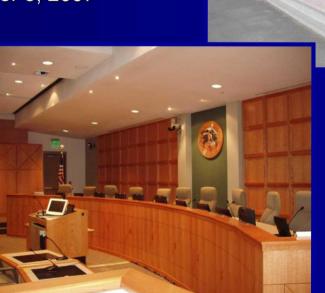
State of the City Budget Presentation

Laurie Kadrich
Grand Junction City
Manager

December 5, 2007



GRAND JUNCTION METRO STATISTICAL AREA (MSA) GROWTH INDICATORS

- 14th fastest growing economy in the nation
- 80% growth in GDP during last 10 yrs
- \$2.5 billion to \$5.3 billion
- Population estimated at 150,000
- By 2035 population will exceed 250,000

Job Growth

■ Fastest job growth in Colorado-14th in U.S.

3,300 new jobs since beginning of year

 Unemployment rate is 2.8% down from 3.9% in 4th Quarter of 2006

Wage and Income Growth

Fastest growing wage and income in the State

Median wage increased 12% in 18 months to \$33,488 – Median Wage per hour = \$16.61

 1st in Colorado in per capita personal income growth at 5.7% to \$30,503

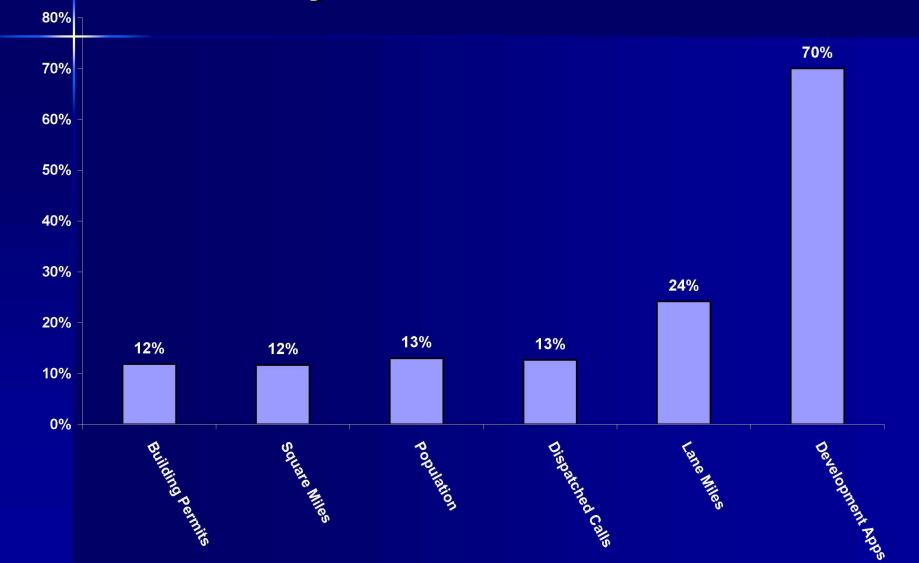
Real Estate

4th highest rate of appreciation in the nation

Lowest foreclosure rate in Colorado

 Mesa County foreclosures fell 13% in 2nd Quarter

5 Year Snapshot (2002-2007) City Service Indicators



City of Grand Junction Budget

2007 Revised \$183,806,930

Capital \$91,088,340

Operating

(including debt service) \$92,718,590

2008 Proposed \$142,249,786

Riverside Pkwy \$37,570,187

All Other Funds \$41,810,935 General Fund \$50,907,655

Capital \$36,351,117

Operating (including debt service) \$105,898,669

Riverside Pkwy \$10,036,209

All Other Funds \$50,031,935

General Fund \$55,866,734

2008 Financial Summary

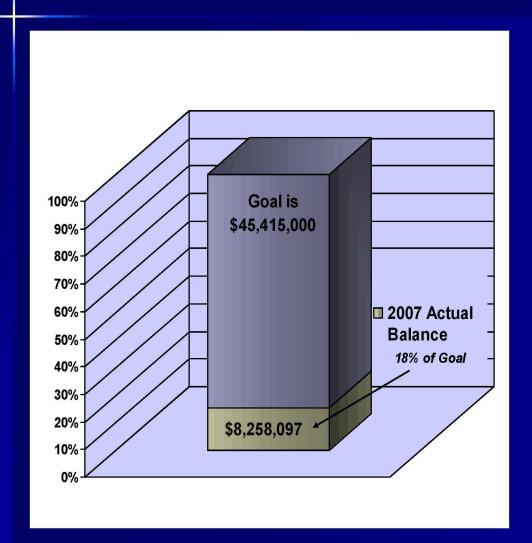
2008	Prop	osed	Budget
	The second secon		

\$142,249,786

Operating Revenues
Capital Proceeds
DDA Capital Contribution
Planned Use of Reserves
Balanced Budget

