	18,780	22,500	22,995
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	361,553	463,373	419,514	428,039	439,944	452,322
Interest Income	0	0	0	0	0	0
Other	187	36	0	0	22,685	0
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	\$389,046	\$488,207	\$452,664	\$446,819	\$485,129	\$475,317
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	415,320	0	0	0	0
Capital Transfers-In	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL REVENUE	\$389,046	\$903,527	\$452,664	\$446,819	\$485,129	\$475,317
Beginning Sources	(455,526)	(446,126)	(18,446)	(54,806)	(49,542)	(56,809)
	-----	-----	-----	-----	-----	-----
TOTAL SOURCES	(\$66,480)	\$457,401	\$434,218	\$392,013	\$435,587	\$418,508
	=====	=====	=====	=====	=====	=====

STORES FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$68,653	\$76,541	\$82,251	\$82,251	\$93,314	\$99,403
Operating Regular	\$296,148	\$391,797	\$337,311	\$336,491	\$344,323	\$357,931
Contractual Services	6,778	12,517	14,692	14,203	13,214	13,743
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	4,860	27,545	4,860
Debt Service	0	6,988	0	0	0	0
Nonpersonnel Operating	\$302,926	\$411,302	\$352,003	\$355,554	\$385,082	\$376,534
Operating Capital	8,067	3,090	4,340	3,750	14,000	3,900
TOTAL OPERATING	\$379,646	\$490,933	\$438,594	\$441,555	\$492,396	\$479,837
Major Capital	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	0	0	0	0	0	0
TOTAL USE OF FUNDS	\$379,646	\$490,933	\$438,594	\$441,555	\$492,396	\$479,837
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$379,646	\$490,933	\$438,594	\$441,555	\$492,396	\$479,837

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	379,646	490,933	438,594	441,555	492,396	479,837
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	0	0	0	0	0	0
TOTAL EXPENDITURES	\$379,646	\$490,933	\$438,594	\$441,555	\$492,396	\$479,837

SELF INSURANCE FUND

FUND TYPE: Internal Service
BUDGETARY BASIS: Modified Accrual
ACCOUNTING BASIS: Accrual

GENERAL DESCRIPTION:

The purpose of this fund is to account for the expenses associated with providing the City's self-funded worker's compensation and excess property and liability insurance coverage and the related charges to the various departments of the City. The Self Insurance Fund is also used to accumulate reserves for losses. Reserves (contingency funds) are accumulated for payment of losses which fall below, or are in excess of, the City's retention levels for workers compensation, property, and liability claims. The entire reserve balance (although not expected to be expended) is appropriated at the beginning of each fiscal year in case of any large, unforeseen claims. This appropriation amount is subsequently adjusted to the expected expenditure level during the revised budget process.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	747,952	758,426	877,629	877,629	818,360	709,619
Interest Income	69,050	98,137	58,000	100,597	115,842	120,000
Other	9,665	0	0	684	0	0
	-----	-----	-----	-----	-----	-----
TOTAL OPERATING	\$826,667	\$856,563	\$935,629	\$978,910	\$934,202	\$829,619
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	0	0	0	0
Capital Transfers-In	0	0	0	0	0	0
	-----	-----	-----	-----	-----	-----
TOTAL REVENUE	\$826,667	\$856,563	\$935,629	\$978,910	\$934,202	\$829,619
Beginning Sources	528,891	760,815	1,143,903	1,287,999	1,603,148	1,952,361
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TOTAL SOURCES	\$1,355,558	\$1,617,378	\$2,079,532	\$2,266,909	\$2,537,350	\$2,781,980
	=====	=====	=====	=====	=====	=====

SELF INSURANCE FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$0	\$0	\$45,326	\$53,249	\$62,702	\$66,871
Operating Regular	\$594,743	\$371,726	\$484,120	\$590,153	\$521,387	\$601,800
Contractual Services	0	0	12,000	16,998	900	1,000
Interfund Charges	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0
Nonpersonnel Operating	\$594,743	\$371,726	\$496,120	\$607,151	\$522,287	\$602,800
Operating Capital	0	0	0	3,361	0	1,420
TOTAL OPERATING	\$594,743	\$371,726	\$541,446	\$663,761	\$584,989	\$671,091
Major Capital	\$0	\$0	\$0	\$0	\$0	\$0
Budgeted Loss Reserve	0	0	1,538,086	100,000	1,872,511	2,028,160
TOTAL USE OF FUNDS	\$594,743	\$371,726	\$2,079,532	\$763,761	\$2,457,500	\$2,699,251
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
TOTAL EXPENDITURES	\$594,743	\$371,726	\$2,079,532	\$763,761	\$2,457,500	\$2,699,251

EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	50,953	62,101	69,931	75,115
Police Department	0	0	0	0	0	0
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	594,743	371,726	2,028,579	701,660	2,387,569	2,624,136
TOTAL EXPENDITURES	\$594,743	\$371,726	\$2,079,532	\$763,761	\$2,457,500	\$2,699,251

COMMUNICATIONS CENTER FUND

FUND TYPE: Internal Service
BUDGETARY BASIS: Modified Accrual
ACCOUNTING BASIS: Accrual

GENERAL DESCRIPTION:

The Communications Center Fund is used to account for the expense associated with the operations of the Grand Valley Combined Emergency 911 Communications Center and the related charges for its operation to the various local governments which use its services.

REVENUE SUMMARY, BY CLASSIFICATION

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 BUDGET	1993 BUDGET
Taxes	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental	0	1,592	1,435	0	2,250	2,000
Charges for Services	172,606	203,236	233,512	240,110	376,428	392,028
Fines & Forfeitures	0	0	0	0	0	0
Interfund Charges	262,723	319,801	371,680	382,843	434,696	460,059
Interest Income	3,144	7,720	3,000	6,813	3,000	3,000
Other	0	6,500	0	5,000	0	0
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TOTAL OPERATING	\$438,473	\$538,849	\$609,627	\$634,766	\$816,374	\$857,087
Capital Proceeds	0	0	0	0	0	0
Operating Transfer-In	0	0	72,074	77,299	81,511	86,045
Capital Tranfers-In	0	264,052	0	0	176,664	526,664
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TOTAL REVENUE	\$438,473	\$802,901	\$681,701	\$712,065	\$1,074,549	\$1,469,796
Beginning Sources	19,997	19,208	14,121	34,564	10,791	10,790
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TOTAL SOURCES	\$458,470	\$822,109	\$695,822	\$746,629	\$1,085,340	\$1,480,586
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COMMUNICATIONS CENTER FUND

EXPENDITURE SUMMARY, BY CATEGORY

BY CATEGORY	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
Personnel Services	\$367,446	\$408,478	\$487,901	\$504,162	\$613,931	\$653,836
Operating Regular	\$40,058	\$58,446	\$100,438	\$103,614	\$108,813	\$110,215
Contractual Services	7,948	9,214	27,856	23,533	31,782	33,721
Interfund Charges	20,731	23,718	29,030	30,227	38,875	40,814
Special Projects	0	182	100	0	0	0
Debt Service	0	0	0	0	0	0
-----	-----	-----	-----	-----	-----	-----
Nonpersonnel Operating	\$68,737	\$91,560	\$157,424	\$157,374	\$179,470	\$184,750
Operating Capital	3,079	5,863	3,569	11,736	1,549	1,611
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TOTAL OPERATING	\$439,262	\$505,901	\$648,894	\$673,272	\$794,950	\$840,197
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Major Capital	\$0	\$274,410	\$32,807	\$62,566	\$279,600	\$629,600
Contingency	0	0	0	0	0	0
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TOTAL USE OF FUNDS	\$439,262	\$780,311	\$681,701	\$735,838	\$1,074,550	\$1,469,797
=====	=====	=====	=====	=====	=====	=====
Operating Transfers	0	0	0	0	0	0
Capital Transfers	0	0	0	0	0	0
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TOTAL EXPENDITURES	\$439,262	\$780,311	\$681,701	\$735,838	\$1,074,550	\$1,469,797
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EXPENDITURE SUMMARY, BY DEPARTMENT

BY DEPARTMENT	1989 ACTUAL	1990 ACTUAL	1991 ORIGINAL	1991 REVISED	1992 APPROPRIATION	1993 BUDGET
City Administration	\$0	\$0	\$0	\$0	\$0	\$0
Administrative Services	0	0	0	0	0	0
Police Department	439,262	780,311	681,701	735,838	1,074,550	1,469,797
Fire Department	0	0	0	0	0	0
Public Works Department	0	0	0	0	0	0
Community Development	0	0	0	0	0	0
Parks & Recreation	0	0	0	0	0	0
Non-Departmental	0	0	0	0	0	0
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TOTAL EXPENDITURES	\$439,262	\$780,311	\$681,701	\$735,838	\$1,074,550	\$1,469,797
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THIS PAGE HAS BEEN RESERVED FOR YOUR NOTES

RELATED INFORMATION

This section presents various information related to the economic and financial concerns of the City of Grand Junction. Included in this section are the budget appropriation ordinance and resolution, tables, listings, and summary information which reflect historical trends on various statistical data, Ten-Year Long Range Financial Projection worksheets for each of the major operating funds, and a glossary of commonly used terms in government finance.

RESOLUTION NO. 93-91

A RESOLUTION ADOPTING A BUDGET (INCLUDING SALARY SCHEDULE AND POSITION CLASSIFICATIONS) FOR THE PURPOSE OF DEFRAYING THE EXPENSES AND LIABILITIES FOR THE FISCAL YEAR ENDING DECEMBER 31, 1992.

WHEREAS, in accordance with the provisions of Article VI, Section 50 of the Charter of the City of Grand Junction, the City Manager of said City has submitted to the City Council, a budget estimate of the revenues and expenses for conducting the affairs thereof for the fiscal year ending December 31, 1992; and

WHEREAS, after full and final consideration of the budget estimates, the City Council is of the opinion that the budget should be approved and adopted:

NOW, THEREFOR, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF GRAND JUNCTION, COLORADO:

That the budget estimate of the revenues and expenses of conducting the affairs of said City for the fiscal year ending December 31, 1992, as submitted by the City Manager, be and the same is hereby adopted and approved as the budget for defraying the expenses of and liabilities against the City of Grand Junction, Colorado for the fiscal year ending December 31, 1992.

ADOPTED AND APPROVED THIS 18th DAY OF DECEMBER, 1991

ATTEST:

Neva B. Lockhart
City Clerk

APPROVED:

E. J. L. L.
President of the Council

ORDINANCE NO. 2553

AN ORDINANCE APPROPRIATING CERTAIN SUMS OF MONEY TO DEFRAY THE NECESSARY EXPENSES AND LIABILITIES OF THE CITY OF GRAND JUNCTION, COLORADO, FOR THE FISCAL YEAR BEGINNING JANUARY 1, 1992, AND ENDING DECEMBER 31, 1992.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF GRAND JUNCTION:

SECTION 1. That the following sums of money, or so much thereof as may be necessary, be and the same are hereby appropriated for the purpose of defraying the necessary expenses and liabilities of the City of Grand Junction, Colorado, for the fiscal year beginning January 1, 1992, and ending December 31, 1992, said sums to be derived from the various funds as indicated for the expenditures of:

General Fund	\$22,823.873
Enhanced 911 Fund	81,511
Visitor and Convention Fund	658,080
Downtown Development Authority, Operating Fund	161,582
Parkland Expansion Fund	77,645
Golf Course Expansion Fund	123,609
Economic Development Fund	908,250
Downtown Development Authority, TIF Fund	180,573
Sales tax Capital Improvement Fund	4,874,519
DDA TIF Capital Improvement Fund	170,000
Future Street Improvements Funds	84,000
Water Fund	3,995,587
Refuse Removal Fund	1,460,981
Joint City/County Sewer Fund	4,483,441
Two Rivers Convention Center Fund	585,866
Swimming Pools Fund	456,455
Lincoln Park Golf Course Fund	350,997
Tiara Rado Golf Course Fund	535,103
Cemeteries Fund	253,199
Parking Fund	132,567
Parks Improvement Advisory Board Fund	50,000
Cemetery Perpetual Care Fund	61,262
General Debt Service Fund	311,430
Downtown Development Authority, Debt Service Fund	167,058
	<u>\$42,987,588</u>
	=====

The following sum shall be appropriated to the Administrative Services Department, said sum to be derived from charges to various departments receiving services rendered by the Data Processing Division:

For Data Processing Fund	\$629,876
Revenue from Data Processing Fund	\$629,876

The following sum shall be appropriated to the Equipment Division, said sum to be derived from equipment rentals charged to the various departments of the City for use of said equipment from the appropriations of their respective departments.

For Equipment Fund	\$1,726,927
Revenue from Equipment Fund	\$1,726,927

The following sum shall be appropriated to the Administrative Services Department, said sum to be derived from charges to various departments and other entities using materials stocked in "Stores Inventory" and having printing done by the City Printing Operation.

For Stores Fund	\$492,396
Revenues from Stores Fund	\$492,396

The following sum shall be appropriated to the Administrative Services Department, said sum to be derived from charges to various departments of the City for General Liability and Fire Insurance and for Worker's Compensation Insurance.

For Self Insurance Fund	\$2,457,500
Revenues from Self Insurance Fund	\$2,457,500

The following sum shall be appropriated to the Communications Center, said sum to be derived from communication services to be charged the various departments of the City and other governmental entities for use of said services from the appropriations of their respective departments and budgets.

For Communications Center Fund	\$1,074,550
Revenues from Communications Center Fund	\$1,074,550


SECTION 2. That the following amounts are hereby levied for collection in the year 1991 and for the specific purpose indicated.

For General Fund:	8.071 MILLS	\$1,568,865
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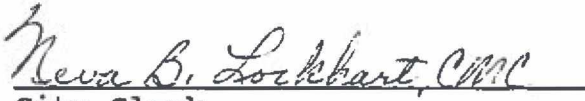
SECTION 3. That commencing January 1, 1991, the annual salary of the City Manager of the city of Grand Junction, Colorado, shall be \$75,798.

PASSED AND ADOPTED this 18th day of December, 1991.

Attest:



President of the Council


City Clerk

I HEREBY CERTIFY that the foregoing ordinance, being Ordinance No. 2553, was introduced, read, and ordered published by the City Council of the City of Grand Junction, Colorado, at a regular meeting of said body held on the 4th day of December, 1991, and that the same was published in the Daily Sentinel, a newspaper published and in general circulation in said City, at least ten days before its final passage.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of said City this 19th day of December, 1991.


Neva B. Lockhart, CMC
City Clerk

Published:

December 8, 1991

December 22, 1991

Effective:

January 21, 1992

TABLE 1

City of Grand Junction, Colorado

HISTORY OF FUND BALANCES, MAJOR FUNDS

	GENERAL Fund 100	SALES TAX C.I.P. Fund 201 (1)	WATER Fund 301	SANITATION Fund 302	SEWER Fund 902	EQUIPMENT Fund 402
<u>ACTUAL</u>						
1979	\$3,133,739	\$0	\$1,253,696	\$140,888	\$1,407,699	\$489,090
1980	\$5,689,302	\$0	\$853,387	\$260,459	\$2,968,664	\$50,691
1981	\$5,130,585	\$0	\$1,519,478	\$291,058	\$7,499,687	(\$28,114)
1982	\$10,806,780	\$0	\$2,442,149	\$286,575	\$8,195,313	\$276,068
1983	\$6,588,854	\$0	\$2,554,029	\$332,109	\$5,148,600	\$676,079
1984	\$4,940,903	\$0	\$1,506,792	\$343,642	\$4,252,598	\$1,107,832
1985	\$5,976,164	\$0	\$1,660,740	\$90,668	\$3,912,481	\$1,543,669
1986	\$5,450,629	\$0	\$780,504	\$243,687	\$4,050,635	\$1,782,059
1987	\$5,955,284	\$0	\$895,925	\$305,913	\$3,939,028	\$1,521,885
1988	\$6,636,073	\$0	\$1,467,202	\$308,153	\$4,055,655	\$1,541,368
1989	\$8,198,765	\$0	\$1,683,334	\$379,721	\$5,537,283	\$1,422,517
1990	\$9,390,473	\$0	\$1,960,568	\$424,108	\$5,633,377	\$1,594,207
<u>BUDGET</u>						
1991	\$8,810,852	\$159,031	\$2,032,499	\$337,230	\$5,663,454	\$1,606,880
1992	\$7,464,284	\$1,226,165	\$1,956,104	\$267,555	\$5,170,400	\$1,667,613
1993	\$7,317,186	\$495,758	\$1,965,030	\$197,487	\$4,427,055	\$1,288,540

(1) The Sales & Use Tax Capital Improvement Fund (#201) was originated in 1991.

