A photograph of the City of Grand Junction building, a large, multi-story structure with a central arched entrance and many windows. The building is surrounded by green trees and landscaping. The text "2006 - 2007 Biennial Budget" is overlaid on the image.

2006 - 2007 Biennial Budget

Serving the Community Together



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Grand Junction
Colorado**

For the Biennium Beginning

January 1, 2004

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of Grand Junction for its biennial budget for the fiscal year beginning January 1, 2004.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.



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INTRODUCTION

INTRODUCTION

The City of Grand Junction's Biennial Budget document serves as the primary source of budget information for the City. This document contains appropriation documents and detailed information about the City's government, its budget, and the services it provides. It is designed to inform the public about the government of the City of Grand Junction and its current financial plan.



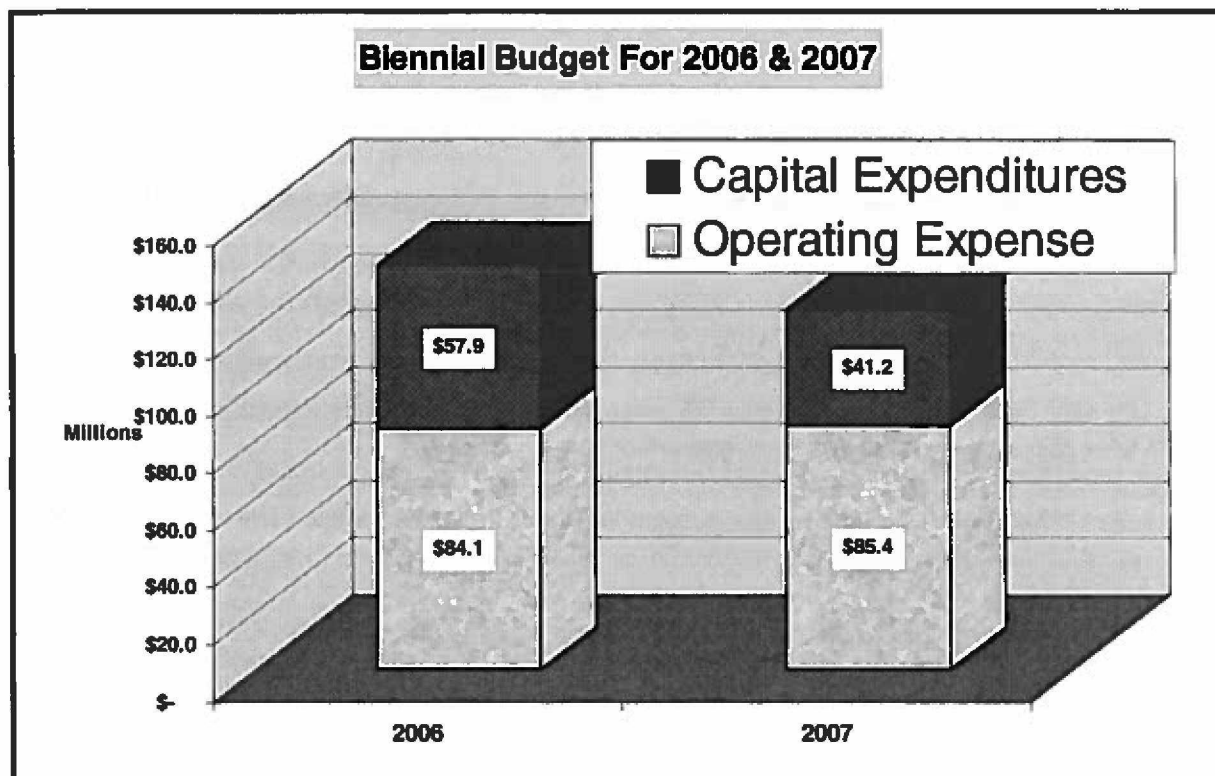
March 14, 2006

Honorable Mayor and Members of the City Council:

I am pleased to present to you the City Council adopted Biennial Budget for the two fiscal years 2006 and 2007. This budget represents the City of Grand Junction's continued commitment to the needs of the community, the provision of quality services and prudent fiscal management. The budget has been prepared in accordance with all applicable City Ordinances, State and Federal Laws and internal policies. Since 1990 each of the City's official budget documents have been reviewed for, and received, the Distinguished Budget Presentation Award from the Government Finance Officers Association of the United States and Canada. As part of our continuous improvement efforts, the 2006-2007 document includes enhancements from the previous report. Also, we have included our Performance Measurement worksheets that include primary goals and objectives of our organization.

I believe this document, as well as the "Budget In Brief," is an important means of communication with our citizens and taxpayers. This budget will serve as a policy and operations guide for City Council and staff as it represents the City's financial plan for 2006 and 2007.

As adopted by the City Council on December 21, 2005, the total budget for the year beginning January 1, 2006 is \$142 million. The budget for fiscal year 2007 totals \$126.6 million. The use of ten year financial models for each of the major funds continues to be an important tool used in the City's budget development process.



The following are just a few important indicators of the growth of service demand and the level of general economic activity taking place in our community over the last fourteen years. To a large extent, this activity drives the revenue projections and expenditure levels found in this budget.

Key Statistical Measures

	1990	2004	% CHANGE	RATE OF ANNUAL GROWTH
SALES TAX LICENSES	1,933	3,700	91%	4.75%
LANE MILES OF STREETS	380	973	156%	6.95%
SQUARE MILES	14.8	33.7	128%	6.05%
POPULATION	29,081	47,100	62%	3.50%
DEVELOPMENT ACTIVITY	365	1,106	203%	8.24%
POLICE CALLS FOR SERVICE	29,163	53,908	85%	4.49%
NUMBER OF HOUSING UNITS	13,698	21,056	54%	3.12%
TRASH CUSTOMERS	9,375	13,188	41%	2.47%
AVERAGE GROWTH OF WORKLOAD INDICATORS 1990 - 2004				4.95%
FULL-TIME CITY EMPLOYEES	370	579	56.0%	3.25%

This document contains a wealth of information about the City's financial processes, policies and controls, together with revenue and expenditure summaries by fund, department, organization and category. The following section identifies the highlights of our financial and operating plan for the next two years.

Financial Highlights

- ◆ Fund balances are projected to decrease by \$33.2 million in 2006 and increase by \$3.6 million in 2007, which is a direct result of our commitment to ongoing capital improvements, especially the Riverside Parkway.
- ◆ Overall municipal services revenues are expected to be \$93.9 million in 2006, an increase of 9% over 2005, while 2007 is expected to grow to \$116.8 million, or 24%, over 2006.
- ◆ Operating costs for all municipal services before capital costs and debt service are expected to be \$67.2 million and \$68.6 million in 2006 and 2007 - a 7.2% increase in 2006, and 2.1% increase in 2007.
- ◆ City Sales & Use Tax Revenue is expected to grow at a sustainable rate in the future, and is estimated at 5.7% in 2006 and 2007, while 2005 is expected to achieve a 6.3% growth rate.
- ◆ The budget includes an increase of 17 full-time positions in 2006, and 7 positions in 2007. Five positions are revenue self-supporting; 4 are reclassifications from part-time to full-time; 13 of the 24 are in the Police Department; 6 are due to development review.
- ◆ This budget fully funds our market driven pay plan with an estimated 2% in 2006, and 3% in 2007, together with the one-time market catch-up of 2.8% applied in 2006. An increase of 11% in health insurance rates is budgeted in 2006.

- ◆ Major capital spending will continue at very high levels in 2006 and 2007, at \$57.9 million, and \$41.2 million, respectively.
- ◆ We do not expect to realize an excess revenue position relative to TABOR revenue limits in either 2006 or 2007, except for property tax amounts which will grow significantly next year due to a 21% increase in assessed value.
- ◆ Utility rate increases are being proposed for 2006 and 2007 for water (2% each year), sewer (2.5% each year), solid waste (4% in 2007), and irrigation (3% in 2007). Also, Sewer Plant Investment fees are going up both years at \$250 per year, as planned.
- ◆ Three full-time positions at the Lincoln Park Golf Course are being eliminated or reduced below full-time, in the next two years in order to keep the operations in the black.
- ◆ General Fund revenues are expected to grow to \$48.9 million or 4.8% in 2006, and grow to \$51.6 million, or another 5.5% in 2007.
- ◆ Non-personnel operating costs of the General Fund will grow to \$14.1 million over the next two years, or 6% on average.
- ◆ Total operating costs in the General Fund are projected to increase 12% to \$47.2 million in 2006, and increase 1.0% to \$47.8 million in 2007. This average of 6.5% approximates our historic average.
- ◆ The General Fund uncommitted fund balance is expected to meet the minimum working capital of 16.7% in 2006, 2007, and beyond, as reflected in the General Fund long-range financial plan.

The talented and dedicated staff of the City of Grand Junction will continue to strive for improvements in the services we provide to the community. This can be achieved through employee involvement and training, the use of modern tools and equipment, and automated management information and communication systems. This two year budget supports recommendations from every department for improving the efficiency and effectiveness of our operations, while tracking our progress through performance measurement and other data gathering techniques. This budget addresses the City Council priorities for the next two years including transportation corridors such as the 29 Road project, the Big Pipe Stormwater Project, and the Riverside Parkway projects; emphasis on infill and redevelopment, affordable housing, beautification of entrances, and development of neighborhood organizations and identifying their needs.

While this budget emphasizes capital projects in the next two years, it also addresses the operating needs of individual departments to the extent resources were identified.

Preparation of this two year budget plan represents a significant effort on the part of Department Directors and their staff. Thanks to all who participated in this effort, especially Lanny Paulson and Sarah Lee. Thanks also to those employees who make spending decisions every day; their commitment to making the most of every taxpayer dollar is key to successful budgeting and financial management. The City Council approved resolution and ordinance adopting this budget can be found beginning on page 195.

Respectfully submitted,



Kelly Arnold
City Manager

City of Grand Junction Strategic Plan Update

Summer ~ Fall, 2004

Background

The City of Grand Junction initiated the development of its long-range Strategic Plan in early 2002 to identify both long-term direction for the City, and shorter-term goals, objectives and action steps for the City organization. The Plan is intended to specifically build on, but not be limited by, the broad Grand Valley Vision 20/20 Plan.

The overriding commitment inherent in this Plan is the City's continued support of the strong services and programs residents expect from the City, and the superior service standards the City expects of itself.

Plan Development

In 2002, a Strategic Plan Team was formed composed of all seven members of the City Council, the City Manager, and Assistant City Managers, the City Attorney, and the City's senior staff. This team developed Strategic Issues and directions that would be critical to the City of Grand Junction during the next 10 years. The development of the original Plan included a review of approximately 20 plans from other organizations in the Valley, in order to identify common themes, administration of a statistically valid telephone survey of 435 residents, and nine neighborhood meetings to review the Plan directions, and ask for their response.

The final Plan was adopted by the City Council in January 2003, and included specific Action Steps to be accomplished during 2003, and 2004.

Solution: Balance of Character, Economy and Environment

Goals:

- ◆ Develop and maintain public and private sector partnerships which enhance economic partnerships.
- ◆ Emphasize neighborhood and area citizen-based planning. Adhere to plans once adopted, and emphasize high quality development.
- ◆ Continue to promote conservation, reuse and development of our resources.

- ◆ Put in place strategies that enhance the small town atmosphere of our community.
- ◆ Continue to provide exceptional services to all areas of our community as we continue to grow.

Solution: Efficient Transportation

Goals:

- ◆ Develop a strategy to gain Colorado Department of Transportation support for better local utilization of I-70 as a transportation corridor.
- ◆ Develop a long-term Master Road Plan, maximizing flexibility of the network.
- ◆ Encourage the RTC to pursue a stable revenue stream to fund the Grand Valley Transit system.
- ◆ Explore a wide range of funding options (including bonds) to accelerate road construction.
- ◆ Encourage coordination and development of air, rail, and surface transportation, both passenger and commercial/freight with providers of such services.
- ◆ Develop a strategy of implementation plan for major transportation corridors (e.g., Highway-50 Orchard Mesa, I-70B, Highway 340, North Avenue).

Solution: Open Spaces and Community Appearance

Goals:

- ◆ Develop and implement a plan for the beautification of Entrances to the City of Grand Junction.
- ◆ Continue to support the efforts that maintain the buffer Zones between Grand Junction, Palisade, and Fruita.
- ◆ Maintain active participation with other entities when Appropriate and/or implement identified opportunities with City properties to preserve open space in the Grand Valley.
- ◆ Re-evaluate the Parks Master Plan.
- ◆ Facilitate efforts that sustain the historic character of the community.
- ◆ Evaluate and redefine the problem and level of effort Required to manage weeds.

Solution: Responsible Young Citizens**Goals:**

- ◆ Engage, listen and respond to youth.
- ◆ Continue to support community partnerships that promote positive behaviors in youth.
- ◆ Continue supporting opportunities for youth to become involved in community affairs.
- ◆ Support our youth council that is representative of all young citizens in our community.

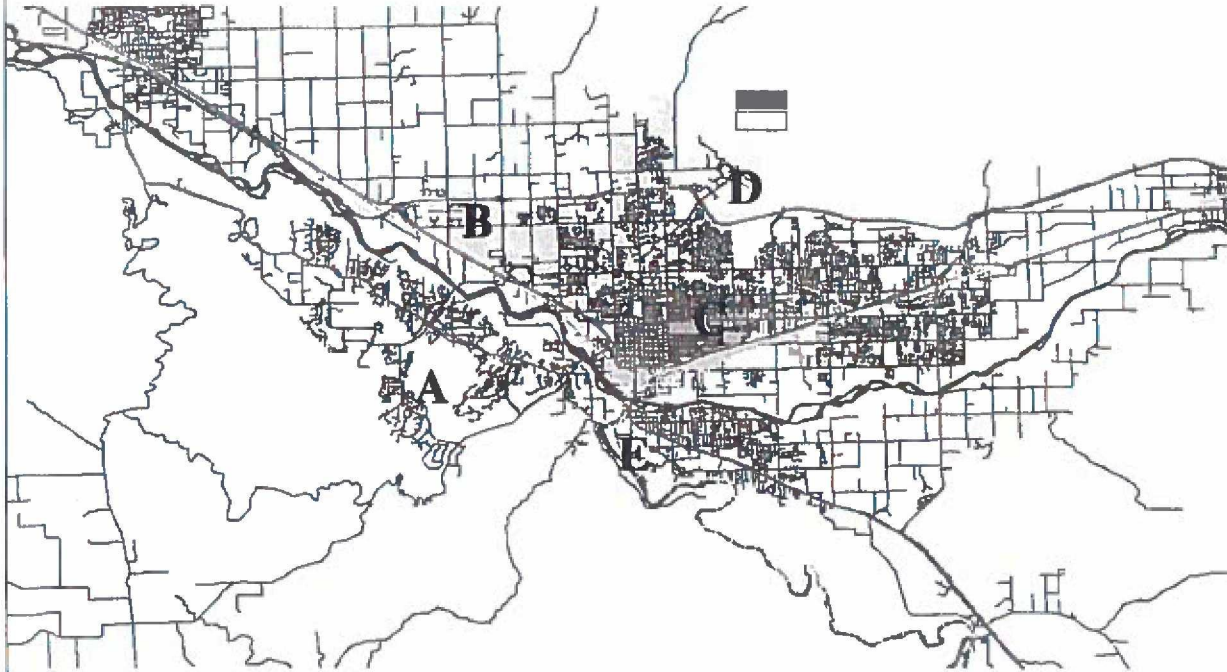
Solution: Shelter and Housing That Are Adequate**Goals:**

- ◆ Implement results of the Affordable Housing Forum with final adoption by participating partners of a common methodology to address housing issues throughout Mesa County.

Solution: Vital Neighborhoods**Goals:**

- ◆ Adopt a plan to implement a neighborhood program.
- ◆ Foster a small town community atmosphere by promoting and strengthening the neighborhood program to provide a framework for friendly cooperation.
- ◆ Expand the partnerships and broaden the strategy for joint development of public facilities, including neighborhood parks.

CITY OF GRAND JUNCTION, COLORADO



<u>City Council</u>	<u>Expires</u>
Bruce Hill, Mayor - At Large	May 2007
Gregg Palmer, Mayor ProTem - District C	May 2007
Jim Doody - District A	May 2009
Jim Spehar - District B	May 2007
Bonnie Beckstein - District D	May 2009
Teresa Coons - District E	May 2009
Doug Thomason - At Large	May 2009

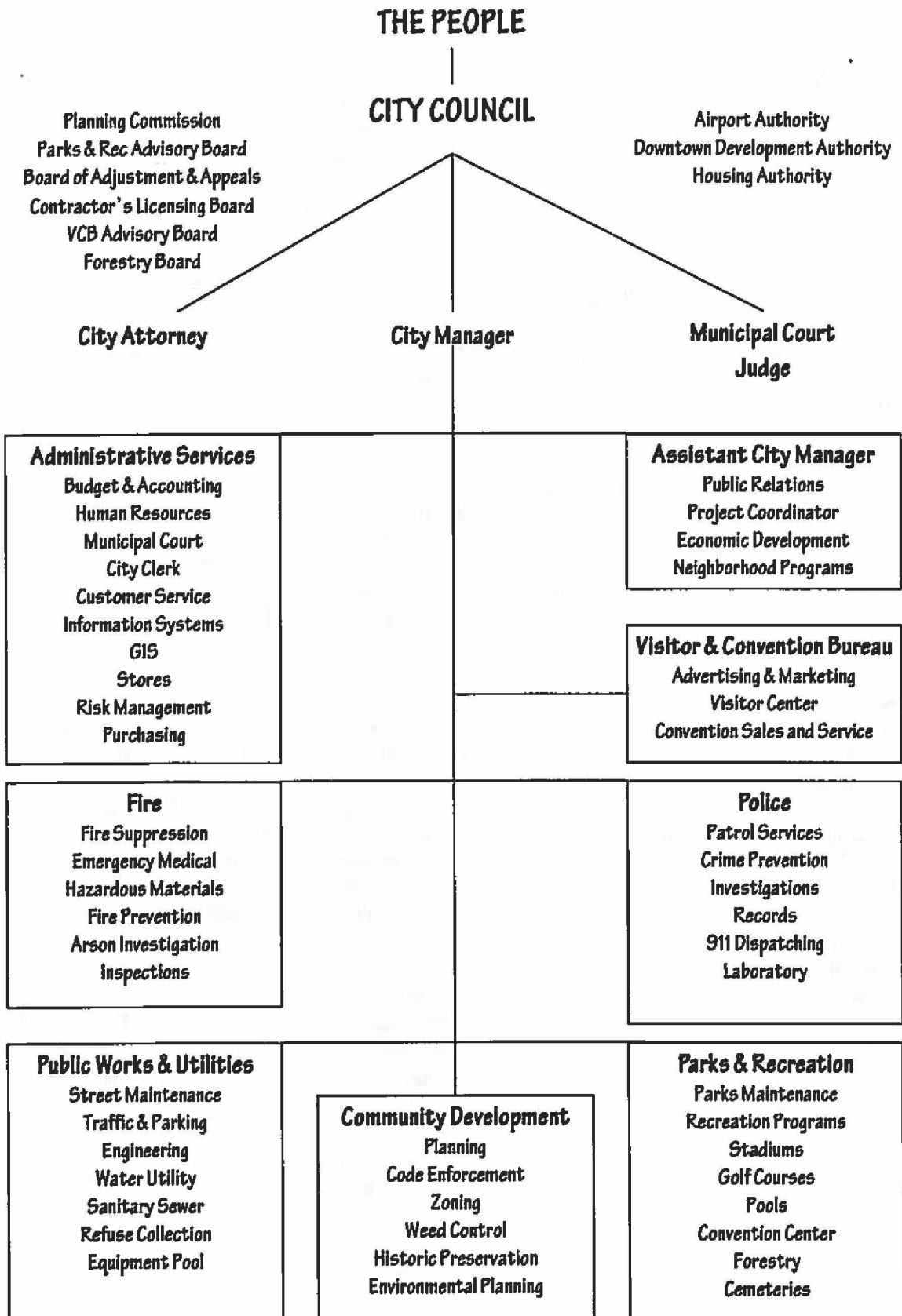
ELECTION DISTRICT BOUNDARIES APRIL, 2005

APPOINTED OFFICIALS

Kelly E. Arnold	City Manager
David A. Varley	Assistant City Manager
John P. Shaver	City Attorney
David Palmer	Municipal Judge

DEPARTMENT DIRECTORS

Ron Lappi	Administrative Services
Sheryl Trent	Interim, Community Development
Rick Beaty	Fire Chief
Joe Stevens	Parks & Recreation
Bill Gardner	Interim Police Chief
Mark Relph	Public Works & Utilities
Debbie Kovalik	Visitor and Convention



CITY OF GRAND JUNCTION STATISTICAL REVIEW

Form of Government
Council/City Manager**Population**
City Proper 47,100
Urbanized 120,000 (est.)
Average Growth Rate: 2.5%**Economic Trends**
Grand Junction is the wholesale, manufacturing, and retail center of a territory covering 60,000 square miles. Its growing establishments answer many of the needs of the immensely rich trade territory. Added to normal industrial applications are construction, public services, and tourism.

Single family home sales in Grand Junction have gone from an average price of \$160,000 in 2003, to \$173,000 in 2006, an average annual increase of 9%. The per capita income in 2001 averaged \$25,366, and increased to \$32,170 in November 2004, across all occupations. Retail sales growth has averaged 9% the last ten years, and was 7.4% in 2005. Per capita retirement income in Mesa County is higher than the state and national averages.

Retail sales in Grand Junction continue to grow at a significant rate and reveals the City's vital role as a regional economic hub attracting shoppers from western Colorado and eastern Utah!

The Mesa County labor force has steadily increased from 69,129 in 2003, to 69,842 in 2006, and unemployment moved from 5.2% in 2003, to 4.8% in 2006.

Top Ten Major Employers
Mesa County School District #51
St. Mary's Hospital
Mesa State College
Mesa County
City of Grand Junction
WalMart
State of Colorado
Hilltop Community Resources, Inc.
Grand Junction Regional Center
Halliburton**Mesa State College**

A four-year state institution offering a full baccalaureate degree program, various Master's Degrees, transfers and vocational/technical offerings. Mesa State has an annual enrollment of around 5,800 students.

Two Rivers Convention Center

A multi-purpose center which facilitates the needs of any group from a two-person conference to a 2,000 person convention. An ideal location for trade shows, car shows, and other display type gatherings. Two Rivers has the capability of serving a full course dinner for up to 1,500. The remodel completed in 2001 added needed meeting space and tripled the kitchen size at a total cost of \$6 million.

National Attractions

The country's newest National Park, the **Black Canyon of the Gunnison** is an hour and a half drive due south of Grand Junction and offers visitors a spectacular canyon formed by centuries of natural water erosion. The **Colorado National Monument** on the West, **Grand Mesa** and the **Uncompahgre National Forest** to the east and southwest, and **Unaweep Canyon** to the south, afford recreational and scenic variety.

Four miles west of Grand Junction is the **Colorado National Monument**. This 18,000-acre area is scenically and geologically breathtaking. Persistent erosion has produced corridor like canyons lined with sheer cliffs, towering monoliths, and unusual rock formations. Hiking, backpacking, picnicking, and camping (without reservations) are just a few of the favorite activities of visitors. Rim Rock Drive, the scenic 23-mile route across the monument, is also popular with bicycle enthusiasts.

Open year-round, the park's Visitor Center features exhibits of the geology, plants, animals, and history of the area. A 12 minute slide show starts every 30 minutes or upon request. Campfire programs are presented nightly in the Saddlehorn Amphitheater.

The **Grand Mesa** is the world's largest flattop mountain with 34,000 acres of timber and over 200 lakes and ponds. Approximately 120 of the lakes on Grand Mesa are stocked with rainbow, native, and brook trout. Fishing gear, supplies and boats are available. In season, deer, bear, and elk are

CITY OF GRAND JUNCTION STATISTICAL REVIEW

hunted. Recreational facilities, public campgrounds and rental cabins are available. The Powderhorn ski area operates for five months in the year-round playground.

A 100-mile drive circles from Grand Junction via the town of Mesa over the top on Skyway Drive and back over Land's End Road to Grand Junction. At Land's End Shelter House, the panorama of the Grand Valley with orchards and ranches one mile below can be seen. On the horizon are the Wilson and Ragged Wilderness areas, the Uncompahgre and San Miguel Mountains in Colorado and the LaSalle and Blue Mountains in Utah.

Recreation

Golf courses, swimming pools, tennis courts, river rafting, mountain and road biking, camping, fishing, hunting and many other recreational opportunities are available in Grand Junction. Suplizio Field, a lighted athletic field and stadium, is the site of the annual National Junior College Baseball World Series. Newly completed Canyon View Park is a sports complex with soccer fields, lighted baseball fields and even an in-line skating area. There are also scenic river front bike and hiking trails. Some of the major special events in Grand Junction include Colorado Mountain Winefest, Art & Jazz Festival, Downtown Farmer's Market, Oktoberfest and the Marching Band competition, and the Parade of Lights.

Colorado National Monument; Grand Mesa National Forest, home of Powderhorn Ski Area; Highline Lake; Island Acres; Colorado River and Vega State Park areas are all a short distance from Grand Junction. You can also enjoy art galleries, wineries; theaters; Museum of Western Colorado; Cross Orchards Historic Site; the Grand Junction Symphony; Mesa State College Theater; the Western Colorado Center for the Arts; rodeos and horse shows.

Theaters and the Arts

Western Colorado Center for the Arts, the Avalon Theater, and the Mesa State College Theater all offer Grand Junction the finest of entertainment and programs.

Art on the Corner is Colorado's largest and most diverse outdoor display of sculptured art. This hands-on exhibit is part of Grand Junction's unique Downtown Shopping Park along Main Street.

Music

Grand Junction is noted for its musical opportunities and musical programs. Studios, with competent instructors, offer courses in piano, voice, wind and string instruments and organ. Band, orchestra, and glee club groups are open to students interested in these activities. The Community Concert Association brings the world's outstanding artists to the city. The Grand Junction Musical Arts Association sponsors the Grand Junction Community Symphony, the Centennial Band, the Western Colorado Chorale, and the Grand Valley Children's Choir.

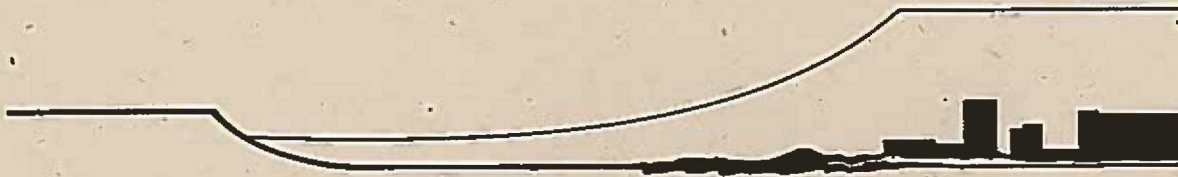
The Museum of the West

A professionally accredited, museum of social and natural history, the museum features displays depicting the story of Western Colorado. An old west firearms display and the historic Placerville Post Office, moved in its entirety to the Museum, are just a couple of extraordinary displays. The Museum provides seminars, classes, programs and educational tours to local and regional destinations. The museum coordinated the activities for Cross Orchards Historic Site and an exhibit at the Dinamation Center in Fruita, Colorado.



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BUDGET POLICIES & DEVELOPMENT



This section has been prepared to assist the reader in understanding the organization's legal requirements, short-term financial policies, and long-term strategies. This section also includes a discussion about the City's budget process including budget development, review, approval, changes and control.

I. LEGAL REQUIREMENTS

The form of government provided by the City Charter for the City of Grand Junction is the Council-Manager Form. This government combines the political leadership of an elected City Council with the managerial experience of an appointed City Manager. The City of Grand Junction is a Home Rule City, governed by City Charter, The State Constitution and City Ordinances as adopted by the general public, which designate the powers and authority of both the City Council and the City Manager.

Biennial expenditure budgets are adopted for all governmental funds except the Special Assessment Debt Service Funds. The City Charter does not require appropriations for these funds.

The City Manager is required to submit a proposed budget to the City Council for each budget year (January 1 - December 31). The proposal, accompanied with an explanatory message, is submitted in early November of odd numbered years. The proposed budget provides a complete financial plan for each fund for each year and includes appropriate financial statements showing comparative figures for the last completed fiscal year, the current year, and the City Manager's recommendation for the ensuing two years.

The proposed budget estimates are open to the public for inspection and a limited number of copies are made available.

By the end of November the City Council conducts public hearings, and then prior to December 31st, adopts the biennial budget by resolution and the passage of an appropriation ordinance for the ensuing year.

Although adopted appropriations set legal limits that cannot be exceeded on a total fund basis, the City Council may amend the appropriation ordinance at any time during the year, as a result of any casualty, accident or unforeseen event. Budget reallocations between funds require City Council approval of a supplemental appropriation ordinance.

In November of 1992, the people of Colorado adopted a Constitutional Amendment of Article X, Section 20 of the Colorado Constitution. This amendment, known as TABOR, restricts local governments and others from the issuance of debt and increases in tax rates without a subsequent vote of the taxpayers affected. It also restricts the growth of Property Tax Revenue and overall general government revenues to the annual growth in the Denver/Boulder CPI plus the growth in actual value of all real property from new construction and inclusions.

A copy of the resolution adopting the budget for 2006 and 2007 and the ordinance appropriating the budgeted amounts for each Fund for the fiscal year ending December 31, 2006 are included in the Related Information section.

TABOR AMENDMENT COMPLIANCE WORKSHEET

Year	Black Box Revenue	Revenue Limit	Margin Limit > Actual	Refund Actual > Limit	Property Tax Refund Collection Year	Total Refund	To Be Refunded By Credit Mill Levy	Local Growth Component Collection Year	Inflation Component Prior Year	Total Allowed Growth Rate
1994	\$ 30,173,075	\$ 31,013,075	\$ 840,000	\$ -	\$ -	\$ -		10.20%	4.20%	14.40%
1995	\$ 33,928,834	\$ 34,517,998	\$ 589,364	\$ -	\$ -	\$ -		5.04%	4.40%	9.44%
1996	\$ 36,356,931	\$ 37,677,748	\$ 1,320,817	\$ -	\$ -	\$ -		6.75%	4.30%	11.05%
1997	\$ 38,779,149	\$ 40,418,000	\$ 1,638,852	\$ -	\$ -	\$ -		7.67%	3.50%	11.17%
1998	\$ 41,875,818	\$ 41,753,509	\$ -	\$ 122,107	\$ 138,752	\$ 138,752	Levy 1999 Collection 2000	4.37%	3.30%	7.67%
1999	\$ 44,715,776	\$ 44,116,758	\$ -	\$ 599,018	\$ 38,136	\$ 599,018	Levy 2000 Collection 2001	3.26%	2.40%	5.66%
2000	\$ 47,350,130	\$ 47,187,284	\$ -	\$ 162,845	\$ 245,167	\$ 245,167	Levy 2001 Collection 2002	4.06%	2.90%	6.96%
2001	\$ 49,552,042	\$ 51,026,329	\$ 1,476,287	\$ -	\$ 155,208	\$ 155,208	Levy 2002 Collection 2003	4.18%	3.96%	8.14%
2002	\$ 53,825,766	\$ 54,789,872	\$ 944,106	\$ -	\$ 320,273	\$ 320,273	Levy 2003 Collection 2004	5.85%	4.68%	10.53%
2003	\$ 57,304,509	\$ 57,270,815	\$ -	\$ 33,694	\$ 338,812	\$ 338,812	Levy 2004 Collection 2005	4.50%	1.90%	6.40%
2004	\$ 61,038,746	\$ 60,586,584	\$ -	\$ 452,163	\$ 451,463	\$ 451,463	Levy 2005 Collection 2006	4.69%	1.10%	5.79%
2005	Projection Actual \$ 63,041,940	Projection Actual \$ 63,379,625	Projection \$ 337,685	Projection \$ -	Actual \$ 459,044	Projection \$ 459,044	Levy 2006 Collection 2007	4.50%	0.11%	4.61%
2006	Projection \$ 66,840,523	Projection \$ 66,263,383	Projection \$ -	Projection \$ 577,140	Projection \$ 1,134,000	Projection \$ 1,134,000	Levy 2007 Collection 2008	Actual 4.11%	Projection 1.00%	Projection 5.11%
2007	Projection \$ 68,906,130	Projection \$ 69,844,588	Projection \$ 2,938,458	Projection \$ -	Projection \$ 1,123,000	Projection \$ 1,123,000	Levy 2008 Collection 2009	Projection 3.90%	Projection 1.50%	Projection 5.40%
Total thru 2007						\$ 4,984,637				

II. BUDGET DEVELOPMENT

Budget Strategies

The City of Grand Junction's budget is based on a diversified, flexible revenue plan and an expenditure plan that minimizes expenditures at the lowest level consistent with maintaining basic services and infrastructure. Every attempt is made to relate the budget to both the short and long-term goals of the City Council. Formal documents include a Ten-Year Capital Improvements Plan, and the Biennial Budget Document.

Realizing that there will always be imbalances between service demands and available resources, solutions to potential budget problems must involve a combination of four actions on the behalf of the City; 1) enhance the stability of local revenue sources by maintaining the current tax rates and increasing user charges as deemed appropriate, 2) reducing operating costs through productivity improvements which include technological enhancements and progressive personnel practices, 3) maintaining a high level of commitment to improve and protect the City's important investment in infrastructure, and 4) adjusting the level, rather than the quality, of City services provided. Each of the City's funds are balanced separately with all transfers and operating subsidies between funds requiring Council approval.

The City of Grand Junction has developed and utilizes long range planning for each of the City's major operating funds. These projections are used to determine if future impacts of the current proposed budget are fiscally sound. Using these fiscal impact models, we continuously test the effects of current financial decisions on future year's financial conditions when approving funding requests throughout the organization.

There are many variables and factors which comprise these models, the six (6) major components include; Beginning Working Capital, Revenue Projections, Operating Expenditures, Capital Expenditures, Ending Working Capital, and the level of Required Minimum Working Capital.

The process begins with the estimated beginning working capital balance for the proposed budget year. Projected revenues and proposed operating and capital expenditures are applied to the beginning balance to calculate the ending balance for that year. This process is continued for the next ten years. The resulting calculation of the ending balance in

year ten is compared to the calculation of the minimum required balance.

Revenue and expenditure projections for the various funds are based on historical trends, various economic and inflation forecasts, and known changes in operation, legislation, rate changes, etcetera. The bottom line is that each fund should maintain a fund balance that is equal to, or above the required minimum balance of working capital in the tenth year.

A historically volatile economic environment coupled with prudent financial leadership has lead to a conservative approach in determining the level of working capital that the City believes is necessary to maintain the various funds. The most important variable used in determining the required minimum balance is the stability of the major revenue sources applicable to the various accounting funds. For example; the long range plan for the General Fund provides for a required minimum balance that equals 16.7 percent of operating expenditures for each year, compared to a level equal to 5 to 15 percent of operating expenditures for the City's various Enterprise Funds. The rational for the difference in the required minimum balance is that the General Fund's major revenue source (sales and use taxes) is highly volatile in contrast to the more predictable charges for service in the Enterprise Funds.

The comparison of ending balances to the required minimum in year ten reveals whether or not adjustments in the current level of proposed expenditures are necessary in order to maintain long-term financial stability. If the ending balance is equal to or greater than the required minimum, no adjustment in the current proposed budget is probably necessary. However, if there is a considerable discrepancy between the ending fund balance and the required minimum, a decision to eliminate either one-time capital expenditures, reduce on-going operating expenditures, or some combination of the two must be made.

The difference between ongoing (operating) and one-time (capital) expenditures leads to the realization that a change in the level of operating expense in the current year's budget has a greater impact on the fund's ending balance in year ten than does a like change in capital expenditures. This relationship becomes very important in the final budgeting process.

For example, assume that after inputting the projected revenues and proposed expenditures into the Ten-Year Projection Model, the variance from the required minimum balance is a negative \$1 million. Under this scenario, for the ending balance to equal the required minimum either a \$675,000 decrease in capital spending or a \$80,000 reduction in operating expenditures in the current year's budget would be necessary.

The realization that this or any other such model is only as accurate as the projections used is apparent. However, financial leadership of the City of Grand Junction believes that fiscal responsibility includes taking a long-term viewpoint of the City's current operations. In summary, the application of these long-range financial projections identifies the allowed spending levels in the current year, provides insight on the future impacts of current financial decisions and lends itself to modifications necessary in this ever changing environment.

Maintaining an adequate fund balance provides a certain level of insurance against fluctuating revenue sources and changes in future demands for service. Likewise, appropriated Contingency fund amounts are reserved in the current year's budget for the purpose of responding to unanticipated needs and/or emergencies. Each year the General Fund budget contains Contingency funds in amounts deemed appropriate by the City Manager and Council.

Another important financial strategy incorporated by the City of Grand Junction is the provision for protecting the current level of investment in the City's infrastructure. The level of general government capital expenditures for the current year is based on revenue projections associated with the $\frac{3}{4}$ cent portion of the 2 $\frac{3}{4}$ percent Sales and Use Tax, plus additional funding sources such as bond proceeds and project grants. A $\frac{3}{4}$ of one percent increase in the City Sales and Use Tax rate was instituted January 1, 1988, for the specific purpose of funding economic development and general capital projects.

Specific policies for the development of the annual budgets are provided to each department in the annual *Budget Preparation Guide*. This guide contains a budget message from the Finance Director, detailed instructions for the submission of budget requests and the budget timetable. The issuance of the Budget Preparation Guide provides consistency in the development of department budgets.

Two-Year Budgeting

The City's fiscal year starts on January 1st and ends on December 31st of each year. Although the City legally appropriates its budget on an annual basis, a two-year budget process has been developed which results in the City Council approving a two-year budget plan by Resolution. This two-year budget will be the eighth time the process has been used by the City. The genesis of the two-year budget process stems from the enormous amount of staff time and resources required to produce the annual budget at the level of quality and detail necessary to determine the most effective allocation of our resources. In general, detail line item budget requests are prepared in alternate years by each department for the current year revised, next year proposed budget, and a second year proposed budget for the year after. During other years, only revisions due to unforeseen events, pay plan modifications, and program or operational changes which effect the current and subsequent budget are reviewed.

In addition to developing an effective budget in a more efficient manner, the two-year budget process directs additional focus on the future impacts of current decisions. When managers present their budget, they are in effect presenting their operational plan for the next two years.

The concept of a two-year officially adopted budget is a product of the ten-year long range models the City uses for all of its Operating and Capital Funds. It was decided that if we could plan and project ten-years out we should at least be adopting a two-year spending plan.

Biennial budgeting is a practice that works well in stable economic times, works very well when economic conditions are improving, and needs to be closely managed in a declining economic period. The City of Grand Junction has been fortunate to have adopted their biennial budgets during periods of significant revenue growth. Some Advantages to a two-year budget are that it:

- provides reactive time to respond to major fiscal changes
- minimizes the affect of budget fluctuations on service delivery
- eliminates perpetual budgeting
- shifts the emphasis to longer-range planning
- de-emphasizes the budget in election years
- focuses on policy decisions rather than bean counting
- saves time and staff

Budget Basis

Biennial budgets for governmental funds (General, Special Revenue and Debt Service Funds) are prepared separately using the Modified Accrual basis of accounting. Modified accrual accounting is where revenues are recognized in the accounting period in which they became available and measurable, and expenditures are recognized in the accounting period when a liability is incurred, if measurable, except for unmatured interest on long-term debt, which is recognized when due.

Biennial budgets are also adopted for all Enterprise, Internal Service and Non-expendable Trust Funds. The basis used to budget these funds is also a Modified Accrual basis of accounting which includes capital expenditures and current debt service principal payments and excludes depreciation, amortization, and adjustments for accrued compensated absences.

The City of Grand Junction implemented the new GASB 34 reporting requirements for the fiscal year ending December 31, 2002. The City also implemented the GASB infrastructure reporting requirements at that time. Although the budget basis for the City of Grand Junction will not change in regard to the accounting requirements, the implications of those changes have been taken into account with the development of the 2006/2007 Biennial Budget.

Budget Method

The City uses a Departmental Line Item method for budgeting whereby programs are budgeted in separate cost centers and individual projects make use of project accounting. This comprehensive detailed method involves the participation of almost everyone in the organization, insures that each item is properly itemized and justified, and allows each department to compare their actual expenditures against approved uses at a detailed level.

Budget Process

The City's budget development process provides a comprehensive and coordinated methodology for the creation of a budget plan that meets the needs of the community through the effective management of City resources. In order to manage resources effectively, the management team reviews all changes in service levels to assure reasonable continuity of community services. All proposals are evaluated on both a short and long term financial basis. As previously discussed, ten -year financial projections have been developed for all major funds and are

used extensively to analyze the long term impact of budget decisions.

By *mid-Year*, in odd numbered years, the City Council begins the budget process with a goal setting retreat. During the retreat, Council reviews important issues and establishes goals in order to define City service policy for the coming year. Afterwards, the management team begins developing operational goals and objectives that implement the Council's service goals and objectives. During July each department evaluates current programs and budgets in order to prepare action plans.

The process described below and on subsequent pages is an intense time-consuming process. We not only conclude the process with a balanced two-year budget, but all levels of the organization achieve an enhanced level of understanding about the other department's priorities, processes, and procedures.

As departments are completing their action plans, detail budget preparation materials are provided to each department in the form of the *Budget Preparation Guide*. Materials include worksheets for budget preparation, capital improvements, staffing changes, and detail line item justifications. Departments use these materials to quantify estimated costs and revenues for revising the current year's budget and for the development of proposed expenditure budgets.

Since revenues are the single most important factor in determining the level of the budget, revenue projections are reviewed for validity first. Fee based revenues such as service charges for water, sewer, trash and recreation fees are reviewed to determine the reliability of the forecast. Tax based revenues, such as sales tax, use tax, and property tax are reviewed in terms of known historical trends and current information regarding economic conditions. Revenues from outside sources such as grants and local shares of State and Federal revenues are reviewed in light of current or pending legislation affecting these revenue sources. The General Fund targets spending levels for personnel, operating costs and operating capital which are established for the biennial period based on the 10 year projected revenues.

Department supervisors are responsible for preparing the detail for each line item by listing individual items, estimated quantities, and by forecasting each cost based on unit prices provided by either the Purchasing Division or from the actual

objectives and goals to determine specific items and quantities needed. The Department Directors and their management staff review each revenue and expenditure line item until a consensus is reached regarding need, quantity, and probable cost or revenue. Since this process requires numerous meetings and extensive research, this process takes several weeks to complete.

By *mid-August*, departments finalize their current year revised estimates and the following year's proposed budgets. Concurrently, the City's management team, consisting of department directors, finalizes the review schedule. Two budget review teams are created for the detail budget review and final balancing. The first team is the City Management Team, and all Department Directors. A second team of several department directors and division managers is formed to review all internal service and enterprise funds. First, internal service funds are reviewed, finalized and approved by the teams since their charges affect all other fund budgets. Next, all enterprise funds are reviewed, finalized and approved by the same team since these funds are self supporting through user fees not general tax dollars. These budget reviews include an evaluation of the Business Plans and 10-year financial projections for each fund. The first team evaluates capital and personnel requests.

At the *beginning of September*, the second team begins their review of the General Fund department proposals. Each expenditure and revenue line item is reviewed until concurrence is reached on the need for each line item and the reliability of the estimates used. Detail review of these proposals involves extensive direct participation by all members of the budget review team.

All operating expenses are reviewed for validity. Personnel, routine operating, and operating equipment costs are each analyzed separately. The first Management Team establishes citywide priorities for staff level changes and operating equipment items.

Capital Improvement Project costs are submitted by each department; the City Management Team analyzes and priorities these requests on a Citywide basis. Results are presented to the City Council for review and direction.

In order to finalize proposed City-wide priorities for the budget, the management team and City Council tour various facilities and work sites, observe demonstrations, examine reports, hear presentations, and discuss alternatives as

provided by requesting departments.

Toward the *end of September* the City Manager Team completes their review of department proposals and the proposed base operating budget is summarized. The City Management Team then meets to balance the budget using the following basic criteria.

- The total proposed routine operating expenses, including operating capital, cannot exceed the previously agreed upon percent and/or dollar increases.
- Subsidies from the general fund to other funds must be reviewed and approved.
- Capital Improvement Projects will be primarily funded by the $\frac{3}{4}$ cent portion of the 2 $\frac{3}{4}$ % sales tax; the use of fund balance requires review and approval by City Council.

Once the preliminary reviews have been completed, the budget is reviewed for conformance to long range projections. Typically, the initial budget does not conform. As a result, priority lists are developed by each department to pare costs. The management team then reviews the changes as recommended by each department to determine which changes should be incorporated into the budget proposal.

This process is repeated until the proposed budget is in conformance with the established guidelines. During these revision activities, department directors, supervisors and the City Manager generally, review and evaluate numerous alternatives; individual and team efforts are used to refine and select the best options. The City Management Team in a group process evaluates all balancing actions, reductions and additions.

By *early November* the budget conforms to guidelines and is submitted to City Council for review, comment, and direction. Any changes requested by Council go through the process described above so a revised balanced budget can be prepared and resubmitted.

After submitting the proposed budget to Council, the management team prepares an executive presentation of the proposed budget to City Council and the public. Following this presentation, the Council makes a final decision regarding acceptability of the proposed budget. Once the Council accepts the proposed budget they finalize the property tax mill levy, get public input on the proposed levy, and provide the levy to the County Commissioners by *December 15* for certification.

After acceptance of the budget by City Council, the budget is published and citizen input is provided for at several public hearings. After finalizing any changes due to public input, Council passes a city ordinance titled *"The Annual Appropriation Ordinance"* by December 31st.

On January 1st each year, the adopted budget is incorporated into the accounting system which enables administrative budget controls to take effect.

BUDGET CALENDAR

DATE	DAY	WHAT	WHO	WHEN	WHERE
23-May	Monday	The Budget System will be open for Departments to begin Inputting Revenue and Non-Personnel Operating Expenses for 2006 Revised, 2006 and 2007.			
23-May	Monday	Time Allocation Worksheets and Personnel Adjustment Request Forms will be distributed by Human Resources.			
16-Jun	Wednesday	MEETING: Equipment Replacement Review Time Allocation Worksheets and Personnel Adjustment Request Forms for New Positions, Reclassifications, and Retirements are due to Human Resources.	Dept. Reps.	9:00 - 12:00	AS Conf. Room
30-Jun	Thursday				
6-Jul	Friday	MEETING: Pay & Benefit Recommendations for 2006 & 2007 (Regular Department Head Meeting)	City Manager Mgmt. Team Review Team HR Manager	8:00 - 12:00	Administrative Conference Room
11-Jul	Monday	Revenue Accounts for all funds should be entered into the Banner Budget System for 05-Revised, 2006 and 2007.			
13-Jul	Wednesday	MEETING To review General Fund Revenue projections and Set Spending Limits for 2006 & 2007	City Manager Mgmt. Team Review Team	1:00 - 5:00	Administrative Conference Room
22-Jul	Friday	Major Capital requests should be entered into the CIP System. Narrative descriptions and related operating impacts for all projects need to be updated.			
29-Jul	Friday	Internal Service Fund budgets (Funds 401-405) should be input in the Banner Budget System for 05-Revised, 2006 and 2007.			
3-Aug	Wednesday	MEETING New Position Requests & Capital Improvement Plan	City Manager Mgmt. Team Review Team	10:00 - 5:00	Two Rivers Convention Center (Lunch to be Served)
9-Aug	Tuesday	SUPPORT REVIEW MEETINGS: INTERNAL SERVICE FUNDS Fund #401: Data Processing, Presenter - Fred Stroh	Review Team	9:00 - 12:00	AS Conf. Room
9-Aug	Tuesday	Fund #402: Equipment, Presenter - Chuck Leyden	Review Team	2:00 - 5:00	AS Conf. Room
10-Aug	Wednesday	Fund #403: Stores, Presenter - Ron Watkins	Review Team	9:00 - 12:00	AS Conf. Room
10-Aug	Wednesday	Fund #404: Self-Insurance - Dave Roper	Review Team	2:00 - 5:00	AS Conf. Room
11-Aug	Thursday	Fund #405: Comm. Center, Presenter - Paula Grassy	Review Team	9:00 - 12:00	AS Conf. Room
15-Aug	Monday	MEETING: CITY COUNCIL WORKSHOP Capital Improvement Plan, Presentation and Discussion	City Council City Manager Mgmt. Team Review Team	6:00 PM - 10:00 PM	Two Rivers Convention Center
17-Aug	Wednesday	Internal Service Fund Charges from funds 401 thru 405 are to be entered into the budget system by the respective Internal Service Fund Managers.			
17-Aug	Wednesday	Interfund Charges to the General Fund will be calculated and entered into the budget system by the Budget & Accounting Division.			
17-Aug	Wednesday	The "Preliminary" Payroll Projections (excludes New Position Requests) will be posted to budget system.			
19-Aug	Friday	The Banner Budget System will be closed.			
20-Aug	Tuesday	DEPARTMENT BUDGET REVIEW MEETINGS Visitor and Convention Bureau	Review Team	9:00 - 12:00	AS Conf. Room
30-Aug	Tuesday	Administrative Services	Review Team	1:30 - 5:00	AS Conf. Room
31-Aug	Wednesday	Community Development	Review Team	9:00 - 12:00	AS Conf. Room
1-Sep	Thursday	Parks & Recreation	Review Team	9:00 - 5:00	AS Conf. Room
6-Sep	Tuesday	Police Department	Review Team	9:00 - 5:00	AS Conf. Room
7-Sep	Wednesday	Fire Department	Review Team	9:00 - 5:00	AS Conf. Room
8-Sep	Thursday	Public Works & Utilities	Review Team	9:00 - 5:00	AS Conf. Room
8-Sep	Friday	Public Works & Utilities	Review Team	9:00 - 12:00	AS Conf. Room
20-Sep	Tuesday	DEPARTMENT REVIEWS w/ CITY MANAGER Visitor and Convention Bureau	City Manager	9:00 - 10:00	Admin. Conf. Room
20-Sep	Tuesday	Administrative Services		10:30 - 12:00	Admin. Conf. Room
20-Sep	Tuesday	Police Department	A.S. Director	1:30 - 3:00	Admin. Conf. Room
20-Sep	Tuesday	Fire Department		3:30 - 5:00	Admin. Conf. Room
21-Sep	Wednesday	Community Development	Review Team	9:00 - 10:00	Admin. Conf. Room
21-Sep	Wednesday	Parks & Recreation		10:30 - 12:00	Admin. Conf. Room
21-Sep	Wednesday	Public Works & Utilities		1:30 - 3:00	Admin. Conf. Room
21-Sep	Wednesday	Other Issues	Respective Dept. Heads	3:30 - 5:00	Admin. Conf. Room
23-Sep	Friday	The Budget & Accounting Division will input all capital and related operating costs into the budget system.			
30-Sep	Friday	MEETING Final Decisions on New Position Requests, Position Audits, Reclassifications, and General Fund Balancing	City Manager Mgmt. Team Review Team	9:00 - 12:00	Administrative Conference Room
3-Oct	Monday	Payroll Projections are finalized to include new positions and rolled into the budget system. The Budget & Accounting Division will input all expenditures related to new positions.			
13-Oct	Thursday	MEETING Final Balancing & Discussion of Presentation to City Council	City Manager Mgmt. Team Review Team	9:30 - 12:00	Administrative Conference Room
17-Oct	Monday	ODA Budget Presentation to the City Council (City Council Workshop)	ODA Director		
19-Oct	Wednesday	First Reading of the 2005 - 2nd Supplemental Appropriation Ordinance (Regular City Council Meeting)			
2-Nov	Wednesday	Second Reading / Adoption of the 2005 - 2nd Supplemental (Regular City Council Meeting)			
8-Nov	Saturday	PRESENTATION TO THE CITY COUNCIL	City Manager Mgmt. Team Review Team	9:00 - 4:00	Auditorium
16-Nov	Wednesday	First Reading of the 2006 Appropriation Ordinance (Regular City Council Meeting)			
7-Dec	Wednesday	Second Reading / Adoption of the 2006 Budget Ordinance, the 2006-2007 Biennial Budget Resolution and the Tax Levies. (Regular City Council Meeting)			

III. BUDGET & ACCOUNTING CONTROL

Once the Council adopts the budget, the automated accounting system is used as the major tool for monitoring activity. Quarterly financial and statistical reports are prepared which allow the City's management team to review financial results by comparing actual expenditures and revenues against the budgeted amounts. Balancing all expenditures to budgeted amounts by fund on a City wide basis ensures that expenditures are within the legal limits set by the Budget Ordinance.

Adequate systems for collecting, recording, and reporting of revenues have been developed and will continue to be maintained. In addition, an aggressive policy of prompt, efficient collection of taxes, fees, and other types of revenues will be followed.

Proper systems for recording, controlling, and reporting expenses have been developed and will be maintained using generally accepted accounting principles and financial records are audited annually by a certified public accounting firm. In addition, the Purchasing, Risk Management and Personnel policies and practices are reviewed annually to assure proper control of expenditures.

The official source of financial information is the central accounting system as operated and maintained by the Administrative Services Department. Accounting records are maintained in accordance with all legal requirements and on a basis consistent with standards for local governmental accounting. The automated accounting system, policies and procedures, and the organizational structure provide multiple controls on expenditure of funds. City staff has continuous access to the automated accounting systems for reviewing the current status of all revenue and expenditure transactions and balances. The following list of controls is representative, but not all-inclusive.

- Formal written bids are required for all purchases of \$10,000 or more.
- Informal bidding is required for all purchases greater than \$5,000 and less than \$10,000.
- All individual items costing \$5,000 or more and having a useful life of one year or more are capitalized and inventoried.
- The accounting system uses a modified accrual basis under generally accepted accounting principles.
- Encumbrance accounting is used to ensure expenditures do not exceed appropriations on a line item basis.
- The purchasing function is performed by a central Purchasing Division to assure quality products at the

lowest price.

- The automated payroll system provides control on changes to approved staffing and individual pay levels.
- All contracts of \$50,000 or more must be approved by the City Council.
- The Budget & Accounting Division reviews selected transactions to ensure conformance to City policy.
- Various receivable systems produce delinquent account reports for management action.
- All supplemental appropriation requests are submitted to City Council for their acceptance or rejection at regularly scheduled public meetings.
- All transfers from the contingency account of \$50,000 or more must be authorized by City Council, with all transfers less than \$50,000 requiring the City Manager's approval.

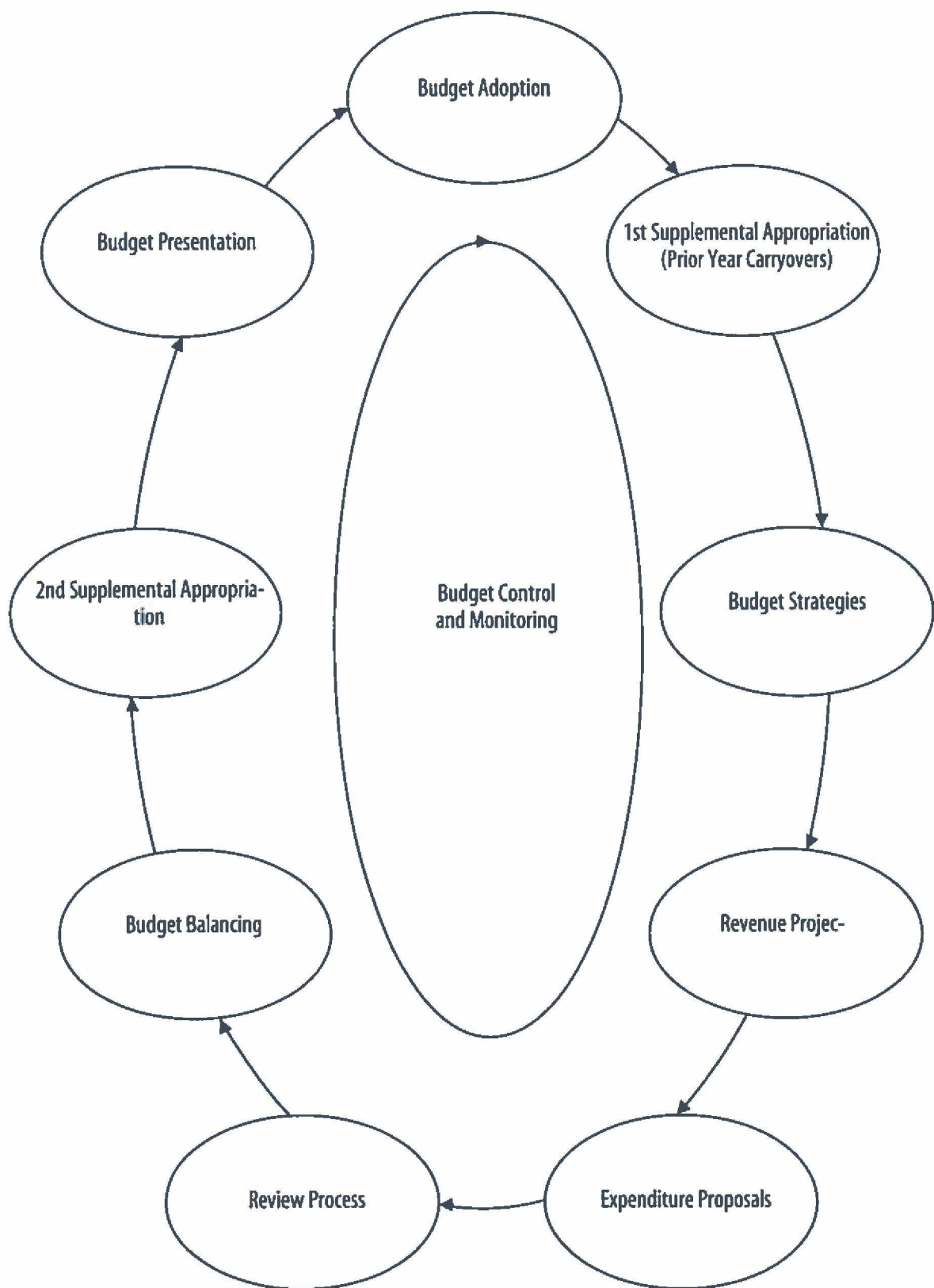
In addition to the many internal controls, the City employs two methods for external review of financial records, practices, and policies.

- The City employs a Certified Public Accounting firm to audit all accounting records annually.
- The City submits its accounting reports to the Government Finance Officer's Association for review regarding conformance to accounting standards. The City has received the Certificate of Achievement for Excellence in Financial Reporting each year since 1984.

IV. BUDGET CHANGES

Once the budget is adopted appropriation transfers between line items for regular operating expenses, within funds and departments, can be accomplished with the approval of the department's director. Transfers to or from Personnel, Operating Equipment, or Capital Project accounts require the approval of the requesting department's director, the Finance Director, and the City Manager.

In addition to the original appropriation, the City generally adopts two supplemental appropriations during the year. The first supplemental which is adopted in April, is used to re-appropriate portions of the previous year's ending balance. This is only allowed for projects which were not completed during the prior year and for which appropriations were remaining. The second supplemental appropriation is generally approved in November. This revised appropriation is used to fine-tune the budget and allows for previously unforeseen events. These supplemental appropriations are, of course, subject to the same legal requirements as the original appropriation.



FINANCIAL OVERVIEW



This section contains summary information of all revenues and expenditures included in the two year budget. The Financial Overview includes both narrative and graphic descriptions of all major revenue sources, and all expenditures by major category.

As we begin this biennial budget period, the City of Grand Junction's financial condition is generally sound. Reasons for our favorable position include a relatively healthy economy, a strong and effective operating and capital budgeting process, consistently conservative financial leadership by policy-making officials and strong administrative financial management.

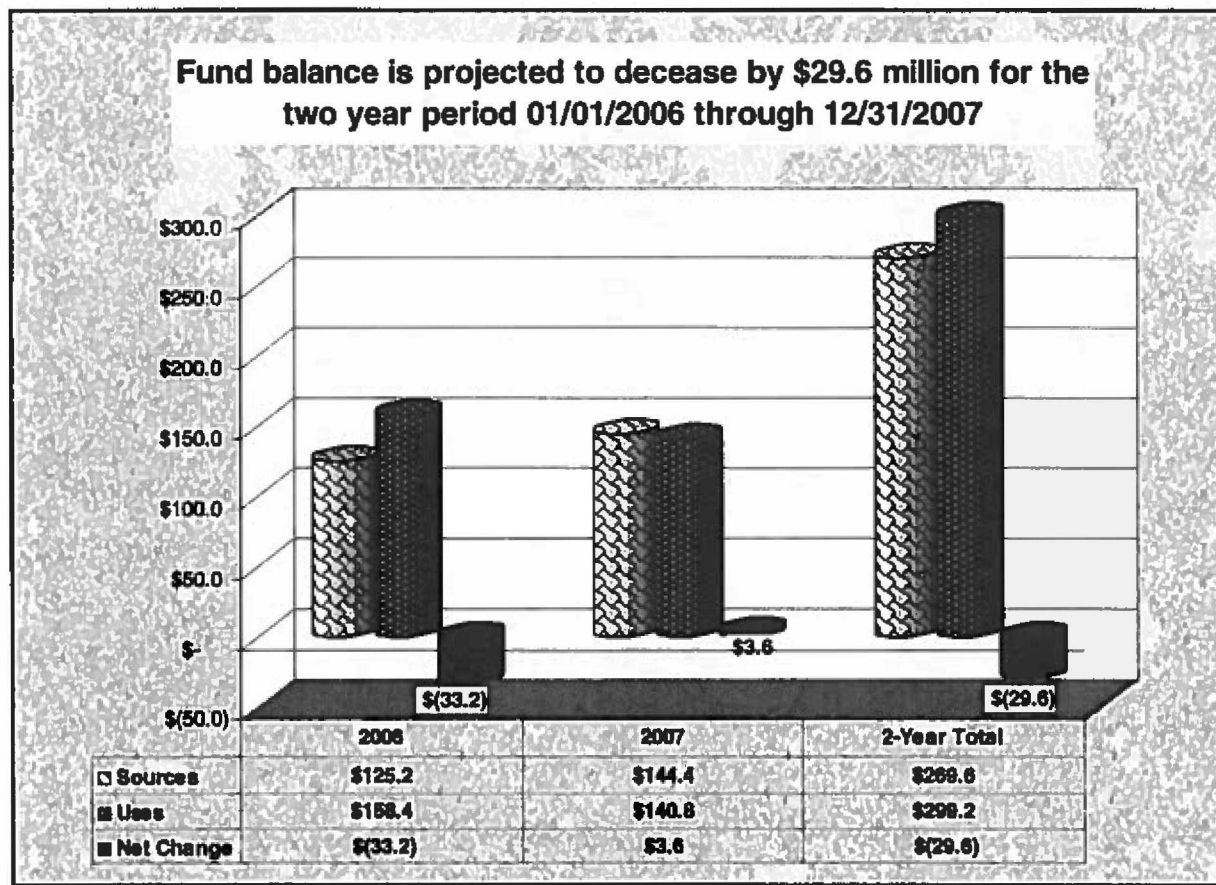
Maintaining the City's healthy financial position will continue to be a primary challenge of our City's Administration. Like many other cities across the country, Grand Junction is undergoing a challenging period as several complicated realities impact the City's financial condition. Such issues as the demand to lessen the burden on local taxpayers, as evidenced by the passage of Amendment #1, (Colorado's version of California's Proposition #13) is coupled with a greater demand for locally provided services.

The City's financial strength and long-range financial planning strategies will be tested in the coming years as population growth, both within and outside the incorporated area, requires expanding services and

investment in the infrastructure necessary to properly serve all citizens.

A decrease in total fund balances of approximately \$29.6 million is projected over the next two years. The majority of the use of fund balance can be attributed to expending bond proceeds for the Riverside Parkway.

The following pages will provide summary analysis of the projected revenues and budgeted expenditures for the years 2006 and 2007. Additional detail information can be found in the Fund and Department summary sections of this document.



NOTE: Totals are rounded from detailed supporting tables.

2004 ACTUAL		EXPENDITURES						NET TRANSFERS (TO) FROM OTHER FUNDS		2004 ACTUAL	
FUND #	DESCRIPTION	BEGINNING SOURCES AVAILABLE	TOTAL REVENUE	LABOR	NON PERSONNEL OPERATING	DEBT SERVICE	MAJOR CAPITAL	TOTAL EXPENSE		NET SOURCES (FUNDS)	ENDING SOURCES AVAILABLE
GENERAL GOVERNMENT											
100	General	9,085,344	48,304,298	27,887,711	12,088,817	384,108	488,877	40,864,413	(2,360,011)	8,116,873	12,108,218
102	Water & Sewerage Bureau	529,558	1,339,221	819,217	520,004	-	-	1,339,221	(809,663)	529,558	529,558
104	Comm. Devt. (Grant Distributions)	2,198	277,408	-	281,844	-	-	281,844	(18,646)	2,198	2,198
106	Parkland Expansion	900,280	900,280	-	11,082	-	-	11,082	(1,199,818)	(309,538)	578,820
108	Economic Development	887,284	-	17,714	281,881	-	-	299,595	480,000	887,284	747,729
110	Conservation Trust Fund	-	-	-	-	-	-	-	-	-	-
201	Sales Tax CIP Fund	4,808,098	11,058,043	903,793	-	-	10,401,308	11,305,101	1,154,958	1,008,887	8,277,723
202	Storm Drainage Improvements	1,759,878	109,138	120,872	-	-	-	120,872	537,963	400,000	1,359,878
204	Parkway Project CIP Fund	-	91,841,890	388,853	-	-	9,709,911	9,129,263	-	-	91,453,627
207	Future Street Improvements	872,291	872,734	-	-	-	-	-	(880,000)	137,734	708,991
208	Facilities Capital Fund	-	73,213	-	-	-	-	-	2,500,000	2,573,213	2,573,213
610	General Debt Service	-	-	-	-	1,380,299	-	1,380,299	1,380,299	-	-
614	Grand Jct. Public Finance Corp.	216,318	-	-	475	-	-	475	282,382	798,618	220,842
702	Parks Improvement Advisory Board	98,372	131,860	-	2,018	-	-	2,018	(161,000)	(21,000)	99,372
704	Sanitary Personnel Care	1,187,188	68,700	-	-	-	-	-	(23,188)	1,210,376	1,134,190
	SUBTOTAL	20,830,294	121,068,038	29,887,879	13,811,658	2,055,294	10,843,888	55,111,309	1,880,433	85,544,873	79,577,367
ENTERPRISE OPERATIONS											
107	Golf Course Expansion	98,138	148,838	-	-	-	-	-	(243,000)	(63,862)	12,771
301	Water	6,147,378	4,810,889	2,125,889	1,184,013	280,727	2,928,752	6,500,460	-	(1,689,571)	4,810,889
302	Solid Waste	804,883	2,280,283	887,858	1,408,128	188,000	-	2,413,986	-	(1,559,703)	720,580
303	Temp. Waste Conversion Center	11,168	1,052,987	988,184	638,318	-	-	1,626,502	301,000	(1,325,502)	727,486
304	Refuse Transfer Station	11,533	583,870	427,933	238,887	-	-	666,820	218,044	(1,082,950)	510,920
306	Lincoln Park Golf Course	17,784	548,280	349,378	281,320	4,880	-	635,578	105,000	(519,578)	328,702
308	Thurs. Rads. Golf Course	26,748	1,083,878	612,118	580,840	21,788	-	1,214,746	138,000	(916,868)	167,010
309	City Cemetery	17,787	-	-	-	-	-	-	(17,787)	(17,787)	-
309	Parking	448,779	371,872	79,878	143,810	-	-	223,688	-	(223,688)	148,191
600	Implosion Systems	210,421	179,933	95,878	89,340	-	-	185,218	(7)	(185,218)	194,605
600	Joint Sewer System	12,288,254	8,888,254	2,813,803	2,043,128	1,088,486	8,033,178	11,984,595	3,821,034	(2,696,341)	6,292,254
	SUBTOTAL	20,228,798	20,228,798	8,008,362	8,918,158	1,552,991	8,703,407	26,228,798	502,711	(6,438,000)	15,790,180
	TOTAL: MUNICIPAL SERVICES	41,059,092	142,296,836	37,896,241	22,729,816	3,618,285	19,547,295	81,340,107	2,382,144	84,957,436	95,367,547
SPECIAL TAXING DISTRICTS											
100	D.O.A. Operations	82,043	270,982	122,707	132,281	-	-	254,988	24,008	(1,187)	83,043
109	T.I.F. Special Revenue	228,848	1,048,318	-	17,794	-	-	17,794	(688,499)	379,819	660,119
203	T.I.F. Capital Improvements	3,004,878	139,886	-	-	-	1,004,820	1,004,820	1,004,820	(964,934)	2,139,894
611	T.I.F. Debt Service	-	-	-	-	750,852	-	750,852	750,852	-	-
	SUB D.O.A. & T.I.F.	3,315,769	1,459,186	122,707	149,815	750,852	1,004,820	2,028,004	117,388	(684,432)	2,833,842
612	G.J.W. W.S.D. Debt Service	285,188	134,293	-	1,888	127,870	-	129,758	0	0	300,243
613	Public Metro District Debt Service	481,189	183,018	-	8,835	224,180	-	233,015	-	(233,015)	368,189
	SUBTOTAL	766,377	317,311	-	10,723	352,050	-	362,733	-	(362,733)	668,432
	TOTAL: SPECIAL TAXING DISTRICTS	4,082,146	1,776,500	122,707	160,538	1,102,902	1,004,820	2,390,737	117,388	(684,432)	3,498,284
INTERNAL SERVICE OPERATIONS											
101	Enhanced 911 Special Revenue	1,784,844	1,183,808	-	287	-	-	287	(1,435,046)	(251,238)	1,812,484
401	Data Processing	1,802,828	2,227,432	1,008,896	973,428	-	2,186	2,012,520	-	(194,368)	1,618,104
402	Equipment	9,084,287	3,029,819	478,783	808,340	-	1,851,886	3,288,809	(2,810,532)	(2,726,723)	9,281,856
403	Stores	208,778	318,282	122,789	90,988	-	-	213,777	0	0	274,507
404	Self Insurance	8,533,781	1,288,181	128,878	1,373,790	-	-	1,502,668	1,502,668	(1,502,668)	6,331,113
408	Communications Center	88,288	2,118,808	2,848,810	727,791	-	847,241	3,623,841	1,435,888	(1,435,888)	2,182,920
	SUBTOTAL	18,541,899	10,008,409	3,624,766	4,154,361	-	2,801,062	10,880,421	(2,810,332)	(2,810,332)	18,489,348
	TOTAL: ALL FUNDS	69,949,139	163,881,184	41,649,014	34,784,713	4,771,237	21,352,115	103,881,794	1,882,199	(1,384,702)	114,342,189

2005 REVISED		EXPENDITURES						NET TRANSFERS (TO) FROM OTHER FUNDS		2005 PROJECTED	
FUND #	DESCRIPTION	BEGINNING SOURCES AVAILABLE	TOTAL REVENUE	LABOR	NON PERSONNEL OPERATING	DEBT SERVICE	MAJOR CAPITAL	TOTAL EXPENSE		NET SOURCES (FUNDS)	ENDING SOURCES AVAILABLE
GENERAL GOVERNMENT											
100	General	12,108,218	46,838,817	29,300,470	12,852,844	394,108	347,042	42,894,464	(2,430,834)	988,119	12,708,308
102	Water & Sewerage Bureau	529,558	1,339,221	819,217	520,004	-	-	1,339,221	-	529,558	529,558
104	Comm. Devt. (Grant Distributions)	2,198	277,408	-	281,844	-	-	281,844	(20,000)	2,198	2,198
106	Parkland Expansion	900,280	900,280	-	11,082	-	-	11,082	(124,000)	900,280	1,108,820
108	Economic Development	887,284	-	17,714	281,881	-	-	299,595	480,000	887,284	747,729
110	Conservation Trust Fund	-	-	-	-	-	-	-	-	-	-
201	Sales Tax CIP Fund	4,808,098	11,058,043	903,793	-	-	10,401,308	11,305,101	(527,963)	1,008,887	8,277,723
202	Storm Drainage Improvements	1,759,878	109,138	120,872	-	-	-	120,872	537,963	400,000	1,359,878
204	Parkway Project CIP Fund	-	91,841,890	388,853	-	-	9,709,911	9,129,263	-	-	91,453,627
207	Future Street Improvements	872,291	872,734	-	-	-	-	-	(880,000)	137,734	708,991
208	Facilities Capital Fund	-	73,213	-	-	-	-	-	2,500,000	2,573,213	2,573,213
610	General Debt Service	-	-	-	-	1,380,299	-	1,380,299	1,380,299	-	-
614	Grand Jct. Public Finance Corp.	216,318	-	-	475	-	-	475	282,382	798,618	220,842
702	Parks Improvement Advisory Board	98,372	131,860	-	2,018	-	-	2,018	(161,000)	(21,000)	99,372
704	Sanitary Personnel Care	1,187,188	68,700	-	-	-	-	-	(23,188)	1,210,376	1,134,190
	SUBTOTAL	20,830,294	121,068,038	29,887,879	13,811,658	2,055,294	10,843,888	55,111,309	1,880,433	85,544,873	79,577,367
ENTERPRISE OPERATIONS											
107	Golf Course Expansion	98,138	148,838	-	-	-	-	-	(243,000)	(63,862)	12,771
301	Water	6,147,378	4,810,889	2,125,889	1,184,013	280,727	2,928,752	6,500,460	-	(1,689,571)	4,810,889
302	Solid Waste	804,883	2,280,283	887,858	1,408,128	188,000	-	2,413,986	-	(1,559,703)	720,580
303	Temp. Waste Conversion Center	11,168	1,052,987	988,184	638,318	-	-	1,626,502	301,000	(1,325,502)	727,486
304	Refuse Transfer Station	11,533	583,870	427,933	238,887	-	-	666,820	218,044	(1,082,950)	510,920
306	Lincoln Park Golf Course	17,784	548,280	349,378	281,320	4,880	-	635,578	105,000	(519,578)	328,702
308	Thurs. Rads. Golf Course	26,748	1,083,878	612,118	580,840	21,788	-	1,214,746	138,000	(916,868)	167,010
309	City Cemetery	17,787	-	-	-	-	-	-	(17,787)	(17,787)	-
309	Parking	448,779	371,872	79,878	143,810	-	-	223,688	-	(223,688)	148,191
600	Implosion Systems	210,421	179,933	95,878	89,340	-	-	185,218	(7)	(185,218)	194,605
600	Joint Sewer System	12,288,254	8,888,254	2,813,803	2,043,128	1,088,486	8,033,178	11,984,595	3,821,034	(2,696,341)	6,292,254
	SUBTOTAL	20,228,798	21,394,203	8,378,886	7,910,501	1,528,300	7,968,863	25,774,500	871,578	(2,888,880)	12,247,332
	TOTAL: MUNICIPAL SERVICES	41,059,092	163,468,039	38,265,426	21,186,424	5,146,584	18,516,158	113,655,294	(148,000)	(28,000,000)	67,212,889
SPECIAL TAXING DISTRICTS											
100	D.O.A. Operations	82,043	243,160	81,347	100,834	-	-	182,181	30,000	(1,170)	174,222
109	T.I.F. Special Revenue	228,848	1,108,838	-	17,794	-	-	17,794	(688,499)	379,819	1,027,942
203	T.I.F. Capital Improvements	3,199,841	50,000	-	-	-	1,927,000	1,927,000	1,927,000	(2,000,000)	24,000
611	T.I.F. Debt Service	-	-	-	-	750,852	-	750,852	750,852	-	-
	SUB D.O.A. & T.I.F.	3,315,769	1,408,858	104,396	128,124	750,852	1,927,000	2,943,957	146,000	(1,328,817)	1,625,140
612	G.J.W. W.S.D. Debt Service	285,188	140,000	-	4,000	135,277	-	139,277	-	723	300,885
613	Public Metro District Debt Service	481,189	183,018	-	8,835	224,180	-	233,015	-	(233,015)	318,403
	SUBTOTAL	766,377	323,018	104,396	136,924	1,139,258	1,927,000	3,306,564	146,000	(1,285,114)	2,120,163
	TOTAL: SPECIAL TAXING DISTRICTS	4,082,146	1,731,868	104,396	141,979	1,139,258	1,927,000	3,306,564	146,000	(1,285,11	