\$ 128,169,037 7,522,200 2,679,657 3,878,892 \$ 142,249,786

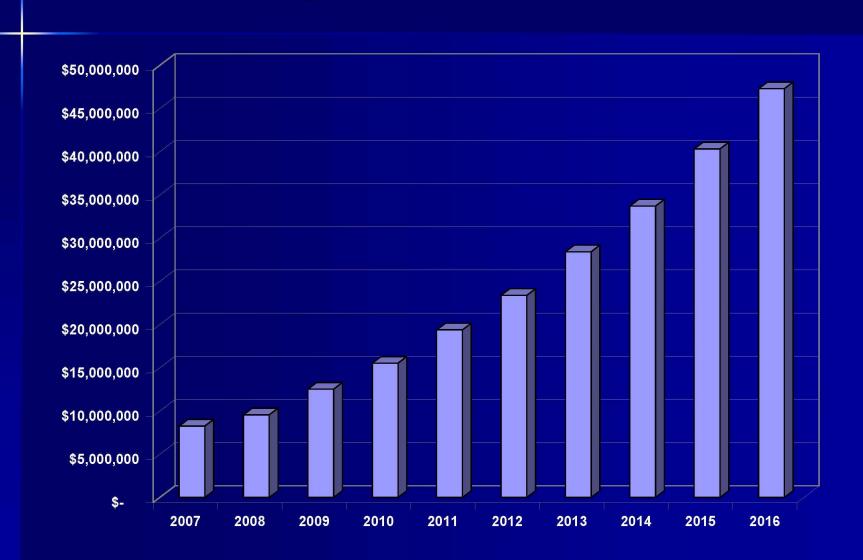
RIVERSIDE PARKWAY EARLY DEBT RETIREMENT



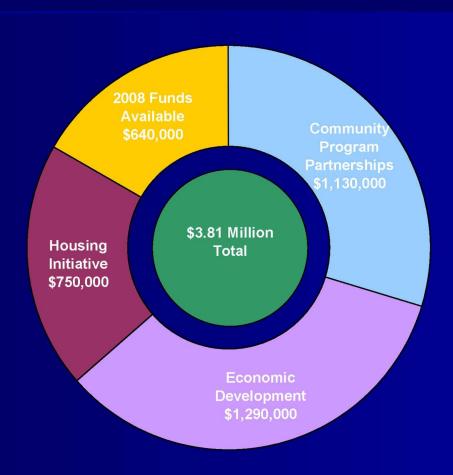
Total Debt Available for Early Retirement (in 2015) \$45,415,000

Total Possible Interest Savings of \$10,269,000

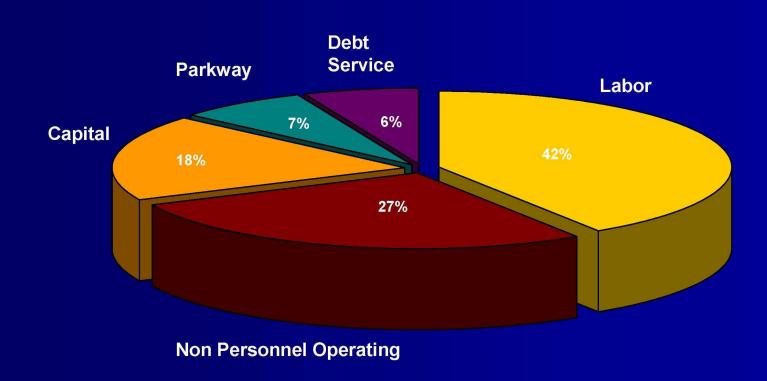
Riverside Parkway Early Debt Retirement Projected Balance