Source: Administrative Services and Finance Department

TABLE 2A

City of Grand Junction, Colorado

REVENUE HISTORY, ALL FUNDS (Except Internal Service Funds)

Year		<u>TAXES</u>	<u>INTER- GOVERNMENTAL</u>	<u>CHARGES FOR SERVICES</u>	<u>CAPITAL PROCEEDS</u>	<u>OTHER SOURCES</u> (1)	<u>TOTAL</u> (2)
1986	Actual	\$10,580,791	\$1,702,462	\$8,530,138	\$676,887	\$1,877,971	\$23,368,249
	Pct. of Total	45.3%	7.3%	36.5%	2.9%	8.0%	100.0%
1987	Actual	\$11,058,050	\$712,323	\$9,976,235	\$96,236	\$1,656,883	\$23,499,727
	Pct. of Total	47.1%	3.0%	42.5%	0.4%	7.1%	100.0%
1988	Actual	\$13,740,642	\$555,824	\$9,929,171	\$1,313	\$1,766,264	\$25,993,214
	Pct. of Total	52.9%	2.1%	38.2%	0.0%	6.8%	100.0%
1989	Actual	\$15,234,933	\$1,153,997	\$9,967,635	\$1,088,175	\$2,962,528	\$30,407,268
	Pct. of Total	50.1%	3.8%	32.8%	3.6%	9.7%	100.0%
1990	Actual	\$16,754,375	\$1,822,006	\$11,528,344	\$4,026,611	\$3,738,214	\$37,869,550
	Pct. of Total	44.2%	4.8%	30.4%	10.6%	9.9%	100.0%
1991	Budget	\$17,854,165	\$802,732	\$11,805,947	\$2,531,080	\$4,148,146	\$37,142,070
	Pct. of Total	48.1%	2.2%	31.8%	6.8%	11.2%	100.0%
1992	Budget	\$18,770,586	\$1,003,400	\$12,129,101	\$0	\$3,093,493	\$34,996,580
	Pct. of Total	53.6%	2.9%	34.7%	0.0%	8.8%	100.0%
1993	Budget	\$19,722,770	\$274,063	\$12,433,291	\$0	\$2,929,024	\$35,359,148
	Pct. of Total	55.8%	0.8%	35.2%	0.0%	8.3%	100.0%

Notes:

(1) Other Sources include; Licenses and Permits, Interfund Charges, Fines & Forfeits, Interest Income, and Other Miscellaneous revenues.

(2) Excludes; Transfers-In and Beginning Sources Available

Source: Administrative Services and Finance Department

TABLE 28

City of Grand Junction, Colorado

EXPENDITURE HISTORY, ALL FUNDS (Except Internal Service Funds)

Year		<u>PERSONNEL</u>	<u>NONPERSONNEL OPERATING</u> (1)	<u>DEBT SERVICE</u>	<u>OPERATING CAPITAL</u>	<u>MAJOR CAPITAL</u>	<u>TOTAL</u> (2)
1986	Actual	\$11,340,820	\$6,724,265	\$3,503,530	\$179,764	\$5,129,325	\$26,877,704
	Pct. of Total	42.2%	25.0%	13.0%	0.7%	19.1%	100.0%
1987	Actual	\$11,846,631	\$7,232,412	\$2,241,529	\$214,023	\$2,324,445	\$23,859,040
	Pct. of Total	49.7%	30.3%	9.4%	0.9%	9.7%	100.0%
1988	Actual	\$11,912,976	\$7,375,334	\$2,175,990	\$207,876	\$4,127,121	\$25,799,297
	Pct. of Total	46.2%	28.6%	8.4%	0.8%	16.0%	100.0%
1989	Actual	\$13,787,765	\$5,850,457	\$1,998,516	\$352,245	\$5,809,382	\$27,798,365
	Pct. of Total	49.6%	21.0%	7.2%	1.3%	20.9%	100.0%
1990	Actual	\$14,724,029	\$7,101,078	\$2,323,867	\$477,326	\$10,055,098	\$34,681,398
	Pct. of Total	42.5%	20.5%	6.7%	1.4%	29.0%	100.0%
1991	Budget	\$16,542,993	\$8,658,991	\$4,122,243	\$573,419	\$8,713,765	\$38,611,411
	Pct. of Total	42.8%	22.4%	10.7%	1.5%	22.6%	100.0%
1992	Budget	\$17,957,387	\$8,667,523	\$2,508,348	\$528,651	\$6,470,075	\$36,131,984
	Pct. of Total	49.7%	24.0%	6.9%	1.5%	17.9%	100.0%
1993	Budget	\$19,208,915	\$7,825,273	\$2,549,396	\$445,369	\$6,344,403	\$36,373,356
	Pct. of Total	52.8%	21.5%	7.0%	1.2%	17.4%	100.0%

Notes:

(1) Non-Personnel expenditures include; Regular Operating, Contractual Services, Interfund Charges, Special Projects, and budgeted Contingency in the years 1991-1993.

(2) Excludes; Transfers-In and Beginning Sources Available

Source: Administrative Services and Finance Department

TABLE 3A

City of Grand Junction, Colorado

GENERAL REVENUES BY SOURCE (1)

<u>Year</u>	<u>TAXES</u>	<u>LICENSES & PERMITS</u>	<u>INTER- GOVERNMENTAL (2)</u>	<u>CHARGES FOR SERVICES</u>	<u>FINES & FORFEITURES</u>	<u>INTEREST INCOME</u>	<u>MISC- CELLANEOUS (3)</u>	<u>TOTAL</u>
1981	\$9,536,608	\$732,330	\$1,803,080	\$838,444	\$239,051	\$918,225	\$172,659	\$14,240,397
1982	10,751,010	838,875	7,134,071	748,867	249,889	1,509,758	206,039	21,438,509
1983	10,115,781	864,390	2,925,493	987,708	254,453	1,425,200	372,138	16,945,163
1984	11,500,345	128,391	1,264,596	1,616,775	241,869	1,064,993	341,065	16,158,034
1985	10,530,034	120,406	1,929,220	1,632,188	204,382	771,887	312,542	15,500,659
1986	10,580,792	112,981	1,268,483	1,582,200	169,459	704,487	276,078	14,694,480
1987	11,057,329	96,665	739,607	1,788,232	183,218	454,661	439,845	14,759,557
1988	13,740,085	46,491	518,427	1,466,458	176,818	680,388	668,063	17,296,730
1989	15,234,932	54,064	401,084	1,572,370	199,718	1,032,315	1,410,607	19,905,090
1990	16,754,375	69,297	1,767,218	1,882,594	216,938	1,108,245	1,466,949	23,265,616

Notes:

(1) Includes General, Special Revenue and Debt Service Funds.

(2) 1982 Intergovernmental Revenues include \$5,366,500 of Oil Shale Trust Funds.

(3) Special Assessments are included in Miscellaneous Revenue for 1988 and thereafter.

Source: City of Grand Junction, Comprehensive Annual Financial Report for the Fiscal Year Ended 12/31/90.

TABLE 3B

City of Grand Junction, Colorado

GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION (1)

<u>Year</u>	<u>GENERAL GOVERNMENT</u>	<u>PUBLIC SAFETY</u>	<u>PUBLIC WORKS</u>	<u>PARKS & RECREATION</u>	<u>URBAN DEVELOPMENT & HOUSING</u>	<u>DEBT SERVICE</u>	<u>TOTAL</u>
1981	\$3,502,009	\$4,099,400	\$2,336,345	\$1,444,395	\$135,534	\$328,988	\$11,846,671
1982	2,336,771	4,880,824	2,954,476	1,761,689	189,574	517,337	12,640,671
1983	2,656,820	6,022,683	3,354,977	1,653,450	479,078	549,425	14,716,433
1984	2,217,880	6,951,331	3,969,433	1,685,380	243,574	582,697	15,650,295
1985	2,669,862	6,429,332	3,182,007	1,848,676	212,913	1,123,566	15,466,356
1986	1,803,578	6,462,396	3,514,094	1,417,292	96,157	1,414,984	14,708,501
1987	1,559,600	6,811,614	3,571,841	1,469,612	104,180	167,450	13,684,297
1988	2,034,445	6,780,329	4,255,828	1,283,342	121,180	785,495	15,260,619
1989	2,701,550	7,161,900	3,955,076	1,605,973	155,597	579,373	16,159,469
1990	5,069,437	7,679,291	5,533,630	1,728,805	427,123	979,252	21,417,538

Notes:

(1) Includes General, Special Revenue and Debt Service Funds.

Source: City of Grand Junction, Comprehensive Annual Financial Report for the Fiscal Year Ended 12/31/90.

TABLE 4A
City of Grand Junction, Colorado

SALES TAX RATES AND LICENSING HISTORY

LICENSING HISTORY

<u>FISCAL YEAR</u>	<u>BEGINNING</u>	<u>OPENED</u>	<u>CLOSED</u>	<u>ENDING</u>
1981	1,588	(1)	(1)	1,720
1982	1,720	(1)	(1)	1,821
1983	1,821	(1)	(1)	1,831
1984	1,831	(1)	(1)	1,763
1985	1,763	(1)	(1)	1,795
1986	1,795	(1)	(1)	1,821
1987	1,821	411	406	1,826
1988	1,826	502	534	1,794
1989	1,794	409	292	1,911
1990	1,911	396	374	1,933
1991	1,933	368	282	2,019
1992	2,019	-	-	-

SALES TAX RATES

<u>FISCAL YEAR</u>	<u>STATE OF COLORADO</u>	<u>MESA COUNTY</u>	<u>CITY OF GRAND JUNCTION</u>	<u>TOTAL</u>
1981	3.00%	0.00% (4)	2.00% (5)	5.00%
1982	3.00%	2.00%	2.00%	7.00%
1983	3.0% - 3.5% (2)	2.00%	2.00%	7.0% - 7.5
1984	3.0% - 3.5% (2)	2.00%	2.00%	7.0% - 7.5
1985	3.00%	2.00%	2.00%	7.00%
1986	3.00% (3)	2.00%	2.00%	7.00%
1987	3.00% (3)	2.00%	2.00%	7.00%
1988	3.00% (3)	2.00%	2.75% (6)	7.75%
1989	3.00% (3)	2.00%	2.75% (6)	7.75%
1990	3.00% (3)	2.00%	2.75% (6)	7.75%
1991	3.00% (3)	2.00%	2.75% (6)	7.75%
1992	3.00% (3)	2.00%	2.75% (6)	7.75%

NOTES:

- (1) Information was not available prior to 1987.
- (2) From May 1, 1983 through July 31, 1984; the State's Sales Tax Rate was 3.50%. Prior to May 1, 1983 and after July 31, 1984; this rate was/is 3.00%.
- (3) State Tourism Promotion Fund Tax was effective July 1, 1987; this tax rate is 0.20% on sales of taxable food, drink, lodging services, skiing, automobile rentals and admissions to private tourist attractions. The effective tax rate on such sales is 3.20%.
- (4) The County Sales Tax was implemented 01/01/82; the City receives 32% of the second cent of the County Sales Tax.
- (5) Sales Tax included food which was removed 12/31/81.
- (6) Effective 01/01/88, the City Sales Tax Rate equals 2.75%.

Source: City Administrative Services and Finance Department

TABLE 4B
City of Grand Junction, Colorado

SALES AND USE TAX HISTORY				
<u>ACTUAL</u>	<u>CITY SALES TAX</u>	<u>CITY USE TAX</u>	<u>CITY SHARE OF COUNTY SALES TAX (3)</u>	<u>TOTAL (1)</u>
1981	\$6,740,488 (2)	\$494,005	\$0	\$7,234,493
1982	\$6,347,517	\$530,036	\$1,364,845	\$8,242,398
1983	\$5,627,187	\$324,835	\$1,540,671	\$7,492,693
1984	\$5,354,755	\$408,872	\$1,436,669	\$7,200,296
1985	\$5,206,935	\$345,949	\$1,321,486	\$6,874,370
1986	\$5,172,983	\$428,777	\$1,292,823	\$6,894,583
1987	\$5,606,110	\$359,313	\$1,329,634	\$7,295,057
1988	\$7,955,743 (4)	\$560,599	\$1,439,693	\$9,956,035
1989	\$9,067,556	\$838,073	\$1,597,355	\$11,502,984
1990	\$9,944,602	\$746,553	\$1,789,985	\$12,481,140
<u>BUDGET</u>				
1991	\$10,818,698 (5)	\$610,920 (5)	\$1,832,002	\$13,261,620
1992	\$11,467,820	\$750,000	\$1,923,602	\$14,141,422
1993	\$12,155,889	\$780,000	\$2,019,782	\$14,955,671

NOTES:

- (1) Represents a cash basis as collected by the City.
- (2) Sales included food which was removed as of 12/31/81.
- (3) The 2.0% County Sales Tax was instituted 01/01/82. The City receives 32 percent of the second cent of the County Sales Tax.
- (4) An increase in the City Sales and Use Tax Rate from 2.00% to 2.75% became effective 01/01/88.
- (5) The accounting procedures were changed in 1991 to account for the tax on motor vehicles in the Sales Tax category. Prior to 1991 these receipts were accounted for as Use Tax.

TABLE 4C
City of Grand Junction, Colorado

SALES TAX COMPARISON, BY GEOGRAPHICAL AREA					
	<u>1989 ACTUAL</u>	<u>1990 ACTUAL</u>	<u>Percentage Change From 1989</u>	<u>1991 ACTUAL</u>	<u>Percentage Change From 1990</u>
CENTRAL DOWNTOWN	\$368,510	\$388,361	5.4%	\$368,363	(5.1%)
Percent Of Total	4.0%	3.9%		3.5%	
GREATER DOWNTOWN	626,068	708,450	13.2%	882,858	24.6%
Percent Of Total	6.9%	7.1%		8.4%	
EAST NORTH AVENUE	741,546	1,071,220	44.5%	1,211,191	13.1%
Percent Of Total	8.1%	10.8%		11.5%	
E. NORTH AVE. SHOPPING CENTER	889,797	877,846	(1.3%)	854,760	(2.6%)
Percent Of Total	9.7%	8.8%		8.1%	
WEST NORTH AVENUE	961,320	969,325	0.8%	965,459	(0.4%)
Percent Of Total	10.5%	9.8%		9.2%	
12TH STREET	277,985	291,148	4.7%	333,558	14.6%
Percent Of Total	3.0%	2.9%		3.2%	
7TH STREET	38,113	37,808	(0.8%)	36,246	(4.1%)
Percent Of Total	0.4%	0.4%		0.3%	
1ST STREET	183,975	196,055	6.6%	188,946	(3.6%)
Percent Of Total	2.0%	2.0%		1.8%	
INDUSTRIAL PARK	144,269	156,191	8.3%	158,572	1.5%
Percent Of Total	1.6%	1.6%		1.5%	
HORIZON DRIVE	784,741	805,934	2.7%	872,872	8.3%
Percent Of Total	8.6%	8.1%		8.3%	
EAST MAIN STREET	175,568	197,595	12.5%	216,952	9.8%
Percent Of Total	1.9%	2.0%		2.1%	
METRO AREA	606,116	678,391	11.9%	738,075	8.8%
Percent Of Total	6.6%	6.8%		7.0%	
ORCHARD MESA (All Areas)	218,998	222,205	1.5%	235,468	6.0%
Percent Of Total	2.4%	2.2%		2.2%	
MESA MALL	2,233,486	2,349,971	5.2%	2,473,815	5.3%
Percent Of Total	24.5%	23.7%		23.5%	
HIGHWAY 6 & 50	200,260	224,400	12.1%	239,951	6.9%
Percent Of Total	2.2%	2.3%		2.3%	
OUTSIDE CITY LIMITS	675,912	758,240	12.2%	744,098	(1.9%)
Percent Of Total	7.4%	7.6%		7.1%	
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TOTAL	\$9,126,664	\$9,933,140	8.8%	\$10,521,184	5.9%
	100.0%	100.0%		100.0%	

NOTE: Represents an Accrual Basis, as collected by the vendors.

TABLE 5A
City of Grand Junction, Colorado

COMPARISON OF SELECTED GOVERNMENT MILL LEVIES

LEVY YEAR	COLL YEAR	CITY OF GRAND JUNCTION	SCHOOL DISTRICT #51	MESA COUNTY	COMBINED
1980	1981	12.000	47.440	22.330	81.770
1981	1982	12.000	47.440	17.330	76.770
1982	1983	12.000	48.580	16.140	76.720
1983	1984	10.000	49.560	16.140	75.700
1984	1985	8.000	52.110	17.640	77.750
1985	1986	8.000	57.850	19.640	85.490
1986	1987	8.000	57.390	19.640	85.030
1987	1988	5.550	36.960	14.205	56.715
1988	1989	6.100	41.881	19.502	67.483
1989	1990	8.620	56.807	28.357	93.784
1990	1991	8.967	56.030	30.138	95.135
1991	1992	8.071	55.246	27.958	91.275

PROPERTY TAX REVENUES, ALL TAXING ENTITIES WITHIN MESA COUNTY

LEVY YEAR	COLL YEAR	CITY OF GRAND JUNCTION		SCHOOL DISTRICT #51		MESA COUNTY		OTHER TAXING DISTRICTS		TOTAL
		% Total		% Total		% Total		% Total		
1980	1981	\$1,463,414	5.6%	\$14,151,643	54.4%	\$6,905,730	26.5%	\$3,504,451	13.5%	\$26,025,238
1981	1982	1,543,790	5.7%	15,573,220	57.6%	5,907,446	21.9%	3,994,861	14.8%	27,019,317
1982	1983	1,655,789	5.6%	17,341,312	58.4%	6,044,091	20.4%	4,650,543	15.7%	29,691,735
1983	1984	1,682,188	4.6%	20,596,112	56.2%	7,842,507	21.4%	6,542,940	17.8%	36,663,747
1984	1985	1,400,182	3.7%	22,337,412	59.5%	8,091,008	21.6%	5,691,972	15.2%	37,520,574
1985	1986	1,422,118	3.4%	24,787,014	60.1%	8,892,690	21.6%	6,145,286	14.9%	41,247,108
1986	1987	1,422,451	3.5%	24,059,607	59.9%	8,678,470	21.6%	5,991,915	14.9%	40,152,443
1987	1988	1,472,887	3.8%	22,484,722	58.1%	8,889,013	23.0%	5,865,943	15.2%	38,712,565
1988	1989	1,506,725	3.6%	23,462,204	55.3%	11,348,866	26.8%	6,102,937	14.4%	42,420,732
1989	1990	1,491,527	3.5%	23,106,120	54.6%	12,085,283	28.6%	5,616,461	13.3%	42,299,391
1990	1991	1,532,695	3.6%	22,697,812	53.0%	12,834,953	30.0%	5,726,507	13.4%	42,791,967
1991	1992	1,559,967	3.4%	25,060,469	54.3%	13,288,224	28.8%	6,235,615	13.5%	46,144,275

SOURCE: County Assessor's "Abstract Of Assessment and Summary of Taxes".