2006 Budget				EXPENDITURES					NET		2006 Budget
FUND #	DESCRIPTION	BEGINNING SOURCES AVAILABLE	TOTAL REVENUE	LABOR	NON PERSONNEL OPERATING	DEBT SERVICE	MAJOR CAPITAL	TOTAL EXPENSE	TRANSFERS (TO) FROM OTHER FUNDS	NET SOURCE (USE)	PROJECTED ENDING SOURCES AVAILABLE
GENERAL GOVERNMENT											
100	General	12,705,236	46,879,808	31,884,484	14,972,490	394,108	778,329	48,031,402	(2,876,241)	(1,799,999)	10,997,287
102	Water & Conversion Bureau	442,000	1,844,048	979,929	918,391	-	190,000	1,841,228	-	(117,191)	408,602
104	Comm. Dev. (Grant Distributions)	2,199	480,000	-	430,000	-	-	430,000	(20,000)	-	2,199
108	Parkland Expansion	1,189,410	348,000	-	30,000	-	-	30,000	(994,110)	(994,110)	948,410
109	Economic Development	-	-	44,229	408,789	-	-	453,018	-	453,018	-
110	Conservation Trust Fund	-	417,348	-	-	-	-	-	-	(417,348)	-
201	Sales Tax CIP Fund	5,916,042	11,879,809	791,019	-	-	10,798,984	11,490,000	(5,840,878)	(5,840,179)	84,462
202	Storm Drainage Improvements	1,208,116	86,000	184,984	-	-	4,917,136	5,070,000	4,000,000	(995,984)	223,116
204	Parway Project CIP Fund	28,436,927	3,130,000	434,752	-	-	27,899,248	27,899,000	-	(94,752)	5,292,927
207	Future Street Improvements	877,881	1,098,000	-	-	-	-	-	(1,098,000)	8,000	882,881
208	Pasadena Capital Fund	3,987,313	88,000	-	-	-	1,000,000	1,000,000	249,000	(960,987)	2,226,326
610	General Debt Service	-	-	-	-	3,936,888	-	3,936,888	3,000,000	(936,888)	-
614	Grand Jct. Public Finance Corp.	230,842	-	-	1,800	286,290	-	288,090	88,248	(936,840)	0
703	Parks Improvement Advisory Board	147,984	100,800	-	30,000	-	-	30,000	-	70,984	227,768
704	Cemetery Parkland Care	1,181,873	84,000	-	-	-	-	-	(48,000)	16,873	1,189,773
	SUBTOTAL	58,085,217	68,188,257	33,780,241	16,788,101	4,616,306	44,983,868	100,178,417	(1,842,341)	(94,999)	21,408,717
INTERFUND OPERATIONS											
107	Golf Course Expansion	11,187	181,878	-	-	-	-	-	(127,000)	84,878	86,888
201	Water	3,819,139	4,838,760	2,404,008	1,314,832	288,808	1,498,848	5,505,896	-	(967,128)	3,843,231
202	Solid Waste	847,808	2,378,479	916,187	1,978,448	-	179,220	3,773,855	-	(994,988)	2,843,488
203	Two Rivers Convention Center	0	2,049,449	1,186,023	1,977,803	-	505,000	3,668,826	879,577	-	0
204	Swimming Pools	-	679,888	473,787	284,878	-	217,000	975,665	308,284	-	-
205	Lincoln Park Golf Course	621	811,234	338,460	280,819	21,833	202,960	843,072	350,000	19,168	18,718
206	Thurs. Pecos Golf Course	20,770	1,212,968	691,277	843,348	42,258	20,880	1,555,763	1,211,821	34,147	58,624
208	Parking	413,940	5,888,400	187,006	113,871	-	5,428,100	5,729,077	-	(118,979)	3,943,270
209	Irrigation Systems	181,442	1,088,878	100,944	118,208	-	-	219,152	-	(90,710)	81,432
800	Joint Sewer System	7,182,234	8,300,018	3,711,752	2,084,888	1,178,780	2,408,284	9,385,724	-	7,998	8,088,829
	SUBTOTAL	12,247,362	31,728,541	6,897,682	7,886,188	1,325,447	8,978,868	27,886,883	1,488,341	(978,188)	11,771,342
	TOTAL ALL FUNDS	67,218,889	99,916,798	40,677,923	24,674,289	5,941,753	54,962,737	127,865,300	(1,84,999)	(24,187,211)	33,180,059
SPECIAL TAXING DISTRICTS											
103	D.D.A. Operations	174,222	228,750	80,324	103,882	-	-	184,206	32,000	84,544	238,566
109	T.I.F. Special Revenue	1,077,990	1,280,800	-	79,000	-	-	79,000	(684,800)	816,800	1,280,800
111	Downtown Business Improvement District	-	288,000	78,000	180,000	-	-	258,000	-	30,000	258,000
203	T.I.F. Capital Improvements	284,663	28,000	-	-	-	-	-	-	28,000	276,663
811	T.I.F. Debt Service	-	-	-	3,000	808,463	-	811,463	811,463	-	-
	SUBTOTAL	1,506,796	1,748,250	188,324	324,082	808,463	-	1,293,870	158,000	844,307	2,114,187
812	G.J.W.S.D. Debt Service	300,986	45,000	-	2,000	143,489	-	145,489	-	(145,489)	200,497
813	Pecos Metro District Debt Service	218,401	188,800	-	4,100	223,800	-	227,900	-	(9,500)	228,401
	SUBTOTAL	2,128,183	1,988,800	188,324	330,182	1,176,945	-	1,872,391	158,000	(444,689)	2,370,883
INTERNAL SERVICE OPERATIONS											
101	Enhanced 911 Special Revenue	1,382,737	1,200,000	-	-	-	-	-	(1,285,238)	119,718	1,618,449
401	Data Processing	3,128,448	2,981,207	(3,985,841)	1,209,888	-	-	3,985,927	-	1,999	2,130,248
402	Equipment	5,938,989	2,834,661	1,193,249	1,277,894	-	1,339,000	3,190,253	-	(496,199)	7,088,796
403	Stores	247,819	88,000	87,436	118,801	-	-	206,237	-	(118,801)	211,362
404	Self Insurance	4,988,408	1,780,806	170,817	1,003,080	-	-	1,173,897	-	(118,801)	4,869,509
406	Communications Center	138,888	3,388,820	2,058,287	887,281	-	2,000,000	5,018,568	1,080,000	7,998	144,388
	SUBTOTAL	18,109,881	12,817,293	4,398,819	4,744,863	-	3,339,000	12,478,171	-	(428,182)	18,948,814
	TOTAL ALL FUNDS	84,843,483	114,763,341	47,264,776	34,759,148	7,817,878	67,894,547	148,814,348	(1,84,999)	(24,187,211)	47,768,888

2007 Budget			EXPENDITURES					NET		2007 Budget	
FUND #	DESCRIPTION	BEGINNING SOURCES AVAILABLE	TOTAL REVENUE	LABOR	NON PERSONNEL OPERATING	DEBT SERVICE	MAJOR CAPITAL	TOTAL EXPENSE	TRANSFERS (TO) FROM OTHER FUNDS	NET SOURCE (USE)	PROJECTED ENDING SOURCES AVAILABLE
GENERAL GOVERNMENT											
100	General	10,997,287	81,881,482	33,701,263	14,132,848	-	386,860	48,220,971	(2,070,948)	388,927	11,266,164
102	Water & Conversion Bureau	408,802	1,803,863	998,438	988,323	-	125,000	1,987,761	-	(84,888)	322,800
104	Comm. Dev. (Grant Distributions)	2,199	480,000	-	430,000	-	-	430,000	(20,000)	-	2,199
108	Parkland Expansion	948,410	343,000	-	30,000	-	-	30,000	(228,000)	88,888	1,034,410
109	Economic Development	-	-	48,843	404,287	-	-	453,130	-	453,130	-
110	Conservation Trust Fund	-	422,000	-	-	-	-	-	-	(422,000)	-
201	Sales Tax CIP Fund	94,483	11,451,273	748,786	-	-	8,884,736	7,430,800	(4,063,488)	(88,719)	31,747
202	Storm Drainage Improvements	223,116	3,060,000	168,219	-	-	4,186,781	4,325,000	1,200,000	(88,884)	168,116
204	Parway Project CIP Fund	4,282,827	23,870,000	449,268	-	-	21,818,842	22,268,000	-	1,782,888	5,884,827
207	Future Street Improvements	883,801	1,080,000	-	-	-	-	-	(580,000)	638,800	1,412,881
208	Pasadena Capital Fund	2,222,873	21,356	-	-	-	2,000,000	2,000,000	290,000	(1,790,948)	494,228
610	General Debt Service	-	-	-	-	4,838,888	-	4,838,888	-	-	-
614	Grand Jct. Public Finance Corp.	0	-	-	-	-	-	-	-	-	0
703	Parks Improvement Advisory Board	227,768	108,800	-	36,000	-	-	36,000	-	74,988	302,888
704	Cemetery Parkland Care	1,189,773	70,700	-	-	-	-	-	(52,000)	16,700	1,188,473
	SUBTOTAL	21,408,717	94,243,251	36,888,787	16,968,328	4,838,888	36,180,807	81,725,810	(1,888,548)	688,888	22,270,814
INTERFUND OPERATIONS											
107	Golf Course Expansion	86,888	188,954	-	-	-	-	-	(112,000)	76,954	138,918
201	Water	2,843,231	4,838,130	2,480,014	1,312,862	288,488	881,268	4,718,628	-	(94,888)	2,843,231
202	Solid Waste	843,488	2,488,389	948,874	1,701,013	-	-	2,649,887	-	(188,816)	270,827
203	Two Rivers Convention Center	0	2,104,844	1,187,538	1,278,170	-	388,000	2,853,708	787,882	-	0
204	Swimming Pools	-	712,723	482,272	288,843	-	187,200	868,415	283,882	-	-
205	Lincoln Park Golf Course	18,718	828,274	388,266	287,018	21,833	482,980	1,098,284	487,000	88,888	80,708
206	Thurs. Pecos Golf Course	58,624	1,228,060	647,838	800,861	42,258	48,220	1,539,897	1,211,821	(98,877)	38,217
208	Parking	294,370	484,302	162,588	14,800	-	11,000	288,388	90,000	218,388	810,874
209	Irrigation Systems	180,841	108,302	101,882	118,801	-	-	220,683	-	(38,187)	127,884
800	Joint Sewer System	8,088,829	8,818,822	3,808,883	2,088,818	1,178,229	2,388,881	8,471,282	-	1,447,882	6,828,281
	SUBTOTAL	11,771,242	22,884,189	8,082,002	7,780,468	1,631,028	4,178,107	22,870,594	1,488,846	1,891,788	13,232,382
	TOTAL MUNICIPAL SERVICES	33,180,059	117,127,440	44,970,789	24,749,616	6,470,916	41,068,614	114,606,404	(178,800)	2,580,676	35,803,896
SPECIAL TAXING DISTRICTS											
103	D.D.A. Operations	238,566	233,750	83,831	108,888	-	-	203,830	36,000	88,888	303,778
109	T.I.F. Special Revenue	1,818,888	1,280,800	-	32,000	-	-	32,000	(884,138)	884,888	2,183,321
111	Downtown Business Improvement District	-	288,000	-	-	-	-	-	-	-	288,000
203	T.I.F. Capital Improvements	288,663	10,000	-	-	-	-	-	-	18,888	288,663
811	T.I.F. Debt Service	-	-	-	3,000	827,136	-	829,136	829,136	-	-
	Sub: D.D.A. & T.I.F.	2,114,187	1,534,280	93,831	143,888	827,136	-	1,684,068	170,000	(88,888)	2,743,750
812	G.J.W.S.D. Debt Service	200,497	44,000	-	2,000	182,388	-	184,388	-	(118,801)	86,100
813	Pecos Metro District Debt Service	228,401	171,000	-	4,100	223,800	-	227,900	-	(88,700)	187,221
	SUBTOTAL	2,570,883	1,738,280	83,831	180,288	1,204,980	-	1,448,823	170,000	(488,888)	3,031,081
INTERNAL SERVICE OPERATIONS											
101	Sannead 811 Special Revenue	1,512,448	1,290,000	-	-	-	-	-	(1,020,738)	299,260	1,791,714
401	Cable Processing	2,130,248	2,933,802	1,530,267	1,077,888	-	-	2,608,284	-	295,597	2,385,488
402	Equipment	7,088,796	3,607,380	834,286	1,378,886	-	1,488,877	2,308,828	-	297,882	7,264,317
403	Stores	241,282	88,000	90,808	14,288	-	-	105,078	-	(8,878)	238,478
404	Communications	4,853,888	1,281,883	178,888	1,141,881	-	-	1,317,848	-	7,442	4,887,733
406	Self Insurance Carrier	144,388	2,128,418	2,128,413	888,100	-	380,000	3,436,513	1,030,733	1,888	111,888
	SUBTOTAL	18,848,214	11,708,281	4,880,788	4,671,842	-	1,868,877	10,889,484	-	687,788	18,788,810
	TOTAL ALL FUNDS	51,788,888	188,338,881	48,888,888	33,418,888	8,278,887	61,218,791	188,888,881	-	2,888,888	68,888,888

FINANCIAL OVERVIEW

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 63,640,643	\$114,342,153	\$ 84,949,423	\$ 51,700,426
REVENUE				
Taxes	\$ 51,094,431	\$ 53,147,000	\$ 55,644,382	\$ 58,541,718
Licenses & Permits	113,072	118,788	116,650	118,750
Intergovernmental	3,333,274	4,038,418	5,352,740	5,283,510
Charges For Services	23,246,924	24,412,547	26,478,954	26,157,348
Interfund Charges	8,354,087	9,206,002	9,738,769	9,947,692
Interest & Investments	2,577,898	3,064,024	2,568,280	2,600,926
Other Revenue	<u>3,161,069</u>	<u>2,991,063</u>	<u>4,577,951</u>	<u>2,311,620</u>
Total Operating Revenue	91,880,753	96,977,842	104,477,726	104,961,564
Capital Proceeds	62,105,549	1,941,404	4,289,216	25,281,357
TOTAL REVENUE	\$153,986,304	\$ 98,919,246	\$108,766,941	\$130,242,921
EXPENDITURES				
Labor	\$ 41,450,605	\$ 43,785,395	\$ 47,254,775	\$ 49,423,084
Non-Personnel Operating	23,615,672	27,972,091	28,315,746	28,161,541
Debt Service	4,712,008	7,055,799	7,317,678	7,575,907
Operating Equipment	<u>1,094,323</u>	<u>804,781</u>	<u>1,219,396</u>	<u>694,367</u>
Total Operating Expense	70,872,610	79,618,065	84,107,595	85,854,899
Major Capital	32,412,185	49,480,344	57,896,347	41,212,791
Other Uses				
-Contingency	-	90,567	972,000	525,000
-Estimated Budget Savings	-	(877,000)	(960,000)	(970,000)
TOTAL EXPENDITURES	\$103,284,794	\$128,311,975	\$142,015,940	\$126,622,691
Transfers-In From Other Funds	11,532,408	12,554,485	16,456,438	14,165,306
Transfers-Out To Other Funds	<u>11,532,408</u>	<u>12,554,485</u>	<u>16,456,438</u>	<u>14,165,306</u>
Net Transfers \$	0	\$ -	\$ -	\$ -
TOTAL NEW SOURCES	165,518,710	111,473,731	125,223,379	144,408,227
TOTAL USES	<u>114,817,201</u>	<u>140,866,460</u>	<u>158,472,380</u>	<u>140,787,997</u>
NET SOURCE (USE) OF FUNDS \$	50,701,511	\$ (29,392,730)	\$ (33,248,999)	\$ 3,620,230
ENDING FUNDS AVAILABLE	\$114,342,153	\$ 84,949,423	\$ 51,700,426	\$ 55,320,657

REVENUE



This section provides information regarding projected revenue sources and is subtitled by major category. Further breakdown and analysis of revenues can be found throughout this section.

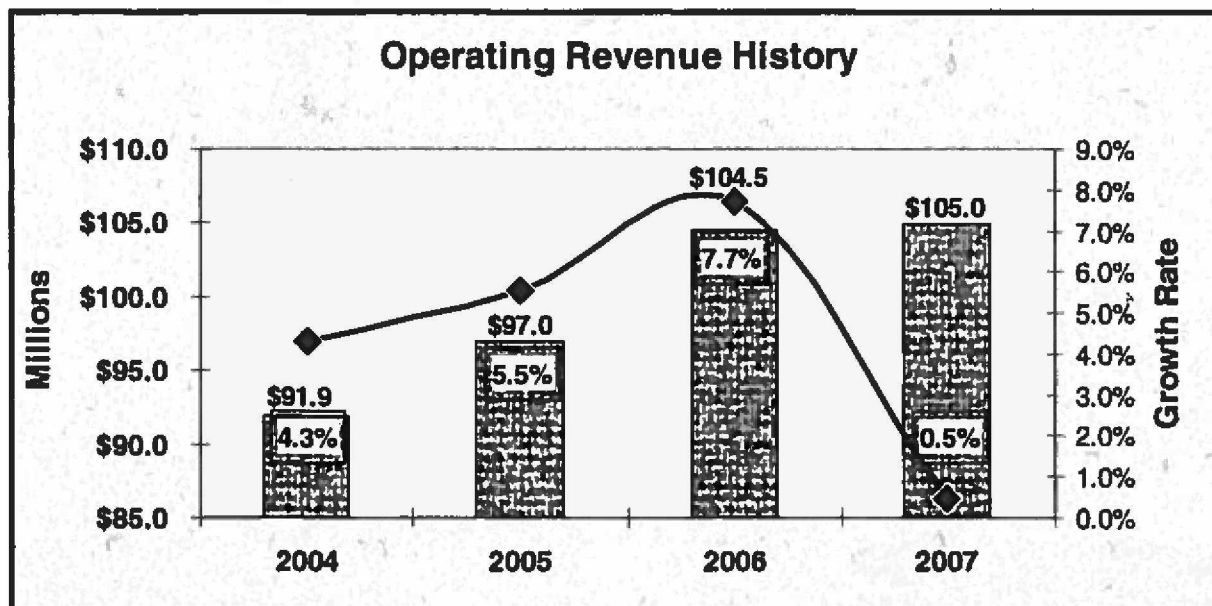
REVENUES

Total operating revenue for the City of Grand Junction is projected at \$104.5 million for 2006 (a 7.7% increase over 2005) and \$105 million in 2007 (a 0.5% increase over 2006). Total revenue for Municipal Services (which excludes Internal Service Operations and Special Districts) equals \$93.9 million and \$116.8 million for the two years, respectively.

The revenue source experiencing the most dollar growth is sales and use tax collections. Charges for Services are also projected to grow steadily over the next two years, corresponding with a growing customer base.

The projected increase in both of these major revenue sources is a direct result of what is happening in the local economy. All other revenue sources (with the exception of Intergovernmental Revenue) are projected to remain relatively flat in 2006 and 2007.

The following section provides additional information regarding projected revenue sources and is subtitled by major category. Further breakdown and analysis of revenues by fund can be found throughout the Fund Summary section of this document.

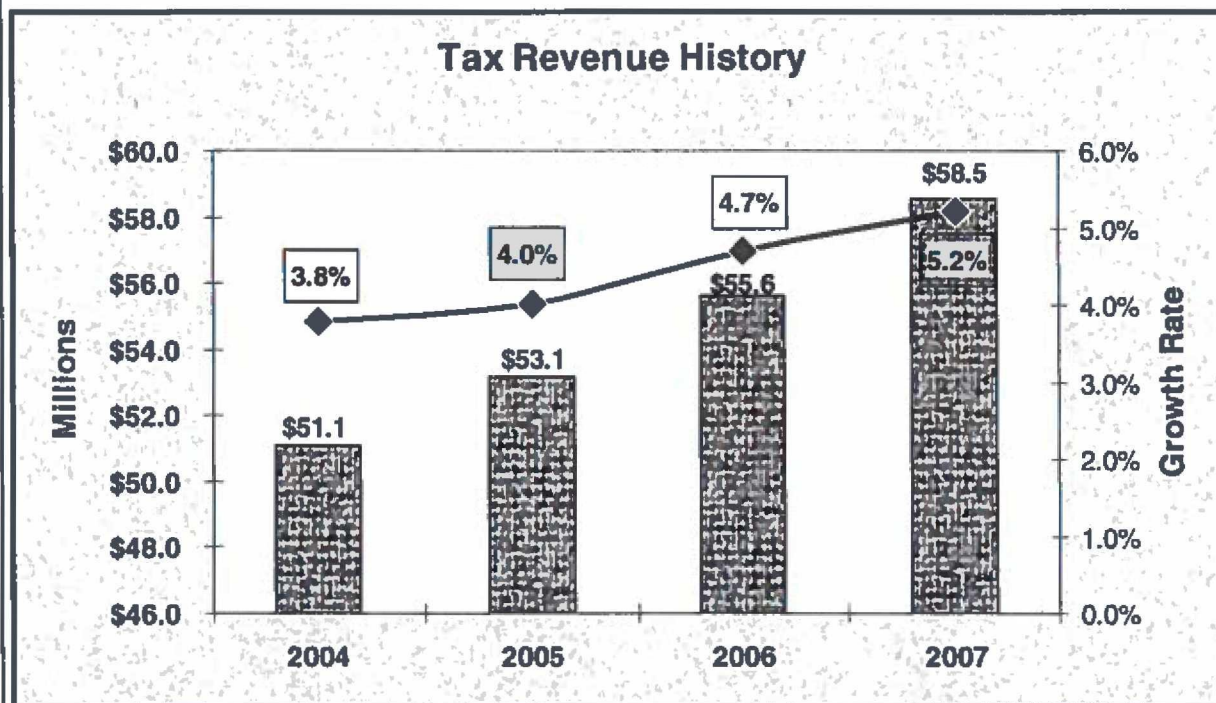


REVENUE BY CATEGORY	Actual 2004	Rev. Budget 2005	Budget 2006	Budget 2007	% of Total for 2006 & 2007
Taxes	\$ 51,094,431	\$ 53,147,000	\$ 55,644,382	\$ 58,541,718	47.8%
Charges For Services	23,246,924	24,412,547	26,478,954	26,157,348	22.0%
Other Operating Revenue					
Licenses & Permits	113,072	118,788	116,650	118,750	0.1%
Intergovernmental	3,333,274	4,038,418	5,352,740	5,283,510	4.5%
Interfund Charges	8,354,087	9,206,002	9,738,769	9,947,692	8.2%
Interest & Investments	2,577,898	3,064,024	2,568,280	2,600,926	2.2%
All Other Sources	3,161,069	2,991,063	4,577,951	2,311,620	2.9%
Subtotal: Other	17,539,398	19,418,295	22,354,390	20,282,498	17.8%
Total Operating Revenue	\$ 91,880,753	\$ 96,977,842	\$ 104,477,726	\$ 104,961,564	87.6%
Capital Proceeds	62,105,549	1,941,404	4,289,216	25,281,357	12.4%
TOTAL REVENUE	\$ 153,986,304	\$ 98,919,246	\$ 108,766,941	\$ 130,242,921	100.0%
Operating Revenue % Change		5.5%	7.7%	0.5%	
Operating Revenue \$ Change		\$ 5,097,089	\$ 7,499,884	\$ 483,838	

TAX REVENUE

The City of Grand Junction anticipates collecting approximately \$114.2 million, or 47.8% of its total revenues, through an assortment of taxes in 2006 and 2007.

The chart and table below depicts the amount and type of taxes projected for the two budget years.



TAX REVENUE					% of Total
	Actual 2004	Rev. Budget 2005	Budget 2006	Budget 2007	for 2006 & 2007
City Sales & Use Taxes	\$ 38,266,963	\$ 40,850,000	\$ 43,177,000	\$ 45,637,000	77.8%
City Property Tax	4,379,146	4,502,568	5,275,537	5,491,956	9.4%
Highway Users Tax	1,537,963	1,550,000	1,600,000	1,650,000	2.8%
Franchise Fees	1,804,821	1,883,000	1,958,000	2,035,000	3.5%
Special District Taxes	1,408,174	1,521,450	1,509,500	1,564,500	2.7%
Lodging Tax	782,792	868,900	912,345	957,962	1.6%
Cigarette Tax	379,624	320,000	310,000	300,000	0.5%
Mineral Leasing / Severance Tax	2,148,016	1,521,782	550,000	550,000	1.0%
Other Taxes	386,931	129,300	352,000	355,300	0.6%
Total Tax Revenue	\$ 51,094,431	\$ 53,147,000	\$ 55,644,382	\$ 58,541,718	100.0%
	% Change	4.0%	4.7%	5.2%	
	\$ Change	\$ 2,052,569	\$ 2,497,382	\$ 2,897,336	

TAX REVENUE

SALES AND USE TAX

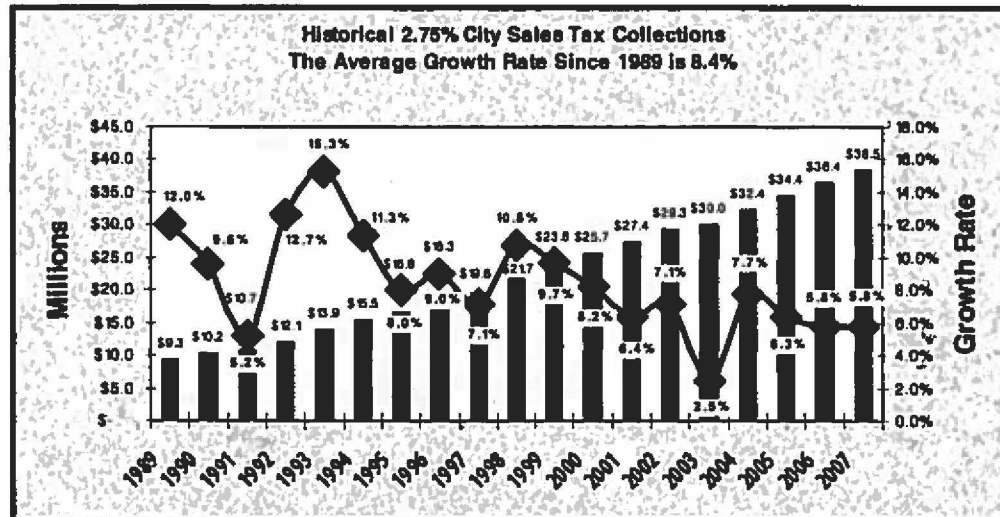
The City Sales & Use Tax rate is 2.75 percent, the City also receives about one-sixth (or 16%) of Mesa County's collections from their 2.0 percent Sales Tax.

The 2.0% portion of the City's Sales and Use Tax rate, as well as the City's Share of the County's Sales Tax, is collected in the General Fund to partially finance the operating costs associated with providing general governmental type services to the community.

The .75% portion (the 3/4 Cent Sales & Use Tax) is collected in the Sales Tax Capital Improvement Projects Fund. In 1987, the Grand Junction City Council adopted an ordinance which increased the City Sales and Use Tax rate by 3/4 of one percent, from 2.0 to 2.75 percent.

This tax increase, as supported by the voters, was instituted for the specific purpose of funding economic development and general capital improvement projects. This annual stream of revenue has sufficiently replaced the revenue that was lost when Congress eliminated the Federal Revenue Sharing Program in 1987.

Tax Revenue Sales & Use Tax		Actual 2004	Rev. Budget 2005	Budget 2006	Budget 2007	% of Total for 2006 & 2007
City 2.75% Sales Tax						
General Fund, 2.0%	\$	23,247,774	\$ 24,816,000	\$ 26,031,273	\$ 27,529,455	60.3%
Sales Tax CIP Fund, 0.75%		8,589,724	9,231,000	9,761,727	10,323,545	22.6%
VCB Fund, Vendor's Fee		520,710	553,000	585,000	617,000	1.4%
Subtotal	\$	32,358,208	\$ 34,400,000	\$ 36,378,000	\$ 38,470,000	84.3%
City 2.75% Use Tax						
General Fund, 2.0%	\$	801,097	\$ 909,091	\$ 945,455	\$ 983,273	2.2%
Sales Tax CIP Fund, 0.75%		300,485	340,909	354,545	368,727	0.8%
Subtotal	\$	1,101,581	\$ 1,250,000	\$ 1,300,000	\$ 1,352,000	3.0%
City Share / County Sales Tax	\$	4,807,174	\$ 5,200,000	\$ 5,499,000	\$ 5,815,000	12.7%
Total Sales & Use Tax	\$	38,266,963	\$ 40,850,000	\$ 43,177,000	\$ 45,637,000	100.0%
% Change			6.8%	5.7%	5.7%	
\$ Change			\$ 2,583,037	\$ 2,327,000	\$ 2,480,000	



This graph illustrates the growth the City of Grand Junction is experiencing in City Sales Tax revenue.

Projection Method: Since Sales & Use Taxes represent such a large portion of our general governmental revenue, considerable time and effort is spent projecting and monitoring these revenues. The City budgeting staff uses several different economic and statistical models when developing sales and use tax projections (i.e. Time Series and Multiple Regression and Correlation analysis).

The results from these models are then scrutinized by the budget review team members and modified based on expected or known changes in the economy. In addition, since this source is relatively volatile a downward adjustment is generally made for reasons of conservatism.

TAX REVENUE

PROPERTY TAX

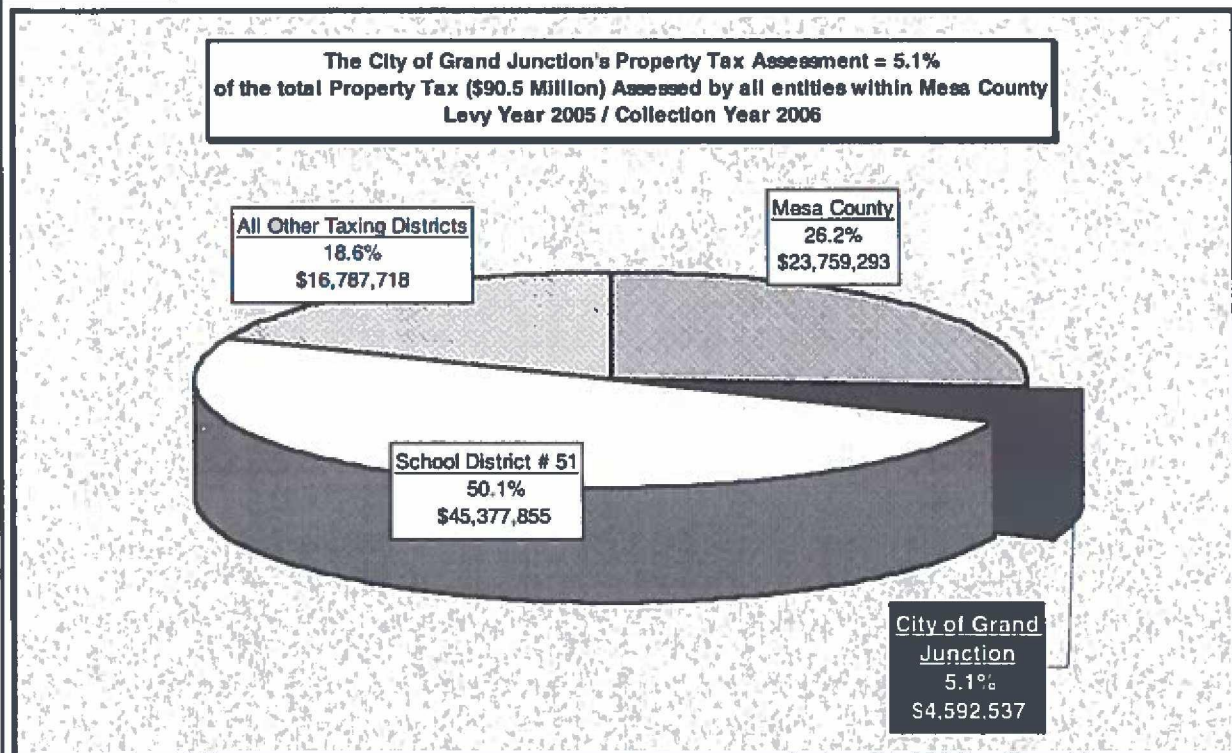
The City's Property Tax rate for the levy years 2006 and 2007 will remain at 8.000 mills (excluding any credit mill levy required to refund excess revenue under the TABOR Amendment). All property tax revenue from this levy is included in the General Fund.

Total Property Tax revenue will amount to \$5.3 million in 2006 and \$5.5 million in 2007. As depicted on the accompanying chart, the City is not property tax driven like

many government entities. The City's levy constitutes approximately 5% of the total Property Tax assessed in Mesa County.

Projection Method: Property Tax revenue is projected based on the assessed value data as determined by the Mesa County Assessor.

Tax Revenue City Property Tax		Actual 2004	Rev. Budget 2005	Budget 2006	Budget 2007	% of Total for 2006 & 2007
Current Property Tax		4,033,600	\$ 4,184,180	\$ 5,044,000	\$ 5,241,000	
Less: Tabor Refund		(320,273)	(338,612)	(451,463)	(459,044)	
Subtotal	\$	3,713,327	\$ 3,845,568	\$ 4,592,537	\$ 4,781,956	87.06%
Delinquent Property Tax		18,862	7,000	7,000	7,000	0.13%
Specific Ownership Tax		646,957	650,000	676,000	703,000	12.81%
Total City Property Tax	\$	4,379,146	\$ 4,502,568	\$ 5,275,537	\$ 5,491,956	100.00%
Note: Excludes Special Taxing Districts		% Change	2.8%	17.2%	4.1%	
		\$ Change	\$ 123,422	\$ 772,969	\$ 216,419	



TAX REVENUE

FRANCHISE FEES

Franchise Fees are taxes collected and paid by the local gas and electric utility, telephone, and cable television companies. The City of Grand Junction has granted these franchises, a non-exclusive right to furnish, sell and distribute these goods and services to the City and its residents. According to the franchise agreements, in consideration for the grant to operate, these companies pay

a percent of their monthly revenue to the City. As depicted in the following table, the City of Grand Junction anticipates collecting approximately \$4 million over the next two years from Franchise Fees.

Projection Method: Franchise Fee projections are based on revenue estimates provided by the franchise companies.

Tax Revenue Franchise Fees		Actual 2004	Rev. Budget 2005	Budget 2006	Budget 2007	% of Total for 2006 & 2007
Xcel Energy, Gas & Electric	\$	1,457,943	\$ 1,530,000	\$ 1,592,000	\$ 1,656,000	81.3%
GV Rural Power, Electric		100,603	105,000	110,000	115,000	5.6%
Quest, Telephone Service		48,000	48,000	48,000	48,000	2.4%
Bresnan Comm., Cable TV		198,275	200,000	208,000	216,000	10.6%
Total Franchise Fees	\$	1,804,821	\$ 1,883,000	\$ 1,958,000	\$ 2,035,000	100.0%
	% Change		4.3%	4.0%	3.9%	
	\$ Change		\$ 78,179	\$ 75,000	\$ 77,000	

SPECIAL DISTRICT TAXES

The City also receives and passes through property taxes levied by the Downtown Development Authority, Ridges Metropolitan District, and the Grand Junction West Water and Sanitation District.

Projection Method: Special District property taxes are based on the assessed values as determined by the Mesa County Assessor and the appropriate district's mill levy.

Tax Revenue Special District Taxes		Actual 2004	Rev. Budget 2005	Budget 2006	Budget 2007	% of Total for 2006 & 2007
DDA Operations	\$	150,468	\$ 150,150	\$ 153,000	\$ 157,000	10.1%
TIF Special Revenue		1,017,201	1,138,500	1,200,500	1,245,500	79.6%
G.J.W.W.S.D.		91,926	90,000	-	-	0.0%
Ridges Metro District		148,579	142,800	156,000	162,000	10.3%
Total Special District Taxes	\$	1,408,174	\$ 1,521,450	\$ 1,509,500	\$ 1,564,500	100.0%
(For more information see Special Taxing Districts in the Fund Summaries Section)	% Change		8.0%	-0.8%	3.6%	
	\$ Change		\$ 113,276	\$ (11,950)	\$ 55,000	

LODGING TAX

The voters approved a Hotel/Motel Lodging Tax which became effective January 1, 1990. These funds are collected in the Visitor & Convention Bureau Fund and are dedicated for direct promotional activities and projects. The City expects to collect approximately \$935,000 in each of the next two years from this source.

Projection Method: Projections for Lodging Tax revenue are based on local economic indicators (i.e. vacancy and room rates) in combination with state-wide expected growth rates for the tourism industry.

OTHER TAXES

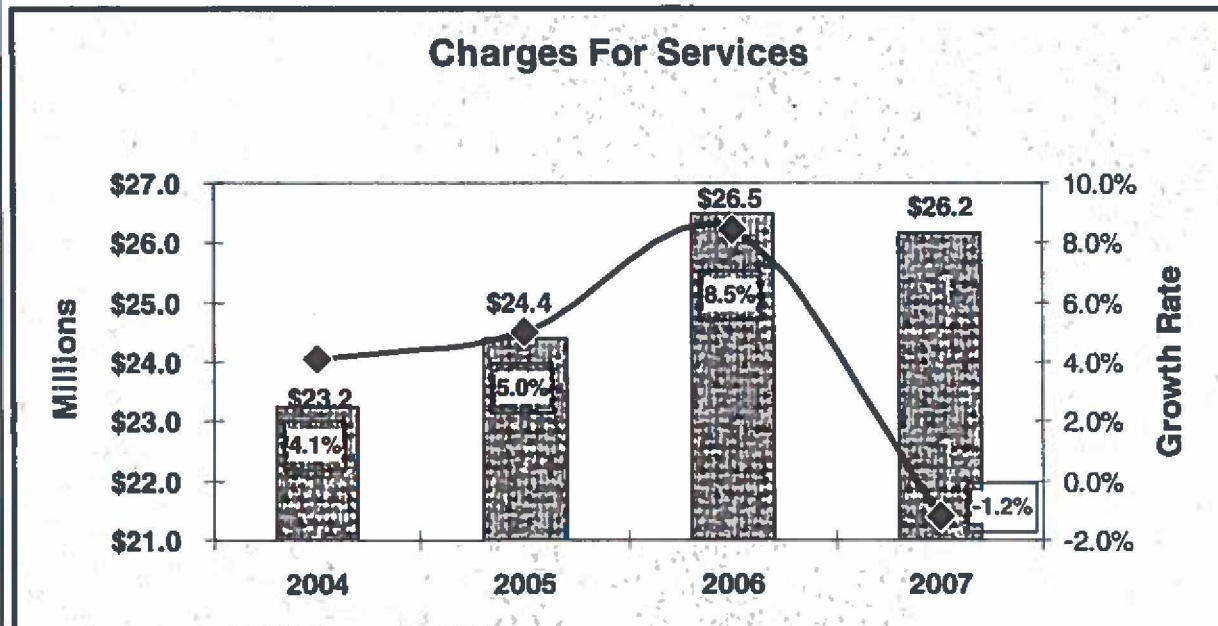
The majority of these revenues are taxes collected by the state then partially shared with local governments based on population or street miles. Other miscellaneous taxes include the City's share of Motor Vehicle Registration and Cigarette Taxes, Highway Users Tax, Mineral Leasing Severance taxes and the Mesa County Road and Bridge Tax.

Projection Method: Projections for state shared taxes are based on estimates from the State Department of Revenue, population and area changes, and known changes in the allocation formulas. Projections for other taxes are based on historical data.

CHARGES FOR SERVICE

Whenever possible, user fees are collected for City services to wholly or partially cover the cost from those who directly benefit from the service.

The City of Grand Junction expects to collect more than \$26 million in user charges for both 2006 and 2007, respectively. This equates to 22% of total City revenue.



CHARGES FOR SERVICES	Actual 2004	Rev. Budget 2005	Budget 2006	Budget 2007	% of Total for 2006 & 2007
Utility Charges					
Water Services	\$ 3,824,507	\$ 3,629,300	\$ 3,706,300	\$ 3,777,380	14.2%
Refuse Removal	2,260,830	2,352,498	2,352,498	2,446,598	9.1%
Sewer Charges	6,026,161	6,238,983	6,613,574	6,905,771	25.7%
Subtotal Utilities	12,111,498	12,220,781	12,672,372	13,129,749	49.0%
% Change		0.9%	3.7%	3.6%	
Other Enterprise Operations					
Two Rivers Convention Center	\$ 1,605,848	\$ 1,961,315	\$ 2,047,827	\$ 2,103,188	7.9%
Swimming Pools	386,039	475,600	510,456	524,923	2.0%
Golf Courses	1,771,286	1,906,976	1,959,107	2,002,478	7.5%
Parking Operations	191,403	192,400	192,400	320,392	1.0%
Irrigation Systems	172,016	175,482	176,453	186,918	0.7%
Subtotal Enterprise	4,126,592	4,711,773	4,886,243	5,137,899	19.0%
% Change		14.2%	3.7%	5.2%	
Other Charges					
Rural Fire District Contract	\$ 1,756,886	\$ 1,950,102	\$ 2,016,760	\$ 2,058,762	7.7%
Parks & Rec. Program Fees	806,350	793,737	840,024	974,085	3.4%
E-911 Telephone Surcharge	1,101,128	1,100,000	1,150,000	1,225,000	4.5%
Regional Comm. Center	903,279	942,066	1,023,834	1,058,243	4.0%
All Other	2,441,191	2,694,088	3,889,721	2,573,610	12.3%
Subtotal Other	7,008,834	7,479,993	8,920,339	7,889,700	31.9%
% Change		6.7%	19.3%	-11.6%	
Total Charges for Services	23,246,924	\$24,412,547	\$ 26,478,954	\$26,157,348	100.0%
% Change		5.0%	8.5%	-1.2%	
\$ Change		\$ 1,165,623	\$ 2,066,407	\$ (321,606)	

CHARGES FOR SERVICE *continued*

UTILITY CHARGES

The largest share (49%) of revenue from service charges is generated by the City's water, sewer and sanitation utilities. The Water Fund anticipates collecting \$3.7 million per year in user fees for 2006 and 2007 from water sales and other user charges. The City/County Joint Sewer Fund is projecting \$6.6 and \$6.9 million respectively, per year from monthly service charges. The Sanitation Division has projected approximately \$2.4 million per year in the Solid Waste Removal Fund for residential and commercial refuse removal charges.

Projection Method: Utility revenues are projected based on estimated consumption and utility rates. Consumption estimates are based on historical trends and changes in the customer base due to growth (i.e. annexation and new development).

OTHER ENTERPRISE OPERATIONS

Two Rivers Convention Center

This facility is utilized extensively by business and civic groups for luncheons, trade shows, concerts and numerous special events. Revenues come from the following charges; rental of space and amenities, food and beverage service, set-up and clean-up for a variety of uses.

Swimming Pools & Golf Courses

The City of Grand Junction owns and operates two municipal golf courses and the Lincoln Park-Moyer Swimming Pool. In addition, in conjunction with Mesa County and School District #51 the City operates the Orchard Mesa Community Swimming Pool. User Fees from these enterprise operations for the next two budget years total over \$1 million in swimming pool and water slide admissions. Approximately \$2 million per year in green fees, season passes, and cart rentals are projected from the Lincoln Park and Tiara Rado Golf Courses.

Other

Charges for Services from other enterprise activities are projected at approximately \$438,000 per year. These activities include Downtown Parking and Irrigation Systems.

Projection Method: These revenues are projected on a cost-reimbursement basis. A variety of methods are used to project these revenues based on the estimated number of users and the various fees or rate structures.

OTHER CHARGES

Other user fees totaling approximately \$8.9 and \$7.9 million per year respectively, include fees derived from the following sources; Emergency 911 Telephone Charges, development fees, parking meter revenue, and a contract for services with the Grand Junction Rural Fire Protection District.

Projection Method: Projection methods vary depending upon the type of revenue. Some are derived directly from contracts for service while others are based on set recovery rates and/or the projected growth in the number of customers.

OTHER OPERATING REVENUES

All other revenue sources combined account for approximately 18% of total City revenue. The types of revenue included in this category are identified in the table below and detailed on the following pages.

OTHER OPERATING REVENUE					% of Total
	Actual 2004	Rev. Budget 2005	Budget 2006	Budget 2007	for 2006 & 2007
Licenses & Permits	\$ 113,072	\$ 118,788	\$ 116,650	\$ 118,750	0.6%
Intergovernmental	3,333,274	4,038,418	5,352,740	5,283,510	25.0%
Interfund Charges	8,354,087	9,206,002	9,738,769	9,947,692	46.2%
Interest & Investments	2,577,898	3,064,024	2,568,280	2,600,926	12.1%
All Other Sources	3,161,069	2,991,063	4,577,951	2,311,620	16.2%
Total Other Operating Revenue	\$ 17,539,398	\$ 19,418,295	\$ 22,354,390	\$ 20,262,498	100.0%
	% Change	10.7%	15.1%	-9.4%	
	\$ Change	\$ 1,878,897	\$ 2,936,095	\$ (2,091,892)	

INTERGOVERNMENTAL

The majority of these revenues are project specific and originate at either the Federal or State level of government.

Projection Method: Revenues received from other governments are budgeted based on grants for which application has been made, or is otherwise known to be available for a specific project.

Other Operating Revenue Intergovernmental		% of Total			
	Actual 2004	Rev. Budget 2005	Budget 2006	Budget 2007	for 2006 & 2007
<u>General Fund</u>		-		-	
Teen Court, Federal Grant	\$ 7,849	\$ 11,500	\$ 12,000	\$ 12,000	0.2%
Historic Preservation Grants	24,250	73,600	250	250	0.0%
Law Enforcement Grants	135,420	94,156	42,000	190,000	2.2%
Parks & Recreation	17,171	5,089	2,800	86,800	0.8%
Other Miscellaneous	7,854	12,184	-	-	0.0%
Subtotal: General Fund	\$ 192,544	\$ 196,529	\$ 57,050	\$ 289,050	3.3%
CDBG Entitlement Funds	187,956	600,000	400,000	400,000	7.5%
State Lottery Fund Distribution	410,839	410,000	415,000	420,000	7.9%
Capital Project Grants & Cost Share	2,168,274	2,257,000	2,564,427	875,000	32.3%
Storm Drainage Grant from FEMA	-	-	-	3,000,000	28.2%
County Share / O.M. Pool Subsidy	158,846	133,373	167,363	185,960	3.3%
Energy Impact Grant, Comm. Center	-	200,000	1,600,000	-	15.0%
PIAB Contributions	81,000	56,000	56,000	56,000	1.1%
Other Intergovernmental Revenue	133,815	185,516	92,900	57,500	1.4%
Total Intergovernmental	\$ 3,333,274	\$ 4,038,418	\$ 5,352,740	\$ 5,283,510	100.0%
	% Change	21.2%	32.5%	-1.3%	
	\$ Change	\$ 705,144	\$ 1,314,322	\$ (69,230)	

OTHER OPERATING REVENUES

INTERFUND CHARGES

Interfund Charges totaling \$9.7 million in 2006 and \$9.9 million in 2007 represents funds received by one fund for services rendered to another. Internal Service Funds are used to account for the financing of goods and services provided by one department to other City departments, on a cost-reimbursement basis. For example, the Data Processing Department bills each of the operating departments for their respective share of the total cost of providing centralized computer and communication services. Since these transactions are essentially taking money from one pocket and transferring into another, it does not represent additional sources of income to the City as a whole. However, these shifts are necessary to accurately reflect the

true costs incurred by the individual operating/accounting funds as required by generally accepted accounting principles.

The General Fund receives annual revenue from each of the major operating funds in order to partially recoup the cost of providing city-wide general administrative, legal, accounting and financial services. This amount totals approximately \$1 million annually and is calculated based on a percentage of the respective fund's projected operating revenue.

Projection Method: These revenues are calculated on a cost-reimbursement basis.

FINANCIAL OVERVIEW - REVENUE

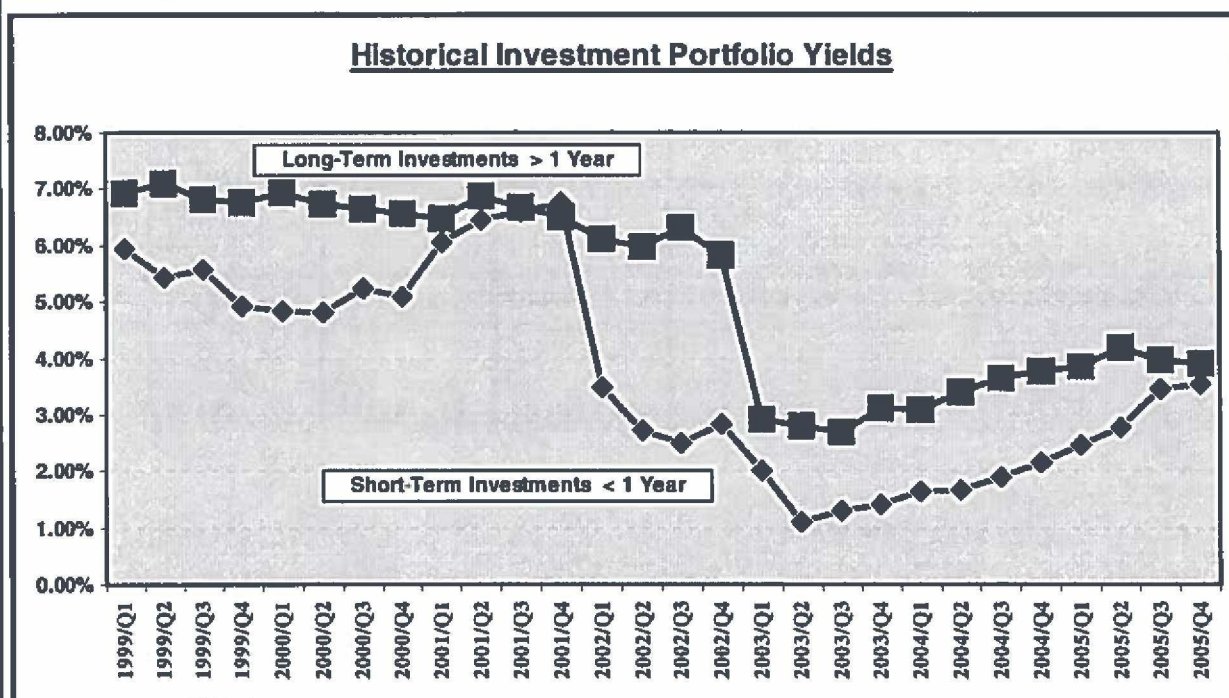
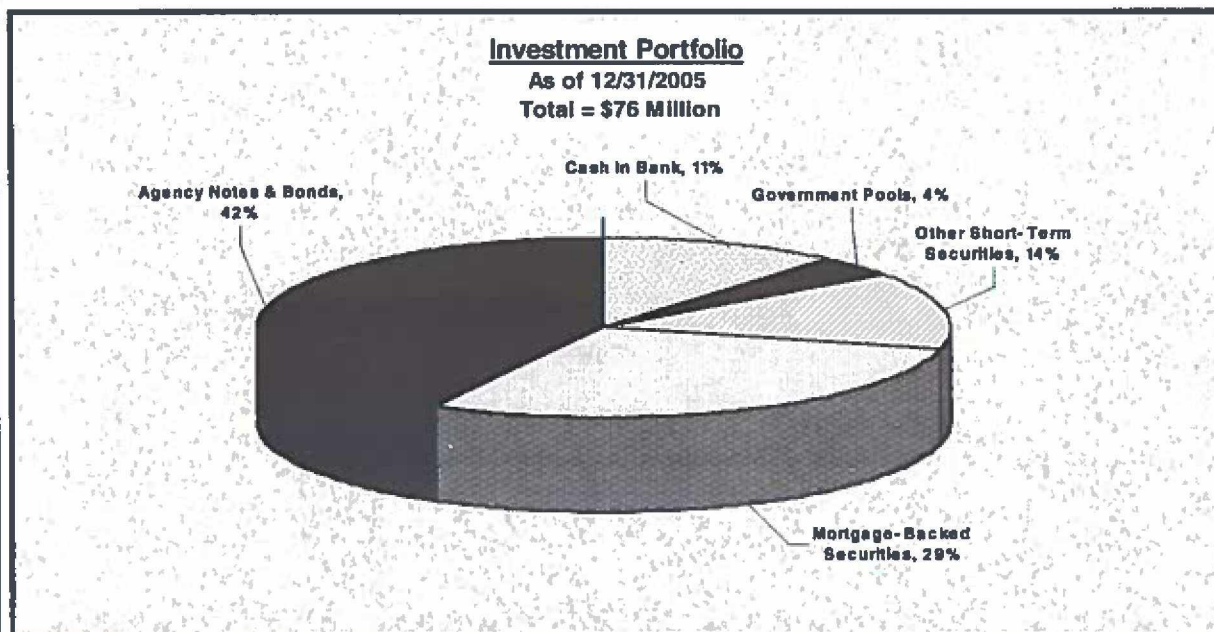
Other Operating Revenue Interfund Charges		Actual 2004	Rev. Budget 2005	Budget 2006	Budget 2007	% of Total for 2006 & 2007
			-		-	
General Fund Administrative Fees	\$	917,269	\$ 931,800	\$ 984,100	\$ 1,017,700	10.2%
Water Fund, Billing & Line Repair		464,963	480,200	514,800	528,100	5.3%
Sewer Fund Billing		83,408	82,400	115,000	115,000	1.2%
<u>Internal Service Fund Charges</u>						
Data Processing Charges		1,959,600	2,532,918	2,540,543	2,602,374	26.1%
Equipment Accrual & Maint.		2,712,823	2,908,366	3,208,025	3,226,852	32.7%
Central Stores, Overhead		75,978	76,000	85,000	88,000	0.9%
Self Insurance, Worker's Comp.		620,931	636,240	658,508	681,556	6.8%
Self Insurance, P&L		306,474	307,533	318,297	329,437	3.3%
Comm. Center, Police C.F.S.		1,054,946	1,092,878	1,144,300	1,182,757	11.8%
Comm. Center, Fire C.F.S.		157,695	157,668	170,196	175,916	1.8%
Subtotal: Internal Service		6,888,447	7,711,602	8,124,869	8,286,892	83.4%
Total Interfund Charges	\$	8,354,087	\$ 9,206,002	\$ 9,738,769	\$ 9,947,692	100.0%
% Change			10.2%	5.8%	2.1%	
\$ Change			\$ 851,915	\$ 532,767	\$ 208,923	

OTHER OPERATING REVENUES

INTEREST INVESTMENT INCOME

Pooled interest income totaling approximately \$2.6 million annually (2.2% of total revenue) represents interest earnings on all of the City's short and long-term cash investments. Cash balances in each of the City's accounting funds are pooled and invested in various financial instruments in a manner consistent with the City of Grand Junction's official investment policies. The graph below depicts the make-up of the City of Grand Junction's investment portfolio.

Projection Method: Interest income for each of the individual funds are projected from the estimated average fund balance, using the combined yields on long-term investments and the anticipated change in interest rates.



CAPITAL PROCEEDS

These revenue sources include the sale of assets, water and sewer tap sales and debt proceeds.

Projection Method: Tap Fee revenues are projected based on expected development activity. Loan proceeds are determined by planned financing activities.

FINANCIAL OVERVIEW - REVENUE

CAPITAL PROCEEDS					% of Total
	Actual 2004	Rev. Budget 2005	Budget 2006	Budget 2007	for 2006 & 2007
Bond Proceeds, Riverside Parkway	\$ 60,727,683	\$ -	\$ -	\$ 23,000,000	77.8%
Water Tap Charges	103,484	110,500	65,500	55,500	0.4%
Note Proceeds, Parking Garage	-	-	2,315,000	-	7.8%
Irrigation System Tap Charges	1,560	5,500	2,425	2,474	0.0%
Sale of Equipment, Fleet Mgmt.	77,655	45,397	45,397	45,397	0.3%
Sale of Surplus Equipment, Stores	-	5,200	2,000	2,000	0.0%
G.J.W.W.S.D. Tap Charges	2,000	7,000	3,000	3,000	0.0%
Sewer Tap Charges	1,193,167	1,767,807	1,855,894	2,172,986	13.6%
Total Capital Proceeds	\$ 62,105,549	\$ 1,941,404	\$ 4,289,216	\$ 25,281,357	100.0%
	% Change	-96.9%	120.9%	489.4%	
	\$ Change	\$ (60,164,145)	\$ 2,347,812	\$ 20,992,141	



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OPERATING EXPENSES

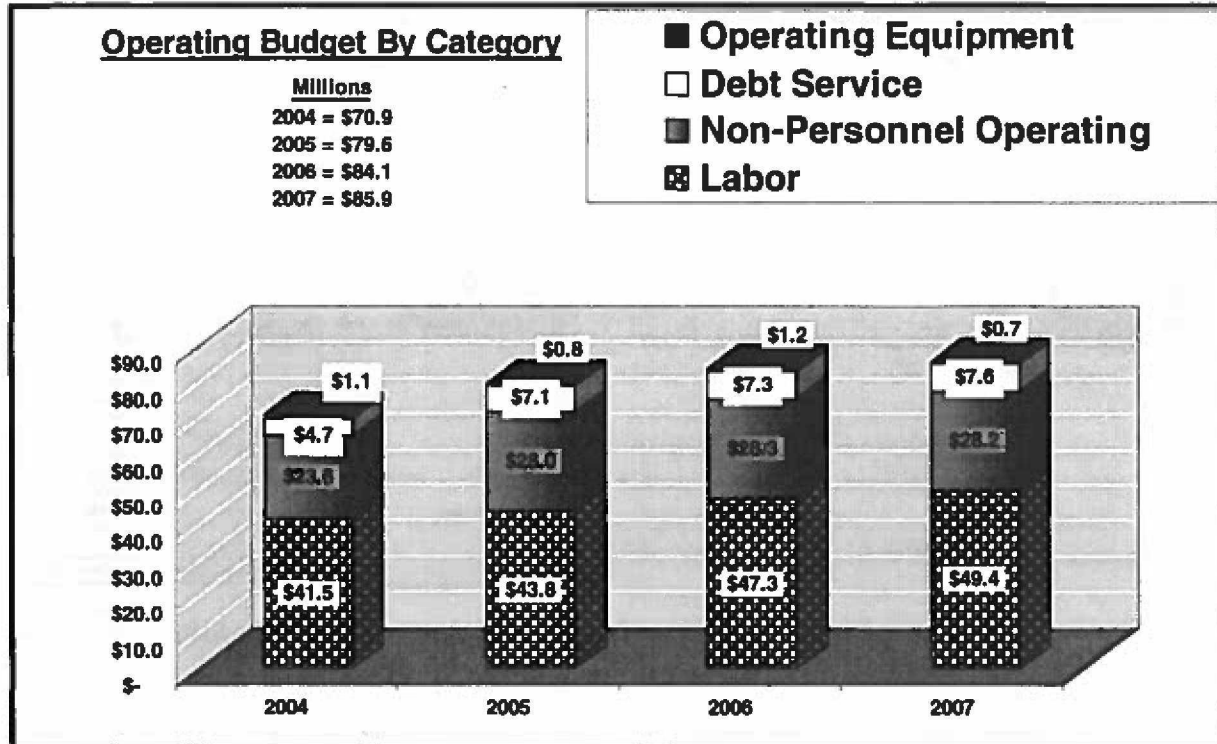


The following section provides information regarding budgeted operating expenditures. Information on the City's capital improvement program is included under the Capital Expenditures tab. The Department Summary section provides operating expenses by department and category. Additional expenditure data can be found throughout the Department and Fund Summary sections.

OPERATING EXPENDITURES

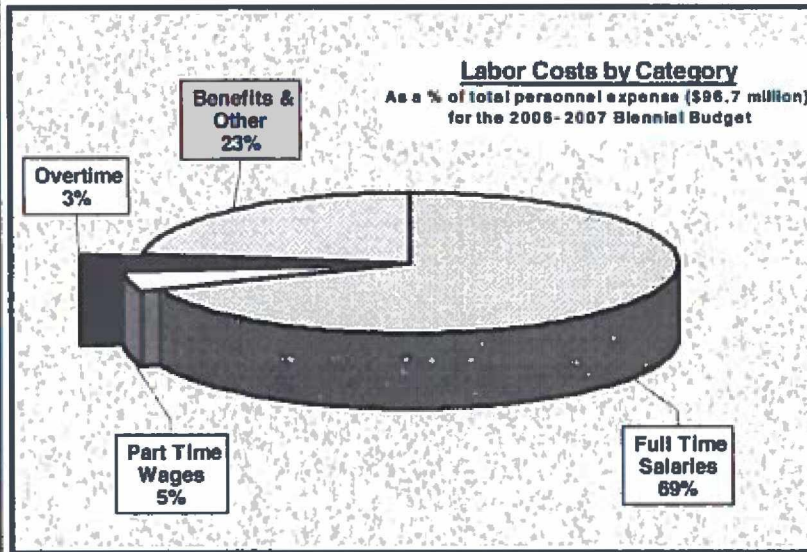
The City of Grand Junction has budgeted operating expenditures for all funds totaling approximately \$84.1 million in 2006, and \$85.9 million in 2007. These figures include amounts budgeted in the Internal Service Funds and therefore over-states the City's planned use of resources. The operating budget for Municipal Services totals \$73.3 million and \$75.4 million in 2006 and 2007 respectively. The following section provides additional information

regarding budgeted operating expenditures by category. Information on the City's capital improvement program is included under the Capital Projects tab. The Department Summary section of this document provides a more detailed analysis of operating expenses by department and category, additional expenditure data can be found throughout the Fund Summary section of this document.



OPERATING EXPENSE BY CATEGORY					% of Total
	Actual 2004	Rev. Budget 2005	Budget 2006	Budget 2007	for 2006 & 2007
Labor	\$ 41,450,605	\$ 43,785,395	\$ 47,254,775	\$ 49,423,084	56.9%
Non-Personnel Operating	23,615,672	27,972,091	28,315,746	28,161,541	33.2%
Debt Service	4,712,008	7,055,799	7,317,678	7,575,907	8.8%
Operating Equipment	1,094,323	804,781	1,219,396	694,367	1.1%
TOTAL OPERATING EXPENSE	\$ 70,872,610	\$ 79,618,065	\$ 84,107,595	\$ 85,854,899	100.0%
	% Change	12.3%	5.6%	2.1%	
	\$ Change	\$ 8,745,454	\$ 4,489,530	\$ 1,747,304	

LABOR COSTS

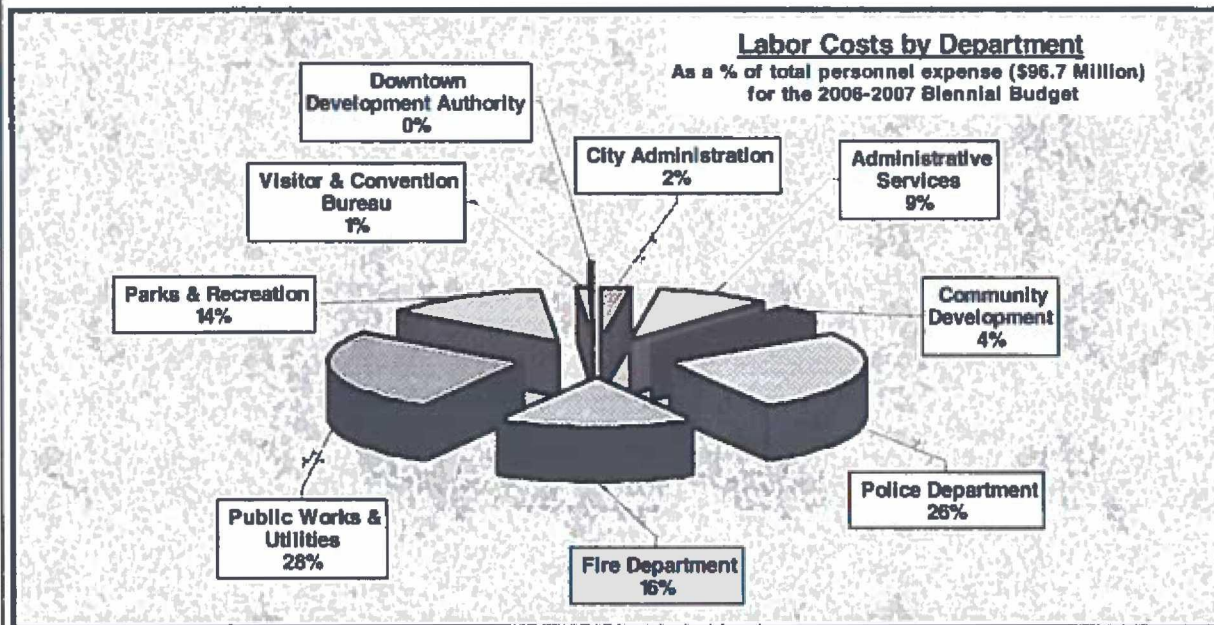


Personnel services represent the largest expenditure category requiring \$96.7 million over the next two years, 57% of operating expenditures, 36% of the total City budget.

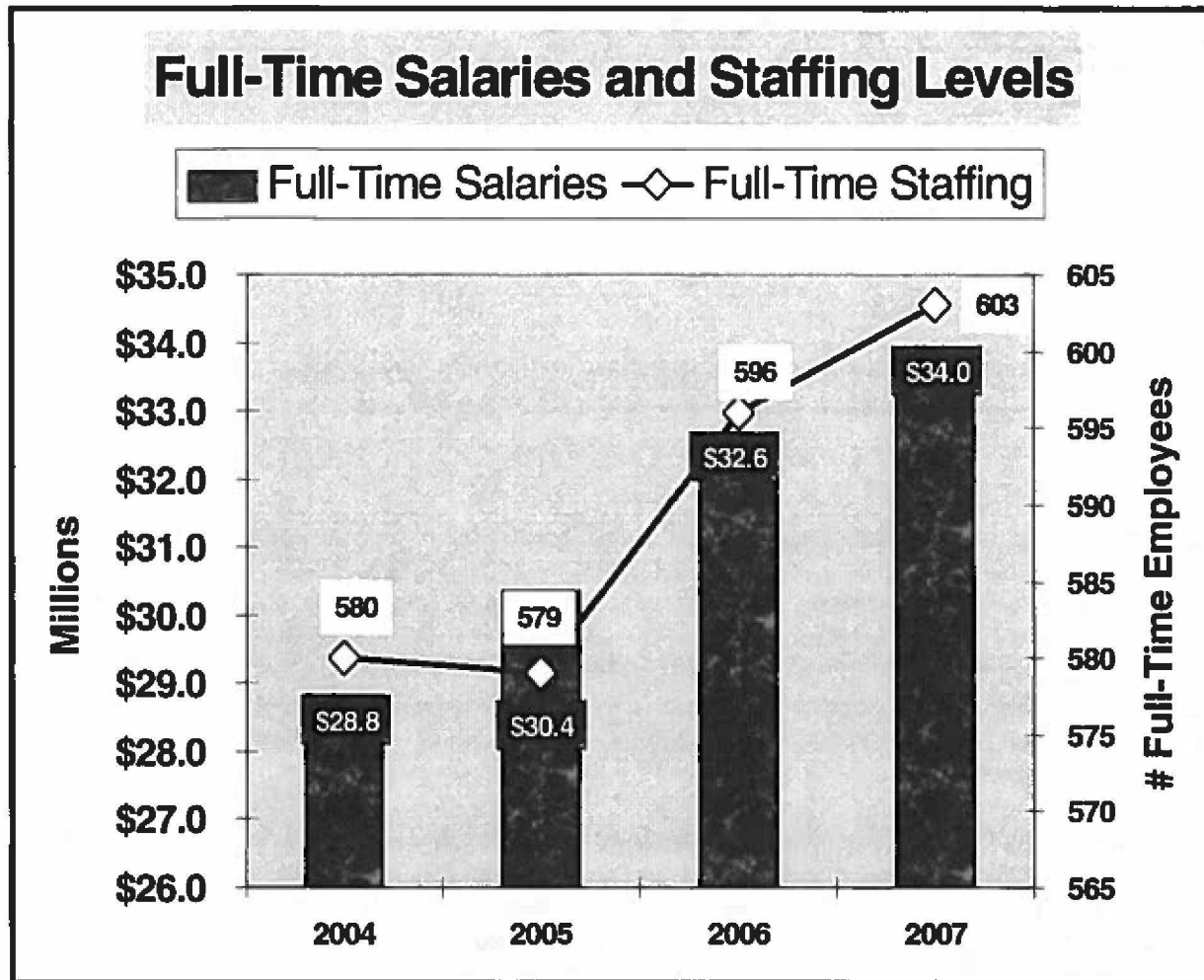
Salaries and wages for full-time, part-time, and overtime employees account for 77% of the total personnel expense. Employee benefits (retirement, health, and dental insurance plans) represent approximately 13%, and employer contributions (social security, worker's compensation, etc.) account for 10% of the total expense for personnel services.

Labor By Category				
	Actual 2004	Rev. Budget 2005	Budget 2006	Budget 2007
Full Time Salaries	\$ 28,942,596	\$ 30,367,857	\$ 32,613,068	\$ 33,950,431
Part Time Wages	2,005,596	2,072,520	2,261,249	2,350,501
Overtime	1,623,910	1,569,940	1,668,221	1,717,340
Benefits & Other	8,978,503	9,775,078	10,712,237	11,404,812
Total	\$ 41,450,605	\$ 43,785,395	\$ 47,254,775	\$ 49,423,084
% Change		5.6%	7.9%	4.6%
\$ Change		\$ 2,334,790	\$ 3,468,380	\$ 2,168,309

Labor By Department				
	Actual 2004	Rev. Budget 2005	Budget 2006	Budget 2007
City Administration	\$ 853,447	\$ 1,034,726	\$ 1,182,405	\$ 1,220,368
Administrative Services	3,508,402	4,185,084	4,446,269	4,824,472
Community Development	1,547,688	1,475,710	1,724,206	1,848,717
Police Department	10,777,678	11,372,072	12,259,672	13,050,360
Fire Department	6,623,287	7,290,817	7,843,953	8,598,610
Public Works & Utilities	11,828,187	11,721,754	12,802,741	13,075,235
Parks & Recreation	5,872,499	6,054,425	6,454,302	6,815,364
Visitor & Convention Bureau	\$18,777	536,673	575,905	598,438
Downtown Development Authority	122,663	104,334	165,323	93,530
Total	\$ 41,450,605	\$ 43,785,395	\$ 47,254,775	\$ 49,423,084
% Change		5.6%	7.9%	4.6%
\$ Change		\$ 2,334,790	\$ 3,468,380	\$ 2,168,309



LABOR COSTS



The \$47.3 million year 2006 budget for personnel expenditures represents a 7.9% increase over 2005 while the \$49.4 million 2007 personnel budget reflects a 4.6% increase over 2006. These changes are primarily due to the reasons described in the following Memorandum titled, "Summary of 2006-07 Pay, Benefit and New Position Recommendations", by Claudia Hazelhurst, the City's Human Resources Manager.

*Memorandum*

TO: Kelly Arnold City Manager
FROM: Claudia Hazelhurst, Human Resources Manager
DATE: October 17, 2005
SUBJECT: Summary of 2006-07 Pay, Benefit and New Position Recommendations

PAY

Every other year the City conducts a comprehensive market survey. The survey consists of 20 employers including 10 Colorado cities that are comparable to Grand Junction in terms of size, services provided and number of comparable jobs to Grand Junction and 10 local employers in both the public and private sector. Local employers selected to be surveyed are larger employers that have established pay plans, potential matches to City positions and are willing to share salary data with us. The survey includes 32 benchmark positions which are used as the foundation for the 32 job families that make up the City's pay plan. In addition, data is collected on 31 non-benchmark positions. Non-benchmarks are evaluated in order to determine if they are aligned appropriately in relation to other positions in their job families and to ensure that the pay rates for non-benchmark positions are also competitive.

Pay adjustments for 2006 include changes (increases or decreases) that have occurred in the market for each benchmark position as of January 1, 2005, plus the percentage that wages are expected to grow from January 2005 to January 2006, the date on which the pay adjustments will actually take effect. Market changes that occurred in 2005 vary by benchmark, from 0% to 9.8%. Based on historical data, information provided by Mountain States Employers Council and "best guess" estimates from our market organizations, 2005 market data should be adjusted by 2% to account for wage growth anticipated from 2005 to 2006.

The weighted average increase, including the 2% added for anticipated wage growth in 2005, is 4.8% for all benchmarks. The total financial impact included in the labor budget for 2006 based on wages only is \$1.48MM. General fund impact is approximately \$983K (66%). A 3% projection for pay increases will be used as a placeholder for the 2007 labor budget.

The 2006 annual salaries earned by City employees (excluding department heads) range from \$28,824, to \$98,640.

In an effort to address concerns that our market comparisons do not adequately represent the private sector, particularly in the local market, a comparison was conducted of City wage rates to those reported in both the Mountain States Employers Council Western Slope Survey and the Front Range Survey. The results of this survey showed that even with larger numbers of private sector companies included in the data, the salaries paid by the City of Grand Junction were predominantly lower than those paid in the market, even on the Western Slope.

BENEFITS

In an effort to hold down projected health insurance increases, changes in plan design are being made for 2006. The maximum out-of-pocket expense will increase on our most popular health plan (from \$750 to \$2,000 for individual, double that for family) as well as on the retiree health plan. In addition, at the underwriter's recommendation, the retiree health plan premium will be set equal to the premium charged for the lower option plan offered to active employees even though the retiree plan is a lower tier plan. These measures will reduce the anticipated rate increase from 17% down to 11%. The budget impact of this increase will be \$356K, \$236K General Fund.

Due to higher than expected utilization, our long-term disability rates will increase 5% in 2006 at a cost of \$12K, \$8K General Fund. No increases in rates for dental insurance or life insurance are projected for 2006.

No other benefit changes have been included in the 2006-2007 budget.

In August of this year, the Budget Review Team met to review and prioritize 2006-07 new position requests. Sixty-seven full-time positions had been requested along with eleven regular part-time and seasonal requests. The larger Budget Review Team was broken out into smaller groups and each was tasked with developing a list of their 20 highest priority positions, followed by the next set of 20 and finally a third tier group of 20 positions. Following this exercise the various teams met again to share the results of their work. Each of the teams' position priorities were then compiled into a master list of positions we would attempt to fund in the 2006-07 budget. A final meeting was held on new positions during which decisions about 2006 versus 2007 funding were discussed. As a result of the above efforts, 19 full-time positions were recommended to be included in the 2006 budget and 8 in the 2007 budget. Three position reductions are slated for 2006 and 2007 in Golf Course operations resulting in a net increase in the City's full-time complement of 17 in 2006 and 7 in 2007.

2006 New Full-Time Positions

Staff Attorney
 Administrative Clerk – Human Resources
 Tax Enforcement Officer (*self-supporting*)
 Associate Planner
 Senior Planner
 Fire Prevention Officer
 Recreation Coordinator
 Leisure Services Representative
 Building Maintenance Worker – Two Rivers Convention Center
 Police Officer - Patrol (4)
 Police Officer - Traffic (2) (*self-supporting*)
 911 Telecommunicator
 Crime Analyst
 Development Inspector
 Specialty Equipment Operator - Solid Waste

2007 New Full-Time Positions

Administrative Assistant – Planning
 Administrative Clerk – Code Enforcement
 Equipment Operator – Parks
 Police Officer - Investigations
 Police Officer - Traffic (2) (*self-supporting*)
 Police Services Technician
 Administrative Clerk – Crime Lab

The following new position requests were not recommended for approval.

Paralegal (2)
 Development Processing Clerk
 Senior Planner
 Code Enforcement Officer
 Fire Operations Officer
 Recreation Coordinator – Senior Programs
 Parks Equipment Operator – Horticulture (2)
 Forestry Equipment Operator
 Grounds Equipment Operator – Canyon View
 Police Officer Patrol (11)
 Police Officer Narcotics
 Police Officer School Resource
 Police Recruit (6)
 Police Services Technician (4)
 911 Telecommunicator
 Administrative Clerk Investigations
 Development Engineer
 Specialty Equipment Operator – Streets
 Facilities Maintenance Technician
 Development Inspector

/ch

LABOR COSTS

The Department Summary section of this document provides additional information about staffing level changes and graphs depicting the historical staffing levels for each department. Additional information on the pay plan and a Classification & Compensation schedule is provided in the Related Information section.

PERSONNEL HISTORY

Department	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Administration	4	4	4	4	5	6	6	6	6	7	7	7	8	8	8	8	8	9	11	11	12	12
VCB	0	0	0	0	2	3	4	5	5	5	6	6	6	6	7	7	8	8	9	9	9	9
Admin Svcs	40	41	39	41	41	40	40	41	42	42	43	45	45	46	50	52	52	53	53	59	61	61
Police	83	89	95	94	97	99	107	108	110	118	124	128	132	130	137	140	142	145	147	147	155	160
Fire	57	60	60	60	60	62	65	65	66	66	66	66	70	70	69	75	75	90	90	90	91	91
PW & Utilities	117	119	122	121	121	127	132	135	141	144	149	148	151	154	166	170	172	172	176	171	173	173
Comm Dev	7	6	5	5	6	8	9	11	13	15	17	17	17	19	21	22	22	22	22	20	22	24
Parks & Rec	37	38	38	38	38	39	40	40	41	43	47	52	56	57	63	65	65	70	72	72	73	73
TOTALS	345	357	363	363	370	384	403	411	424	440	459	469	485	490	521	539	544	569	580	579	596	603



6 GIS positions were moved from Public Works & Community Development to Administrative Services mid-year, in 2005.

NON-PERSONNEL COSTS

This category is comprised of all non-personnel operating expenditures and ranges from items such as paper and pencils, to business trips, and contract services. Combined these expense items represent approximately 33% of all budgeted operating expenditures, or \$28 million per year.

The following table shows the amounts budgeted in each of the non-personnel operating expense categories. The makeup of these various categories is further identified below.

NON-PERSONNEL OPERATING EXPENSE	Actual 2004	Rev. Budget 2005	Budget 2006	Budget 2007	% of Total for 2006 & 2007
Supplies & Materials	\$3,863,939	\$4,491,770	\$4,804,294	\$4,866,509	17.1%
% Change		16.2%	7.0%	1.3%	
Repairs & Maintenance	\$642,480	747,422	745,394	781,499	2.7%
% Change		16.3%	-0.3%	4.8%	
Printing & Publishing	\$584,758	687,271	705,097	700,883	2.5%
% Change		17.5%	2.6%	-0.6%	
Utilities	\$3,202,340	3,594,552	3,769,291	3,909,674	13.6%
% Change		12.2%	4.9%	3.7%	
Rent	\$117,468	151,652	222,833	228,666	0.8%
% Change		29.1%	46.9%	2.6%	
Insurance	\$673,128	1,492,501	1,200,276	1,138,514	4.1%
% Change		121.7%	-19.6%	-5.1%	
Travel & Training	\$829,671	1,067,651	1,179,429	1,176,826	4.2%
% Change		28.7%	10.5%	-0.2%	
Contract & Purchased Services	\$3,505,556	3,784,279	3,957,143	4,056,855	14.2%
% Change		8.0%	4.6%	2.5%	
Interfund Charges	7,715,655	8,549,833	8,885,058	9,074,648	31.8%
% Change		10.8%	3.9%	2.1%	
Other Operating Expense	2,480,677	3,405,160	2,846,931	2,227,467	9.0%
% Change		37.3%	-16.4%	-21.8%	
Total Non-Personnel Operating	23,615,672	27,972,091	\$ 28,315,746	\$28,161,541	100.0%
% Change		18.4%	1.2%	-0.5%	
\$ Change		\$ 4,356,419	\$ 343,655	\$ (154,205)	

DEBT SERVICE

This category includes all debt service principal and interest payments for the entire City, the City/County Joint Sewer System, and related special districts (the Downtown Development Authority, the Ridges Metropolitan District, and the Grand Junction West Water and Sanitation District).