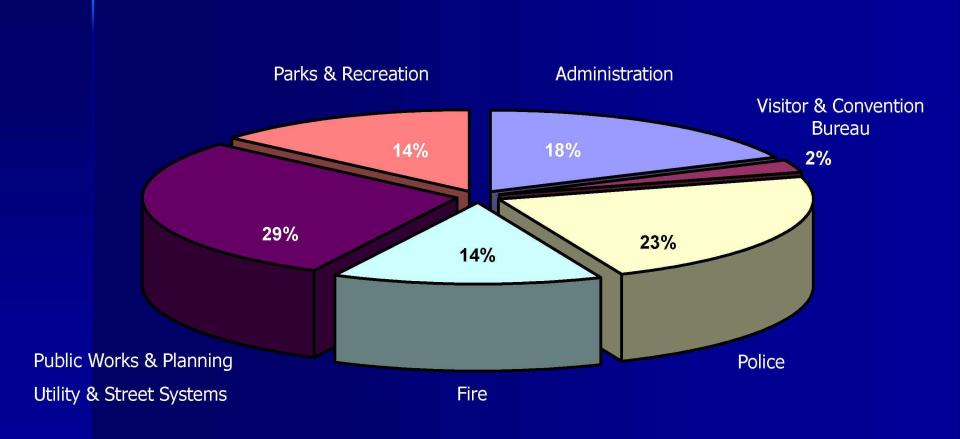
2008 City Council Community Participation