TABLE 5B
City of Grand Junction, Colorado

ASSESSED AND ESTIMATED ACTUAL ASSESSED VALUE OF TAXABLE PROPERTIES

LEVY YEAR	COLL YEAR	ASSESSED VALUATION	ESTIMATED ACTUAL VALUE	RATIO OF ASSESSED TO ESTIMATED ACTUAL VALUE		ACTUAL VALUE LEVEL
1980	1981	\$121,928,380	\$406,427,930	30%		1973
1981	1982	\$128,649,130	\$428,830,430	30%		1973
1982	1983	\$137,982,380	\$459,941,270	30%		1973
1983	1984	\$168,218,810	\$649,839,194	21% - 29%	(1)	1977
1984	1985	\$175,022,740	\$673,164,385	21% - 29%	(1)	1977
1985	1986	\$177,764,730	\$700,985,729	21% - 29%	(1)	1977
1986	1987	\$177,806,340	\$706,773,886	21% - 29%	(1)	1977
1987	1988	\$265,892,000	\$1,063,568,000	18% - 29%	(2)	1983
1988	1989	\$247,004,120	\$1,075,000,000	16% - 29%	(3)	1985
1989	1990	\$173,031,000	\$786,504,550	15% - 29%	(4)	1987
1990	1991	\$170,926,200	\$776,937,273	15% - 29%	(4)	1987-88
1991	1992	\$193,280,549	\$878,547,950	14.34% - 29%	(5)	1989-90

NOTES:

- (1) Residential property is assessed at 21% while other property is assessed at 29%.
- (2) Residential property is assessed at 18% while other property is assessed at 29%.
- (3) Residential property is assessed at 16% while other property is assessed at 29%.
- (4) Residential property is assessed at 15% while other property is assessed at 29%.
- (5) Residential property is assessed at 14.34% while other property is assessed at 29%.

SOURCE: Mesa County Assessor

TABLE 5C
City of Grand Junction, Colorado

TEN PRINCIPAL TAXPAYERS, PROPERTY TAXES

<u>TAXPAYER</u>	<u>TYPE OF BUSINESS</u>	<u>ASSESSED VALUATION OF PROPERTY</u>
Mountain States Telephone & Telegraph	Utility	\$8,970,000
Dillon Real Estate Co. (City Market)	Grocery Chain	\$4,449,223
Public Service Company of Colorado	Utility	\$4,064,900
Equitable Life Assurance Society	Shopping Center	\$3,962,989
Sundstrand Aviation	Manufacturer	\$2,923,850
Prudential (Hilton Hotel)	Hotel	\$1,566,464
Central Banks	Bank	\$1,508,081
Mesa Beverage Company (Pepsi)	Distributor	\$1,133,268
Grand Junction Daily Sentinel	Newspaper	\$1,100,947
Orange Coast Investments (Ramada Inn)	Hotel	\$999,466

NOTE: 1990 valuation for taxes due in 1991.

SOURCE: Mesa County Assessor

TABLE 6A
(page 1)
City of Grand Junction

TEN YEAR BUDGETED STAFFING HISTORY
Number of Full-Time Employees by Department, Division, and by Fund

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
<u>CITY ADMINISTRATION</u>										
BY DIVISION										
City Manager's Office	2.5	2.5	2.5	2.5	2.5	2.5	2.5	3.0	3.0	3.0
City Attorney's Office	2.5	1.5	1.5	1.5	1.5	1.5	2.5	3.0	3.0	3.0
Public Information	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Visitor/Convention Bureau	0.0	0.0	0.0	0.0	0.0	0.0	2.0	3.0	4.0	5.0
TOTAL	6.0	5.0	4.0	4.0	4.0	4.0	7.0	9.0	10.0	11.0
BY FUND										
100 General	6.0	5.0	4.0	4.0	4.0	4.0	5.0	6.0	6.0	6.0
102 VCB	0.0	0.0	0.0	0.0	0.0	0.0	2.0	3.0	4.0	5.0
TOTAL	6.0	5.0	4.0	4.0	4.0	4.0	7.0	9.0	10.0	11.0
<u>ADMINISTRATIVE SERVICES</u>										
BY DIVISION										
Administration	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Budget & Accounting	8.0	8.0	7.0	7.0	7.0	8.0	8.0	9.0	9.0	9.0
Collection Services	12.0	11.0	9.0	9.0	9.0	10.0	10.0	7.0	7.0	7.0
Personnel/Risk Management	4.0	4.0	3.0	2.5	4.5	4.5	5.0	6.0	6.0	6.0
Information Services	11.0	11.0	9.0	10.0	8.0	8.0	8.0	8.0	8.0	8.0
Stores / Print Shop	8.0	8.0	7.0	7.5	6.5	6.5	6.0	6.0	6.0	6.0
City Clerk	3.0	3.0	3.0	3.0	2.0	2.0	2.0	2.0	2.0	2.0
TOTAL	48.0	47.0	40.0	41.0	39.0	41.0	41.0	40.0	40.0	40.0
BY FUND										
100 General	25.0	25.0	20.0	20.0	22.5	23.5	22.5	22.0	22.0	22.0
301 Water	9.0	8.0	8.0	8.0	6.5	7.5	7.5	4.5	4.5	4.5
308 Parking	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	1.0	1.0
401 Information Services	11.0	11.0	9.0	10.0	8.0	8.0	8.0	8.0	8.0	8.0
403 Stores	3.0	3.0	3.0	3.0	2.0	2.0	3.0	3.0	3.0	3.0
404 Risk Management	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.5	1.5	1.5
TOTAL	48.0	47.0	40.0	41.0	39.0	41.0	41.0	40.0	40.0	40.0
<u>POLICE DEPARTMENT</u>										
BY DIVISION										
Administration	7.0	9.0	8.0	9.0	9.0	9.0	9.0	9.0	10.0	10.0
Services	17.0	15.0	14.0	16.0	18.0	18.0	19.0	19.0	19.0	19.0
Operations; Patrol	51.0	46.0	38.0	39.0	39.0	38.0	40.0	42.0	45.0	45.0
Operations; Investigation	13.0	13.0	10.0	12.0	13.0	13.0	13.0	13.0	13.0	13.0
Communications Center	16.0	16.0	13.0	13.0	16.0	16.0	16.0	16.0	19.0	19.0
TOTAL	104.0	99.0	83.0	89.0	95.0	94.0	97.0	99.0	106.0	106.0
Sworn										
Non-Sworn	71.0	65.0	55.0	60.0	64.0	63.0	65.0	67.0	70.0	70.0
TOTAL	33.0	34.0	28.0	29.0	31.0	31.0	32.0	32.0	36.0	36.0
TOTAL	104.0	99.0	83.0	89.0	95.0	94.0	97.0	99.0	106.0	106.0
BY FUND										
100 General	88.0	83.0	70.0	76.0	79.0	78.0	81.0	83.0	87.0	87.0
405 Communications Center	16.0	16.0	13.0	13.0	16.0	16.0	16.0	16.0	19.0	19.0
TOTAL	104.0	99.0	83.0	89.0	95.0	94.0	97.0	99.0	106.0	106.0
<u>FIRE DEPARTMENT</u>										
BY DIVISION										
Administration	2.0	2.0	2.0	3.0	3.0	3.0	3.0	3.0	4.0	4.0
Fire Suppression	63.0	60.0	52.0	52.0	52.0	52.0	52.0	54.0	55.0	55.0
EMS / HAZMAT	0.0	0.0	0.0	1.0	1.0	1.0	1.0	1.0	2.0	2.0
Fire Training	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Fire Prevention	0.0	2.0	2.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
TOTAL	66.0	65.0	57.0	60.0	60.0	60.0	60.0	62.0	65.0	65.0
Sworn										
Non-Sworn	65.0	64.0	56.0	58.0	58.0	58.0	58.0	60.0	62.0	62.0
TOTAL	1.0	1.0	1.0	2.0	2.0	2.0	2.0	2.0	3.0	3.0
TOTAL	66.0	65.0	57.0	60.0	60.0	60.0	60.0	62.0	65.0	65.0
BY FUND										
100 General	66.0	65.0	57.0	60.0	60.0	60.0	60.0	62.0	65.0	65.0

TABLE 6A
(page 2)
City of Grand Junction

TEN YEAR BUDGETED STAFFING HISTORY
Number of Full-Time Employees by Department, Division, and by Fund

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
PUBLIC WORKS & UTILITIES										
BY DIVISION										
Administration	4.5	4.5	4.5	4.5	4.5	4.3	4.3	4.0	4.0	4.0
Planning	10.0	9.0	7.0	6.0	5.0	0.0	0.0	0.0	0.0	0.0
Facilities & Equipment	10.0	7.0	7.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0
Streets & Traffic	39.5	34.5	28.5	29.5	28.5	26.7	26.7	26.3	27.3	27.3
Projects & Engineering	15.0	13.0	13.0	13.0	12.5	8.9	9.9	12.6	13.6	13.6
Water Services	24.0	23.0	21.0	22.0	23.5	24.9	24.9	28.6	28.6	29.1
Sanitation Services	17.0	17.0	15.0	15.0	16.0	16.4	16.4	16.4	16.4	16.9
Wastewater Treatment	31.0	31.0	28.0	27.0	29.0	31.8	30.8	31.1	33.1	34.1
TOTAL	151.0	139.0	124.0	125.0	127.0	121.0	121.0	127.0	131.0	133.0
BY FUND										
100 General	69.0	61.0	53.0	53.0	50.5	39.9	39.9	35.5	37.5	37.5
201 Sales Tax CIP	0.0	0.0	0.0	0.0	0.0	0.0	0.0	6.7	6.7	6.7
301 Water	24.0	23.0	21.0	22.0	23.5	24.9	24.9	28.6	28.6	29.1
302 Sanitation	17.0	17.0	15.0	15.0	16.0	16.4	16.4	16.4	16.4	16.9
308 Parking	0.0	0.0	0.0	0.0	0.0	0.0	1.0	1.1	1.1	1.1
402 Equipment	10.0	7.0	7.0	8.0	8.0	8.0	8.0	7.5	7.5	7.5
902 Sewer	31.0	31.0	28.0	27.0	29.0	31.8	30.8	31.1	33.1	34.1
TOTAL	151.0	139.0	124.0	125.0	127.0	121.0	121.0	126.9	130.9	132.9
COMMUNITY DEVELOPMENT										
BY DIVISION										
Administration	0.0	0.0	0.0	0.0	0.0	2.0	2.0	2.0	2.0	2.0
Planning	0.0	0.0	0.0	0.0	0.0	3.0	3.0	4.0	4.0	4.0
Code Enforcement	0.0	0.0	0.0	0.0	0.0	0.0	1.0	2.0	3.0	3.0
Development Projects	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
TOTAL	0.0	0.0	0.0	0.0	0.0	5.0	6.0	8.0	9.0	9.0
BY FUND										
100 General	0.0	0.0	0.0	0.0	0.0	5.0	6.0	8.0	9.0	9.0
PARKS & RECREATION										
BY DIVISION										
Administration	3.0	3.0	3.0	4.0	4.0	4.0	4.0	4.0	4.0	5.0
Parks; General	24.0	22.0	16.8	16.8	16.8	16.7	16.7	16.6	16.6	16.6
Parks; Two Rivers Conv.	6.0	6.0	4.0	4.0	4.0	4.0	4.0	5.0	5.0	5.0
Parks; Cemeteries	4.0	4.0	4.2	4.2	4.2	4.2	4.2	4.2	4.2	4.2
Recreation; General	2.5	2.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5
Recreation; Pools	0.5	0.5	0.5	0.5	0.5	0.6	0.6	0.7	0.7	0.7
Municipal Golf; LP	3.3	3.3	3.3	3.3	3.3	3.3	3.3	3.3	3.3	3.3
Municipal Golf; TR	3.7	3.7	3.7	3.7	3.7	3.7	3.7	3.7	3.7	3.7
TOTAL	47.0	45.0	37.0	38.0	38.0	38.0	38.0	39.0	39.0	40.0
BY FUND										
100 General	29.5	27.5	21.3	22.3	22.3	22.2	22.2	22.1	22.1	23.1
303 Two Rivers Convention	6.0	6.0	4.0	4.0	4.0	4.0	4.0	5.0	5.0	5.0
304 Swimming Pools	0.5	0.5	0.5	0.5	0.5	0.6	0.6	0.7	0.7	0.7
305 Lincoln Park Golf	3.3	3.3	3.3	3.3	3.3	3.3	3.3	3.3	3.3	3.3
306 Tiara Rado Golf	3.7	3.7	3.7	3.7	3.7	3.7	3.7	3.7	3.7	3.7
308 Cemeteries	4.0	4.0	4.2	4.2	4.2	4.2	4.2	4.2	4.2	4.2
TOTAL	47.0	45.0	37.0	38.0	38.0	38.0	38.0	39.1	39.1	40.1
*** TOTAL ***	422.0	400.0	345.0	357.0	363.0	363.0	370.0	384.0	400.0	404.0

TABLE 6A
(page 3)
City of Grand Junction

TEN YEAR BUDGETED STAFFING HISTORY
Number of Full-Time Employees by Department, Division, and by Fund

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
FUND SUMMARY										
100 General	283.5	266.5	225.3	235.3	238.3	232.6	236.6	238.6	248.6	249.6
102 Visitor/Convention	0.0	0.0	0.0	0.0	0.0	0.0	2.0	3.0	4.0	5.0
201 Sales & Use Tax CIP	0.0	0.0	0.0	0.0	0.0	0.0	0.0	6.7	6.7	6.7
301 Water	33.0	31.0	29.0	30.0	30.0	32.4	32.4	33.1	33.1	33.6
302 Sanitation	17.0	17.0	15.0	15.0	16.0	16.4	16.4	16.4	16.4	16.9
303 Two Rivers Convention	6.0	6.0	4.0	4.0	4.0	4.0	4.0	5.0	5.0	5.0
304 Swimming Pools	0.5	0.5	0.5	0.5	0.5	0.6	0.6	0.7	0.7	0.7
305 Lincoln Park Golf	3.3	3.3	3.3	3.3	3.3	3.3	3.3	3.3	3.3	3.3
306 Tiara Rado Golf	3.7	3.7	3.7	3.7	3.7	3.7	3.7	3.7	3.7	3.7
307 Cemeteries	4.0	4.0	4.2	4.2	4.2	4.2	4.2	4.2	4.2	4.2
308 Parking	0.0	0.0	0.0	0.0	0.0	0.0	1.0	2.1	2.1	2.1
401 Information Services	11.0	11.0	9.0	10.0	8.0	8.0	8.0	8.0	8.0	8.0
402 Equipment	10.0	7.0	7.0	8.0	8.0	8.0	8.0	7.5	7.5	7.5
403 Stores / Print Shop	3.0	3.0	3.0	3.0	2.0	2.0	3.0	3.0	3.0	3.0
404 Self Insurance	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.5	1.5	1.5
405 Communications Center	16.0	16.0	13.0	13.0	16.0	16.0	16.0	16.0	19.0	19.0
902 Sewer	31.0	31.0	28.0	27.0	29.0	31.8	30.8	31.1	33.1	34.1
	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----
*** TOTAL ***	422.0	400.0	345.0	357.0	363.0	363.0	370.0	384.0	400.0	404.0