The City has traditionally adhered to a conservative debt management policy that carefully controls the amount of outstanding debt. Because of our strong capital improvement budgeting process and a pay-as-you-go

approach, the City has been able to maintain and improve its infrastructure while avoiding unreasonable debt burdens. The City's General Obligation Bond rating from Moody's is A2, while Standard & Poor's has given the City an A+. Also, the recent 2004 General Fund Revenue Bond Obligation of the City received an AA- rating from Standard & Poor's.

FINANCIAL OVERVIEW - EXPENDITURES

City of Grand Junction, Colorado		Original Principal Amount	Principal Amount Outstanding 12/31/05	Remaining Interest to be Paid to Maturity	Total Debt Service Requirements Remaining	Annual Debt Service Payments	
						2006	2007
GENERAL OBLIGATION BONDS							
Payable from Special District Tax Revenues:							
Ridges Metro District, G.O. Refunding Series 1992	2,590,000	1,380,000	403,990	1,783,990	223,890	225,490	
G.J.W.W.S.D., G.O. Refunding Bonds, Series 1987 A&B	1,590,000	288,791	7,064	295,855	143,492	152,365	
Subtotal: General Obligation Bonds	\$4,180,000	\$1,668,791	\$411,054	\$2,079,845	\$367,382	\$377,855	
REVENUE BONDS:							
Riverside Parkway General Fund Revenue Bonds, 2004	57,075,000	56,075,000	35,766,494	91,841,494	3,893,888	4,346,888	
Riverside Parkway Bonds, Series 2007 (estimated interest only pmt.)	-	-	-	-	-	451,000	
Tax Increment Financing Bonds, Series 2003	2,995,000	1,575,000	61,600	1,636,600	809,483	827,138	
Water Fund, CWRPDA Bonds, Series 2002	3,566,522	3,259,434	1,438,680	4,698,114	274,604	276,594	
Sewer Fund, CWRPDA Bonds, Series 2002	13,490,000	11,470,000	5,111,203	16,581,203	1,172,750	1,176,339	
Subtotal: Special Revenue Bonds	\$77,126,522	\$72,379,434	\$42,377,977	\$114,757,411	\$6,150,705	\$7,077,959	
PROMISSORY NOTES:							
Riverfront Project, Dunn Property Note, 1989	\$351,327	\$104,448	\$21,552	\$128,000	\$42,000	\$42,000	
Water Fund: Water Supply Flowline, CWCB, 1989	195,930	98,811	26,305	125,116	13,902	13,902	
Subtotal: Promissory Notes	\$547,257	\$203,259	\$47,857	\$251,116	\$55,902	\$55,902	
CAPITAL LEASE OBLIGATIONS							
Certificates of Participation: Matchett Property, 1996	\$2,155,000	\$270,000	\$15,390	\$285,390	\$285,390	\$0	
E.M.S. Equipment - Lease Purchase, 2001	\$1,800,378	\$385,636	\$8,472	\$394,108	\$394,108	\$0	
Subtotal: Capital Leases	\$3,955,378	\$655,636	\$23,862	\$679,498	\$679,498	\$0	
GENERAL FUND ADVANCES:							
Tiara Rado Golf, 1999-Driving Range Loan (15y, 7.5%)	350,000	269,557	110,782	380,319	42,258	42,258	
Lincoln Park Golf Course, 2003-Pumphouse Loan (5y, 6.0%)	76,000	58,627	7,172	65,799	21,933	21,933	
Subtotal: General Fund Advances	\$426,000	\$328,184	\$117,954	\$446,118	\$64,191	\$64,191	
GRAND TOTAL						\$7,317,678	\$7,575,907
DEBT SERVICE REQUIREMENTS BY FUND:							
# 100 GENERAL, General Government Fund	\$ 1,800,378	\$ 385,636	\$ 8,472	\$ 394,108	\$ 394,108	\$ -	
# 301 WATER, Enterprise Fund	3,782,452	3,358,245	1,464,985	4,823,230	288,506	290,496	
# 305 LINCOLN PARK GOLF COURSE, Enterprise Fund	76,000	58,627	7,172	65,799	21,933	21,933	
# 306 TIARA RADO GOLF COURSE, Enterprise Fund	350,000	269,557	110,782	380,319	42,258	42,258	
# 610 GENERAL DEBT SERVICE, General Government Fund	\$7,436,327	\$6,179,448	\$3,788,048	\$91,967,494	\$3,035,888	\$4,839,888	
# 611 TIP DEBT SERVICE, Special Taxing District Fund	2,995,000	1,575,000	61,600	1,636,600	809,483	827,138	
# 612 G.J.W.W.S. DISTRICT, Special Taxing District Fund	1,590,000	288,791	7,064	295,855	143,492	152,365	
# 613 RIDGES METROPOLITAN DISTRICT, Special Taxing District	2,590,000	1,380,000	403,990	1,783,990	223,890	225,490	
# 614 G.J. PUBLIC FINANCE CORP., General Government Fund	2,155,000	270,000	15,390	285,390	285,390	-	
# 900 JOINT SEWER SYSTEM, Enterprise Fund	13,490,000	11,470,000	5,111,203	16,581,203	1,172,750	1,176,339	
TOTAL	\$86,235,157	\$75,235,304	\$42,978,684	\$118,213,988	\$7,317,678	\$7,575,907	

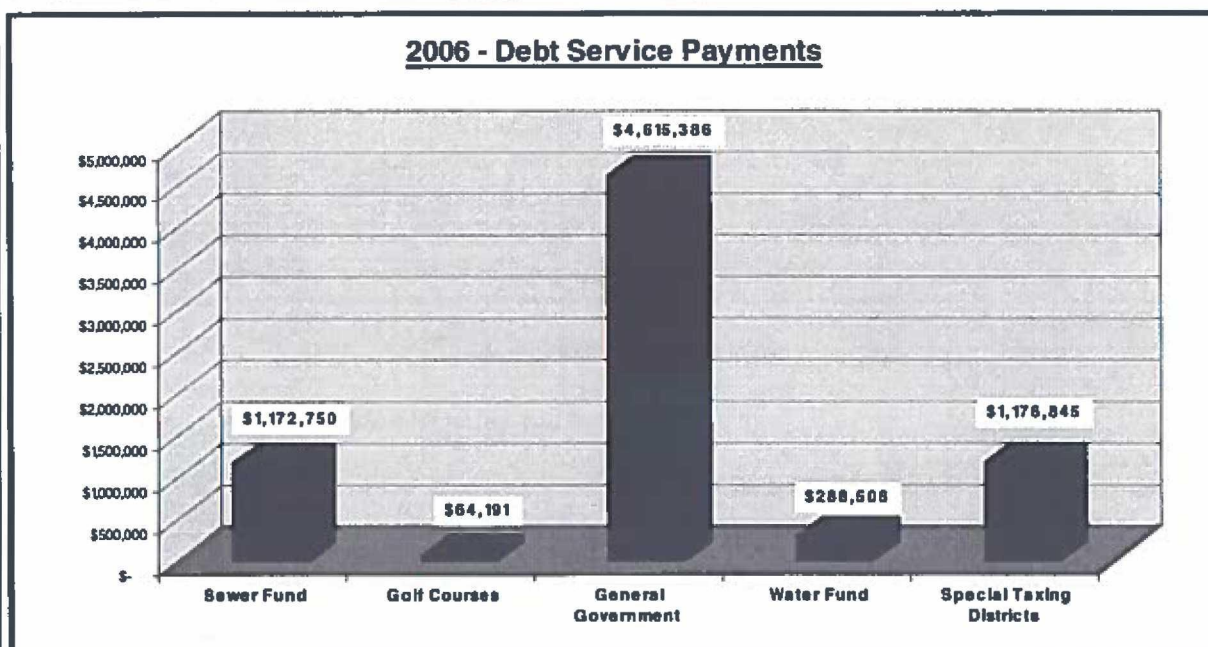
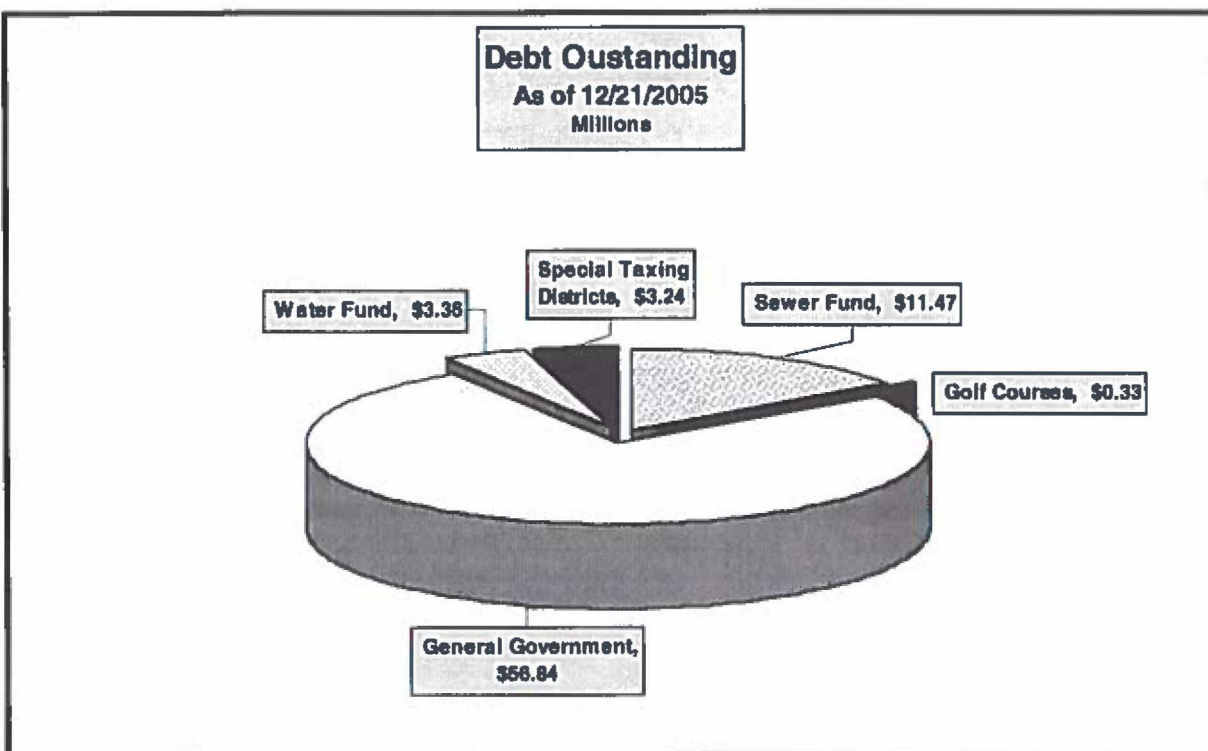
Colorado State Statutes limit the total amount of General Obligation debt to three percent (3%) of the jurisdiction's actual value. The City of Grand Junction continues to maintain a zero level of debt that is applicable to this margin. This table has been provided to show the computation of the City's "Legal Debt Margin."

Estimated Actual Value (Determined by the County Assessor)	\$4,389,633,390
Multiplied By 0.03	0.03
Legal Debt Limit = 3% of Actual Value	\$131,689,002
Total General Obligation Debt:	\$1,668,791
Less: Special Taxing District Debt	(\$1,668,791)
Total Applicable to the Legal Debt Margin	\$0
LEGAL DEBT MARGIN	\$131,689,002

DEBT SERVICE

As of December 31, 2005, The City of Grand Junction and its related entities has \$75.2 million in outstanding debt. Of this amount only \$56.8 million represents General Government debt. The largest portion, \$56 million is the liability for the Riverside Parkway Project. The special taxing districts have a combined total of approximately

\$3.2 million in debt. The remaining outstanding debt is in the various enterprise funds. Total Debt Service payments of approximately \$7.4 million in 2006 and in 2007, represents 8.8% of total operating expenditures.

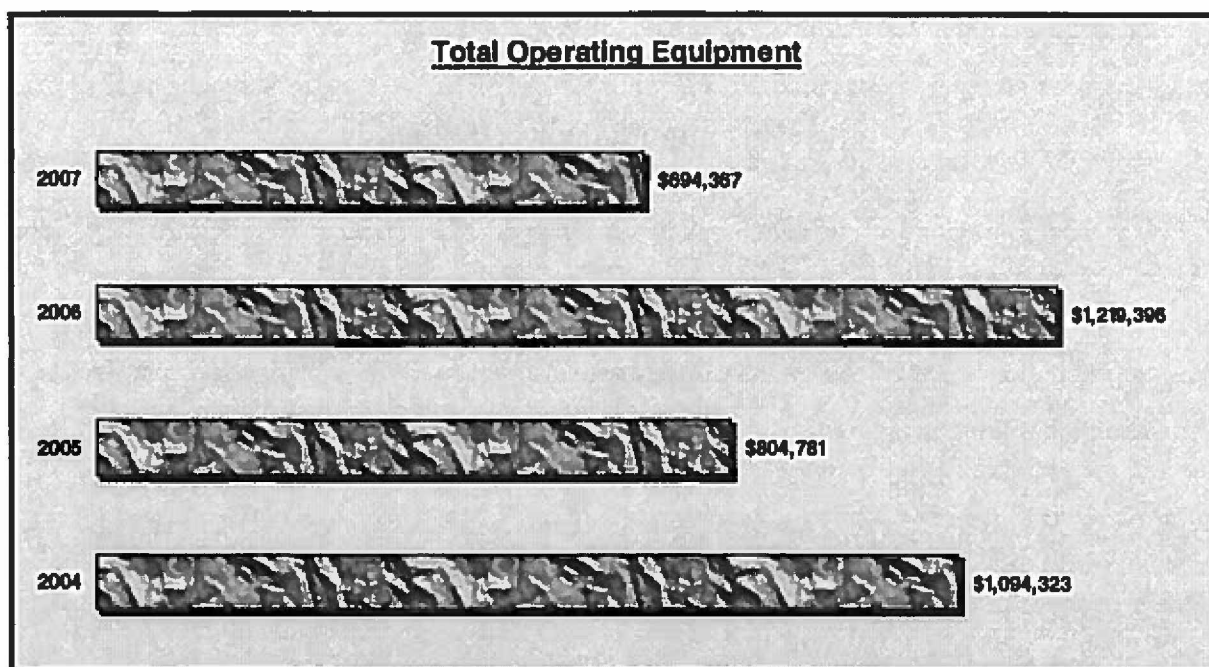


OPERATING EQUIPMENT & OTHER USES

Amounts budgeted for operating equipment in each department represent investments in tools, automation and technology which promote efficiency and higher quality services. These types of expenditures include the purchase of computer equipment, furniture and fixtures, specialty tools, etc., with a per unit cost between \$500 and \$10,000 and which have a useful life of more than one year. All such items under the \$500 limit are budgeted as regular operating expenditures, all such expenditures over the \$10,000 threshold and that have a useful life of more than one year, are subjected to the capital improvement budgeting process.

Operating equipment items in the 2006 budget total \$1,219,396 and include such items as personal computers, construction and maintenance equipment, and specialty police and fire equipment. Approximately \$700K is included in the 2007 budget for these types of expenditures.

A complete listing of approved equipment purchases, by fund and department, is included in the Related Information section.



Contingency

The General Fund Contingency Account contains funds that are appropriated but which are not committed to any particular expenditure type or department within the City. Each year the budget contains contingency funds in the amount deemed necessary by the City Manager and Council, \$972,000 and \$525,000 has been budgeted in 2006 and 2007, respectively. The purpose for reserving these amounts is to respond to unanticipated needs and/or emergencies.

The use of these funds can be requested by department directors upon written request to the City Manager. The City Manager may approve amounts up to \$50,000 for any purpose deemed necessary. No direct expenditures are made from the Contingency Account. Requests for amounts in excess of the limits must be approved by the City Council.

Approved contingency requests are transferred to the requesting department's cost center and object code in order to maintain accurate budget accounting.

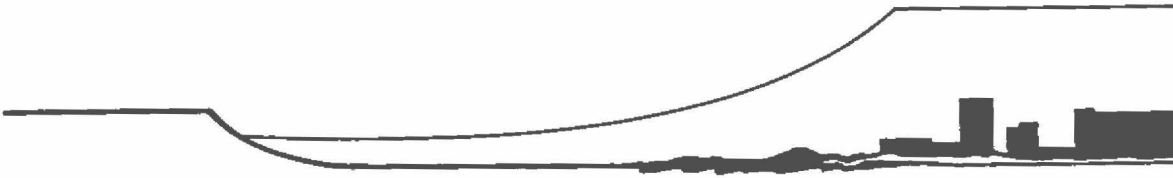
Budgeted Savings

Budgeted Savings represent a reduction in the net use of funds the City anticipates occurring in a particular year. The majority of these savings generally arise on the expenditure side from unanticipated vacancies in the authorized staffing level. Savings can also be generated from the revenue side, resulting from higher than projected revenue growth. An estimated level of Budget Savings is identified annually in the General Fund and is programmed as part of the transfer to Sales Tax Capital Improvement Project Fund.



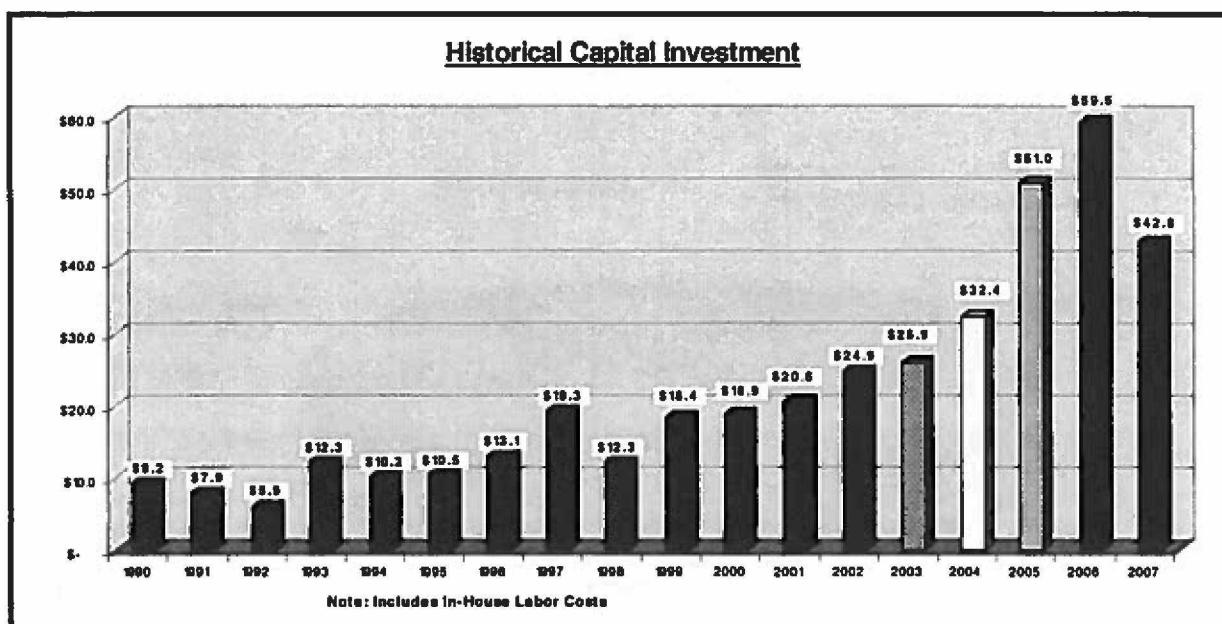
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CAPITAL EXPENDITURES



This section contains summary information on the City's Capital Improvement Program (CIP). The project listing includes capital expenditures for all funds.

Additionally, a separate CIP Document is prepared annually which includes detail project sheets for all projects currently approved in the City's ten-year capital plan.



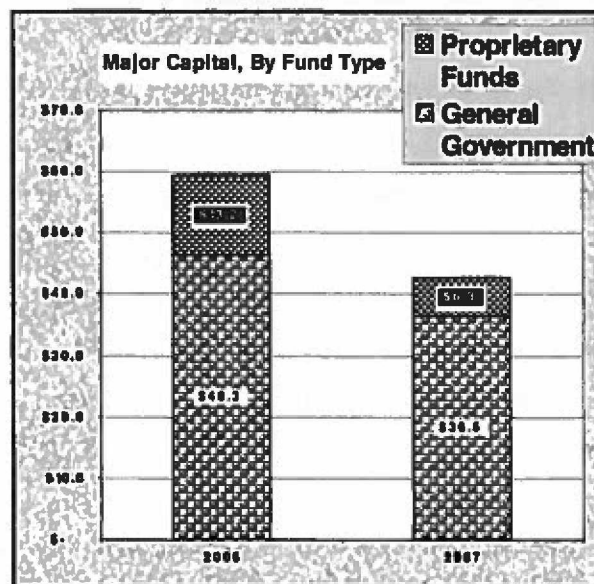
The second largest expenditure category for the City continues to be Capital Outlay. Capital improvement projects totaling \$102.3 million (including budgeted labor) over the next two years represents forty-two percent (42%) of the total two-year budget. The citizenry of Grand Junction is fortunate because of our ability to maintain a high level of commitment towards improving and maintaining the City's important infrastructure without impairing the quality or level of services provided. The community demonstrated its foresight when the voters supported the continuation of the $\frac{3}{4}$ cent Sales & Use Tax increase through an advisory vote in 1989, and again in 2003 when the citizens authorized the issuance of \$80 million in debt for the Riverside Parkway Project.

The level of general government capital projects is based on the revenue projections for the $\frac{3}{4}$ percent portion of the City's $2\frac{3}{4}$ percent Sales & Use Tax, plus any additional funding sources such as project grants, cost sharing with other funds or agencies, and the annual transfer of additional resources from the City's General Fund. The total of these capital funding sources is then decreased by the annual contribution to the Economic Development Fund and the amount required for general capital debt service. The net amount represents resources available for general capital improvement projects in the ensuing budget year.

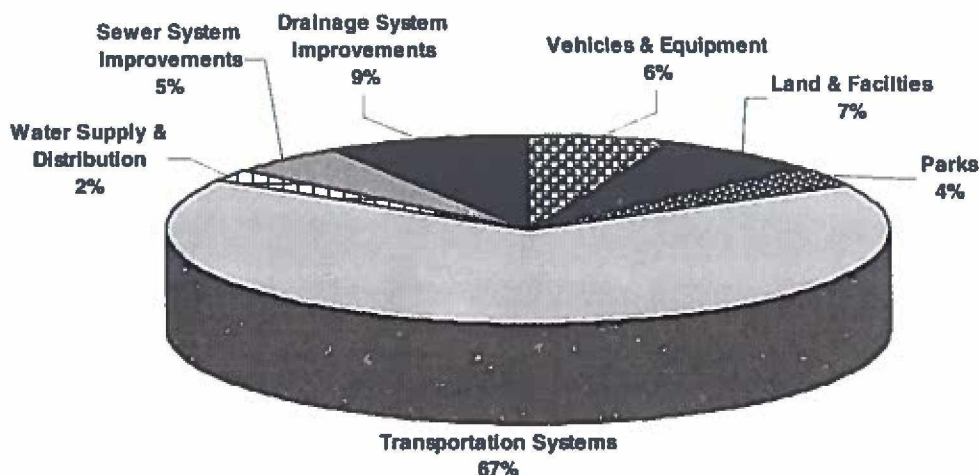
The level of capital expenditures in the utility, other enterprise, and internal service funds is determined based on resources available in excess of operating requirements.

Approved projects are those which are necessary to reduce future maintenance costs and/or improve service delivery.

Determining which of the proposed capital projects get approved is the result of committee meetings, which include members of the City Council, to prioritize the City's current and future capital needs. Projects such as Contract Street Maintenance and Road and Bridge Replacements receive the highest priority. Since deferring such maintenance would result in deterioration of existing infrastructure and higher costs in the future, these projects are generally approved first.



Capital Improvement Projects By Type 2006-2007



After ensuring the protection of the City's existing infrastructure, capital improvements and additions are then prioritized based on public safety needs, productivity improvements, and enhancements to the City's capital assets. This program is a major financial planning tool and helps in identifying and prioritizing the capital improvements necessary to maintain and enhance the City's infrastructure.

Each year the City of Grand Junction develops a Ten Year Capital Improvements Program (CIP) which contains a detailed listing of proposed capital expenditures and The following table identifies the most significant projects approved in the City's Ten-Year Capital Improvement Program for the next two years.

BY TYPE

	<u>2006</u>	<u>2007</u>	<u>2-Year Total</u>
Vehicles & Equipment	\$ 4,470,840	\$ 1,993,310	\$ 6,464,150
General Land & Facilities	\$ 6,220,500	\$ 1,236,000	\$ 7,456,500
Park & Recreation Land & Facilities	\$ 2,164,100	\$ 1,643,200	\$ 3,807,300
Transportation Systems	\$ 37,496,900	\$ 30,353,500	\$ 67,850,400
Water Supply & Distribution	\$ 1,400,000	\$ 640,000	\$ 2,040,000
Sewer System Improvements	\$ 2,641,885	\$ 2,643,069	\$ 5,284,954
Drainage System Improvements	\$ 5,070,000	\$ 4,325,000	\$ 9,395,000
	\$ 59,464,225	\$ 42,834,079	\$ 102,298,304

Note: Includes In-House Labor Costs

Changes in the level of operating expenditures that are directly related to a particular capital project and are one-time costs, are included in the cost estimates for capital improvement projects. Personnel costs that are directly related to capital projects, such as engineering, are also included in the budgeted amount for the specific project(s). The inclusion of ongoing operating type expenditures resulting from capital projects (i.e. additional personnel or annual maintenance costs) in the Ten-Year Projections help in determining the long-term financial impact of capital project requests.

The Public Works & Utilities Department employs a sophisticated pavement management program which provides vital information about the life expectancy and structural soundness of approximately 200 miles of paved streets. The results and recommendations received from this system are subsequently incorporated into the Ten Year CIP as part of the street reconstruction and overlay program.

The remainder of this section contains graphs and tables which depict the types and amounts of capital projects and the source of revenue for the General Capital Improvement Program. Also included is a capital improvement project listing, by fund and department, for all projects approved in the 2006 - 2007 biennial budget.

"MAJOR" CIP PROJECTS				3-Year Total
	2005	2006	2007	
Riverside Parkway	\$ 24,124,000	\$ 27,803,000	\$ 22,268,000	\$ 74,195,000
Sewer System Improvements	\$ 5,793,560	\$ 2,641,885	\$ 2,643,069	\$ 11,078,514
Storm Drainage Improvements	\$ 799,000	\$ 5,070,000	\$ 4,325,000	\$ 10,194,000
Street Overlay/Maintenance Program	\$ 1,781,000	\$ 1,800,000	\$ 1,800,000	\$ 5,381,000
Downtown Parking Garage	\$ 300,000	\$ 4,425,000	\$ -	\$ 4,725,000
Water System Improvements	\$ 1,686,970	\$ 1,519,200	\$ 685,783	\$ 3,891,953
Equipment Replacement Program	\$ 1,075,427	\$ 1,082,500	\$ 1,312,830	\$ 3,470,757
E-911 Communications Center Equipment	\$ 906,852	\$ 2,003,000	\$ 350,000	\$ 3,259,852
29 Road Viaduct	\$ 1,000,000	\$ 2,000,000	\$ 200,000	\$ 3,200,000
El Poso Street Improvement	\$ 491,000	\$ 1,370,000	\$ -	\$ 1,861,000
Bookcliff School Gymnasium	\$ 81,000	\$ 525,000	\$ 527,000	\$ 1,133,000
Lincoln Park Irrigation	\$ 10,000	\$ 300,000	\$ 475,000	\$ 785,000
VCB Building Expansion	\$ -	\$ 150,000	\$ 125,000	\$ 275,000

Major Capital Improvement Project Listing

Riverside Parkway

This is the most significant transportation project in the history of the City. The project entails building a loop around the City from I-70 at 29 Road, south on 29 Road to D Road, west on D Road connecting to 5th Street, continuing west on Riverside Drive connecting to Hwy-340, west on the Frontage Road (with a major interchange at 25 Road) to 24 Road and then North on 24 Road to Interstate 70. Voters approved the a ballot measure authorizing the City to issue \$80 million in bonds to fund the majority of this project. The parkway is scheduled to be completed in 2009.

	<u>Rev. 2005</u>	<u>Budget 2006</u>	<u>Budget 2007</u>	<u>Future Years</u>	<u>Funding Source</u>
Capital Outlay	\$ 24,124,000	\$ 27,803,000	\$ 22,268,000	\$ 18,000,000	Bond Proceeds Public Utilities Commission
Oper. Impact	High: Additional lane miles of maintenance, street lighting, signal control, and street cleaning. >\$100K / Year				

Sewer System Improvements

Sewer system improvements include backbone system interceptor replacements, collection system line replacement and extensions, flow monitoring stations, treatment plant improvements, and system construction for new sewer improvement districts.

	<u>Rev. 2005</u>	<u>Budget 2006</u>	<u>Budget 2007</u>	<u>Funding Source</u>
Capital Outlay	\$ 5,793,560	\$ 2,641,885	\$ 2,643,069	Tap Fees Sewer Usage Fees Special Assessments
Oper. Impact	Moderate: Line maintenance and cleaning \$50K - \$100K / Year			

Storm Drainage Improvements

The City of Grand Junction is undertaking a significant project to mitigate potential flooding in a major commercial area that falls within the one-hundred year floodplain as modified by the Corps of Engineers.

Other storm drainage projects include various drainage ditch improvements and the construction of detention basins at strategic locations throughout the City.

	<u>Rev. 2005</u>	<u>Budget 2006</u>	<u>Budget 2007</u>	<u>Funding Source</u>
Capital Outlay	\$ 799,000	\$ 5,070,000	\$ 4,325,000	Sales Tax CIP Fund Transfers Storm Drainage Fees FEMA Grant
Oper. Impact	Negligible: <\$10K / Year Pipeline maintenance and repairs.			

Major Capital Improvement Project Listing

Street Overlay / Maintenance Program

Includes contracted services for hot mix asphalt overlays, recycled asphalt overlays, chip-seal, patching and minor street reconstructions. This is an annual program designed to maintain the quality of existing streets. A computerized pavement management system is used to evaluate pavement quality and prioritize street maintenance needs. The parameters used to determine the pavement quality index includes; ride quality, structural integrity and surface stress. These parameters are remeasured every two years. The funding level is adjusted annually based on the quality index and additional lane miles.

	<u>Rev. 2005</u>	<u>Budget 2006</u>	<u>Budget 2007</u>	<u>Future Years</u>	<u>Funding Source</u>
Capital Outlay	\$ 1,781,000	\$ 1,800,000	\$ 1,800,000	On-going	3/4 Cent Sales Tax
Oper. Impact	Negligible: <\$10K / Annually				

Downtown Parking Garage

The City has plans to build a parking garage in the downtown area. This is a joint project between the City of Grand Junction, the Downtown Development Authority and some private businesses. The City's portion will funded by loan proceeds.

	<u>Rev. 2005</u>	<u>Budget 2006</u>	<u>Budget 2007</u>	<u>Funding Source</u>
Capital Outlay	\$ 300,000	\$ 4,425,000	\$ -	Loan Proceeds DDA Cost Sharing
Oper. Impact	Negligible: <\$10K / Year Maintenance			

Water System Improvements

Water System improvements include; treatment plant modifications, reservoir rehabilitations, water rights purchases building a diversion of the Somerville Ranch water supply, and rehabilitation of the Purdy Mesa Reservoir.

	<u>Rev. 2005</u>	<u>Budget 2006</u>	<u>Budget 2007</u>	<u>Funding Source</u>
Capital Outlay	\$ 1,686,970	\$ 1,519,200	\$ 685,783	Water Service Fees
Oper. Impact	Negligible: <\$10K / Annually			

Major Capital Improvement Project Listing

Equipment Replacement Program

Scheduled replacement of vehicles and equipment based on the individual asset's useful life, maintenance history and replacement value. Replacements are purchased using the Equipment Fund's balance of accumulated rental/accrual charges paid into the fund annually by the operating departments.

	<u>Rev. 2005</u>	<u>Budget 2006</u>	<u>Budget 2007</u>	<u>Future Years</u>	<u>Funding Source</u>
Capital Outlay	\$ 1,075,427	\$ 1,082,500	\$ 1,312,830	On-going	Equipment Accrual Replacement Funds
Oper. Impact	Negligible: <\$10K / Year				

E-911 Communications Center Equipment

Replacement and upgrade of various components of the Computer Aided Dispatch (CAD) system and radio equipment used by the E-911 Communications Center. The Grand Junction Regional Communications Center provides service to all law enforcement and emergency response agencies within Mesa County.

	<u>Rev. 2005</u>	<u>Budget 2006</u>	<u>Budget 2007</u>	<u>Funding Source</u>
Capital Outlay	\$ 906,852	\$ 2,003,000	\$ 350,000	E-911 Telephone Surcharge
Oper. Impact	Negligible: < \$10K / Year			

29 Road Viaduct

The purpose of this project is to construct a viaduct to extend 29 Road over the Union Pacific Railroad tracks at I-70B. These improvements are part of the 29 Road corridor improvements that will eventually connect Highway 50 with Interstate 70.

	<u>Rev. 2005</u>	<u>Budget 2006</u>	<u>Budget 2007</u>	<u>Funding Source</u>
Capital Outlay	\$ 1,000,000	\$ 2,000,000	\$ 200,000	3/4 Cent Sales Tax State Grants Federal Grants Mesa County
Oper. Impact	Moderate: \$10K - \$50K Annually			

Major Capital Improvement Project Listing

FINANCIAL OVERVIEW - CAPITAL EXPENDITURES

El Poso Street Improvement District				
This project is for the creation of a special improvement district to improve the residential streets in the El Poso neighborhood to bring that infrastructure up to City street standards.				
	<u>Rev. 2005</u>	<u>Budget 2006</u>	<u>Budget 2007</u>	<u>Funding Source</u>
Capital Outlay	\$ 491,000	\$ 1,370,000	\$ -	3/4 Cent Sales Tax Improvement District Assessments
Oper. Impact	Negligible: <\$10K / Year			

Bookcliff School Gymnasium				
In conjunction with the School Districts construction of the new Bookcliff Middle School the City will pay for the construction of a new gymnasium and office space. The City will staff the facility to provide recreation programs for the general public.				
	<u>Rev. 2005</u>	<u>Budget 2006</u>	<u>Budget 2007</u>	<u>Funding Source</u>
Capital Outlay	\$ 81,000	\$ 525,000	\$ 527,000	3/4 Cent Sales Tax
Oper. Impact	High: >\$50K / Annually Recreation program costs and facility maintenance			

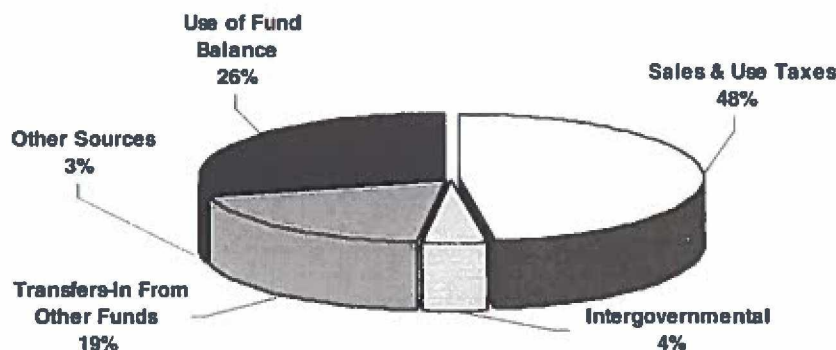
Lincoln Park Irrigation System Replacement				
Replace the existing outdated irrigation system at the Lincoln Park Golf Course. This improvement will allow for the more efficient use of water and reduce the amount of down time for system repairs.				
	<u>Rev. 2005</u>	<u>Budget 2006</u>	<u>Budget 2007</u>	<u>Funding Source</u>
Capital Outlay	\$ 10,000	\$ 300,000	\$ 475,000	3/4 Cent Sales Tax
Oper. Impact	Negligible: <\$10K / Annually			

Visitor & Convention Bureau Building Expansion				
The expansion will add approximately 1,000 square feet of office space and additional storage to the current facility and upgrade the HVAC system.				
	<u>Rev. 2005</u>	<u>Budget 2006</u>	<u>Budget 2007</u>	<u>Funding Source</u>
Capital Outlay	\$ -	\$ 150,000	\$ 125,000	Lodging Tax
Oper. Impact	Negligible: <\$10K / Annually			

The Sales Tax Capital Improvement Fund provides for several important accounting functions. This fund is used to account for most of the general governmental resources used for the acquisition and construction of major capital facilities. In particular, this fund is used to account for the 3/4 cent portion of the City's 2 3/4 percent Sales & Use Tax which is dedicated to general capital improvements, economic

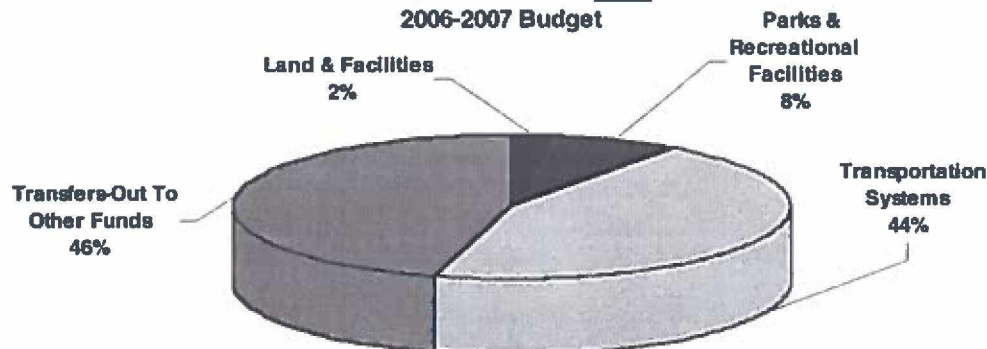
development, and general debt service. Other major revenue sources include grants from other governments, interest income and transfers-in from other funds. The majority of the resources generated by the 3/4 cent Sales & Use Tax are used to improve and maintain the important investment in streets, buildings, and infrastructure.

Sales Tax CIP Fund - Sources
2006-2007 Budget



<u>SOURCE OF FUNDS</u>	<u>2006</u>		<u>2007</u>	
Sales & Use Taxes	\$	10,103,272	\$	10,678,272
Intergovernmental	\$	864,427	\$	375,000
Transfers-In From Other Funds	\$	3,995,110	\$	3,700,000
Other Sources	\$	609,000	\$	398,000
Use of Fund Balance	\$	5,554,179	\$	32,716
Total	\$	21,125,988	\$	15,183,988

Sales Tax CIP Fund - Uses
2006-2007 Budget



<u>USE OF FUNDS</u>	<u>2006</u>		<u>2007</u>	
Land & Facilities	\$	458,000	\$	260,000
Parks & Recreational Facilities	\$	1,646,500	\$	981,000
Transportation Systems	\$	9,385,500	\$	6,189,500
Transfers-Out To Other Funds	\$	9,635,988	\$	7,753,488
Total	\$	21,125,988	\$	15,183,988

Capital Project Listing, All Funds

ID #	PROJECT DESCRIPTION	2006 Budget	2007 Budget
GENERAL FUND #100			
Police Department			
D08800	Mapping Software to Automate 2x1 Maps	25,000	-
D08900	Mapping Plotter	10,000	-
D09100	Infra Red Spectrometer Replacement	67,295	-
D09200	Radar Trailers	12,500	12,500
D09400	SWAT Van	75,000	-
D09500	Patrol Vehicle In-Car Video	85,000	85,000
D09600	Live Scan / Mug Shot	52,459	-
D09700	SWAT Personnel Transport	30,000	-
D09800	County-Wide Records Integration Project	-	40,000
D10300	Police Vehicle	-	15,000
D10400	Police Motorcycle	21,358	-
D10500	Police Motorcycle	21,358	-
<i>Subtotal: Police Department</i>		399,970	152,500
Fire Department			
E01400	Mobile Data Terminals (MDT)	60,000	60,000
E01800	Fire Records Mgt. Info. System	120,000	-
E04000	Diesel Exhaust System - Fire Station #1	27,000	-
E05200	Swiftwater Rescue Boat	9,000	-
E05300	Emergency Generator Fire Station #4	18,000	-
E05400	Emergency Generator Fire Station #3	-	18,000
E05600	Fire Code Inspector Vehicle	15,000	-
<i>Subtotal: Fire Department</i>		249,000	78,000
Public Works			
F55500	Portable Traffic Signal	18,000	-
F60400	Asphalt Miller Attachment	15,000	-
F60500	Asphalt Tank Trailer	25,000	-
F60700	Message Board	24,500	24,500
F63000	Nuclear Density Gauges	6,450	6,450
F63800	Vehicle	15,500	-
<i>Subtotal: Public Works</i>		104,450	30,950
Parks & Recreation			
G45700	Utility Carts - Horticulture	16,400	-
G45900	48" - 60" Riding Mower - Horticulture	9,500	-
G46000	Parking Lot Street Sweeper - Horticulture	-	112,000
G49300	Truck, 3/4 Ton Pickup	-	17,000
G49400	Equipment Trailer	-	5,200
<i>Subtotal: Parks & Recreation</i>		25,900	134,200
TOTAL: GENERAL FUND		\$ 779,320	\$ 395,650

FINANCIAL OVERVIEW - CAPITAL EXPENDITURES

Capital Project Listing, All Funds

ID #	PROJECT DESCRIPTION	2006 BUDGET	2007 BUDGET
VISITORS AND CONVENTION BUREAU FUND #102			
Visitors & Convention Bureau			
H00600	Visitor Center Office Expansion	150,000	125,000
	<i>Subtotal: VCB</i>	150,000	125,000
	TOTAL: VCB FUND	\$ 150,000	\$ 125,000
SALES TAX CAPITAL IMPROVEMENT FUND #201			
Public Works & Utilities Department			
F00400	Contract Street Maintenance	1,800,000	1,800,000
F00700	Alley Improvement District	370,000	380,000
F00900	Curb, Gutter & Sidewalk Replacement	300,000	300,000
F01300	Sidewalk Improvements	150,000	150,000
F02000	Accessibility Improvements	50,000	50,000
F06900	Street Light Installations	54,000	56,000
F07000	Traffic Signal Controllers - Upgrade	28,000	29,000
F14600	Riverside Levee Project	100,000	-
F20400	Traffic Signal Equipment Upgrade	60,000	62,000
F24300	Ute/Pitkin/1st Street	-	310,000
F33800	Signal Communications-Phase I	-	350,000
F38400	Orchard: Normandy to 29 Rd (1/2 County)	-	595,000
F39300	G Road Intersection at 26 1/2 Road	43,500	600,000
F42200	29 Road Viaduct (1/2 County)	2,000,000	200,000
F44400	24 Road/I-70 Interchange	800,000	-
F47500	Horizon Dr/I-70 Interchange Improvements	750,000	-
F49600	Facility Improvements/Repairs	100,000	100,000
F50800	Orchard Avenue; 7th St to Cannell Ave	30,000	300,000
F51000	24 1/2 and Patterson Rd Pedestrian Imp.	50,000	250,000
F51500	Buck Oda Farm Purchase	318,000	-
F52500	Melody Lane; I-70B to North Avenue	90,000	540,000
F55400	LED Conversion for Traffic Signals	-	100,000
F59300	El Poso Street Improvement District	1,370,000	-
F59600	7th St Improvement - Pitkin to Grand	550,000	-
F60000	Pear Park Property Acquisition	85,000	-
F60300	Facility Energy Improvements	40,000	40,000
F61700	Bookcliff School Site	110,000	-
F62200	Bridge 26.5 & F.6	50,000	237,500
F62400	Parkway Bridge Repair	200,000	-
F63700	F.5 & I-70B, Continental Properties	345,000	-
	<i>Subtotal: Public Works</i>	9,843,500	6,449,500

Capital Project Listing, All Funds

ID #	PROJECT DESCRIPTION	2006 BUDGET	2007 BUDGET
Parks & Recreation Department			
G04000	Tennis Court Resurface - Lincoln Park	30,000	-
G06400	Park land Aquisition - All years	-	90,000
G08100	Columbarium Purchase and Land-scaping	20,000	-
G14300	Outdoor Sign (Replace) - Stadium	120,000	-
G32500	Restroom Facility Reconstruction	225,000	-
G33500	Major Park Development	-	230,000
G35100	Park Irrigation System Replacement	35,000	58,000
G38300	Irrigation Systems Automation	79,000	-
G43700	Pear Park Area, School Gym Expansion	562,000	-
G43800	Bookcliff Middle School Gym	525,000	527,000
G44600	Stadium North Restroom Roof	-	11,000
G44700	Stadium Locker Room Roof	19,000	-
G44900	Columbine Public Access System Replace	7,500	-
G45100	LP Stadium Asphalt Repair	-	20,000
G46200	New Asphalt Roadway - Cemetary	-	21,000
G49100	Tamarisk Removal	24,000	24,000
	<i>Subtotal: Parks & Recreation</i>	1,646,500	981,000
TOTAL: SALES TAX CAPITAL IMPROVEMENTS		\$ 11,490,000	\$ 7,430,500
STORM DRAINAGE DEVELOPMENT FUND #202			
Public Works & Utilities Department			
F12900	Storm Drainage Improvements	50,000	55,000
F31800	Ranchman's Ditch Storm Drainage Improve.	5,000,000	4,250,000
F53800	28 Road Detention Pond Improvements	20,000	20,000
	TOTAL: STORM DRAINAGE FUND	\$ 5,070,000	\$ 4,325,000
RIVERSIDE PARKWAY FUND #204			
Riverside Parkway/Public Works			
F04600	Riverside Parkway	27,803,000	22,268,000
	TOTAL: RIVERSIDE PARKWAY FUND	\$ 27,803,000	\$ 22,268,000
FACILITIES FUND #208			
Police			
D08700	Police Annex. Building	-	1,000,000
	<i>Subtotal: Police</i>	-	1,000,000
Parks			
G43600	Parks Maintenance Facility	1,000,000	1,000,000
	<i>Subtotal: Parks & Recreation</i>	1,000,000	1,000,000
	TOTAL: FACILITIES FUND	\$ 1,000,000	\$ 2,000,000

FINANCIAL OVERVIEW - CAPITAL EXPENDITURES

Capital Project Listing, All Funds

ID #	PROJECT DESCRIPTION	2006 BUDGET	2007 BUDGET
WATER FUND #301			
Public Works & Utilities Department			
F04800	Water Line Replacements	350,000	490,000
F06000	Water Treatment Plant Modifications	50,000	20,000
F30000	Lab Equipment - Flow Injection Analysis	-	15,783
F43300	Somerville Supply Diversion	1,000,000	-
F43500	Juanita Reservoir Enlargement	-	30,000
F53300	Lab Equipment - Total Org Carbon Analyzer	19,200	-
F54000	Lab Equipment - Contrast Microscope (repl)	-	30,000
F61100	Water Rights Purchase	100,000	100,000
	TOTAL: WATER FUND	\$ 1,519,200	\$ 685,783
SOLID WASTE REMOVAL FUND #302			
Public Works & Utilities Department			
F55800	Automated Garbage Truck	179,220	-
	TOTAL: WATER FUND	\$ 179,220	\$ -
TWO RIVERS CONVENTION CENTER FUND #303			
Parks & Recreation Department			
G11600	Two Rivers - "A" Section Dividing Door	-	245,000
G26900	Two Rivers Roof Repair/Replacement	-	100,000
G39900	Heating & Cooling @ (River Rooms) TRCC	450,000	-
G40000	Roll Down Freight Door @ TRCC	15,000	-
G40300	Avalon Improvements	30,000	30,000
G47700	TRCC Furnishing Replacements	10,000	11,000
	TOTAL: TWO RIVERS C.C.	\$ 505,000	\$ 386,000
LINCOLN PARK SWIMMING POOL FUND #3041			
Parks & Recreation Department			
G35700	LP Pool Deck Furniture Replacement	11,600	-
G35900	LP Pool Diving Board Replacement	15,000	-
G42800	LP Pool Heater Replacement	-	22,000
G46500	Pool ID System	19,000	-
G46600	LP Pool Guard Chair Replace	24,000	-
G46700	LP Pool Circulation Pump	17,000	-
	TOTAL: LP SWIMMING POOL FUND	\$ 86,600	\$ 22,000
ORCHARD MESA SWIMMING POOL FUND #3042			
Parks & Recreation Department			
G05500	Waterslide Addition - Orchard Mesa Pool	-	150,000
G19300	Replace Lighting - Orchard Mesa Pool	-	15,200
G36400	OM Pool Deck Furniture Replacement	22,000	-
G39500	High Window Replace @ OM Pool	63,000	-
G46500	Pool ID System	19,000	-
G46800	OM Pool Guard Chair Replacement	12,000	-
G46900	OM Pool A&E for Waterslide	15,000	-
	TOTAL: OM SWIMMING POOL FUND	\$ 131,000	\$ 165,200

Capital Project Listing, All Funds

ID #	PROJECT DESCRIPTION	2006 BUDGET	2007 BUDGET
LINCOLN PARK GOLF COURSE FUND #305			
<u>Parks & Recreation Department</u>			
G20200	Irrigation Replacement - LP Golf Course	300,000	475,000
G38700	Aerator at Lincoln Park & Tiara Rado	-	7,980
G45300	TRGC/LPGC Core Processor	2,850	-
TOTAL: LINCOLN PARK GOLF COURSE		\$ 302,850	\$ 482,980
TIARA RADO GOLF COURSE FUND #306			
<u>Parks & Recreation Department</u>			
G38700	Aerator at Lincoln Park & Tiara Rado	-	13,020
G44000	Pinon Grill Remodel	30,000	-
G44100	Elec. Cart Storage TRGC	-	35,000
G45300	TRGC/LPGC Core Processor	4,650	-
TOTAL: TIARA RADO GOLF		\$ 34,650	\$ 48,020
PARKING CONTROL FUND #308			
<u>Public Works & Utilities Department</u>			
F16000	Parking Lot Improvement	10,500	11,000
F63300	Downtown Parking Garage	4,425,000	-
TOTAL: PARKING FUND		\$ 4,435,500	\$ 11,000
EQUIPMENT FUND #402			
<u>Police</u>			
D00900	Patrol Vehicle Remodel	137,500	137,500
<i>Subtotal: Police</i>		137,500	137,500
<u>Public Works & Utilities Department</u>			
F15000	Vehicle Replacement	1,082,500	1,312,830
F49700	Major Equipment Replacement	-	45,547
F49800	Fleet Repair Equipment	38,000	-
F61000	Fleet Facility Improvements	75,000	-
<i>Subtotal: Public Works & Utilities</i>		1,195,500	1,358,377
TOTAL: EQUIPMENT FUND		\$ 1,333,000	\$ 1,495,877
COMMUNICATION CENTER FUND #405			
<u>Police Department</u>			
D01900	Comm Center Radio Replacement	1,900,000	300,000
D02000	C.A.D. System Interface	-	50,000
D02100	E-911 PSAP/Network Equipment	75,000	-
D10000	CCIC Computers	28,000	-
TOTAL: COMM. CENTER FUND		\$ 2,003,000	\$ 350,000

FINANCIAL OVERVIEW - CAPITAL EXPENDITURES

Capital Project Listing, All Funds

ID #	PROJECT DESCRIPTION	2006 BUDGET	2007 BUDGET
LINCOLN PARK GOLF COURSE FUND #305			
Parks & Recreation Department			
G20200	Irrigation Replacement - LP Golf Course	300,000	475,000
G38700	Aerator at Lincoln Park & Tiara Rado	-	7,980
G45300	TRGC/LPGC Core Processor	2,850	-
TOTAL: LINCOLN PARK GOLF COURSE		\$ 302,850	\$ 482,980
TIARA RADO GOLF COURSE FUND #306			
Parks & Recreation Department			
G38700	Aerator at Lincoln Park & Tiara Rado	-	13,020
G44000	Pinon Grill Remodel	30,000	-
G44100	Elec. Cart Storage TRGC	-	35,000
G45300	TRGC/LPGC Core Processor	4,650	-
TOTAL: TIARA RADO GOLF		\$ 34,650	\$ 48,020
PARKING CONTROL FUND #308			
Public Works & Utilities Department			
F16000	Parking Lot Improvement	10,500	11,000
F63300	Downtown Parking Garage	4,425,000	-
TOTAL: PARKING FUND		\$ 4,435,500	\$ 11,000
EQUIPMENT FUND #402			
Police			
D00900	Patrol Vehicle Remodel	137,500	137,500
<i>Subtotal: Police</i>		137,500	137,500
Public Works & Utilities Department			
F15000	Vehicle Replacement	1,082,500	1,312,830
F49700	Major Equipment Replacement	-	45,547
F49800	Fleet Repair Equipment	38,000	-
F61000	Fleet Facility Improvements	75,000	-
<i>Subtotal: Public Works & Utilities</i>		1,195,500	1,358,377
TOTAL: EQUIPMENT FUND		\$ 1,333,000	\$ 1,495,877
COMMUNICATION CENTER FUND #405			
Police Department			
D01900	Comm Center Radio Replacement	1,900,000	300,000
D02000	C.A.D. System Interface	-	50,000
D02100	E-911 PSAP/Network Equipment	75,000	-
D10000	CCIC Computers	28,000	-
TOTAL: COMM. CENTER FUND		\$ 2,003,000	\$ 350,000

Capital Project Listing, All Funds

ID #	PROJECT DESCRIPTION	2006 BUDGET	2007 BUDGET
JOINT SEWER SYSTEM FUNDS #904			
Public Works & Utilities Department			
F06400	Plant Backbone Improvements	185,031	192,432
F10100	Interceptor Repair and Replacement	222,037	230,918
F30000	Lab Equip - Flow Injection Analysis	-	47,349
F53300	Lab Equip - Total Org Carbon Analyzer	19,200	-
F56800	Lab Equip - Analytical Balance	7,000	-
F57600	Persigo Wash Temp Mod Studies	15,000	50,000
F58500	Lab Equip - Centrifuge	-	9,800
F63400	Lab Equip - Clean Bench Workstation	8,400	-
<i>Subtotal: Sewer Backbone Fund 904</i>		456,668	530,499
Public Works & Utilities Department			
F10200	Sewer Line Replacement in Collection System	150,000	221,700
F10300	Sewer Line Replacement / Alley Reconstruct.	168,300	205,900
<i>Subtotal: Sewer Collection Fund 905</i>		318,300	427,600
Public Works & Utilities Department			
F48200	Sewer Improvement Districts	1,866,917	1,684,970
<i>Subtotal: Sewer Impr. Districts Fund 906</i>		1,866,917	1,684,970
TOTAL: JOINT SEWER FUNDS		\$ 2,641,885	\$ 2,643,069
TOTAL: ALL FUNDS		\$ 59,464,225	\$ 42,834,079

FINANCIAL OVERVIEW - CAPITAL EXPENDITURES

Capital Project Listing, All Funds

TOTAL BY FUND

General Fund #100	779,320	395,650
Visitors and Convention Bureau #102	150,000	125,000
Sales Tax CIP Fund #201	11,490,000	7,430,500
Storm Drainage Development Fund #202	5,070,000	4,325,000
Riverside Parkway Fund #204	27,803,000	22,268,000
Facilities Fund #208	1,000,000	2,000,000
Water Fund #301	1,519,200	685,783
Solid Waste Removal Fund #302	179,220	-
Two Rivers Convention Center Fund #303	505,000	386,000
Lincoln Park Swimming Pool Fund #3041	86,600	22,000
Orchard Mesa Swimming Pool Fund #3042	131,000	165,200
Lincoln Park Golf Course Fund #305	302,850	482,980
Tiara Rado Golf Course Fund #306	34,650	48,020
Parking Fund #308	4,435,500	11,000
Equipment Fund #402	1,333,000	1,495,877
Communication Center Fund #405	2,003,000	350,000
Sewer Backbone Fund #904	456,668	530,499
Sewer Collection Fund #905	318,300	427,600
Sewer Improvement Districts Fund #906	1,866,917	1,684,970
TOTAL: ALL FUNDS	\$ 59,464,225	\$ 42,834,079

Note: Totals Include In-House Labor

Sales Tax CIP Fund #2011	721,016	745,765
Storm Drainage Improvement Fund #202	152,864	158,219
Riverside Parkway Project Fund #204	434,752	449,358
Water Fund #301	23,615	24,427
Joint Sewer Funds #904-906	235,631	243,518
Total: In-House Labor	1,567,878	1,621,288
MAJOR CAPITAL: Net of In-House Labor	57,896,347	41,212,791

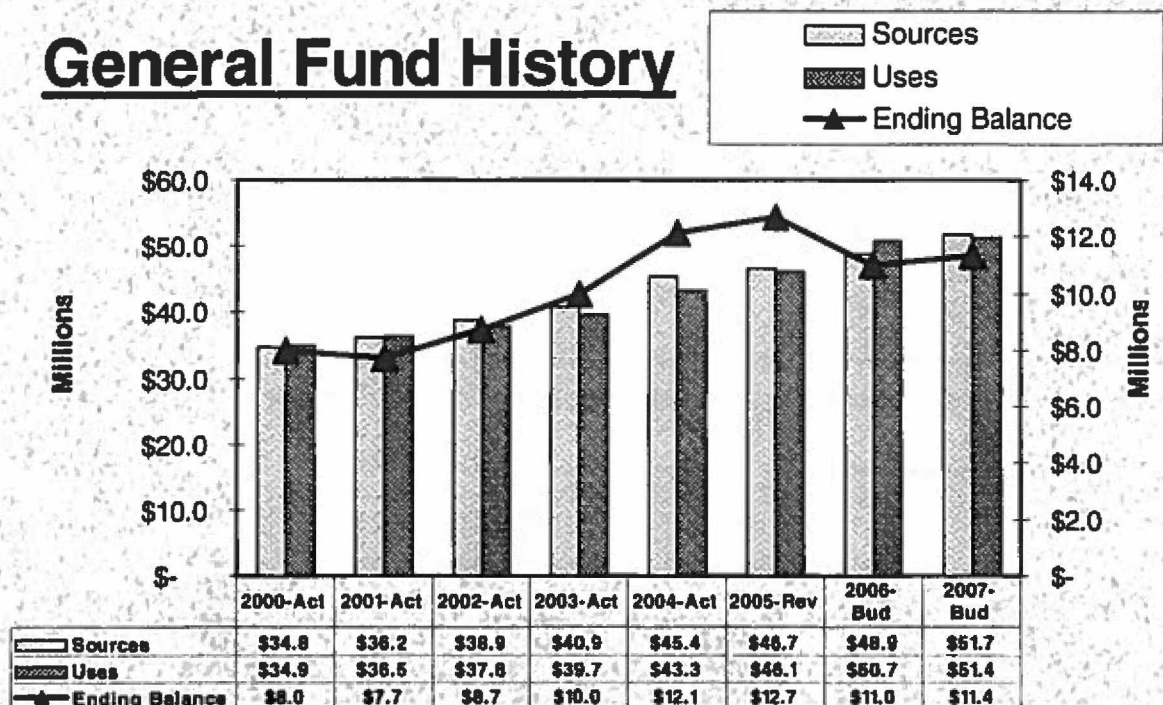
GENERAL FUND



This section contains the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

General Fund expenditures include those necessary for providing basic municipal services.

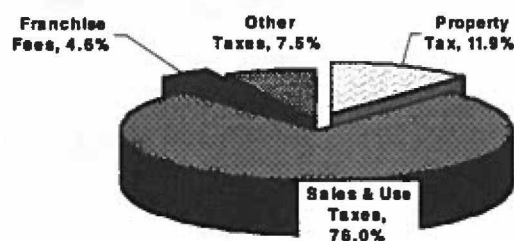
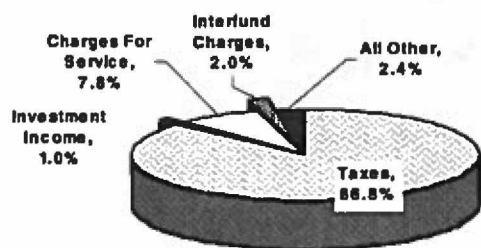
General Fund History



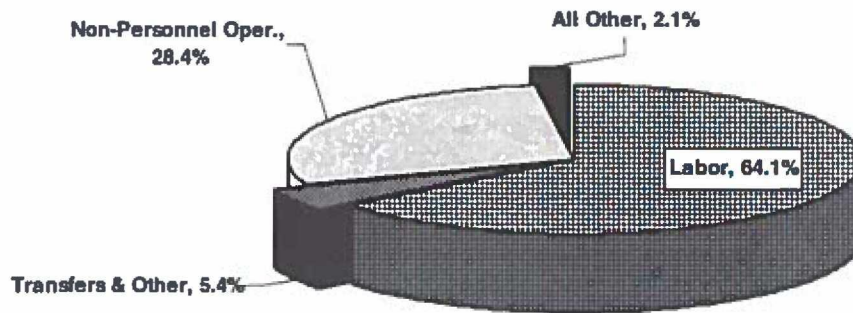
The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. General Fund revenue includes collections from the 2.0% portion of the City's 2.75% Sales and Use Tax rate, Property Taxes, Charges for Service, and various other types of revenue. General Fund expenditures include those necessary for providing basic municipal services including police and fire protection, street and traffic services, parks and recreation activities, community planning, and general administration.

On an annual basis, General Fund revenues are sufficient to cover General Fund expenditures. The net use of funds is a result of transfers-out to other funds. The General Fund provides annual operating subsidies to the Two Rivers Convention Center, and Swimming Pools. The most significant transfer is to the Sales Tax CIP Fund, this amount is determined to be additional one-time resources and is used to bolster the City's level of capital investment in the community. The amount to be transferred for major capital is determined annually and is a product of the City's long range financial projection model.

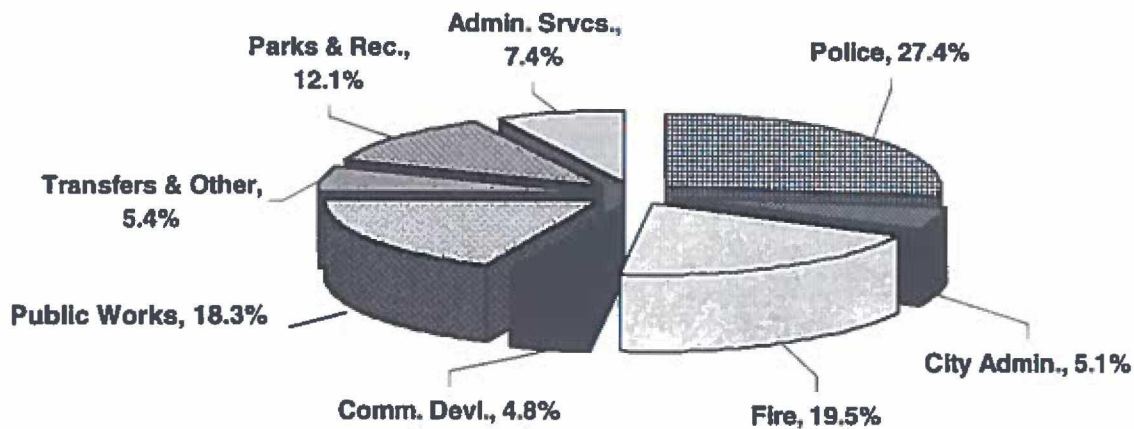
SOURCES BY TYPE					TAXES BY TYPE				
	2005	2006	2007	% Of Total		2005	2006	2007	% Of Total
Taxes	\$ 40,643,741	\$ 42,534,265	\$ 44,723,984	86.8%	Property Tax	\$ 4,502,568	\$ 5,275,537	\$ 5,491,956	11.9%
Charges For Service	3,659,439	3,789,420	3,987,408	7.8%	Sales & Use Taxes	30,475,091	32,445,728	34,297,728	76.0%
Interfund Charges	931,800	964,100	1,017,700	2.0%	Franchise Fees	1,883,000	1,958,000	2,035,000	4.6%
Investment Income	450,000	500,000	550,000	1.0%	Other Taxes	3,783,082	2,855,000	2,899,300	7.5%
Other	943,437	1,071,820	1,382,370	2.3%					
Subtotal Revenue	\$ 46,628,417	\$ 48,879,605	\$ 51,661,462	99.9%					
Transfers-In From Other Funds	61,000	66,000	72,000	0.1%					
TOTAL SOURCES	\$ 46,689,417	\$ 48,945,605	\$ 51,733,462	100.0%	TOTAL TAXES	\$ 40,643,741	\$ 42,534,265	\$ 44,723,984	100.0%



BUDGET BY CATEGORY				% Of Total
	2005	2006	2007	
Labor	\$ 29,300,470	\$ 31,864,484	\$ 33,701,363	64.1%
Non-Personnel Operating	13,074,371	14,562,959	14,400,999	28.4%
Debt Service	394,108	394,108	-	0.5%
Operating Equipment	264,906	398,531	176,648	0.6%
Major Capital	347,042	779,320	395,650	1.0%
Total Departmental Expenses	\$ 43,380,897	\$ 47,999,402	\$ 48,674,660	94.6%
Transfers-Out & Other Uses	2,708,401	2,654,241	2,697,945	5.4%
TOTAL BUDGET	\$ 46,089,298	\$ 50,653,643	\$ 51,372,605	100.0%



BUDGET BY DEPARTMENT				% Of Total
	2005	2006	2007	
City Administration	\$ 2,060,300	\$ 2,886,837	\$ 2,381,086	5.1%
Administrative Services	3,417,180	3,737,831	3,839,786	7.4%
Community Development	2,187,624	2,501,415	2,486,779	4.8%
Fire Department	9,182,034	9,988,505	9,690,950	19.5%
Police Department	12,618,316	13,695,783	14,271,699	27.4%
Public Works	8,480,927	9,207,577	9,467,388	18.3%
Parks & Recreation	5,434,516	5,981,454	6,536,972	12.1%
Total Departmental Expenses	\$ 43,380,897	\$ 47,999,402	\$ 48,674,660	94.6%
Transfers-Out & Other Uses	2,708,401	2,654,241	2,697,945	5.4%
TOTAL BUDGET	\$ 46,089,298	\$ 50,653,643	\$ 51,372,605	100.0%



City Administration				% Of
	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Total</u>
Labor	\$ 996,782	\$ 1,138,185	\$ 1,174,715	45.2%
Non-Personnel Operating	1,063,518	1,748,652	1,206,371	54.8%
Debt Service	-	-	-	0.0%
Operating Equipment	-	-	-	0.0%
Major Capital	-	-	-	0.0%
Total Expense	\$ 2,060,300	\$ 2,886,837	\$ 2,381,086	100.0%

Administrative Services				% Of
	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Total</u>
Labor	\$ 2,102,907	\$ 2,343,310	\$ 2,450,045	62.7%
Non-Personnel Operating	1,297,045	1,373,695	1,386,441	36.9%
Debt Service	-	-	-	0.0%
Operating Equipment	17,228	20,826	3,300	0.4%
Major Capital	-	-	-	0.0%
Total Expense	\$ 3,417,180	\$ 3,737,831	\$ 3,839,786	100.0%


Community Development				% Of
	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Total</u>
Labor	\$ 1,475,710	\$ 1,724,206	\$ 1,848,717	70.4%
Non-Personnel Operating	704,471	663,700	638,062	28.0%
Debt Service	-	-	-	0.0%
Operating Equipment	7,443	113,509	-	1.6%
Major Capital	-	-	-	0.0%
Total Departmental Expenses	\$ 2,187,624	\$ 2,501,415	\$ 2,486,779	100.0%

Fire Department				% Of
	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Total</u>
Labor	\$ 7,290,617	\$ 7,843,953	\$ 8,098,610	80.5%
Non-Personnel Operating	1,386,278	1,448,124	1,483,996	15.0%
Debt Service	394,108	394,108	-	2.7%
Operating Equipment	63,031	53,320	30,344	0.5%
Major Capital	48,000	249,000	78,000	1.3%
Total Departmental Expenses	\$ 9,182,034	\$ 9,988,505	\$ 9,690,950	100.0%

Police Department				% Of
	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Total</u>
Labor	\$ 9,395,259	\$ 10,138,526	\$ 10,855,652	74.9%
Non-Personnel Operating	2,849,680	3,068,016	3,189,593	22.4%
Debt Service	-	-	-	0.0%
Operating Equipment	127,335	89,271	73,954	0.7%
Major Capital	246,042	399,970	152,500	2.0%
Total Departmental Expenses	\$ 12,618,316	\$ 13,695,783	\$ 14,271,699	100.0%

Public Works Department				% Of
	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Total</u>
Labor	\$ 4,460,248	\$ 4,831,610	\$ 5,073,260	52.9%
Non-Personnel Operating	3,941,011	4,214,852	4,317,078	45.9%
Debt Service	-	-	-	0.0%
Operating Equipment	42,668	56,665	46,100	0.6%
Major Capital	37,000	104,450	30,950	0.6%
Total Departmental Expenses	\$ 8,480,927	\$ 9,207,577	\$ 9,467,388	100.0%

Parks & Recreation				% Of
	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Total</u>
Labor	\$ 3,157,143	\$ 3,532,530	\$ 3,620,756	57.4%
Non-Personnel Operating	2,216,678	2,276,785	2,895,516	41.2%
Debt Service	-	-	-	0.0%
Operating Equipment	13,695	37,839	4,700	0.3%
Major Capital	47,000	134,300	16,000	1.1%
Total Departmental Expenses	\$ 5,434,516	\$ 5,981,454	\$ 6,536,972	100.0%



This section provides summary information on revenues and expenditures for all municipal type services, as budgeted by fund, for the City of Grand Junction. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise assets, liabilities, fund equity, revenues and expenditures. Financial resources are allocated to, and accounted for, in these funds based upon the purposes for which they are to be expended.

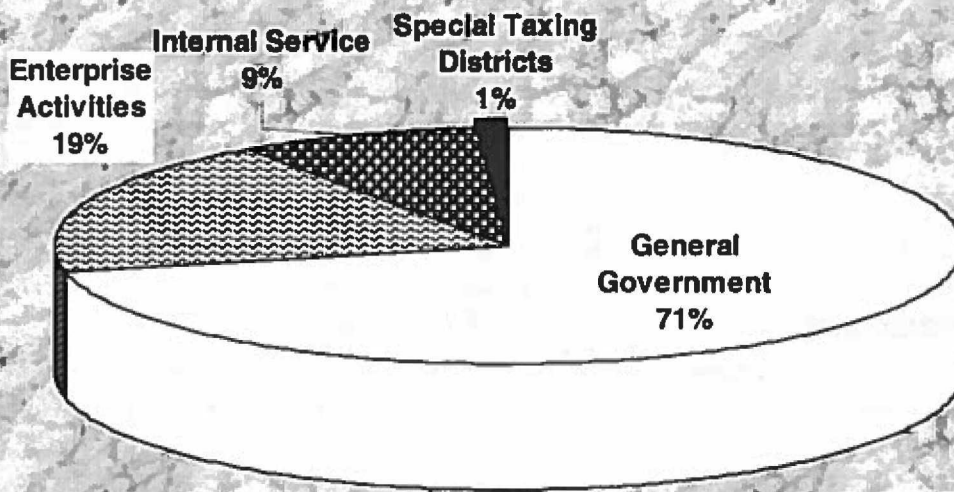
This section is divided into four major subsections.

- *General Government Funds*
- *Enterprise Funds*
- *Internal Service Funds*
- *Special Taxing Districts Funds*

This section of the biennial budget document presents summary information on revenues and expenditures for all services and operations provided by the City of Grand Junction. These operations are accounted for by Fund: An accounting entity that has a set of self-balancing accounts that record all financial transactions for specific activities or functions. Financial resources are accounted for and allocated to individual funds based on the purpose for which they are to be expended.

This section is divided into four major subsections, or account type groupings; General Governmental funds, Enterprise funds, Internal Service funds, and Special Taxing District funds. Further fund type and individual fund descriptions are provided within the respective subsection.