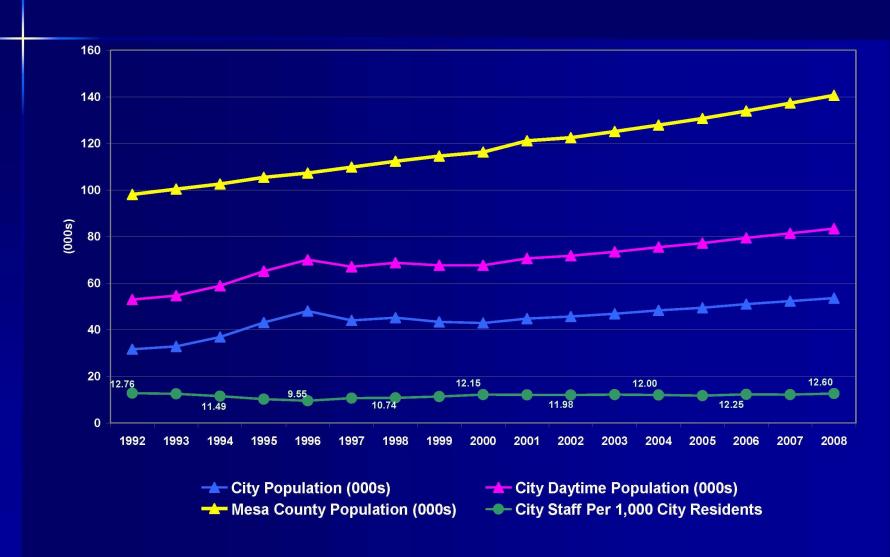
2008 Budget Allocation



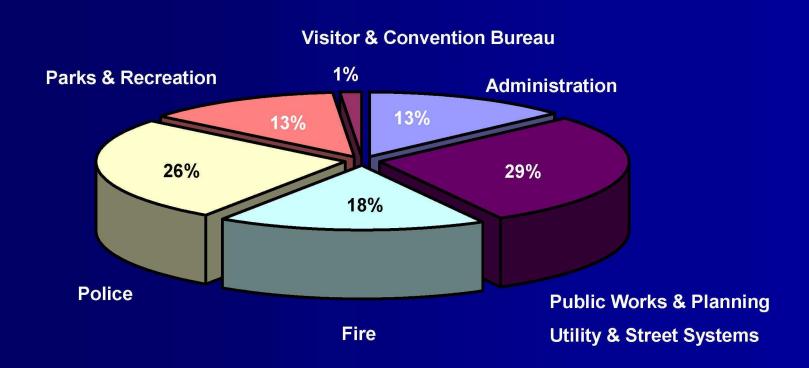
2008 Operating Budget by Department



History of Staff Per Capita



2008 Staff by Department



Total 2008 Staff = 675 Full Time Employees

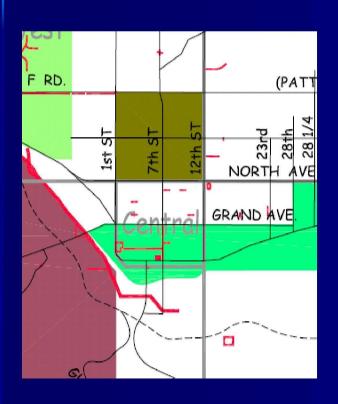
Facilities





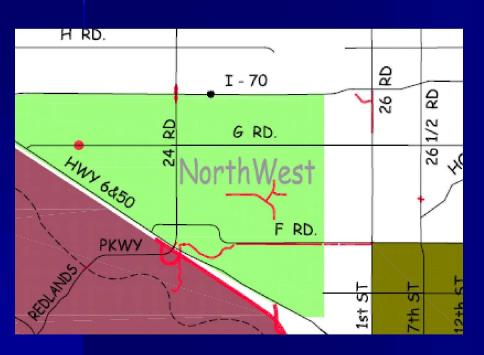


2008 Major Capital What is Happening in Your Neighborhood?



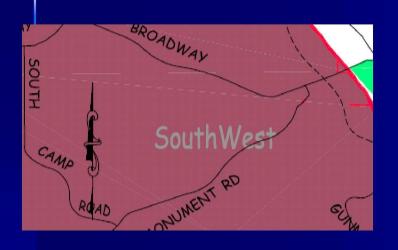
Central						
Alley Improvement Districts	\$200,000					
Property Acquisition (Parkway Property)	\$736,000					
Columbine Elementary School	\$200,000					
Colorado Ave -2nd to 7th Street	\$3,000,000					

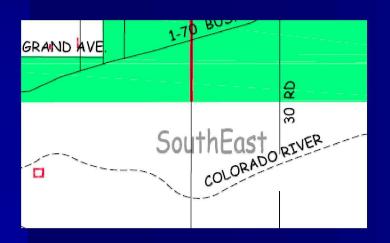
2008 Major Capital What is Happening in Your Neighborhood?



Northwest						
Ranchman's Ditch ("Big Pipe")	\$1,437,300					
26 Road and G ½ Road	\$1,497,000					
F1/2 Rd Parkway	\$400,000					
Major Bridge Repairs 22 Rd and 7 th Street	\$100,000					
Canyon View Park Improvements	\$716,000					
23 & G Intersection Improvements	\$828,000					

2008 Major Capital What is Happening in Your Neighborhood?





South

Lincoln Park Pool Slide Flume Replace	\$325,000
Riverside Parkway	\$10,500,000
Monument Rd. Bridge (Redlands Canal)	\$707,000
Hale Ave Street Project	\$99,130

2008 Major Capital

Facilities					
Public Safety Facility	\$1,600,000				
Facility Energy Improvements	\$40,000				
Persigo Plant Backbone Improvements	\$1,500,000				
TRCC-Dividing Doors	\$550,000				
TRCC River Room Lighting Upgrades	\$125,000				
TRCC-Sound System Upgrades	\$125,000				
Total Major Capital Projects	\$24,685,430				
Other CIP Projects	\$11,665,687				
TOTAL CAPITAL PROJECTS	\$36,351,117				

State of the City Budget Presentation

Fire Department Chief Ken Watkins

People.....Places.....Things



Fire Department

People.....Places.....Things



Fire Department Budget Summary

One veting Fune vee		2006		2007		06/2007		2008		007/2008
Operating Expense:		<u>Actual</u>		Revised	<u> </u>	<u>change</u>	Ŀ	Proposed	_	<u>Change</u>
Labor:	_	5 000 504	_	0.070.500	• 4	0.4.0.000		7 500 445		000 550
Full Time Salaries	\$	5,660,564	\$	6,670,593	\$1	,010,029	\$	7,580,145	\$	909,552
Part Time Wages		73,722		9,300		(64, 422)		38,950		29,650
Benefits		1,900,721		2,283,164		382,443		2,627,396		344,232
Other		677,725		657,042		(20,683)		654,142		(2,900)
Subtotal: Labor	\$	8,312,732	\$	9,620,099	\$1	,307,367	\$	10,900,633	\$ 1	1,280,534
Non-Personnel Operating:										
Operating Supplies	\$	120,918	\$	140,633	\$	19,715	\$	142,684	\$	2,051
Uniforms & Clothing		114,365		102,917		(11,448)		124,775		21,858
Training		112,786		136,850		24,064		159,048		22,198
Contract Services		63,076		223,212		160, 136		221,290		(1,922)
Interfund Charges		801,635		1,062,802		261,167		1,256,754		193,952
Other		381,370		456,098		74,728		410,614		(45,484)
Subtotal: Non-Personnel	\$	1,594,150	\$	2,122,512	\$	528,362	\$	2,315,165	\$	192,653
	77.07	,		, , ,		1				,
TOTAL OPERATING EXPENSE	\$	9,906,882	\$	11,742,611	\$1	,835,729	\$	13,215,798	\$ 1	1,473,187
	_	== 1 05 :	•	201.000		(0.50.005)	_	070.000		(22 =22)
Major Capital Expense:	\$	551,394	\$	294,696	\$	(256,698)	\$	273,900	\$	(20,796)
TOTAL DEPARTMENT EXPENSE	\$	10,458,276	\$	12,037,307	\$1	,579,031	\$	13,489,698	\$ 1	1,452,391