TABLE 6B
CITY OF GRAND JUNCTION
1992 CLASSIFICATION & COMPENSATION SCHEDULE

BUDGETED POSITIONS			CLASSIFICATION	RANGE	ENTRY	INTER I	INTER II	INTER III	PROFICIENT
91	91R	92							
2	2	2	Convention Center Worker	5	\$1,341				\$1,542
1	1	1	Administrative Clerk I	6	\$1,375				\$1,581
2	3	3	Administrative Clerk II	10	\$1,517				\$1,745
0	0	1	VCB Services Clerk	10	\$1,517				\$1,745
12	12	12	Accounting Clerk	14	\$1,675				\$1,926
8	9	10	Administrative Secretary	14	\$1,675				\$1,926
8	8	8	Police Records Technician	14	\$1,675				\$1,926
1	1	1	Stores Clerk	14	\$1,675				\$1,926
2	2	2	Cemetery Groundskeeper	15	\$1,717				\$1,974
12	12	15	Public Safety Telecommunicator	16	\$1,760	\$1,848			\$2,024
0	0	0	Wastewater Treatment Plant Operator I	16	\$1,760				\$2,024
2	2	2	Computer Operator	18	\$1,849				\$2,126
1	1	1	Deputy City Clerk	18	\$1,849				\$2,126
1	1	1	Print Shop Operator	18	\$1,849	\$1,933			\$2,126
6	7	7	Senior Administrative Secretary	18	\$1,849				\$2,126
1	1	1	Cemetery Maintenance Worker	19	\$1,895				\$2,179
1	2	2	Golf Course Maintenance Worker	19	\$1,895				\$2,179
1	1	1	Parking Control Officer	19	\$1,895				\$2,179
1	1	1	Parking Meter Service Technician	19	\$1,895				\$2,179
4	4	4	Parks Maintenance Worker	19	\$1,895				\$2,179
21	21	22	Public Works Maintenance Worker	19	\$1,895				\$2,179
10	10	10	Sanitation Equipment Operator	19	\$1,895				\$2,179
0	0	1	Code Enforcement Officer	20	\$1,942				\$2,234
0	0	1	Community Services Officer	20	\$1,942				\$2,234
0	0	1	Engineering Aide	20	\$1,942				\$2,234
1	1	1	Evidence Custodian	20	\$1,942				\$2,234
1	1	1	PC Maintenance Technician	20	\$1,942				\$2,234
4	4	4	Forestry Maintenance Worker	21	\$1,991				\$2,290
1	1	1	Senior Meter Reader	21	\$1,991				\$2,290
3	3	3	Senior Sanitation Equipment Operator	21	\$1,991				\$2,290
2	2	2	Stationary Equipment Operator	21	\$1,991				\$2,290
2	2	2	Street Sweeper Operator	21	\$1,991				\$2,290
1	1	1	Utility Locator	21	\$1,991				\$2,290
3	3	3	Communications Shift Supervisor	22	\$2,133				\$2,347
1	1	1	Executive Secretary	22	\$2,041				\$2,347
0	1	0	Planning Technician I	22	\$2,041				\$2,347
5	4	4	Mechanic II	23	\$2,092				\$2,405
2	2	2	Parks Equipment Mechanic	23	\$2,092				\$2,405
5	5	5	Plant Mechanic	23	\$2,092				\$2,405
3	2	2	Senior Golf Course Maintenance Worker	23	\$2,092				\$2,405
5	5	5	Senior Parks Maintenance Worker	23	\$2,092				\$2,405
20	20	21	Senior Public Works Maintenance Worker	23	\$2,092				\$2,405
1	1	1	Budget Aide	24	\$2,144				\$2,466
2	2	2	Engineering Technician	24	\$2,144				\$2,466
1	1	1	Eng. Tech/Realty Specialist	24	\$2,144				\$2,466
1	1	1	Group Sales Manager, VCB	24	\$2,144				\$2,466
1	0	1	Planning Technician II	24	\$2,144				\$2,466
1	1	1	Police Crime Lab Technician	24	\$2,144				\$2,466
1	1	1	Police Technician	24	\$2,144				\$2,466
1	1	1	Wastewater Treatment Plant Operator III	24	\$2,144				\$2,466
21	21	15	Firefighter	25	\$2,022	\$2,123	\$2,249		\$2,527
					EMT-B --	25.27			

TABLE 6B
CONTINUED

BUDGETED POSITIONS			CLASSIFICATION	RANGE	ENTRY	INTER I	INTER II	INTER III	PROFICIENT
91	91R	92							
1	1	1	Cemetery Maintenance Crew Chief	27	\$2,309				\$2,655
1	1	1	Chef	27	\$2,309				\$2,655
0	1	1	City Auditor	27	\$2,309				\$2,655
1	1	1	Golf Course Maintenance Crew Chief	27	\$2,309				\$2,655
1	1	1	Senior Mechanic	27	\$2,309				\$2,655
2	2	2	Quality Control Laboratory Analyst	28	\$2,367				\$2,722
1	1	1	Senior Engineering Technician	28	\$2,367				\$2,722
1	1	1	Survey Technician	28	\$2,367				\$2,722
6	6	6	Wastewater Treatment Plant Operator IV	28	\$2,367				\$2,722
4	4	4	Water Treatment Plant Operator IV	28	\$2,367				\$2,722
12	12	12	Fire Engineer	29	\$2,536	\$2,726			\$2,790
			Fire Engineer/Paramedic		Paramedic -- + \$263				
5	5	12	Firefighter/Paramedic	29	\$2,232	\$2,372	\$2,511		\$2,790
46	46	49	Police Officer	29	\$2,300	\$2,415	\$2,536		\$2,790
1	1	0	Accountant	29	\$2,426				\$2,790
1	1	1	Administrative Analyst	30	\$2,486				\$2,859
2	2	3	Construction Inspector	30	\$2,486				\$2,859
1	1	1	Industrial Pre-Treatment Coordinator	30	\$2,486				\$2,859
1	1	1	Personnel Analyst	30	\$2,486				\$2,859
2	2	2	Planner I	30	\$2,486				\$2,859
2	2	2	Programmer Analyst	30	\$2,486				\$2,859
1	2	2	PC Programmer Specialist	30	\$2,486				\$2,859
1	1	1	Ass't Two Rivers Conv. Ctr Manager	31	\$2,549				\$2,931
1	1	1	Code Enforcement Officer	31	\$2,549				\$2,931
0	1	1	Equipment Maintenance Supervisor	31	\$2,549				\$2,931
2	2	2	Fire Prevention Officer	31	\$2,664	\$2,798			\$2,931
2	2	2	Parks Maintenance Supervisor	31	\$2,549				\$2,931
1	1	1	Police Records Administrator	31	\$2,549				\$2,931
5	5	5	Public Works Maintenance Supervisor	31	\$2,549				\$2,931
1	1	1	Sr. Buyer	31	\$2,549				\$2,931
1	1	1	Water Supply Supervisor	31	\$2,549				\$2,931
1	1	1	Criminalist	32	\$2,612				\$3,004
2	2	2	Quality Control Laboratory Chemist	32	\$2,612				\$3,004
1	1	1	Senior Survey Technician	32	\$2,612				\$3,004
1	1	1	City Clerk	33	\$2,678				\$3,079
0	0	1	Environmental Specialist	33	\$2,678				\$3,079
12	12	12	Fire Unit Supervisor	33	\$2,933	\$2,981	\$3,029		\$3,079
			Fire Unit Supervisor/Paramedic		Paramedic -- + \$263				
1	1	2	Senior Accountant	33	\$2,799				\$3,079
1	1	1	Wastewater Maintenance Supervisor	33	\$2,678				\$3,079
1	1	1	Planner II	34	\$2,744				\$3,156
1	1	1	Property Agent	34	\$2,744				\$3,156
1	1	1	Senior Construction Inspector	34	\$2,744				\$3,156
1	1	1	Technical Services Supervisor	34	\$2,744				\$3,156
1	1	1	Traffic Engineer	34	\$2,744				\$3,156
1	1	1	Collections Supervisor	37	\$2,956				\$3,399
1	1	1	Communications Center Manager	37	\$2,956				\$3,399
1	1	1	Convention Center Manager	37	\$2,956				\$3,399
1	1	1	Fleet Manager	37	\$2,956				\$3,399
1	1	1	Golf Course Superintendent	37	\$2,956				\$3,399
10	10	10	Police Sergeant	37	\$3,237				\$3,399
3	3	3	Public Works Superintendent	37	\$2,956				\$3,399
1	1	1	Purchasing Agent	37	\$2,956				\$3,399
1	1	1	Quality Control Laboratory Supt.	37	\$2,956				\$3,399
2	2	2	Recreation Superintendent	37	\$2,956				\$3,399
1	1	1	Risk Manager	37	\$2,956				\$3,399
1	1	1	Volunteer Coordinator	37	\$2,956				\$3,399
1	1	1	Assistant City Attorney	38	\$3,029				\$3,484
1	0	0	Development Engineer	38	\$3,029				\$3,484
2	3	3	Project Engineer	38	\$3,029				\$3,484

TABLE 6B
CONTINUED

BUDGETED POSITIONS			CLASSIFICATION	RANGE	ENTRY	INTER I	INTER II	INTER III	PROFICIE
91	91R	92							
1	1	1	Wastewater Services Superintendent	39	\$3,105				\$3,571
1	1	1	Water Supply/Treatment Superintendent	39	\$3,105				\$3,571
7	7	7	Administrative Fire Officer	41	\$3,573				\$3,752
6	6	6	Police Lieutenant	41	\$3,573				\$3,752
1	1	1	Utility Engineer	42	\$3,344				\$3,845
1	1	1	Comptroller	43	\$3,427				\$3,942
1	1	1	Information Services Manager	43	\$3,427				\$3,942
1	1	1	Parks Manager	43	\$3,427				\$3,942
1	0	0	Public Works Operations Manager	43	\$3,427				\$3,942
1	1	1	Personnel Manager	46	\$3,691				\$4,245
1	1	1	City Engineer	47	\$3,783				\$4,351
2	2	2	Police Captain	47	\$4,144				\$4,351
0	1	1	Public Works Manager	47	\$3,783				\$4,351
1	1	1	Utility Manager	47	\$3,783				\$4,351
1	1	1	Visitors and Convention Bureau Director	N/C					\$3,625
1	1	1	Asst. to the City Mgr.	N/C					\$3,667
1	1	1	Administrative Services Director	N/C					\$4,758
1	1	1	Community Development Director	N/C					\$4,583
1	1	1	Parks and Recreation Director	N/C					\$4,646
1	1	1	Fire Chief	N/C					\$5,017
1	1	1	City Attorney	N/C					\$5,333
1	1	1	Police Chief	N/C					\$4,792
1	1	1	Public Works and Utilities Director	N/C					\$5,075
1	1	1	City Manager	N/C					\$6,417
379	384	400							

01/03/92

TABLE 7

City of Grand Junction

GENERAL INFORMATION

Date of Incorporation: July 19, 1882
 Date Charter Adopted: September 14, 1909
 Form of Government: Council Manager
 Home Rule City

Area: 14.81 square miles

Mile of Streets - 1991

Paved 158.9 miles
 Unpaved 0.8 miles

Miles of Sewer Lines (201 System) - 1992

Storm 19 miles
 Sanitary 257 miles

Building Permits

YEAR	# Issued	\$ Value
1981	987	\$58,610,103
1982	1,077	\$44,052,964
1983	1,033	\$39,072,517
1984	799	\$17,979,421
1985	578	\$16,750,292
1986	584	\$7,574,695
1987	692	\$10,583,829
1988	659	\$14,904,510
1989	642	\$17,398,369
1990	607	\$21,592,141
1991	585	\$33,810,653

Police Protection

Number of Employees 99
 Vehicular Patrol Units 17

Fire Protection

Number of Employees 62
 Number of Stations 4

Recreation

Parks 287.7 Acres
 Swimming Pools 1 Indoor Pool, and 1 Outdoor
 w/ Water Slide
 Tennis Courts 8
 Shelters 6
 Baseball Stadium 1 Lighted
 Football Stadium 1 Lighted
 Softball Fields 4 Lighted

TABLE 7
City of Grand Junction

GENERAL INFORMATION

(Continued)

Recreation (continued)

Golf Courses	2 (One 9-Hole & 1 18-Hole)
Outdoor Basketball Courts	1 Lighted
Auditorium	1 (Lincoln Park Barn)
Older American Center	1

Education: School District No. 51

Type	Number	Enrollment	Pupil Ratio
Elementary	21	8,727	25
Middle	7	4,164	25
Secondary	5	4,733	25

		17,624	

City of Grand Junction Employees - 1991: 384

Elections:

Number of registered voters;	10,882
Percentage of registered voters in the last General Municipal Election:	15.58%

THIS PAGE HAS BEEN RESERVED FOR YOUR NOTES

GENERAL FUND: LONG RANGE FINANCIAL PROJECTION
12/23/91 (3:30 p.m.)
ten92-5a.ws/lp

General Fund - #100

	BUDGET						PROJECTED					
	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
OPERATING REVENUES:												
2.0% City Sales Tax	7,868,144	8,340,233	8,840,646	9,326,882	9,839,861	10,381,053	10,952,011	11,554,371	12,189,862	12,860,304	13,567,621	14,313,840
2.0% City Use Tax	444,305	545,455	567,273	589,964	613,562	638,105	663,629	690,174	717,781	746,492	776,352	807,406
Less: Vendors Fee	(166,000)	(176,000)	(186,560)	(197,799)	(208,678)	(220,156)	(232,264)	(245,039)	(258,516)	(272,734)	(287,735)	(303,560)
County Sales Tax	1,832,002	1,923,602	2,019,782	2,120,771	2,226,810	2,338,150	2,455,058	2,577,811	2,706,701	2,842,036	2,984,138	3,133,345
Current Property Tax	1,523,000	1,548,891	1,575,222	1,602,001	1,629,235	1,656,932	1,685,100	1,713,746	1,742,880	1,772,509	1,802,642	1,833,287
Other Taxes	2,418,817	2,386,687	2,476,526	2,493,337	2,511,640	2,531,400	2,552,584	2,575,163	2,599,107	2,624,392	2,650,993	2,678,889
Subtotal Taxes	13,920,268	14,568,867	15,292,889	15,935,155	16,612,429	17,325,484	18,076,117	18,866,226	19,697,816	20,573,000	21,494,011	22,463,207
Licenses & Permits	58,424	59,984	62,785	64,239	65,735	67,275	68,860	70,492	72,172	73,902	75,683	77,518
Intergovernmental	158,630	60,390	64,200	4,068	4,137	4,207	4,279	4,352	4,426	4,501	4,577	4,655
Charges For Services	1,406,072	1,549,205	1,490,017	1,540,418	1,600,254	1,662,483	1,727,202	1,794,509	1,864,508	1,937,307	2,013,019	2,091,758
Fines & Forfeits	197,000	178,500	185,840	189,203	192,630	196,125	199,688	203,321	207,024	210,801	214,652	218,580
Interfund Charges	489,005	590,979	614,229	632,656	651,636	671,185	691,320	712,060	733,422	755,424	778,087	801,430
Pooled Interest Income	830,000	700,000	720,000	578,058	548,511	515,600	479,689	441,221	400,735	358,874	316,400	274,209
Other Operating Revenues	1,124,174	262,611	77,994	77,788	78,146	78,518	78,905	79,307	79,726	80,161	80,614	81,084
TOTAL OPERATING REVENUE	18,183,573	17,970,536	18,507,954	19,021,585	19,753,478	20,520,878	21,326,059	22,171,487	23,059,828	23,993,970	24,977,044	26,012,441
OPERATING EXPENDITURES:												
-Personnel	11,108,587	11,871,142	12,710,471	13,218,890	13,747,645	14,297,551	14,869,453	15,464,231	16,082,801	16,726,113	17,395,157	18,090,964
-Nonpersonnel Operating	4,864,217	4,987,469	5,074,854	5,277,848	5,488,962	5,708,521	5,936,861	6,174,336	6,421,309	6,678,162	6,945,288	7,223,100
-Operating Capital	364,205	260,775	254,950	265,148	275,754	286,784	298,255	310,186	322,593	335,497	348,917	362,873
TOTAL OPERATING EXPENSE	16,337,009	17,119,386	18,040,275	18,761,886	19,512,361	20,292,856	21,104,570	21,948,753	22,826,703	23,739,771	24,689,362	25,676,937
NET OPERATING VARIANCE	1,846,564	851,150	467,679	259,699	241,117	228,022	221,489	222,734	233,125	254,199	287,682	335,504
OTHER SOURCES / (USES):												
Contingency	(34,308)	(351,000)	(365,000)	(375,238)	(390,247)	(405,857)	(422,091)	(438,975)	(456,534)	(474,795)	(493,787)	(513,539)
Oper. Subsidy; Two Rivers	(135,190)	(209,516)	(217,136)	(225,822)	(234,855)	(244,249)	(254,019)	(264,179)	(274,747)	(285,736)	(297,166)	(309,053)
Oper. Subsidy; Pools	(550,834)	(28,766)	(32,641)	(32,651)	(32,603)	(32,492)	(32,313)	(32,060)	(31,728)	(31,310)	(30,799)	(30,188)
Other Oper. X-fers-Out	0	0	0	0	0	0	0	0	0	0	0	0
Debt Proceeds/X-fers In	3,661,171	0	0	0	0	0	0	0	0	0	0	0
3/4% Sales & Use Tax, Net	3,116,078	3,330,769	3,526,606	3,717,430	3,918,623	4,130,750	4,354,406	4,590,221	4,838,857	5,101,014	5,377,429	5,668,880
Capital Uses	(8,483,102)	(4,939,205)	(3,526,606)	(3,217,430)	(3,918,623)	(4,130,750)	(4,354,406)	(4,590,221)	(4,838,857)	(5,101,014)	(5,377,429)	(5,668,880)
Subtotal	(2,426,185)	(2,197,718)	(614,777)	(633,711)	(657,705)	(682,598)	(708,423)	(735,214)	(763,009)	(791,841)	(821,752)	(852,780)
CHANGE IN WORKING CAPITAL	(579,621)	(1,346,568)	(147,098)	(374,012)	(416,589)	(454,576)	(486,934)	(512,480)	(529,884)	(537,643)	(534,070)	(517,276)
Adjustment												
BEGINNING SOURCES AVAILABLE	9,390,473	8,810,852	7,464,284	7,317,186	6,943,174	6,526,585	6,072,009	5,585,075	5,072,595	4,542,710	4,005,068	3,470,997
ENDING SOURCES AVAILABLE	8,810,852	7,464,284	7,317,186	6,943,174	6,526,585	6,072,009	5,585,075	5,072,595	4,542,710	4,005,068	3,470,997	2,953,722
MINIMUM WORKING CAPITAL	2,553,455	2,603,650	2,603,650	2,603,650	2,603,650	2,603,650	2,603,650	2,603,650	2,603,650	2,603,650	2,603,650	2,603,650
VARIANCE FROM M.W.C.	6,257,397	4,860,634	4,713,536	4,339,524	3,922,935	3,468,359	2,981,425	2,468,945	1,939,060	1,401,418	867,347	350,072