2006 - 2007 Budget By Fund Type



EXPENDITURE BUDGET

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Fund Type				
General Government	\$ 65,111,399	\$ 88,147,004	\$100,178,417	\$ 91,725,810
Enterprise Activities	25,238,708	25,774,590	27,685,993	22,579,594
Internal Service	10,550,421	11,081,817	12,479,171	10,868,464
Special Taxing Districts	2,384,267	3,308,564	1,672,361	1,448,823
TOTAL	\$103,284,794	\$128,311,975	\$142,015,940	\$126,622,691

2004 ACTUAL						
	General Government	Enterprise Activities	Total Municipal Services	Internal Service Operations	Special Districts	Total
Beginning Funds Available	\$ 20,833,294	\$ 20,232,798	\$ 41,066,092	\$ 18,541,899	\$ 4,032,651	\$ 63,640,643
REVENUE						
Taxes	\$ 49,686,256	\$ -	\$ 49,686,256	\$ -	\$ 1,408,174	\$ 51,094,431
Licenses & Permits	111,452	-	111,452	-	1,820	113,072
Intergovernmental	3,146,738	186,536	3,333,274	-	-	3,333,274
Charges For Services	4,510,260	16,238,091	20,748,351	2,385,834	132,739	23,248,924
Interfund Charges	917,269	548,371	1,465,640	6,888,447	-	8,354,087
Interest & Investments	1,532,586	392,356	1,924,923	521,118	131,857	2,577,898
Other Revenue	1,332,813	1,595,794	2,928,607	155,349	77,113	3,161,069
Total Operating Revenue	61,237,355	18,961,147	80,198,502	9,930,748	1,751,504	91,880,753
Capital Proceeds	60,727,683	1,298,212	62,025,894	77,855	2,000	62,105,549
TOTAL REVENUE	\$ 121,965,038	\$ 20,259,359	\$ 142,224,397	\$ 10,008,403	\$ 1,753,504	\$ 153,986,304
EXPENDITURES						
Labor	\$ 29,697,579	\$ 8,005,552	\$ 37,703,131	\$ 3,624,768	\$ 122,707	\$ 41,450,605
Non-Personnel Operating	13,132,291	6,751,450	19,883,741	3,582,226	149,706	23,615,672
Debt Service	2,056,294	1,552,992	3,609,286	-	1,102,723	4,712,008
Operating Equipment	379,368	168,307	547,675	542,335	4,313	1,094,323
Total Operating Expense	45,265,532	16,478,301	61,743,833	7,749,329	1,379,448	70,872,610
Major Capital	19,845,866	8,760,407	28,606,273	2,601,092	1,004,820	32,412,185
Other Uses	-	-	-	-	-	-
-Contingency	-	-	-	-	-	-
-Estimated Budget Savings	-	-	-	-	-	-
TOTAL EXPENDITURES	\$ 65,111,399	\$ 25,238,708	\$ 90,350,107	\$ 10,550,421	\$ 2,384,267	\$ 103,284,794
Transfers-In From Other Funds	8,439,967	763,498	9,203,465	1,435,896	893,248	11,532,408
Transfers-Out To Other Funds	6,549,534	260,787	6,810,321	3,946,228	775,858	11,532,408
Net Transfers	1,890,433	502,711	2,393,145	(2,510,332)	117,389	0
TOTAL SOURCES	130,405,003	21,022,867	151,427,860	11,444,069	2,646,782	165,518,710
TOTAL USES	71,880,832	26,499,498	97,180,437	14,496,649	3,160,188	114,817,201
NET SOURCE (USE) OF FUNDS	\$ 58,524,171	\$ (4,476,631)	\$ 54,267,423	\$ (3,052,580)	\$ (513,375)	\$ 50,701,511
ENDING FUNDS AVAILABLE	\$ 79,577,367	\$ 15,756,160	\$ 95,333,527	\$ 15,489,349	\$ 3,519,277	\$ 114,342,153
2005 REVISED						
	General Government	Enterprise Activities	Total Municipal Services	Internal Service Operations	Special Districts	Total
Beginning Funds Available	\$ 79,577,367	\$ 15,756,160	\$ 95,333,527	\$ 15,489,349	\$ 3,519,277	\$ 114,342,153
REVENUE						
Taxes	\$ 51,625,550	\$ -	\$ 51,625,550	\$ -	\$ 1,521,450	\$ 53,147,000
Licenses & Permits	114,288	-	114,288	-	4,500	118,788
Intergovernmental	3,598,879	158,373	3,755,252	283,166	-	4,038,418
Charges For Services	5,020,536	16,932,554	21,953,090	2,426,457	31,000	24,412,547
Interfund Charges	931,800	562,600	1,494,400	7,711,802	-	9,208,002
Interest & Investments	1,788,359	548,665	2,335,024	611,000	118,000	3,064,024
Other Revenue	1,578,020	1,310,205	2,888,225	16,336	84,500	2,991,061
Total Operating Revenue	64,655,432	19,510,397	84,165,829	11,052,563	1,759,450	96,977,842
Capital Proceeds	-	1,883,807	1,883,807	50,597	7,000	1,941,404
TOTAL REVENUE	\$ 64,655,432	\$ 21,394,203	\$ 86,049,636	\$ 11,103,161	\$ 1,766,450	\$ 98,919,246
EXPENDITURES						
Labor	\$ 31,079,544	\$ 8,378,895	\$ 39,458,439	\$ 4,222,621	\$ 104,335	\$ 43,785,395
Non-Personnel Operating	15,797,152	7,814,572	23,611,724	4,240,343	120,024	27,972,091
Debt Service	4,367,294	1,529,300	5,916,594	-	1,139,205	7,055,799
Operating Equipment	278,206	95,931	374,137	412,644	18,000	804,781
Total Operating Expense	51,542,195	17,818,698	69,360,893	8,875,608	1,381,564	79,618,065
Major Capital	37,391,242	7,955,893	45,347,135	2,206,209	1,927,000	49,480,344
Other Uses	-	-	-	-	-	-
-Contingency	90,567	-	90,567	-	-	90,567
-Estimated Budget Savings	(877,000)	-	(877,000)	-	-	(877,000)
TOTAL EXPENDITURES	\$ 88,147,004	\$ 25,774,590	\$ 113,921,594	\$ 11,081,817	\$ 3,308,564	\$ 128,311,975
Transfers-In From Other Funds	8,780,942	1,050,578	9,831,520	1,759,727	983,238	12,554,485
Transfers-Out To Other Funds	9,801,520	178,000	9,980,520	1,759,727	814,238	12,554,485
Net Transfers	(1,020,578)	871,578	(149,000)	-	149,000	-
TOTAL SOURCES	73,436,374	22,444,781	95,881,155	12,862,888	2,729,888	111,473,731
TOTAL USES	97,948,524	26,653,890	123,802,114	12,841,544	4,128,802	140,885,460
NET SOURCE (USE) OF FUNDS	\$ (24,512,151)	\$ (3,509,109)	\$ (28,020,960)	\$ (21,344)	\$ (1,398,914)	\$ (29,392,730)
ENDING FUNDS AVAILABLE	\$ 55,065,217	\$ 12,247,352	\$ 67,312,569	\$ 15,510,691	\$ 2,126,163	\$ 84,949,423

2006 BUDGET						
	General Government	Enterprise Activities	Total Municipal Services	Internal Service Operations	Special Districts	Total
Beginning Funds Available	\$ 55,065,217	\$ 12,247,352	\$ 67,312,569	\$ 15,510,691	\$ 2,126,163	\$ 84,949,423
REVENUE						
Taxes	\$ 54,134,882	\$ -	\$ 54,134,882	\$ -	\$ 1,509,500	\$ 55,644,382
Licenses & Permits	112,650	-	112,650	-	4,000	116,650
Intergovernmental	3,542,477	172,363	3,714,840	1,607,500	30,400	5,352,740
Charges For Services	6,444,220	17,558,815	24,002,835	2,444,119	32,000	26,478,954
Interfund Charges	984,100	629,800	1,613,900	8,124,889	-	9,738,789
Interest & Investments	1,282,708	517,972	1,800,680	686,000	81,600	2,568,280
Other Revenue	1,664,220	2,607,973	4,272,193	7,408	299,350	4,577,951
Total Operating Revenue	68,165,257	21,486,723	89,651,980	12,869,896	1,955,850	104,477,726
Capital Proceeds	-	4,238,819	4,238,819	47,397	3,000	4,289,216
TOTAL REVENUE	\$ 68,165,257	\$ 25,725,541	\$ 93,890,798	\$ 12,917,293	\$ 1,958,850	\$ 108,766,941
EXPENDITURES						
Labor	\$ 33,793,241	\$ 8,897,692	\$ 42,690,933	\$ 4,398,518	\$ 185,324	\$ 47,254,775
Non-Personnel Operating	16,367,571	7,534,428	23,901,999	4,093,555	320,192	28,315,746
Debt Service	4,615,386	1,525,447	6,140,833	-	1,178,845	7,317,678
Operating Equipment	406,531	151,768	558,299	651,097	10,000	1,219,396
Total Operating Expense	55,182,729	18,109,335	73,292,064	9,143,170	1,672,361	84,107,595
Major Capital	44,983,688	9,576,659	54,560,347	3,336,000	-	57,896,347
Other Uses						
-Contingency	972,000	-	972,000	-	-	972,000
-Estimated Budget Savings	(960,000)	-	(960,000)	-	-	(960,000)
TOTAL EXPENDITURES	\$ 100,178,417	\$ 27,685,993	\$ 127,864,409	\$ 12,479,171	\$ 1,672,361	\$ 142,015,940
Transfers-In From Other Funds	12,763,346	1,611,341	14,374,687	1,080,288	1,001,483	16,458,438
Transfers-Out To Other Funds	14,405,687	127,000	14,532,687	1,080,288	843,463	16,458,438
Net Transfers	\$ (1,642,341)	\$ 1,484,341	\$ (158,000)	\$ -	\$ 158,000	\$ -
TOTAL SOURCES	\$ 66,522,916	\$ 27,210,882	\$ 93,733,798	\$ 13,997,581	\$ 2,116,313	\$ 128,048,494
TOTAL USES	\$ 114,584,104	\$ 27,812,993	\$ 142,397,097	\$ 13,559,459	\$ 2,815,824	\$ 166,775,479
NET SOURCE (USE) OF FUNDS	\$ (47,861,188)	\$ (601,111)	\$ (48,663,299)	\$ (561,878)	\$ (699,511)	\$ (49,523,999)
ENDING FUNDS AVAILABLE	\$ 21,409,717	\$ 11,771,242	\$ 33,180,959	\$ 15,948,814	\$ 2,570,653	\$ 51,700,426
2007 BUDGET						
	General Government	Enterprise Activities	Total Municipal Services	Internal Service Operations	Special Districts	Total
Beginning Funds Available	\$ 21,409,717	\$ 11,771,242	\$ 33,180,959	\$ 15,948,814	\$ 2,570,653	\$ 51,700,426
REVENUE						
Taxes	\$ 58,977,218	\$ -	\$ 58,977,218	\$ -	\$ 1,564,500	\$ 58,541,718
Licenses & Permits	113,750	-	113,750	-	5,000	118,750
Intergovernmental	5,090,050	185,960	5,276,010	7,500	-	5,283,510
Charges For Services	5,302,708	18,267,648	23,570,356	2,553,992	33,000	26,157,348
Interfund Charges	1,017,700	643,100	1,660,800	8,286,892	-	9,947,692
Interest & Investments	1,186,155	583,771	1,749,926	783,000	68,000	2,600,926
Other Revenue	1,555,670	662,720	2,218,390	27,480	65,750	2,311,620
Total Operating Revenue	71,243,251	20,323,199	91,566,450	11,658,864	1,738,250	104,985,564
Capital Proceeds	23,000,000	2,230,980	25,230,980	47,397	3,000	25,281,357
TOTAL REVENUE	\$ 94,243,251	\$ 22,554,179	\$ 116,797,410	\$ 11,706,261	\$ 1,739,250	\$ 130,242,921
EXPENDITURES						
Labor	\$ 35,696,788	\$ 9,082,002	\$ 44,778,788	\$ 4,550,765	\$ 93,531	\$ 49,423,084
Non-Personnel Operating	16,258,680	7,709,809	23,968,489	4,054,753	138,299	28,181,541
Debt Service	4,839,688	1,531,028	6,370,714	-	1,204,993	7,575,907
Operating Equipment	184,648	80,650	265,298	417,089	12,000	694,367
Total Operating Expense	56,980,002	18,403,487	75,383,489	9,022,587	1,448,823	85,854,899
Major Capital	35,190,807	4,176,107	39,366,914	1,845,877	-	41,212,791
Other Uses						
-Contingency	525,000	-	525,000	-	-	525,000
-Estimated Budget Savings	(970,000)	-	(970,000)	-	-	(970,000)
TOTAL EXPENDITURES	\$ 91,725,810	\$ 22,579,594	\$ 114,305,404	\$ 10,868,464	\$ 1,460,823	\$ 126,622,691
Transfers-In From Other Funds	10,511,888	1,598,545	12,110,433	1,020,735	1,034,138	14,165,306
Transfers-Out To Other Funds	12,168,433	112,000	12,280,433	1,020,735	864,138	14,165,306
Net Transfers	\$ (1,656,545)	\$ 1,486,545	\$ (170,000)	\$ -	\$ 170,000	\$ -
TOTAL SOURCES	\$ 104,788,136	\$ 24,152,704	\$ 128,940,840	\$ 12,726,996	\$ 2,778,368	\$ 144,408,227
TOTAL USES	\$ 103,294,242	\$ 22,691,894	\$ 125,986,137	\$ 11,889,199	\$ 2,612,951	\$ 140,787,997
NET SOURCE (USE) OF FUNDS	\$ 1,493,894	\$ 1,460,810	\$ 2,954,703	\$ 837,796	\$ 1,165,417	\$ 3,620,230
ENDING FUNDS AVAILABLE	\$ 22,270,614	\$ 13,232,352	\$ 35,502,966	\$ 16,786,610	\$ 3,031,081	\$ 55,320,657



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GENERAL GOVERNMENT FUNDS



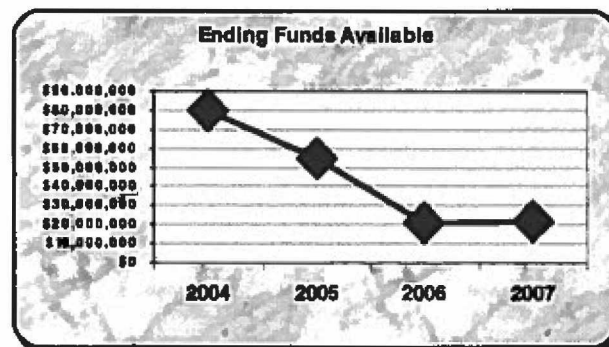
- ♦ General Fund
- ♦ Visitor & Convention Bureau Fund
- ♦ CDBG Distribution Fund
- ♦ Parkland Expansion Fund
- ♦ Economic Development Fund
- ♦ Conservation Trust Fund
- ♦ Sales Tax Capital Improvement Project Fund
- ♦ Storm Drainage Improvement Fund
- ♦ Parkway Project CIP Fund
- ♦ Future Street Improvement Fund
- ♦ Facilities Capital Fund
- ♦ General Debt Service Fund
- ♦ Grand Junction Public Finance Corp.
- ♦ Parks Improvement Advisory Board
- ♦ Cemetery Perpetual Care Fund

This group of funds is used to account for the revenues and expenditures associated with providing all general governmental type of services to the public. These types of services include; general administrative and support services, police and fire protection, street and traffic services, planning, parks, and recreational activities. These services are provided to, and for the benefit of, the entire community and are primarily funded through the assessment and collection of taxes.

TOTAL: GENERAL GOVERNMENT FUNDS

DESCRIPTION:

This section contains the funds used to account for the revenues and expenditures associated with providing all general governmental type services to the public. These type of services include: General Administrative and Support Services, Police and Fire Protection, Street & Traffic Services, Planning, Parks, and Recreational Activities. These services are provided to, and for the benefit of, the entire community and are primarily funded through the assessment and collection of taxes. The accounting funds included within this section are identified below.



TOTAL: GENERAL GOVERNMENT FUNDS

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 20,833,294	\$ 79,577,367	\$ 55,065,217	\$21,409,717
REVENUE				
Taxes	\$ 49,686,256	\$ 51,625,550	\$ 54,134,882	\$56,977,218
Licenses & Permits	111,452	114,288	112,650	113,750
Intergovernmental	3,146,738	3,596,879	3,542,477	5,090,050
Charges For Services	4,510,260	5,020,536	6,444,220	5,302,708
Interfund Charges	917,269	931,800	984,100	1,017,700
Interest & Investments	1,532,566	1,788,359	1,282,708	1,186,155
Other Revenue	<u>1,332,813</u>	<u>1,578,020</u>	<u>1,664,220</u>	<u>1,555,670</u>
Total Operating Revenue	61,237,355	64,655,432	68,165,257	71,243,251
Capital Proceeds	60,727,683	-	-	23,000,000
TOTAL REVENUE	\$ 121,965,038	\$ 64,655,432	\$ 68,165,257	\$94,243,251
EXPENDITURES				
Labor	\$ 29,697,579	\$ 31,079,544	\$ 33,793,241	\$35,696,786
Non-Personnel Operating	13,132,291	15,797,152	16,367,571	16,258,680
Debt Service	2,056,294	4,387,294	4,615,386	4,839,888
Operating Equipment	<u>379,368</u>	<u>278,206</u>	<u>406,531</u>	<u>184,648</u>
Total Operating Expense	45,265,532	51,542,195	55,182,729	56,980,002
Major Capital	19,845,866	37,391,242	44,983,688	35,190,807
Other Uses				
-Contingency	-	90,567	972,000	525,000
-Estimated Budget Savings	-	(877,000)	(960,000)	(970,000)
TOTAL EXPENDITURES	\$ 65,111,399	\$ 88,147,004	\$100,178,417	\$91,725,810
Transfers-In From Other Funds	8,439,967	8,780,942	12,763,346	10,511,888
Transfers-Out To Other Funds	<u>6,549,534</u>	<u>9,801,520</u>	<u>14,405,687</u>	<u>12,168,433</u>
Net Transfers	\$ 1,890,433	\$ (1,020,578)	\$ (1,642,341)	\$ (1,656,545)
TOTAL NEW SOURCES	130,405,003	73,436,374	80,928,603	104,755,139
TOTAL USES	<u>71,660,932</u>	<u>97,948,524</u>	<u>114,584,104</u>	<u>103,894,243</u>
NET SOURCE (USE) OF FUNDS	\$ 58,744,072	\$ (24,512,151)	\$ (33,655,500)	\$ 860,896
ENDING FUNDS AVAILABLE	\$ 79,577,367	\$ 55,065,217	\$ 21,409,717	\$22,270,614

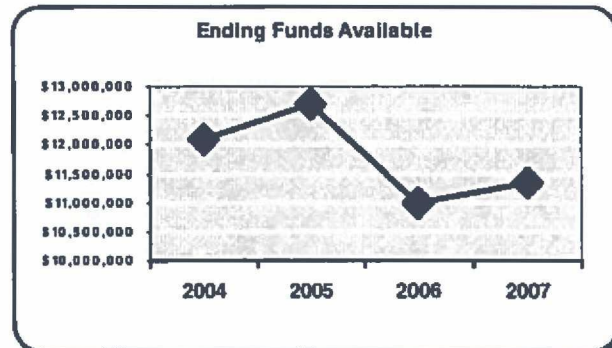
FUND SUMMARIES - GENERAL GOVERNMENT FUNDS

GENERAL FUND #100**DESCRIPTION:**

The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. General Fund revenue includes collections from the 2.0% portion of the City's 2.75% Sales and Use Tax rate, Property Taxes, Charges for Service, and various other types of revenue. General Fund expenditures include those necessary for providing basic municipal services including police and fire protection, street and traffic services, parks and recreation activities, community planning, and general administration.

On an annual basis, General Fund revenues are sufficient to cover General Fund expenditures. The net use of funds is a result of transfers-out to other funds. The General Fund provides annual operating subsidies to Two Rivers Convention Center and the Swimming Pool funds. The most significant transfer is to the Sales

Tax CIP Fund, this amount is determined to be additional one-time resources and is used to bolster the City's level of capital investment in the community. The amount to be transferred for major capital is determined annually and is a product of the City's long range financial projection model.

**GENERAL FUND #100**

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 9,985,344	\$ 12,105,216	\$ 12,705,335	\$10,997,297
REVENUE				
Taxes	\$ 39,500,764	\$ 40,643,741	\$ 42,534,265	\$44,723,984
Licenses & Permits	111,452	114,288	112,650	113,750
Intergovernmental	192,544	196,529	57,050	289,050
Charges For Services	3,406,299	3,659,439	3,789,420	3,987,408
Interfund Charges	917,269	931,800	984,100	1,017,700
Interest & Investments	395,172	450,000	500,000	550,000
Other Revenue	<u>780,796</u>	<u>632,620</u>	<u>902,120</u>	<u>979,570</u>
Total Operating Revenue	45,304,296	46,628,417	48,879,605	51,661,462
Capital Proceeds	-	-	-	-
TOTAL REVENUE \$	45,304,296	\$ 46,628,417	\$ 48,879,605	\$51,661,462
EXPENDITURES				
Labor	\$ 27,867,711	\$ 29,300,470	\$ 31,864,484	\$33,701,363
Non-Personnel Operating	11,727,183	13,074,372	14,562,960	14,401,000
Debt Service	394,108	394,108	394,108	-
Operating Equipment	<u>368,734</u>	<u>264,906</u>	<u>398,531</u>	<u>176,648</u>
Total Operating Expense	40,357,736	43,033,856	47,220,083	48,279,011
Major Capital	466,677	347,042	779,320	395,650
Other Uses				
-Contingency	-	90,567	972,000	525,000
-Estimated Budget Savings	-	(877,000)	(960,000)	(970,000)
TOTAL EXPENDITURES \$	40,824,413	\$ 42,594,464	\$ 48,011,402	\$48,229,661
Transfers-In From Other Funds	77,080	61,000	66,000	72,000
Transfers-Out To Other Funds	<u>2,437,091</u>	<u>3,494,834</u>	<u>2,642,241</u>	<u>3,142,945</u>
Net Transfers \$	(2,360,011)	\$ (3,433,834)	\$ (2,576,241)	\$ (3,070,945)
TOTAL NEW SOURCES	45,381,376	46,689,417	48,945,605	51,733,462
TOTAL USES	43,261,504	46,089,288	50,653,643	51,372,606
NET SOURCE (USE) OF FUNDS \$	2,119,873	\$ 600,119	\$ (1,708,038)	\$ 360,857
ENDING FUNDS AVAILABLE	\$ 12,105,216	\$ 12,705,335	\$ 10,997,297	\$11,358,154

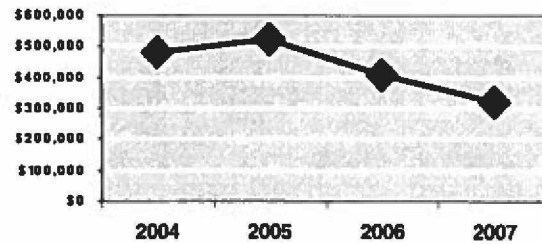
VISITOR & CONVENTION BUREAU #102

DESCRIPTION:

The purpose of the Visitor & Convention Bureau Fund is to account for revenue accumulated from the Lodging Tax (a voter approved tax which became effective January 1, 1990) and other resources to fund the operation of the Grand Junction Visitors and Convention Bureau. The Bureau's primary function is to promote conventions and tourism in the local area.

Lodging Tax receipts account for approximately 67% of this fund's revenue while the vendor's fee portion of the City Sales Tax constitutes 30%.

Ending Funds Available



VISITOR & CONVENTION BUREAU #102

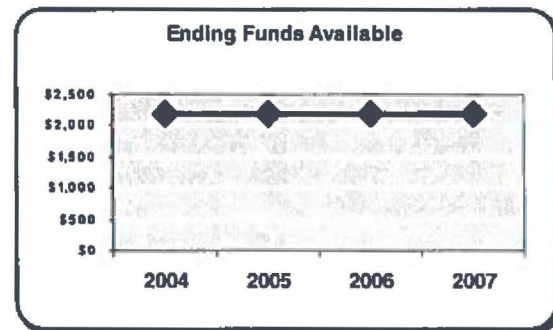
	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 429,008	\$ 482,111	\$ 524,093	\$ 406,902
REVENUE				
Taxes	\$ 1,303,502	\$ 1,421,900	\$ 1,497,345	\$ 1,574,962
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	11,969	6,500	6,600	6,600
Interfund Charges	-	-	-	-
Interest & Investments	14,599	18,000	20,000	22,000
Other Revenue	200	100	100	100
Total Operating Revenue	1,330,271	1,446,500	1,524,045	1,603,662
Capital Proceeds	-	-	-	-
TOTAL REVENUE	\$ 1,330,271	\$ 1,446,500	\$ 1,524,045	\$ 1,603,662
EXPENDITURES				
Labor	\$ 518,777	\$ 536,673	\$ 575,905	\$ 596,438
Non-Personnel Operating	747,758	854,546	907,331	958,323
Debt Service	-	-	-	-
Operating Equipment	10,634	13,300	8,000	8,000
Total Operating Expense	1,277,168	1,404,518	1,491,236	1,562,761
Major Capital	-	-	150,000	125,000
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 1,277,168	\$ 1,404,518	\$ 1,641,236	\$ 1,687,761
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	-	-	-	-
Net Transfers	\$ -	\$ -	\$ -	\$ -
TOTAL NEW SOURCES	1,330,271	1,446,500	1,524,045	1,603,662
TOTAL USES	1,277,168	1,404,518	1,641,236	1,687,761
NET SOURCE (USE) OF FUNDS	\$ 53,103	\$ 41,982	\$ (117,191)	\$ (84,099)
ENDING FUNDS AVAILABLE	\$ 482,111	\$ 524,093	\$ 406,902	\$ 322,803

FUND SUMMARIES - GENERAL GOVERNMENT FUNDS

GRANT DISTRIBUTIONS #104

DESCRIPTION:

The Community Development Fund is used to account for the resources and expenditures of the City's CDBG "Entitlement" funds, the rental housing rehabilitation program grant administered by the Energy Office, a revolving loan fund grant administered by the Western Colorado Business Development Corporation, and other pass through grants applied for and received on behalf of other agencies such as the Grand Junction Housing Authority. The "transfer-out" is to reimburse the General Fund for direct CDBG Program administrative costs.



GRANT DISTRIBUTIONS #104

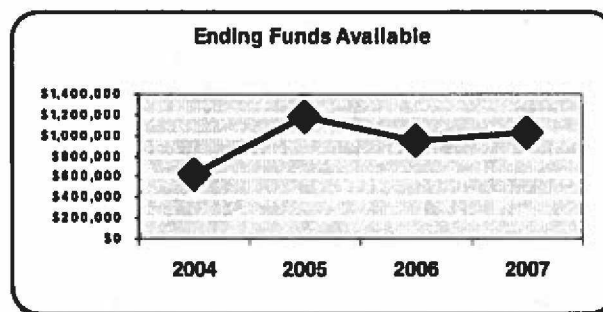
	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 2,199	\$ 2,199	\$ 2,199	\$ 2,199
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	277,408	677,350	450,000	450,000
Charges For Services	-	-	-	-
Interfund Charges	-	-	-	-
Interest & Investments	-	-	-	-
Other Revenue	-	-	-	-
Total Operating Revenue	<u>277,408</u>	<u>677,350</u>	<u>450,000</u>	<u>450,000</u>
Capital Proceeds	-	-	-	-
TOTAL REVENUE \$	277,408	677,350	450,000	450,000
EXPENDITURES				
Labor	\$ -	\$ -	\$ -	\$ -
Non-Personnel Operating	261,844	657,350	430,000	430,000
Debt Service	-	-	-	-
Operating Equipment	-	-	-	-
Total Operating Expense	<u>261,844</u>	<u>657,350</u>	<u>430,000</u>	<u>430,000</u>
Major Capital	-	-	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES \$	261,844	657,350	430,000	430,000
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	15,564	20,000	20,000	20,000
Net Transfers \$	(15,564)	(20,000)	(20,000)	(20,000)
TOTAL NEW SOURCES	277,408	677,350	450,000	450,000
TOTAL USES	277,408	677,350	450,000	450,000
NET SOURCE (USE) OF FUNDS \$	0	\$ -	\$ -	\$ -
ENDING FUNDS AVAILABLE	\$ 2,199	\$ 2,199	\$ 2,199	\$ 2,199

PARKLAND EXPANSION #105

DESCRIPTION:

The Parkland Expansion Fund is used to account for resources accumulated by the City resulting from Open Space Fees required to be paid by land developers.

These funds are used to acquire and improve parks and green space within the City of Grand Junction. The majority of these resources are transferred to the Sales Tax Capital Improvement Fund, and are expended for park acquisition and development.



PARKLAND EXPANSION #105

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 996,265	\$ 628,820	\$ 1,185,520	\$ 949,410
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	410,839	-	-	-
Charges For Services	-	-	-	-
Interfund Charges	-	-	-	-
Interest & Investments	34,118	28,000	30,000	25,000
Other Revenue	<u>358,278</u>	<u>681,300</u>	<u>318,000</u>	<u>318,000</u>
Total Operating Revenue	803,235	709,300	348,000	343,000
Capital Proceeds	-	-	-	-
TOTAL REVENUE	\$ 803,235	\$ 709,300	\$ 348,000	\$ 343,000
EXPENDITURES				
Labor	\$ -	\$ -	\$ -	\$ -
Non-Personnel Operating	11,062	28,600	30,000	30,000
Debt Service	-	-	-	-
Operating Equipment	-	-	-	-
Total Operating Expense	<u>11,062</u>	<u>28,600</u>	<u>30,000</u>	<u>30,000</u>
Major Capital	-	-	-	-
Other Uses	-	-	-	-
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 11,062	\$ 28,600	\$ 30,000	\$ 30,000
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	<u>1,159,618</u>	<u>124,000</u>	<u>554,110</u>	<u>228,000</u>
Net Transfers	\$ (1,159,618)	\$ (124,000)	\$ (554,110)	\$ (228,000)
TOTAL NEW SOURCES	803,235	709,300	348,000	343,000
TOTAL USES	<u>1,170,680</u>	<u>152,600</u>	<u>584,110</u>	<u>258,000</u>
NET SOURCE (USE) OF FUNDS	\$ (367,445)	\$ 556,700	\$ (236,110)	\$ 85,000
ENDING FUNDS AVAILABLE	\$ 628,820	\$ 1,185,520	\$ 949,410	\$ 1,034,410

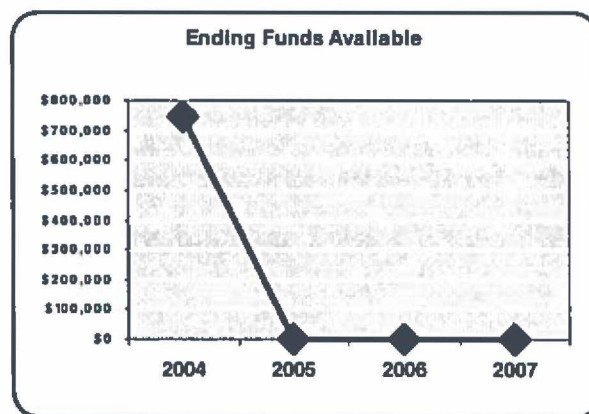
FUND SUMMARIES - GENERAL GOVERNMENT FUNDS

ECONOMIC DEVELOPMENT #108**DESCRIPTION:**

The purpose of the Economic Development Fund is to accumulate resources to further economic development efforts in the City of Grand Junction and the Grand Valley area. In conjunction with the voter supported 3/4 of one percent increase in the City Sales & Use Tax rate (effective January 1, 1988). The source of funds is an annual transfer from the Sales Tax CIP Fund, where the 3/4 cent Sales & Use Tax is deposited.

Since the fund's inception, the majority of these funds that have been expended have been through the Mesa County Economic Development Council as incentives for businesses locating to this area. Beginning in 1996, an annual amount of \$250,000 (for a period of ten years) was approved to assist Mesa State College with land acquisition and expansion. This program is partially funded by a \$150K annual transfer-in from the General Fund. The disbursement of these funds is dependent upon the college meeting specific criteria as established by the City Council.

Beginning in 2004, a portion of a full-time position who's responsibility includes economic development efforts will be funded with these resources.

**ECONOMIC DEVELOPMENT #108**

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 697,394	\$ 747,729	\$ -	\$ -
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	-	-	-	-
Interfund Charges	-	-	-	-
Interest & Investments	-	-	-	-
Other Revenue	-	-	-	-
Total Operating Revenue	-	-	-	-
Capital Proceeds	-	-	-	-
TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -
EXPENDITURES				
Labor	\$ 17,714	\$ 37,944	\$ 44,220	\$ 45,643
Non-Personnel Operating	381,951	1,159,784	405,780	404,357
Debt Service	-	-	-	-
Operating Equipment	-	-	-	-
Total Operating Expense	399,666	1,197,728	450,000	450,000
Major Capital	-	-	-	-
Other Uses	-	-	-	-
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 399,666	\$ 1,197,728	\$ 450,000	\$ 450,000
Transfers-In From Other Funds	450,000	450,000	450,000	450,000
Transfers-Out To Other Funds	-	-	-	-
Net Transfers	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000
TOTAL NEW SOURCES	450,000	450,000	450,000	450,000
TOTAL USES	399,666	1,197,728	450,000	450,000
NET SOURCE (USE) OF FUNDS	\$ 50,334	\$ (747,729)	\$ -	\$ -
ENDING FUNDS AVAILABLE	\$ 747,729	\$ -	\$ -	\$ -

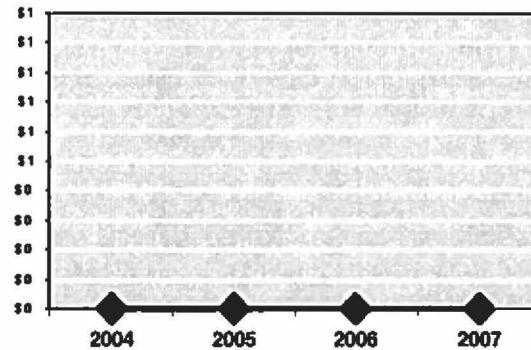
CONSERVATION TRUST FUND #110

DESCRIPTION:

Due to requirements of the State of Colorado, Department of Local Affairs, a separate fund was created in 2005 specifically for reporting monies received from local lottery funds, and to track expenditures of those funds for eligible projects. Interest and investment income related to these monies are also reported in the new fund.

These funds are used to acquire and improve parks and green space within the City of Grand Junction. A portion of these resources are transferred to the Sales Tax CIP Capital Improvement Fund, and are expended for park acquisition and development. Another significant portion of these funds is transferred to the Grand Junction Public Finance Corporation Fund to pay debt service on the certificates of participation that were issued when the City purchased the "Matchett Property" for future park development. The entire allocation is expended on an annual basis.

Ending Funds Available



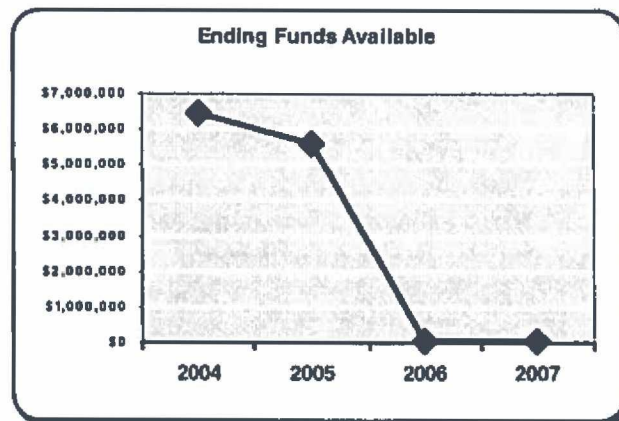
CONSERVATION TRUST FUND #110

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ -	\$ -	\$ -	\$ -
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	410,000	415,000	420,000
Charges For Services	-	-	-	-
Interfund Charges	-	-	-	-
Interest & Investments	-	2,298	2,348	2,000
Other Revenue	-	-	-	-
Total Operating Revenue	-	412,298	417,348	422,000
Capital Proceeds	-	-	-	-
TOTAL REVENUE \$	-	\$ 412,298	\$ 417,348	\$ 422,000
EXPENDITURES				
Labor	\$ -	\$ -	\$ -	\$ -
Non-Personnel Operating	-	-	-	-
Debt Service	-	-	-	-
Operating Equipment	-	-	-	-
Total Operating Expense	-	-	-	-
Major Capital	-	-	-	-
Other Uses	-	-	-	-
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES \$	-	\$ -	\$ -	\$ -
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	-	412,298	417,348	422,000
Net Transfers \$	-	\$ (412,298)	\$ (417,348)	\$ (422,000)
TOTAL SOURCES	-	412,298	417,348	422,000
TOTAL USES	-	412,298	417,348	422,000
NET SOURCE (USE) OF FUNDS \$	-	\$ -	\$ -	\$ -
ENDING FUNDS AVAILABLE	\$ -	\$ -	\$ -	\$ -

FUND SUMMARIES - GENERAL GOVERNMENT FUNDS

SALES TAX CIP FUND #201**DESCRIPTION:**

The Sales Tax Capital Improvement Fund provides for several important accounting functions. This fund is used to account for most of the general governmental resources used for the acquisition and construction of major capital facilities. In particular, this fund is used to account for the 3/4 cent portion of the City's 2.75 percent Sales & Use Tax which is dedicated to general capital improvements, economic development, and general debt service. Other major revenue sources include grants from other governments, interest income and transfers-in from other funds. The majority of the resources generated by the 3/4 cent Sales & Use Tax are used to improve and maintain our important investment in streets, buildings, and infrastructure.

**SALES TAX CIP FUND #201**

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 4,869,096	\$ 6,477,723	\$ 5,618,642	\$ 64,463
REVENUE				
Taxes	\$ 8,881,990	\$ 9,559,909	\$ 10,103,272	\$10,678,272
Licenses & Permits	-	-	-	-
Intergovernmental	2,168,274	2,107,000	864,427	375,000
Charges For Services	273,012	-	-	-
Interfund Charges	-	-	-	-
Interest & Investments	151,727	229,300	175,000	150,000
Other Revenue	184,039	254,000	434,000	248,000
Total Operating Revenue	11,659,043	12,150,209	11,576,699	11,451,272
Capital Proceeds	-	-	-	-
TOTAL REVENUE	\$ 11,659,043	\$ 12,150,209	\$ 11,576,699	\$11,451,272
EXPENDITURES				
Labor	\$ 803,753	\$ 722,711	\$ 721,016	\$ 745,765
Non-Personnel Operating	-	-	-	-
Debt Service	-	-	-	-
Operating Equipment	-	-	-	-
Total Operating Expense	803,753	722,711	721,016	745,765
Major Capital	10,401,598	11,658,947	10,768,984	6,684,735
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 11,205,351	\$ 12,381,658	\$ 11,490,000	\$ 7,430,500
Transfers-In From Other Funds	3,348,000	4,025,256	3,995,110	3,700,000
Transfers-Out To Other Funds	2,193,065	4,652,888	9,635,988	7,753,488
Net Transfers	\$ 1,154,936	\$ (627,632)	\$ (5,640,878)	\$ (4,053,488)
TOTAL NEW SOURCES	15,007,043	16,175,466	15,571,809	15,181,272
TOTAL USES	13,398,416	17,034,546	21,125,988	15,183,988
NET SOURCE (USE) OF FUNDS	\$ 1,608,627	\$ (859,081)	\$ (5,554,179)	\$ (32,716)
ENDING FUNDS AVAILABLE	\$ 6,477,723	\$ 5,618,642	\$ 64,463	\$ 31,747

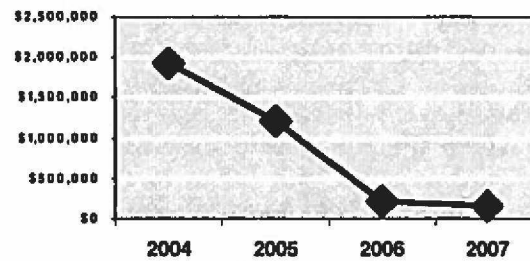
STORM DRAINAGE IMPROVEMENTS #202

DESCRIPTION:

The Storm Drainage Improvement Fund was established in 1993 by the City Council for the purpose of accumulating resources to defray the costs of improving storm drainage systems throughout the City.

Although the City collects annual revenue from development fees, the majority of funding is derived from transfers from the Sales Tax CIP Fund. A \$3 million grant award from FEMA is anticipated in 2007 to help fund the "Big Pipe Project", which is necessary to remove the floodplain designation for properties along 24 1/2 Road, and Mesa Mall.

Ending Funds Available



STORM DRAINAGE IMPROVEMENTS #202

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 1,759,878	\$ 1,931,116	\$ 1,208,116	\$ 223,116
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	16,671	-	-	3,000,000
Charges For Services	43,660	65,000	50,000	50,000
Interfund Charges	-	-	-	-
Interest & Investments	48,861	69,000	35,000	10,000
Other Revenue	-	-	-	-
Total Operating Revenue	109,192	134,000	85,000	3,060,000
Capital Proceeds	-	-	-	-
TOTAL REVENUE \$	109,192	\$ 134,000	\$ 85,000	\$ 3,060,000
EXPENDITURES				
Labor	\$ 120,672	\$ 135,969	\$ 152,864	\$ 158,219
Non-Personnel Operating	-	-	-	-
Debt Service	-	-	-	-
Operating Equipment	-	-	-	-
Total Operating Expense	120,672	135,969	152,864	158,219
Major Capital	217,282	721,031	4,917,136	4,166,781
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES \$	337,953	\$ 857,000	\$ 5,070,000	\$ 4,325,000
Transfers-In From Other Funds	400,000	-	4,000,000	1,200,000
Transfers-Out To Other Funds	-	-	-	-
Net Transfers \$	400,000	\$ -	\$ 4,000,000	\$ 1,200,000
TOTAL NEW SOURCES	509,192	134,000	4,085,000	4,280,000
TOTAL USES	337,953	857,000	5,070,000	4,325,000
NET SOURCE (USE) OF FUNDS \$	171,239	\$ (723,000)	\$ (985,000)	\$ (65,000)
ENDING FUNDS AVAILABLE	\$ 1,931,116	\$ 1,208,116	\$ 223,116	\$ 158,116

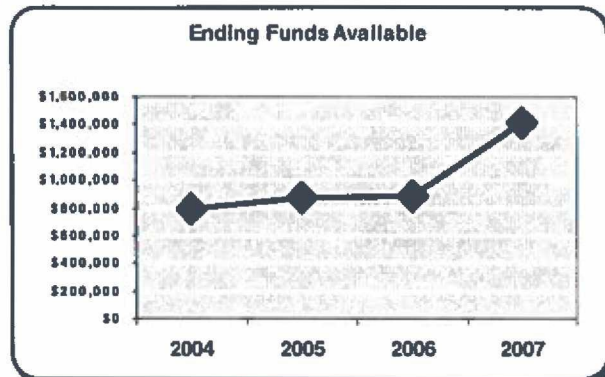
FUND SUMMARIES - GENERAL GOVERNMENT FUNDS

PARKWAY PROJECT CIP FUND #204**DESCRIPTION:**

The Parkway Project Capital Improvement Fund was established to account for all revenue and expenditures associated with the Riverside Parkway project. The Riverside Parkway is the largest project in the history of the City of Grand Junction and will result in a beltway around the City. In 2003 the voters authorized the City to issue bonds up to \$80 million to finance the majority of this project. \$57 million in bonds were issued in 2004 for this purpose and the remaining \$23 million is expected to be issued early in 2007.

The Parkway will provide an attractive and continuous alternative route for through traffic around the downtown area. Through traffic that presently congests downtown streets, particularly Ute and Pitkin avenues, will flow more openly; and the I-70 Business Route will again be able to provide unobstructed access to adjacent busi-

nesses. On completion, the Parkway will provide a direct connection between SH 50 on the south and Interstate 70 on the north via 29 Road.

**PARKWAY PROJECT CIP FUND #204**

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ -	\$ 52,412,730	\$ 28,535,927	\$ 4,262,927
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	150,000	1,700,000	500,000
Charges For Services	78,740	158,197	1,490,000	150,000
Interfund Charges	-	-	-	-
Interest & Investments	735,570	825,000	340,000	320,000
Other Revenue	-	-	-	-
Total Operating Revenue	814,310	1,133,197	3,530,000	970,000
Capital Proceeds	60,727,683	-	-	23,000,000
TOTAL REVENUE	\$ 61,541,992	\$ 1,133,197	\$ 3,530,000	\$23,970,000
EXPENDITURES				
Labor	\$ 368,952	\$ 345,777	\$ 434,752	\$ 449,358
Non-Personnel Operating	-	-	-	-
Debt Service	-	-	-	-
Operating Equipment	-	-	-	-
Total Operating Expense	368,952	345,777	434,752	449,358
Major Capital	8,760,311	24,664,223	27,368,248	21,818,642
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 9,129,263	\$ 25,010,000	\$ 27,803,000	\$22,268,000
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	-	-	-	-
Net Transfers	\$ -	\$ -	\$ -	\$ -
TOTAL NEW SOURCES	61,541,992	1,133,197	3,530,000	23,970,000
TOTAL USES	9,129,263	25,010,000	27,803,000	22,268,000
NET SOURCE (USE) OF FUNDS	\$ 52,412,730	\$(23,876,803)	\$(24,273,000)	\$ 1,702,000
ENDING FUNDS AVAILABLE	\$ 52,412,730	\$ 28,535,927	\$ 4,262,927	\$ 5,964,927

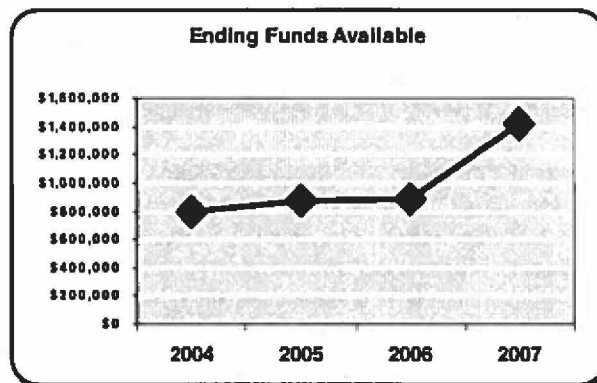
FUTURE STREET IMPROVEMENTS #207

DESCRIPTION:

The Future Street Improvement Fund is used to accumulate resources for future street capacity improvements and to finance the City's share of petitioned street improvement districts.

The fund's primary source of revenue is from the assessment of Transportation Capacity Impact Fees paid by developers and from development improvement agreements.

These resources are subsequently transferred to the Sales Tax CIP Fund where the expenditures for designated improvement projects are made.



FUTURE STREET IMPROVEMENTS #207

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 672,257	\$ 799,991	\$ 877,991	\$ 882,991
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	836,422	1,070,000	1,050,000	1,050,000
Interfund Charges	-	-	-	-
Interest & Investments	41,311	58,000	45,000	30,000
Other Revenue	-	-	-	-
Total Operating Revenue	677,733	1,128,000	1,095,000	1,080,000
Capital Proceeds	-	-	-	-
TOTAL REVENUE \$	677,733	\$ 1,128,000	\$ 1,095,000	\$ 1,080,000
EXPENDITURES				
Labor	\$ -	\$ -	\$ -	\$ -
Non-Personnel Operating	-	-	-	-
Debt Service	-	-	-	-
Operating Equipment	-	-	-	-
Total Operating Expense	-	-	-	-
Major Capital	-	-	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES \$	-	\$ -	\$ -	\$ -
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	550,000	1,050,000	1,090,000	550,000
Net Transfers \$	(550,000)	\$ (1,050,000)	\$ (1,090,000)	\$ (550,000)
TOTAL NEW SOURCES	677,733	1,128,000	1,095,000	1,080,000
TOTAL USES	550,000	1,050,000	1,090,000	550,000
NET SOURCE (USE) OF FUNDS \$	127,733	\$ 78,000	\$ 5,000	\$ 530,000
ENDING FUNDS AVAILABLE	\$ 799,991	\$ 877,991	\$ 882,991	\$ 1,412,991

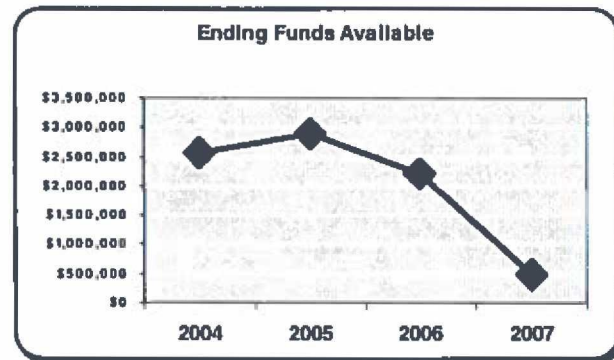
FUND SUMMARIES - GENERAL GOVERNMENT FUNDS

FACILITIES CAPITAL FUND #208

DESCRIPTION:

The Facilities Capital Fund was established in the fiscal year beginning January 1, 2004, for the purpose of isolating and accumulating resources to fund future improvements for City facilities.

Seed money for the fund is derived from a \$2.5 Million transfer from the Equipment Fund's fund balance for equipment replacement. It was determined that reserves in this fund were more than adequate to meet City's equipment replacement needs on an annual basis. An additional \$250,000 annual transfer from the Sales Tax CIP Fund is scheduled to begin in 2005.



FACILITIES CAPITAL FUND #208

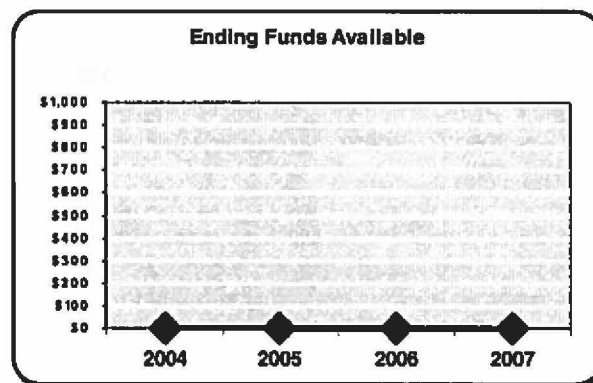
	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ -	\$ 2,573,313	\$ 2,887,313	\$ 2,222,873
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	-	-	-	-
Interfund Charges	-	-	-	-
Interest & Investments	73,313	64,000	85,560	21,355
Other Revenue	-	-	-	-
Total Operating Revenue	<u>73,313</u>	<u>64,000</u>	<u>85,560</u>	<u>21,355</u>
Capital Proceeds	-	-	-	-
TOTAL REVENUE \$	73,313	\$ 64,000	\$ 85,560	\$ 21,355
EXPENDITURES				
Labor	\$ -	\$ -	\$ -	\$ -
Non-Personnel Operating	-	-	-	-
Debt Service	-	-	-	-
Operating Equipment	-	-	-	-
Total Operating Expense	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Major Capital	-	-	1,000,000	2,000,000
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES \$	-	\$ -	\$ 1,000,000	\$ 2,000,000
Transfers-In From Other Funds	2,500,000	250,000	250,000	250,000
Transfers-Out To Other Funds	-	-	-	-
Net Transfers \$	2,500,000	\$ 250,000	\$ 250,000	\$ 250,000
TOTAL NEW SOURCES	2,573,313	314,000	335,560	271,355
TOTAL USES	-	-	1,000,000	2,000,000
NET SOURCE (USE) OF FUNDS \$	2,573,313	\$ 314,000	\$ (664,440)	\$ (1,728,645)
ENDING FUNDS AVAILABLE	\$ 2,573,313	\$ 2,887,313	\$ 2,222,873	\$ 494,228

GENERAL DEBT SERVICE #610

DESCRIPTION:

The General Debt Service Fund is used to account for all resources which are used to pay for general long-term principal and interest payments maturing in future years, other than long-term debt accounted for in enterprise, special district, or internal service funds, or where a separate debt service fund is legally mandated.

Resources used to make the annual debt service payments are received as transfers-in from the Sales Tax Capital Improvement Fund.



GENERAL DEBT SERVICE #610

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ -	\$ -	\$ -	\$ -
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	-	-	-	-
Interfund Charges	-	-	-	-
Interest & Investments	-	-	-	-
Other Revenue	-	-	-	-
Total Operating Revenue	-	-	-	-
Capital Proceeds	-	-	-	-
TOTAL REVENUE \$	\$ -	\$ -	\$ -	\$ -
EXPENDITURES				
Labor	\$ -	\$ -	\$ -	\$ -
Non-Personnel Operating	-	-	-	-
Debt Service	1,380,269	3,708,388	3,935,888	4,839,888
Operating Equipment	-	-	-	-
Total Operating Expense	1,380,269	3,708,388	3,935,888	4,839,888
Major Capital	-	-	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES \$	\$ 1,380,269	\$ 3,708,388	\$ 3,935,888	\$ 4,839,888
Transfers-In From Other Funds	1,380,269	3,708,388	3,935,888	4,839,888
Transfers-Out To Other Funds	-	-	-	-
Net Transfers \$	\$ 1,380,269	\$ 3,708,388	\$ 3,935,888	\$ 4,839,888
TOTAL NEW SOURCES	1,380,269	3,708,388	3,935,888	4,839,888
TOTAL USES	1,380,269	3,708,388	3,935,888	4,839,888
NET SOURCE (USE) OF FUNDS \$	\$ -	\$ -	\$ -	\$ -
ENDING FUNDS AVAILABLE	\$ -	\$ -	\$ -	\$ -

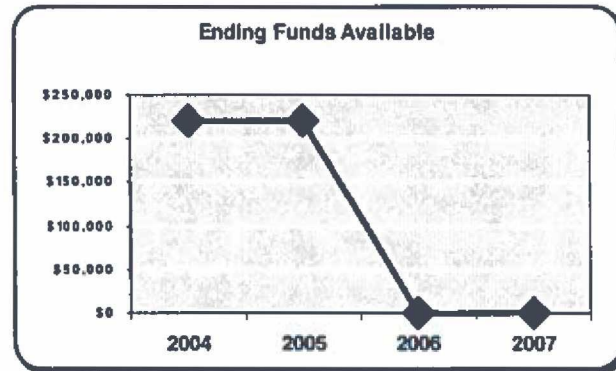
FUND SUMMARIES - GENERAL GOVERNMENT FUNDS

GJ Public Finance Corporation Fund #614

DESCRIPTION:

The GJ Public Finance Corp. Fund is used to account for debt service payments incurred in the financing of open space land. Specifically, the certificates of participation issued to purchase the Matchett Property. The final debt service payment is scheduled for December, 2006

Resources used to make the annual debt service payments are Lottery Funds passed through by the State of Colorado and received as transfers-in from the City's Conservation Trust Fund #110.



GJ Public Finance Corporation Fund #614

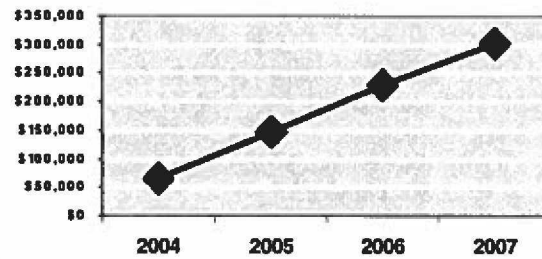
	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 218,316	\$ 220,542	\$ 220,542	\$ -
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	-	-	-	-
Interfund Charges	-	-	-	-
Interest & Investments	-	-	-	-
Other Revenue	-	-	-	-
Total Operating Revenue	-	-	-	-
Capital Proceeds	-	-	-	-
TOTAL REVENUE \$	-	\$ -	\$ -	\$ -
EXPENDITURES				
Labor	\$ -	\$ -	\$ -	\$ -
Non-Personnel Operating	475	1,500	1,500	-
Debt Service	281,917	284,798	285,390	-
Operating Equipment	-	-	-	-
Total Operating Expense	282,392	286,298	286,890	-
Major Capital	-	-	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES \$	282,392	\$ 286,298	\$ 286,890	\$ -
Transfers-In From Other Funds	284,618	286,298	66,348	-
Transfers-Out To Other Funds	-	-	-	-
Net Transfers \$	284,618	\$ 286,298	\$ 66,348	\$ -
TOTAL NEW SOURCES	284,618	286,298	66,348	-
TOTAL USES	282,392	286,298	286,890	-
NET SOURCE (USE) OF FUNDS \$	2,226	\$ -	\$ (220,542)	\$ -
ENDING FUNDS AVAILABLE	\$ 220,542	\$ 220,542	\$ -	\$ -

PARKS IMPROVEMENT ADVISORY BOARD #703

DESCRIPTION:

The Parks Improvement Advisory Board (P.I.A.B.) Fund is an agency type fund that is used to provide the custodial function of accounting for operations of the PIAB Board. The source of revenue includes contributions from; Mesa State College, Mesa County Valley School District #51, the National Junior College Athletic Association, and the City of Grand Junction. These resources are used for improvements to Stocker Stadium, Suplizio Field, and other City parks.

Ending Funds Available



PARKS IMPROVEMENT ADVISORY BOARD #703

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 96,372	\$ 65,204	\$ 147,965	\$ 227,765
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	81,000	56,000	56,000	56,000
Charges For Services	36,650	40,500	40,000	40,000
Interfund Charges	-	-	-	-
Interest & Investments	4,700	3,761	3,800	3,800
Other Revenue	9,500	10,000	10,000	10,000
Total Operating Revenue	131,850	110,261	109,800	109,800
Capital Proceeds	-	-	-	-
TOTAL REVENUE \$	131,850	110,261	109,800	109,800
EXPENDITURES				
Labor	\$ -	\$ -	\$ -	\$ -
Non-Personnel Operating	2,018	21,000	30,000	35,000
Debt Service	-	-	-	-
Operating Equipment	-	-	-	-
Total Operating Expense	2,018	21,000	30,000	35,000
Major Capital	-	-	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES \$	2,018	21,000	30,000	35,000
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	161,000	6,500	-	-
Net Transfers \$	\$ (6,500)	\$ -	\$ -	\$ -
TOTAL NEW SOURCES	131,850	110,261	109,800	109,800
TOTAL USES	163,018	27,500	30,000	35,000
NET SOURCE (USE) OF FUNDS \$	\$ 82,761	\$ 79,800	\$ 74,800	\$ 74,800
ENDING FUNDS AVAILABLE	\$ 65,204	\$ 147,965	\$ 227,765	\$ 302,565

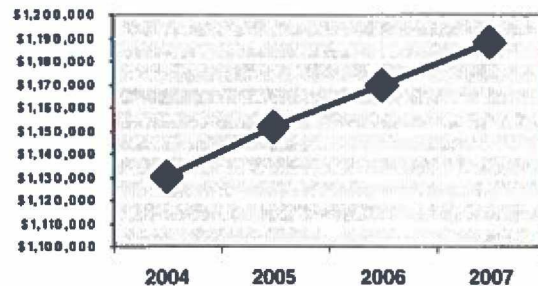
FUND SUMMARIES - GENERAL GOVERNMENT FUNDS

CEMETERY PERPETUAL CARE FUND #704**DESCRIPTION:**

The Cemetery Perpetual Care Fund was established to accumulate resources to fund the perpetual care and maintenance of the Orchard Mesa and Municipal Cemeteries.

Perpetual care fees associated with the sale of cemetery lots are accumulated in this fund, interest income thereon is used to help fund the annual maintenance costs of the cemeteries and is reflected as a transfer-out, previously to the Cemetery Fund, and beginning in 2004 to the General Fund.

This non-expendable trust fund provides a financing vehicle for the maintenance of the cemeteries for perpetuity.

Ending Funds Available**CEMETERY PERPETUAL CARE FUND #704**

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 1,107,165	\$ 1,130,673	\$ 1,151,573	\$ 1,169,773
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	23,509	20,900	18,200	18,700
Interfund Charges	-	-	-	-
Interest & Investments	33,196	41,000	46,000	52,000
Other Revenue	-	-	-	-
Total Operating Revenue	<u>56,705</u>	<u>61,900</u>	<u>64,200</u>	<u>70,700</u>
Capital Proceeds	-	-	-	-
TOTAL REVENUE \$	56,705	61,900	64,200	70,700
EXPENDITURES				
Labor	\$ -	\$ -	\$ -	\$ -
Non-Personnel Operating	-	-	-	-
Debt Service	-	-	-	-
Operating Equipment	-	-	-	-
Total Operating Expense	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Major Capital	-	-	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES \$	-	-	-	-
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	<u>33,196</u>	<u>41,000</u>	<u>46,000</u>	<u>52,000</u>
Net Transfers \$	(33,196)	(41,000)	(46,000)	(52,000)
TOTAL NEW SOURCES	56,705	61,900	64,200	70,700
TOTAL USES	33,196	41,000	46,000	52,000
NET SOURCE (USE) OF FUNDS \$	23,509	20,900	18,200	18,700
ENDING FUNDS AVAILABLE	\$ 1,130,673	\$ 1,151,573	\$ 1,169,773	\$ 1,188,473

- 
- *Golf Course Expansion Fund*
 - *Water Fund*
 - *Solid Waste Removal Fund*
 - *Two Rivers Convention Center Fund*
 - *Swimming Pools Fund*
 - *Lincoln Park Golf Course Fund*
 - *Tiara Rado Golf Course Fund*
 - *Parking Fund*
 - *Irrigation Systems Fund*
 - *Joint Sewer System Fund*

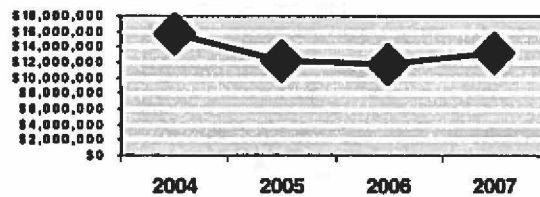
This group of funds is used to account for the operations that are financed and operated similar to private business enterprises - where the intent is that the costs of providing goods and services to the public on a continuing basis be financed or recovered from those who use the service through user charges.

TOTAL: ENTERPRISE FUND ACTIVITY

DESCRIPTION:

This group of funds is used to account for the operations that are financed and operated similar to private business enterprises - where the intent is that the costs for providing goods and services to public on a continuing basis be financed or recovered by those who use the service through user charges. The accounting funds included within this section are identified below.

Ending Funds Available



TOTAL: ENTERPRISE FUND ACTIVITY

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 20,232,798	\$ 15,756,160	\$ 12,247,352	\$ 11,771,242
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	186,536	158,373	172,363	185,960
Charges For Services	16,238,091	16,932,554	17,558,615	18,267,648
Interfund Charges	548,371	562,600	629,800	643,100
Interest & Investments	392,358	548,665	517,972	583,771
Other Revenue	1,595,794	1,310,205	2,607,973	662,720
Total Operating Revenue	18,961,147	19,510,397	21,486,723	20,323,199
Capital Proceeds	1,298,212	1,883,807	4,238,819	2,230,960
TOTAL REVENUE	\$ 20,259,359	\$ 21,394,203	\$ 25,725,541	\$ 22,554,159
EXPENDITURES				
Labor	\$ 8,005,552	\$ 8,378,895	\$ 8,897,892	\$ 9,082,002
Non-Personnel Operating	6,751,450	7,814,572	7,534,428	7,709,809
Debt Service	1,552,992	1,529,300	1,525,447	1,531,028
Operating Equipment	168,307	95,931	151,768	80,650
Total Operating Expense	16,478,301	17,818,698	18,109,335	18,403,487
Major Capital	8,760,407	7,955,893	9,576,659	4,176,107
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 25,238,708	\$ 25,774,590	\$ 27,685,993	\$ 22,579,594
Transfers-In From Other Funds	763,498	1,050,578	1,611,341	1,598,545
Transfers-Out To Other Funds	260,787	179,000	127,000	112,000
Net Transfers	\$ 502,711	\$ 871,578	\$ 1,484,341	\$ 1,486,545
TOTAL NEW SOURCES	21,022,857	22,444,781	27,336,882	24,162,704
TOTAL USES	25,499,495	25,953,590	27,812,993	22,991,594
NET SOURCE (USE) OF FUNDS	\$ (4,476,638)	\$ (3,508,809)	\$ (476,109)	\$ 1,461,109
ENDING FUNDS AVAILABLE	\$ 15,756,160	\$ 12,247,352	\$ 11,771,242	\$ 13,232,352

FUND SUMMARIES - ENTERPRISE FUNDS

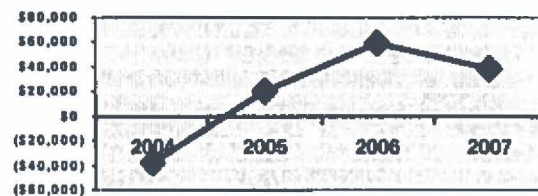
TIARA RADO GOLF COURSE FUND #306**DESCRIPTION:**

The purpose of this fund is to account for the revenues and expense associated with the operation and maintenance of the municipally owned Tiara Rado Golf Course.

The scope of services provided include public golfing, course rental for tournaments, various golf leagues, equipment sales and rental, private and group lessons, food and beverage concessions, and clubhouse rental for special events.

Tiara Rado is an eighteen hole championship golf course which is fully self sufficient and receives no general operating subsidy.

The golf industry has been through a couple of lean years recently. As a result the golf course operations have been streamlined to reduce operating costs in an effort to improve the bottom line.

Ending Funds Available**TIARA RADO GOLF COURSE FUND #306**

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 26,748	\$ (37,644)	\$ 20,770	\$ 58,934
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	1,069,083	1,149,810	1,171,995	1,197,050
Interfund Charges	-	-	-	-
Interest & Investments	(3,851)	(3,000)	-	-
Other Revenue	28,643	30,000	41,000	31,000
Total Operating Revenue	1,093,876	1,176,810	1,212,995	1,228,050
Capital Proceeds	-	-	-	-
TOTAL REVENUE \$	1,093,876	1,176,810	1,212,995	1,228,050
EXPENDITURES				
Labor	\$ 612,115	\$ 618,147	\$ 631,377	\$ 647,838
Non-Personnel Operating	545,666	500,491	543,546	600,551
Debt Service	21,755	42,258	42,258	42,258
Operating Equipment	44,974	-	-	-
Total Operating Expense	1,224,510	1,160,896	1,217,181	1,290,647
Major Capital	71,759	26,500	34,650	48,020
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES \$	1,296,269	1,187,396	1,251,831	1,338,667
Transfers-In From Other Funds	138,000	69,000	77,000	90,000
Transfers-Out To Other Funds	-	-	-	-
Net Transfers \$	138,000	69,000	77,000	90,000
TOTAL NEW SOURCES	1,231,876	1,245,810	1,289,995	1,318,050
TOTAL USES	1,296,268	1,187,396	1,251,831	1,338,667
NET SOURCE (USE) OF FUNDS \$	(64,392)	58,414	38,164	(20,617)
ENDING FUNDS AVAILABLE	\$ (37,644)	\$ 20,770	\$ 58,934	\$ 38,317

CITY CEMETERIES FUND #307

DESCRIPTION:

The Cemetery Fund was used to account for the revenue and expense associated with the operation and maintenance of all municipally owned cemeteries. It was determined that the operations of the Cemetery would never be self-sufficient and that it was in the best interests to abolish this fund beginning in 2004. Going forward, the revenues and expenditures associated with the City owned cemeteries have been accounted for in the General Fund.

CITY CEMETERIES FUND #307

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 17,787	\$ -	\$ -	\$ -
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	-	-	-	-
Interfund Charges	-	-	-	-
Interest & Investments	-	-	-	-
Other Revenue	-	-	-	-
Total Operating Revenue	-	-	-	-
Capital Proceeds	-	-	-	-
TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -
EXPENDITURES				
Labor	\$ -	\$ -	\$ -	\$ -
Non-Personnel Operating	-	-	-	-
Debt Service	-	-	-	-
Operating Equipment	-	-	-	-
Total Operating Expense	-	-	-	-
Major Capital	-	-	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	17,787	-	-	-
Net Transfers	\$ (17,787)	\$ -	\$ -	\$ -
TOTAL NEW SOURCES	-	-	-	-
TOTAL USES	17,787	-	-	-
NET SOURCE (USE) OF FUNDS	\$ (17,787)	\$ -	\$ -	\$ -
ENDING FUNDS AVAILABLE	\$ -	\$ -	\$ -	\$ -

FUND SUMMARIES - ENTERPRISE FUNDS

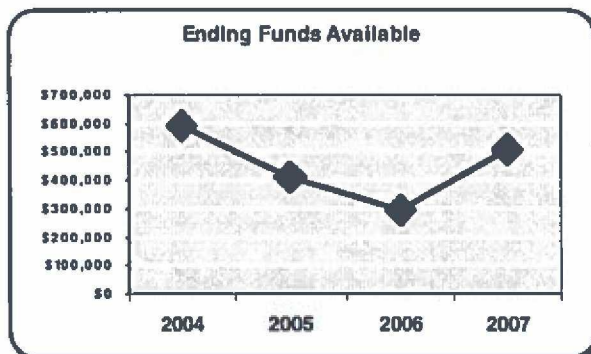
PARKING FUND #308**DESCRIPTION:**

The Parking Fund is used to account for the revenue and expense associated with the operation of all municipally owned and leased parking facilities.

The Administrative Services Department is responsible for parking meter maintenance and revenue collection. The Police Department is responsible for the enforcement of City parking regulations, while the Public Works Department is responsible for the maintenance and improvements to all City parking facilities.

The construction of a new parking garage in the downtown is scheduled for 2006. This project will be a joint effort between the City, the Downtown Development Authority and downtown busi-

nesses. The City's portion of the project will be funded primarily by an inter fund loan.

**PARKING FUND #308**

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 446,779	\$ 595,162	\$ 413,240	\$ 294,370
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	191,403	192,400	192,400	320,392
Interfund Charges	-	-	-	-
Interest & Investments	18,328	22,000	15,000	10,000
Other Revenue	164,143	154,000	2,064,000	154,000
Total Operating Revenue	371,872	368,400	2,271,400	484,392
Capital Proceeds	-	-	2,315,000	-
TOTAL REVENUE	\$ 371,872	\$ 368,400	\$ 4,586,400	\$ 484,392
EXPENDITURES				
Labor	\$ 79,679	\$ 109,718	\$ 157,095	\$ 162,588
Non-Personnel Operating	143,810	126,426	49,427	94,600
Debt Service	-	-	-	-
Operating Equipment	-	4,178	63,248	-
Total Operating Expense	223,489	240,322	269,770	257,188
Major Capital	-	310,000	4,435,500	11,000
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 223,489	\$ 550,322	\$ 4,705,270	\$ 268,188
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	-	-	-	-
Net Transfers	\$ -	\$ -	\$ -	\$ -
TOTAL NEW SOURCES	371,872	368,400	4,586,400	484,392
TOTAL USES	223,489	550,322	4,705,270	268,188
NET SOURCE (USE) OF FUNDS	\$ 148,383	\$ (181,922)	\$ (118,870)	\$ 216,204
ENDING FUNDS AVAILABLE	\$ 595,162	\$ 413,240	\$ 294,370	\$ 510,574

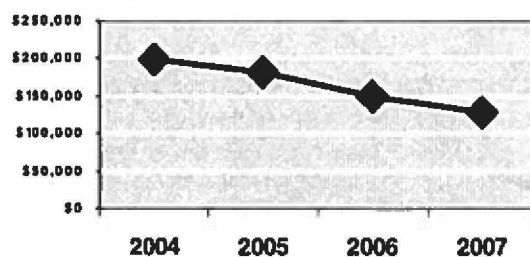
IRRIGATION SYSTEMS FUND #309

DESCRIPTION:

The Irrigation Systems Fund is used to account for the revenue and expense associated with operating and maintaining the irrigation system within the Ridges Metropolitan District.

The residents of the Ridges are assessed annual charges to cover the costs of providing them with irrigation water and for the maintenance and improvement costs to this independent system. The City of Grand Junction agreed to take over and is responsible for maintaining the system, on a cost reimbursement basis, pursuant to the 1992 annexation agreement.

Ending Funds Available



IRRIGATION SYSTEMS FUND #309

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 210,221	\$ 199,397	\$ 181,442	\$ 150,041
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	172,016	175,482	176,453	186,918
Interfund Charges	-	-	-	-
Interest & Investments	6,027	7,000	8,000	9,000
Other Revenue	-	-	-	-
Total Operating Revenue	178,043	182,482	184,453	195,918
Capital Proceeds	1,560	5,500	2,425	2,474
TOTAL REVENUE	\$ 179,603	\$ 187,982	\$ 186,878	\$ 198,392
EXPENDITURES				
Labor	\$ 96,078	\$ 94,536	\$ 100,044	\$ 101,662
Non-Personnel Operating	91,757	99,402	118,235	118,887
Debt Service	-	-	-	-
Operating Equipment	2,593	-	-	-
Total Operating Expense	190,427	193,938	218,279	220,549
Major Capital	-	12,000	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 190,427	\$ 205,937	\$ 218,279	\$ 220,549
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	-	-	-	-
Net Transfers	\$ -	\$ -	\$ -	\$ -
TOTAL NEW SOURCES	179,603	187,982	186,878	198,392
TOTAL USES	190,427	205,937	218,279	220,549
NET SOURCE (USE) OF FUNDS	\$ (10,824)	\$ (17,955)	\$ (31,401)	\$ (22,157)
ENDING FUNDS AVAILABLE	\$ 199,397	\$ 181,442	\$ 150,041	\$ 127,884

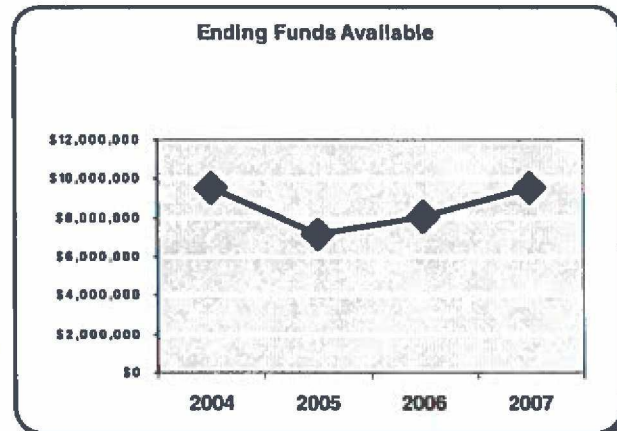
JOINT SEWER FUND #900**DESCRIPTION:**

The purpose of this fund is to account for the revenues and expenses associated with the operation of the City/County Joint Sewer System.

In 1980, the City of Grand Junction and Mesa County agreed to participate in a joint venture arrangement called the City of Grand Junction / Mesa County Joint Sewer System, in order to provide wastewater collection and treatment facilities for the metropolitan area of the Grand Valley. Although the City operates and maintains the Joint Sewer System the annual operating and capital budget is approved by both the Grand Junction City Council and the Mesa County Board of Commissioners.

The scope of services include operation of the Persigo Wastewater Treatment Plant which services the entire 201-Sewer Area, the Quality Control Laboratory, and the maintenance, replacement, and construction of sewer-lines.

In 2002 the Joint Sewer System issued debt in the amount of \$13,490,000 to fund the cost of the Combined Storm-Sewer Elimination Project (CSEP) and the Septic System Elimination Project (SSEP).

**JOINT SEWER FUND #900**

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 12,365,268	\$ 9,565,268	\$ 7,162,234	\$ 8,088,629
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	22,190	25,000	5,000	-
Charges For Services	6,026,161	6,238,983	6,613,574	6,905,771
Interfund Charges	83,408	82,400	115,000	115,000
Interest & Investments	247,805	360,165	317,000	356,000
Other Revenue	1,285,504	977,864	395,551	369,264
Total Operating Revenue	7,665,067	7,684,412	7,446,124	7,746,036
Capital Proceeds	1,193,167	1,767,807	1,855,894	2,172,986
TOTAL REVENUE	\$ 8,858,234	\$ 9,452,219	\$ 9,302,018	\$ 9,919,022
EXPENDITURES				
Labor	\$ 2,513,503	\$ 2,618,841	\$ 2,711,752	\$ 2,805,863
Non-Personnel Operating	2,035,908	2,568,365	2,073,418	2,081,417
Debt Service	1,068,450	1,173,555	1,172,750	1,176,339
Operating Equipment	7,197	26,107	11,450	8,200
Total Operating Expense	5,625,058	6,384,868	5,969,370	6,071,819
Major Capital	6,033,176	5,470,386	2,406,254	2,399,551
Other Uses	-	-	-	-
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 11,658,234	\$ 11,855,253	\$ 8,375,624	\$ 8,471,369
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	-	-	-	-
Net Transfers	\$ -	\$ -	\$ -	\$ -
TOTAL NEW SOURCES	8,858,234	9,452,219	9,302,018	9,919,022
TOTAL USES	11,658,234	11,855,253	8,375,624	8,471,369
NET SOURCE (USE) OF FUNDS	\$ (2,800,000)	\$ (2,403,034)	\$ 926,395	\$ 1,447,652
ENDING FUNDS AVAILABLE	\$ 9,565,268	\$ 7,162,234	\$ 8,088,629	\$ 9,536,281

INTERNAL SERVICE FUNDS



- *Enhanced 911 Fund*
- *Data Processing Fund*
- *Equipment Fund*
- *Stores Fund*
- *Self Insurance Fund*
- *Communications Center Fund*

These funds are used to account for the financing of goods and services provided by one department to other City departments and agencies, on a cost-reimbursement basis.

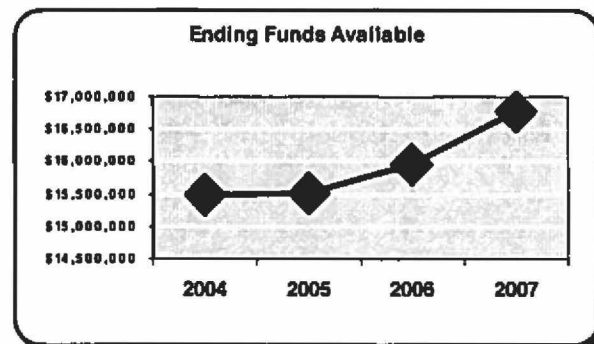
Since charges for Internal Service Funds are included in the budget of the operating fund receiving such service, their inclusion constitutes the double counting of expenditures.

TOTAL: INTERNAL SERVICE FUNDS

DESCRIPTION:

Internal Service Funds are used to account for the financing of goods and services provided by one department to other City departments and agencies, on a cost-reimbursement basis.

Since charges from Internal Service Funds are included in the budget of those funds receiving the service, their inclusion constitutes the double counting of expenditures. The accounting funds included within this section are identified below.



TOTAL: INTERNAL SERVICE FUNDS

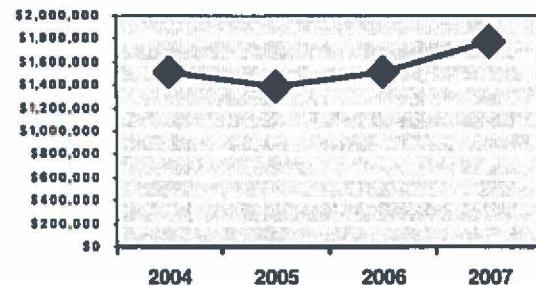
	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 18,541,899	\$ 15,489,349	\$ 15,510,691	\$ 15,948,814
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	283,166	1,607,500	7,500
Charges For Services	2,365,834	2,428,457	2,444,119	2,553,992
Interfund Charges	6,888,447	7,711,602	8,124,869	8,286,892
Interest & Investments	521,118	611,000	686,000	783,000
Other Revenue	155,349	18,338	7,408	27,480
Total Operating Revenue	9,930,748	11,052,563	12,869,896	11,658,864
Capital Proceeds	77,655	50,597	47,397	47,397
TOTAL REVENUE	\$ 10,008,403	\$ 11,103,161	\$ 12,917,293	\$ 11,706,261
EXPENDITURES				
Labor	\$ 3,624,768	\$ 4,222,621	\$ 4,398,518	\$ 4,550,765
Non-Personnel Operating	3,582,228	4,240,343	4,093,555	4,054,753
Debt Service	-	-	-	-
Operating Equipment	542,336	412,644	651,097	417,069
Total Operating Expense	7,749,329	8,875,608	9,143,170	9,022,587
Major Capital	2,801,092	2,206,209	3,336,000	1,845,877
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 10,550,421	\$ 11,081,817	\$ 12,479,171	\$ 10,868,464
Transfers-In From Other Funds	1,435,696	1,759,727	1,080,288	1,020,735
Transfers-Out To Other Funds	3,946,228	1,759,727	1,080,288	1,020,735
Net Transfers	\$ (2,510,532)	\$ -	\$ -	\$ -
TOTAL NEW SOURCES	11,444,099	12,862,888	13,997,581	12,726,996
TOTAL USES	14,498,649	12,841,644	13,559,459	11,889,199
NET SOURCE (USE) OF FUNDS	\$ (3,052,550)	\$ 21,344	\$ 438,122	\$ 837,796
ENDING FUNDS AVAILABLE	\$ 15,489,349	\$ 15,510,691	\$ 15,948,814	\$ 16,788,810

FUND SUMMARIES - INTERNAL FUNDS

ENHANCED 911 SPECIAL REVENUE FUND #101**DESCRIPTION:**

The Enhanced-911 Fund is a special revenue fund used by the City of Grand Junction to account for the resources received from the monthly telephone surcharge paid on all telephone service accounts within Mesa County, as enacted through Colorado State Statute #29-11.

The statute restricts the use of these resources to expenditures for the maintenance of and improvements to the Emergency 911 Communications Center. The allocation of resources for these expenditures are reflected as transfer-out / reimbursement from the Enhanced-911 Fund into the Communications Center Fund.

Ending Funds Available**ENHANCED 911 SPECIAL REVENUE FUND #101**

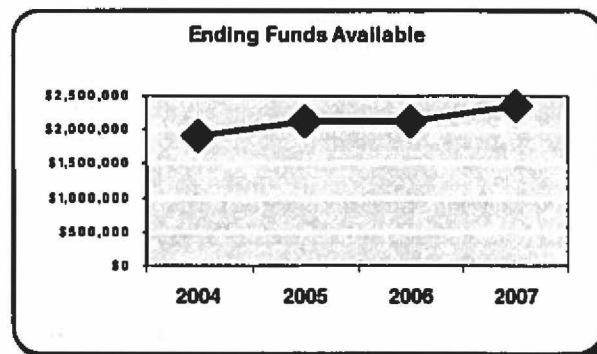
	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 1,794,844	\$ 1,512,464	\$ 1,392,737	\$ 1,512,449
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	1,101,128	1,100,000	1,150,000	1,225,000
Interfund Charges	-	-	-	-
Interest & Investments	52,474	40,000	50,000	65,000
Other Revenue	-	-	-	-
Total Operating Revenue	1,153,602	1,140,000	1,200,000	1,290,000
Capital Proceeds	-	-	-	-
TOTAL REVENUE	\$ 1,153,602	\$ 1,140,000	\$ 1,200,000	\$ 1,290,000
EXPENDITURES				
Labor	\$ -	\$ -	\$ -	\$ -
Non-Personnel Operating	287	-	-	-
Debt Service	-	-	-	-
Operating Equipment	-	-	-	-
Total Operating Expense	287	-	-	-
Major Capital	-	-	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 287	\$ -	\$ -	\$ -
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	1,435,696	1,259,727	1,080,288	1,020,735
Net Transfers	\$ (1,435,696)	\$ (1,259,727)	\$ (1,080,288)	\$ (1,020,735)
TOTAL NEW SOURCES	1,153,602	1,140,000	1,200,000	1,290,000
TOTAL USES	1,435,983	1,259,727	1,080,288	1,020,735
NET SOURCE (USE) OF FUNDS	\$ (282,381)	\$ (119,727)	\$ 119,712	\$ 269,265
ENDING FUNDS AVAILABLE	\$ 1,512,464	\$ 1,392,737	\$ 1,512,449	\$ 1,781,714

DATA PROCESSING FUND #401

DESCRIPTION:

The Data Processing Fund is used to account for the expenses associated with the operations of the data processing and telecommunication functions and the related charges for these services. The Information Services Division provides service to all City departments.