State of the City Budget Presentation

Police Department Chief Bill Gardner

Job #1: Sustaining Human Resources



Police Department

Job #2: Emphasizing a Business Model Approach to Policing Efficiently

- Community academy for local recruitment
- Increase number of civilian employees
- Partnership with CBI



Police Department

Job #3: Planning for a Public Safety Facility



Police Department

Budget Summary

	2006	2007	2006/2007	2008	2007/2008		
Operating Expense:	<u>Actual</u>	<u>Revised</u>	Revised <u>Change</u> <u>Pr</u>		<u>Change</u>		
Labor:	•						
Full Time Salaries	\$ 8,441,143	\$ 9,496,508	\$1,055,365	\$ 10,492,726	\$ 996,218		
Part Time Wages	54,897	103,867	48,970	111,813	7,946		
Benefits	2,828,406	3,245,561	417,155	3,877,557	631,996		
Other	1,018,709	1,146,183	127,474	1,468,775	322,592		
Subtotal: Labor	\$12,343,155	\$13,992,119	\$1,648,964	\$ 15,950,871	\$ 1,958,752		
Non-Personnel Operating:							
Telephone Charges	\$ 328,448	\$ 457,790	\$ 129,342	\$ 417,040	\$ (40,750)		
Training	144,969	118,472	(26,497)	177,950	59,478		
Animal Control	273,776	250,000	(23,776)	280,000	30,000		
Contract Services	401,237	487,938	86,701	494,980	7,042		
Other Operating Equipment	154,847	70,838	(84,009)	172,429	101,591		
Interfund Charges	2,160,680	2,444,491	283,811	3,354,469	909,978		
Other	738,788	893,559	154,771	1,110,999	217,440		
Subtotal: Non-Personnel	\$ 4,202,745	\$ 4,723,088	\$ 520,343	\$ 6,007,867	\$ 1,284,779		
TOTAL OPERATING EXPENSE	\$16,545,900	\$18,715,207	\$2,169,307	\$ 21,958,738	\$ 3,243,531		
Major Capital Expense:	\$ 884,633	\$ 7,043,247	\$6,158,614	\$ 2,543,000	\$ (4,500,247)		
TOTAL DEPARTMENT EXPENSE	\$17,430,533	\$ 25,758,454	\$8,327,921	\$ 24,501,738	\$ (1,256,716)		

State of the City Budget Presentation

Utility & Street Systems Department Acting Director Darren Starr

Resource Stewardship

- Natural
- Man-Made
- Financial
- Workforce
- Customer Service





Utility & Street Systems Department

Resource Stewardship

- Natural
- Man-Made
- Financial
- Workforce
- Customer Service







Utility & Street Systems Department

Challenges and Opportunities

- Mandates for State Storm Water Permit
- Anticipated Skill Shortages
- More Demanding Federal Regulations
- Working Towards "Green"











State of the City Budget Presentation

Public Works and Planning Department Director Tim Moore

Comprehensive Plan

Grand Junction

Who We Are

- Planning
- City Engineering
- Development Engineering
- Transportation Engineering
- Riverside Parkway



Public Works and Planning Department

Where We Are Going

- 2008 Capital Improvement Program
 - √ Colorado Ave
 - √ 23 and G Road Intersection
 - ✓ Ranchmen's Ditch Phase II
 - √ 3 bridge replacements
- Comprehensive Plan through 2008
- Improvements to planning process
- Completion of Riverside Parkway
 - √ Currently 16 months ahead