Note: Minimum Working Capital equals 15% of (Total Operating Expenditures + Two Rivers Subsidy + Pools Subsidy) for 1997

VISITOR & CONVENTION BUREAU, FUND #102
LONG-RANGE FINANCIAL PROJECTIONS
February 11, 1992

Visitor & Convention Bureau Fund - #102

	1991	BUDGETED 1992	1993	1994	1995	1996	1997	PROJECTED 1998	1999	2000	2001	2002
REVENUE SOURCES												
OPERATING REVENUES												
Taxes	\$398,000	\$423,000	\$440,000	\$466,410	\$494,405	\$524,081	\$555,537	\$588,882	\$624,228	\$661,695	\$701,411	\$743,512
Charges For Services	5,868	6,550	6,600	6,864	7,139	7,424	7,721	8,030	8,351	8,685	9,033	9,394
Interest Income	17,500	12,000	12,000	11,827	9,285	7,393	6,285	6,125	7,087	9,365	13,176	18,761
Other	300	0	0	0	0	0	0	0	0	0	0	0
Total: Operating Revenue	\$421,668	\$441,550	\$458,600	\$485,101	\$510,828	\$538,897	\$569,543	\$603,037	\$639,666	\$679,746	\$723,620	\$771,667
OTHER SOURCES												
Transfer-in, General Fund	\$166,000	\$176,000	\$186,560	\$196,821	\$207,646	\$219,066	\$231,115	\$243,826	\$257,237	\$271,385	\$286,311	\$302,058
Other	0	0	0	0	0	0	0	0	0	0	0	0
Total: Other Sources	\$166,000	\$176,000	\$186,560	\$196,821	\$207,646	\$219,066	\$231,115	\$243,826	\$257,237	\$271,385	\$286,311	\$302,058
TOTAL REVENUE SOURCES	\$587,668	\$617,550	\$645,160	\$681,922	\$718,474	\$757,964	\$800,658	\$846,863	\$896,903	\$951,131	\$1,009,931	\$1,073,725
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====
EXPENDITURES												
OPERATING EXPENDITURES												
Personnel Expense	\$102,981	\$157,661	\$178,989	\$184,722	\$192,946	\$201,614	\$210,568	\$219,970	\$229,845	\$240,223	\$251,135	\$262,613
Regular Operating	187,262	194,607	206,473	214,732	223,321	232,254	241,544	251,206	261,254	271,704	282,573	293,875
Contractual Services	268,063	248,987	269,825	280,618	291,843	303,516	315,657	328,283	341,415	355,071	369,274	384,045
Donations	0	25,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000
Operating Capital	37,922	6,825	6,760	7,030	7,312	7,604	7,908	8,225	8,554	8,896	9,252	9,622
Total: Operating Expense	\$596,228	\$633,080	\$689,047	\$714,102	\$742,422	\$771,989	\$802,678	\$834,684	\$868,068	\$902,895	\$939,233	\$977,155
OTHER USE OF FUNDS												
Contingency	\$0	\$25,000	\$27,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Major Capital	0	0	0	0	0	0	0	0	0	0	0	0
Total: Other Uses	\$0	\$25,000	\$27,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$596,228	\$658,080	\$716,047	\$714,102	\$742,422	\$771,989	\$802,678	\$834,684	\$868,068	\$902,895	\$939,233	\$977,155
	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====	=====
VARIANCE; UNDER (OVER)	(\$8,560)	(\$40,530)	(\$70,887)	(\$32,180)	(\$23,948)	(\$14,025)	(\$2,020)	\$12,180	\$28,836	\$48,236	\$70,698	\$96,570
BEGINNING FUND BALANCE	269,684	261,124	220,594	149,707	117,527	93,579	79,554	77,535	89,714	118,550	166,786	237,484
ENDING FUND BALANCE	261,124	220,594	149,707	117,527	93,579	79,554	77,535	89,714	118,550	166,786	237,484	334,054
MINIMUM WORKING CAPITAL	89,434	94,962	94,962	94,962	94,962	94,962	94,962	94,962	94,962	94,962	94,962	94,962
VARIANCE; UNDER (OVER) MWC	171,690	125,632	54,745	22,565	(1,383)	(15,408)	(17,427)	(5,248)	23,588	71,824	142,522	239,092

Note: The Minimum Working Capital = 15% of Operating Expenditures for 1992

DOWNTOWN DEVELOPMENT AUTHORITY (Funds 103 & 109)
LONG-RANGE FINANCIAL PROJECTIONS
February 25, 1992

Downtown Development Authority - Fund #'s 103 & 109

	1991	BUDGETED 1992	1993	1994	1995	1996	1997	PROJECTED 1998	1999	2000	2001	2002
DDA OPERATIONS; FUND #103												
REVENUE												
Property Taxes (net)	\$64,250	\$72,250	\$73,474	\$76,413	\$79,469	\$82,648	\$85,954	\$89,392	\$92,968	\$96,687	\$100,554	\$104,576
Specific Ownership Tax	6,500	6,500	6,760	7,030	7,312	7,604	7,908	8,225	8,554	8,896	9,252	9,622
Licenses & Permits	101	200	200	200	200	200	200	200	200	200	200	200
Special Project	74,000	32,000	32,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Charges For Services	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest Income	5,000	5,000	5,000	(221)	(489)	(1,113)	(1,516)	(1,600)	(1,256)	(365)	1,204	1,107
Other	9,870	5,850	5,850	12,728	6,323	6,574	6,835	7,107	7,389	7,682	7,988	8,305
Subtotal: Operating Revenue	\$169,721	\$131,800	\$133,284	\$146,151	\$142,816	\$145,914	\$149,381	\$153,323	\$157,854	\$163,099	\$169,197	\$173,810
Transfer-In, Fund 109	\$14,500	\$15,000	\$15,000	\$9,265	\$13,025	\$17,865	\$23,790	\$30,845	\$39,066	\$48,486	\$27,659	\$24,965
TOTAL REVENUE SOURCES	\$184,221	\$146,800	\$148,284	\$155,415	\$155,840	\$163,779	\$173,171	\$184,169	\$196,920	\$211,585	\$196,856	\$198,775
EXPENDITURES												
Personnel Expense	\$83,657	\$91,651	\$97,068	\$99,896	\$104,068	\$108,429	\$112,960	\$117,690	\$122,631	\$127,793	\$133,188	\$138,826
Non-personnel Operating	30,483	31,555	32,817	34,130	35,495	36,915	38,391	39,927	41,524	43,185	44,912	46,709
Special Projects	92,115	37,376	32,424	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Operating Capital	0	1,000	1,040	1,082	1,125	1,170	1,217	1,265	1,316	1,369	1,423	1,480
TOTAL EXPENDITURES	\$206,255	\$161,582	\$163,349	\$175,107	\$180,687	\$186,514	\$192,567	\$198,882	\$205,471	\$212,347	\$219,523	\$227,015
NECESSARY OPER. REDUCTION				(\$16,298)	(\$16,950)	(\$17,628)	(\$18,333)	(\$19,066)	(\$19,829)	(\$20,622)	(\$21,447)	(\$22,305)
VARIANCE; UNDER (OVER)	(\$22,034)	(\$14,782)	(\$15,065)	(\$3,394)	(\$7,898)	(\$5,107)	(\$1,063)	\$4,352	\$11,277	\$19,860	(\$1,220)	(\$5,935)
BEGINNING SOURCES	49,088	27,054	12,272	(2,793)	(6,187)	(14,084)	(19,192)	(20,255)	(15,903)	(4,625)	15,235	14,014
ENDING SOURCES	27,054	12,272	(2,793)	(6,187)	(14,084)	(19,192)	(20,255)	(15,903)	(4,625)	15,235	14,014	8,079
MINIMUM WORKING CAPITAL	10,313	8,079	8,079	8,079	8,079	8,079	8,079	8,079	8,079	8,079	8,079	8,079
VARIANCE; UNDER (OVER) MWC	16,741	4,193	(10,872)	(14,266)	(22,164)	(27,271)	(28,334)	(23,982)	(12,704)	7,156	5,935	0

Note: The Minimum Working Capital = 15% of Operating Expenditures for 1992

DDA TAX INCREMENT (TIF); SPECIAL REVENUE FUND #109

REVENUE												
Property Taxes (net)	\$170,069	\$180,200	\$183,260	\$190,590	\$198,214	\$206,143	\$214,388	\$222,964	\$231,882	\$241,158	\$250,804	\$260,836
Specific Ownership Taxes	13,000	13,000	13,221	13,750	14,300	14,872	15,467	16,085	16,729	17,398	18,094	18,818
Interest Income	14,500	15,000	15,000	9,265	13,025	17,865	23,790	30,845	39,066	48,486	27,659	24,965
TOTAL REVENUE	\$197,569	\$208,200	\$211,481	\$213,605	\$225,538	\$238,880	\$253,645	\$269,894	\$287,677	\$307,041	\$296,557	\$304,619
EXPENDITURES												
Miscellaneous Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfer-Out; Fund 103	14,500	15,000	15,000	9,265	13,025	17,865	23,790	30,845	39,066	48,486	27,659	24,965
Transfer-Out; Fund 711	131,361	167,057	161,995	156,745	151,240	146,020	140,545	134,995	129,370	522,185	303,000	303,000
TOTAL EXPENDITURES	\$145,861	\$182,057	\$176,995	\$166,010	\$164,265	\$163,885	\$164,335	\$165,840	\$168,436	\$570,671	\$330,659	\$327,965
VARIANCE; UNDER (OVER)	\$51,708	\$26,143	\$34,486	\$47,595	\$61,274	\$74,994	\$89,310	\$104,054	\$119,241	(\$263,629)	(\$34,102)	(\$23,346)
BEGINNING SOURCES	4,936	56,644	82,787	117,273	164,868	226,142	301,136	390,446	494,501	613,742	350,112	316,010
ENDING SOURCES	56,644	82,787	117,273	164,868	226,142	301,136	390,446	494,501	613,742	350,112	316,010	292,664

Downtown Development Authority - Fund #'s 203 & 711

328

SOURCE OF FUNDS

[illegible]DEBT BALANCE[illegible]

WATER FUND FINANCIAL SUMMARY

Public Works-Utilities

Prepared by: Greg Trainor

Water Fund - #301

	BUDGET			PROJECTED								
	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
PROJ. RATE INCREASE	0%	0.00%	4.500%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%
REVENUES(Affected by Rates)	\$3,274,425	\$3,271,290	\$3,418,498	\$3,572,330	\$3,733,085	\$3,901,074	\$4,076,623	\$4,260,071	\$4,451,774	\$4,652,104	\$4,861,448	\$5,080,213
REVENUES(Not Affected by Rates)	\$487,159	\$501,219	\$506,231	\$511,294	\$516,406	\$521,571	\$526,786	\$532,054	\$537,375	\$542,748	\$548,176	\$553,658
OTHER REVENUES(Tap Fees,etc)	\$73,998	\$73,233	\$73,965	\$74,705	\$75,452	\$76,207	\$76,969	\$77,738	\$78,516	\$79,301	\$80,094	\$80,895
EXPENSES	\$2,582,984	\$2,626,617	\$2,744,815	\$2,868,331	\$2,997,406	\$3,132,290	\$3,273,243	\$3,420,539	\$3,574,463	\$3,735,314	\$3,903,403	\$3,903,403
NET REVENUE	\$1,252,598	\$1,219,125	\$1,253,880	\$1,289,998	\$1,327,537	\$1,366,562	\$1,407,135	\$1,449,324	\$1,493,201	\$1,538,839	\$1,586,315	\$1,811,363
DEBT SERVICE	\$942,538	\$935,082	\$977,537	\$976,887	\$970,812	\$940,106	\$937,087	\$934,487	\$935,912	\$931,357	\$713,902	\$713,902
CAPITAL PROCEEDS	\$0	\$0	\$0	\$0	\$0	\$0	\$7,000,000	\$0	\$0	\$0	\$0	\$0
CAPITAL OUTLAY	\$391,870	\$449,200	\$710,525	\$695,451	\$725,155	\$730,190	\$7,502,100	\$485,104	\$509,260	\$534,622	\$561,254	\$746,216
SURPLUS/DEFICIT	(\$81,810)	(\$165,157)	(\$434,182)	(\$382,340)	(\$368,430)	(\$303,734)	(\$32,052)	\$29,733	\$48,029	\$72,860	\$311,159	\$351,245
BEGINNING BALANCE	\$1,775,469	\$1,866,659	\$1,826,502	\$1,502,313	\$1,208,450	\$906,383	\$650,257	\$667,043	\$751,822	\$863,039	\$1,009,835	\$1,425,353
BALANCE BEFORE INTEREST	\$1,693,659	\$1,701,502	\$1,392,320	\$1,119,973	\$840,021	\$602,648	\$618,205	\$696,777	\$799,851	\$935,899	\$1,320,994	\$1,776,598
INTEREST EARNED	\$173,000	\$125,000	\$109,993	\$88,478	\$66,362	\$47,609	\$48,838	\$55,045	\$63,188	\$73,936	\$104,359	\$140,351
END OF YEAR BALANCE (DEFICIT)	\$1,866,659	\$1,826,502	\$1,502,313	\$1,208,450	\$906,383	\$650,257	\$667,043	\$751,822	\$863,039	\$1,009,835	\$1,425,353	\$1,916,949
MINIMUM FUND BALANCE	\$881,381	\$534,255	\$534,255	\$534,255	\$534,255	\$534,255	\$534,255	\$534,255	\$534,255	\$534,255	\$534,255	\$534,255
RATIO:Current Revenue/Current Expenses	111.60%	109.43%	108.39%	108.50%	108.76%	109.77%	110.50%	111.30%	112.02%	112.90%	119.42%	125.06%
RATIO: Total Revenue/Total Expenses	102.33%	99.00%	92.69%	93.53%	93.56%	94.67%	100.14%	101.75%	102.22%	102.82%	108.02%	109.17%

SUMMARY OF CAPITAL OUTLAY AND PROJECTS

WATER SUPPLY	\$82,500	\$64,400	\$62,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
WATER TREATMENT	\$23,143	\$77,000	\$0	\$26,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
WATER DISTRIBUTION	\$286,227	\$307,800	\$648,525	\$667,451	\$723,155	\$728,190	\$7,500,100	\$483,104	\$507,260	\$532,622	\$559,254	\$744,216
TOTAL	\$391,870	\$449,200	\$710,525	\$695,451	\$725,155	\$730,190	\$7,502,100	\$485,104	\$509,260	\$534,622	\$561,254	\$746,216

Sanitation Fund - #302

	-ACTUAL-	-ACTUAL-	BUDGET	-ACTUAL-	-ACTUAL-	-ACTUAL-	-ACTUAL-	PROJECTED				
	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001
PROJ. RATE INCREASE(Residential)	10.13%	4.48%	7.14%	4.67%	5.10%	4.84%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%
PROJ. RATE INCREASE(Commercial)	0.00%	4.48%	7.00%	4.50%	4.50%	4.50%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%
REVENUE(Residential)	671,602	699,690	749,648	784,656	824,674	864,588	897,010	930,648	965,547	1,001,755	1,039,321	1,078,296
REVENUE(COMMERCIAL)	549,493	577,851	624,484	659,111	695,659	734,233	769,385	806,219	844,817	885,262	927,644	972,055
REVENUE(Other)	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	1,221,095	1,277,541	1,374,131	1,443,768	1,520,333	1,598,821	1,666,395	1,736,867	1,810,364	1,887,018	1,966,965	2,050,351
PERSONNEL	543,271	584,804	647,797	686,178	713,625	742,170	771,857	802,731	834,840	868,234	902,963	939,082
OPERATING	9,467	14,309	14,915	15,512	16,132	16,777	17,448	18,146	18,872	19,627	20,412	21,229
OTHER	296,913	377,623	377,270	392,361	408,055	424,377	441,353	459,007	477,367	496,462	516,320	536,973
PROF/CONT	214,629	239,071	254,737	264,926	275,524	286,544	298,006	309,927	322,324	335,217	348,625	362,570
INTEREST	120,861	127,953	132,780	138,091	143,615	149,359	155,334	161,547	168,009	174,729	181,719	188,987
TOTAL EXPENSES	1,185,142	1,343,760	1,427,499	1,497,068	1,556,951	1,619,229	1,683,998	1,751,358	1,821,412	1,894,269	1,970,039	2,048,841
NET OPERATING SURPLUS (DEFICIENCY)	35,953	(66,219)	(53,368)	(53,300)	(36,618)	(20,408)	(17,603)	(14,491)	(11,048)	(7,251)	(3,074)	1,510
DEBT SERVICE	0	0	0	0	0	0	0	0	0	0	0	0
CAPITAL OUTLAY AND PROJECTS	9,057	13,326	26,950	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500
NET SURPLUS (DEFICIT)	26,896	-79,545	-80,318	-58,800	-42,118	-25,908	-23,103	-19,991	-16,548	-12,751	-8,574	-3,990
FUNDS AVAIL. AT BEGINNING OF YEAR	379,721	433,313	381,716	325,209	287,455	264,719	257,677	253,105	251,530	253,546	259,817	271,091
BALANCE BEFORE INTEREST	406,617	353,768	301,399	266,409	245,337	238,811	234,574	233,114	234,982	240,794	251,243	267,101
INTEREST	26,696	27,948	23,810	21,046	19,382	18,866	18,531	18,416	18,564	19,023	19,848	21,101
END OF YEAR BALANCE(DEFICIT)	433,313	381,716	325,209	287,455	264,719	257,677	253,105	251,530	253,546	259,817	271,091	288,202
Minumum Fund Balance	296,285	335,940	214,125	224,560	233,543	233,543	233,543	233,543	233,543	233,543	233,543	233,543
RATIO:Current Revenues/Current Expenses	105.29%	97.15%	97.93%	97.85%	98.89%	99.90%	100.06%	100.22%	100.41%	100.62%	100.85%	101.10%
RATIO:Total Revenue/Total Expenses	104.49%	96.20%	96.11%	97.49%	98.54%	99.57%	99.73%	99.91%	100.11%	100.33%	100.57%	100.83%
SUMMARY OF CAPITAL OUTLAY AND PROJECTS												
1. PC's	3,299	489	0									
2. Waste Study	0											
3. Backup device												
4. Dumpsters	5,758	5,416	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500
5. Radios		1,831										
6. Steam Cleaner		1,888	1,000									
7. Shops		3,702	20,450									
		0	0	0	0	0	0	0	0	0	0	0
TOTAL	9,057	13,326	26,950	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500