This fund is operated on a cost-reimbursement basis receiving its revenue through interfund service charges to other departments or funds.



DATA PROCESSING FUND #401

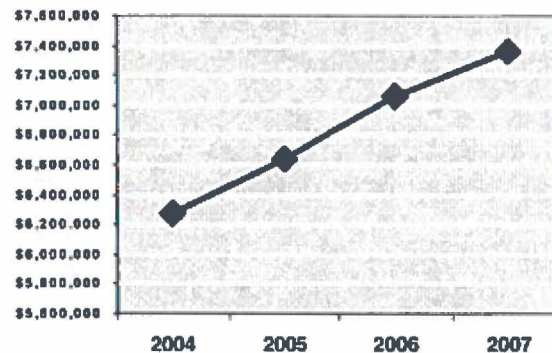
FUND SUMMARIES - INTERNAL FUNDS

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 1,692,906	\$ 1,907,810	\$ 2,128,448	\$ 2,130,248
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	214,156	219,617	241,664	242,128
Interfund Charges	1,959,600	2,532,918	2,540,543	2,602,374
Interest & Investments	53,676	70,000	79,000	89,000
Other Revenue	-	-	-	-
Total Operating Revenue	2,227,432	2,822,535	2,861,207	2,933,502
Capital Proceeds	-	-	-	-
TOTAL REVENUE	\$ 2,227,432	\$ 2,822,535	\$ 2,861,207	\$ 2,933,502
EXPENDITURES				
Labor	\$ 1,036,935	\$ 1,545,356	\$ 1,566,841	\$ 1,620,367
Non-Personnel Operating	451,779	642,396	648,392	663,329
Debt Service	-	-	-	-
Operating Equipment	521,649	410,144	644,174	414,569
Total Operating Expense	2,010,363	2,597,896	2,859,407	2,698,265
Major Capital	2,165	4,000	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 2,012,529	\$ 2,601,897	\$ 2,859,407	\$ 2,698,265
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	-	-	-	-
Net Transfers	\$ -	\$ -	\$ -	\$ -
TOTAL NEW SOURCES	2,227,432	2,822,535	2,861,207	2,933,502
TOTAL USES	2,012,529	2,601,897	2,859,407	2,698,265
NET SOURCE (USE) OF FUNDS	\$ 214,904	\$ 220,638	\$ 1,800	\$ 235,237
ENDING FUNDS AVAILABLE	\$ 1,907,810	\$ 2,128,448	\$ 2,130,248	\$ 2,365,485

EQUIPMENT FUND #402**DESCRIPTION:**

The Equipment Fund is used to accumulate resources and account for the expenses associated with the replacement, operation and maintenance of City owned vehicles and equipment and the related charges for these equipment items.

This fund operates on a cost-reimbursement basis for services and accumulates funds for equipment replacement through monthly equipment rental charges which are based on the estimated life and replacement cost of the individual assets. \$2.5 Million is being transferred from the Equipment Fund's fund balance in 2004 to Fund #208 to serve as seed money for the newly established Facilities Capital Improvement Fund. It was determined that reserves in the Equipment Fund were more than adequate to meet City's equipment replacement needs on an annual basis.

Ending Funds Available**EQUIPMENT FUND #402**

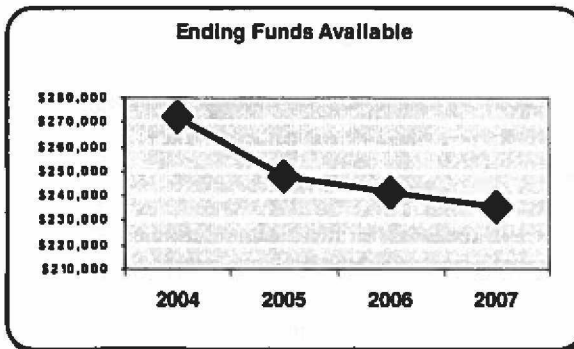
	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 9,054,287	\$ 6,281,862	\$ 6,638,596	\$ 7,066,795
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	76,000	-	-
Charges For Services	15,134	21,224	27,621	27,621
Interfund Charges	2,712,823	2,908,366	3,208,025	3,226,852
Interest & Investments	203,200	241,000	271,000	305,000
Other Revenue	18,104	2,338	2,408	2,480
Total Operating Revenue	2,949,260	3,248,928	3,509,054	3,561,953
Capital Proceeds	77,655	45,397	45,397	45,397
TOTAL REVENUE	\$ 3,026,915	\$ 3,294,325	\$ 3,554,451	\$ 3,607,350
EXPENDITURES				
Labor	\$ 478,783	\$ 496,820	\$ 515,328	\$ 534,285
Non-Personnel Operating	944,168	1,145,144	1,277,924	1,279,666
Debt Service	-	-	-	-
Operating Equipment	14,172	-	-	-
Total Operating Expense	1,437,123	1,641,964	1,793,252	1,813,951
Major Capital	1,851,686	1,295,627	1,333,000	1,495,877
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 3,288,808	\$ 2,937,591	\$ 3,126,252	\$ 3,309,828
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	2,510,532	-	-	-
Net Transfers	\$ (2,510,532)	\$ -	\$ -	\$ -
TOTAL NEW SOURCES	3,026,915	3,294,325	3,554,451	3,607,350
TOTAL USES	5,799,340	2,937,591	3,126,252	3,309,828
NET SOURCE (USE) OF FUNDS	\$ (2,772,425)	\$ 356,734	\$ 428,199	\$ 297,522
ENDING FUNDS AVAILABLE	\$ 6,281,862	\$ 6,638,596	\$ 7,066,795	\$ 7,364,317

STORES FUND #403

DESCRIPTION:

The Stores Fund is used to account for the expenses of purchasing and maintaining an inventory of frequently used or essential materials and supplies, and the related charges for these materials and supplies.

This fund was also used to account for the City's Print Shop which is similarly operated on a cost-reimbursement basis. Beginning in 2006 print shop services will be provided by an outside vendor.



STORES FUND #403

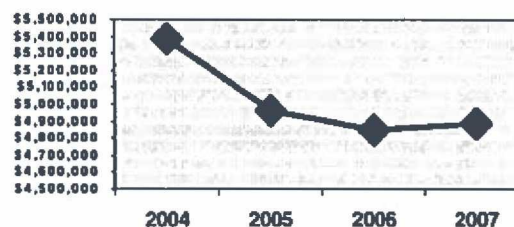
	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 266,775	\$ 272,397	\$ 247,619	\$ 241,353
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	132,137	145,550	1,000	1,000
Interfund Charges	75,978	76,000	85,000	88,000
Interest & Investments	4,786	6,000	7,000	8,000
Other Revenue	6,451	-	-	-
Total Operating Revenue	219,352	227,550	93,000	97,000
Capital Proceeds	-	5,200	2,000	2,000
TOTAL REVENUE	\$ 219,352	\$ 232,750	\$ 95,000	\$ 99,000
EXPENDITURES				
Labor	\$ 122,765	\$ 121,878	\$ 87,435	\$ 90,606
Non-Personnel Operating	90,965	135,649	13,831	14,269
Debt Service	-	-	-	-
Operating Equipment	-	-	-	-
Total Operating Expense	213,730	257,528	101,266	104,875
Major Capital	-	-	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 213,730	\$ 257,528	\$ 101,266	\$ 104,875
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	-	-	-	-
Net Transfers	\$ -	\$ -	\$ -	\$ -
TOTAL NEW SOURCES	219,352	232,750	95,000	99,000
TOTAL USES	213,730	257,528	101,266	104,875
NET SOURCE (USE) OF FUNDS	\$ 5,622	\$ (24,778)	\$ (6,266)	\$ (5,875)
ENDING FUNDS AVAILABLE	\$ 272,397	\$ 247,619	\$ 241,353	\$ 235,478

FUND SUMMARIES - INTERNAL FUNDS

SELF INSURANCE FUND #404**DESCRIPTION:**

The purpose of this fund is to account for the expenses associated with providing the City's self-funded worker's compensation and excess property and liability insurance coverage, commensurate with the related charges to the various departments of the City for these services.

The Self Insurance Fund is also used to accumulate reserves for losses. Reserves are accumulated for the payment of losses which fall below, or that are in excess of, the City's retention levels for worker's compensation, property, and liability, and medical claims.

Ending Funds Available**SELF INSURANCE FUND #404**

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 5,633,791	\$ 5,385,548	\$ 4,966,408	\$ 4,853,586
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	-	-	-	-
Interfund Charges	927,405	943,773	976,805	1,010,993
Interest & Investments	206,982	254,000	279,000	316,000
Other Revenue	130,794	16,000	5,000	25,000
Total Operating Revenue	1,265,181	1,213,773	1,260,805	1,351,993
Capital Proceeds	-	-	-	-
TOTAL REVENUE	\$ 1,265,181	\$ 1,213,773	\$ 1,260,805	\$ 1,351,993
EXPENDITURES				
Labor	\$ 139,675	\$ 139,614	\$ 170,547	\$ 175,965
Non-Personnel Operating	1,373,750	1,493,299	1,201,657	1,141,881
Debt Service	-	-	-	-
Operating Equipment	-	-	1,423	-
Total Operating Expense	1,513,425	1,632,913	1,373,627	1,317,846
Major Capital	-	-	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 1,513,425	\$ 1,632,913	\$ 1,373,627	\$ 1,317,846
Transfers-In From Other Funds	-	500,000	-	-
Transfers-Out To Other Funds	-	500,000	-	-
Net Transfers	\$ -	\$ -	\$ -	\$ -
TOTAL NEW SOURCES	1,265,181	1,713,773	1,260,805	1,351,993
TOTAL USES	1,513,425	2,132,913	1,373,627	1,317,846
NET SOURCE (USE) OF FUNDS	\$ (248,244)	\$ (419,140)	\$ (112,822)	\$ 34,147
ENDING FUNDS AVAILABLE	\$ 5,385,548	\$ 4,966,408	\$ 4,853,586	\$ 4,887,733

COMMUNICATIONS CENTER FUND #405

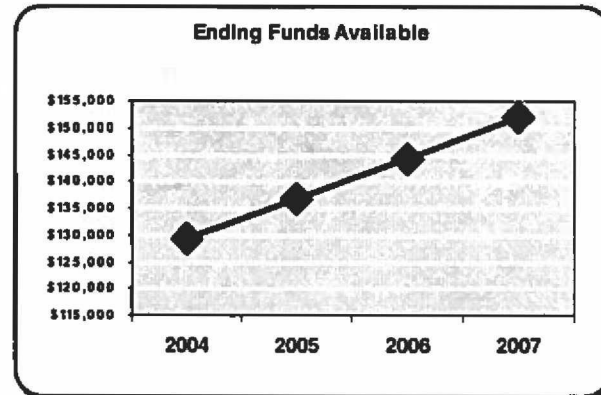
DESCRIPTION:

The Communications Center Fund is used to account for the expense associated with the operations of the Grand Junction Regional Emergency 911 Communications Center and the related charges for its operation to the City Police and Fire Departments, as well as various other local governments which use its services.

The Communications Center is a division of the Police Department and provides emergency dispatch services to all such providers in the local region. The Advisory Communications Center Board, representing the user agencies, provides input to the Police Chief regarding these operations.

In 1989, an intergovernmental agreement was signed by all the taxing entities in Mesa County having responsibility for the provisions of public safety services. This agreement allowed the board to set the collection amount for and oversee the expenditures

of the Emergency Telephone Services Surcharge in Mesa County, as provided for in CRS 29-11. These funds are accounted for in the Enhanced-911 Fund (101) and transferred to this fund for approved expenditures to the E-911 system.



COMMUNICATIONS CENTER FUND #405

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 99,296	\$ 129,270	\$ 136,885	\$ 144,385
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	207,166	1,607,500	7,500
Charges For Services	903,279	942,066	1,023,834	1,058,243
Interfund Charges	1,212,641	1,250,545	1,314,496	1,358,673
Interest & Investments	-	-	-	-
Other Revenue	-	-	-	-
Total Operating Revenue	2,115,920	2,399,778	3,945,830	2,424,416
Capital Proceeds	-	-	-	-
TOTAL REVENUE	\$ 2,115,920	\$ 2,399,778	\$ 3,945,830	\$ 2,424,416
EXPENDITURES				
Labor	\$ 1,846,610	\$ 1,918,952	\$ 2,058,367	\$ 2,129,543
Non-Personnel Operating	721,277	823,855	951,751	955,608
Debt Service	-	-	-	-
Operating Equipment	6,514	2,500	5,500	2,500
Total Operating Expense	2,574,401	2,745,307	3,015,618	3,087,651
Major Capital	947,241	906,582	2,003,000	350,000
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 3,521,642	\$ 3,651,889	\$ 5,018,618	\$ 3,437,651
Transfers-In From Other Funds	1,435,696	1,259,727	1,080,288	1,020,735
Transfers-Out To Other Funds	-	-	-	-
Net Transfers	\$ 1,435,696	\$ 1,259,727	\$ 1,080,288	\$ 1,020,735
TOTAL NEW SOURCES	3,551,616	3,559,504	5,026,118	3,445,151
TOTAL USES	3,521,642	3,651,889	5,018,618	3,437,651
NET SOURCE (USE) OF FUNDS	\$ 29,974	\$ 7,815	\$ 7,500	\$ 7,500
ENDING FUNDS AVAILABLE	\$ 129,270	\$ 136,885	\$ 144,385	\$ 151,885

FUND SUMMARIES - INTERNAL FUNDS



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SPECIAL TAXING DISTRICTS

- 
- *Downtown Development Authority (DDA) Operating Fund*
 - *Tax Increment Financing (TIF) Special Revenue Fund*
 - *TIF Capital Projects Fund*
 - *TIF Debt Service Fund*
 - *GJWWS District Fund*
 - *Ridges Metropolitan District Fund*

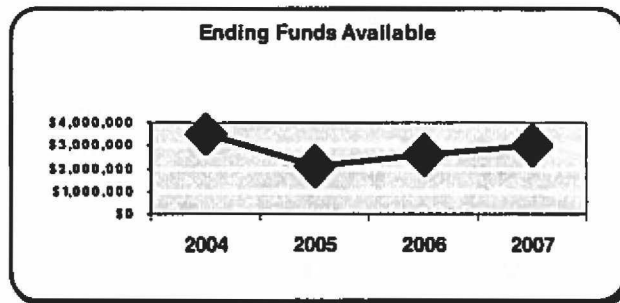
This section contains the individual funds used to account for the revenue and expense necessary to provide services to a specific segment of the community.

Within a Special District, taxes are assessed and/or user fees charged directly to those who receive the benefit or service.

TOTAL: SPECIAL TAXING DISTRICTS

DESCRIPTION:

This section contains the individual funds used to account for the revenue and expense necessary to provide services to a specific segment of the community. In general, taxes are assessed and/or user fees charged directly to those who receive the benefit or service.



TOTAL: SPECIAL TAXING DISTRICTS

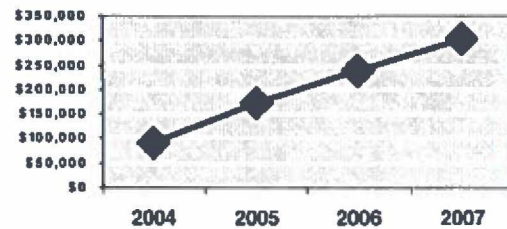
	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 4,032,651	\$ 3,519,277	\$ 2,126,163	\$ 2,570,653
REVENUE				
Taxes	\$ 1,408,174	\$ 1,521,450	\$ 1,509,500	\$ 1,564,500
Licenses & Permits	1,620	4,500	4,000	5,000
Intergovernmental	-	-	30,400	-
Charges For Services	132,739	31,000	32,000	33,000
Interfund Charges	-	-	-	-
Interest & Investments	131,857	118,000	81,600	68,000
Other Revenue	77,113	84,500	298,350	65,750
Total Operating Revenue	1,751,504	1,759,450	1,955,850	1,736,250
Capital Proceeds	2,000	7,000	3,000	3,000
TOTAL REVENUE	\$ 1,753,504	\$ 1,766,450	\$ 1,958,850	\$ 1,739,250
EXPENDITURES				
Labor	\$ 122,707	\$ 104,335	\$ 165,324	\$ 93,531
Non-Personnel Operating	149,706	120,024	320,192	138,299
Debt Service	1,102,723	1,139,205	1,176,845	1,204,993
Operating Equipment	4,313	18,000	10,000	12,000
Total Operating Expense	1,379,448	1,381,564	1,672,361	1,448,823
Major Capital	1,004,820	1,927,000	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 2,384,267	\$ 3,308,564	\$ 1,672,361	\$ 1,448,823
Transfers-In From Other Funds	893,248	963,238	1,001,463	1,034,138
Transfers-Out To Other Funds	775,858	814,238	843,463	864,138
Net Transfers	\$ 117,389	\$ 149,000	\$ 158,000	\$ 170,000
TOTAL NEW SOURCES	2,846,782	2,729,688	2,960,313	2,773,388
TOTAL USES	3,180,125	4,122,602	2,515,824	2,312,961
NET SOURCE (USE) OF FUNDS	\$ (513,375)	\$ (1,393,114)	\$ 444,490	\$ 460,428
ENDING FUNDS AVAILABLE	\$ 3,519,277	\$ 2,126,163	\$ 2,570,653	\$ 3,031,081

FUND SUMMARIES - SPECIAL TAXING DISTRICTS

DOWNTOWN DEVELOPMENT AUTHORITY OPERATING FUND #103**DESCRIPTION:**

This fund is used to account for the revenues and expenditures associated with the operations of the Downtown Development Authority (DDA).

The DDA was established through a special election in 1977 to promote the development and redevelopment of the downtown area. Primary sources of revenue include property tax from the 5.0 mill levy assessed against properties within the DDA's boundary, enterprise zone donations, federal and state grants.

Ending Funds Available**DOWNTOWN DEVELOPMENT AUTHORITY OPERATING FUND #103**

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 52,042	\$ 93,043	\$ 174,222	\$ 238,556
REVENUE				
Taxes	\$ 150,468	\$ 150,150	\$ 153,000	\$ 157,000
Licenses & Permits	1,620	4,500	4,000	5,000
Intergovernmental	-	-	-	-
Charges For Services	89,686	-	-	-
Interfund Charges	-	-	-	-
Interest & Investments	2,104	4,000	5,000	6,000
Other Revenue	<u>27,113</u>	<u>84,500</u>	<u>63,750</u>	<u>65,750</u>
Total Operating Revenue	270,992	243,150	225,750	233,750
Capital Proceeds	-	-	-	-
TOTAL REVENUE	\$ 270,992	\$ 243,150	\$ 225,750	\$ 233,750
EXPENDITURES				
Labor	\$ 122,707	\$ 91,347	\$ 90,324	\$ 93,531
Non-Personnel Operating	127,969	82,824	93,092	97,999
Debt Service	-	-	-	-
Operating Equipment	<u>4,313</u>	<u>18,000</u>	<u>10,000</u>	<u>12,000</u>
Total Operating Expense	254,987	191,971	193,416	203,530
Major Capital	-	-	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 254,987	\$ 191,971	\$ 193,416	\$ 203,530
Transfers-In From Other Funds	24,996	30,000	32,000	35,000
Transfers-Out To Other Funds	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Transfers	\$ 24,996	\$ 30,000	\$ 32,000	\$ 35,000
TOTAL NEW SOURCES	295,988	273,150	257,750	268,750
TOTAL USES	<u>254,987</u>	<u>191,971</u>	<u>193,416</u>	<u>203,530</u>
NET SOURCE (USE) OF FUNDS	\$ 41,001	\$ 81,179	\$ 64,334	\$ 65,220
ENDING FUNDS AVAILABLE	\$ 93,043	\$ 174,222	\$ 238,556	\$ 303,776

DOWNTOWN TIF SPECIAL REVENUE FUND #109

DESCRIPTION:

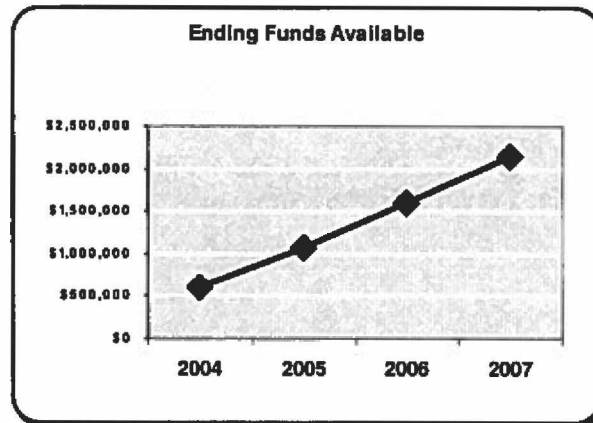
The purpose of this fund is to account for property and sales tax revenue generated within the Downtown Tax Increment Financing District.

Property tax is assessed on the incremental increase in total assessed value of property within the TIF District resulting from redevelopment efforts. Incremental (above the TIF area's original base) sales tax collected by the City and transferred into this fund. These revenues have been pledged to reduce debt incurred for downtown improvements.

Funds sufficient to pay the annual debt service on the outstanding Tax Increment Financing Bonds are transferred to the TIF Debt Service Fund. Investment income is transferred to the DDA Operating Fund #103.

Two outstanding bond issues (Series 1996 and 1999) were effectively decreased in 2003 prior to the call dates in May, 2004. This

was done in conjunction with the issuance of \$2,995,000 in additional TIF debt. The increased transfer-out in 2003 represents the defeasance while the transfer increases in 2004 and 2005 reflect the debt service requirements on the 2003 bond issue. Bond proceeds were recorded in the TIF Capital Fund #203.



DOWNTOWN TIF SPECIAL REVENUE FUND #109

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 229,646	\$ 602,158	\$ 1,077,920	\$ 1,595,958
REVENUE				
Taxes	\$ 1,017,201	\$ 1,138,500	\$ 1,200,500	\$ 1,245,500
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	-	-	-	-
Interfund Charges	-	-	-	-
Interest & Investments	31,114	30,000	32,000	35,000
Other Revenue	-	-	-	-
Total Operating Revenue	1,048,315	1,168,500	1,232,500	1,280,500
Capital Proceeds	-	-	-	-
TOTAL REVENUE	\$ 1,048,315	\$ 1,168,500	\$ 1,232,500	\$ 1,280,500
EXPENDITURES				
Labor	\$ -	\$ -	\$ -	\$ -
Non-Personnel Operating	17,334	27,500	29,000	32,000
Debt Service	-	-	-	-
Operating Equipment	-	-	-	-
Total Operating Expense	17,334	27,500	29,000	32,000
Major Capital	-	-	-	-
Other Uses	-	-	-	-
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 17,334	\$ 27,500	\$ 29,000	\$ 32,000
Transfers-In From Other Funds	117,389	149,000	158,000	170,000
Transfers-Out To Other Funds	775,858	814,238	843,463	884,138
Net Transfers	\$ (658,469)	\$ (665,238)	\$ (685,463)	\$ (694,138)
TOTAL NEW SOURCES	1,165,704	1,317,500	1,390,500	1,450,500
TOTAL USES	793,192	841,738	872,463	898,138
NET SOURCE (USE) OF FUNDS	\$ 372,511	\$ 475,762	\$ 518,038	\$ 554,363
ENDING FUNDS AVAILABLE	\$ 602,158	\$ 1,077,920	\$ 1,595,958	\$ 2,150,321

DOWNTOWN BUSINESS IMPROVEMENT DISTRICT #111**DESCRIPTION:**

A new business improvement district was formed in 2005 for the purpose of promoting the downtown business park. To facilitate the creation the Grand Junction City Council will act as the board of directors for the district until a new board can be appointed. Consequently, the City has appropriated the district's budget for the year 2006. Once the new Board of Director's is in place the City will no longer need to appropriate the district's budget as it will not be an agency of the City. The primary revenue source for the B.I.D. will be special assessments against the individual property owners whom elected to form the district.

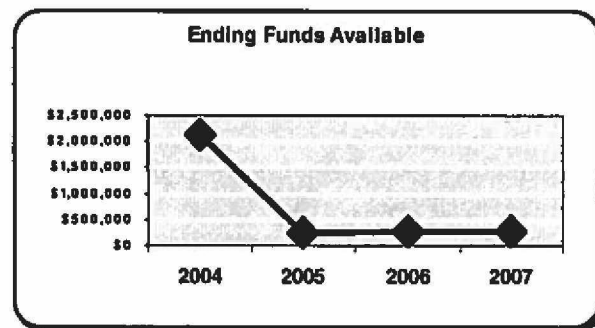
DOWNTOWN BUSINESS IMPROVEMENT DISTRICT #111

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ -	\$ -	\$ -	\$ -
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	30,400	-
Charges For Services	-	-	-	-
Interfund Charges	-	-	-	-
Interest & Investments	-	-	-	-
Other Revenue	-	-	234,600	-
Total Operating Revenue	-	-	265,000	-
Capital Proceeds	-	-	-	-
TOTAL REVENUE	\$ -	\$ -	\$ 265,000	\$ -
EXPENDITURES				
Labor	\$ -	\$ -	\$ 75,000	\$ -
Non-Personnel Operating	-	-	190,000	-
Debt Service	-	-	-	-
Operating Equipment	-	-	-	-
Total Operating Expense	-	-	265,000	-
Major Capital	-	-	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ -	\$ -	\$ 265,000	\$ -
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	-	-	-	-
Net Transfers	\$ -	\$ -	\$ -	\$ -
TOTAL NEW SOURCES	-	-	265,000	-
TOTAL USES	-	-	265,000	-
NET SOURCE (USE) OF FUNDS	\$ -	\$ -	\$ -	\$ -
ENDING FUNDS AVAILABLE	\$ -	\$ -	\$ -	\$ -

DOWNTOWN TIF CAPITAL IMPROVEMENT FUND #203

DESCRIPTION:

This fund is used to account for the capital improvement projects within the boundaries of the Downtown Tax Increment Financing District financed with proceeds from the Tax Increment Financing (TIF) Bonds.



DOWNTOWN TIF CAPITAL IMPROVEMENT FUND #203

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 3,004,576	\$ 2,136,641	\$ 254,653	\$ 279,653
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	12,970	-	-	-
Interfund Charges	-	-	-	-
Interest & Investments	73,915	58,000	25,000	10,000
Other Revenue	50,000	-	-	-
Total Operating Revenue	136,885	58,000	25,000	10,000
Capital Proceeds	-	-	-	-
TOTAL REVENUE	\$ 136,885	\$ 58,000	\$ 25,000	\$ 10,000
EXPENDITURES				
Labor	\$ -	\$ 12,988	\$ -	\$ -
Non-Personnel Operating	-	-	-	-
Debt Service	-	-	-	-
Operating Equipment	-	-	-	-
Total Operating Expense	-	12,988	-	-
Major Capital	1,004,820	1,927,000	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 1,004,820	\$ 1,939,988	\$ -	\$ -
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	-	-	-	-
Net Transfers	\$ -	\$ -	\$ -	\$ -
TOTAL NEW SOURCES	136,885	58,000	25,000	10,000
TOTAL USES	1,004,820	1,939,988	-	-
NET SOURCE (USE) OF FUNDS	\$ (867,935)	\$ (1,881,988)	\$ 25,000	\$ 10,000
ENDING FUNDS AVAILABLE	\$ 2,136,641	\$ 254,653	\$ 279,653	\$ 289,653

FUND SUMMARIES - SPECIAL TAXING DISTRICTS

D.D.A. DEBT SERVICE FUND #611**DESCRIPTION:**

The Downtown Tax Increment Financing (TIF) Debt Service Fund is used to account for principal and interest payments on the TIF bonds.

Both of these series were effectively decreased in 2003 in conjunction with the issuance of the 2003 series bonds. The 2003 bonds consist of four bonds maturing in 2004 thru 2007.

Resources used for the annual debt service on these capital improvement bonds are received as a transfer-in from the TIF special revenue fund which are derived from incremental property and sales taxes generated within the Downtown Tax Increment Financing District.

In 1996 the City, in accordance with the Plan of Development, issued a third series of TIF Bonds for \$1.3 million. Subordinate debt in the amount of \$2,000,000 was issued in 1999, this issue consists of five jumbo bonds maturing annually through the year 2006.

D.D.A. DEBT SERVICE FUND #611

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ -	\$ -	\$ -	\$ -
REVENUE				
Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	-	-	-	-
Interfund Charges	-	-	-	-
Interest & Investments	-	-	-	-
Other Revenue	-	-	-	-
Total Operating Revenue	-	-	-	-
Capital Proceeds	-	-	-	-
TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -
EXPENDITURES				
Labor	\$ -	\$ -	\$ -	\$ -
Non-Personnel Operating	-	2,000	2,000	2,000
Debt Service	750,863	782,238	809,463	827,138
Operating Equipment	-	-	-	-
Total Operating Expense	750,863	784,238	811,463	829,138
Major Capital	-	-	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 750,863	\$ 784,238	\$ 811,463	\$ 829,138
Transfers-In From Other Funds	750,863	784,238	811,463	829,138
Transfers-Out To Other Funds	-	-	-	-
Net Transfers	\$ 750,863	\$ 784,238	\$ 811,463	\$ 829,138
TOTAL NEW SOURCES	750,863	784,238	811,463	829,138
TOTAL USES	750,863	784,238	811,463	829,138
NET SOURCE (USE) OF FUNDS	\$ -	\$ -	\$ -	\$ -
ENDING FUNDS AVAILABLE	\$ -	\$ -	\$ -	\$ -

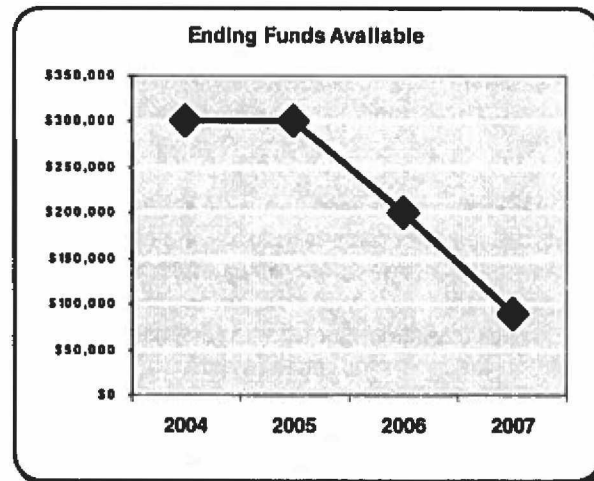
G.J.W.W.S.D. DEBT SERVICE FUND #612

DESCRIPTION:

This fund is used to account for the property tax and standby fees assessed property owners in the Grand Junction West, Water and Sanitation District. These revenues are used to accumulate resources to pay debt principal and interest payments on the special district's bonds maturing through the year 2007.

As part of the 1993 annexation agreement, the GJWWS District was effectively abolished except for the payment of its outstanding debts. The City pledged its sales tax as additional credit in lieu of many individual guarantors.

The annexation agreement does not subject the City of Grand Junction, or its taxpayers, to any additional costs necessary to pay the special district's current debt. Upon retirement of its current obligations, the GJWWS District will be totally dissolved.



G.J.W.W.S.D. DEBT SERVICE FUND #612

	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 295,188	\$ 300,243	\$ 300,966	\$ 200,474
REVENUE				
Taxes	\$ 91,926	\$ 90,000	\$ -	\$ -
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	30,083	31,000	32,000	33,000
Interfund Charges	-	-	-	-
Interest & Investments	10,285	12,000	10,000	8,000
Other Revenue	-	-	-	-
Total Operating Revenue	132,293	133,000	42,000	41,000
Capital Proceeds	2,000	7,000	3,000	3,000
TOTAL REVENUE	\$ 134,293	\$ 140,000	\$ 45,000	\$ 44,000
EXPENDITURES				
Labor	\$ -	\$ -	\$ -	\$ -
Non-Personnel Operating	1,568	4,000	2,000	2,000
Debt Service	127,670	135,277	143,492	152,365
Operating Equipment	-	-	-	-
Total Operating Expense	129,238	139,277	145,492	154,365
Major Capital	-	-	-	-
Other Uses				
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 129,238	\$ 139,277	\$ 145,492	\$ 154,365
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	-	-	-	-
Net Transfers	\$ -	\$ -	\$ -	\$ -
TOTAL NEW SOURCES	134,293	140,000	45,000	44,000
TOTAL USES	129,238	139,277	145,492	154,365
NET SOURCE (USE) OF FUNDS	\$ 5,055	\$ 723	\$ (100,492)	\$ (110,365)
ENDING FUNDS AVAILABLE	\$ 300,243	\$ 300,966	\$ 200,474	\$ 90,109

FUND SUMMARIES - SPECIAL TAXING DISTRICTS

RIDGES METRO DISTRICT DEBT SERVICE FUND #613

DESCRIPTION:

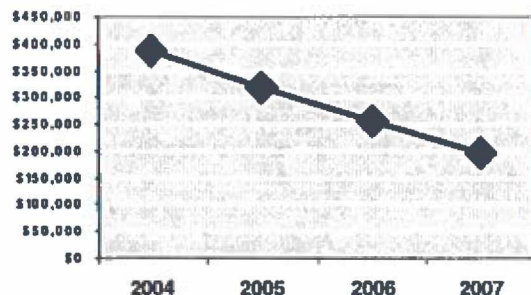
The fund is used to account for the property tax revenue from property owners in the Ridges Metropolitan District. These revenues are used to accumulate resources to pay debt principal and interest payments on the special district's bonds maturing through the year 2013.

As part of a 1992 annexation agreement, the Ridges Metro District was able to refinance its existing debt using the City's sales tax credit enhancement, effectively lowering the districts annual debt service payments and the associated mill levy. In return, the City was able to annex this rather large residential development which was in need of the urban services provided by the City.

The annexation agreement does not subject the City of Grand Junction, or its taxpayers, to any additional costs to pay the special dis-

trict's current debt. Upon retirement of its current obligations, the Ridges Metropolitan District will be totally dissolved.

Ending Funds Available



RIDGES METRO DISTRICT DEBT SERVICE FUND #613

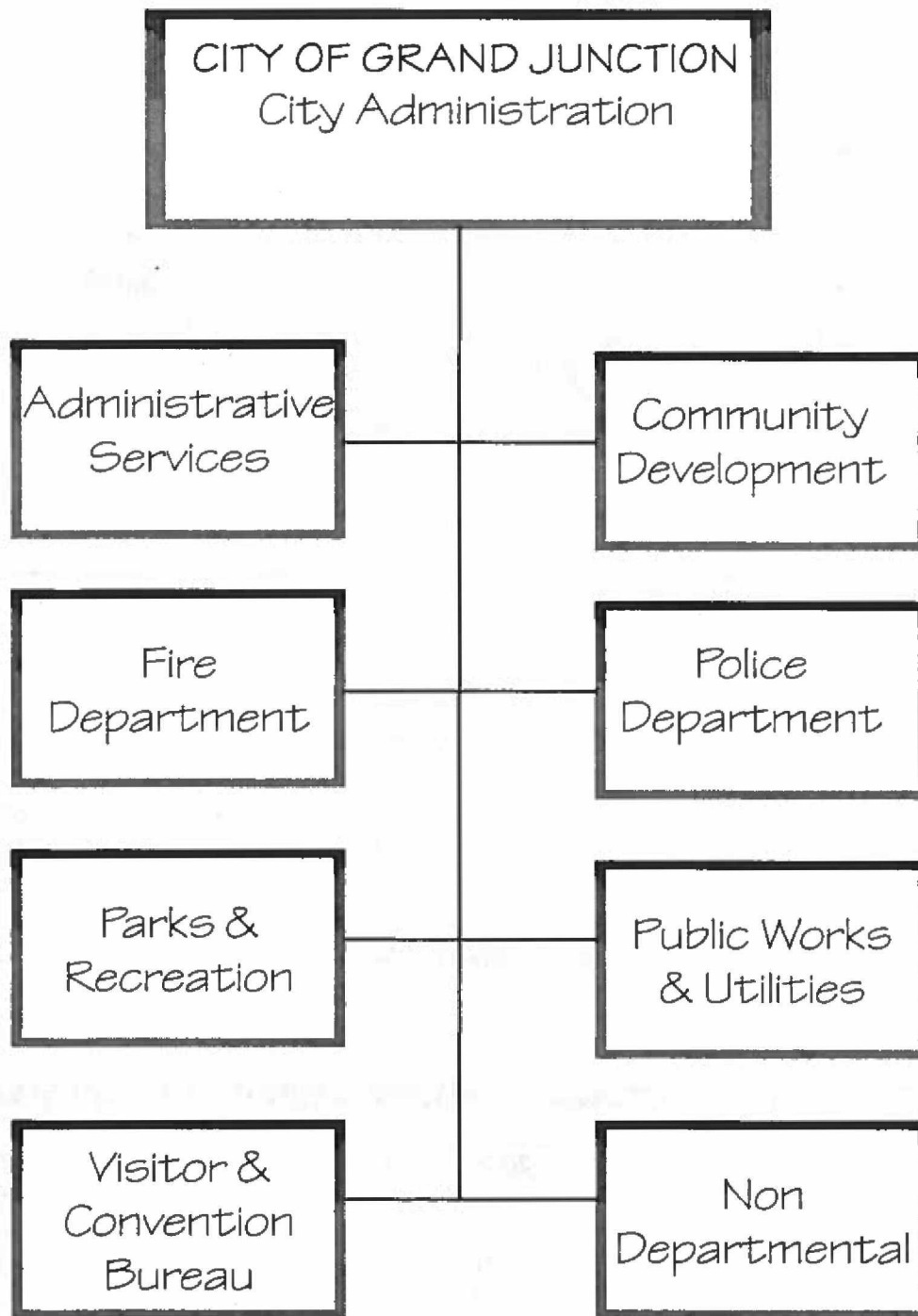
	2004 ACTUAL	2005 REVISED	2006 BUDGET	2007 BUDGET
Beginning Funds Available	\$ 451,199	\$ 387,191	\$ 318,401	\$ 256,011
REVENUE				
Taxes	\$ 148,579	\$ 142,800	\$ 156,000	\$ 162,000
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges For Services	-	-	-	-
Interfund Charges	-	-	-	-
Interest & Investments	14,438	14,000	9,600	9,000
Other Revenue	-	-	-	-
Total Operating Revenue	<u>163,018</u>	<u>156,800</u>	<u>165,600</u>	<u>171,000</u>
Capital Proceeds	-	-	-	-
TOTAL REVENUE	\$ 163,018	\$ 156,800	\$ 165,600	\$ 171,000
EXPENDITURES				
Labor	\$ -	\$ -	\$ -	\$ -
Non-Personnel Operating	2,835	3,900	4,100	4,300
Debt Service	224,190	221,690	223,890	225,490
Operating Equipment	-	-	-	-
Total Operating Expense	<u>227,025</u>	<u>225,590</u>	<u>227,990</u>	<u>229,790</u>
Major Capital	-	-	-	-
Other Uses	-	-	-	-
-Contingency	-	-	-	-
-Estimated Budget Savings	-	-	-	-
TOTAL EXPENDITURES	\$ 227,025	\$ 225,590	\$ 227,990	\$ 229,790
Transfers-In From Other Funds	-	-	-	-
Transfers-Out To Other Funds	-	-	-	-
Net Transfers	\$ -	\$ -	\$ -	\$ -
TOTAL NEW SOURCES	163,018	156,800	165,600	171,000
TOTAL USES	<u>227,025</u>	<u>225,590</u>	<u>227,990</u>	<u>229,790</u>
NET SOURCE (USE) OF FUNDS	\$ (64,008)	\$ (68,790)	\$ (62,390)	\$ (58,790)
ENDING FUNDS AVAILABLE	\$ 387,191	\$ 318,401	\$ 256,011	\$ 197,221

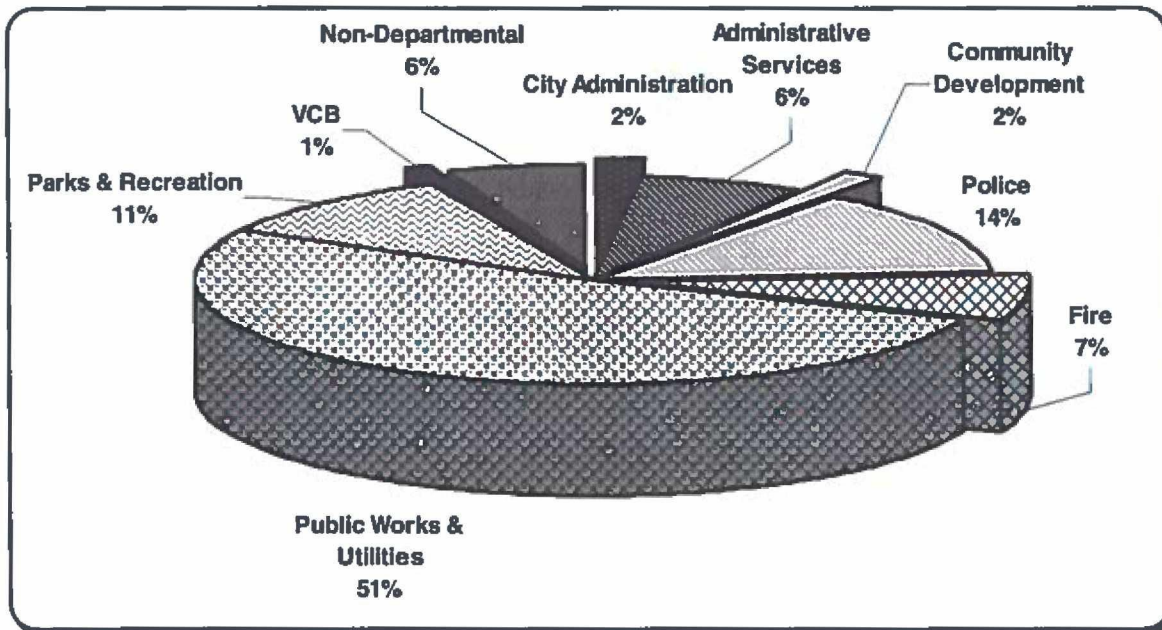
DEPARTMENT SUMMARIES



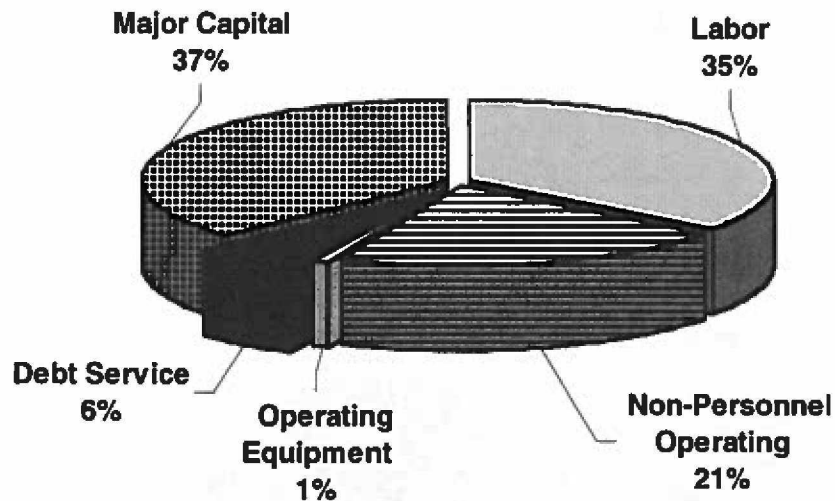
- *City Administration*
- *Administrative Services*
- *Community Development*
- *Police Department*
- *Fire Department*
- *Public Works & Utilities*
- *Parks & Recreation*
- *Visitor & Convention Bureau*
- *Non-Departmental*

The following section is offered to assist in the understanding of the scope and magnitude of each of the City's departments. This section includes an overview of operating expenditures by department, division, and category, along with historical personnel information. Included in narrative form is an overview of the functions of each department, and discussion regarding the department's major accomplishments, significant budget issues, and future outlook. This section includes goals and objectives for the coming two years for each of the department's divisions.





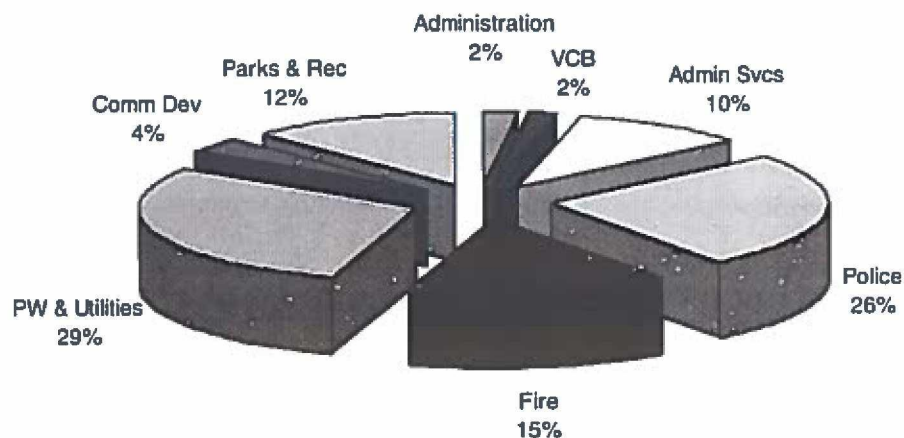
Budget By Department		2005	2006	2007
City Administration	\$	2,673,244	\$ 2,931,057	\$ 2,426,729
Administrative Services		8,450,362	8,680,307	8,567,540
Community Development		2,187,624	2,501,415	2,486,779
Police		16,330,757	18,779,039	18,776,387
Fire		9,192,034	9,988,505	9,690,950
Public Works & Utilities		67,418,106	75,951,573	61,469,433
Parks & Recreation		12,300,379	14,768,294	14,804,044
Visitor & Convention Bureau		1,404,518	1,641,236	1,687,761
Total: City Departments		119,957,024	135,241,426	119,909,623
Non-Departmental		8,354,951	6,774,514	6,713,068
TOTAL \$		\$ 128,311,975	\$ 142,015,940	\$ 126,622,691
% Change		2005 - 2006	2006 - 2007	Average
City Administration		9.6%	-17.2%	-3.8%
Administrative Services		2.7%	-1.3%	0.7%
Community Development		14.3%	-0.6%	6.9%
Police		15.0%	0.0%	7.5%
Fire		8.7%	-3.0%	2.8%
Public Works & Utilities		12.7%	-19.1%	-3.2%
Parks & Recreation		20.1%	0.2%	10.2%
Visitor & Convention Bureau		16.9%	2.8%	9.8%
Total: City Departments		12.7%	-11.3%	0.7%
Non-Departmental		-18.9%	-0.9%	-9.9%
TOTAL		10.7%	-10.8%	-0.1%



Budget By Major Category	2005	2006	2007
Labor	\$ 43,785,395	\$ 47,254,775	\$ 49,423,084
Non-Personnel Operating	27,972,089	28,315,744	28,161,542
Debt Service	7,055,799	7,317,678	7,575,907
Operating Equipment	804,781	1,219,396	694,367
Subtotal Operating	\$ 79,618,064	\$ 84,107,593	\$ 85,854,900
Major Capital	49,480,344	57,896,347	41,212,791
Contingency/Budget Savings	(786,433)	12,000	(445,000)
TOTAL	\$ 128,311,975	\$ 142,015,940	\$ 126,622,691

% Change	2005 - 2006	2006 - 2007	Average
Labor	7.9%	4.6%	6.3%
Non-Personnel Operating	1.2%	-0.5%	0.3%
Debt Service	3.7%	3.5%	3.6%
Operating Equipment	51.5%	-43.1%	4.2%
Subtotal Operating	5.6%	2.1%	3.9%
Major Capital	17.0%	-28.8%	-5.9%
Contingency/Budget Savings	N/A	N/A	N/A
TOTAL	10.7%	-10.8%	-0.1%

PERSONNEL SUMMARY



PERSONNEL HISTORY

Department	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Administration	4	4	4	4	5	6	6	6	6	7	7	7	8	8	8	8	8	9	11	11	12	12
VCB	0	0	0	0	2	3	4	5	5	5	6	6	6	6	7	7	8	8	9	9	9	9
Admin Svcs	40	41	39	41	41	40	40	41	42	42	43	45	45	46	50	52	52	53	53	59	61	61
Police	83	89	95	94	97	99	107	108	110	118	124	128	132	130	137	140	142	145	147	147	155	160
Fire	57	60	60	60	60	62	65	65	66	66	66	66	70	70	69	75	75	90	90	90	91	91
PW & Utilities	117	119	122	121	121	127	132	135	141	144	149	148	151	154	166	170	172	172	176	171	173	173
Comm Dev	7	6	5	5	6	8	9	11	13	15	17	17	17	19	21	22	22	22	22	20	22	24
Parks & Rec	37	38	38	38	38	39	40	40	41	43	47	52	56	57	63	65	65	70	72	72	73	73
TOTALS	345	357	363	363	370	384	403	411	424	440	459	469	485	490	521	539	544	569	580	579	596	603

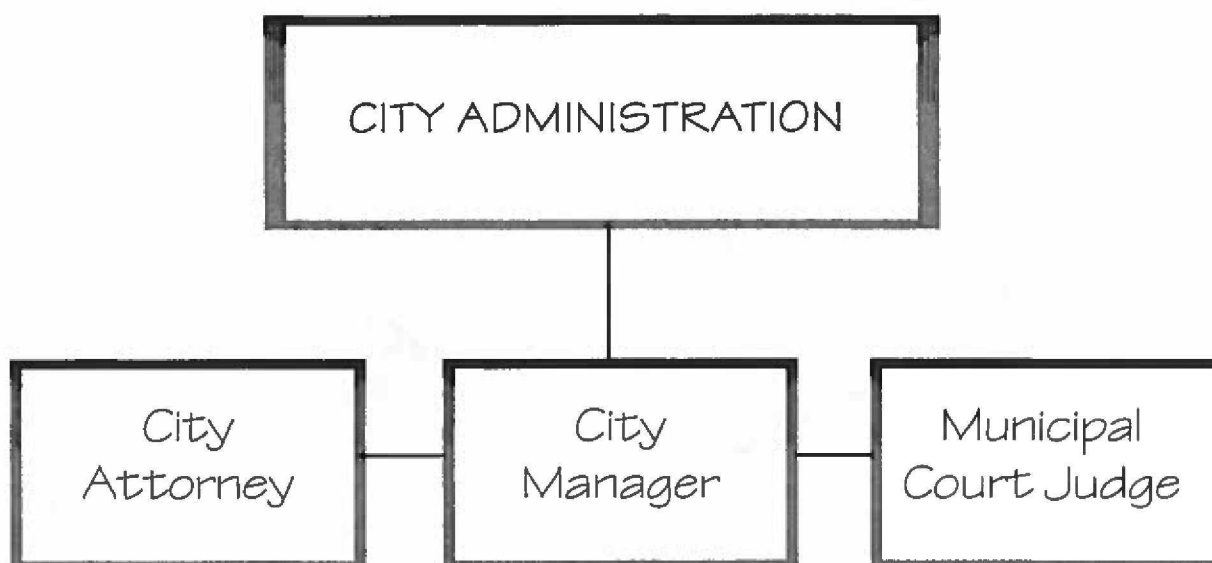


6 GIS positions were moved from Public Works & Community Development to Administrative Services mid-year, in 2005.

CITY ADMINISTRATION



- *City Council*
- *City Manager*
- *City Attorney*



SIGNIFICANT BUDGET ISSUES

How do we balance growth in Grand Junction with the ability to continue to provide high quality services to our customers?

How do we balance needs in the Capital Improvement Project plan with needs for additional personnel in City departments?

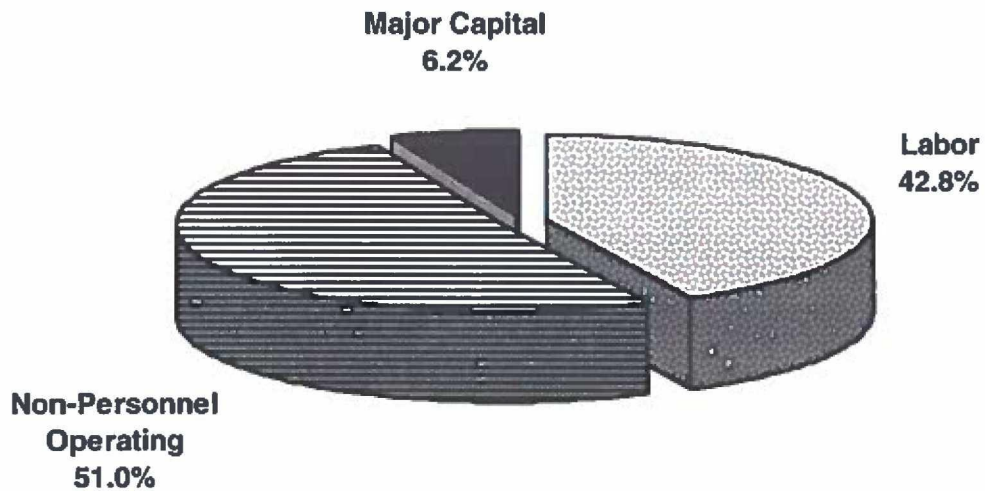
The City Attorney's proposed budget contains a request for a new Staff Attorney position to assist the Community Development Department with an increased workload.

The PDR Committee (Buffer Zone) is requesting increased funding from each entity in the Valley.

The City's contribution to Grand Valley Transit is proposed to increase by approximately \$300,000 over the next two years.

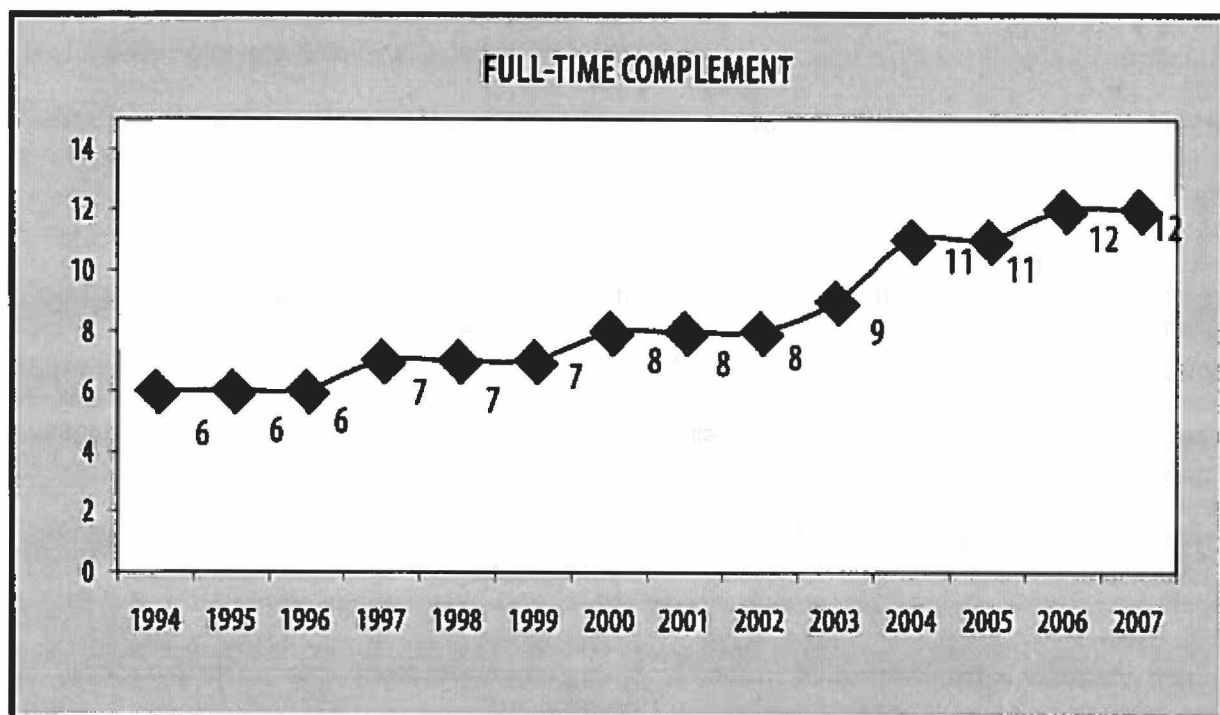
The proposed budget contains funds for a telephone citizen survey in 2006 and a mailed citizen survey in 2007. This continues the use of surveys which have been conducted in the past few years and will enable a 2007 update of the Strategic Plan.

Diverse demands in all areas of economic development will continue to require flexibility and responsiveness throughout the budget cycle.



Budget By Major Category	2005	2006	2007
Labor	\$ 1,034,726	\$ 1,182,405	\$ 1,220,358
Non-Personnel Operating	1,138,518	1,748,652	1,206,371
Debt Service	0	0	0
Operating Equipment	0	0	0
Subtotal Operating	\$ 2,173,244	\$ 2,931,057	\$ 2,426,729
Major Capital	500,000	0	0
TOTAL \$	2,673,244	\$ 2,931,057	\$ 2,426,729

% Change	2005 - 2006	2006 - 2007	Average
Labor	14.3%	3.2%	8.7%
Non-Personnel Operating	53.6%	-31.0%	11.3%
Debt Service	N/A	N/A	N/A
Operating Equipment	N/A	N/A	N/A
Subtotal Operating	34.9%	-17.2%	8.8%
Major Capital	-100.0%	N/A	N/A
TOTAL	9.6%	-17.2%	-3.8%



Employees by Division	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
City Manager	3	3	3	3	3	3	3	3	3	4	5	5	5	5
City Attorney	3	3	3	3	3	3	4	4	4	4	5	5	6	6
Public Information	0	0	0	1	1	1	1	1	1	1	1	1	1	1
Total	6	6	6	7	7	7	8	8	8	9	11	11	12	12

CITY ADMINISTRATION: Budget By Fund / Organization Code

Fund #	Org. #	Organization Description	2005 Adjusted	2005 Changes	2005 Revised	2006 Budget	2007 Budget
100	111	City Council	\$582,126	\$50,930	\$633,056	\$1,234,894	\$780,245
100	121	City Manager	\$731,639	\$13,671	\$745,311	\$842,630	\$780,126
100	122	Public Communications	\$179,523	\$-40,931	\$138,592	\$150,905	\$181,105
100	131	City Attorney	\$545,264	\$-1,923	\$543,341	\$658,608	\$679,610
		Subtotal: General Fund	\$2,038,552	\$21,747	\$2,060,300	\$2,886,837	\$2,381,086
108	121	City Manager	\$37,944	\$0	\$37,944	\$44,220	\$45,643
		Subtotal: Economic Develop-	\$37,944	\$0	\$37,944	\$44,220	\$45,643
308	111	City Council	\$75,000	\$0	\$75,000	\$0	\$0
		Subtotal: Parking Fund	\$75,000	\$0	\$75,000	\$0	\$0
2011	121	City Manager	\$500,000	\$0	\$500,000	\$0	\$0
		Subtotal: Sales Tax CIP Fund	\$500,000	\$0	\$500,000	\$0	\$0
		TOTAL: CITY ADMINISTRATION	\$2,651,497	\$21,747	\$2,673,244	\$2,931,057	\$2,426,729

City Administration

City Administration provides policy direction and organizational leadership for the City.

The seven-member **City Council** is elected on a nonpartisan basis to four-year overlapping terms. Five members are elected at large, but must reside in a district, and two members are elected at large, without a district requirement. The Mayor and Mayor Pro Tem are selected from among the Council for one-year terms.

The Council serves as the community's legislative body and is responsible for enacting City Ordinances, appropriating funds to conduct City business, and providing policy direction to City Staff. The Council appoints the City Manager, City Attorney, and Municipal Court Judge.

The **City Manager** provides administrative leadership for the organization, directs and coordinates all City services, presents information and recommendations to the Council and implements policies and goals set by the City Council.

The **City Attorney** provides legal services to the City Council and to the various City operating departments and represents the City in legal actions. The City Attorney serves in an advisory capacity by interpreting federal, state, and local laws as they pertain to the conduct of City business.

The **Assistant City Manager** serves as the City Manager's chief assistant in coordinating the operations of City departments, supporting the City Council, analyzing policy, preparing long-range strategy, and maintaining relations with other governmental units, employees and citizens.

The **Assistant City Attorney** is the legal counsel for the Liquor Licensing Authority and the Planning Commission and advises City departments on various legal issues.

The **Assistant to the City Manager** serves as the City specialist on issues regarding economic development, affordable housing, and neighborhood programs.

The **Staff Attorney** is the prosecuting attorney for municipal prosecutions and the Liquor Licensing Authority, advises and administers the Teen Court, and provides legal research assistance to the City Attorney.

The **Communications & Community Relations Coordinator** assists the Council, City management and departments on communications with the City's many external and internal customers. The Public Communications Coordinator manages the City's overall communications activities, disseminates information to the media and publishes the City's newsletter.

The **Paralegal** conducts legal research assistance in support of the work of the City Attorney's Office.

The **Management Intern** is responsible for a wide range of special projects relative to all City functions including the City Youth Council.

FUTURE OUTLOOK

Construction of a 400+ space parking garage in partnership with the Downtown Development Authority is planned to begin in 2006.

Work will continue on implementing the strategic plan objectives as staff has incorporated them into the 2006/2007 budget.

Construction of the Riverside Parkway will continue through 2008.

The 7th Street Project will continue to shape the look and transportation ease of the 7th Street and Main Street area.

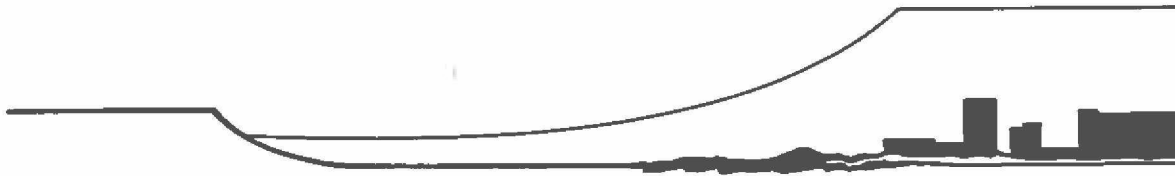
The City will continue to assess how to fund several facilities projects that were identified as high priority in the Facilities Study.

Progress will continue on the 5-year 29 Road and I-70B interchange project with the assistance of Mesa County. This project is part of the 29 Road Corridor Improvement Project that will eventually link 29 Road to I-70.

City staff will continue to assess the Development Review process to determine how it can be streamlined and more customer focused.

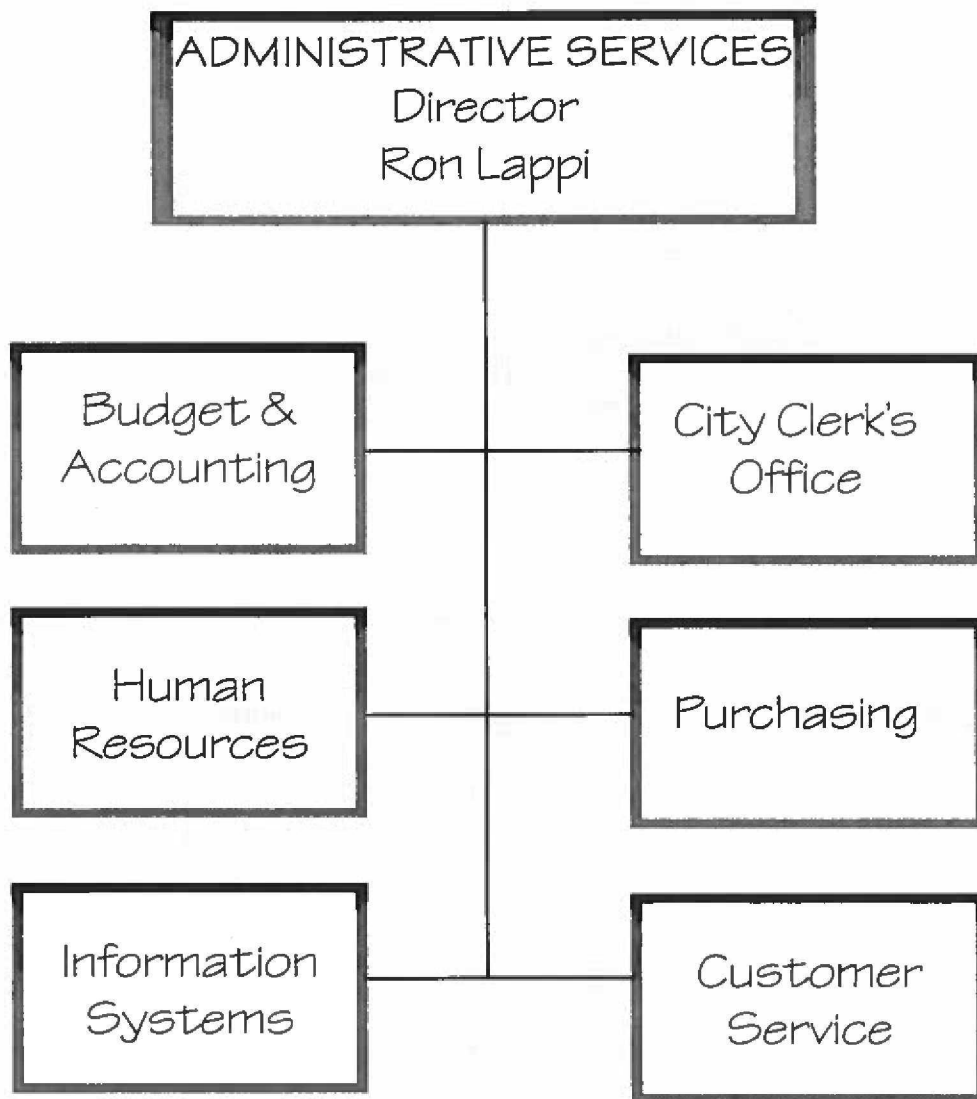
The City Manager's office will coordinate the City's Economic Development efforts with other Economic Development organizations in the Valley.

ADMINISTRATIVE SERVICES



- Administration
- Budget & Accounting
- City Clerk's Office
- Customer Service
- Information Systems
- Human Resources
- Purchasing

The mission of the Administrative Services Department is to provide quality administrative support and services to the public and the departments and employees of the City in an efficient, effective, and accommodating manner to the end that all direct service providers have the management information and support they need to deliver their services in the most appropriate manner. These support services include financial and personnel resource management, as well as technical support in accounting, procurement, systems automation and information retrieval.



SIGNIFICANT BUDGET ISSUES

Increased clerical staff support in Risk Management and Human Resources to work with professional staff work load growth.

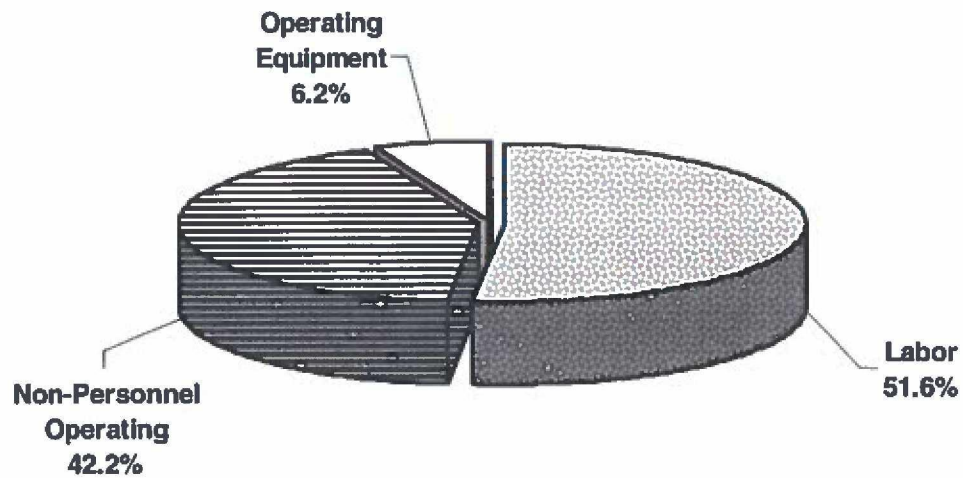
Closing of the central Copy Shop 1/1/06, includes contracting some services, and the placement of advanced, convenient copiers.

Funding a new Tax Enforcement Officer for field work on retail businesses and follow-up on all delinquencies.

Automated code projects for City Clerk ordinances, Community Development, and Public Works codes and manuals.

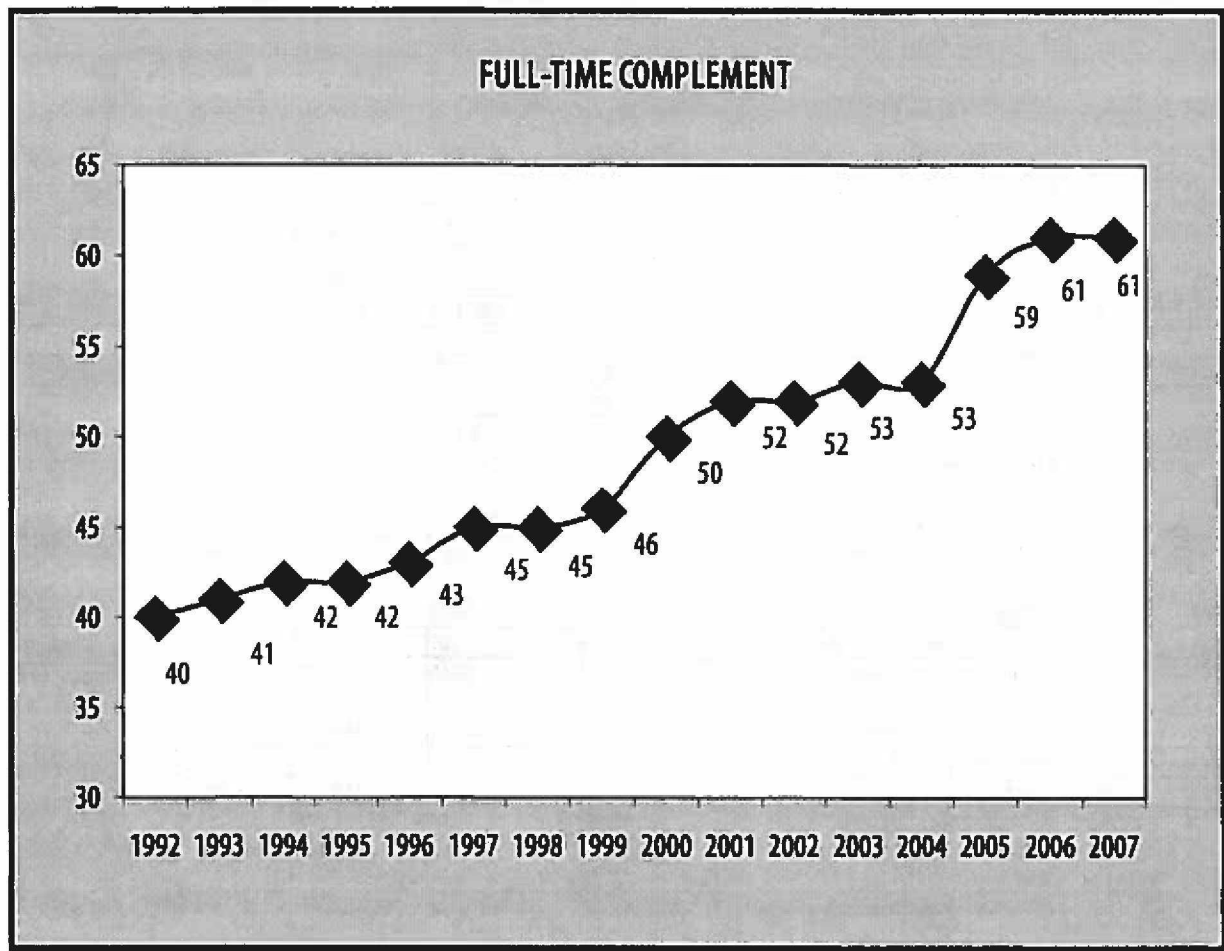
Additional debt issuance to complete the Riverside Parkway.

Added staff to handle the projected doubling of traffic enforcement efforts.



Budget By Major Category	2005	2006	2007
Labor	\$ 4,185,084	\$ 4,446,268	\$ 4,624,472
Non-Personnel Operating	3,829,728	3,498,768	3,519,599
Debt Service	0	0	0
Operating Equipment	431,550	735,271	423,469
Subtotal Operating	\$ 8,446,362	\$ 8,680,307	\$ 8,567,540
Major Capital	4,000	0	0
TOTAL \$	8,450,362	\$ 8,680,307	\$ 8,567,540

% Change	2005 - 2006	2006 - 2007	Average
Labor	6.2%	4.0%	5.1%
Non-Personnel Operating	-8.6%	0.6%	-4.0%
Debt Service	N/A	N/A	N/A
Operating Equipment	70.4%	-42.4%	14.0%
Subtotal Operating	2.8%	-1.3%	0.7%
Major Capital	-100.0%	N/A	N/A
TOTAL	2.7%	-1.3%	0.7%



Employees by Division	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Administration	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
Budget & Accounting	8	8	8	8	6	6	6	6	6	6	6	6	6	6	6	6
Customer Service	7	7	7	7	9	9	9	10	10	10	10	10	10	10	11	11
Human Resources	6	7	7	7	7	7	7	7	8	9	9	9	9	9	10	10
Information Systems	8	8	8	8	9	11	11	11	14	15	15	15	15	21	21	21
Purchasing	6	6	6	6	6	6	6	6	6	6	6	7	7	7	7	7
City Clerk	2	2	3	3	3	3	3	3	3	3	3	3	3	3	3	3
Total	40	41	42	42	43	45	45	46	50	52	52	53	53	59	61	61

DEPARTMENT SUMMARIES - ADMINISTRATIVE SERVICES

ADMINISTRATIVE SERVICES: Budget By Fund / Organization Code

Fund #	Org. #	Organization Description	2005 Adjusted	2005 Changes	2005 Revised	2006 Budget	2007 Budget
100	201	Office of the Director-Admin. Svcs	\$304,000	\$-1,576	\$302,424	\$316,566	\$325,153
100	210	Accounting Division	\$655,400	\$5,069	\$660,469	\$686,417	\$697,758
100	220	Customer Service	\$228,376	\$6,443	\$234,818	\$307,337	\$311,622
100	222	Municipal Court	\$216,705	\$-6,835	\$209,870	\$249,512	\$252,210
100	224	Teen Court	\$12,200	\$3,100	\$15,300	\$12,000	\$12,000
100	231	City Clerk General Operations	\$380,736	\$33,135	\$413,871	\$449,410	\$460,004
100	232	City Clerk Elections	\$36,140	\$4,200	\$40,340	\$0	\$42,700
100	241	Personnel	\$657,653	\$-2,783	\$654,870	\$711,963	\$715,144
100	245	Personnel General Items	\$574,984	\$-41,332	\$533,652	\$588,941	\$593,978
100	261	General Purchasing	\$352,455	\$-888	\$351,567	\$415,686	\$429,216
		Subtotal: General Fund	\$3,418,648	\$-1,467	\$3,417,180	\$3,737,831	\$3,839,786
301	220	Customer Service	\$447,078	\$-8,584	\$438,494	\$444,477	\$459,379
		Subtotal: Water Fund	\$447,078	\$-8,584	\$438,494	\$444,477	\$459,379
308	223	Parking Control	\$101,711	\$640	\$102,351	\$163,698	\$108,509
308	226	Parking Garage Operations	\$0	\$0	\$0	\$0	\$38,880
		Subtotal: Parking Fund	\$101,711	\$640	\$102,351	\$163,698	\$147,389
401	251	Administration-Information Services	\$211,753	\$4,400	\$216,153	\$183,342	\$187,357
401	252	Technical Services	\$506,236	\$0	\$506,236	\$540,340	\$558,295
401	253	Customer Support	\$1,131,585	\$-17,828	\$1,113,757	\$1,359,820	\$1,193,517
401	254	GIS-Information Services	\$574,848	\$0	\$574,848	\$489,741	\$504,467
401	259	Telephone Clearing-Information Svc	\$190,902	\$0	\$190,902	\$286,164	\$254,628
		Subtotal: Data Processing Fund	\$2,615,325	\$-13,428	\$2,601,897	\$2,859,407	\$2,698,265
403	262	Stores Activities	\$89,441	\$-2,207	\$87,234	\$101,266	\$104,875
403	2631	Print Shop Printing	\$115,379	\$-9,585	\$105,794	\$0	\$0
403	2632	Print Shop - Copiers Management	\$23,500	\$41,000	\$64,500	\$0	\$0
		Subtotal: Stores Fund	\$228,320	\$29,208	\$257,528	\$101,266	\$104,875
4041	2480	Risk Manager	\$145,125	\$-2,445	\$142,680	\$170,171	\$176,352
4041	2481	Worker's Compensation	\$630,514	\$40,588	\$671,102	\$671,590	\$691,261
4042	2482	General Property and Liability	\$428,873	\$-42,629	\$386,244	\$431,866	\$450,233
4043	2483	Medical Insurance	\$0	\$432,887	\$432,887	\$100,000	\$0
		Subtotal: Self Insurance Fund	\$1,204,512	\$428,401	\$1,632,913	\$1,373,627	\$1,317,846
		TOTAL: ADMINISTRATIVE SER-	\$8,015,593	\$434,769	\$8,450,362	\$8,680,307	\$8,567,540

The Administrative Services Department of the City of Grand Junction is a multifaceted support department providing numerous services to the public and to other City departments. Seven divisions comprise Administrative Services including Administration, Budget & Accounting, City Clerk's Office, Customer Service, Human Resources, Information Systems, and Purchasing.

The entire department's General Fund budget is proposed at approximately \$3.7 million for 2006 and \$3.8 for 2007, a 6.1% increase per year. Two new positions have been requested for 2006 - a Tax Enforcement Officer for the Customer Service Division, and an Administrative Clerk position for Human Resources/Risk Management. The department's budget including its portion of the water and parking, as well as self insurance, data processing and stores funds, is requested at \$8.6 million for both 2006 and 2007. The average increase for each of these two years is 0.7%

The Administration Division is comprised of the Director, the Auditor, and an Administrative Specialist. The Director is responsible for management and coordination of the various divisions and the interrelationships with other City Departments, and the communication with the City Manager and City Council.