Riverside Parkway Capital Improvement Project





Riverside Parkway
25 Road and I-70B (looking south)

Public Works & Planning/ Utility & Street Systems

Budget Summary

Operating Expense:	2006 <u>Actual</u>	2007 <u>Revised</u>	2006/2007 <u>Change</u>	2008 <u>Propose d</u>	2007/2008 <u>Change</u>
Labor:					
Full Time Salaries	\$ 9,833,567	\$10,360,650		\$11,146,347	\$ 785,697
Part Time Wages	302,592	377,218	74,626	398,384	21,166
Benefits	2,980,280	3,308,705	328,425	3,579,737	271,032
Other	374,313	357,868	(16,445)	376,444	18,576
Subtotal: Labor	\$13,490,752	\$14,404,441	\$ 913,689	\$15,500,912	\$ 1,096,471
Non-Personnel Operating:					
Asphalt	\$ 282,446	\$ 334,025	\$ 51,579	\$ 623,255	\$ 289,230
Electricity	629,227	689,146	59,919	698,223	9,077
Electricity-Street Lights	811,378	929,730	118,352	965,000	35,270
Landfill Charges	526,161	522,576	(3,585)	744,926	222,350
Contract Services	4,110,272	1,255,486	(2,854,786)	1,277,625	22,139
Recycling	312,954	487,345	174,391	510,935	23,590
Interfund Charges	4,281,158	4,424,979	143,821	4,018,490	(406,489)
Other	3,589,000	3,919,406	330,406	3,601,840	(317,566)
Subtotal: Non-Personnel	\$14,542,596	\$12,562,693	\$ (1,979,903)	\$12,440,294	\$ (122,399)
,	, , ,	,,	, (-,,	, , ,	, (, , , , , , , , , , , , , , , , , ,
TOTAL OPERATING EXPENSE	\$28,033,348	\$ 26,967,134	\$ (1,066,214)	\$27,941,206	\$ 974,072
Major Capital Expense:	\$45,923,980	\$72,688,402	\$26,764,422	\$26,614,330	\$ (46,074,072)
OTAL DEPARTMENT EXPENSE	\$73,957,328	\$ 99,655,536	\$ 25,698,208	\$54,555,536	\$ (45,100,000)

State of the City Budget Presentation

Visitor and Convention Bureau Director Debbie Kovalik

How Does VCB Attract Visitors?

Visitor and Convention Bureau



Tourism is "Big Business" in Grand Junction

Visitor and Convention Bureau

2008 Marketing Strategies



Visitor and Convention Bureau <u>Budget Summary</u>

Operating Expense:	2006 2007 2 Actual Revised		 2006/2007 2008 <u>Change</u> <u>Proposed</u>		2007/2008 <u>Change</u>				
Labor:			_						
Full Time Salaries	\$	415,414	\$	436,065	\$ 20,651	\$	494,224	\$	58,159
Part Time Wages		9,710		7,421	(2,289)		10,025		2,604
Benefits		121,742		132,327	10,585		159,522		27,195
Other		5,688		3,601	(2,087)		3,435		(166)
Subtotal: Labor	\$	552,554	\$	579,414	\$ 26,860	\$	667,206	\$	87,792
Non-Personnel Operating:									
Advertising	\$	92,056	\$	283,407	\$ 191,351	\$	443,050	\$	159,643
Contract Services		453,569		475,600	22,031		580,000		104,400
Special Events		72,610		131,000	58,390		283,000		152,000
Interfund Charges		98,138		99,132	994		113,943		14,811
Other		182,762		277,109	94,347		328,628		51,519
Subtotal: Non-Personnel	\$	899,135	\$	1,266,248	\$ 367,113	\$ 1	1,748,621	\$	482,373
TOTAL OPERATING EXPENSE		1,451,689	5	1,845,662	393,973		2,415,827		570,165
Major Capital Expense:	\$	66,368	\$	358,348	\$ 291,980	\$	30,000	\$	(328,348)
TOTAL DEPARTMENT EXPENSE	\$	1,518,057	\$:	2,204,010	\$ 685,953	\$ 2	2,445,827	\$	241,817

State of the City Budget Presentation

Administration Interim Deputy City Manager Trent Prall

- Human Resources
- Financial Operations
- Attorneys Office
- Information Systems
- Neighborhood Services
- City Clerks Office
- Public Information
- Managers Office