Swimming Pools Fund - #304

SWIMMING POOLS FUND #304: LONG-RANGE FINANCIAL PROJECTION
November 22, 1991
pools-1.ws

	BUDGET		PROJECTED				PROJECTED					
	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
LINCOLN PARK POOL:												
Operating Revenue	207,069	224,275	233,222	243,717	254,684	266,145	278,122	290,637	303,716	317,383	331,665	346,590
Operating Expense	246,301	190,609	203,000	211,178	219,686	228,538	237,746	247,325	257,291	267,658	278,444	289,665
Operating Variance	(39,232)	33,666	30,222	32,539	34,998	37,607	40,376	43,312	46,425	49,725	53,221	56,926
Other Revenue												
General Fund X-fer	503,579	(33,666)	(30,222)	(32,539)	(34,998)	(37,607)	(40,376)	(43,312)	(46,425)	(49,725)	(53,221)	(56,926)
Parkland Expansion X-fer	0	0	0	350,000	0	0	0	0	0	0	0	0
CIP Fund X-fer	0	65,000	0	0	0	0	0	0	0	0	0	0
Capital Proceeds	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal	503,579	31,334	(30,222)	317,461	(34,998)	(37,607)	(40,376)	(43,312)	(46,425)	(49,725)	(53,221)	(56,926)
Other Expenditures												
Bond Principal Pmts.	705,000	0	0	0	0	0	0	0	0	0	0	0
Major Capital	15,000	65,000	0	350,000	0	0	0	0	0	0	0	0
Subtotal	720,000	65,000	0	350,000	0	0	0	0	0	0	0	0
TOTAL LINCOLN PARK REVENUE	710,648	255,609	203,000	561,178	219,686	228,538	237,746	247,325	257,291	267,658	278,444	289,665
TOTAL LINCOLN PARK EXPENSE	966,301	255,609	203,000	561,178	219,686	228,538	237,746	247,325	257,291	267,658	278,444	289,665
VARIANCE OVER/(UNDER)	(255,653)	0	0	0	0	0	0	0	0	0	0	0
ORCHARD MESA POOL:												
Operating Revenue	68,199	75,982	79,144	82,705	86,427	90,316	94,381	98,628	103,066	107,704	112,551	117,616
Operating Expense	192,708	200,846	204,870	213,085	221,629	230,516	239,759	249,373	259,372	269,773	280,591	291,843
Operating Variance	(124,509)	(124,864)	(125,726)	(130,379)	(135,202)	(140,199)	(145,378)	(150,745)	(156,306)	(162,069)	(168,040)	(174,227)
Other Revenue												
Mesa County Share; Oper.	62,255	62,432	62,863	65,190	67,601	70,100	72,689	75,372	78,153	81,034	84,020	87,114
General Fund Oper. X-fer	62,255	62,432	62,863	65,190	67,601	70,100	72,689	75,372	78,153	81,034	84,020	87,114
Parkland Expansion X-fer	0	0	0	0	0	0	0	0	0	0	0	0
(1) Capital Revenue; Mesa Cnt	0	0	15,000	27,500	0	0	0	0	0	0	0	0
(1) Capital X-Fer; CIP Fund	0	0	15,000	27,500	0	0	0	0	0	0	0	0
Subtotal	124,509	124,864	155,726	185,379	135,202	140,199	145,378	150,745	156,306	162,069	168,040	174,227
Major Capital	0	0	30,000	55,000	0	0	0	0	0	0	0	0
TOTAL ORCHARD MESA REVENUE	192,708	200,846	234,870	268,085	221,629	230,516	239,759	249,373	259,372	269,773	280,591	291,843
TOTAL ORCHARD MESA EXPENSE	192,708	200,846	234,870	268,085	221,629	230,516	239,759	249,373	259,372	269,773	280,591	291,843
VARIANCE OVER/(UNDER)	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL OPERATING VARIANCE	(163,741)	(91,198)	(95,504)	(97,841)	(100,204)	(102,592)	(105,002)	(107,433)	(109,881)	(112,344)	(114,819)	(117,302)
NET GENERAL FUND SUBSIDY	565,834	28,766	32,641	32,651	32,603	32,492	32,313	32,060	31,728	31,310	30,799	30,188
TOTAL SOURCES	903,356	456,455	437,870	829,263	441,315	459,053	477,504	496,698	516,663	537,431	559,035	581,507
TOTAL USES	1,159,009	456,455	437,870	829,263	441,315	459,053	477,504	496,698	516,663	537,431	559,035	581,507
CHANGE IN WORKING CAPITAL	(255,653)	0	0	0	0	0	0	0	0	0	0	0
BEGINNING FUNDS AVAILABLE	275,226	19,573	19,573	19,573	19,573	19,573	19,573	19,573	19,573	19,573	19,573	19,573
ENDING FUNDS AVAILABLE	19,573	19,573	19,573	19,573	19,573	19,573	19,573	19,573	19,573	19,573	19,573	19,573
(2)MINIMUM WORKING CAPITAL	21,950	19,573	19,573	19,573	19,573	19,573	19,573	19,573	19,573	19,573	19,573	19,573
VARIANCE FROM M.W.C.	(2,377)	0	0	0	0	0	0	0	0	0	0	0

Notes: (1) Capital Expenditures for the Orchard Mesa Pool are expected to be funded 50/50 between the City and Mesa County.

LINCOLN PARK GOLF COURSE, FUND #305: LONG-RANGE FINANCIAL PROJECTION *Lincoln Park Golf Course Fund - #305*

February 28, 1991

lpgolf-1.ws

	BUDGET						PROJECTED					
	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
REVENUES:												
Charges For Services												
-Concessions	4,000	4,200	4,368	4,565	4,770	4,985	5,209	5,443	5,688	5,944	6,212	6,491
-Season Tickets	111,982	117,799	122,511	128,024	133,785	139,805	146,097	152,671	159,541	166,721	174,223	182,063
-Green Fees	149,227	157,150	163,436	170,791	178,476	186,508	194,900	203,671	212,836	222,414	232,422	242,881
-Tournaments	6,220	7,700	8,008	8,368	8,745	9,138	9,550	9,979	10,428	10,898	11,388	11,901
-Driving Range	2,800	2,900	3,016	3,152	3,294	3,442	3,597	3,758	3,928	4,104	4,289	4,482
-Group Lessons	0	0	0	0	0	0	0	0	0	0	0	0
-Golf Carts	2,300	2,600	2,704	2,826	2,953	3,086	3,225	3,370	3,521	3,680	3,845	4,018
-Merchandise Commissions	3,100	3,400	3,536	3,695	3,861	4,035	4,217	4,406	4,605	4,812	5,029	5,255
Subtotal	279,629	295,749	307,579	321,420	335,884	350,999	366,794	383,299	400,548	418,573	437,408	457,092
Pooled Interest Income	7,000	5,000	5,000	6,681	6,110	4,926	3,888	3,021	2,355	1,921	1,755	3,642
SUBTOTAL: OPERATING REVENUE	286,629	300,749	312,579	328,101	341,994	355,925	370,682	386,321	402,903	420,494	439,163	460,734
Transfer-In Golf Course Exp.	22,424	71,315	22,115	22,115	22,115	22,115	22,115	22,115	22,115	22,115	0	0
Capital Proceeds	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	309,053	372,064	334,694	350,216	364,109	378,040	392,797	408,436	425,018	442,609	439,163	460,734
EXPENDITURES:												
Personnel	139,348	156,355	164,717	171,306	178,158	185,284	192,696	200,403	208,420	216,756	225,427	234,444
Nonpersonnel Operating	77,914	84,855	88,247	91,777	95,448	99,266	103,237	107,366	111,661	116,127	120,772	125,603
Interfund Charges	7,415	15,037	15,629	16,405	17,100	17,796	18,534	19,316	20,145	21,025	21,958	23,037
Debt Service	44,230	44,230	44,230	44,230	44,230	44,230	44,230	44,230	44,230	44,230	0	0
Operating Capital	9,539	28,240	10,317	10,730	11,159	11,605	12,069	12,552	13,054	13,576	14,120	14,684
SUBTOTAL: OPERATING EXPENSE	278,446	328,717	323,140	334,447	346,094	358,182	370,766	383,868	397,510	411,715	382,276	397,768
MAJOR CAPITAL EXPENSE	22,424	22,280	15,300	23,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000
TOTAL EXPENDITURES	300,870	350,997	338,440	357,447	379,094	391,182	403,766	416,868	430,510	444,715	415,276	430,768
OPERATING VARIANCE												
	8,183	(27,968)	(10,561)	(6,346)	(4,100)	(2,257)	(84)	2,453	5,394	8,779	56,887	62,966
TOTAL REVENUE	309,053	372,064	334,694	350,216	364,109	378,040	392,797	408,436	425,018	442,609	439,163	460,734
TOTAL EXPENDITURES	300,870	350,997	338,440	357,447	379,094	391,182	403,766	416,868	430,510	444,715	415,276	430,768
NET VARIANCE OVER/(UNDER)	8,183	21,067	(3,746)	(7,231)	(14,985)	(13,142)	(10,969)	(8,432)	(5,491)	(2,106)	23,887	29,966
BEGINNING FUNDS AVAILABLE	59,069	67,252	88,319	84,573	77,342	62,356	49,214	38,245	29,814	24,322	22,217	46,104
ENDING FUNDS AVAILABLE	67,252	88,319	84,573	77,342	62,356	49,214	38,245	29,814	24,322	22,217	46,104	76,070
MINIMUM WORKING CAPITAL	13,922	16,436	16,436	16,436	16,436	16,436	16,436	16,436	16,436	16,436	16,436	16,436
VARIANCE FROM M.W.C.	53,330	71,883	68,137	60,906	45,920	32,779	21,810	13,378	7,886	5,781	29,668	59,634
GOLF COURSE EXPANSION FUND												
BEGINNING BALANCE	142,742	106,243	87,634	120,225	161,394	210,058	266,980	332,988	408,983	495,947	594,942	781,537
REVENUE	98,219	105,000	107,000	115,578	123,073	131,331	140,417	150,405	161,372	173,405	186,594	206,919
TRANSFERS-OUT	(134,718)	(123,609)	(74,409)	(74,409)	(74,409)	(74,409)	(74,409)	(74,409)	(74,409)	(74,409)	0	0
ENDING BALANCE	106,243	87,634	120,225	161,394	210,058	266,980	332,988	408,983	495,947	594,942	781,537	988,456

TIARA RADO GOLF COURSE, FUND #306: LONG-RANGE FINANCIAL PROJECTION
February 28, 1992
trgolf-1.ws

Tiara Rado Golf Course Fund - #306

	BUDGET		PROJECTED									
	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
REVENUES:												
Charges For Services												
-Concessions	6,500	12,000	12,480	13,042	13,628	14,242	14,883	15,552	16,252	16,984	17,748	18,546
-Season Tickets	132,681	137,975	143,494	149,951	156,699	163,750	171,119	178,820	186,867	195,276	204,063	213,246
-Green Fees	229,367	248,230	258,159	269,776	281,916	294,602	307,859	321,713	336,190	351,319	367,128	383,649
-Tournaments	7,300	7,900	8,216	8,586	8,972	9,376	9,798	10,239	10,699	11,181	11,684	12,210
-Driving Range	0	0	0	0	0	0	0	0	0	0	0	0
-Group Lessons	0	0	0	0	0	0	0	0	0	0	0	0
-Golf Carts	6,100	6,400	6,656	6,956	7,269	7,596	7,937	8,295	8,668	9,058	9,466	9,891
-Merchandise Commissions	1,000	3,900	4,056	4,239	4,429	4,629	4,837	5,055	5,282	5,520	5,768	6,028
Subtotal	382,948	416,405	433,061	452,549	472,913	494,195	516,433	539,673	563,958	589,336	615,856	643,570
Pooled Interest Income	7,000	7,000	7,000	10,611	10,170	8,116	6,327	4,849	3,730	3,026	2,795	7,236
SUBTOTAL: OPERATING REVENUE	389,948	423,405	440,061	463,160	483,083	502,310	522,761	544,522	567,688	592,362	618,652	650,806
Transfer-In Golf Course Exp.	112,294	52,294	52,294	52,294	52,294	52,294	52,294	52,294	52,294	52,294	0	0
Capital Proceeds	531,080	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	1,033,322	475,699	492,355	515,454	535,377	554,604	575,055	596,816	619,982	644,656	618,652	650,806
EXPENDITURES:												
Personnel	162,910	189,805	199,254	207,224	215,513	224,134	233,099	242,423	252,120	262,205	272,693	283,601
Nonpersonnel Operating	122,963	132,950	139,037	144,598	150,382	156,398	162,654	169,160	175,926	182,963	190,282	197,893
Interfund Charges	9,749	21,170	22,003	23,158	24,154	25,116	26,138	27,226	28,384	29,618	30,933	32,540
Debt Service	51,719	104,588	104,588	104,588	104,588	104,588	104,588	104,588	104,588	104,588	0	0
Operating Capital	5,760	32,240	6,230	6,479	6,738	7,008	7,288	7,580	7,883	8,198	8,526	8,867
SUBTOTAL: OPERATING EXPENSE	353,101	480,753	471,112	486,048	501,376	517,243	533,767	550,977	568,901	587,572	602,433	622,901
MAJOR CAPITAL EXPENSE	883,577	54,350	54,500	35,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
TOTAL EXPENDITURES	1,236,678	535,103	525,612	521,048	561,376	577,243	593,767	610,977	628,901	647,572	662,433	682,901
OPERATING VARIANCE	36,847	(57,348)	(31,051)	(22,888)	(18,293)	(14,933)	(11,006)	(6,455)	(1,213)	4,790	116,218	127,905
TOTAL REVENUE	1,033,322	475,699	492,355	515,454	535,377	554,604	575,055	596,816	619,982	644,656	618,652	650,806
TOTAL EXPENDITURES	1,236,678	535,103	525,612	521,048	561,376	577,243	593,767	610,977	628,901	647,572	662,433	682,901
NET VARIANCE OVER/(UNDER)	(203,356)	(59,404)	(33,257)	(5,594)	(25,999)	(22,639)	(18,712)	(14,161)	(8,919)	(2,916)	56,218	67,905
BEGINNING FUNDS AVAILABLE	430,340	226,984	167,580	134,323	128,729	102,730	80,091	61,379	47,218	38,299	35,383	91,601
ENDING FUNDS AVAILABLE	226,984	167,580	134,323	128,729	102,730	80,091	61,379	47,218	38,299	35,383	91,601	159,506
MINIMUM WORKING CAPITAL	17,655	24,038	24,038	24,038	24,038	24,038	24,038	24,038	24,038	24,038	24,038	24,038
VARIANCE FROM M.W.C.	209,329	143,542	110,285	104,691	78,692	56,054	37,341	23,181	14,262	11,345	67,563	135,469
GOLF COURSE EXPANSION FUND												
BEGINNING BALANCE	142,742	106,243	87,634	120,225	161,394	210,058	266,980	332,988	408,983	495,947	594,942	781,537
REVENUE	98,219	105,000	107,000	115,578	123,073	131,331	140,417	150,405	161,372	173,405	186,594	206,919
TRANSFERS-OUT	(134,718)	(123,609)	(74,409)	(74,409)	(74,409)	(74,409)	(74,409)	(74,409)	(74,409)	(74,409)	0	0
ENDING BALANCE	106,243	87,634	120,225	161,394	210,058	266,980	332,988	408,983	495,947	594,942	781,537	988,456