The Budget & Accounting Division provides services made up of accounting, budget, cash management, reporting, payroll processing, and controlling functions. Accounting includes journal entries, expenditure control and recording through purchase order entry and invoicing, petty cash check control and processing, accounts receivable functions, delinquency and bad check collections, debt payments, fixed asset recording and transfers. Budget functions include analytical and technical support to all departments as well as budget control and balancing. Cash Management includes revenue and expenditure processes, bank reconciliations, and investments. Financial reports are prepared for many individuals and organizations including the Comprehensive Annual Financial Report. Payroll is processed and distributed citywide. Controlling functions are included in all of the above as internal controls.

The City Clerk's Office primary functions are to maintain the City's official records and the City's Code of Ordinances, conduct municipal elections, process and issue liquor licenses, and prepare and staff City Council meetings. In addition, this division responds to a major portion of citizen inquiries

concerning City policies, ordinances and procedures and provides centralized mail processing.

The Customer Service Division includes Utility Billing, Sales Tax, Cashiering, Municipal Court and Parking Meter Maintenance. All of the Customer Service Representatives in this area are extensively cross-trained to assist customers with their needs in any or all of the five areas mentioned above. However, specific people have been allocated to specific funds to simplify budgeting and personnel processes.

The Human Resources Division ensures effective selection, development and retention of the City's work force. This includes recruitment; testing and selection; salary and fringe benefit administration; and policy and procedure development. Additional services include coordination of citywide training programs; administration of recognition and incentive programs; and employee counseling. Risk Management is included in this division and handles safety, loss control and property/liability programs and the administration of the City's self-funded worker's compensation and health insurance programs.

The Information Systems Division currently supports the data information processing and voice communications services for all of the City's departments. The data information processing needs are met citywide by a networked system connected by a sophisticated system of leased lines, modems, network hubs, and multi-protocol routers. The systems include financial, human resource, utility billing, sales tax, email, GIS, word processing, spreadsheet, database, AutoCad, citation management, cemetery management, ISYS Records Management and other programs. The support of the City's Geographical Information System was transferred to this Division in 2005, which added six positions. These positions were transferred from Public Works and Community Development.

Voice communications are supported through the use of several programmable PBX systems which have been linked into a citywide network through the use of leased dedicated extension lines, digital T1 lines, and City owned lines.

In addition, to support of all of the basic hardware and software, they also provide user education and custom programming support for the approximately 500 City employees. Support is provided for 55 distinct network servers and approximately \$2 million in computer hardware and \$2 million in computer software.

The Purchasing Division is comprised of purchasing, stores, and print shop. Purchasing responsibilities include the administration of the city's formal bid processes for the procurement of all goods and services over \$5,000, cost control and monitoring of general purchasing within the City government, and purchasing stock for City Stores. The City's purchasing card program is administered and monitored by this division. City Stores is a maintained inventory of frequently used or essential materials that are issued to City departments and occasionally other government agencies. The Print Shop provides central duplicating and printing services including the preparation of an extensive variety of books, pamphlets, binders, and forms for the various City departments.

Strategic Plan

- *Economic Development* - Wage Study as part of the Economic Development strategy and efforts.
- *Exceptional Service* - E-Gov strategies for on-line processing of payments.
- *Exceptional Service* - Customer service training, and culture of customer service for all employees.
- Solution: A balance of character, economy, and environment. Our department as a whole, with Budget & Accounting, Human Resources, Information Systems, Purchasing, Customer Service, and the City Clerk's Office supports this Strategic Plan solution area.

Future Outlook

- Continued emphasis on workforce training.
- Evaluation of the City's Central Stores operation for our major users Public Works & Parks and Recreation.
- Continued development and enhancement of our Internet and Intranet sites.
- Wellness programs that improve our workforce's health and happiness long-term.
- E-Gov applications for employment on-line, payment processing, and web-based development permitting.
- Work to address future financial needs, while dealing with TABOR issues and options.

PERFORMANCE MEASUREMENT

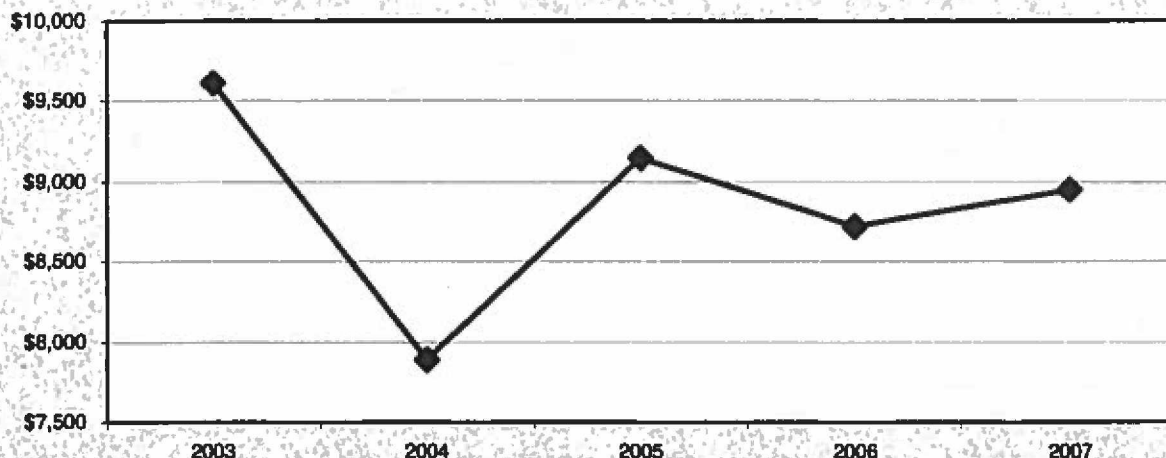
	2003 <u>Actual</u>	2004 <u>Actual</u>	2005 <u>Revised</u>	2006 <u>Budget</u>	2007 <u>Budget</u>
GENERAL FUND					
Operating Budget	\$ 3,183,598	\$ 3,219,192	\$ 3,417,180	\$ 3,737,831	\$ 3,839,786
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget \$	3,183,598	\$ 3,215,745	\$ 3,342,178	\$ 3,555,742	\$ 3,531,452

Primary Workload/Output Measures

# Of Sales Tax Returns Processed (000's)	18.0	18.9	19.9	20.9	22.0
# Of Court Tickets Entered (000's)	7.4	7.2	6.4	7.0	7.5
# Of Records on File (000's)	21.1	22.0	22.9	23.9	24.8
\$ Of Revenue Collected (Millions)	90.7	152.6	98.9	108.8	130.2
\$ Of Expenditures Paid (Millions)	97.6	105.3	128.3	142.0	126.6
# of Positions Filled	75.0	76.0	62.0	76.0	53.0
# of Purchasing Work Units (00's)	21.4	25.6	27.0	29.0	30.5
Total Output Measured	331	408	365	408	395

Comparative Cost Per Output	\$ 9,615	\$ 7,890	\$ 9,147	\$ 8,724	\$ 8,949
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Cost Trend

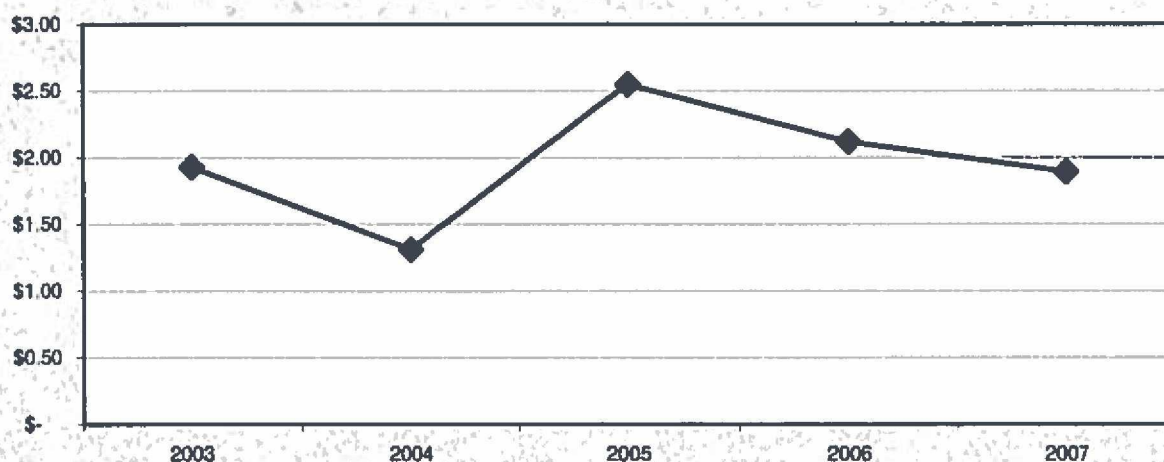


PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007

- Continue emphasis on workforce training.
- Evaluate the City's Central Stores operation for our major users (Public Works and Parks & Recreation).
- Continue development and enhancement of our Internet and Intranet sites.
- Continue to maintain an atmosphere of individual worth and involvement.
- Implement wellness programs that improve our workforce's long-term health and happiness.
- Implement E-Gov applications for employment on-line, payment processing, and web-based development permitting.
- To accomplish City required solicitations in the most ethical and honest manner, consistent with national standards, practices and procedures.
- Work to address future financial needs, while dealing with TABOR issues and options.
- Complete additional debt issuance to complete the Riverside Parkway.

PERFORMANCE MEASUREMENT

	2003 <u>Actual</u>	2004 <u>Actual</u>	2005 <u>Revised</u>	2006 <u>Budget</u>	2007 <u>Budget</u>
SELF INSURANCE FUND					
Operating Budget	\$ 956,450	\$ 803,685	\$ 1,632,913	\$ 1,373,627	\$ 1,317,846
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget \$	956,450	\$ 802,825	\$ 1,597,073	\$ 1,306,710	\$ 1,212,023
Primary Workload/Output Measures					
Loss Costs - Property & Liability	146,217	92,185	157,582	133,300	137,019
Loss Costs - Workers Compensation	348,431	520,219	470,229	484,140	501,811
Total Output Measured	494,648	612,404	627,811	617,440	638,830
Comparative Cost Per Output	\$ 1.93	\$ 1.31	\$ 2.54	\$ 2.12	\$ 1.90

Cost Trend**PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007**

- Continue to monitor self-insured employee health benefits and communicate health cost reduction strategies and goals to employees. If results warrant, begin employee reward sharing via premium reductions, wellness incentives and/or benefit enhancements.
- Evaluate and bid Third Party Claims Adjusting contract for City self-insured workers' compensation program.
- Effectively communicate goals of safety award program and coordinate with other employee recognition programs to enhance effectiveness. Follow up and monitor results of safety award programs.
- Continue to research and evaluate property and liability insurance options; determine and select optimum coverage and levels of self-insured retention.
- Coordinate with Riverside Parkway Project to secure optimum insurance coverage packages for the construction phases.

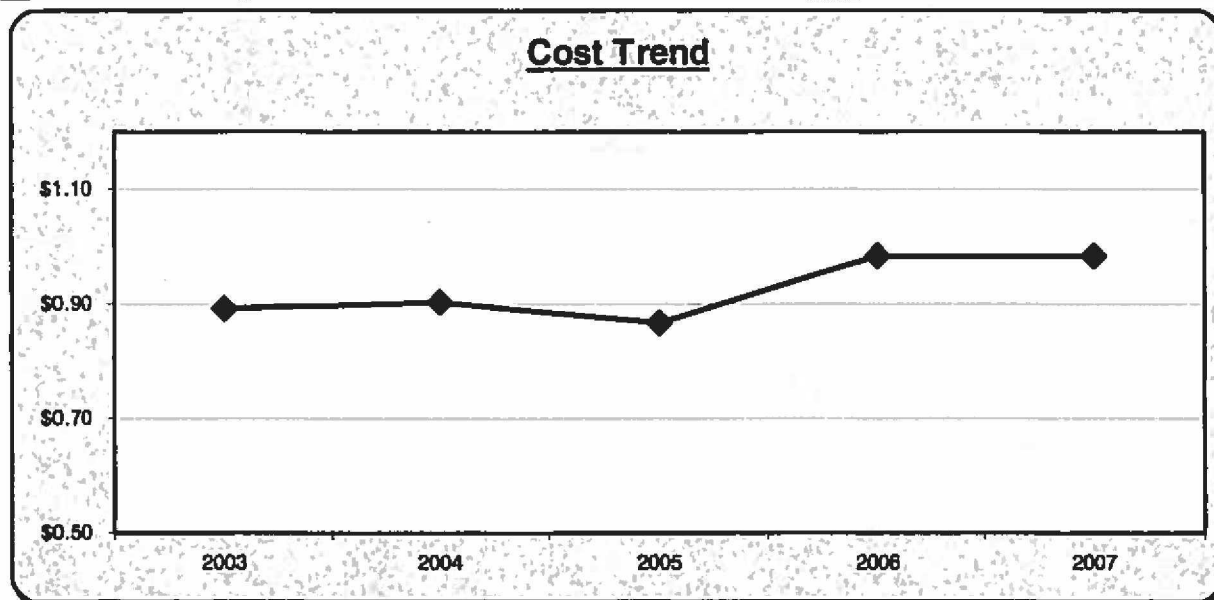
PERFORMANCE MEASUREMENT

	2003 <u>Actual</u>	2004 <u>Actual</u>	2005 <u>Revised</u>	2006 <u>Budget</u>	2007 <u>Budget</u>
STORES OPERATIONS					
Operating Budget	\$ 88,584	\$ 92,776	\$ 87,234	\$ 101,266	\$ 104,875
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget \$	88,584	92,677	85,319	96,333	96,454

Primary Workload/Output Measures

# Of Line Items Issued	99,459	102,720	98,428	98,000	98,000
Total Output Measured	99,459	102,720	98,428	98,000	98,000

Comparative Cost Per Output	\$ 0.89	\$ 0.90	\$ 0.87	\$ 0.98	\$ 0.98
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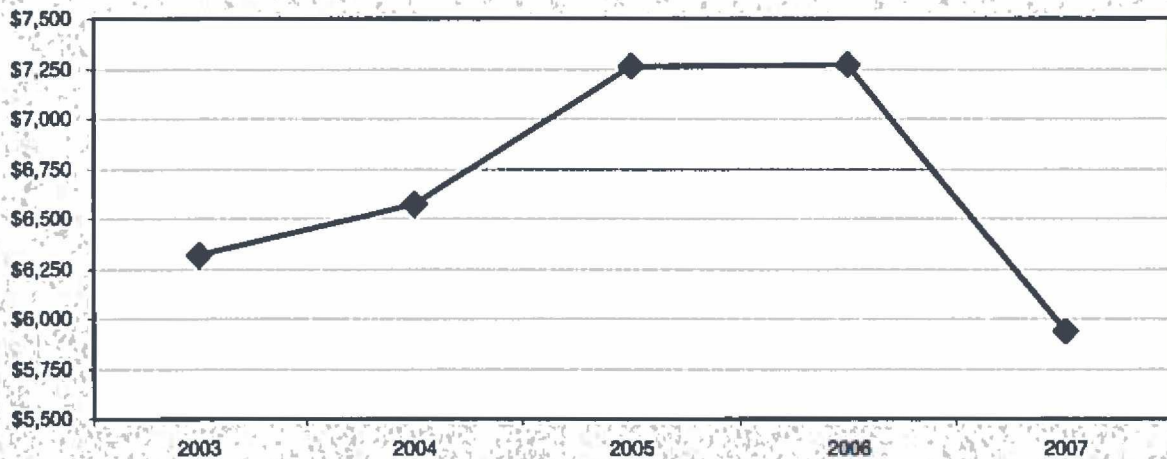


PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007

- City of Grand Junction Stores Operations has a goal of reducing stock-outs by effectively and efficiently managing inventory levels consistent with EOQs for each individual inventory item based on standard re-order policies and inventory elimination policies.
- To educate City employees concerning electronic ordering of inventory items by use of the on-line, real-time catalog.
- To provide exemplary next day delivery services for City of Grand Junction stores customers.
- To eliminate inventory that does not meet the criteria of critical to the City mission, long lead times for special equipment, not readily available locally or not used by multiple departments.
- To organize the records management area to make it more readily accessible to our customers.
- To facilitate the storage and movement of surplus property for disposal or auction.

PERFORMANCE MEASUREMENT

	2003 <u>Actual</u>	2004 <u>Actual</u>	2005 <u>Revised</u>	2006 <u>Budget</u>	2007 <u>Budget</u>
DATA PROCESSING FUND					
Operating Budget	\$ 1,636,300	\$ 1,979,563	\$ 2,597,897	\$ 2,859,407	\$ 2,698,265
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget	\$ 1,636,300	\$ 1,977,444	\$ 2,540,877	\$ 2,720,110	\$ 2,481,595
Primary Workload/Output Measures					
Servers supported (39%)	49	55	58	63	69
PC's supported (39%)	442	451	468	498	547
Telecommunication lines (7%)	22	24	30	37	40
System applications supported (4%)	18	20	23	25	27
Software applications (4%)	42	45	50	59	64
Web pages supported (7%)	908	1415	1996	2131	2451
Weighted # of work units	259	301	350	374	418
Total Output Measured	259	301	350	374	418
Comparative Cost Per Output	\$ 6,318	\$ 6,570	\$ 7,260	\$ 7,273	\$ 5,937

Cost Trend**PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007**

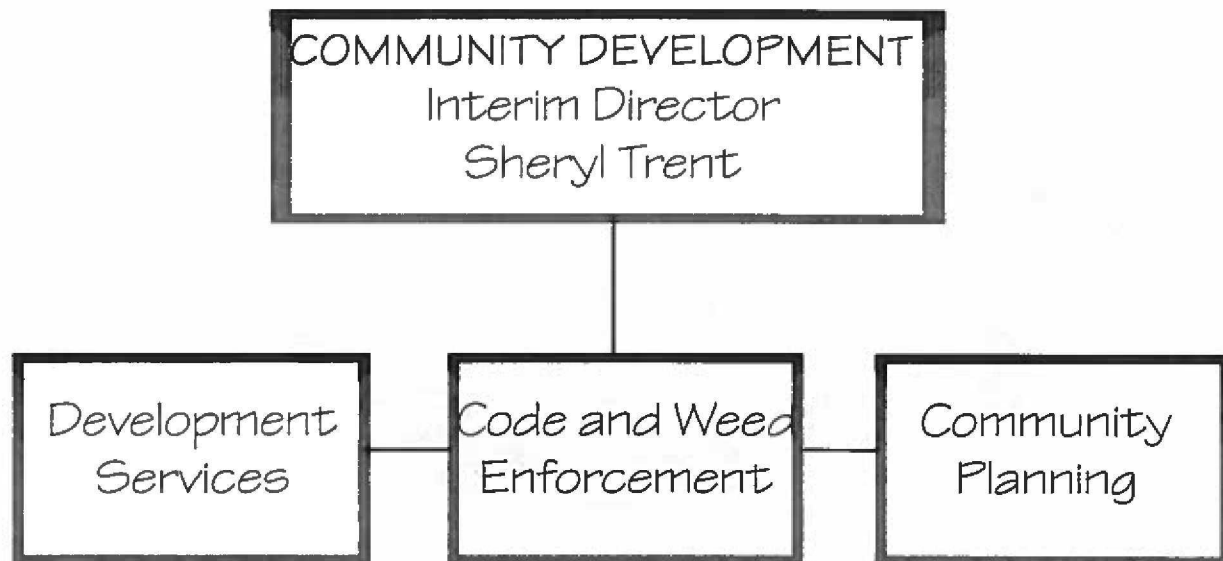
- Complete phone system upgrades at City Hall, Shops and Fire Substation #4.
- Install new network connections and reconfigure systems to compensate for new copier/printer program.
- Redesign network addressing design.
- Implement Banner Finance system upgrades (Versions 7 & 8).
- Implement GroupWise E-mail system upgrade.
- Assist Fire Department in selection and installation of new Fire Records Management System.
- Implement E-Gov applications for web site to provide on-line utility bills and payments, web-based development permitting, and self service employment applications.
- Investigate possibility of installing a system to provide wireless access to our networks and systems to meet the needs of the Police, Fire and Public Works Departments.
- Complete sewer system and storm sewer maps.

COMMUNITY DEVELOPMENT



- *Development Services*
- *Code Enforcement*
- *Community Planning*

Facilitate the creation and implementation of plans, policies and programs that promote the orderly growth and development of Grand Junction in order to preserve and enhance the quality of life for the community.



SIGNIFICANT BUDGET ISSUES

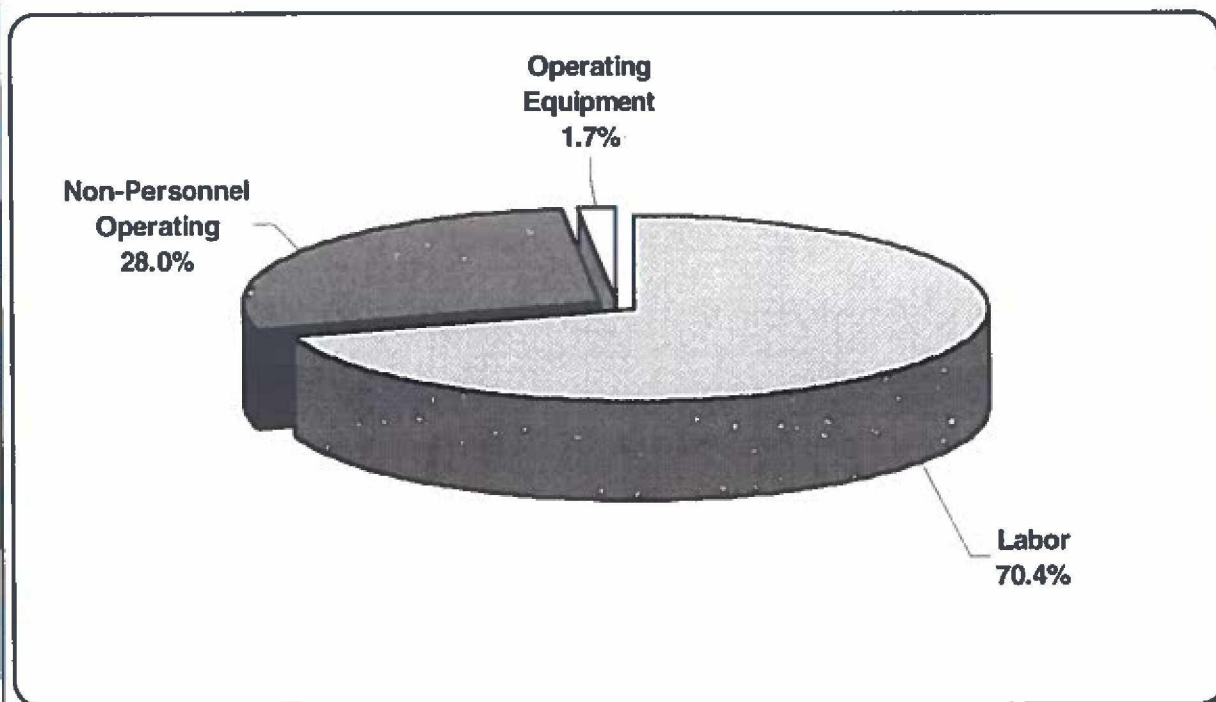
Four positions are being recommended for the 2006 – 2007 budget period: One Senior Planner, one Associate Planner, one Administrative Assistant and one Administrative Clerk. The addition of the planning staff will directly impact the development review workload as well as the proposed community planning projects. The Administrative Clerk will be assigned to Code Enforcement to provide customer service as well as assisting with the paperwork associated with the growing enforcement caseload.

The addition of two planners will directly impact the development review workload. The Senior Planner will primarily be assigned to development review which will allow a more reasonable workload among the planning staff resulting in more thorough, accurate and timely review of development projects. Depending on the workload at mid-year when the Associate Planner is assigned, this position will most likely be more evenly split between development review and community planning projects.

For the last 18 months, the number of development applications has resulted in the delay of community planning projects. The addition of planning and clerical staff and the resulting decrease of individual workloads should result in the ability to undertake these projects again. Highlights of the proposed plans for the next two years include:

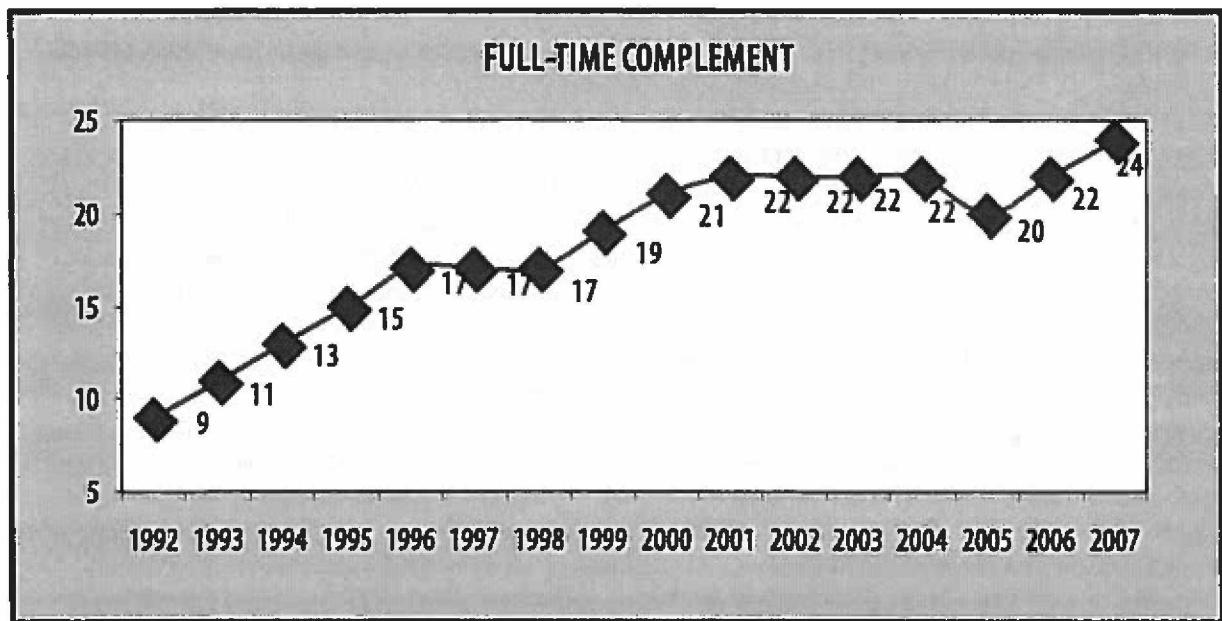
- North Avenue Redevelopment Plan
- South Downtown/Riverside/El Poso Area Plan
- Mesa State Area Plan
- Downtown Plan (with the DDA)

In the absence of additional enforcement personnel, Code Enforcement's ability to do proactive enforcement will continue to decrease as their complaint workload increases. Officers will be participating in the neighborhood program as it continues to grow and neighborhoods are encouraged to resolve their own issues, especially in areas that are Zoning and Development Code related.



Budget By Major Category	2005	2006	2007
Labor	\$ 1,475,710	\$ 1,724,206	\$ 1,848,717
Non-Personnel Operating	704,471	663,700	638,062
Debt Service	0	0	0
Operating Equipment	7,443	113,509	0
Subtotal Operating	\$ 2,187,624	\$ 2,501,415	\$ 2,486,779
Major Capital	0	0	0
TOTAL \$	2,187,624	\$ 2,501,415	\$ 2,486,779

% Change	2005 - 2006	2006 - 2007	Average
Labor	16.8%	7.2%	12.0%
Non-Personnel Operating	-5.8%	-3.9%	-4.8%
Debt Service	N/A	N/A	N/A
Operating Equipment	1425.0%	-100.0%	662.5%
Subtotal Operating	14.3%	-0.6%	6.9%
Major Capital	N/A	N/A	N/A
TOTAL	14.3%	-0.6%	6.9%



Employees by Division	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Development Services	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3
Planning	4	6	7	9	11	11	11	13	15	15	15	15	15	13	15	15
Code Enforcement	3	3	4	4	4	4	4	4	4	5	5	5	5	5	5	6
Total	9	11	13	15	17	17	17	19	21	22	22	22	22	20	22	24

COMMUNITY DEVELOPMENT: Budget By Fund / Organization Code

Fund #	Org. #	Organization Description	2005 Adjusted	2005 Changes	2005 Revised	2006 Budget	2007 Budget
100	311	Com Dev Administration	\$405,882	\$-1,101	\$404,782	\$810,146	\$563,572
100	321	Development Services	\$576,269	\$1,937	\$578,206	\$697,746	\$756,861
100	322	Community Planning	\$554,406	\$3,304	\$557,711	\$536,428	\$536,681
100	331	Code Enforcement- Com Dev	\$388,807	\$-6,382	\$382,425	\$419,759	\$418,572
100	332	Weed Abatement - Com Dev	\$58,294	\$-1,653	\$56,641	\$84,126	\$88,600
100	3230	Mesa State College Area Plan	\$0	\$0	\$0	\$0	\$18,700
100	3231	South Downtown Plan-Planning	\$99,375	\$0	\$99,375	\$118,700	\$0
100	3235	Historic Preservation-Planning	\$3,425	\$77,860	\$81,285	\$4,510	\$4,543
100	3239	Downtown Area Plan	\$34,475	\$-34,475	\$0	\$0	\$62,000
100	3242	29 Road Corridor Plan	\$9,850	\$-9,850	\$0	\$0	\$11,000
100	3243	Pear Park Area Plan	\$15,050	\$0	\$15,050	\$0	\$0
100	3245	North Ave. Redevelopment Plan	\$0	\$0	\$0	\$50,000	\$40,000
100	3250	Planning Projects One-Time	\$12,150	\$0	\$12,150	\$0	\$6,250
Subtotal: General Fund			\$2,157,984	\$29,640	\$2,187,624	\$2,501,415	\$2,486,779
TOTAL: COMMUNITY DEVELOPMENT			\$2,157,984	\$29,640	\$2,187,624	\$2,501,415	\$2,486,779

The structure of the Community Development Department consists of the Administration, Planning and Code Enforcement divisions. The Planning Division is further divided into Community Planning activities (neighborhood plans, historic preservation, corridor planning) and Development Services (review of annexation and development proposals). A series of organization codes are used to separately account for specific Community Planning projects.

ADMINISTRATION

Administration provides overall direction and coordination for the department. In addition, this division provides assistance to the general public and neighborhood groups, provides technical assistance to City Council, the Planning Commission, Board of Appeals and other boards and commissions, and is responsible for the department's budget development and control. The department is headed by a Director who has a full-time Administrative Specialist for support.

PLANNING DIVISION

The Planning Division is currently assigned four full-time Planning Technicians, three Associate Planners, three Senior Planners, one Principal Planner, one Supervisor and a Planning Manager.

DEVELOPMENT SERVICES

The Development Services Division leads a team of city departments and outside agencies in the review of development proposals to ensure comprehensive reviews and to the elimination of regulatory overlap and conflicting provisions. The division provides the front line resources to assist customers in obtaining various permits for development, as well as providing information on properties regarding zoning, setbacks, etc. The Development Services Division works with our customers as partners and is committed to helping design projects that achieve our customers' goals and objectives, as well as those of the community.

Community Planning & Project Planning

The purpose of the Community Planning Division is to initiate and facilitate long-range planning efforts for the City. The division oversees and updates the Grand Junction Growth Plan, which is the community's vision for the urban area. Implementation of the Growth Plan, including area plans and code and policy updates, are also coordinated by the Community Planning Division. Other functions include management of the City's Historic Preservation program,

annexations, the Community Development Block Grant program and providing back up for the review of development applications.

CODE ENFORCEMENT / WEED ABATEMENT DIVISION

The Code Enforcement Division focuses on promoting community appearance standards adopted through various area plans and in the City Council's strategic plan. The division ensures compliance with the City of Grand Junction Zoning and Development Code and provisions of the Code of Ordinances. The division's approach is to support Community Based Policing standards and the recently established Neighborhood Program in nurturing neighborhood and business associations. This approach is implemented by providing education about adopted codes, maintaining a usable webpage, attending neighborhood meetings on request, operating a pro-active weed abatement program for weed violations and responding to citizen's zoning and nuisance complaints. The division also supports Development Services activities through review of site plans, sign and fence permit inspections and assisting planning staff in enforcement actions. There are five full-time employees in this Division consisting of a Code Enforcement Supervisor, three Enforcement Officers and an Administrative Assistant. Three part-time seasonal employees join the workforce during the summer months in the weed abatement program.

DEPARTMENT WORK PROGRAM 2005-2007

2005 PROJECTS

- Jarvis Property Master Plan
- Procedures Manual
- 24 Road Corridor Plan
- ZDC Amendments

2006 PROPOSED PROJECTS

- South Downtown / Riverside / El Poso Area Plan
- 5 – Year Consolidated Plan (Mandatory to be adopted by June, 2006)
- North Avenue Redevelopment Plan (consultant) – access, visual, amenities
- SSID Manual Update

2007 PROPOSED PROJECTS

- Community Appearance Standards / Telecommunications / Westside Downtown Plan Implementation
- Enclaves
- 29 Road Corridor Plan
- Mesa State Area Plan
- Prepare for Growth Plan Update – consider comprehensive plan versus growth plan

ON-GOING PROJECTS AND ACTIVITIES

- Development Review
- Code Enforcement
- CDBG
- Historic Preservation
- Zoning and Development Code Updates

FUTURE OUTLOOK

The following three items are examples of issues that the Community Development Department will be looking towards in the future:

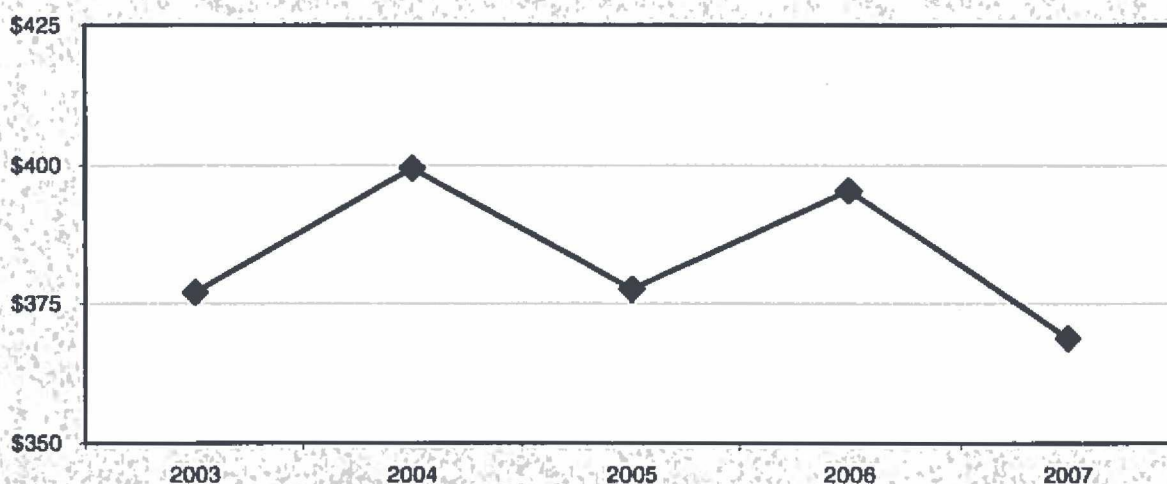
The City's Growth Plan is due to be updated beginning in 2008 which will require some up front activity during late 2007. There has been some consideration that the update should take the form of a comprehensive plan with multiple elements (for example: land use, transportation, housing, sewer, water, parks and recreation, etc) rather than continuing as a single element land use plan in its current form. The City Manager's Office will be managing a project that considers the impacts of the current annexation trends as a prelude to determining the timing and extent of the Plan update.

As the current phase of the Jarvis Property Master Plan is completed, Council will be deciding what role they will take in the future development. While that role is currently not known, the Department will continue to play a major role as necessary Growth Plan amendments and re-zonings are processed and the property is entitled for development. The expected timelines for various steps in the entitlement process could affect the ability to complete other proposed projects.

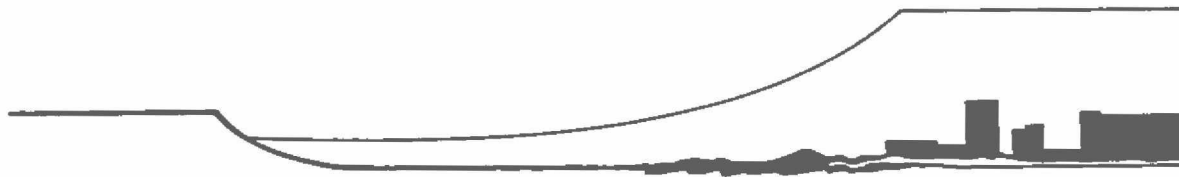
The Department will continue to address perceived issues that are seen as disincentives to economic development and continued development in the City. Community Development staff and the development engineers are currently involved in training to identify how we can address the "negative attitude" issue that was highlighted in the Listening To Business survey. Changes in the review process timelines may be considered. Increased staffing levels will result in more thorough and accurate reviews.

PERFORMANCE MEASUREMENT

	2003 <u>Actual</u>	2004 <u>Actual</u>	2005 <u>Revised</u>	2006 <u>Budget</u>	2007 <u>Budget</u>
GENERAL FUND					
Operating Budget	\$ 1,819,557	\$ 2,001,368	\$ 2,187,624	\$ 2,501,415	\$ 2,486,779
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget \$	1,819,557	1,999,225	2,139,609	2,379,558	2,287,091
Primary Workload/Output Measures					
# of Applications & permits processed	1,530	1,535	1,510	1,614	1,663
# of Code & Weed cases	3,295	3,470	4,154	4,405	4,538
Total Output Measured	4,825	5,005	5,664	6,019	6,201
Comparative Cost Per Output	\$ 377	\$ 399	\$ 378	\$ 395	\$ 369

Cost Trend**PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007**

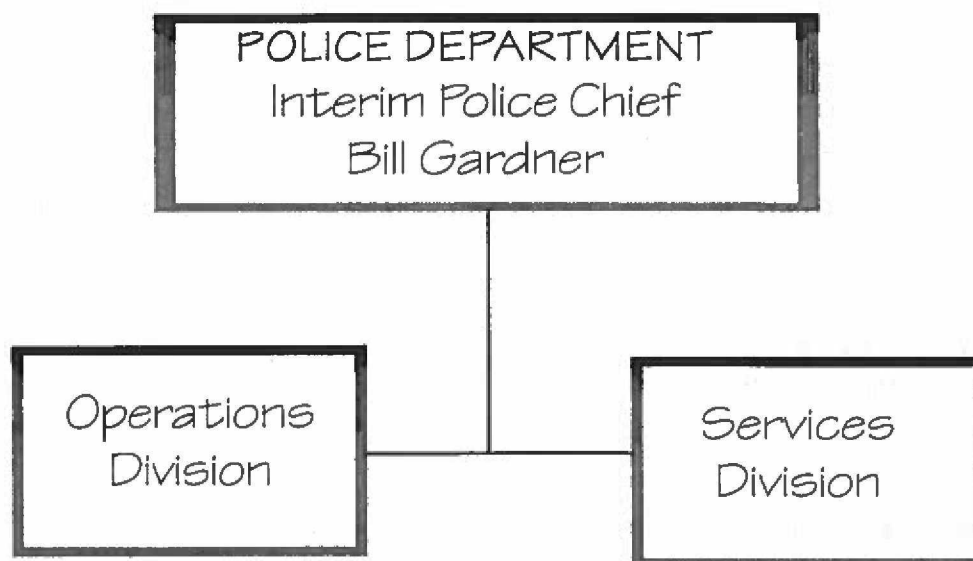
- Initiate and complete plans for Riverside, El Poso and South Downtown areas (2006).
- Complete 5-year Consolidated Plan (mandatory to be adopted June, 2006).
- Complete North Avenue Redevelopment Plan (2006).
- SSID Manual update (2006).
- Implement community appearance standards, telecommunications, Westside Downtown plan (2007).
- 29 Road Corridor Plan, Mesa State Area Plan, Downtown Plan (2007).
- Prepare for Growth Plan update - consider comprehensive plan vs. growth plan (2007).
- Ongoing development review, code enforcement, administration of CDBG program, and historic preservation efforts.
- Zoning and development code updates.



- Services
- Operations

Maintaining quality of life in the community, while continuing to respect individual liberties and personal dignity, will be the benchmark used to gauge our success in the delivery of law enforcement services. Remaining mindful of the people's will and continuing to be responsive to the community's needs will be the standards that our performance is measured against. The abatement of criminal activity as it affects quality of life is our mission, and it will continue to be so long as crime deprives every citizen of the right to feel secure in their homes and in their lives.

The delivery of timely, courteous, quality service is our mandate to the men and women of the Grand Junction Police Department, always without the use of unnecessary force, and always with the intent to solve the problems that people call us for assistance. Our pledge is to embrace the community in solving problems. And in doing so, solicit their input and their ideas with the ultimate goal being open communications and positive relations between the community, and the law enforcement professionals that serve the community, so that problem solving becomes the cooperative effort that it must certainly be.



SIGNIFICANT BUDGET ISSUES

Increase traffic enforcement via dedicated traffic enforcement officers.

Acquire the National Guard Armory on River Road, to include remodeling and obtaining a shelving system, and then move the Property / Evidence section into the building. The current lab area will be remodeled during this time as well.

With our growing population, expanding City boundaries (annexations), increased calls for service, and the added responsibilities of community policing, we have seen an immense impact on the ability of the Grand Junction Police Department to effectively accomplish its mission. Calls for service per patrol officer is expected to continue to grow, but the addition of officers in 2006 will temporarily bring this to a manageable level.

Another measure of the impact of annexation and call load is the response time to calls for service. The expanding time range between when a citizen calls for service and when a police officer arrives on the scene has lengthened in all categories, while the response time for the highest priority calls still average around 10 minutes. Since 1997 response time to emergency calls for service (Priority 1) have increased by 55% from an average of 6.5 minutes to over 10 minutes.

The Grand Junction Regional Communication Center must keep up with constant changing technology in order to continue to provide excellent public safety service. Over the next year, the Communication Center will be able to locate those who dial 9-1-1 using their wireless telephone or their internet phone line (Voice over IP {VoIP}).

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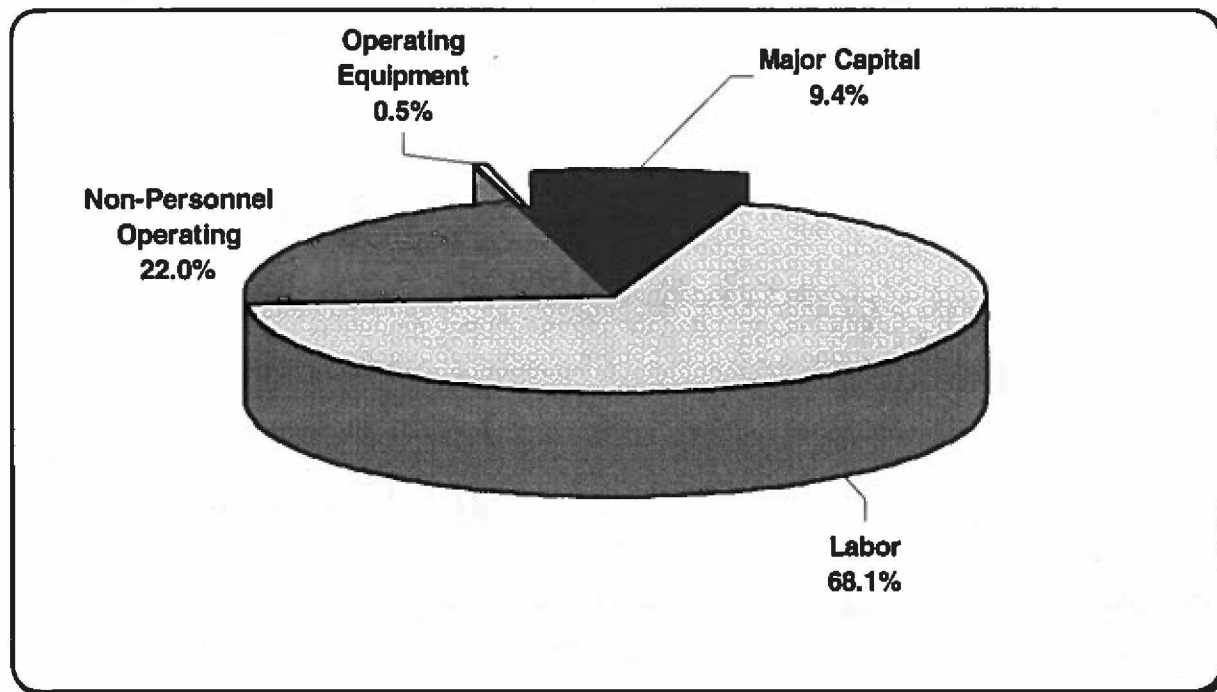
The Grand Junction Regional Communication Center has received a grant award for \$200,000 from Department of Local Affairs (DOLA) to assist with the purchase of a Mobile Communication Vehicle. It will provide a portable communication center for emergency situations or Communication Center failures of some sort.

Much of the growth in the 2006/2007 Police Budget are tied to technological advancements and equipment which make the operation more efficient and enhance officer safety.

In 2005 we installed and implemented the latest version of our records management system and implemented a comprehensive document imaging system. We are in the process of finishing this project with the purchase of an interface and upgrade to the field based reporting system. This final piece will provide us with an integrated wireless reporting system that will show advances in efficiency and will eliminate the need for staff to enter data into computers at the station.

The Colorado West Mental Health is planning to open sometime in December of 2005. Upon opening, all services related to mental health care and detoxification will be transferred from St. Mary's Hospital to Colorado West Mental Health. This switch in service providers will afford some increased benefit, in terms of secured facilities for both detoxification and mental health care.

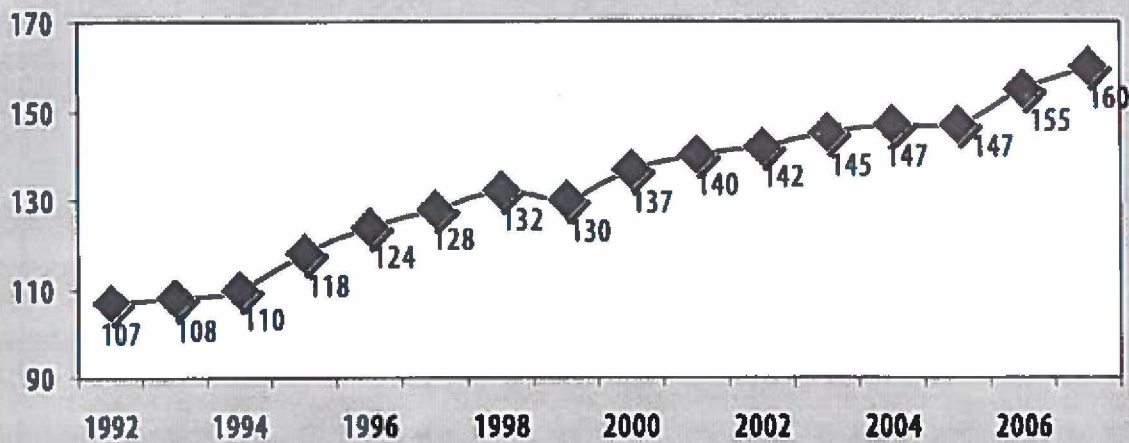
Mesa County is committed to funding a Methamphetamine Treatment Center to treat people who are addicted to the drug methamphetamine (meth). Due to the scope of this problem, the City will most likely be asked to assist in funding the treatment center or other commitments to the program in the near future.



Budget By Major Category	2005	2006	2007
Labor	\$ 11,372,072	\$ 12,259,672	\$ 13,050,360
Non-Personnel Operating	3,676,226	4,021,626	4,147,073
Debt Service	0	0	0
Operating Equipment	129,835	94,771	76,454
Subtotal Operating	\$ 15,178,133	\$ 16,376,069	\$ 17,273,887
Major Capital	1,152,624	2,402,970	1,502,500
TOTAL	\$ 16,330,757	\$ 18,779,039	\$ 18,776,387

% Change	2005 - 2006	2006 - 2007	Average
Labor	7.8%	6.4%	7.1%
Non-Personnel Operating	9.4%	3.1%	6.3%
Debt Service	N/A	N/A	N/A
Operating Equipment	-27.0%	-19.3%	-23.2%
Subtotal Operating	7.9%	5.5%	6.7%
Major Capital	108.5%	-37.5%	35.5%
TOTAL	15.0%	0.0%	7.5%

FULL-TIME COMPLEMENT



Employees by Division	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Administration	10	10	10	10	9	10	10	9	11	11	11	11	11	11	12	12
Services	19	19	20	20	12	13	13	13	14	14	14	16	16	16	16	17
Patrol	46	46	47	49	57	59	62	62	68	70	71	72	72	72	78	81
Investigations	13	13	13	13	17	17	17	17	16	17	17	17	17	17	17	18
Comm. Center	19	20	20	26	29	29	30	29	28	28	29	29	31	31	32	32
Total	107	108	110	118	124	128	132	130	137	140	142	145	147	147	155	160

POLICE DEPARTMENT: Budget By Fund / Organization Code

Fund #	Org. #	Organization Description	2005 Adjusted	2005 Changes	2005 Revised	2006 Budget	2007 Budget
100	410	Chief of Police	\$244,080	\$546	\$244,626	\$257,065	\$260,668
100	421	Police Operations Div. Commander	\$387,392	\$4,067	\$391,459	\$406,487	\$377,934
100	422	Uniform Patrol	\$5,693,913	\$181,453	\$5,875,366	\$6,506,826	\$6,979,238
100	431	Division Commander-Police Services	\$313,601	\$3,323	\$316,924	\$338,664	\$383,213
100	433	Training/Recruitment-Police Svcs	\$189,244	-\$1,322	\$187,922	\$199,330	\$202,717
100	436	Lab - Police Services	\$578,648	-\$54,253	\$524,395	\$641,513	\$588,597
100	437	Records and Crime Analysis-Pol Svcs	\$1,088,861	\$5,603	\$1,074,464	\$906,999	\$915,887
100	438	Community Advocacy	\$755,240	-\$297	\$754,943	\$866,284	\$894,775
100	441	Communications Center-Police Svcs	\$1,092,878	\$0	\$1,092,878	\$1,144,300	\$1,182,757
100	450	Non-Personnel - Police Services	\$314,775	\$14,745	\$329,520	\$318,567	\$340,937
100	4101	Professional Services	\$97,605	\$488	\$98,093	\$100,398	\$103,744
100	4102	Public Information	\$70,748	-\$700	\$70,046	\$72,180	\$74,870
100	4220	Patrol MSC	\$300,497	\$0	\$300,497	\$379,843	\$393,424
100	4221	SWAT - Police Oper - Uniform Patrol	\$59,647	-\$392	\$59,255	\$205,325	\$103,910
100	4233	Victim Assistance Program-Pol Oper	\$67,169	\$0	\$67,169	\$69,089	\$71,258
100	4241	General Investigations - Police	\$1,224,242	\$4,039	\$1,228,281	\$1,278,361	\$1,393,420
100	4242	Special Investigations - Police	\$0	\$2,477	\$2,477	\$4,552	\$4,552
Subtotal: General Fund			\$12,458,539	\$159,777	\$12,618,316	\$13,695,783	\$14,271,699
208	410	Chief of Police	\$1,000,000	-\$1,000,000	\$0	\$0	\$1,000,000
Subtotal: Facilities Fund			\$1,000,000	\$-1,000,000	\$0	\$0	\$1,000,000
308	422	Uniform Patrol	\$60,422	\$131	\$60,553	\$64,838	\$67,037
Subtotal: Parking Fund			\$60,422	\$131	\$60,553	\$64,838	\$67,037
405	441	Communications Center-Police Svcs	\$2,192,611	\$0	\$2,192,611	\$2,338,330	\$2,416,916
405	442	Enhanced 911-Police Services-ComCtr	\$1,197,196	\$262,082	\$1,459,278	\$2,680,288	\$1,020,735
Subtotal: Communications Center Fund			\$3,389,807	\$262,082	\$3,651,889	\$5,018,618	\$3,437,651
TOTAL: POLICE DEPARTMENT			\$16,908,768	\$-878,010	\$16,030,757	\$18,779,039	\$18,776,367

The Grand Junction Police Department is a state-accredited agency that provides a full range of police services for the City of Grand Junction, Colorado. The Police Department is comprised of several major operational units that include the Uniformed Patrol Section, the Investigations Section, the Records Section, the Crime Laboratory and Property Unit, the Professional Standards Unit, a Community Advocacy Unit, and the county-wide 9-1-1 Communications Center.

The Chief of Police is responsible for the overall leadership, coordination and management of the Department. The office is also the liaison with other City Departments, City Manager, City Council and other agencies. Two Police Captains administer their respective Divisions, Operations and Services, and are responsible for the operational supervision of the Department.

Strategic Plan Linkage

- Continue public education with community partners about transient issues, including panhandling.
- Research methods to facilitate more efficient and personal contact and communication between the City and its residents.
- Communicate with neighborhoods to assess their views and needs for services.
- Identify partnerships, and appropriately support their needs and make the partnerships known to the youth.
- Develop specific events and activities in each neighborhood to build and enhance relationships.

Future Outlook

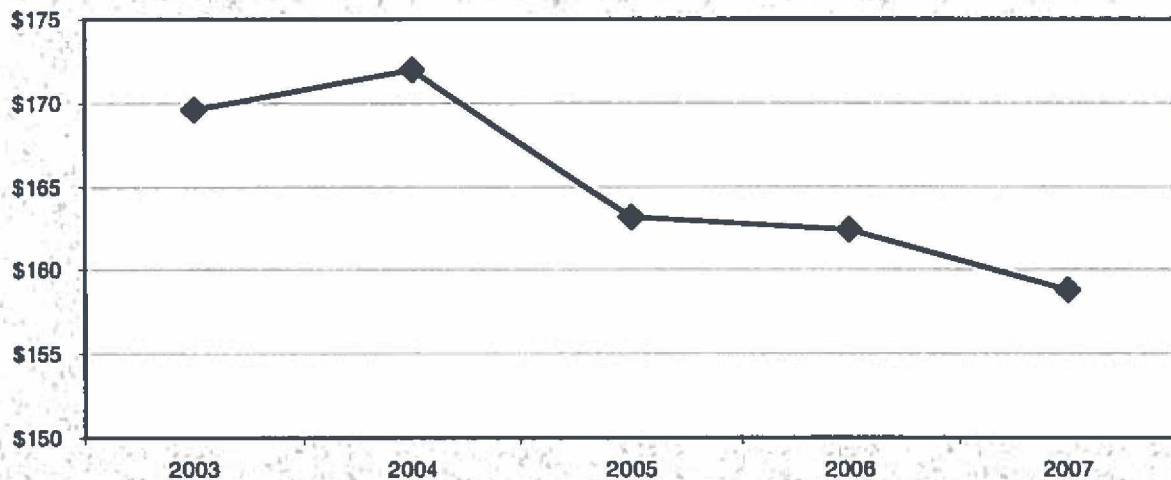
- The Department will be faced with new challenges in selecting a new Police Chief.
- The need for a new police building is well documented; but how to fund this significant undertaking presents many challenges.
- The Grand Junction Regional Communication Center will provide a recommendation to the Communication Center Board regarding future staffing needs and will ad-

dress how to deal with training new employees based on changing technology, and new EMS protocols.

- The Emergency Telephone Service Authority Board plans to make a decision as to what year migration toward a Digital Trunked Radio System should begin so that funding can be planned and grant assistance sought.
- The Colorado Bureau of Investigation (CBI) is planning to move its facilities to Grand Junction by 2008. We are currently exploring options of merging our Lab operations with theirs.
- Continue to develop a local police academy in collaboration with Mesa State College. Challenges in the recruiting of police officers requires long term planning to develop a recruiting model that incorporates the advantages of developing individuals from within the community with those who are certified officers. This collaboration is viewed as a step forward in addressing these challenges which is a further commitment of the department's community policing strategy. The success in our current non-certified recruitment program has also encouraged us be part of this collaboration.
- Maintain Accreditation of the Police Department by the Colorado Association of Chiefs of Police (CACP).
- Continue Training of Department personnel to meet emerging technological, social and criminal justice issues.

PERFORMANCE MEASUREMENT

	2003 <u>Actual</u>	2004 <u>Actual</u>	2005 <u>Revised</u>	2006 <u>Budget</u>	2007 <u>Budget</u>
GENERAL FUND					
Operating Budget	\$ 11,184,654	\$ 11,784,287	\$ 12,372,274	\$ 13,295,813	\$ 14,119,199
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget	\$ 11,184,654	\$ 11,771,670	\$ 12,100,720	\$ 12,648,105	\$ 12,985,430
Primary Workload/Output Measures					
Total Calls for Service	52,394	54,644	57,634	60,515	63,541
# of Officer Initiated Activities	13,556	13,798	16,517	17,343	18,210
Total Output Measured	65,950	68,442	74,151	77,858	81,751
Comparative Cost Per Output	\$ 170	\$ 172	\$ 163	\$ 162	\$ 159

Cost Trend**PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007**

- Enhance emergency patrol response times to provide timely, quality and courteous police services.
- Enhance current community policing initiatives and problem solving policing philosophies.
- Maintain accreditation of the Police Department by the Colorado Assn. of Chiefs of Police (CACP).
- Consolidation and integration of the Information Management Systems, both internally and externally.
- Continue training of department personnel to meet emerging technological, social and criminal justice issues.
- Plan for a new police facility.
- Increase traffic enforcement via dedicated traffic enforcement officers.
- Address service delivery challenges due to growth and annexation impacts.
- Collaborate with Mesa State College for the creation of a local police academy.
- Continue discussions with the Colorado Bureau of Investigations for the purposes of combining crime laboratories on the Western Slope.
- Continue to improve on the expertise, efficiency, services and analysis provided by Crime Lab and Property section.

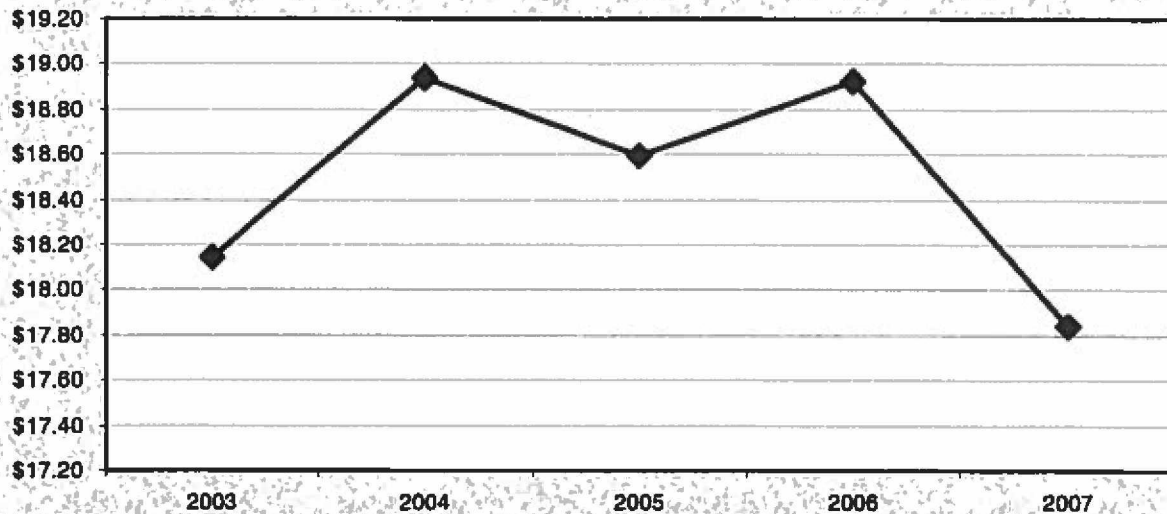
PERFORMANCE MEASUREMENT

	2003 <u>Actual</u>	2004 <u>Actual</u>	2005 <u>Revised</u>	2006 <u>Budget</u>	2007 <u>Budget</u>
COMMUNICATIONS CENTER FUND					
Operating Budget	\$ 2,345,867	\$ 2,576,410	\$ 2,745,307	\$ 3,015,618	\$ 3,087,651
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget	\$ 2,345,867	\$ 2,573,652	\$ 2,685,051	\$ 2,868,712	\$ 2,839,713

Primary Workload/Output Measures

Total Calls for Service	104,924	111,213	116,814	122,655	128,787
# of Officer Initiated Activities	24,364	24,667	27,560	28,938	30,385
Total Output Measured	129,288	135,880	144,374	151,593	159,172

Comparative Cost Per Output	\$ 18.14	\$ 18.94	\$ 18.60	\$ 18.92	\$ 17.84
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Cost TrendPRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007

- Continue working with Mesa County to integrate the Computer Aided Dispatch System (CAD) with the Mesa County Sheriff's Office Records Management System.
- Keep up with constantly changing technology, including the ability to locate those who dial 911 using wireless or internet phone lines (Wireless Phase II).
- Purchase a Mobile Communication Vehicle (partially funded by a grant award from DOLA), to serve as an evacuation point should the center suffer a catastrophic failure or be unable to function.
- Development of radio transmit and receive sites and microwave radio connectivity to enhance the availability and quality of public safety radio communications in the rural areas of Mesa County. This project is in partnership with the State of Colorado and partially funded by a grant from the Wireless Interoperability Network.
- Become fully staffed and trained, including the addition of 1 additional 911 telecommunicator in 2006.
- Continue to upgrade and replace outdated radio equipment

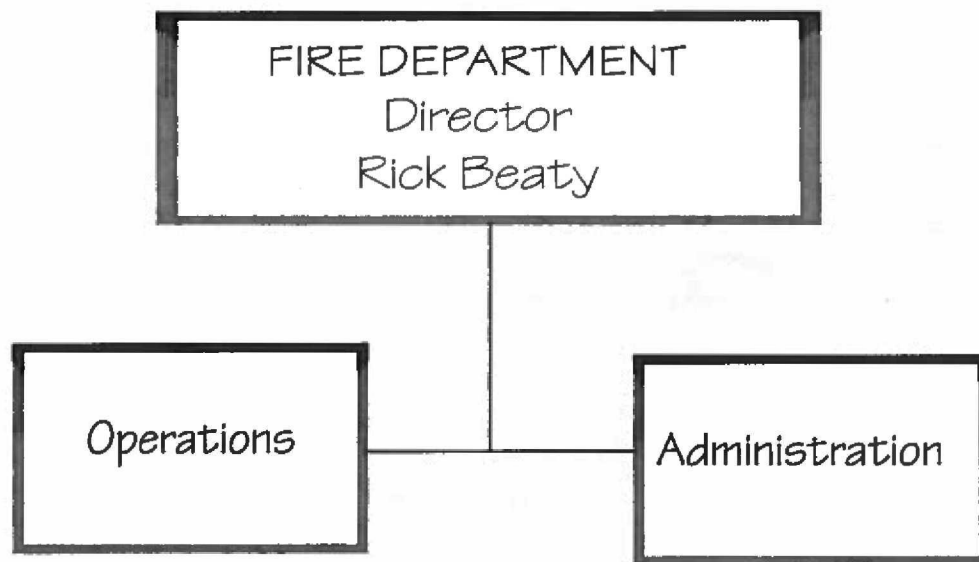


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- Operations
- Administration

The Grand Junction Fire Department strives to preserve and enhance the quality of life in the community we serve by responding to public need in matters of fire protection, medical emergencies, and natural and man-made disasters, while also mitigating the effects of these potential emergencies through educational programs, fire loss prevention, and emergency response.



SIGNIFICANT BUDGET ISSUES

Mesa County EMS Resolution

- ◆ Implementation of structural elements
- ◆ Selection of an ambulance provider for the Grand Junction Ambulance Service Area

Grand Junction Rural Fire Protection District

Debt service for fire apparatus/equipment

Technology improvements

- ◆ County-wide EMS records management system
- ◆ Automatic Vehicle Location (AVL) link with Dispatch
- ◆ Mobile data terminals (MDT) capability in response vehicles

sonnel. The Training Officer also provides support for the Department's promotional and recruitment processes on a bi-annual basis. In 2004, 13,926 hours of training were documented. Training of the Department's personnel is key to its ability to appropriately respond to and mitigate major emergency events.

Fire Suppression – Fire control is a complex process involving a number of activities carried out simultaneously. In addition to extinguishing the fire, fire fighters rescue trapped individuals, minimize loss by covering or removing personal property, and coordinate the efforts of multiple agencies during an incident. In 2004, the Department responded to 83 structure fires and 246 miscellaneous fires with a total estimated dollar loss of \$837,939.

Hazardous Material Response – Chemicals, biological agents and radioactive materials continuously move through our community. Accidental release events involving a hazardous material(s) are quite varied and have the potential to adversely impact our citizens, property, environment and economy. Hazardous material events occur with limited frequency and therefore preparation, training, and interagency coordination are vital to responding to and mitigating incidents. In 2000, the Department and Grand Junction Police Department jointly developed the Hazardous Device Team. This team is a logical role within the Department's hazardous material responsibility and is comprised of specially trained individuals who render safe explosives and improvised explosive devices. In 2004, the Department responded to 11 hazardous material events involving releases of materials that were above federal reportable quantity levels.

Emergency Medical Services Response – Currently, the Department provides services within a "two-tier" system. This approach uses Department paramedic resources as a first-responders as the first tier and a private ambulance transport agency as the second tier (transport of the patient). This type of system is a fairly common system design and allows fire responders to provide rapid response and initial treatment and

stabilization of patients. On calls where the patient's condition is considered serious/critical the Department's paramedic is available to ride in and assist ambulance personnel with patient care. Otherwise, the system is designed to allow fire personnel to return to service in a relatively short amount of time. This use of resources allows the system to maintain a high level of capacity to handle emergency events. The Section also provides coordination and support of medical services in the following major categories: Continuing Quality Assurance/Improvement; EMS training/continuing education; National, State, County regulation compliance; data collection/analysis; private ambulance permit oversight; local/regional EMS coordination; Medical Surveillance Program coordination; multiple casualty incident planning/preparation; EMS planning; EMS budget preparation/oversight. A major consideration for the future of the Department's EMS delivery system is related to the Mesa County EMS Resolution that took effect in January 2005. The Resolution provides new requirements and formal structure of EMS services within Mesa County. A major decision related to the Resolution is the selection of an Ambulance Service Provided for the Grand Junction Ambulance Service Area. The City is in the process of making a selection and recommendation to Mesa County.

Technical Rescue – The relative isolation of the area, varying terrain, and recreational activities of the public require preparation for virtually any emergency. Specialized rescue includes rope, water, and confined space rescue.

Grand Junction City Council Strategic Plan Linkage / Customer Service

The Grand Junction Fire Department (GJFD) embraces the City of Grand Junction's mission statement:

*"Our mission is to create a great community. We will:
Act with openness, respect, integrity, accountability and equality;
Preserve and promote health, safety and quality of life;
Provide exceptional municipal services.*

"Expanding on this concept, the mission of the GJFD is, "To ensure the quality of life for our community through prevention and effective mitigation of emergencies which threaten life and property." The above mission statements set the Department's direction and drive its goals and objectives.

To this end, the Department is concerned with our citizens, as well as agency feedback. The City's 2005 Citizen Survey provided some insight into how citizens view the Department's provision of fire and medical services. The Department is very proud and pleased that the results of the survey show a general improvement and high value of services.

City Council Strategic Plan Linkage – While there are no goals or objectives specific to the Fire Department in the Strategic Plan, the Department is impacted by several solution areas contained in the plan.

- ◆ Develop and maintain public and private sector partnerships which enhance economic opportunities.
- ◆ Continue to provide exceptional services to all areas of our community as we continue to grow.
- ◆ Communicate with neighborhoods to assess their views and needs for services.
- ◆ Educate citizens about City services currently being provided.
- ◆ Engage, listen and respond to youth.
- ◆ Continue to support community partnerships that promote positive behaviors in youth.

- ◆ Expand the partnerships and broaden the strategy for joint development of public facilities, including neighborhood parks.

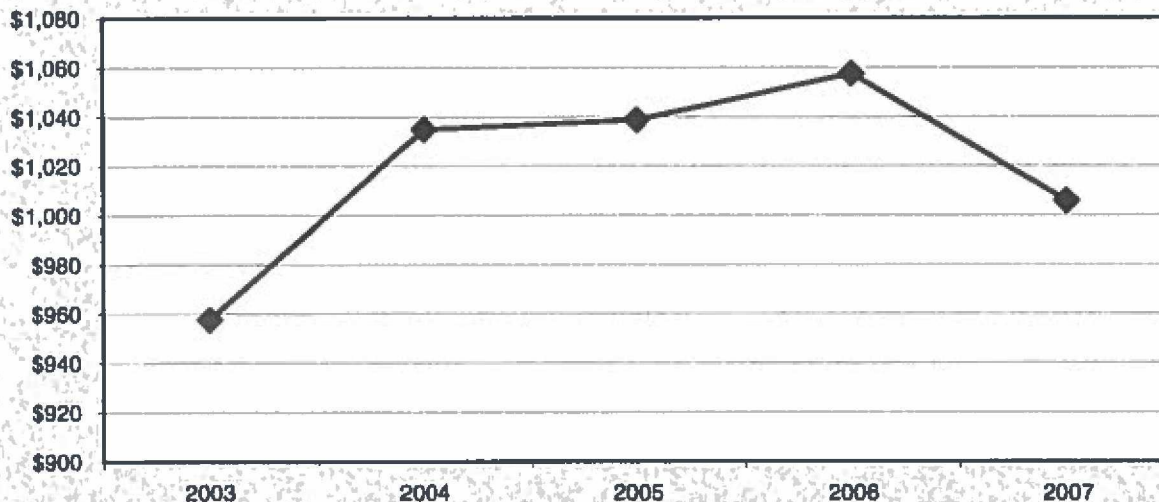
Future Outlook

Continued consideration of recommendation from the Emergency Services Consulting Study for Mesa County

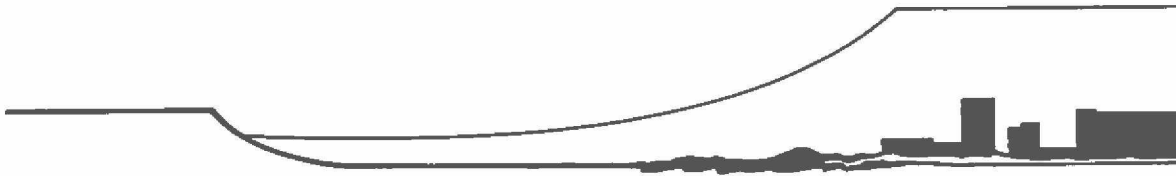
Planning for the impacts of growth
Changing mandates and citizen expectations

PERFORMANCE MEASUREMENT

	2003 Actual	2004 Actual	2005 Revised	2006 Budget	2007 Budget
GENERAL FUND					
Operating Budget	\$ 7,303,457	\$ 7,981,544	\$ 8,739,926	\$ 9,345,397	\$ 9,612,950
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget	\$ 7,303,457	\$ 7,972,998	\$ 8,548,097	\$ 8,890,134	\$ 8,841,032
Primary Workload/Output Measures					
Medical Responses	6,148	6,189	6,460	6,797	7,124
Fire & Other Response	1,480	1,514	1,770	1,612	1,664
Total Output Measured	7,628	7,703	8,230	8,410	8,788
Comparative Cost Per Output	\$ 957	\$ 1,035	\$ 1,039	\$ 1,057	\$ 1,006

Cost Trend**PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007**

- ◆ Continue to focus on valuable relationships such as the joint fire/police hazardous device team, hazardous material response and mitigation agreements with Mesa County and the BLM, mutual and/or automatic aid agreements with other emergency response agencies, and the pending move toward a county-wide records management system.
- ◆ Evaluate the impact of the Mesa County EMS Resolution.
- ◆ Reevaluate cost share agreement with Grand Junction Rural Fire Protection District.
- ◆ Provide leadership and direction to appropriate Fire Department team members on department-specific plan objectives and meet all plan deadlines for 2006.
- ◆ Maintain and improve training standards and certification requirements, including national standards on service delivery.
- ◆ Continue involvement with youth through the Fall School Program, scheduled classes, station tours, career fairs, SOBER Grad, and various other events geared to youth.



•Public Works

- ♣City Engineer
- ♣Fleet & Facilities Management
- ♣Property Management
- ♣Street Systems

•Utilities

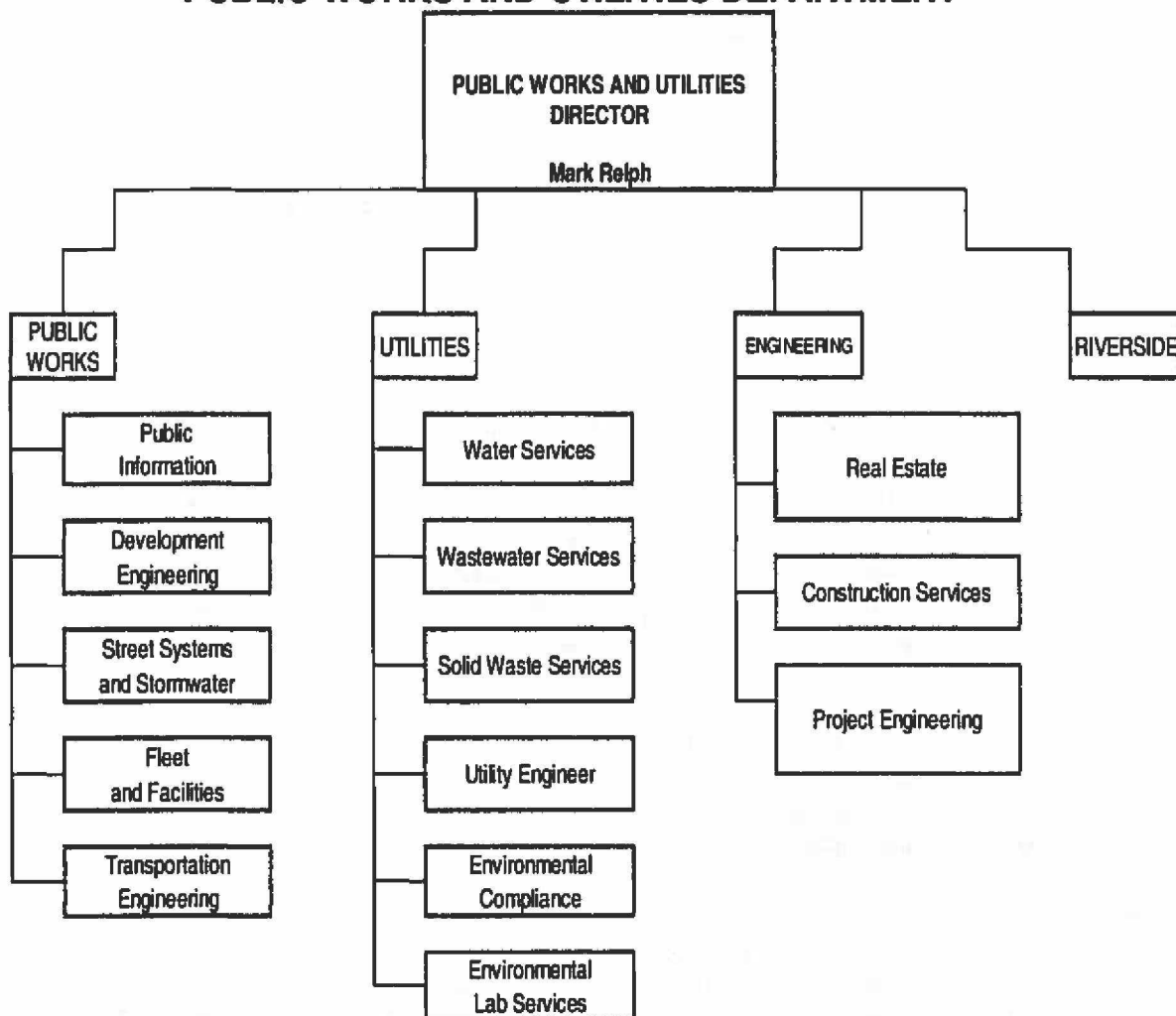
- ♣Laboratory Services
- ♣Solid Waste Services
- ♣Wastewater Services
- ♣Water Services

The City of Grand Junction is into its second century of addressing the quality of life issues that makes this City a “grand” place to live. Public Works and Utilities is responsible for insuring that traffic runs smoothly, that safe drinking water is available, that trash is collected, that leaves are picked up, that sewage services are available, and that the City’s capital improvements are completed with a minimum of disruption to our customers - the City residents.

There is an ever-increasing public expectation for smooth streets, safe bridges, well-lit neighborhoods, sidewalks, curbs and gutters, clear street identification, and traffic control signalization. This has resulted in Public Works meeting objectives that ensure that the public is getting the quality of life it expects.

Trained employees with an attitude toward public service have helped the Department meet these objectives.

PUBLIC WORKS AND UTILITIES DEPARTMENT



SIGNIFICANT BUDGET ISSUES

Public Works Division

Growth and Annexations continue to impact Public Works operations. While the number of single lane miles has increased 6% per year since 2002, the number of employees has remained constant. As a result, some program changes, primarily in street cleaning, will be implemented in 2006 and 2007 that will reduce the level of service provided by the Department.

- **Spring Clean-up Program** – This popular program continues to increase in size and cost. Over the past 10 years, the program has increased by 10% per year. The 2006 & 2007 budgets include an 8% increase for this program.
- **Street Sweeping** – This program will continue to focus on arterial and collector street cleaning at a frequency of 2 times per month per street. Residential streets are currently cleaned 4 times per year. As the number of lane miles of arterial and collector streets increase, residential street cleaning will be reduced to a point in 2008-09 where we will only be cleaning the arterial and collector street system.
- **Leaf Program** – In response to comments from the 2005 Household Survey requesting more frequent pick up of leaves, this program will provide weekly pick up of leaves beginning in 2006.