Administration

✓ Technology to improve effectiveness & efficiencies of City staff

✓ CITYSCAPE

✓ Neighborhoold Services promoting community pride

✓ Fleet to turn "Green"



City Going Green

"CORE"- Conserve Our Resources Everyday

CORE Committee

- ✓ Waste Reduction
- **✓** Energy Conservation
- ✓ Pollution Reduction & Prevention
 - •LED Traffic Lights
 - •E-85 Fueling Station
 - Electric Vehicles



- Energy Efficient Buildings
- Education & Outreach
- Recycling

Administration Budget Summary

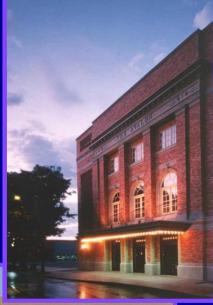
	2006	2007	20	006/2007		2008	20	007/2008
Operating Expense:	<u>Actual</u>	<u>Revised</u>	9	<u>Change</u>	<u> </u>	Proposed	9	<u>Change</u>
Labor:								
Full Time Salaries	\$ 4,098,357	\$ 4,721,846	\$	623,489	\$	5,187,233	\$	465,387
Part Time Wages	107,575	129,390		21,815		162,346		32,956
Benefits	1,122,107	1,326,307		204,200		1,466,466		140,159
Other	184,632	321,927		137,295		333,438		11,511
Subtotal: Labor	\$ 5,512,671	\$ 6,499,470	\$	986,799	\$	7,149,484	\$	650,014
Non-Personnel Operating:								
Gasoline Purchases	\$ 287,885	\$ 320,000	\$	32,115	\$	326,000	\$	6,000
Diesel Fuel Purchases	335,600	340,000		4,400		347,000		7,000
Equipment Parts	265,524	350,000		84,476		300,000		(50,000)
Claims Expense	524,016	501,811		(22,205)		535,557		33,746
Software Maintenance	254,418	346,795		92,377		352,700		5,905
Council Contributions	1,046,258	814,390		(231,868)		3,265,818	2	2,451,428
Computer Hardware	550,722	546,819		(3,903)		657,030		110,211
Interfund Charges	715,890	765,414		49,524		747,444		(17,970)
Other	2,948,804	3,185,503		236,699		3,880,889		695,386
Subtotal: Non-Personnel	\$ 6,929,117	\$ 7,170,732	\$	241,615	\$	10,412,438	\$3	3,241,706
TOTAL OPERATING EXPENSE	\$ 12,441,788	\$ 13,670,202	\$ ^	1,228,414	\$	17,561,922	\$:	3,891,720
Major Capital Expense:	\$ 1,581,732	\$ 3,065,182	\$ ^	1,483,450	\$	3,538,387	\$	473,205
TOTAL DEPARTMENT EXPENSE	\$ 14,023,520	\$ 16,735,384	\$2	2,711,864	\$	21,100,309	\$4	1,364,925

State of the City Budget Presentation

Parks and Recreation Director Joe Stevens



The Many "Faces" of Parks & Recreation







Parks and Recreation

- 1. Our Appearance & 1st Impressions
- 2. Promoting Healthy Lifestyles
- 3. Demand and Availability
- 4. One Community, Common Goals
- 5. The Road Ahead





Parks and Recreation



Parks and Recreation <u>Budget Summary</u>

	2006	2007	2006/2007	2008	2007/2008
Operating Expense:	<u>Actual</u>	<u>Revised</u>	<u>Change</u>	<u>Proposed</u>	<u>Change</u>
Labor:					
Full Time Salaries	\$ 3,304,050	\$ 3,620,498	\$ 316,448	\$ 4,130,830	\$ 510,332
Part Time Wages	1,726,809	1,997,402	270,593	1,960,843	(36, 559)
Benefits	1,218,484	1,352,796	134,312	1,594,970	242,174
Other	132,295	140,168	7,873	140,197	29
Subtotal: Labor	\$ 6,381,638	\$ 7,110,864	\$ 729,226	\$ 7,826,840	\$ 715,976
Non-Personnel Operating:					
Operating Supplies	\$ 355,133	\$ 409,243	\$ 54,110	\$ 418,275	\$ 9,032
Food Stuffs (Two Rivers-Avalon)	542,902	579,145	36,243	620,864	41,719
Electricity	344, 172	353,961	9,789	384,205	30,244
Water	254, 182	279,210	25,028	285, 153	5,943
Contract Services	189,398	257,940	68,542	235,180	(22,760)
Interfund Charges	990,299	993,630	3,331	1,061,796	68,166
Other	2,004,545	2,086,677	82,132	2,197,092	110,415
Subtotal: Non-Personnel	\$ 4,680,631	\$ 4,959,806	\$ 279,175	\$ 5,202,565	\$ 242,759
TOTAL OPERATING EXPENSE	\$11,062,269	\$12,070,670	\$1,008,401	\$13,029,405	\$ 958,735
Major Capital Expense:	\$ 2,449,378	\$ 6,264,465	\$3,815,087	\$ 3,351,500	\$(2,912,965)
TOTAL DEPARTMENT EXPENSE	\$13,511,647	\$18,335,135	\$ 4,823,488	\$16,380,905	\$(1,954,230)