Joint Sewer Fund - #902

YEAR	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
PROJ.RATE INCREASE	0.00%	0.00%	6.50%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
REVENUE-CURRENT(Less Interest)	\$3,329,817	\$3,329,817	\$3,606,541	\$3,814,567	\$4,034,591	\$4,267,306	\$4,513,444	\$4,773,780	\$5,049,131	\$5,340,365	\$5,648,398	\$5,974,197
REVENUE(Other)	\$496,256	\$333,770	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
LESS OPERATING EXPENDITURES	\$2,573,839	\$2,797,217	\$2,943,216	\$3,060,944	\$3,183,382	\$3,310,718	\$3,543,146	\$3,684,872	\$3,832,267	\$3,985,558	\$4,144,980	\$4,310,779
NET OPERATING REVENUE	\$1,252,234	\$866,370	\$913,326	\$1,003,622	\$1,101,209	\$1,206,589	\$1,220,298	\$1,338,908	\$1,466,864	\$1,604,808	\$1,753,418	\$1,913,418
INTEREST INCOME	\$394,000	\$403,671	\$354,949	\$299,659	\$218,771	\$204,361	\$190,058	\$173,484	\$162,435	\$158,596	\$162,765	\$172,268
NET REVENUE	\$1,646,234	\$1,270,041	\$1,268,275	\$1,303,282	\$1,319,979	\$1,410,950	\$1,410,357	\$1,512,391	\$1,629,299	\$1,763,403	\$1,916,182	\$2,085,686
LESS DEBT SERVICE	\$936,881	\$942,531	\$920,531	\$923,031	\$897,938	\$972,500	\$969,688	\$969,250	\$960,750	\$959,625	\$1,035,000	\$1,022,000
LESS CAPITAL OUTLAY	\$622,261	\$707,534	\$1,047,613	\$1,404,157	\$604,439	\$619,500	\$650,475	\$682,999	\$717,149	\$751,006	\$760,889	\$777,640
SURPLUS (DEFICIT)	\$87,092	(\$380,024)	(\$699,869)	(\$1,023,906)	(\$182,398)	(\$181,050)	(\$209,806)	(\$139,857)	(\$48,600)	\$52,773	\$120,293	\$286,046
BEGINNING BALANCE	\$4,085,958	\$4,873,050	\$4,493,026	\$3,793,157	\$2,769,250	\$2,586,853	\$2,405,803	\$2,195,996	\$2,056,139	\$2,007,540	\$2,060,312	\$2,180,606
ENDING BALANCE	\$4,173,050	\$4,493,026	\$3,793,157	\$2,769,250	\$2,586,853	\$2,405,803	\$2,195,996	\$2,056,139	\$2,007,540	\$2,060,312	\$2,180,606	\$2,466,651
NOTES:												
CURRENT RATIO: Revenue/Expenses	106.07%	99.83%	102.53%	103.27%	104.22%	104.40%	104.23%	106.30%	108.73%	111.20%	112.19%	115.26%
TOTAL RATIO: Revenue/Expenses	102.11%	91.45%	85.75%	81.00%	96.11%	96.31%	95.94%	97.38%	99.12%	100.93%	102.02%	104.68%
Bond Covenant Revenue Requirement	\$3,698,096	\$3,928,254	\$4,047,853	\$4,168,582	\$4,260,908	\$4,477,718	\$4,706,772	\$4,847,972	\$4,985,167	\$5,137,108	\$5,386,980	\$5,537,179
Bond Covenant Revenue Coverage Ratio	1.14	1.04	1.04	1.05	1.06	1.05	1.05	1.07	1.10	1.12	1.13	1.16
EQUITY SECTION												
End of Year Balance	\$4,173,050	\$4,493,026	\$3,793,157	\$2,769,250	\$2,586,853	\$2,405,803	\$2,195,996	\$2,056,139	\$2,007,540	\$2,060,312	\$2,180,606	\$2,466,651
Less Reserves for Debt Service		\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000
Less Reserves for Collection Capital		-\$31,564	-\$433	\$33,038	\$17,940	\$23,855	\$18,020	-\$213	\$5,791	\$260	\$799	\$1,338
Less Reserves for Backbone Capital		\$1,034,740	\$614,928	-\$152,485	-\$60,217	\$75,725	\$205,315	\$328,013	\$484,455	\$633,530	\$766,651	\$883,021
Less reserves for M.W.C.	\$1,097,100	\$373,975	\$386,375	\$386,375	\$386,375	\$386,375	\$386,375	\$386,375	\$386,375	\$386,375	\$386,375	\$386,375
Unallocated Fund Balance		\$2,415,875	\$2,092,287	\$1,802,323	\$1,542,755	\$1,219,848	\$886,287	\$641,965	\$430,919	\$340,148	\$326,781	\$495,918
RESERVES SECTION												
Reserves for Collection Capital (905)	\$69,860	-\$32,302	-\$31,564	-\$433	\$33,038	\$17,940	\$23,855	\$18,020	-\$213	\$5,791	\$260	\$799
Revenues Allocated to Collections	\$297,779	\$280,738	\$314,131	\$319,471	\$324,902	\$362,915	\$369,015	\$375,359	\$419,277	\$426,404	\$426,404	\$426,404
Collections Capital Expended	\$399,941	\$280,000	\$283,000	\$286,000	\$340,000	\$357,000	\$374,850	\$393,592	\$413,273	\$431,935	\$425,865	\$425,865
Ending Reserve	-\$32,302	-\$31,564	-\$433	\$33,038	\$17,940	\$23,855	\$18,020	-\$213	\$5,791	\$260	\$799	\$1,338
Reserves for Backbone Capital (904)	\$886,870	\$1,153,986	\$1,034,740	\$614,928	-\$152,485	-\$60,217	\$75,725	\$205,315	\$328,013	\$484,455	\$633,530	\$766,651
Revenues Allocated to Backbone	\$489,436	\$308,288	\$344,801	\$350,744	\$356,707	\$398,442	\$405,215	\$412,104	\$460,319	\$468,145	\$468,145	\$468,145
Backbone Capital Expended	\$222,320	\$427,534	\$764,613	\$1,118,157	\$264,439	\$262,500	\$275,625	\$289,406	\$303,877	\$319,070	\$335,024	\$351,775
Ending Reserve	\$1,153,986	\$1,034,740	\$614,928	-\$152,485	-\$60,217	\$75,725	\$205,315	\$328,013	\$484,455	\$633,530	\$766,651	\$883,021

Equipment Fund - #402

EQUIPMENT FUND SUMMARY

	PROPOSED BUDGET 1992	1993	1994	1995	1996	1997	1998	1999	2000	2001
OPERATING REVENUE										
CHARGES TO OTHER FUNDS										
EQUIPMENT RENTALS	748,526	774,627	806,412	839,468	873,847	909,601	946,785	985,457	1,025,675	1,067,502
EQUIPMENT FUEL CHARGES	145,000	152,102	157,666	163,453	169,471	175,730	182,239	189,008	196,049	203,371
CHARGES TO OTHER GOVT UNITS	76,400	81,901	84,897	88,013	91,253	94,624	98,129	101,774	105,565	109,507
OTHER CHARGES	0	0	0	0	0	0	0	0	0	0
OPERATING INCOME	969,926	1,008,630	1,048,975	1,090,934	1,134,571	1,179,954	1,227,152	1,276,238	1,327,288	1,380,379
OPERATING EXPENSES										
PERSONNEL SERVICES	301,960	314,038	326,600	339,664	353,250	367,381	382,076	397,359	413,253	429,783
OPERATING EXPENSES	346,961	360,830	375,263	390,274	405,885	422,120	439,005	456,565	474,828	493,821
FUEL PURCHASES	205,772	214,003	222,563	231,466	240,724	250,353	260,367	270,782	281,613	292,878
OUTSIDE SERVICES	105,537	109,758	114,149	118,715	123,463	128,402	133,538	138,879	144,435	150,212
OPERATING CAPITAL	25,725	10,000	10,400	10,816	11,249	11,699	12,167	12,653	13,159	13,686
OPERATING EXPENSE	985,955	1,008,630	1,048,975	1,090,934	1,134,571	1,179,954	1,227,152	1,276,238	1,327,288	1,380,379
OPERATING INCOME (LOSS)	(16,029)	0	0	0	0	0	0	0	0	0
EQUIPMENT REPLACEMENT INCOME										
INTEREST INCOME @7.00%	102,858	90,874	78,334	71,440	69,680	76,634	75,706	75,867	83,801	82,907
EQUIPMENT ACCRUALS	644,356	694,908	706,892	719,432	726,326	728,086	721,132	722,060	721,899	713,965
SALE OF EQUIPMENT	54,767	92,599	66,928	76,609	57,802	55,500	75,000	55,500	55,500	75,000
TOTAL REPLACEMENT INCOME	801,981	878,380	852,153	867,480	853,808	860,220	871,838	853,427	861,200	871,872
EQUIPMENT PURCHASES (EXPENSE)	730,230	1,234,648	892,370	1,021,448	770,695	740,000	1,000,000	740,000	740,000	1,000,000
NET REPLACEMENT	71,751	(356,268)	(40,217)	(153,968)	83,113	120,220	(128,162)	113,427	121,200	(128,128)
NET FUND INCOME (LOSS)	55,722	(356,268)	(40,217)	(153,968)	83,113	120,220	(128,162)	113,427	121,200	(128,128)
END OF YEAR BALANCE	1,568,066	1,211,797	1,171,581	1,017,613	1,100,725	1,220,945	1,092,782	1,206,209	1,327,409	1,199,281

Information Services Fund - #401

DATA PROCESSING FUND, #401
TEN YEAR PROJECTION
February 28, 1992
is10yr.spd

	1991	BUDGET 1992	1993	1994	1995	1996	PROJECTED 1997	1998	1999	2000	2001	2002
OPERATING REVENUES												
City Data Processing Charge	467,731	482,216	506,327	541,770	574,276	602,990	633,139	664,796	698,036	732,938	769,585	808,064
Pooled Interest Earnings	3,000	3,000	3,000	8,696	2,656	2,581	3,046	4,134	5,941	8,573	4,438	8,867
Telephone Revenue	70,817	73,650	76,596	77,362	78,136	78,917	79,706	80,503	81,308	84,561	87,943	91,461
Other Income	477	0	0	0	0	0	0	0	0	0	0	0
TOTAL OPERATING REVENUES	542,025	558,866	585,923	627,828	655,067	684,488	715,891	749,434	785,286	826,071	861,966	908,391
OPERATING EXPENSES												
ADMINISTRATION												
Salaries	54,346	47,304	50,136	52,141	54,227	56,396	58,652	60,998	63,438	65,976	68,615	71,359
Benefits	13,695	10,817	11,802	12,274	12,765	13,276	13,807	14,359	14,933	15,531	16,152	16,798
Operating Expenses	25,399	22,804	23,175	24,102	25,066	26,069	27,111	28,196	29,324	30,497	31,717	32,985
Subtotal Administration	93,440	80,925	85,113	88,518	92,058	95,741	99,570	103,553	107,695	112,003	116,483	121,142
PROGRAMMING												
Salaries	124,282	137,232	145,488	151,308	157,360	163,654	170,200	177,008	184,089	191,452	199,110	207,075
Benefits	37,779	37,704	40,821	42,454	44,152	45,918	47,755	49,665	51,652	53,718	55,866	58,101
Operating Expenses	8,000	2,500	2,600	2,704	2,812	2,925	3,042	3,163	3,290	3,421	3,558	3,701
Subtotal Programming	170,061	177,436	188,909	196,465	204,324	212,497	220,997	229,837	239,030	248,591	258,535	268,876
OPERATIONS												
Salaries	75,636	78,516	82,512	85,812	89,245	92,815	96,527	100,388	104,404	108,580	112,923	117,440
Benefits	16,491	18,772	20,330	21,143	21,989	22,868	23,783	24,735	25,724	26,753	27,823	28,936
Operating Expenses	66,325	57,197	59,335	61,708	64,177	66,744	69,414	72,190	75,078	78,081	81,204	84,452
PC Replacement Program	0	61,050	61,050	61,050	61,050	61,050	61,050	61,050	61,050	61,050	61,050	61,050
Maintenance Contracts	6,600	7,000	30,000	31,200	32,448	33,746	35,096	36,500	37,960	39,478	41,057	42,699
Subtotal Operations	165,052	222,535	253,227	260,914	268,909	277,223	285,870	294,863	304,215	313,942	324,057	334,578
TELEPHONE												
Telephone Fees	51,800	53,980	56,140	58,386	60,721	63,150	65,676	68,303	71,035	73,876	76,831	79,905
TOTAL OPERATING EXPENSES	480,353	534,876	583,389	604,283	626,012	648,610	672,113	696,555	721,975	748,412	775,907	804,501
OPERATING INCOME (LOSS)	61,672	23,990	2,534	23,545	29,056	35,878	43,778	52,878	63,310	77,659	86,059	103,890
MAJOR CAPITAL EXPENDITURES												
Computer Replacement	0	0	0	70,000	0	0	0	0	0	100,000	0	0
Software Replacement	0	0	0	30,000	10,000	10,000	10,000	10,000	10,000	30,000	10,000	10,000
Network Replacements	0	0	0	0	20,000	20,000	20,000	20,000	20,000	0	20,000	20,000
Telephone Replacement	0	95,000	0	0	0	0	0	0	0	0	0	145,901
TOTAL MAJOR CAPITAL	0	95,000	0	100,000	30,000	30,000	30,000	30,000	30,000	130,000	30,000	175,901
CHANGE IN WORKING CAPITAL	61,672	(71,010)	2,534	(76,455)	(944)	5,878	13,778	22,878	33,310	(52,341)	56,059	(72,011)
BEGINNING FUND BALANCE	116,877	178,549	107,539	110,073	33,618	32,674	38,551	52,330	75,208	108,518	56,177	112,236
ENDING FUND BALANCE	178,549	107,539	110,073	33,618	32,674	38,551	52,330	75,208	108,518	56,177	112,236	40,225
MINIMUM WORKING CAPITAL	24,018	26,744	29,169	30,214	31,301	32,431	33,606	34,828	36,099	37,421	38,795	40,225
VARIANCE FROM M.W.C.	154,531	80,795	80,904	3,404	1,373	6,121	18,724	40,380	72,420	18,757	73,441	0

Note: Minimum Working Capital = 5.0% of Operating Expenditures

Stores Fund - #403

	1991	BUDGET 1992	1993	1994	1995	1996	1997	PROJECTED 1998	1999	2000	2001	2002
REVENUES												
CHARGES - CITY	\$323,862	\$300,000	\$312,000	\$324,480	\$337,459	\$350,958	\$364,996	\$379,596	\$394,780	\$410,571	\$426,994	\$444,073
CHARGES - OTHER	\$10,673	\$10,000	\$10,100	\$10,201	\$10,303	\$10,406	\$10,510	\$10,615	\$10,721	\$10,829	\$10,937	\$11,046
OVERHEAD	\$73,664	\$84,444	\$79,444	\$82,622	\$85,927	\$89,364	\$92,938	\$96,656	\$100,522	\$104,543	\$108,725	\$113,074
SUB-TOTAL	\$408,199	\$394,444	\$401,544	\$417,303	\$433,689	\$450,727	\$468,444	\$486,867	\$506,023	\$525,942	\$546,655	\$568,193
OP REV - PRINTING												
CHARGES - CITY	\$46,669	\$45,000	\$46,800	\$48,672	\$50,619	\$52,644	\$54,749	\$56,939	\$59,217	\$61,586	\$64,049	\$66,611
CHARGES - OUTSIDE	\$9,815	\$9,000	\$9,270	\$9,548	\$9,835	\$10,130	\$10,433	\$10,746	\$11,069	\$11,401	\$11,743	\$12,095
COPY CHARGES	\$18,903	\$19,000	\$19,760	\$20,550	\$21,372	\$22,227	\$23,116	\$24,041	\$25,003	\$26,003	\$27,043	\$28,125
SUB-TOTAL	\$75,387	\$73,000	\$75,830	\$78,771	\$81,826	\$85,001	\$88,299	\$91,727	\$95,288	\$98,989	\$102,835	\$106,831
TOTAL OP REV	\$483,586	\$467,444	\$477,374	\$496,073	\$515,515	\$535,728	\$556,743	\$578,594	\$601,311	\$624,932	\$649,490	\$675,024
OP EXP - STORES												
PERS SERV	\$53,081	\$60,728	\$63,157	\$65,683	\$68,311	\$71,043	\$73,885	\$76,840	\$79,914	\$83,110	\$86,435	\$89,892
OP EXP	\$280	\$668	\$695	\$723	\$751	\$781	\$813	\$845	\$879	\$914	\$951	\$989
OTHER	\$7,295	\$8,636	\$8,981	\$9,341	\$9,714	\$10,103	\$10,507	\$10,927	\$11,364	\$11,819	\$12,292	\$12,783
CONT FEES	\$9,466	\$10,014	\$5,000	\$5,200	\$5,408	\$5,624	\$5,849	\$6,083	\$6,327	\$6,580	\$6,843	\$7,117
COGS	\$337,786	\$307,540	\$319,842	\$332,635	\$345,941	\$359,778	\$374,169	\$389,136	\$404,702	\$420,890	\$437,725	\$455,234
OP CAP	\$2,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
DEP EXP	\$4,860	\$4,860	\$4,860	\$4,860	\$4,860	\$4,860	\$4,860	\$4,860	\$4,860	\$4,860	\$4,860	\$4,860
SUB-TOTAL	\$415,168	\$392,446	\$402,535	\$418,442	\$434,985	\$452,190	\$470,083	\$488,692	\$508,046	\$528,173	\$549,106	\$570,875
OP EXP - PRINT												
PERS SERV	\$28,942	\$32,596	\$33,900	\$35,256	\$36,666	\$38,133	\$39,658	\$41,244	\$42,894	\$44,610	\$46,394	\$48,250
OP EXP	\$6,774	\$7,037	\$7,318	\$7,611	\$7,916	\$8,232	\$8,562	\$8,904	\$9,260	\$9,631	\$10,016	\$10,416
OTHER	\$411	\$304	\$316	\$329	\$342	\$356	\$370	\$385	\$400	\$416	\$433	\$450
COGS	\$25,187	\$20,139	\$20,945	\$21,782	\$22,654	\$23,560	\$24,502	\$25,482	\$26,502	\$27,562	\$28,664	\$29,811
CONT FEES	\$4,903	\$3,200	\$3,328	\$3,461	\$3,600	\$3,744	\$3,893	\$4,049	\$4,211	\$4,379	\$4,555	\$4,737
INT EXP	\$1,254	\$1,304	\$1,356	\$1,411	\$1,467	\$1,526	\$1,587	\$1,650	\$1,716	\$1,785	\$1,856	\$1,930
OP CAP	\$1,350	\$11,675	\$2,000	\$2,000	\$12,000	\$2,400	\$2,400	\$12,000	\$2,800	\$2,800	\$12,500	\$3,000
MAJOR CAP	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUB-TOTAL	\$68,821	\$76,255	\$69,163	\$71,850	\$84,644	\$77,950	\$80,972	\$93,715	\$87,783	\$91,182	\$104,418	\$98,594
TOTAL OP EXP	\$483,989	\$468,701	\$471,698	\$490,292	\$519,629	\$530,140	\$551,055	\$582,407	\$595,829	\$619,355	\$653,523	\$669,470
TOTAL OP REV	\$483,586	\$467,444	\$477,374	\$496,073	\$515,515	\$535,728	\$556,743	\$578,594	\$601,311	\$624,932	\$649,490	\$675,024
TOTAL OP EXP	\$483,989	\$468,701	\$471,698	\$490,292	\$519,629	\$530,140	\$551,055	\$582,407	\$595,829	\$619,355	\$653,523	\$669,470
VARIANCE	(\$403)	(\$1,257)	\$5,676	\$5,781	(\$4,114)	\$5,588	\$5,688	(\$3,813)	\$5,483	\$5,576	(\$4,033)	\$5,554