Chip & Seal Program – While the City street system continues to grow, a recent analysis of this program indicates the present in-house resources are adequate to provide this service internally in 2006 and 2007. Recent changes in the program have reduced the time loose chips are left on the street.

SIGNIFICANT BUDGET ISSUES - *continued* -*Utilities Division*

There were no utility rate increases between 1996 and 2002. In January, 2006 water revenues are expected to be met by a .50 cent increase in the minimum rate block, increasing this from \$7.00 to \$7.50. An additional 2% rate adjustment is expected in January 2007. Solid Waste's rates will remain "as is" for 2006 with a 4% increase projected for 2007. Irrigation Service rates will remain unchanged for 2006, but with a 5% increase in 2007 to reflect a significant increase in electric charges. Wastewater rates are projected to increase 2.5% in 2006 and 2007. Wastewater plant investment fees will increase from \$1,500 to \$1,750 per single family equivalent unit in 2006. An update to the 2001 rate study is expected to be completed shortly after the first of the year.

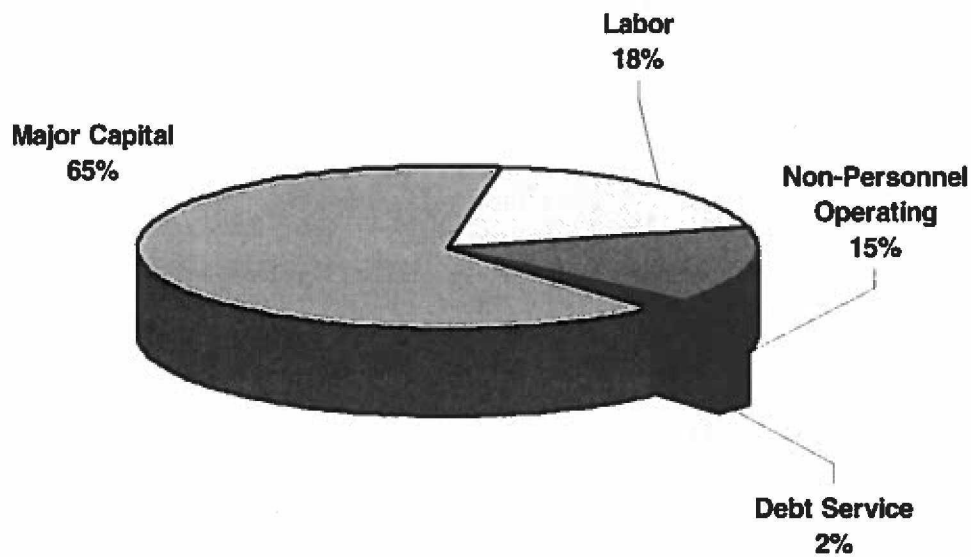
- Funding for water conservation educational efforts will continue in 2006 and 2007 as well as projects supplying additional water to the Grand Junction system, such as the Somerville supply diversion.
- Because of significant water line replacements in the past two years, Water Services is expected to reduce funded positions by 2.5 persons during the 2006-2007 period.
- Water Services has also averaged a 3.8% per year reduction in non-personnel operating expenses between the years 2001 and 2007.
- Wastewater Services is updating the wastewater rate study which is expected to be published in January 2006. Use of excess methane gas at the Persigo Plant will result in significant reductions in electrical costs and special revenue sharing funds of \$417,930 per year are budgeted for the special sanitation districts for upgrades to their collection systems. Solid Waste will add an additional truck and driver to its system in 2006, resulting from growth in residential collection from additional containers to successes in residential competition in the post 1994 areas.

Engineering Division

The 2006-07 CIP budget (excluding the Riverside Parkway) provides \$16,293,000 for improvement of the City's street system, including: 29 Road Viaduct (final design and right-of-way acquisition), Landscaping at I-70 and Horizon Drive Landscaping at I-70 and 24 Road, El Poso Street Improvement District, 7th & Main Streetscape Project, Orchard (Normandy to 29 Road), The Intersection of G and 26 ½ Roads, and Ranchmen's Ditch Flood Control Project.

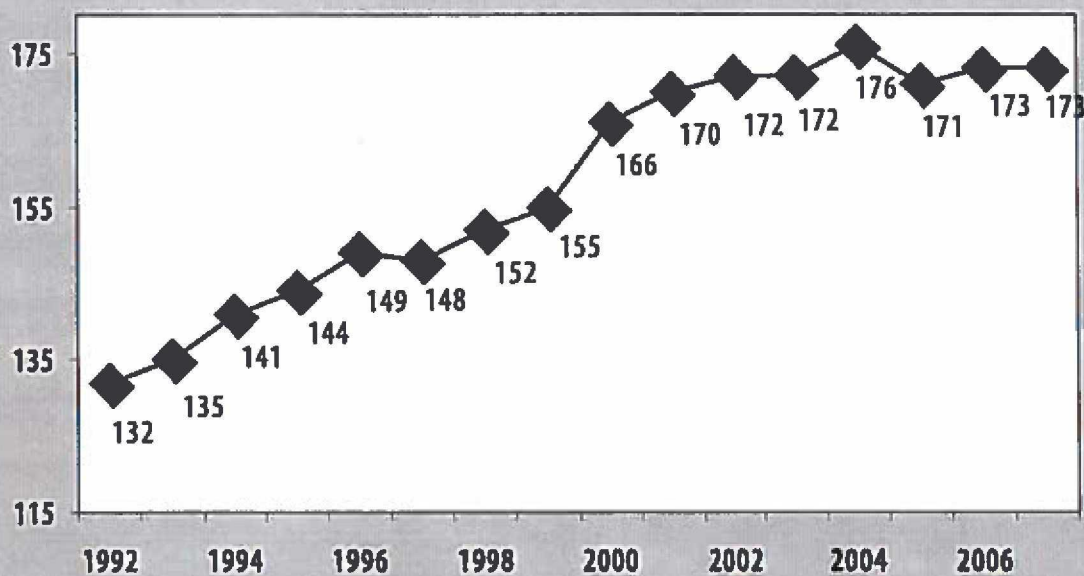
Riverside Division

The primary budget issues for the Riverside Parkway focus around cost of construction. Recent regional cement shortages and the national cost of petroleum have had substantial impacts on the price and availability of key components of road and pipeline construction products. Key local factors include the full employment of construction trades due to the oil and gas industry demands. Escalating rising real estate values will be a challenge for the real estate acquisition associated with the 29 Road and I-70B interchange in 2006 and 2007.



Budget By Major Category	2005	2006	2007
Labor	\$ 11,721,754	\$ 12,602,741	\$ 13,075,235
Non-Personnel Operating	10,250,541	10,402,984	10,528,472
Debt Service	1,465,109	1,461,256	1,466,835
Operating Equipment	127,784	122,715	111,000
Subtotal Operating	\$ 23,565,188	\$ 24,589,696	\$ 25,181,542
Major Capital	43,852,918	51,361,877	36,287,891
TOTAL	\$ 67,418,106	\$ 75,951,573	\$ 61,469,433

% Change	2005 - 2006	2006 - 2007	Average
Labor	7.5%	3.7%	5.6%
Non-Personnel Operating	1.5%	1.2%	1.3%
Debt Service	-0.3%	0.4%	0.1%
Operating Equipment	-4.0%	-9.5%	-6.8%
Subtotal Operating	4.3%	2.4%	3.4%
Major Capital	17.1%	-29.3%	-6.1%
TOTAL	12.7%	-19.1%	-3.2%



Employees by Division	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Administration	4	5	5	5	5	5	5	5	5	6	6	6	6	6	6	6
Facilities & Equip	8	9	9	9	10	10	10	10	13	14	14	14	14	14	14	14
Streets & Traffic	27	29	32	33	34	35	36	36	38	39	40	40	40	40	40	40
Projects & Engineer	14	17	17	19	23	26	28	31	36	36	36	36	40	35	36	36
Water Services	30	26	27	27	26	26	27	27	28	29	29	29	29	29	29	29
Sanitation Services	16	17	18	18	18	13	13	13	13	13	13	13	13	13	14	14
Wastewater Treat	33	32	33	33	33	33	33	33	33	33	34	34	34	34	34	34
Total	132	135	141	144	149	148	152	155	166	170	172	172	176	171	173	173

PUBLIC WORKS & UTILITIES DEPARTMENT: Budget By Fund / Organization Code

DEPARTMENT SUMMARIES - PUBLIC WORKS & UTILITIES

Fund #	Org. #	Organization Description	2005 Adjusted	2005 Changes	2005 Revised	2006 Budget	2007 Budget
100	6150	Public Works Administration	\$545,337	\$5,532	\$550,869	\$558,477	\$569,390
100	6151	Public Works Development Review	\$0	\$0	\$0	\$383,910	\$395,296
100	61115	Project Design-PW-TS-CADD	\$2,853	\$0	\$2,853	\$145	\$149
100	61119	General Tech Svcs-PW-TS-CADD	\$123,911	\$-126	\$123,784	\$117,527	\$120,283
100	61120	GIS - Public Works - Technical Serv	\$0	\$294,011	\$294,011	\$0	\$0
100	61210	Land-Public Wrks-Property Managemnt	\$13,829	\$145	\$13,974	\$21,532	\$21,919
100	61219	General Land-PW-Property Management	\$419,343	\$-294,103	\$125,241	\$170,831	\$172,090
100	61220	Growth-Public Works-Property Manag.	\$76,007	\$-70	\$75,937	\$135,007	\$139,732
100	61240	Rights-of-Way/Easements-PW-Prop Man	\$25,194	\$-350	\$24,844	\$23,038	\$23,785
100	61250	Survey	\$15,662	\$1,921	\$17,583	\$63,659	\$65,534
100	61314	Project Design-PW-Engineering Office	\$29,831	\$1,628	\$31,459	\$11,939	\$12,320
100	61319	General Eng Office Svc-Publ Works	\$327,182	\$33,447	\$360,609	\$345,071	\$352,914
100	61324	R.O.W. Work Permits/Inspec-PW-EnFld	\$27,083	\$-3,137	\$23,928	\$29,351	\$30,340
100	61325	Project Design-PW-Engineering Field	\$3,123	\$0	\$3,123	\$378	\$399
100	61329	General Eng. Field-PW-City Engineer	\$232,291	\$8,595	\$238,886	\$232,546	\$235,389
100	61331	Plan Review-PW-Engineering Developmt	\$221,011	\$0	\$221,011	\$224	\$231
100	61332	Const Eng/Insp-PW-Engineering Devlp	\$74,630	\$-229	\$74,401	\$153,498	\$138,679
100	61610	Streets Cleaning Section-PW-Str Sys	\$423,290	\$13,424	\$436,714	\$498,449	\$500,913
100	61621	Trash Removal-PW-Str Sys-Str Maint	\$331,689	\$-713	\$330,976	\$353,064	\$360,777
100	61622	Leaf Removal-PW-Str Sys-Str Maint	\$124,157	\$3,569	\$127,726	\$153,058	\$154,557
100	61623	Snow & Ice Removal-PW-Str Sys-StrMn	\$134,252	\$285	\$134,537	\$133,732	\$137,345
100	61624	Preventive Str Maint-PW-Str Sys/Mnt	\$545,370	\$-24,332	\$521,038	\$590,076	\$593,217
100	61625	Street Patching/Grdg-PW-St Sys-Main	\$955,236	\$17,382	\$972,619	\$1,119,656	\$1,191,296
100	61626	Storm Drainage Main-PW-St Sys-Maint	\$370,483	\$78,147	\$448,630	\$702,673	\$723,485
100	61627	Irrigation Sys Maint-PW-St Sys-Main	\$199,751	\$-3,867	\$195,884	\$73,817	\$75,991
100	61628	Sidewalk Maintenance-PW-St Sys-Main	\$16,199	\$293	\$16,492	\$8,619	\$8,698
100	61630	Services to Others-PW-Street System	\$1,972	\$2,000	\$3,972	\$2,035	\$2,103
100	61631	Gen Svcs to Others-PW-Street System	\$45,515	\$0	\$45,515	\$47,377	\$48,998
100	61632	Flood Cntrl-PW-Street System-Srv Ot	\$563	\$0	\$563	\$464	\$481
100	61633	Weed Abatement/Control	\$186,957	\$7,043	\$194,000	\$210,770	\$206,346
100	61634	Mosquito Control	\$2,000	\$7,179	\$9,179	\$2,235	\$2,321
100	61641	Street Painting-PW-Str Sys-Traffic	\$280,112	\$1,055	\$281,167	\$282,851	\$306,468
100	61642	Traffic Signals-PW-Str Sys-Traffic	\$345,309	\$2,108	\$347,417	\$398,813	\$400,799
100	61643	Traffic Signs-PW-Str Sys-Traffic	\$313,804	\$-37,098	\$276,706	\$308,816	\$328,863
100	614101	City Hall-PW-Fac & Equip-Bldg/Plant	\$246,144	\$9,939	\$256,083	\$274,796	\$286,788
100	614111	Fire Station #1-PW-Fac/Equip-Bld/Pt	\$22,672	\$-663	\$22,009	\$24,147	\$24,760
100	614112	Fire Station #2-PW-Fac/Equip-Bld/Pt	\$11,468	\$0	\$11,468	\$12,138	\$12,458
100	614113	Fire Station #3-PW-Fac/Equip-Bld/Pt	\$12,135	\$0	\$12,135	\$13,313	\$13,636
100	614114	Fire Station #4-PW-Fac/Equip-Bld/Pt	\$13,738	\$-1,666	\$12,072	\$14,911	\$15,340
100	614115	Fire Station #5-PW-Fac/Equip-Bld	\$3,032	\$0	\$3,032	\$3,482	\$3,502
100	614131	Older American Ctr-PW-Fac/Equip-Bld	\$29,068	\$-62	\$29,006	\$32,598	\$33,519
100	614132	Lincoln Park Barn-PW-Fac/Equip-Bldg	\$9,429	\$0	\$9,429	\$10,259	\$10,511
100	614133	Parks & Rec Off-PW-Fac/Equip-Bldg	\$17,649	\$-428	\$17,221	\$18,290	\$18,871
100	614141	Shops - Oper Ctr-PW-Fac/Equip-Bldg	\$69,809	\$-355	\$69,454	\$78,648	\$82,483
100	614142	Shops - Svc Ctr-PW-Fac/Equip-Bldg	\$63,564	\$-8,199	\$55,365	\$56,134	\$58,308
100	614143	Engineering Lab-PW-Fac/Equip-Bldg	\$27,051	\$-48	\$27,003	\$28,922	\$30,109
100	614144	Transportation Eng-PW-Fac/Equip-Bld	\$13,486	\$1,505	\$14,991	\$16,228	\$16,873
100	614161	Police Station-PW-Fac/Equip-Bldg/Pt	\$157,141	\$103	\$157,244	\$172,087	\$178,453
100	616261	Stormwater Permit Compliance	\$5,500	\$-5,500	\$0	\$0	\$0
100	616510	Street Lighting-PW-Str Sys-Transpt	\$888,987	\$0	\$888,987	\$907,844	\$941,804
100	616521	General-PW-Str Sys-Transp Enginmg	\$422,968	\$-53,185	\$369,783	\$402,146	\$418,895
Subtotal: General Fund			\$8,427,747	\$53,180	\$8,480,927	\$9,207,577	\$9,487,388
2011	61115	Project Design-PW-TS-CADD	\$83,120	\$0	\$83,120	\$87,582	\$90,895
2011	61210	Land-Public Wrks-Property Managemnt	\$52,627	\$10,000	\$62,627	\$405,855	\$2,745
2011	61230	Improvement Districts-PW-Prop Manag	\$22,318	\$0	\$22,318	\$24,121	\$24,982
2011	61240	Rights-of-Way/Easements-PW-Prop Man	\$88,174	\$0	\$88,174	\$59,709	\$61,730
2011	61250	Survey	\$0	\$0	\$0	\$36,982	\$38,257
2011	61314	Project Design-PW-Engineering Office	\$282,756	\$14	\$282,770	\$235,191	\$243,401
2011	61319	General Eng Office Svc-Publ Works	\$41,974	\$0	\$41,974	\$44,348	\$46,005
2011	61325	Project Design-PW-Engineering Field	\$200,979	\$0	\$200,979	\$230,448	\$237,950
2011	61340	Project Const-PW-Engineering Svcic	\$8,367,532	\$530,605	\$8,898,137	\$8,437,484	\$4,966,735
2011	61641	Street Painting-PW-Str Sys-Traffic	\$36,000	\$0	\$36,000	\$0	\$0
2011	61642	Traffic Signals-PW-Str Sys-Traffic	\$404,500	\$0	\$404,500	\$88,000	\$541,000
2011	614101	City Hall-PW-Fac & Equip-Bldg/Plant	\$49,508	\$0	\$49,508	\$0	\$0
2011	614142	Shops - Svc Ctr-PW-Fac/Equip-Bldg	\$128,000	\$0	\$128,000	\$140,000	\$140,000
2011	616510	Street Lighting-PW-Str Sys-Transpt	\$97,000	\$0	\$97,000	\$54,000	\$56,000
2011	618521	General-PW-Str Sys-Transp Enginmg	\$19,055	\$-18,305	\$750	\$0	\$0
Subtotal: Sales Tax CIP Fund			\$9,673,542	\$522,314	\$10,395,856	\$9,843,500	\$6,449,500

PUBLIC WORKS & UTILITIES: Budget By Fund/Organization Code							
202	61115	Project Design-PW-TS-CADD	\$16,519	\$0	\$16,519	\$25,755	\$26,865
202	61210	Land-Public Wrks-Property Managemnt	\$8,756	\$0	\$8,756	\$8,849	\$9,151
202	61240	Rights-of-Way/Easements-PW-Prop Man	\$19,450	\$0	\$19,450	\$10,651	\$11,010
202	61250	Survey	\$0	\$0	\$0	\$5,506	\$5,698
202	61314	Project Design-PW-Engineering Office	\$89,750	\$0	\$89,750	\$86,199	\$89,242
202	61325	Project Design-PW-Engineering Field	\$9,495	\$0	\$9,495	\$15,904	\$16,454
202	61340	Project Const-PW-Engineering Servic	\$6,586,694	\$-5,873,663	\$713,031	\$4,917,136	\$4,166,781
Subtotal: Storm Drainage Fund			\$6,730,663	\$-5,873,663	\$857,000	\$5,070,000	\$4,325,000
204	61210	Land-Public Wrks-Property Managemnt	\$10,000,000	\$0	\$10,000,000	\$0	\$0
204	61314	Project Design-PW-Engineering Office	\$334,550	\$11,228	\$345,777	\$437,510	\$452,145
204	61319	General Eng Office Svc-Publ Works	\$10,000	\$31,113	\$41,113	\$101,065	\$99,461
204	61340	Project Const-PW-Engineering Servic	\$26,935,450	\$-12,312,340	\$14,623,110	\$27,264,425	\$21,716,394
Subtotal: Riverside Parkway Fund			\$37,280,000	\$-12,270,000	\$25,010,000	\$27,803,000	\$22,268,000
301	6150	Public Works Administration	\$6,190	\$0	\$6,190	\$7,172	\$7,172
301	6241	Water Lab - PW - Utilities	\$258,921	\$403	\$259,324	\$296,190	\$294,870
301	61114	Citizen Requests-PW-TS-CADD	\$2,989	\$0	\$2,989	\$0	\$0
301	61115	Project Design-PW-TS-CADD	\$7,551	\$-3,200	\$4,351	\$0	\$0
301	61120	GIS - Public Works - Technical Serv	\$24,939	\$0	\$24,939	\$0	\$0
301	61250	Survey	\$0	\$0	\$0	\$15,449	\$15,996
301	61314	Project Design-PW-Engineering Office	\$38,935	\$0	\$38,935	\$10,131	\$10,497
301	61325	Project Design-PW-Engineering Field	\$51,149	\$0	\$51,149	\$41,613	\$42,640
301	62110	Water Administration-PW-Utilities	\$448,330	\$-2,627	\$445,703	\$468,421	\$475,134
301	62121	Water Supply-PW-Utilities-Supp/Trtm	\$254,914	\$1,898	\$256,812	\$267,493	\$268,153
301	62122	Water Treatment-PW-Util-Supply/Trtm	\$554,526	\$6,993	\$561,519	\$574,359	\$588,628
301	62123	Kannah Creek Water Plant	\$49,080	\$-245	\$48,835	\$50,326	\$51,878
301	62131	Pipeline-PW-Util-Water-Pipeline Mnt	\$1,482,725	\$-6,595	\$1,456,130	\$1,561,224	\$1,563,292
301	62133	Meter Repr/Repl-PW-Util-Wtr-Pipeln	\$209,808	\$6,911	\$216,719	\$245,006	\$252,106
3011	6150	Public Works Administration	\$3,000	\$0	\$3,000	\$0	\$0
3011	6241	Water Lab - PW - Utilities	\$23,970	\$0	\$23,970	\$19,200	\$45,783
3011	61115	Project Design-PW-TS-CADD	\$9,623	\$0	\$9,623	\$16,955	\$17,553
3011	61314	Project Design-PW-Engineering Office	\$18,214	\$-11,242	\$6,973	\$2,124	\$2,198
3011	61325	Project Design-PW-Engineering Field	\$2,368	\$0	\$2,368	\$4,536	\$4,677
3011	61340	Project Const-PW-Engineering Servic	\$1,327,795	\$196,242	\$1,524,037	\$1,326,385	\$495,573
3011	62121	Water Supply-PW-Utilities-Supp/Trtm	\$52,000	\$15,000	\$67,000	\$100,000	\$100,000
3011	62122	Water Treatment-PW-Util-Supply/Trtm	\$30,000	\$0	\$30,000	\$50,000	\$20,000
3011	62133	Meter Repr/Repl-PW-Util-Wtr-Pipeln	\$20,000	\$0	\$20,000	\$0	\$0
Subtotal: Water Fund			\$4,857,008	\$203,538	\$5,060,544	\$5,056,584	\$4,256,149
302	62311	Non-automated Coll-PW-Util-Solid Ws	\$2,443,376	\$-140,797	\$2,302,579	\$2,773,823	\$2,647,887
Subtotal: Solid Waste Fund			\$2,443,376	\$-140,797	\$2,302,579	\$2,773,823	\$2,647,887
308	61250	Survey	\$0	\$0	\$0	\$1,226	\$1,269
308	61314	Project Design-PW-Engineering Office	\$1,164	\$0	\$1,164	\$40,208	\$41,494
308	61325	Project Design-PW-Engineering Field	\$1,255	\$0	\$1,255	\$0	\$0
308	61340	Project Const-PW-Engineering Servic	\$10,000	\$300,000	\$310,000	\$4,435,500	\$11,000
Subtotal: Parking Fund			\$12,419	\$300,000	\$312,419	\$4,476,934	\$53,762
309	62160	Irrigation Systems-PW-Util-Water	\$205,357	\$580	\$205,937	\$218,279	\$220,549
Subtotal: Irrigation Systems Fund			\$205,357	\$580	\$205,937	\$218,279	\$220,549
402	61421	Fleet Maintenance-PW-Fac/Equip-Fac	\$2,788,239	\$149,352	\$2,937,591	\$3,126,252	\$3,309,828
Subtotal: Equipment Fund			\$2,788,239	\$149,352	\$2,937,591	\$3,126,252	\$3,309,828
902	6150	Public Works Administration	\$12,377	\$0	\$12,377	\$14,857	\$14,857
902	6242	Wastewater Lab - PW - Utilities	\$437,848	\$247	\$438,095	\$492,374	\$513,092
902	61113	Service to Other Div.-PW-TS-CADD	\$0	\$8,702	\$8,702	\$0	\$0
902	61114	Citizen Requests-PW-TS-CADD	\$5,977	\$0	\$5,977	\$0	\$0
902	61115	Project Design-PW-TS-CADD	\$8,837	\$-8,702	\$135	\$0	\$0
902	61119	General Tech Svcs-PW-TS-CADD	\$52,688	\$-52,688	\$0	\$0	\$0
902	61120	GIS - Public Works - Technical Serv	\$0	\$52,688	\$52,688	\$0	\$0
902	61250	Survey	\$0	\$0	\$0	\$4,856	\$5,028
902	62112	Environmental Compliance	\$135,059	\$-53,014	\$82,045	\$68,802	\$70,498
902	62211	Plant Oper-PW-Util-Wastewater-Bkbn	\$3,398,212	\$32,213	\$3,430,424	\$3,587,848	\$3,624,553
902	62212	Interceptors-PW-Util-Wastewtr-Bkbn	\$15,242	\$0	\$15,242	\$17,308	\$17,951
902	62220	Collections Oper-PW-Util-Wastewater	\$-2,945	\$0	\$-2,945	\$0	\$0
902	62221	Collection Sys Maint-PW-Util-Wstwtr	\$1,259,063	\$5,179	\$1,264,242	\$1,223,355	\$1,253,148
902	62222	Lift Stations-PW-Util-Wstwtr-Collec	\$135,487	\$2,124	\$137,591	\$148,589	\$152,722
902	62223	Industrl Prtrmt-PW-Util-Wstwtr-Col	\$154,189	\$0	\$154,189	\$160,751	\$166,451
902	621121	Persloo Wash Temp-Mod	\$20,000	\$25,000	\$45,000	\$15,000	\$10,000

DEPARTMENT SUMMARIES - PUBLIC WORKS & UTILITIES

PUBLIC WORKS & UTILITIES: Budget By Fund/Organization Code						
902	622312	Backbone Line Rep-PW-Util-WstwrEnC	\$417,930	\$0	\$417,930	\$0
903	61250	Survey	\$0	\$0	\$0	\$3,053
903	61314	Project Design-PW-Engineering Office	\$5,262	\$-0	\$5,262	\$1,896
903	61325	Project Design-PW-Engineering Field	\$11,592	\$0	\$11,592	\$6,868
903	61340	Project Const-PW-Engineering Servic	\$-16,854	\$-0	\$-16,854	\$-11,817
904	6242	Wastewater Lab - PW - Utilities	\$54,925	\$-54,925	\$0	\$34,600
904	61115	Project Design-PW-TS-CADD	\$15,693	\$0	\$15,693	\$15,503
904	61250	Survey	\$0	\$0	\$0	\$3,053
904	61314	Project Design-PW-Engineering Office	\$58,070	\$0	\$58,070	\$21,850
904	61325	Project Design-PW-Engineering Field	\$14,290	\$0	\$14,290	\$10,196
904	61340	Project Const-PW-Engineering Servic	\$12,947	\$0	\$12,947	\$-50,603
904	62211	Plant Oper-PW-Util-Wastewater-Bkbn	\$616,451	\$-80,000	\$536,451	\$185,031
904	62221	Collection Sys Maint-PW-Util-Wstwr	\$112,226	\$0	\$112,226	\$0
904	62230	Wastewater Eng/Cap-PW-Util-Wastewtr	\$2,115,497	\$-61	\$2,115,436	\$222,037
904	621121	Persigo Wash Temp-Mod	\$0	\$0	\$0	\$15,000
905	61115	Project Design-PW-TS-CADD	\$11,295	\$0	\$11,295	\$10,896
905	61250	Survey	\$0	\$0	\$0	\$6,732
905	61314	Project Design-PW-Engineering Office	\$35,981	\$0	\$35,981	\$26,411
905	61325	Project Design-PW-Engineering Field	\$28,436	\$0	\$28,436	\$12,678
905	61340	Project Const-PW-Engineering Servic	\$1,012,029	\$40,705	\$1,052,734	\$261,584
906	61115	Project Design-PW-TS-CADD	\$21,895	\$0	\$21,895	\$32,513
906	61230	Improvement Districts-PW-Prop Manag	\$13,802	\$0	\$13,802	\$14,697
906	61240	Rights-of-Way/Easements-PW-Prop Man	\$2,728	\$0	\$2,728	\$1,477
906	61250	Survey	\$0	\$0	\$0	\$25,126
906	61314	Project Design-PW-Engineering Office	\$82,644	\$0	\$82,644	\$28,327
906	61325	Project Design-PW-Engineering Field	\$38,340	\$0	\$38,340	\$26,171
906	61340	Project Const-PW-Engineering Servic	\$1,640,591	\$0	\$1,640,591	\$1,738,606
Subtotal: Joint Sewer Fund			\$11,937,786	\$-82,532	\$11,855,253	\$8,375,624
TOTAL: PUBLIC WORKS & UTILITIES			\$84,556,135	\$-17,138,029	\$67,418,106	\$75,951,573
						\$61,469,433

The Public Works and Utilities Department of the City of Grand Junction provides a wide variety of services to the public. The department is divided into four main divisions; the Public Works Division, Utilities Division, Engineering Division, and Riverside Parkway Division.

PUBLIC WORKS DIVISION

The Public Works Division provides a wide range of services and is separated into Street Systems, Transportation Engineering, Fleet and Facility Maintenance, Development Engineering and Public Information. Street Systems provides the maintenance for three of the complex infrastructure systems mentioned above. The other divisions provide support services for the infrastructure systems and other City departments.

The Public Works Manager performs the administration of the division with the assistance of the Public Works and Utilities Director and Senior Administrative Assistant. There are 93.75 employees working for this division which would make it the second largest department in the City of Grand Junction, next to the Police Department.

Street Systems Division: Street Systems has the maintenance responsibility for the following infrastructure systems: street systems, storm drain systems, and irrigation road crossings. Most of the services provided fall into ten (10) major categories. Some categories are seasonally driven for example leaf pickup, snow/ice removal, spring cleanup, seal coating, irrigation systems maintenance/improvements, and sidewalk grinding activities. Other categories that continue year around are asphalt patching, street cleaning, crack filling, and storm drain system maintenance improvements. Some categories are performed on an as needed basis such as responding to emergencies caused by flooding or property damage. The division employs 26 employees that perform the tasks necessary to maintain these systems.

Transportation Engineering Division: Transportation Engineering provides two major services to the City of Grand Junction; transportation engineering and maintenance/operations. Traffic Services provides the operation and maintenance of the traffic facilities. These include striping and marking of City streets and parking lots, an inventory of 11,869 signs, 88 traffic signals, 25 school flashers and street lighting. Transportation Engineering provides services in transportation planning, signal timing, traffic studies and data collection, new street lighting, development review, pedestrian educa-

tion. A staff of 12 employees performs the aforementioned services.

Fleet and Facility Maintenance Division: Fleet and Facility Maintenance provides two major services to the City of Grand Junction. Fleet Maintenance operations consist of the maintenance and repair of most City-owned vehicles and equipment. A staff of 14.75 employees performs the fleet and facility services outlined above. Facilities Maintenance provides for the repair and maintenance of most City-owned buildings and facilities including janitorial services.

Public Information: The Public Information Coordinator is responsible for two-way communication between the City's Public Works and Utilities department and residents of the City and region. A wide variety of communication tools are used, including providing information to the media, newsletter articles, City Page articles, press releases, direct mail, utility bill stuffers, brochures, use of the City's website, and public meetings. Time is also spent on internal communications within the department and with other departments of the City, and a monthly report is produced. Much time is spent on public involvement activities, including hosting open house meetings and creating a public process for citizens to give us input and feedback on major capital improvement projects such as the Riverside Parkway and the 29 Road/I-70B interchange. In addition, the Public Information Coordinator provides communications advice and consulting for the 5-2-1 Drainage Authority and public education on such topics as storm water, recycling, and the Drought Response Information Project.

Development Engineering: The Development Engineering Division is located within the Community Development Department and provides technical review of subdivision plats, construction plans, specifications and engineering reports for residential, commercial and industrial developments. The Division also participates in the development of long range area or community plans. These plans provide the framework for future developments and ensure proper public infrastructure including roads, bridges and drainage improvements are incorporated into these developing areas.

The development engineers attend pre-application meetings and development review meetings with City staff, developers and consultants. They also participate in Planning Commission hearings to provide technical information and advice to assigned development projects.

UTILITIES

The Utilities Division of Public Works manages four separate enterprise funds which include, Water Services, Solid Waste and Recycling, Wastewater Services (inside and outside the City limit boundaries), and Irrigation System Services for the Ridges and Redlands Mesa. Water and Wastewater also include the Environmental Laboratories Division as well as Environmental Compliance. Each of these enterprise funds are operated on revenues received from the services provided and also contribute a portion of their gross revenues to the General Fund of the City. The Utilities Division manages these funds using a ten-year financial projection of revenues and expenditures.

Water Services operates two water treatment plants and supplies treated water to the residents of the City, within the City's water service area boundary, and to customers in the Kannah Creek area. The functions of this division include watershed management, transporting raw water to the treatment plant, water treatment, pipeline maintenance and water meter reading and maintenance. Water Services also operates a small hydroelectric plant in the Kannah Creek area. Customer Service and Utility Billing is provided by the Administrative Services Department, but paid from Utility fund revenues.

Irrigation Services supplies and distributes untreated irrigation water to the Ridges and to the Redlands Mesa development, including Redlands Mesa Golf.

Solid Waste and Recycling Services provides exclusive refuse collection services to City residents who were residents of the City prior to April 1994. Commercial service is offered on a competitive basis with private trash haulers. The City also competes with private haulers in residential neighborhoods annexed after April 1994. Recycling provides recycling services to City residents through a contract with Curbside Recycling Indefinitely, Inc.

Wastewater Services operates the Persigo Wastewater Treatment Plant for service inside and outside the City limits, but within the "201 Planning" area of the Grand Valley. Functions of this division include operating the Persigo Wastewater-Treatment Plant and the maintenance and replacement of sewer collection lines. The Persigo System provides treatment only services to three special sanitation districts on a contract basis.

Environmental Lab Services provide water and wastewater analytical data and support services to all water and wastewater operations, utility management, and state and federal governments. The laboratories provide an independent assessment of treatment plant operations and ensures compliance with federal environmental safeguards; including physical, chemical, microbiological and radiological analysis of drinking water supplies.

Environmental Compliance assists the City Utility Divisions in understanding and meeting the many environmental regulations affecting water, wastewater and Stormwater operations. Environmental Compliance is currently assisting in wastewater discharge permit negotiations.

ENGINEERING

The City Engineering Division manages three operational divisions, Engineering, Real Estate and Construction Services. The City Engineering Division also manages the Capital Improvement Program (CIP) Fund.

Engineering provides design, Computer Aided Design and Drafting (CADD) and construction management services for the rehabilitation, upgrade and major maintenance of our public transportation, storm drainage, sewage collection, and water supply/distribution systems. These services are also provided for new building facilities needed to augment the City operations. The CADD team also maintains as-built drawings (14,000+) files for the City's infrastructure systems and provides information to the public and staff concerning the infrastructure systems and specific City projects.

Real Estate provides professional real estate related services for the acquisition of rights-of-way and easements for Capital Improvement Projects; survey services for all Public Works and Utilities Projects and GIS field data for general map updates; management of special improvement districts; preparation of annexation plat maps and review of plats and development plans for compliance with all survey laws and guidelines.

Construction Services provides quality control inspection and testing for all City Capital Improvement Projects and oversees quality control operations provided by consultants for new development. This division also reviews and manages all permits for work by other agencies within City right-of-way.

RIVERSIDE

The Riverside Parkway division was created following the election in November 2003 to oversee the design, right of way acquisition and construction of the seven mile minor arterial road project.

Phase I of the Riverside Parkway started construction in October 2005. This phase, encompassing the eastern four miles of the project, begins at 9th and Struthers and continues east across the proposed Las Colonias Park, north to D Road then east to 29 Road. Mesa County has also contracted with the City to include the portion of 29 Road from D Road south to the Colorado River Bridge currently under construction. Central Grand Valley Sanitation District has also contracted with the City to replace the existing 15" sanitary sewer with a 24" sanitary sewer.

Construction of the first phase is planned to be completed by November 2006, however completion of the 29 Road segment will coincide with Mesa County's Colorado River bridge opening in July 2006. Completion of the 29 Road portion will allow Orchard Mesa residents to also utilize the 29 Road corridor to get to the 30 Road underpass as an alternative to 5th Street.

The remaining two phases will be bid out in 2006. Phase II will be out to bid by April 2006 and will include the reconstruction of River Road from 24 Road to Broadway, 25 Road overpass, and a new road on the east side of the Riverside neighborhood. Phase III, the final phase, will include the interchange with 5th St (Highway 50) and will be bid out in July 2006.

With the experience working with CDOT, the railroad and the multitude of utility companies on the Riverside Parkway project, the Division was also assigned the 29 Road and I-70B interchange project. This project will extend from D Road north to North Avenue along 29 Road and will include a new viaduct over the railroad's hump yard and a new interchange with I-70B. CDOT's Interchange Approval Process (Policy Directive 1601) is proposed to be completed by January 2006 at which point staff will begin work on right of way acquisition. Final design is slated for 2007 and construction is scheduled for 2008-2009.

STRATEGIC PLAN*Public Works Division*

Evaluate and redefine the problem and level of effort required to manage weeds. The Streets Division budget includes \$25,000 in 2006 and 2007 to utilize labor from the Partners Program to increase the level of hand cutting of weeds during the growing season.

Utilities

Note: These items are part of a larger document, titled Grand Junction Strategic Plan, 2005-2006 Update, published in February of 2005.

For the Utilities Division, strategic plan linkages center around Continue to promote conservation, reuse, and development of our resources.

Strategies for keeping green waste out of the landfill. Solid Waste, during 2006, will examine a series of initiatives to manage green waste to include, but not be limited to: A pilot curbside collection program for a small neighborhood. Education program for dealing with green wastes at the point of generation. Working with the Mesa County landfill to provide incentives for delivery of green waste for composting by residential generators.

Alternative fuel/increased fuel efficiency.

Solid Waste estimates that, because of automated trash collection, it is using 2.5 trucks less in 2005 than when automated collection began in 1997. In the first six years of automated collection, this equates to \$10,000 per year in fuel savings and, in the last two years, \$19,000 per year in fuel savings.

Increase public education of City recycling program.

In 2006, examine a revamping of the curbside recycling program to include commingling of wastes and inclusion of the recycling fee in the regular monthly "trash bill." This will follow a general survey of City residents who are/are not recycling to determine what features it might take to increase participation in the recycling program.

Increase public information about water conservation.

Continue to fund the Drought Response Information Program (DRIP), an award-winning water conservation education effort among the City, the Ute Water Conservancy District, the Clifton Water District and the Town of Palisade.

On-going participation in the Children's Water Festival at Mesa State College. Examination of a second hydroelectric facility between the Water Treatment Plant, on Reservoir Hill and the Gunnison River Pump station.

Secure additional water storage and water rights.

2006 construction of the Somerville Supply Diversion pipeline from the City's Whitewater Creek watershed, allowing for the use of this water in the winter and preserving stored water in Juniata reservoir. Complete plans for the reconstruction and raising of the Juniata Reservoir spillway, allowing for more water storage. Participation in Western Colorado Waters, Inc. and the Colorado and Gunnison Basin Roundtable processes.

Engineering Division

The two projects to improve the I-70 interchange at 24 Road and landscape it and the one at Horizon Drive are good examples of upgrading existing interchanges and partnering with CDOT to beautify two of our primary gateways.

The El Poso Street Improvement District is a good example of Neighborhood Planning.

CDOT & FHWA participation in the 29 Road Viaduct 1601 Review Process is a good re-cursor to the same process at 29 Road & I-70.

The 29 Road Viaduct has an MOU with CDOT and Mesa County.

Riverside Division

Both of these projects are key components of the implementation of many of the City's strategic plan objectives. Evaluate and act on funding options. The Riverside Parkway utilizes funding from the 2003 bond election as well as from Union Pacific Railroad through the Public Utilities Commission for elimination of two at-grade railroad crossings.

Negotiating MOUs with our funding partners. A MOU is in place with CDOT for the ownership and maintenance of the Riverside Parkway and Highway 50 interchange bridges.

Sign an MOU with Mesa County regarding the 29 Road Viaduct. A MOU has been signed with Mesa County for construction of the 29 Road from D Road to North Avenue including the viaduct over the hump yard and the interchange with I-70B.

Continue to examine CDOT swaps. The City has taken over ownership of North Avenue from 1st Street to just west of 30 Road in exchange for CDOT owning and maintaining the Riverside Parkway structures/bridges at Highway 50.

FUTURE OUTLOOK***Public Works Division***

Public Works will be leading a review of the current PW&U Operations site on River Road. This effort will involve joint planning with other City Departments including Parks & Rec., Fire and Police to establish the best joint use for the site. Similar studies may be completed for other City owned facilities in an effort to develop a long-range facilities plan to address the replacement of older buildings.

Stormwater

The City's new ordinance becomes effective on January 1, 2006 and will require contractors, developers and home builders to comply with the new regulations.

The 5-2-1 Stormwater Authority will develop a fee schedule for storm water in 2006 and implement this new fee in 2007. Revenues from this fee will provide funding for flood control and drainage projects across the valley.

Stormwater Management Plans will be required for all new developments after January 1st. These plans and the specific components including detention basin will be inspected at the time of construction and once per year thereafter.

The Riverside Parkway will complete the first section of roadway in 2006 and a second phase in 2007. Additional operational costs for street cleaning, lighting and striping are included in the 2006/07 budgets.

Public Works will continue to monitor energy costs in 2006 & 2007. We will provide reports projecting rate increases and recommending budget adjustments as appropriate.

Streets Operations

Anticipated growth over the next two years will require the evaluation of the core maintenance functions the Division provides.

The Crack Fill and Chip & Seal programs will be re-evaluated to ensure the in-house costs are competitive with the private sector and adequate manpower is available to complete the programs.

Street Cleaning of residential streets will continue to decrease, in an effort to provide a minimum level of service to the higher order arterial and collector street system.

Utilities Division

Continued Septic System Elimination Program Improvement Districts.

Increased drinking water monitoring for unregulated contaminants, disinfection by-products and Giardia/Cryptosporidium.

Continued efforts to protect City watersheds from increased natural gas drilling through implementation of the Memorandums of Understanding with USFS, BLM and Mesa County.

Implementation of projects to reduce the consumption of electrical power at the Persigo Wastewater Treatment Plant through utilization of excess methane gas for power generation.

Expectation of continued growth in the City's solid waste operation from second containers, in-fill growth and successful competition for new residential business in the post-1994 areas.

Continuation of an aggressive capital improvement program of water and sewer line replacements and plant upgrades.

Negotiation of NPDES permit renewal.

Engineering Division

Beyond the 2006-07 biennium, the Engineering Division is planning for:

Permitting for the 29 Road Interchange at I-70 will begin 2009.

Improving 29 Road from Patterson north to I-70.

Partnering with CDOT to consider improvements along I-70B.

Re-constructed 1st Street (North to Ouray)

Riverside Division

In the marketing 2003 Bond Election, the Riverside Parkway was promised to be delivered within 6 years which equates to November 2009. Currently the Parkway is scheduled for completion by November 2008 or a year ahead of the original schedule.

Although the Parkway will be completed by late 2008, on the operational side there will be many impacts to the Streets and Transportation Divisions of Public Works and the Parks Department personnel. Five new traffic signals, 520 street lights, 19 additional lane miles, 5.5 miles of additional storm drains, 3.3 acres of bridges, 10 miles of sidewalk will entertain public works staff beyond 2008. Parks will be responsible for almost 10 acres of granite mulch, 900 trees, 9,300 shrubs and over 15 acres of irrigated areas. Although the design calls for low water plantings utilizing "Xeric" concepts, supplemental water will be provided via five domestic water taps (two Ute Water, three City water). A "wheeling" agreement has been reached with Ute Water to provide City water through Ute lines to the irrigation taps.

29 Road and I-70B is proposed to have final design complete in 2007 in time for construction in 2008-mid 2009.

PERFORMANCE MEASUREMENT

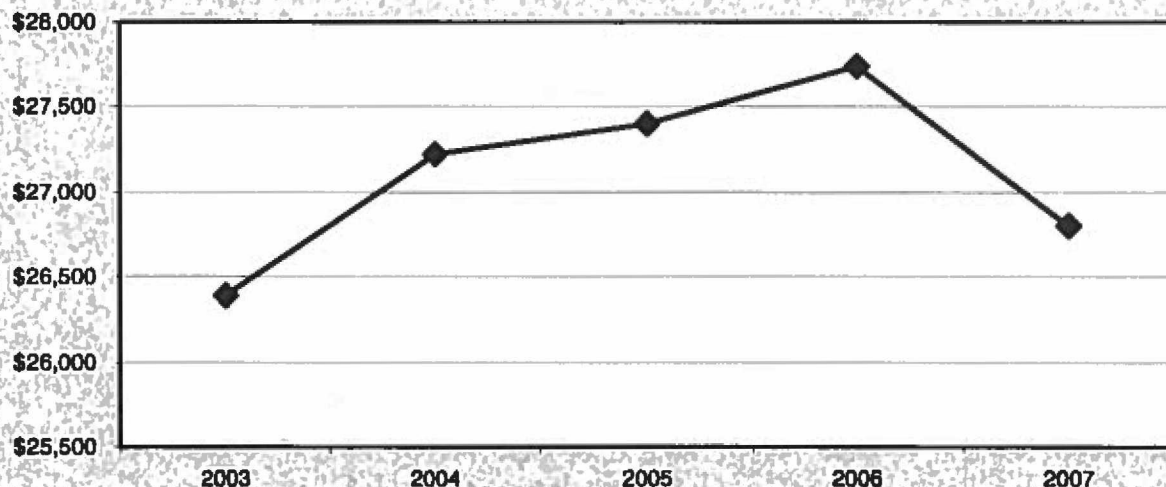
	2003 Actual	2004 Actual	2005 Revised	2006 Budget	2007 Budget
GENERAL FUND					
Operating Budget	\$ 7,427,160	\$ 7,962,331	\$ 8,467,022	\$ 9,103,127	\$ 9,436,438
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget	\$ 7,427,160	\$ 7,953,806	\$ 8,281,183	\$ 8,659,666	\$ 8,678,694

Primary Workload/Output Measures

Total # of Lane Miles (0's)	91.7	97.3	101.9	107.0	112.3
Total Square Miles in City	33.1	33.8	34.7	35.6	36.5
# of Registered Motor Vehicles-Mesa City (000's)	157	161	166	170	175
Total Output Measured	281	292	302	312	324

Comparative Cost Per Output	\$ 26,394	\$ 27,226	\$ 27,405	\$ 27,736	\$ 26,803
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Cost Trend



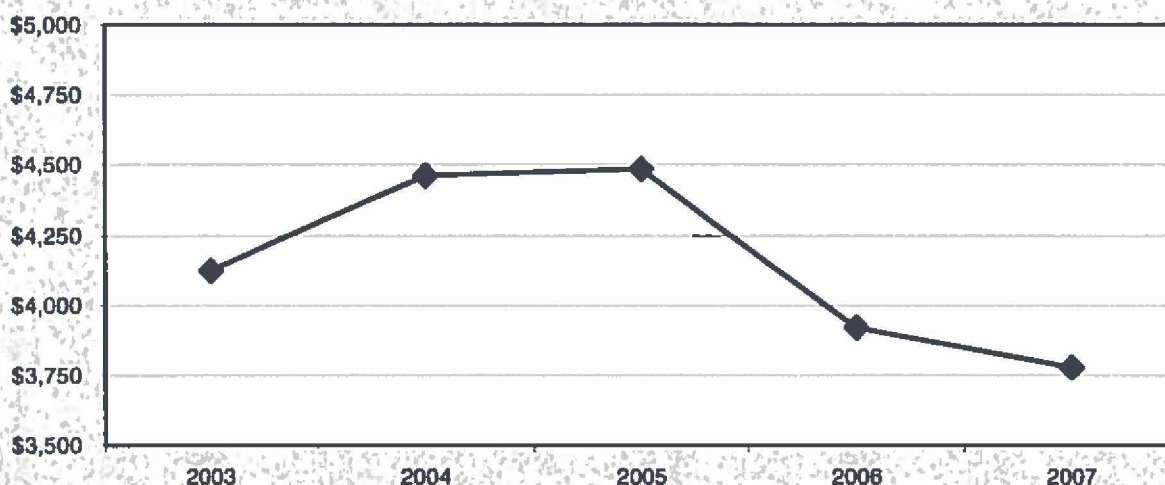
PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007

- Complete the first phase of construction of the Riverside Parkway by November 2006 and bid out the remaining two phases in 2006.
- Utilize new CADD and project management technologies by maintaining high levels of training.
- Continue to perform quality control inspections and testing of all new construction on capital projects.
- Provide development inspection for all construction related to new development within the 201 sewer area.
- Continue improvement of watershed protection efforts through Memorandums of Understanding.
- Implementation of Stormwater management program to meet federally mandated Stormwater regulations.
- Continue monitoring of annexation activity to understand how this growth affects our ability to meet public expectations and our ability to deliver quality customer service.

PERFORMANCE MEASUREMENT

	2003 Actual	2004 Actual	2005 Revised	2006 Budget	2007 Budget
JOINT SEWER FUND					
Operating Budget (net of Debt Service)	\$ 4,462,878	\$ 4,952,815	\$ 5,211,312	\$ 4,796,620	\$ 4,895,480
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget \$	4,462,878	4,947,512	5,096,931	4,562,952	4,502,374
Primary Workload/Output Measures					
Wastewater Treatment/Pop. Served (00's)	734	752	770	789	808
# Of Sewer Taps (000's)	41	42	43	44	45
Miles of Sewage System Maintained	308	315	323	331	339
Total Output Measured	1,083	1,109	1,136	1,164	1,192
Comparative Cost Per Output	\$ 4,122	\$ 4,461	\$ 4,486	\$ 3,921	\$ 3,777

Cost Trend



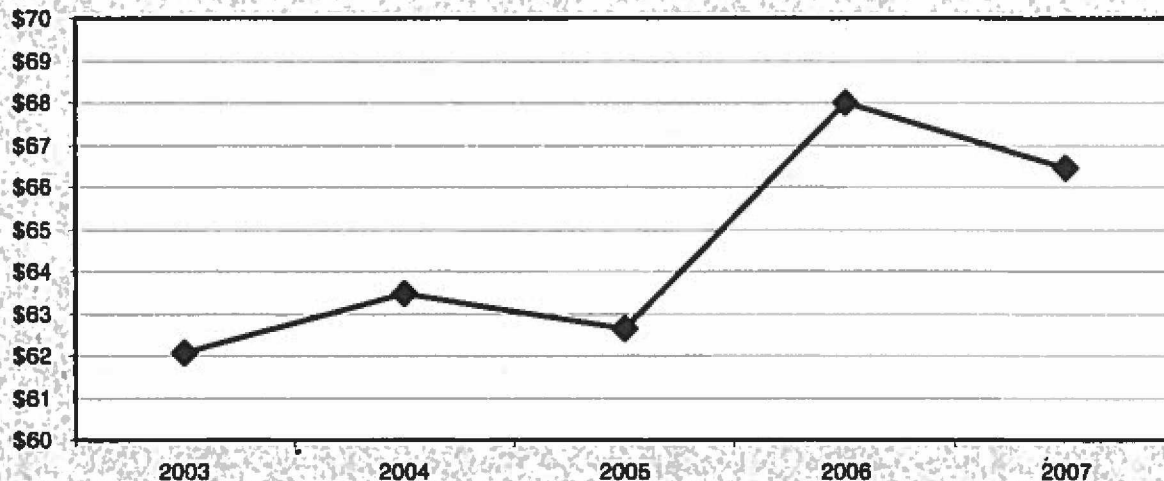
PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007

- Continue Discharge Permit negotiations with the State of Colorado and US Fish and Wildlife Service to determine discharge limitations allowable at the Persigo facility.
- Implement a composting operation at the Persigo facility, as a result of the Biosolids Composting Pilot Study.
- Continue with industrial pre-treatment to protect wastewater system and receiving waters.
- Perform studies to examine ways to reduce electrical costs at the Persigo facility, including conservation measures and possible utilization of waste methane gas generated during treatment processes.
- Continue with collections system repairs and replacements as the need arises.
- Respond to increasing requests to amend the 201 Sewer Service Area as urbanization continues.
- Continue to meet safety and security goals

PERFORMANCE MEASUREMENT

	Actual	Actual	Revised	Budget	Budget
SOLID WASTE FUND					
Operating Budget	\$ 2,093,557	\$ 2,231,314	\$ 2,301,079	\$ 2,594,603	\$ 2,647,887
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget \$	2,093,557	\$ 2,228,925	\$ 2,250,574	\$ 2,468,206	\$ 2,435,262
Primary Workload/Output Measures					
# Of Tons Collected - Trash	20,168	20,628	20,801	20,900	21,000
# Of Tons Collected - Recycling	1,007	1,394	1,531	1,600	1,650
# Of Customers Serviced (Avg./Week)	12,553	13,096	13,600	13,800	14,000
Total Output Measured	33,728	35,118	35,932	36,300	36,650
Comparative Cost Per Output	\$ 62.07	\$ 63.47	\$ 62.63	\$ 67.99	\$ 66.45

Cost Trend

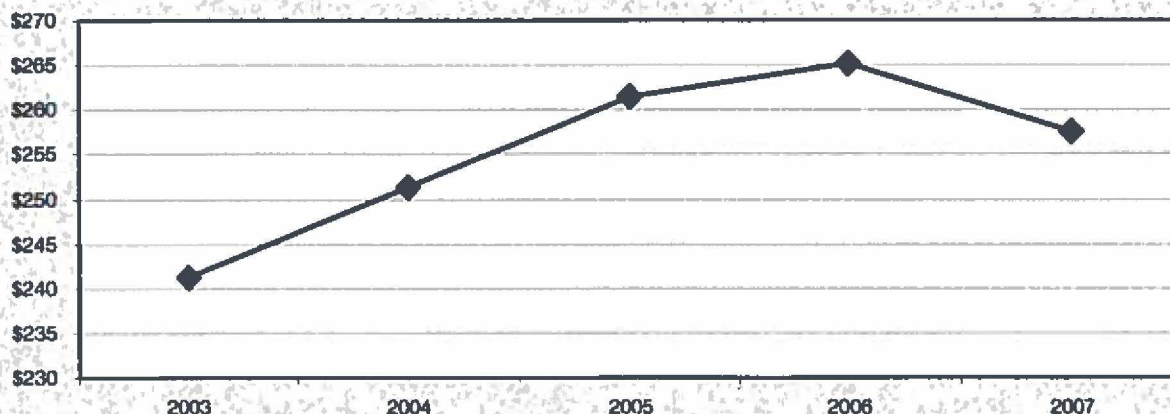


PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007

- Develop a program for composting yard debris (grass, tree trimmings, etc.) and eliminate them from being land-filled.
- Continued study of "green waste" reductions, as part of the Strategic Plan implementation.
- Implement required changes to the recycling drop-off site at the River Road facility, necessitated by the Riverside Parkway construction.
- Work with CRI in an effort to improve marketing and baling operations.
- Purchase additional automated side loader truck (2006) and add a specialty equipment operator.

PERFORMANCE MEASUREMENT

	2003 <u>Actual</u>	2004 <u>Actual</u>	2005 <u>Revised</u>	2006 <u>Budget</u>	2007 <u>Budget</u>
WATER FUND					
Operating Budget (net of Debt Service)	\$ 3,285,692	\$ 3,369,394	\$ 3,539,477	\$ 3,718,567	\$ 3,763,676
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget	\$ 3,285,692	\$ 3,365,787	\$ 3,461,790	\$ 3,537,416	\$ 3,461,454
Primary Workload/Output Measures					
# Of Customer Meters	9,521	9,559	9,583	9,608	9,633
# Of Gallons of Water Production (000's)	2,183	2,032	1,943	1,982	2,021
# Of Gallons of Water Consumption (000's)	1,921	1,799	1,717	1,751	1,786
Total Output Measured	13,625	13,390	13,243	13,341	13,440
Comparative Cost Per Output	\$ 241.14	\$ 251.36	\$ 261.41	\$ 265.16	\$ 257.54

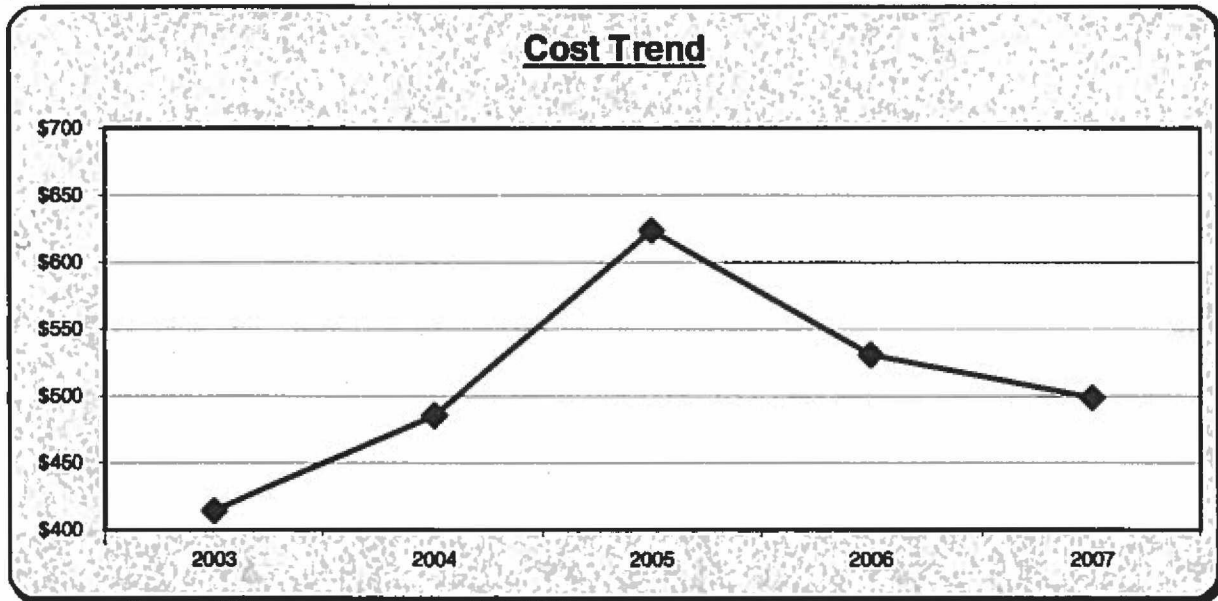
Cost Trend

PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007

- Implement compliance with the new LT2 rule to monitor for certain microbes in drinking water, as well as continue pursuit of USEPA certification for analysis of these microbes.
- Maximize water supply capacity by searching out opportunities to derive increasing income from raw water resources. This will include examination of the hydroelectric potential of water energy on City facilities on Kannah Creek and leases of water for snowmaking to the Powderhorn Ski area.
- Implement Memorandums Of Understanding with watershed partners (BLM, Palisade, U.S. Forest Service, forest grazing permittees) to identify potential sources of contamination in the watershed and implement best management practices.
- Insure flexibility in the operational and financial readiness of the City's water system to take advantage of any unification opportunities with other water providers in the Grand Valley.
- Start design work on replacement of sections of Purdy Mesa Flowline through lower stretches of Reeder Mesa.
- Actively pursue water rights acquisitions within the Kannah Creek and Whitewater Creek basins when they are in the best interest of the City.

PERFORMANCE MEASUREMENT

	2003 Actual	2004 Actual	2005 Revised	2006 Budget	2007 Budget
EQUIPMENT FUND					
Operating Budget	\$ 1,281,660	\$ 1,433,055	\$ 1,641,964	\$ 1,793,252	\$ 1,813,951
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget	\$ 1,281,660	\$ 1,431,521	\$ 1,605,925	\$ 1,705,893	\$ 1,668,291
Primary Workload/Output Measures					
# Of Distinct Repair Orders Completed	3,092	2,949	2,573	3,215	3,343
Total Output Measured	3,092	2,949	2,573	3,215	3,343
Comparative Cost Per Output	\$ 414.51	\$ 485.43	\$ 624.15	\$ 530.60	\$ 499.04



PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007

- Continue to evaluate and establish operational benchmarks that will provide a means to compare Fleet Services' performance to past averages and project future budgetary needs.
- Assist with the evaluation of the City's participation within Clean Cities Coalition and participate appropriately.
- Continually review our maintenance figures to find opportunities for improvement.
- Form a Utilization Review Committee to review equipment utilization and assist with revising utilization minimum standards.

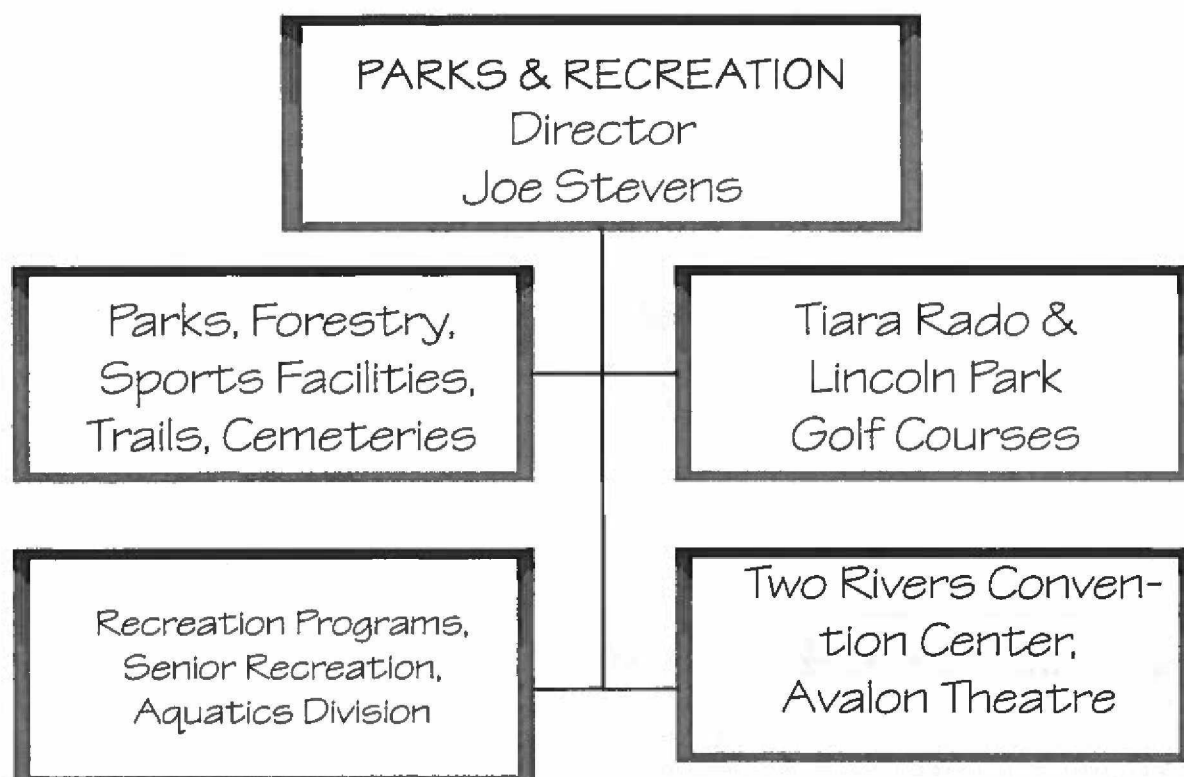


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- Parks
- Recreation
- Two Rivers Convention Center
- Municipal Golf

The City of Grand Junction Parks and Recreation Department is dedicated to facilitating a level of municipal Parks and Recreation services and facilities that the citizens of Grand Junction want and demand, in the most efficient and effective manner possible. This includes providing a wide variety of indoor and outdoor activities in attractive, clean and safe surroundings, as well as enhancing and preserving the region's natural resources. Courteous and knowledgeable personnel strive for excellence in all aspects of administration, operation and maintenance.



SIGNIFICANT BUDGET ISSUES

Quality has been maintained over last few years but elasticity is shrinking.

- Quality Staff and Outstanding equipment have kept us on the cutting edge.
- Continued growth and demands for expansion are increasingly difficult and expansion without resources will impact maintenance standards City / School district partnerships have increased.

Annexation Impact

- Recreation program cost recovery of 70% is increasingly difficult while keeping programs affordable .
- Recreation program resident vs. non-resident registrations have gone from 50% resident and 50% non-resident in 2001 - 2002 to 54% resident and 46% non-resident.

Maintaining viable golf course fund

- Two full time positions being eliminated in 2006 and 2007.
- One Assistant Golf Professional position being reduced from full time to ¾ time.

Rising construction costs make new projects increasingly difficult to keep within budget.

Rising energy costs impacting all facilities especially Two Rivers Convention Center, Avalon Theatre, pools and Barn.

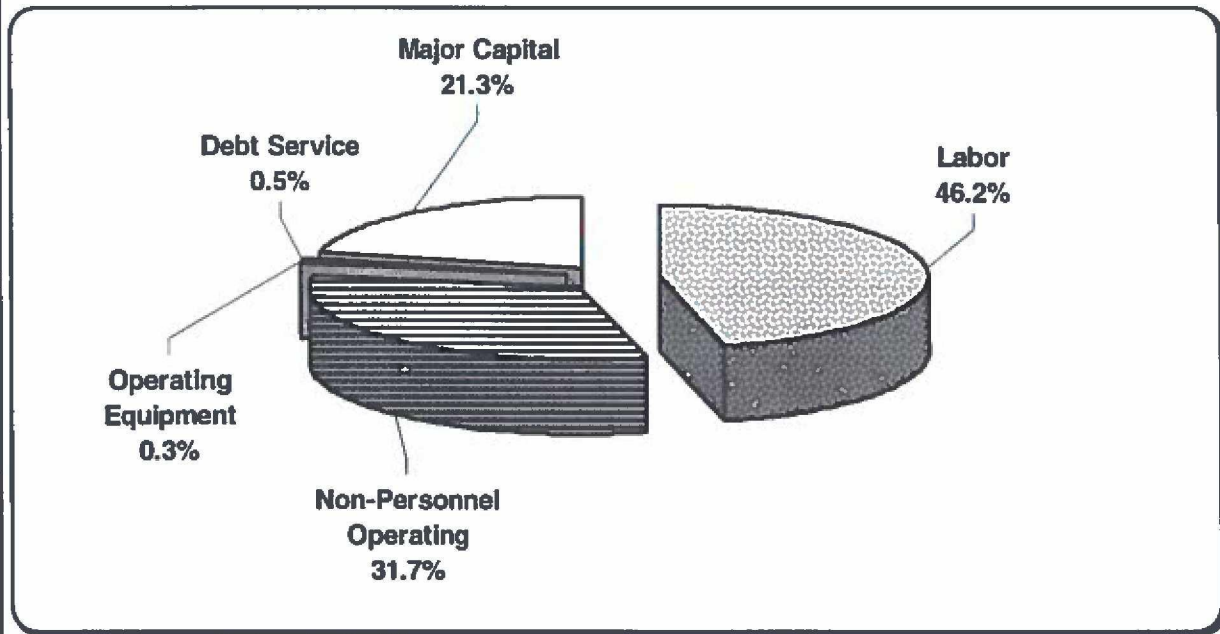
Maintaining the aging downtown shopping park

- Trees are approaching a state of decline within the context of their expected life span in the downtown shopping park environment.
- Downtown redevelopment Master Plan should be developed and time line identified.
- Planters are increasingly difficult to repair.

Coordinating the impact of concession operations in concert with events at Two Rivers and the Avalon.

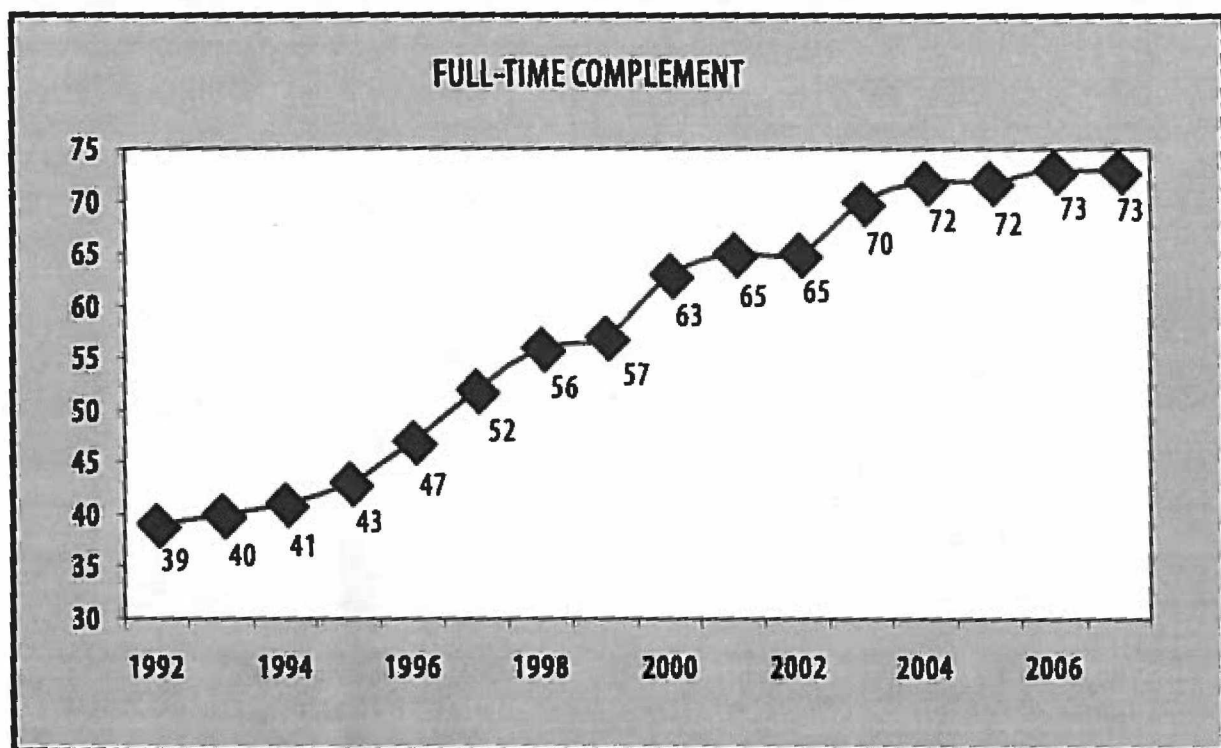
Parks and Recreation Department Fee Structure

Evaluate and consider implementing a one fee and charge structure for recreation programs, pools and golf by consolidating the non-resident and resident discount fees.



Budget By Major Category	2005	2006	2007
Labor	\$ 6,064,425	\$ 6,454,302	\$ 6,815,364
Non-Personnel Operating	4,170,624	4,435,491	4,671,989
Debt Service	64,191	64,191	64,191
Operating Equipment	15,337	81,810	33,100
Subtotal Operating	\$ 10,314,577	\$ 11,035,794	\$ 11,584,644
Major Capital	1,985,802	3,732,500	3,219,400
TOTAL	\$ 12,300,379	\$ 14,768,294	\$ 14,804,044

% Change	2005 - 2006	2006 - 2007	Average
Labor	6.4%	5.6%	6.0%
Non-Personnel Operating	6.4%	5.3%	5.8%
Debt Service	0.0%	0.0%	0.0%
Operating Equipment	433.4%	-59.5%	186.9%
Subtotal Operating	7.0%	5.0%	6.0%
Major Capital	88.0%	-13.7%	37.1%
TOTAL	20.1%	0.2%	10.2%



Employees by Division	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Administration	5	5	5	6	6	6	6	7	7	7	7	7	7	7	8	8
Parks, General	17	17	18	19	21	26	27	27	28	29	29	31	31	31	31	32
Two Rivers Conv Ctr	5	5	5	5	6	6	7	7	7	8	8	11	13	13	14	14
Cemeteries	4	4	4	4	4	4	3	3	4	4	4	4	4	4	4	4
Recreation, General	2	2	2	2	3	3	5	5	5	5	5	5	5	5	6	6
Municipal Golf, LP	3	3	3	3	3	3	3	3	5	5	5	5	5	5	3	2
Municipal golf, TR	3	4	4	4	4	4	5	5	7	7	7	7	7	7	7	7
Total	39	40	41	43	47	52	56	57	63	65	65	70	72	72	73	73

The Department's focus has been on working to improve, expand and develop parks, recreation and cultural opportunities. The Parks & Recreation master plan and the strategic plan and constant public participation have provided much of the framework for budgetary consideration. In September 2002, the Parks & Recreation Department integrated management responsibility of the Avalon Theatre into a subdivision of Two Rivers Convention Center. The continued development of Canyon View Park and a renewed interest in addressing neighborhood park issues has also been a priority of the Department and the Parks & Recreation Advisory Board. The 2003/04 operating budget in concert with the CIP, attempts to address efficiencies that will enhance water conservation efforts. The Recreation Division continues to receive a high level of interest in recreation, sports, senior, aquatic and special events pro-

gramming. Special emphasis has been placed upon youth/teen programs consistent with the City's strategic plan.

The 2006/07 operating budget, as proposed, strives to maintain the city's standard as one of the best municipal parks operations, in the nation. The Department will continue to foster excellent communication, cooperation and collaboration with other units of local government, the private sector and the general public.

Parks and Recreation Department will continue to provide administrative support for/and act as a liaison with the Parks and Recreation Advisory Board, Riverfront Commission, Arts Commission, Forestry Board, Urban Trails Committee, and Parks Improvement Advisory Board.