What is our future?

- Our "booming community"
 - 201 Urban Boundary
 - Oil and gas industry
 - Business, economic development
- Attainable housing
- Succession Planning
- Comprehensive Plan- how the city will plan for growth

Questions? Comments?

ORDINANCE NO. 4153

AN ORDINANCE APPROPRIATING CERTAIN SUMS OF MONEY TO DEFRAY THE NECESSARY EXPENSES AND LIABILITIES OF THE CITY OF GRAND JUNCTION, COLORADO, THE DOWNTOWN DEVELOPMENT AUTHORITY, AND THE RIDGES METROPOLITAN DISTRICT FOR THE YEAR BEGINNING JANUARY 1, 2008, AND ENDING DECEMBER 31, 2008

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF GRAND JUNCTION:

SECTION 1. That the following sums of money, or so much therefore as may be necessary, be and the same are hereby appropriated for the purpose of defraying the necessary expenses and liabilities, and for the purpose of establishing emergency reserves of the City of Grand Junction, for the fiscal year beginning January 1, 2008, and ending December 31, 2008, said sums to be derived from the various funds as indicated for the expenditures of:

FUND NAME	FUND#	AP	PROPRIATION	Emergency Reserve
General	100	\$	67,233,452	\$2,175,000
Enhanced 911 Special Revenue	101	\$	1,483,756	
Visitor & Convention Bureau	102	\$	2,477,779	
D.D.A. Operations	103	\$	195,700	
Community Development Block Grants	104	\$	412,043	
Parkland Expansion	105	\$	1,172,200	
Economic Development	108	\$	3,820,000	
T.I.F.Special Revenue	109	\$	275,160	
Conservation Trust	110	\$	583,000	
Sales Tax CIP Fund	201	\$	30,327,808	
Storm Drainage Improvements	202	\$	1,722,300	
T.I.F. Capital Improvements	203	\$	3,250,000	
Riverside Parkway	204	\$	10,545,174	
Future Street Improvements	207	\$	1,995,000	
Facilities Capital Fund	208	\$	172,820	
Water Fund	301	\$	6,378,365	
Solid Waste	302	\$	2,856,663	
Two Rivers Convention Center	303	\$	4,002,085	
Swimming Pools	304	\$	1,300,863	
Lincoln Park Golf Course	305	\$	714,957	
Tiara Rado Golf Course	306	\$	1,357,049	
Parking	308	\$	712,736	
Irrigation Systems	309	\$	227,238	
Ambulance Transport	310	\$	3,087,001	

Information Services	401	\$ 5,213,862	
Equipment	402	\$ 3,459,513	
Self Insurance	404	\$ 1,553,767	
Communications Center	405	\$ 5,192,414	
General Debt Service	610	\$ 7,025,638	
T.I.F. Debt Service	611	\$ 186,050	
Ridges Metro District Debt Service	613	\$ 221,790	
Parks Improvement Advisory Board	703	\$ 206,143	
Cemetery Perpetual Care	704	\$ 52,565	
Joint Sewer System, Total	900	\$ 10,506,369	
TOTAL, ALL FUNDS		\$ 179,921,260	

INTRODUCED AND ORDERED PUBLISHED the 21st day of November, 2007.

TO BE PASSED AND ADOPTED the 5th day of December, 2007.

Attest:

/s/: James J. Doody President of the Council

/s/: Stephanie Tuin City Clerk