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Stores Fund - #403

	1991	BUDGET 1992	1993	1994	1995	1996	1997	PROJECTED 1998	1999	2000	2001	2002
REVENUES												
CHARGES - CITY	\$323,862	\$300,000	\$312,000	\$324,480	\$337,459	\$350,958	\$364,996	\$379,596	\$394,780	\$410,571	\$426,994	\$444,073
CHARGES - OTHER	\$10,673	\$10,000	\$10,100	\$10,201	\$10,303	\$10,406	\$10,510	\$10,615	\$10,721	\$10,829	\$10,937	\$11,046
OVERHEAD	\$73,664	\$84,444	\$79,444	\$82,622	\$85,927	\$89,364	\$92,938	\$96,656	\$100,522	\$104,543	\$108,725	\$113,074
SUB-TOTAL	\$408,199	\$394,444	\$401,544	\$417,303	\$433,689	\$450,727	\$468,444	\$486,867	\$506,023	\$525,942	\$546,655	\$568,193
OP REV - PRINTING												
CHARGES - CITY	\$46,669	\$45,000	\$46,800	\$48,672	\$50,619	\$52,644	\$54,749	\$56,939	\$59,217	\$61,586	\$64,049	\$66,611
CHARGES - OUTSIDE	\$9,815	\$9,000	\$9,270	\$9,548	\$9,835	\$10,130	\$10,433	\$10,746	\$11,069	\$11,401	\$11,743	\$12,095
COPY CHARGES	\$18,903	\$19,000	\$19,760	\$20,550	\$21,372	\$22,227	\$23,116	\$24,041	\$25,003	\$26,003	\$27,043	\$28,125
SUB-TOTAL	\$75,387	\$73,000	\$75,830	\$78,771	\$81,826	\$85,001	\$88,299	\$91,727	\$95,288	\$98,989	\$102,835	\$106,831
TOTAL OP REV	\$483,586	\$467,444	\$477,374	\$496,073	\$515,515	\$535,728	\$556,743	\$578,594	\$601,311	\$624,932	\$649,490	\$675,024
OP EXP - STORES												
PERS SERV	\$53,081	\$60,728	\$63,157	\$65,683	\$68,311	\$71,043	\$73,885	\$76,840	\$79,914	\$83,110	\$86,435	\$89,892
OP EXP	\$280	\$668	\$695	\$723	\$751	\$781	\$813	\$845	\$879	\$914	\$951	\$989
OTHER	\$7,295	\$8,636	\$8,981	\$9,341	\$9,714	\$10,103	\$10,507	\$10,927	\$11,364	\$11,819	\$12,292	\$12,783
CONT FEES	\$9,466	\$10,014	\$5,000	\$5,200	\$5,408	\$5,624	\$5,849	\$6,083	\$6,327	\$6,580	\$6,843	\$7,117
COGS	\$337,786	\$307,540	\$319,842	\$332,635	\$345,941	\$359,778	\$374,169	\$389,136	\$404,702	\$420,890	\$437,725	\$455,234
OP CAP	\$2,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
DEP EXP	\$4,860	\$4,860	\$4,860	\$4,860	\$4,860	\$4,860	\$4,860	\$4,860	\$4,860	\$4,860	\$4,860	\$4,860
SUB-TOTAL	\$415,168	\$392,446	\$402,535	\$418,442	\$434,985	\$452,190	\$470,083	\$488,692	\$508,046	\$528,173	\$549,106	\$570,875
OP EXP - PRINT												
PERS SERV	\$28,942	\$32,596	\$33,900	\$35,256	\$36,666	\$38,133	\$39,658	\$41,244	\$42,894	\$44,610	\$46,394	\$48,250
OP EXP	\$6,774	\$7,037	\$7,318	\$7,611	\$7,916	\$8,232	\$8,562	\$8,904	\$9,260	\$9,631	\$10,016	\$10,416
OTHER	\$411	\$304	\$316	\$329	\$342	\$356	\$370	\$385	\$400	\$416	\$433	\$450
COGS	\$25,187	\$20,139	\$20,945	\$21,782	\$22,654	\$23,560	\$24,502	\$25,482	\$26,502	\$27,562	\$28,664	\$29,811
CONT FEES	\$4,903	\$3,200	\$3,328	\$3,461	\$3,600	\$3,744	\$3,893	\$4,049	\$4,211	\$4,379	\$4,555	\$4,737
INT EXP	\$1,254	\$1,304	\$1,356	\$1,411	\$1,467	\$1,526	\$1,587	\$1,650	\$1,716	\$1,785	\$1,856	\$1,930
OP CAP	\$1,350	\$11,675	\$2,000	\$2,000	\$12,000	\$2,400	\$2,400	\$12,000	\$2,800	\$2,800	\$12,500	\$3,000
MAJOR CAP	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUB-TOTAL	\$68,821	\$76,255	\$69,163	\$71,850	\$84,644	\$77,950	\$80,972	\$93,715	\$87,783	\$91,182	\$104,418	\$98,594
TOTAL OP EXP	\$483,989	\$468,701	\$471,698	\$490,292	\$519,629	\$530,140	\$551,055	\$582,407	\$595,829	\$619,355	\$653,523	\$669,470
TOTAL OP REV	\$483,586	\$467,444	\$477,374	\$496,073	\$515,515	\$535,728	\$556,743	\$578,594	\$601,311	\$624,932	\$649,490	\$675,024
TOTAL OP EXP	\$483,989	\$468,701	\$471,698	\$490,292	\$519,629	\$530,140	\$551,055	\$582,407	\$595,829	\$619,355	\$653,523	\$669,470
VARIANCE	(\$403)	(\$1,257)	\$5,676	\$5,781	(\$4,114)	\$5,588	\$5,688	(\$3,813)	\$5,483	\$5,576	(\$4,033)	\$5,554

Self Insurance Fund - #404

SELF INSURANCE FUND #404: LONG-RANGE FINANCIAL PROJECTION

February 5, 1991

lrifpro.ws

	BUDGET			PROJECTED							
	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
PROPERTY/LIABILITY:											
Expenditures											
Risk Management Charges	\$23,310	\$25,038	\$25,212	\$26,221	\$27,269	\$28,360	\$29,495	\$30,674	\$31,901	\$33,177	\$34,504
Insurance costs	\$93,200	\$139,500	\$126,324	\$130,177	\$153,331	\$156,705	\$161,429	\$167,912	\$174,412	\$181,428	\$188,638
Loss Payments	\$60,000	\$60,000	\$117,495	\$123,388	\$128,908	\$134,064	\$139,427	\$145,004	\$150,804	\$156,836	\$163,110
Total Expenditures	\$176,510	\$224,538	\$269,031	\$279,785	\$309,508	\$319,129	\$330,351	\$343,590	\$357,117	\$371,442	\$386,253
Revenues											
Interfund Charges	\$329,986	\$209,910	\$219,800	\$233,366	\$254,412	\$273,027	\$283,209	\$295,382	\$307,817	\$321,023	\$334,687
Interest Income	\$48,061	\$50,000	\$60,810	\$64,477	\$65,307	\$66,726	\$68,179	\$69,666	\$71,187	\$72,744	\$74,337
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$378,047	\$259,910	\$280,610	\$297,843	\$319,718	\$339,754	\$351,388	\$365,048	\$379,004	\$393,767	\$409,024

WORKERS COMPENSATION:

Expenditures											
Risk Management Charges	\$46,621	\$50,077	\$39,579	\$41,558	\$43,636	\$45,818	\$48,109	\$50,514	\$53,040	\$55,692	\$58,477
Insurance Costs	\$38,150	\$40,000	\$37,791	\$38,547	\$39,318	\$40,105	\$40,907	\$41,725	\$42,559	\$43,411	\$44,279
Contracts/Fees	\$60,750	\$64,600	\$67,185	\$68,529	\$69,899	\$71,297	\$72,723	\$74,178	\$75,661	\$77,174	\$78,718
Claims Paid	\$262,958	\$291,876	\$352,968	\$358,156	\$373,555	\$394,451	\$403,439	\$418,248	\$433,057	\$447,866	\$462,675
Total Expenditures	\$408,479	\$446,553	\$497,523	\$506,790	\$526,409	\$551,670	\$565,177	\$584,664	\$604,317	\$624,142	\$644,148
Revenues											
Interfund Charges	\$488,374	\$499,709	\$522,196	\$543,083	\$574,158	\$533,412	\$554,570	\$568,113	\$587,265	\$606,722	\$626,327
Interest Income	\$67,781	\$70,000	\$67,923	\$74,307	\$82,035	\$86,413	\$91,189	\$96,049	\$101,168	\$106,569	\$112,267
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$556,155	\$569,709	\$590,118	\$617,390	\$656,193	\$619,825	\$645,759	\$664,162	\$688,433	\$713,291	\$738,593

404 FUND BALANCE:

Beginning Fund Balance	\$1,529,378	\$1,878,591	\$2,037,119	\$2,141,293	\$2,269,951	\$2,409,945	\$2,498,725	\$2,600,343	\$2,701,299	\$2,807,302	\$2,918,775
plus revenue total	\$934,202	\$829,619	\$870,728	\$915,233	\$975,911	\$959,579	\$997,147	\$1,029,209	\$1,067,437	\$1,107,058	\$1,147,617
less expense total	\$584,989	\$671,091	\$766,555	\$786,575	\$835,917	\$870,800	\$895,528	\$928,254	\$961,434	\$995,584	\$1,030,400
Ending Fund Balance	\$1,878,591	\$2,037,119	\$2,141,293	\$2,269,951	\$2,409,945	\$2,498,725	\$2,600,343	\$2,701,299	\$2,807,302	\$2,918,775	\$3,035,992
Incurred Losses Payable	\$705,967	\$736,932	\$760,898	\$793,654	\$825,563	\$851,703	\$883,995	\$916,631	\$949,624	\$982,990	\$1,016,742
Unreserved Funds	\$1,172,624	\$1,300,187	\$1,380,395	\$1,476,297	\$1,584,382	\$1,647,021	\$1,716,348	\$1,784,668	\$1,857,677	\$1,935,785	\$2,019,249
Fund Target	\$1,252,046	\$1,302,128	\$1,380,395	\$1,476,297	\$1,584,382	\$1,647,021	\$1,716,348	\$1,784,668	\$1,857,677	\$1,935,785	\$2,019,249
Excess (Deficiency)	(\$79,422)	(\$1,941)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

GLOSSARY

Accrual Accounting: A basis of accounting in which revenues and expenditures are recorded at the time they are earned or incurred as opposed to when cash is actually received or spent. For example, in accrual accounting, a revenue which was earned in December, but not collected until January, is recorded as revenue of December rather than January.

Appropriation: An authorization of a specific amount of money made by the City Council which permits the City to incur obligations and to make expenditures of resources.

Appropriation Ordinance: The official enactment by the City Council to establish legal authority for City officials to obligate and expend resources.

Assessed Valuation: The value that is established for real or personal property by the County Assessor for the purpose of levying property taxes.

Budget: A financial plan for a specified period of time (fiscal year) that balances projected revenues and fund balance appropriations to estimated expenditures and operating transfer obligations.

Capital Improvement Project: A permanent addition to the City's assets and includes design, construction and purchase of land, buildings and facilities.

Capital Outlay: Represents expenditures which result in the acquisition or addition to fixed assets including; land, buildings, streets and street improvements, recreation facilities, sewer & water lines, and machinery or equipment with an expected life of more than one year.

Cash Accounting: A basis of accounting in which transactions are recorded when cash is either received or expended for goods and services.

Contingency: An appropriation of funds to cover unforeseen events that occur during the fiscal year.

Debt Service: The payment of principal, interest, and bond reserve requirements on borrowed funds such as notes and bonds.

Division: A group which is comprised of a specific operation within a functional area. City Departments may contain one or more divisions.

Encumbrance: An administrative control under which a commitment to purchase an item or service is recorded; thus the money is not available for new expenditure commitments. The use of encumbrances prevents overspending and permits officials to be certain of how much money is available for new commitments.

GLOSSARY

Enterprise Funds: Enterprise Funds are used to account for operations that are financed and operated similar to private business enterprises - where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures. Enterprise Funds in the City of Grand Junction include; Water Fund, Sewer Fund, Sanitation Fund, Two Rivers Plaza, Swimming Pools, Golf Course, Cemetery Fund, and the Parking Authority Fund.

Expenditure: The outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. Note that an encumbrance is not an expenditure, but reserves funds to be expended.

Fiscal Year: The time period designated by the City signifying the beginning and ending period for recording financial transactions. For the City of Grand Junction, the fiscal year is the calendar year, January 1 through December 31.

Fund: An accounting entity that has a set of self-balancing accounts and that records all financial transactions for specific activities or governmental functions. Eight commonly used fund groups in governmental accounting are: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, and special assessment funds.

General Fund: The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds. General Fund revenues include sales and use taxes, property taxes, licenses and permits, intergovernmental, and other types of revenue. This fund includes most of the basic operating services including police, Fire, Finance, Public Works, Parks & Recreations, and General Administration.

Interfund Transfers: Amounts transferred from one fund to another. Transfers are not expenditures and must be appropriated for expenditures in the funds receiving the transfer.

Internal Service Fund: Proprietary funds used to account for the furnishing of goods or services by one department or agency to other departments or agencies on a cost-reimbursement basis; for example, Data Processing Fund, Stores Fund, and the Communications Center Fund.

Levy: To impose taxes, special assessments, or service charges for the support of City activities.

GLOSSARY

Millage: The tax rate on real property, based on 1 mill equal \$1 per \$1,000 of assessed property value.

Operating Budget: The expenditure plan for continuing every-day expenditures such as personnel, utilities, contractual services, debt service, commodities, and operating capital requirements.

Operating Capital: As identified in this document, operating capital refers to expenditures that are capital in nature (i.e. an additional to fixed assets), which are over \$500.00 yet under \$10,000.

Personnel Expenses: Salaries, wages, federal and state withholding and fringe benefits such as pensions and insurance.

Property Tax: A tax which is levied on both real and personal property according to that property's valuation, assessment rate, and millage.

Reserve Fund Balance: The portion of a fund's balance that is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Revenue: Funds the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

Risk Management: An organized attempt to protect an entities assets against accidental loss in the most economical method.

Self-Insurance: The underwriting of one's own insurance rather than purchasing coverage from a private provider.

Special Assessment: A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Tax Increment Financing: A mechanism for using property taxes to stimulate investment in economically depressed areas. This involves identifying the depressed area, then reinvesting property taxes generated as a result of new construction in projects designed to further enhance the area's economic vitality.

Unreserved Fund Balance: The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

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