PARKS & RECREATION DEPARTMENT: Budget By Fund / Organization Code

Fund #	Org. #	Organization Description	2005 Adjusted	2005 Changes	2005 Revised	2006 Budget	2007 Budget
100	700	Parks and Recreation Administration	\$709,471	\$12,215	\$721,686	\$768,118	\$790,628
100	701	Park Patrol	\$15,372	\$0	\$15,372	\$15,296	\$18,326
100	711	Parks Operation - Parks Division	\$1,335,812	\$4,321	\$1,340,133	\$1,364,958	\$1,547,224
100	712	Forestry - Parks Division	\$669,296	\$5,085	\$674,381	\$728,966	\$776,228
100	713	Stadium - Parks Division	\$310,194	\$5,467	\$315,661	\$347,202	\$358,826
100	714	Riverfront-P&R-Parks Division	\$133,271	\$2,068	\$135,339	\$142,828	\$146,918
100	715	Lincoln Park Auditorium-P&R-Prks Dv	\$20,547	\$8,425	\$28,972	\$30,314	\$35,004
100	716	Canyon View Park-P&R-Prks Dv	\$550,365	\$1,449	\$551,814	\$609,435	\$635,025
100	721	Rec. Administration	\$286,807	\$-8,921	\$277,886	\$326,341	\$349,475
100	722	Athletics	\$0	\$40	\$40	\$40	\$40
100	723	General Recreation	\$28,793	\$0	\$28,793	\$80,099	\$96,624
100	724	Senior Recreation	\$26,220	\$-4,040	\$22,180	\$24,405	\$25,158
100	725	Cultural Arts	\$119,142	\$0	\$119,142	\$130,397	\$134,426
100	727	Bookcliff Middle School Gym	\$0	\$0	\$0	\$70,211	\$168,003
100	770	Cemetery Operations	\$332,106	\$2,150	\$334,256	\$351,372	\$360,239
100	7121	Horticulture - Forestry	\$218,201	\$1,324	\$219,525	\$262,058	\$354,538
100	7161	Sports Facilities - CVP	\$243,884	\$5,126	\$248,990	\$263,485	\$272,472
100	7221	Youth Athletics - General	\$28,206	\$6,444	\$34,650	\$23,679	\$24,479
100	7222	Adult Athletics - General	\$13,300	\$1,111	\$14,411	\$17,289	\$17,697
100	7223	Athletic Special Events	\$1,705	\$2,780	\$4,485	\$4,841	\$5,122
100	7231	GR - Fitness & Health	\$18,163	\$0	\$18,163	\$22,753	\$23,218
100	7232	GR - Dance	\$8,699	\$-3,364	\$5,335	\$8,063	\$8,228
100	7233	GR - Adventure	\$4,753	\$1,579	\$6,332	\$7,078	\$7,244
100	7234	GR - Enrichment	\$19,091	\$10,607	\$29,698	\$28,207	\$28,867
100	7235	GR - Development	\$9,135	\$8,516	\$15,651	\$13,241	\$13,813
100	7236	GR - Early Childhood	\$4,215	\$-4,215	\$0	\$1,200	\$1,200
100	7238	GR - Volunteer	\$0	\$1,695	\$1,695	\$1,994	\$1,994
100	7239	GR - Special Events	\$3,476	\$433	\$3,909	\$5,762	\$5,866
100	7241	Senior Recreation Center	\$17,159	\$-1,542	\$15,617	\$16,226	\$16,851
100	7242	Senior Recreation Programs	\$100	\$0	\$100	\$0	\$0
100	72211	Youth Tennis	\$6,668	\$852	\$7,520	\$7,004	\$7,032
100	72212	Youth Flag Football	\$4,660	\$25	\$4,685	\$4,825	\$4,830
100	72213	Youth Basketball	\$26,081	\$237	\$26,318	\$26,656	\$26,861
100	72214	Youth Track	\$4,835	\$-515	\$4,320	\$3,758	\$3,891
100	72215	Biddy Sports	\$2,729	\$335	\$3,064	\$4,192	\$4,199
100	72216	SCORE	\$0	\$180	\$180	\$15,131	\$15,184
100	72221	Adult Basketball	\$2,993	\$-190	\$2,803	\$3,381	\$3,389
100	72222	Adult Tennis	\$1,978	\$-35	\$1,943	\$1,873	\$1,880
100	72223	Adult Flag Football	\$8,686	\$-201	\$8,485	\$8,506	\$8,527
100	72224	Adult Soccer	\$12,837	\$30	\$12,867	\$14,174	\$14,211
100	72225	Adult Softball	\$101,624	\$-22,506	\$79,118	\$81,620	\$82,275
100	72226	Adult Volleyball	\$17,801	\$-574	\$17,227	\$17,255	\$17,303
100	72341	Stars	\$71,347	\$-9,149	\$62,198	\$93,826	\$93,887
100	72371	Theater	\$10,330	\$-10,330	\$0	\$12,000	\$12,000
100	72391	Southwest/Arbor Fest	\$3,919	\$8	\$3,927	\$4,894	\$5,095
100	72421	SR - Fitness & Health	\$1,700	\$725	\$2,425	\$2,664	\$2,671
100	72422	SR - Dance	\$260	\$1,990	\$2,250	\$2,250	\$2,250
100	72424	SR - Enrichment	\$3,605	\$1,195	\$4,800	\$4,935	\$5,028
100	72425	SR - Special Events	\$2,682	\$382	\$3,064	\$1,844	\$1,846
100	724251	Senior Games	\$7,277	\$-2,149	\$5,128	\$5,008	\$5,081
		Subtotal: General Fund	\$5,419,473	\$15,043	\$5,434,516	\$5,981,454	\$6,536,972
105	792	Lottery and Open Space-P&R Other Ac	\$28,600	\$0	\$28,600	\$30,000	\$30,000
		Subtotal: Parkland Expansion	\$28,600	\$0	\$28,600	\$30,000	\$30,000
208	711	Parks Operation - Parks Division	\$0	\$0	\$0	\$1,000,000	\$1,000,000
		Subtotal: Facilities Fund	\$0	\$0	\$0	\$1,000,000	\$1,000,000
303	761	Convention Center Operations - P&R	\$2,013,769	\$28,418	\$2,042,187	\$2,464,811	\$2,393,477
303	762	Avalon Theater	\$434,578	\$-240,941	\$193,637	\$225,513	\$231,399
303	763	Two Rivers Concessions	\$0	\$0	\$0	\$49,900	\$47,893
303	7631	Canyon View Concessions	\$0	\$35,204	\$35,204	\$40,942	\$41,544
303	7632	Stadium Concessions	\$0	\$167,400	\$167,400	\$146,361	\$148,393
		Subtotal: Two Rivers Convention Center	\$2,448,347	\$-9,919	\$2,438,428	\$2,927,526	\$2,862,706
305	750	Golf Operations - P&R	\$425,084	\$9,069	\$434,133	\$690,228	\$818,713
305	751	Golf Learning Center-P&R-Golf Oper.	\$25,512	\$0	\$25,512	\$23,606	\$23,643
305	752	Pro Shop Mgmt-P&R-Golf Oper	\$228,199	\$48,863	\$277,062	\$231,216	\$245,927
		Subtotal: Lincoln Park Golf Course	\$678,776	\$57,932	\$736,708	\$945,049	\$1,088,284

PARKS AND RECREATION: Budget By Fund/Organization Code

Fund #	Org. #	Organization Description	2005 Adjusted	2005 Changes	2005 Revised	2006 Budget	2007 Budget
306	750	Golf Operations - P&R	\$685,018	\$13,158	\$698,176	\$720,437	\$781,208
306	751	Golf Learning Center-P&R-Golf Oper.	\$30,670	\$1,330	\$32,000	\$30,896	\$30,744
306	752	Pro Shop Mgmt-P&R-Golf Oper	\$427,793	\$29,427	\$457,220	\$500,698	\$526,715
Subtotal: Tiara Redo Golf Course			\$1,143,481	\$43,915	\$1,187,396	\$1,251,831	\$1,338,667
2011	700	Parks and Recreation Administration	\$0	\$111,000	\$111,000	\$1,087,000	\$527,000
2011	711	Parks Operation - Parks Division	\$1,113,200	\$78,602	\$1,191,802	\$393,000	\$402,000
2011	713	Stadium - Parks Division	\$23,000	\$-23,000	\$0	\$139,000	\$31,000
2011	714	Riverfront-P&R-Parks Division	\$147,000	\$0	\$147,000	\$0	\$0
2011	770	Cemetery Operations	\$26,000	\$0	\$26,000	\$20,000	\$21,000
2011	7161	Sports Facilities - CVP	\$0	\$0	\$0	\$7,500	\$0
Subtotal: Sales Tax CIP Fund			\$1,309,200	\$168,602	\$1,475,802	\$1,846,500	\$981,000
3041	741	Pool Operations -P&R-Swimming Pools	\$95	\$0	\$95	\$15,000	\$0
3041	7261	LP/Moyer Pool	\$0	\$0	\$0	\$60,000	\$0
3041	72611	LP/Moyer - Operations	\$486,552	\$7,953	\$494,505	\$287,436	\$298,785
3041	72612	LP/Moyer - Learn to Swim	\$25,220	\$-2,479	\$22,741	\$38,616	\$39,335
3041	72613	LP/Moyer - Special Events	\$0	\$2,328	\$2,328	\$4,784	\$4,786
3041	72614	LP/Moyer - Concessions	\$0	\$30,209	\$30,209	\$50,534	\$51,204
3042	741	Pool Operations -P&R-Swimming Pools	\$0	\$0	\$0	\$22,000	\$15,200
3042	743	Waterslide - P&R - Swimming Pools	\$0	\$0	\$0	\$0	\$150,000
3042	7262	OM Pool	\$0	\$0	\$0	\$46,000	\$0
3042	72621	OM - Operations	\$383,021	\$-190	\$382,832	\$389,562	\$333,837
3042	72622	OM - Learn to Swim	\$60,007	\$-2,855	\$57,152	\$59,923	\$61,168
3042	72623	OM - Special Events	\$0	\$9,067	\$9,067	\$12,077	\$12,100
Subtotal: Swimming Pools Fund			\$954,895	\$44,034	\$998,929	\$985,932	\$966,415
TOTAL: PARKS & RECREATION			\$11,982,772	\$317,606	\$12,300,379	\$14,768,294	\$14,804,044

Administration

The Administrative Division of the Parks and Recreation Department is responsible for the overall coordination of the City's Parks and Recreation Department encompassing over 1,000 acres of developed and undeveloped parks and open spaces, golf courses, cemeteries, riverfront trails, island and boulevards, indoor and outdoor swimming pools, the "Barn", Stocker Stadium, Suplizio Baseball Field, the Senior Recreation Center, and Two Rivers Convention Center. This division is also responsible for the implementation of major park improvement programs, park and open space acquisition and fostering relationships with other units of governments, the private sector and the general public. The Administration Division provides administrative support and acts as a liaison with the Parks and Recreation Advisory Board, Riverfront Commission, Urban Trails Committee and the Parks Improvement Advisory Board.

Park Operations

The Park Operations Division is responsible for maintaining turf, playgrounds and structures in over 250 acres of developed parks and open space as well maintaining and monitoring more than 565 acres of undeveloped parkland. Parks Operations is responsible for the maintenance of the Orchard Mesa and Lincoln Park- Moyer swimming pools. The Park Division works closely with the Riverfront Commission and maintains over 15 miles of the riverfront and urban trail network.

Forestry

The large cascading trees that grace city parks, golf courses, cemeteries and line city streets are under the care of the Forestry Division. Overall the Forestry Division is responsible for planting and caring for over 30,000 municipal trees. It is the goal of this division to educate the citizens of Grand Junction as to the importance of trees to the quality of life while maintaining Grand Junction's urban forest to the highest of industry standards for health, safety and aesthetically pleasing value.

Horticulture

The Horticultural Division maintains roses, flowers, shrubs, and turf plantings in street boulevards and landscaping at the Visitor and Convention Bureau, Downtown Shopping corridor, City Hall, Two Rivers Convention Center, the downtown parking lots and the Senior Recreation Center.

Sport Facilities

The Sport Facility division is responsible for the maintenance,

operations, and improvements at Stocker Stadium Football Field and all-weather running track as well as Suplizio Baseball Field. Also complete sports field and park maintenance operations at Canyon View, Pomona, and Columbine Parks. All four of these are major sporting venues for the entire Grand Valley including School District 51 and Mesa State College.

Recreation

The Recreation Division provides leisure programming elements for the Department and offers approximately 1,100 recreation programs annually, serving more than 265,000 participants. The division encompasses recreation programming and facility operation in recreation, aquatics, and senior recreation, and also includes the Grand Junction Commission on Arts & Culture. This division collaborates with various sectors of the community, including education, other units of government, non-profit, and business, among others, in order to increase resources and enhance service to the community. Additionally, the staff works cooperatively with the Parks Division and special interest groups, sports leagues, and existing and fledgling organizations in providing programs, facilities, and special events. The largest segment of programming continues to come from athletics, both from adult and youth, and swimming, although increases are apparent in early childhood, therapeutic, and youth, particularly as it relates to after school and summer day programs. Consistent, comprehensive evaluation of programs is conducted to ensure high quality experiences for participants and appropriate program mix across market segments.

Cemetery

The Cemetery Division is dedicated to meeting the needs of families and loved ones coping with the death of a family member, close friend, or business associate. Operated as an Enterprise Fund, the Cemetery Division is very dependent upon income from lot sales and burials, an increasingly difficult task as the trend from burial to cremation continues and with the opening of the new veteran's cemetery. A comprehensive advertising campaign was developed and implemented in an effort to enlighten citizens to the different burial options. The development of the Cremation garden, Rose garden, columbarium, and landscape improvements throughout the cemetery have all added to cemetery revenue but the need for a funding subsidy continues. Cemetery staff will continue to develop new strategies for marketing available services in a creative way to increase sales and build a positive public image.

Aquatics Division

The Aquatics Division provides year-round swimming opportunities at two community pools. Orchard Mesa Community Center Pool is jointly funded with School District 51 and Mesa County, and is on the Orchard Mesa Middle School campus. The pool, besides serving as a community aquatics facility for public swim and learn-to-swim programs, is also a practice and meet site for area high schools and two local competitive age-group swim clubs. One of the premier outdoor swimming pools on the Western Slope is located in Lincoln Park. Lincoln Park-Moyer Pool and Waterslide is an olympic size, traditional swimming pool inclusive of a 350' waterslide, and operates during the summer from Memorial Day weekend through Labor Day, for an approximate 110 day season. Its swim meet capabilities are one of the three best in the state of Colorado, and in 1997, through the efforts of Colorado Swimming, Inc., was selected as the meet location for the 1999 U.S. Western Zone Swim Meet. The pool additionally is consistently targeted to host state and regional competition events. Both pools' operations are professionally licensed through Ellis and Associates and offer Ellis/National Safety Council learn-to-swim programs. Consistent, comprehensive evaluation of programs and aquatic activities is conducted to ensure high quality experiences for participants and appropriate aquatics program mix across market segments.

Commission on Arts and Culture

The Commission on Arts and Culture was established by the City Council in 1990, with a mission to "create and nurture a climate and conditions in Grand Junction in which the arts and culture can thrive and grow." The Commission strives to enhance the quality, quantity, accessibility, and affordability of arts and culture for the citizens of the Grand Valley. The nine-member volunteer board is primarily responsible for implementing the recommendations in the *Grand Junction Strategic Cultural Plan* and any other directives from the City Council. The Commission and its half-time coordinator act as a support and promotional organization for local arts organizations and area artists; as an advocate for the arts throughout the community; as administrators of the City's Percent for Art program, and as a source of information about arts and culture for the public and a resource for local artists and cultural groups.

Two Rivers Convention Center/Avalon Theatre

Two Rivers Convention Center and Avalon Theatre are enterprise operations of the City, located on Main Street, and are considered to be the anchors of the downtown area.

Two Rivers Convention Center (TRCC) underwent a multi million dollar renovation in 2001. The renovation has provoked a significant transformation in facility and service perceptions. The facility boasts of over 23,000 square feet of meeting and exhibit space, a state of the art kitchen and features a myriad of aesthetic and acoustical improvements. With the re-opening in late 2001, the facility has seen an influx of attention and interest due to the increase of breakout space, food quality and overall event services. Primarily the interest is generated from association and corporate business both locally and regionally. With the association and corporate groups, additional business is spawned for related conventions, conferences, board meetings and spin off of smaller meetings. In addition to meetings, TRCC continues to host a variety of events including trade shows, arts and crafts fairs, weddings & receptions, public events, banquets, and galas. The Center also offers off-site catering for events in the Grand Junction area.

In July of 2002, TRCC took over operations of the Avalon Theatre at the 7th Street anchor of Main Street. The facility seats in excess of 1,000 and is host to major concerts, speakers, entertainment and cultural events both local and regional. Improvements at the Avalon are ongoing and staff continually participates in operational improvements to the facility. The Avalon Theatre is considered an extension to the TRCC facility. Services and staff continue at both facilities simultaneously, including our extensive offerings.

Golf Courses

The Golf Division provides a pleasurable outdoor entertainment experience for patrons. The City owns and operates two golf courses. Lincoln Park is an easy to walk nine-hole course in the center of town. Tiara Rado is a scenic eighteen-hole course at the base of the Colorado National Monument. Both courses have full service pro shops, range, and food service. It is essential that the golf patrons find the golf experience to be customer oriented, affordable, and aesthetically pleasing. As a steward of the land, the Golf Division uses sustainable agriculture in the care of Lincoln Park and Tiara Rado Golf Courses

Strategic Plan

Open Spaces and Community Appearance

- Maintained open and beautiful spaces
- Encouraged and practiced water conservation throughout the park system and community

Support and provide opportunities for youth through recreation facilities and programs

Continue to develop and enhance City / School partnerships through projects like

- Wingate school / park school use and grounds maintenance
- Bookcliff gym and grounds maintenance
- Pear Park Elementary school gym
- Expansion enhances and recognize economic impact park and recreation programs and facilities have on the community
- Out of area attendees stay, eat, and spend income while attending conferences and events held at Two Rivers Convention Center and Avalon Theatre
- Out of town participants and fans enjoy the Grand Valley because of events held at the unique facilities in Canyon View Park, Lincoln Park, Downtown Shopping Park, and Stocker Stadium
 - Triple Crown Baseball Tournament
 - Grand Mesa Fire Classic Soccer Tournament
 - Colorado Parks and Recreation Association state conference
 - Western Colorado Horticulture Society
 - Colorado River Outfitters Association and Utah River Outfitters Association
 - Landscapes West
 - Western Slope Colorado Oil and Gas Association
 - Snow Country – snow groomers
 - Rocky Mountain Lift Association – lift operators
 - Emergency Preparedness
 - Gideon Society
 - JUCO Baseball

Future Outlook

City and County partnership with Long Family Memorial Park.

Evaluate and consider implementing a standardized fee for recreation programs, pools and golf.

Lincoln Park Stadium improvement plan implementation and funding with the principle users.

Evaluation and incorporation of the Moorman Avalon study.

Implement and blend the Riverside Parkway project and the revised Las Colonias Master Plan into a viable capital project.

Long-term success and viability of Lincoln Park and Tiara Rado golf courses.

Monitor and evaluate the dog park successes and shortcomings.

Providing adequate work space facilities for the work force in park operations, golf, cemetery and administration.

Securing adequate staffing for "inherited" responsibilities.

- Landscaped Parking lots
- Covered parking garage
- Medians
- Gateway improvements
- 7th Street beautification
- Main Street addition

Future of the botanical gardens.

Demand for additional breakout rooms at Two Rivers Convention Center.

Do we continue to strive for 70% cost recovery on youth and teen recreation programs.

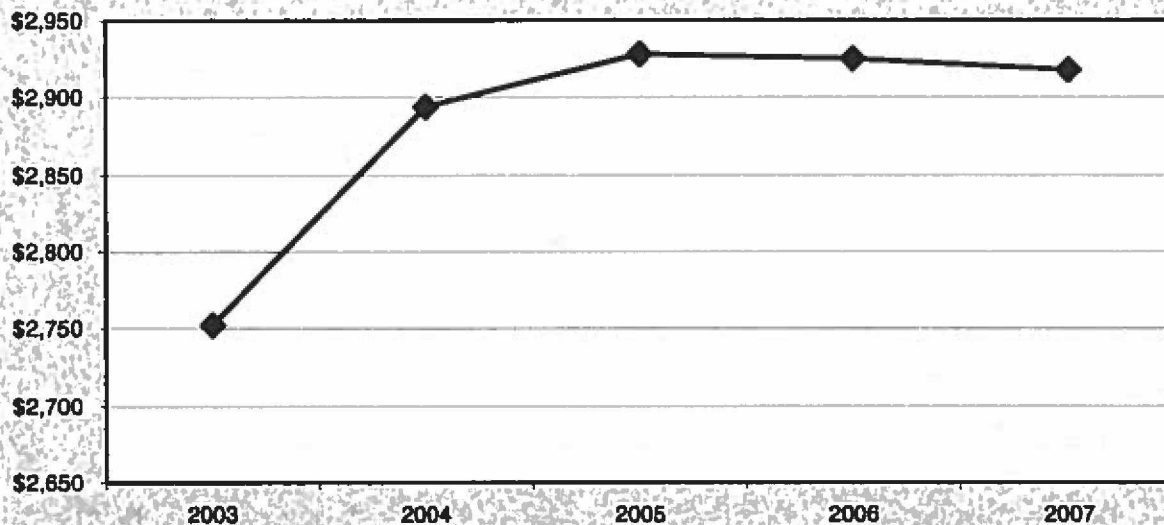
PERFORMANCE MEASUREMENT

PARKS DIVISION GENERAL FUND	2003 Actual	2004 Actual	2005 Revised	2006 Budget	2007 Budget
Operating Budget	\$ 3,850,459	\$ 4,087,560	\$ 4,233,872	\$ 4,506,761	\$ 4,798,988
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget	\$ 3,850,459	\$ 4,083,184	\$ 4,140,944	\$ 4,287,213	\$ 4,413,630

Primary Workload/Output Measures

# of Acres maintained	1,078	1,086	1,088	1,131	1,170
# of Trees in Inventory (00's)	321	325	327	335	342
Total Output Measured	1,399	1,411	1,414	1,466	1,512

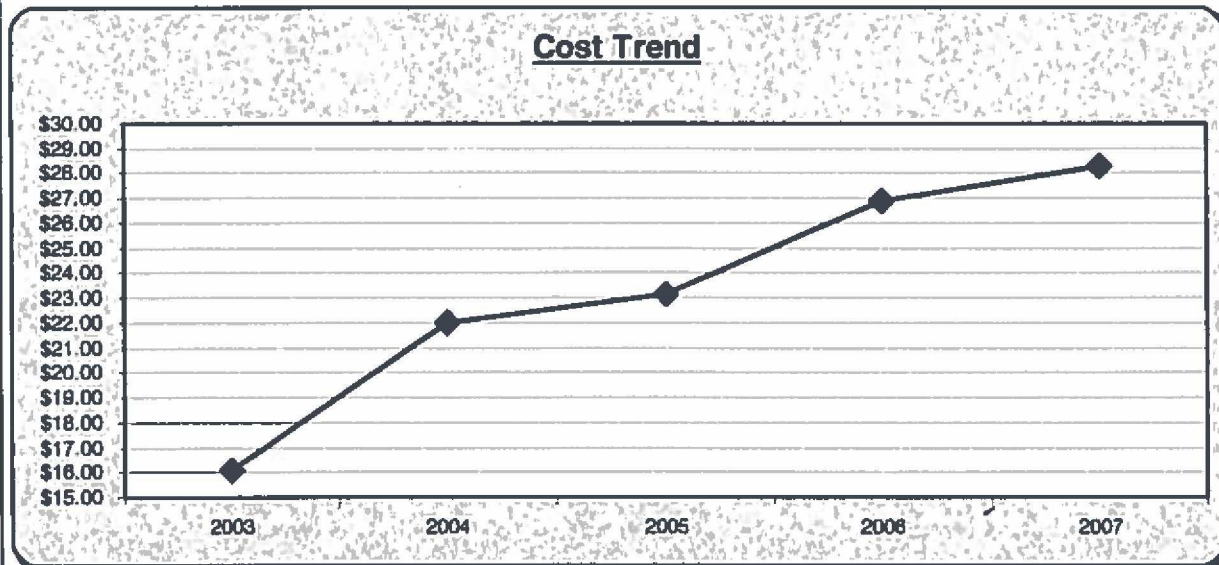
Comparative Cost Per Output	\$ 2,753	\$ 2,894	\$ 2,928	\$ 2,925	\$ 2,918
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Cost Trend**PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007**

- Construction of Beehive Park, Bookcliff Middle School grounds and several Public Works landscape enhancement projects.
- Monitor and evaluate the Canyon View Dog Park successes and shortcomings.
- Add staffing to address additional developed acres and maintain park maintenance standards.
- Continue to identify and secure funding for capital improvement projects.
- Identify funding sources for on-going operational costs associated with capital improvements.
- Continue to monitor enterprise revenues (golf, pools, Two Rivers Convention Center, Avalon Theater).
- Motivate and retain a highly competent work force.
- Complete the first major phase of the replacement irrigation system at Lincoln Park Golf Course. This is the number one priority of the Lincoln Park Master Plan.

PERFORMANCE MEASUREMENT

	2003 <u>Actual</u>	2004 <u>Actual</u>	2005 <u>Revised</u>	2006 <u>Budget</u>	2007 <u>Budget</u>
RECREATION DIVISION					
GENERAL FUND					
Operating Budget	\$ 834,369	\$ 1,138,049	\$ 1,184,644	\$ 1,448,793	\$ 1,603,784
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget \$	834,369	\$ 1,136,831	\$ 1,158,643	\$ 1,378,215	\$ 1,475,000
Primary Workload/Output Measures					
# of Program Participants (General)	10,020	10,316	9,535	9,800	9,944
# of Program Participants (Youth)	2,137	2,314	2,597	2,705	2,800
# of Program Participants (Adult)	7,000	6,694	7,116	7,452	7,612
# of Program Participants (Senior)	32,727	32,297	30,808	31,255	31,762
Total Output Measured	51,884	51,621	50,056	51,212	52,118
Comparative Cost Per Output	\$ 16.08	\$ 22.02	\$ 23.15	\$ 26.91	\$ 28.30

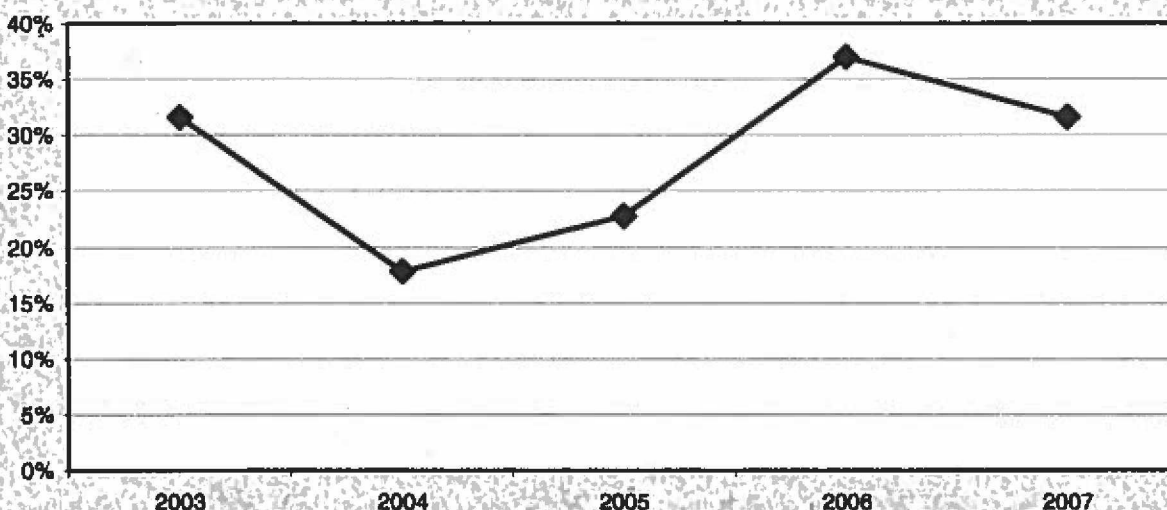
**PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007**

- Implement staffing and programming for the activity center at the new Bookcliff Middle School.
- Evaluate and consider implementing a standardized fee for recreation programs, pools and golf, thus eliminating the current resident/nonresident fee structure.
- Expand the current STARS program to include a third site at Wingate in 2006 and possibly a fourth site at Bookcliff Middle School in 2007.
- Purchase and implement a League Scheduler program to enhance existing software capabilities.
- Expand the current SCORE Camp (youth sport camp) with the addition of separated camps for different age groups and an additional camp specifically for teens.
- Increase application of customer service standards across all staff positions and programs.
- Motivate and retain a highly competent work force.

PERFORMANCE MEASUREMENT

	2003 Actual	2004 Actual	2005 Revised	2006 Budget	2007 Budget
TRCC FUND					
Operating Budget	\$ 1,803,014	\$ 1,929,790	\$ 2,311,428	\$ 2,422,526	\$ 2,476,706
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget \$	1,803,014	\$ 1,927,724	\$ 2,260,695	\$ 2,304,512	\$ 2,277,827
Operating Loss					
Two Rivers Convention Center	570,511	343,889	443,366	787,057	670,016
Avalon Theater	-	-	82,518	109,915	111,235
Subtotal	570,511	343,889	525,884	896,972	781,251
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Loss \$	\$ 570,511	\$ 343,521	\$ 514,342	\$ 853,276	\$ 718,517
Operating Loss as % of Total Budget	32%	18%	23%	37%	32%

Cost Trend

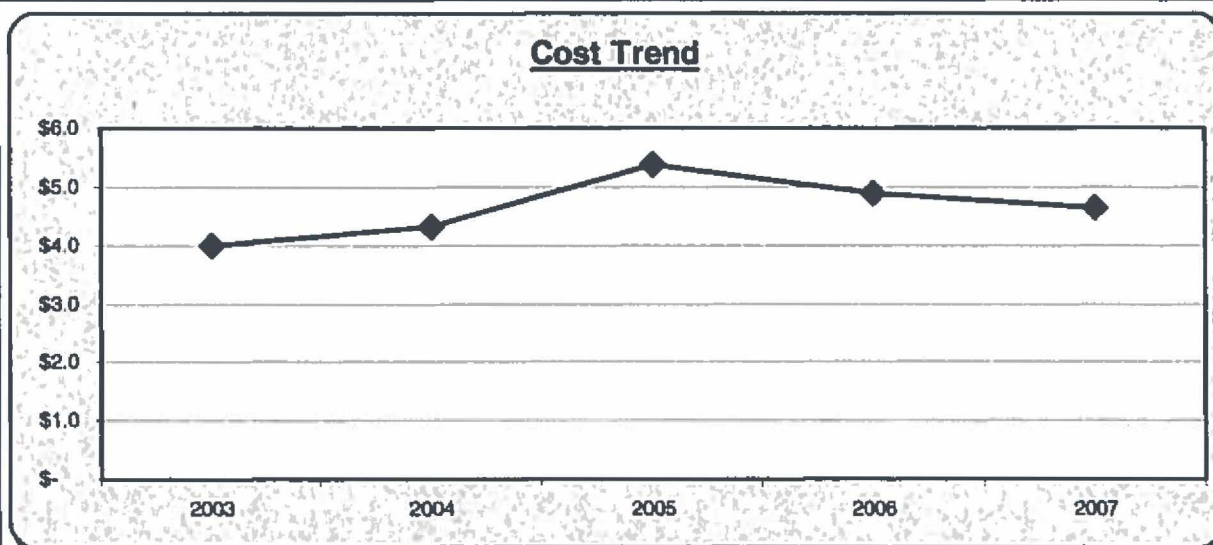


PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007

- Operate concession stand services (stadium and Canyon View Park), added in 2005, at an operating profit.
- Evaluate and incorporate the Moorman Avalon Study into a marketing plan for the Avalon Theatre.
- Continue to develop marketing efforts, including coordinating with VCB, Downtown Partnership, Chamber of Commerce, and Grand Junction Hospitality Partners.
- Decrease required operating subsidies.

PERFORMANCE MEASUREMENT

	2003 Actual	2004 Actual	2005 Revised	2006 Budget	2007 Budget
SWIMMING POOLS FUND					
Operating Budget	\$ 643,419	\$ 647,950	\$ 706,429	\$ 768,332	\$ 779,215
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget \$	643,419	647,256	690,924	730,903	716,644
Primary Workload/Output Measures					
# of Program Participants (OM Pool)	43,589	45,619	43,512	46,257	47,645
# of Program Participants (OM LTS)	12,415	12,249	9,426	12,447	12,820
# of Program Participants (LP Pool)	95,433	84,409	68,171	81,764	84,218
# of Participants (LP LTS)	9,931	7,899	7,627	9,129	9,402
Total Output Measured	161,368	150,176	128,736	149,597	154,085
Comparative Cost Per Output	\$ 3.99	\$ 4.31	\$ 5.37	\$ 4.89	\$ 4.65

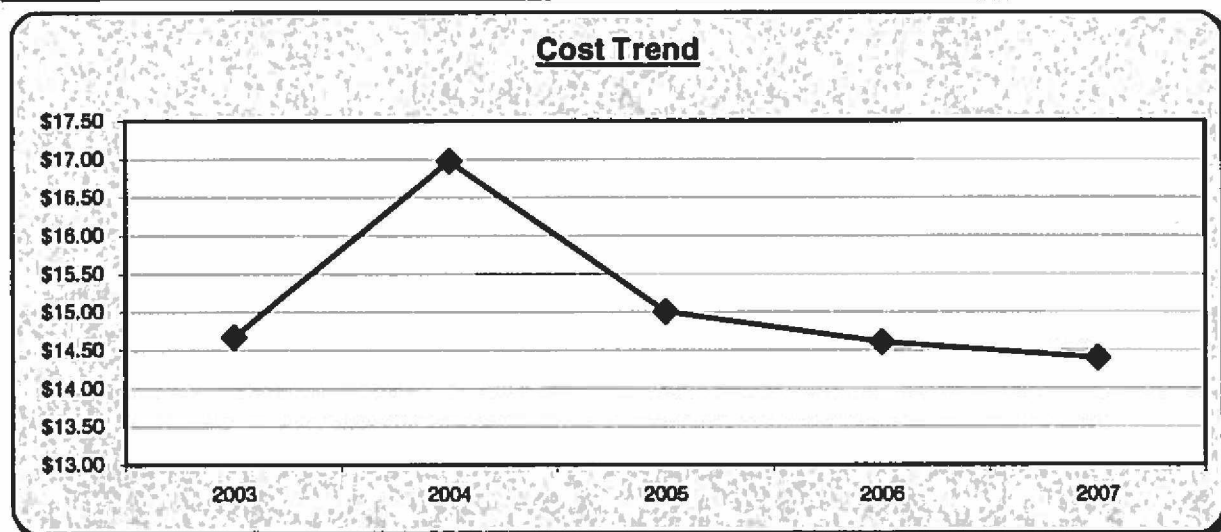


PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007

- Utilize special events to increase visibility, encouraging existing non-users to become customers; specifically target the teen population through expansion of Dive 'n Jives and other similar events.
- Evaluate the possibility of adding an indoor slide feature at the Orchard Mesa pool.
- Improve staff ownership of Aquatics by improving professional development opportunities, greater responsibility levels, increased task assignments and accountability.
- Continue improvements to preventative facility maintenance training, manual and schedule.
- Generate an operating profit from the newly acquired concession operations at Lincoln Park Moyer Pool.
- Implement fee increases in 2006.

PERFORMANCE MEASUREMENT

	2003 <u>Actual</u>	2004 <u>Actual</u>	2005 <u>Revised</u>	2006 <u>Budget</u>	2007 <u>Budget</u>
GOLF COURSES FUND					
Operating Budget	\$ 1,763,615	\$ 1,834,071	\$ 1,785,413	\$ 1,795,189	\$ 1,831,760
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget \$	1,763,615	1,832,107	1,746,226	1,707,736	1,684,670
Primary Workload/Output Measures					
# of Rounds Played (Lincoln Park)	40,428	36,672	39,756	40,000	40,000
# of Rounds Played (Tiara Rado)	79,798	71,216	76,722	77,000	77,000
Total Output Measured	120,226	107,888	116,478	117,000	117,000
Comparative Cost Per Output	\$ 14.67	\$ 16.98	\$ 14.99	\$ 14.60	\$ 14.40



PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007

- Implement a fee increase of 6% per round at both Tiara Rado and Lincoln Park, due to competition for rounds and increasing costs.
- Continue to look for new ways to reduce costs at both courses while maintaining or improving current customer service levels.
- Continue involvement in promoting junior golf programs to involve the youth of the Grand Valley. 2006 will see a totally new junior program, weekly clinics and golf schools.
- Complete lease agreement at Lincoln Park to provide for new gas carts in 2006. A lease of new electric carts at Tiara Rado will be completed in 2007.
- Increase practice facility usage (improved range balls, facility improvements and lesson program).
- Increase emphasis on advertising in order to compete with other courses in the region.



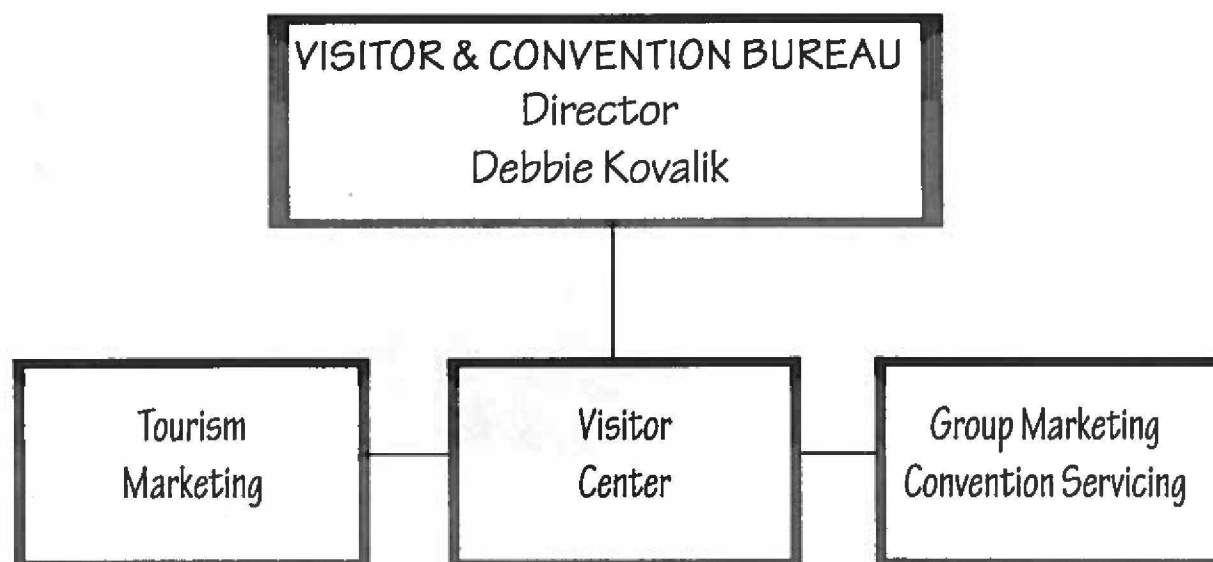
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VISITOR & CONVENTION BUREAU



- *Tourism Marketing*
- *Visitor Center*
- *Group Marketing/
Convention Servicing*

The Grand Junction Visitor & Convention Bureau is a department of the City of Grand Junction whose purpose is to proactively market the Grand Junction area in external markets resulting in the positive economic impact of visitor dollars.



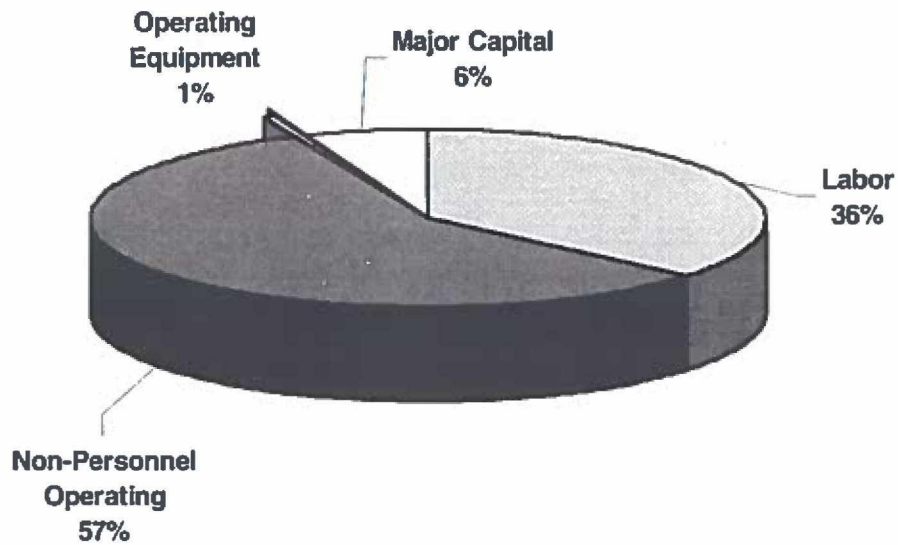
SIGNIFICANT BUDGET ISSUES

At the direction of the Board, staff conducted a review of programs/services offered and service delivery (phone/internet inquiries, sales, Visitor Center). Results of the review indicate that the physical layout of the building is no longer conducive to providing services efficiently. The Board requested a space needs/utilization analysis to make recommendations for an addition to the existing building. When the Visitor Center building was completed in 1994, staff consisted of 5 FTEs and 2 part time seasonal. There are now 9 FTEs and a seasonal intern. In addition to expanding staff work space, other issues need to be addressed: upgrades and improvements to the HVAC system; relocating the mechanical room and telephone equipment; dedicated space for the file servers/computer network equipment; and additional storage. The 2005 Contract Services account includes \$20,000 for architectural fees for a space needs/utilization analysis. The CIP review process will address proposed expenditures for an addition to the building; if approved, construction will begin in the Fall of 2006.

The Contract Services account for 2006-2007 includes \$25,000 for the addition of a contract sales representative in Denver. This independent contractor will represent the VCB in the Front Range meetings market with the goal of developing new clients and increasing the number of sales leads to Grand Junction meetings properties by 5% per year. A subscription to the International Association of Convention & Visitor Bureau's sales lead program has been added along with an additional meetings trade show which VCB staff will attend.

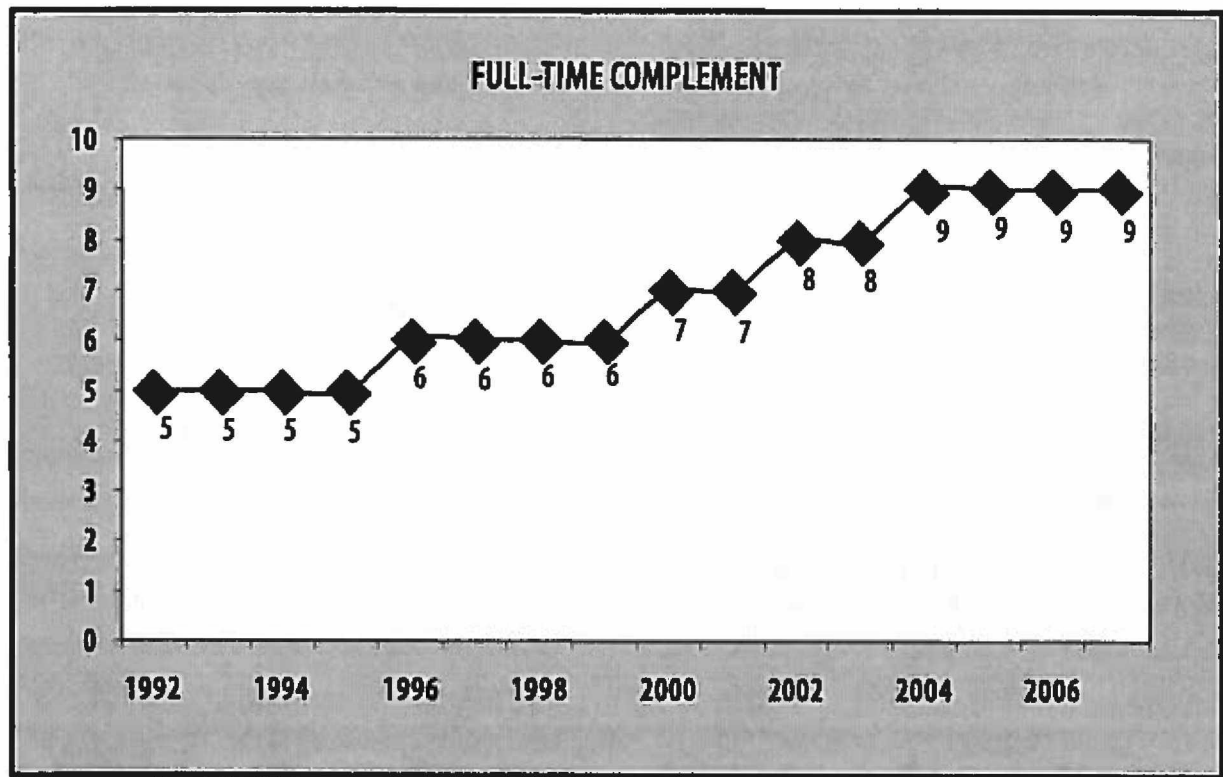
Niche marketing will continue with packages and special promotions that feature golf, winery tours (Amtrak wine weekend) and event packages. Seasonal promotions will be directed to the regional market.

Advertising contract services will increase in both 2006-2007. Additional emphasis will be placed on Internet marketing and enhancing the VCB's website; traditional advertising costs (billboards, radio, newspaper, magazine) are also expected to increase.



Budget By Major Category	2005	2006	2007
Labor	\$ 536,673	\$ 575,905	\$ 596,438
Non-Personnel Operating	854,545	907,331	958,323
Debt Service	0	0	0
Operating Equipment	13,300	8,000	8,000
Subtotal Operating	\$ 1,404,518	\$ 1,491,236	\$ 1,562,761
Major Capital	0	150,000	125,000
TOTAL	\$ 1,404,518	\$ 1,641,236	\$ 1,687,761

% Change	2005 - 2006	2006 - 2007	Average
Labor	7.3%	3.6%	5.4%
Non-Personnel Operating	6.2%	5.6%	5.9%
Debt Service	N/A	N/A	N/A
Operating Equipment	-39.8%	0.0%	-19.9%
Subtotal Operating	6.2%	4.8%	5.5%
Major Capital	N/A	-16.7%	N/A
TOTAL	16.9%	2.8%	9.8%



Employees by Division	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Administration	3	3	3	3	3	3	3	3	4	4	5	5	6	6	6	6
Sales	1	1	1	1	2	2	2	2	2	2	2	2	2	2	2	2
Visitor Center	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
Total	5	5	5	5	6	6	6	6	7	7	8	8	9	9	9	9

VISITOR & CONVENTION BUREAU: Budget By Fund / Organization Code

Fund #	Org. #	Organization Description	2005 Adjusted	2005 Changes	2005 Revised	2006 Budget	2007 Budget
102	142	VCB Administration	\$1,310,159	\$21,761	\$1,331,921	\$1,568,141	\$1,608,491
102	1431	VCB Volunteers	\$15,424	\$-571	\$14,853	\$15,570	\$15,945
102	1432	VCB Retail Operations	\$450	\$0	\$450	\$375	\$375
102	14121	VCB Marketing Brochure	\$37,000	\$-11,000	\$26,000	\$28,000	\$28,000
102	14122	VCB Marketing Photography	\$4,000	\$3,000	\$7,000	\$5,000	\$5,000
102	14123	VCB Marketing Summer Promotion	\$750	\$-750	\$0	\$0	\$0
102	14131	VCB Marketing Familiarization Trips	\$11,700	\$-400	\$11,300	\$13,250	\$14,550
102	14132	VCB Marketing Convention Servicing	\$5,600	\$1,250	\$6,850	\$7,900	\$7,100
102	14133	VCB Marketing Printing	\$5,000	\$-1,400	\$3,600	\$700	\$6,000
102	14134	VCB Marketing Pow Wow	\$1,700	\$844	\$2,544	\$2,300	\$2,300
TOTAL: VCB			\$1,391,783	\$12,735	\$1,404,518	\$1,641,236	\$1,687,761

Tourism marketing of the Grand Valley formally began in 1983. The City of Grand Junction provided operating capital in the form of a percentage of the vendors fee (1.667%) and contracted with the Chamber of Commerce for tourism marketing services from 1983 - 1989. The vendor's fee continues to be dedicated to tourism marketing and currently represents 38% of the GJVCB's total operating revenue. A 3% lodging tax, passed in a city-wide election in 1989, became the basis for the operating capital of the newly-created GJVCB. A nine-member advisory Board of Directors, appointed by City Council, oversees the Bureau's operations.

The VCB provides tourism marketing services for the City of Grand Junction. Since the VCB began operating in 1990, tourism has become an increasingly important part of the local economy. The nature and scope of the VCB's efforts have changed dramatically as the Bureau has developed a strong relationship with tourism industry providers not just in the Grand Valley but throughout Colorado. While all of the Bureau's marketing efforts are interrelated, operations are focused in three distinct areas:

- Tourism Marketing
- Visitor Center
- Group Marketing and Convention Servicing

TOURISM MARKETING

Individual leisure travelers are targeted through advertising in selected national, regional and state-wide publications. Potential visitors respond to these ads by calling the VCB's toll-free number or logging on the website to request a free visitor guide. The Visitor Guide, which is updated every year, is a four-color brochure that describes attractions, activities and lodging in the Grand Junction area. This brochure is designed to "lure" visitors to come to Grand Junction, thereby converting a telephone or website inquiry to an actual visit. Additionally, promotions are advertised on Denver television and radio stations and in regional newspapers offering special lodging rates. A dedicated public relations campaign distributes press releases to local, regional and national publications. Travel writers and other media representatives are hosted in an effort to generate articles and other news reports about Grand Junction.

The VCB's website is an increasingly important marketing tool for leisure travelers. Through September 30, over 145,000 unique users have visited the website in 2005; that number is expected to increase in coming years as more travel planning is done via the Internet. Recent research

indicates that consumers' travel planning time is very short (1 - 7 days for in-state travel) and that the Internet is the most widely used source of information.

VISITOR CENTER

The Visitor Center serves as a marketing tool to direct the leisure travel market. The displays in the Center emphasize the area's scenic resources and attractions by utilizing effective visual displays and dynamic photographic images. Open 7 days a week, year-round, the Visitor Center is staffed by 75 volunteers who serve as local ambassadors, providing visitors with an introduction to our community. The volunteers encourage travelers to spend an additional night in Grand Junction by describing attractions to visit and suggesting various activities for visitors to enjoy.

The goal of the Visitor Center is to increase overnight stays by providing visitors with personalized information about the activities and attractions in the Grand Valley. Research shows that each party (2.5 people) spending the night in Grand Junction spends an average of \$452 compared with expenditures of \$74 for those who either drive through or spend part of a day in the city.

GROUP MARKETING AND CONVENTION SERVICING

The Group Sales Division focuses on (1) attracting meetings, conventions and tour groups to Grand Junction and (2) providing assistance to those groups while they are in our city. Prospective group clients are developed in a variety of ways:

- Personal contact with prospects at industry trade shows
- Direct mail campaigns
- Co-operative promotions
- Membership in industry organizations
- Inquiries received as a result of prospect's awareness of Grand Junction
- Personal sales calls
- Education/familiarization tours

Utilizing the sales methods listed above the VCB Group Sales Division has built a database of over 2,000 contacts. The sales staff continuously prospects, qualifies and works with these clients to convince them to bring a group or groups to Grand Junction. Once the sales staff confirms that the client will consider bringing business to this area, information about the group is sent to all local lodging properties in the form of a sales lead. It is the responsibility of each individual property to respond directly to the sales leads. The VCB sales staff continues to work with the client to insure that his or her needs have been met and the business has become a confirmed booking at a local lodging property.

Measurement of the Group Sales Division's performance is tracked by (1) the number of sales leads issued and (2) the economic impact of groups assisted by the sales staff.

	<u>2004 Actual</u>	<u>2005 Goal</u>
Sales Leads Issued	102	107
Estimated Economic Impact	\$3.48 million	\$4.04 million

BUDGET REVIEW

The Visitor & Convention Bureau Board of Directors held their annual retreat in April to identify short- and long-term goals and develop strategies to achieve those goals. Discussions during the retreat as well as at monthly Board meetings provided direction to VCB staff in developing the biennial budget. The proposed budget was presented to the Board at the August 9 meeting and was approved for presentation to the Review Team.

Revenue

The travel industry has experienced a recovery in the past two years and national trends indicate continued strengthening in 2006-2007. Lodging tax receipts for 2005 were revised upward from a 5% increase to an 11% increase over 2004. Actual receipts through the 3rd quarter are up 17.4%; occupancy rates have been much stronger than anticipated and increased gasoline prices have not had the expected negative impact on Front Range travelers. A 5% increase is projected for both 2006-2007.

Future Outlook

More, More, More!!! Travelers today are bombarded with more hotel choices, more restaurant choices, more travel attractions, more travel web sites and more travel "deals". Sifting through the barrage of options steals more of the traveler's time in planning but affords the customer a wave of competitive prices that result in less expensive travel.

A "REAL" deal for the traveler? In the short term yes; in the long term what is the "real" impact? Those businesses directly involved in the travel and tourism industry know the "real" impact. "Deals" for the traveling public translate to less revenues for the hotels, restaurants, attractions and transportation industry. Fewer revenues mean little to no profit, reduced staffing, cutting utility expenses. . . . cutting services. Eventually this revenue shift will become more obvious to the consumer. . . . the "Deal" will become less of one over time. Grand Junction is no stranger to this trend with dozens of new restaurants, dozens of new retail businesses, new wineries, a new La Quinta and two new Marriott hotel properties planned to be operational in late 2006. The simple answer is just bringing in more visitors to meet the growth in new business. The reality is that growing new travel related business is a tremendous challenge that takes a community effort and thoughtful strategic marketing. . . . a challenge that the GJVCB, the community and area tourism partners are ready to take on!

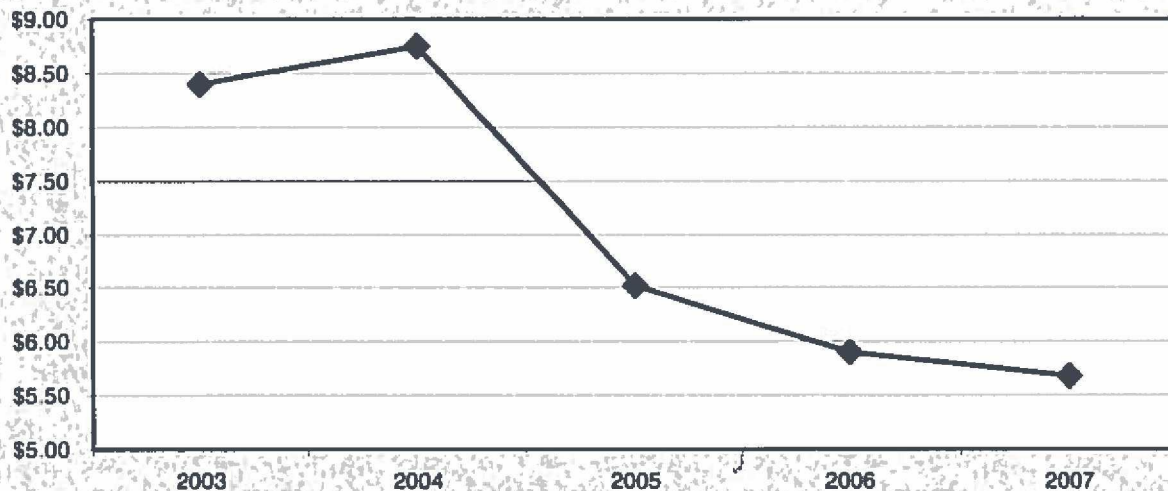
The GJVCB's 2006 marketing efforts will work to blend the synergy of the "new products" with the value of the existing travel businesses. Billboard, radio and print advertising will expand to capture the interest of new markets in Colorado Springs and continue efforts to keep top-of-mind awareness in the Denver Metro region. The GJVCB will continue to enhance its state of the art web site with improved navigation, photography and Customer Relationship Management software designed to increase web site rankings, increase visitors to the site and appeal to customers with a personal approach.

Targeted special promotions will be at the core of attracting new business. Grand Junction customers will again hop aboard the "Colorado Wine Country" Amtrak train in 2006. Area events and special interests like golfing and biking will be featured to attract those who plan last minute getaways. Group marketing efforts will work to overcome the prevailing opinion of Front Range meeting planners that the drive to Grand Junction is six hours or more.

The City of Grand Junction will become a key partner in inviting new guests into the community in 2006, as aggressive plans continue to improve the gateway entrances to the city. These improvements, coupled with the marketing plan, the strength of the Grand Valley tourism industry partnerships and a community dedicated to "warm welcomes" and customer service, are the perfect spring board to MORE business in 2006 and beyond.

PERFORMANCE MEASUREMENT

	2003 <u>Actual</u>	2004 <u>Actual</u>	2005 <u>Revised</u>	2006 <u>Budget</u>	2007 <u>Budget</u>
VCB FUND					
Operating Budget	\$ 1,201,998	\$ 1,277,140	\$ 1,404,518	\$ 1,491,236	\$ 1,562,761
Inflation Index	186.8	187.0	190.9	195.9	201.8
Percentage Change from Base Year	Base	0.11%	2.19%	4.87%	8.03%
Inflation Adjusted Operating Budget	\$ 1,201,998	\$ 1,275,773	\$ 1,373,691	\$ 1,418,590	\$ 1,437,272
Primary Workload/Output Measures					
Total Advertising Response	113,522	119,657	186,417	214,000	227,000
# of Visits to Visitor Center	28,186	24,695	23,000	24,000	23,500
# of Contacts/Sales	1,455	1,486	1,457	2,260	2,300
Total Output Measured	143,163	145,838	210,874	240,260	252,800
Comparative Cost Per Output	\$ 8.40	\$ 8.75	\$ 6.51	\$ 5.90	\$ 5.69

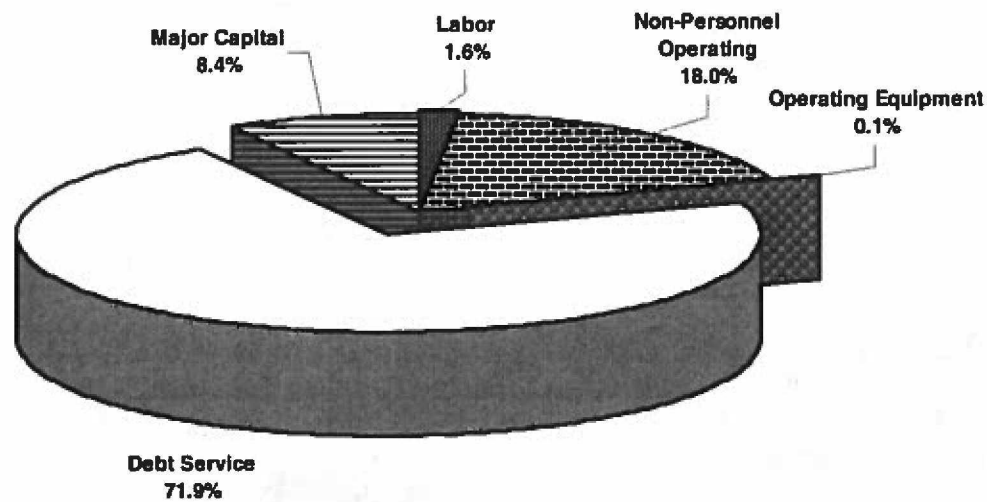
Cost Trend**PRIMARY GOALS & OBJECTIVES FOR 2006 AND 2007**

- Expand staff work space by adding an addition to the current building.
- Complete other additional improvements including upgrades and improvements to the HVAC system, relocating the mechanical room and telephone equipment, dedicated space for file servers/computer network equipment, and additional storage.
- Contract with a sales representative in Denver to represent the VCB in Front Range marketing meetings with the goal of developing new clients and increasing the number of sales leads to Grand Junction meetings properties by 5% per year.
- Continue niche marketing with packages and special promotions.
- Continue seasonal promotions with a regional marketing focus.
- Stronger emphasis on internet marketing and enhancing the website.
- Re-direct \$50,000 to advertise to the new "impulse" travel market
- Increase lodging tax collections by 4% in 2004 and 5% in 2005

NON-DEPARTMENTAL



- *Contingency/Budget Savings*
- *CDBG Fund*
- *Economic Development (less labor)*
- *TIF Special Revenue*
- *General Debt Service*
- *TIF Debt Service*
- *GJWWSD Debt Service*
- *Ridges Metro District Debt Service*
- *GJ Public Finance Corp.*
- *PIAB*
- *DDA (Operating and Capital)*



Budget By Major Category	2005	2006	2007
Labor	\$ 104,334	\$ 165,323	\$ 93,530
Non-Personnel Operating	1,961,158	1,189,068	1,007,657
Debt Service	5,132,391	5,398,123	6,044,881
Operating Equipment	16,501	10,000	12,000
Subtotal Operating	\$ 7,214,384	\$ 6,762,514	\$ 7,158,068
Major Capital	1,927,000	-	-
Contingency/Budget Savings	(786,433)	12,000	(445,000)
TOTAL \$	8,354,951	\$ 6,774,514	\$ 6,713,068

% Change	2005 - 2006	2006 - 2007	Average
Labor	58.5%	-43.4%	7.5%
Non-Personnel Operating	-39.4%	-15.3%	-27.3%
Debt Service	5.2%	12.0%	8.6%
Operating Equipment	-39.4%	20.0%	-9.7%
Subtotal Operating	-6.3%	5.8%	-0.2%
Major Capital	-100.0%	N/A	N/A
Contingency/Budget Savings	-101.5%	-3808.3%	-1954.9%
TOTAL	-18.9%	-0.9%	-9.9%

Non-Departmental Budget		2005	2006	2007
Contingency / Budget Savings	\$	(786,433)	\$ 12,000	\$ (445,000)
DDA Operations	\$	191,971	\$ 193,416	\$ 203,530
CDBG / Grant Distributions		657,350	430,000	430,000
Economic Development (Less Labor)		1,159,784	405,780	404,357
TIF Special Revenue		27,500	29,000	32,000
Downtown B.I.D.		-	265,000	-
TIF Capital Improvement Projects		1,939,988	-	-
General Debt Service		3,708,388	3,935,888	4,839,888
TIF Debt Service		784,238	811,463	829,138
GJWWSD Debt Service		139,277	145,492	154,365
Ridges Metro. Dist. Debt Service		225,590	227,990	229,790
G.J. Public Finance Corp.		286,298	286,890	-
Cemetery Perpetual Care		21,000	30,000	35,000
TOTAL \$		8,354,951	\$ 6,774,514	\$ 6,713,068

NON-DEPARTMENTAL: Budget By Fund / Organization Code

Fund #	Org. #	Organization Description	2005 Adjusted	2005 Changes	2005 Revised	2006 Budget	2007 Budget
100	902	Contingency and Budget Savings	\$-169,533	\$-616,900	\$-786,433	\$12,000	\$-445,000
103	191	DDA Operations	\$242,584	\$-50,613	\$191,971	\$193,416	\$203,530
104	903	CDBG / Grant Distributions	\$641,350	\$16,000	\$657,350	\$430,000	\$430,000
108	903	Economic Development	\$750,000	\$409,784	\$1,159,784	\$405,780	\$404,357
109	192	Tax Increment Financing, Special Rev.	\$27,500	\$0	\$27,500	\$29,000	\$32,000
111	193	Downtown BID	\$0	\$0	\$0	\$265,000	\$0
203	192	Tax Increment Financing, CIP	\$1,927,000	\$12,988	\$1,939,988	\$0	\$0
610	904	General Debt Service	\$3,708,388	\$0	\$3,708,388	\$3,935,888	\$4,839,888
611	904	Tax Increment Financing, Debt Service	\$784,238	\$0	\$784,238	\$811,463	\$829,138
612	904	GJWWSD Debt Service	\$155,181	\$-15,904	\$139,277	\$145,492	\$154,365
613	904	Ridges Metro Dist. Debt Service	\$226,190	\$-600	\$225,590	\$227,990	\$229,790
614	904	G.J. Public Finance Corp.	\$286,298	\$0	\$286,298	\$286,890	\$0
703	905	Cemetery Perpetual Care	\$21,000	\$0	\$21,000	\$30,000	\$35,000
TOTAL: Non-Departmental			\$8,600,196	\$-245,245	\$8,354,951	\$6,774,514	\$6,713,068

RELATED INFORMATION



This section presents various information related to the economic and financial concerns of the City of Grand Junction. Included are the Budget Appropriation Ordinance and Resolution, tables, listings, and summary information which reflect historical trends on various statistical data, ten-year, long-range financial projection worksheets for each of the major operating funds, and a glossary of commonly used terms in government finance.

RESOLUTION NO. 197-05

A RESOLUTION ADOPTING THE BUDGET FOR THE PURPOSE OF DEFRAISING THE EXPENSES AND LIABILITIES FOR THE FISCAL YEARS ENDING DECEMBER 31, 2006 AND 2007.

WHEREAS, In accordance with the provisions of Section 59 of the Charter of the City of Grand Junction, the City Manager has submitted to the City Council a budget estimate of the revenues and expenditures of conducting the affairs of the City of Grand Junction for the fiscal years ending December 31, 2006 and 2007; and

WHEREAS, after full and final consideration of the budget estimates, the City Council is of the opinion that the budget should be approved and adopted:

NOW, THEREFORE, BE IT RESOLVED, BY THE CITY COUNCIL OF THE CITY OF GRAND JUNCTION, COLORADO:

That the budget estimate of the revenues and expenses of conducting the affairs of said City for the fiscal years ending December 31, 2006 and 2007, as submitted by the City Manager, be and the same is hereby adopted and approved for defraying the expense of and the liabilities against the City of Grand Junction, Colorado, for the fiscal years ending December 31, 2006 and 2007.

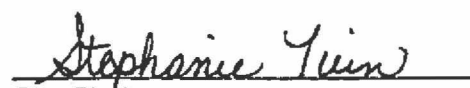
ADOPTED AND APPROVED THIS 21st day of December 2005.

APPROVED:



President of the Council

ATTEST:



City Clerk

ORDINANCE NO. 3854

THE ANNUAL APPROPRIATION ORDINANCE APPROPRIATING CERTAIN SUMS OF MONEY TO DEFRAY THE NECESSARY EXPENSES AND LIABILITIES OF THE CITY OF GRAND JUNCTION, COLORADO, THE DOWNTOWN DEVELOPMENT AUTHORITY, THE DOWNTOWN BID, THE RIDGES METROPOLITAN DISTRICT, AND THE GRAND JUNCTION WEST WATER AND SANITATION DISTRICT, FOR THE YEAR BEGINNING JANUARY 1, 2006, AND ENDING DECEMBER 31, 2006

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF GRAND JUNCTION:

SECTION 1. That the following sums of money, or so much therefore as may be necessary, be and the same are hereby appropriated for the purpose of defraying the necessary expenses and liabilities, and for the purpose of establishing emergency reserves of the City of Grand Junction, for the fiscal year beginning January 1, 2006, and ending December 31, 2006, said sums to be derived from the various funds as indicated for the expenditures of:

FUND NAME	FUND #	APPROPRIATION	Emergency Reserve
General	100	\$ 50,653,643	\$ 2,000,000
Enhanced 911 Special Revenue	101	\$ 1,080,288	
Visitor & Convention Bureau	102	\$ 1,641,236	
DDA Operations	103	\$ 193,416	
CDBG Special Revenue	104	\$ 450,000	
Parkland Expansion	105	\$ 584,110	
Golf Course Expansion	107	\$ 127,000	
Economic Development	108	\$ 450,000	
DDA/TIF Special Revenue	109	\$ 872,463	
Conservation Trust Special Revenue	110	\$ 417,348	
Downtown BID	111	\$ 265,000	
Sales Tax CIP	201	\$ 21,125,988	
Storm Drainage Improvement	202	\$ 5,070,000	
DDA/TIF/CIP	203	\$ 0	
Riverside Parkway Capital Improvement	204	\$ 27,803,000	
Future Street Improvements	207	\$ 1,090,000	
Facilities	208	\$ 1,000,000	
Water	301	\$ 5,502,658	
Solid Waste	302	\$ 2,773,823	
Two Rivers Convention Center	303	\$ 2,927,526	
Swimming Pools	304	\$ 985,932	
Lincoln Park Golf Course	305	\$ 945,049	
Tiara Rado Golf Course	306	\$ 1,251,831	
Parking	308	\$ 4,705,270	
Irrigation	309	\$ 218,279	
Data Processing	401	\$ 2,859,407	
Equipment	402	\$ 3,126,252	
Stores	403	\$ 101,266	
Self Insurance	404	\$ 1,373,627	
Communications Center	405	\$ 5,018,618	
General Debt Service	610	\$ 3,935,888	
DDA Debt Service	611	\$ 811,463	
GJWWSD Debt Service	612	\$ 145,492	
Ridges Metro District Debt Service	613	\$ 227,990	
Grand Junction Public Finance Corp.	614	\$ 286,890	

Parks Improvement Advisory Board	703	\$	30,000	
Cemetery Perpetual Care	704	\$	46,000	
Joint Sewer System	900	\$	8,375,624	
TOTAL ALL FUNDS		\$	158,472,377	\$ 2,000,000

SECTION 2. The following amounts are hereby levied for collection in the year 2006 and for the specific purpose indicated:

	<u>Millage Rate</u>	<u>Amount Levied</u>
City of Grand Junction General Fund	8.000	\$5,103,350
Temporary Credit Mill Levy	-.708	- 451,463
Net Levy	7.292	\$4,651,887
Ridges Metropolitan District #1	5.900	\$135,169
Grand Junction West Water & Sanitation District	0.000	\$0
Downtown Development Authority	5.000	\$136,372

INTRODUCED AND ORDERED PUBLISHED the 7th day of December, 2005.

TO BE PASSED AND ADOPTED the 21st day of December, 2005.

Attest:

Stephanie Tuen
City Clerk



President of the Council

CITY OF GRAND JUNCTION
2006 Classification and Compensation Schedule

2006 Regular PT Employees	2006 Full Time Employees		Entry Monthly	Inter I Monthly	Inter II Monthly	Proficient Monthly
		BENCHMARK: 911 Telecommunicator				
	24	911 Telecommunicator	3188	3333		3666
0	24					
		BENCHMARK: Accounting Clerk				
	3	Leisure Services Representative	2548			2930
	1	Storekeeper	2548			2930
1	4	Accounting Clerk	2677			3079
	1	Payroll Technician	2815			3237
	6	Customer Service Representative	2815			3237
	1	Senior Customer Service Rep	3110			3576
1	16					
		BENCHMARK: Administrative Clerk				
1		Life Guard (PT)	1867			2147
1		Banquet Captain	1914			2201
5		Recreation Leader II (PT)	2223			2556
1		Concessions Crew Leader (PT)	2223			2556
4	4	Administrative Clerk	2337			2687
12	4					
		BENCHMARK: Auditor				
	1	Accountant / Analyst	3794			4363
	1	Tax Enforcement Officer	3989			4587
	1	Auditor	3989			4587
	3	Senior Buyer	3989			4587
	6					
		BENCHMARK: Automotive and Heavy Equipment				
	2	Parks Equipment Mechanic	3188			3666
	1	Service Writer	3351			3854
1	5	Auto and Heavy Equip Mechanic	3329	3496	3670	3854
1	8					
		BENCHMARK: Budget & Accounting Manager				
	1	Customer Service Supervisor	3989			4587
	1	Accounting Supervisor	4864			5594
	1	City Clerk	5373			6179
	1	Customer Service Manager	5373			6179
	1	Purchasing Manager	5373			6179
	1	GIS Supervisor	5373			6179
	1	Systems Support Supervisor	5373			6179
	1	Budget and Accounting Manager	5646			6493
	1	Human Resources Manager	6886			7919
	1	Information Services Manager	7060			8119
	10					
		BENCHMARK: Code Enforcement Officer				
	3	Code Enforcement Officer	3351			3854
	8	Police Services Technician	3351			3854
	11					
		BENCHMARK: Construction Inspector				
	2	Survey Technician	3393			3902
	4	Construction Inspector	3748			4310
	1	Quality Assurance Technician	3748			4310
	1	Senior Survey Technician	3748			4310
	2	Development Inspector	3939			4530
	1	Senior Construction Inspector	3939			4530
	11					

CITY OF GRAND JUNCTION
2006 Classification and Compensation Schedule

RELATED INFORMATION

2006 Regular PT Employees	2006 Full Time Employees		Entry Monthly	Inter I Monthly	Inter II Monthly	Proficient Monthly
		BENCHMARK: Communication Shift Supervisor				
	5	Communications Shift Supervisor	4089			4702
	1	Police Records Manager	4297			4941
	1	Communications Center Mgr	5646			6493
	7					
		BENCHMARK: Criminalist				
	1	Crime Analyst	3890			4474
	3	Criminalist	4297			4941
	4					
		BENCHMARK: Engineering Technician				
	1	Traffic Support Technician	2885			3318
	1	Streets Support Technician	2885			3318
	4	Planning Technician	3351			3854
	3	Engineering Technician	3522			4050
	3	Real Estate Technician	3701			4256
	1	Senior Engineering Technician	3890			4474
	0	Real Estate Specialist	4089			4702
	2	Transportation Systems Analyst	4089			4702
	15					
		BENCHMARK: Equipment Operator				
	17	Equipment Operator	2939	3086	3240	3402
	2	Utility Locator	3110			3576
	16	Specialty Equipment Operator	3110			3576
	1	Senior Meter Reader	3089	3244	3406	3576
	10	Pipeline Maintenance Worker	3089	3244	3406	3576
	1	Equipment Supply Coordinator	3247	3410	3580	3759
	6	Public Works Crew Leader	3247	3410	3580	3759
	2	Pipeline Maintenance Crew Leader	3413	3584	3763	3951
	55					
		BENCHMARK: Evidence Technician				
	1	Lab/Evidence Assistant	2779			3196
	1	Evidence Technician	3070			3531
	2					
		BENCHMARK: Firefighter				
	27	Firefighter	3598	3777	3966	4363
	15	Fire Engineer	4372	4590		4820
	18	Firefighter / Paramedic	3974	4173	4382	4820
	3	Fire Prevention Officer	4605			5065
	63					
		BENCHMARK: Fire Unit Supervisor (Captain)				
	15	Fire Unit Supervisor (Captain)	5070	5193		5323
	1	Fire Investigations Coordinator	4864			5594
	1	Hazardous Materials Coord.	4864			5594
	1	EMS Coordinator	5112			5879
	1	Training Officer	5112			5879
	3	Admin Fire Officer (Shift Commander)	6184			6493
	1	Operations Chief	7176			7535
	23					

CITY OF GRAND JUNCTION
2006 Classification and Compensation Schedule

2006 Regular PT Employees	2006 Full Time Employees		Entry Monthly	Inter I Monthly	Inter II Monthly	Proficient Monthly
		BENCHMARK: HR Analyst				
	1	Victims Services Coordinator	3351			3854
1		Cultural Arts Coordinator	3438			3951
	1	VCB Promotions Coordinator	3438			3951
	1	Human Resources Programs Coordinator	3890			4474
	1	Police Dept Information Coordinator	3890			4474
	1	Fire Dept Information Coordinator	3890			4474
	1	Public Works Dept Info Coordinator	3890			4474
	1	Sales & Marketing Coordinator	3989			4587
	1	Training Coordinator	4297			4941
	2	Human Resources Analyst	4297			4941
	1	Public Communications Coordinator	4297			4941
	1	Risk Manager	4987			5735
	1	Environ Reg Compliance Coordinator	5241			6027
1	13					
		BENCHMARK: IS Support Specialist				
	1	Telecommunications Technician	3438			3951
	5	IS Support Specialist	3438			3951
	3	GIS Technician II	3438			3951
	9					
		BENCHMARK: Parks Equipment Operator				
	5	Custodian	2089			2402
	1	Parking Services Technician	2548			2930
	5	Building Maintenance Worker	2815			3237
	7	Parks Equipment Operator	2886	3010	3180	3318
2	5	Grounds Equipment Operator	2839	3088	3240	3402
	3	Forestry Equipment Operator	3013	3164	3322	3488
	1	Sr. Building Maintenance Worker	3110			3576
	7	Parks Crew Leader	3167	3325	3491	3666
	8	Grounds Crew Leader	3247	3410	3580	3759
	4	Forestry Crew Leader	3329	3498	3670	3854
2	46					
		BENCHMARK: Police Officer				
	63	Police Officer	3926	4122	4328	4761
	8	Senior Police Officer	5007			5257
	71					
		BENCHMARK: Police Sergeant				
	12	Police Sergeant	5669			5952
	1	Professional Standards Administ.	5440			6256
	6	Police Lieutenant	6915			7261
	2	Police Captain	7636			8018
	21					
		BENCHMARK: Police Records Specialist				
	8	Police Records Specialist	2677			3079
	1	Lead Police Records Specialist	2958			3402
	9					
		BENCHMARK: Project Engineer				
	1	Riverside Project Specialist	4038			4844
	0	Engineer (EIT)	4480			5129
	8	Project Engineer	5440			6256
	9					
		BENCHMARK: Recreation Coordinator				
	2	Chef	2424			2788
2	0	2nd Assistant Golf Professional	2517			2894
	2	1st Assistant Golf Professional	3070			3531
	1	Banquet Supervisor	3070			3531
	2	Recreation Coordinator	3393			3902
	1	Aquatics Coordinator	3393			3902
2	8					

CITY OF GRAND JUNCTION
2006 Classification and Compensation Schedule

RELATED INFORMATION

2006 Regular PT Employees	2006 Full Time Employees		Entry Monthly	Inter I Monthly	Inter II Monthly	Proficient Monthly
		BENCHMARK: Recreation Super- visor				
	1	VCB Sales Manager	4460			5129
	3	Parks Maintenance Supervisor	4687			5390
	2	Recreation Supervisor	4687			5390
	1	Recreation Superintendent	5440			6256
	1	Convention Center Manager	5440			6256
	1	Golf Professional	5440			6256
	1	Golf Course Superintendent	5440			6256
	1	Asst Parks & Recreation Dir	6010			6911
	11					
		BENCHMARK: Sr. Admin Assis- tant				
3	12	Administrative Assistant	2711			3118
	1	Visitor Center Coordinator	2711			3118
	1	Purchasing Technician	2850			3277
	1	VCB Services Coordinator	2850			3277
	14	Senior Administrative Assistant	2995			3444
	1	Event Coordinator	2995			3444
	1	VCB Sales Assistant	2995			3444
	5	Administrative Specialist	3148			3620
	1	Executive Assistant	3148			3620
3	37					
		BENCHMARK: Senior Planner				
	4	Associate Planner	4350			5003
	4	Senior Planner	4804			5525
	1	Parks Planner	5049			5806
	1	Principal Planner	5049			5806
	1	Code Enforcement Supervisor	5307			6103
	1	Development Services Supvr.	5307			6103
	1	Planning Manager	6160			7084
	13					
		BENCHMARK: Staff Attorney				
	1	Paralegal	3939			4530
	2	Staff Attorney	5049			5806
	3					
		BENCHMARK: Street Superinten- dent				
	1	Facilities Supervisor	4038			4644
	1	City Surveyor	4480			5129
	3	PW Maint Sup- Streets / Traffic	4925			5664
	1	Construction Supervisor	4925			5664
	1	Wastewater Maint Supervisor	4925			5664
	1	Wastewater Operations Supervisor	4925			5664
	2	PW Maint Supervisor - Water	4925			5664
	1	Water Resources Supervisor	4925			5664
	1	Water Supply Supervisor	4925			5664
	1	Solid Waste Supervisor	4925			5664
	1	Industrial Pre-treatment Supervisor	4925			5664
	1	Real Estate Manager	5176			5952
	1	Street Superintendent	5717			6575
	1	Environmental Lab Manager	5717			6575
	1	Solid Waste Superintendent	5717			6575
	1	Fleet & Facilities Manager	5717			6575
	1	Wastewater Svcs Superintendent	6010			6911
	1	Water Services Superintendent	6010			6911
	21					
		BENCHMARK: Systems/Network Analyst				
	1	Webserver Coordinator	3842			4418
	1	Public Safety Applications Analyst	4243			4880
	2	GIS Analyst	4243			4880
	5	Systems/Network Analyst	5176			5952
	9					

CITY OF GRAND JUNCTION
2006 Classification and Compensation Schedule

2006 Regular PT Employees	2006 Full Time Employees		Entry Monthly	Inter I Monthly	Inter II Monthly	Proficient Monthly
		BENCHMARK: Traffic Signal Technician				
	4	Traffic Technician	3167	3325	3491	3666
	1	Traffic Signal Technician	3329	3496	3670	3854
	2	Traffic Crew Leader	3499	3673	3857	4050
	7					
		BENCHMARK: Transportation Engineer				
	1	Utility Engineer	6010			6911
	1	Transportation Engineer	6160			7084
	1	Engineering Projects Manager	6160			7084
	1	City Engineer	6801			7821
	1	Riverside Project Manager	6972			8018
	1	Public Works Manager	7148			8220
	1	Utility Manager	7148			8220
	1	Riverside Program Manager	7148			8220
	8					
		BENCHMARK: WW Plant Operator				
	1	Assistant Plant Mechanic	3188			3666
	2	Stationary Equipment Operator	3351			3854
	4	Plant Mechanic	3522			4050
	1	TV Equipment Operator	3522			4050
	1	Electrician	3522			4050
	1	Cross Connection Control Coordinator	3522			4050
	1	Plant Safety Coordinator	3522			4050
	1	Lab Technician	3522			4050
	4	Water Plant Operator	3701			4256
	4	Wastewater Plant Operator	3701			4256
	1	Senior WW Plant Operator	3890			4474
	2	Lead Plant Mechanic	3890			4474
	1	Laboratory Analyst	3890			4474
	1	Indust Pre-Treat Specialist	4089			4702
	3	Laboratory Chemist	4297			4941
	1	Water Quality Specialist	4297			4941
	29					
		Executive Staff				
	1	VCB Director				7481
	1	Assistant City Manager				8445
	1	Community Development Director				8479
	1	Parks and Recreation Director				8425
	1	Fire Chief				8786
	1	City Attorney				9743
	1	Police Chief				8789
	1	Public Works and Utilities Director				9103
	1	City Manager				10416
	1	Administrative Services Director				8910
	1	Assistant City Attorney				7515
	1	Management Intern				2815
	1	Assistant to the City Manager				5962
	13					
	596	TOTAL EMPLOYEES				

Operating Equipment List, By Fund

Fund	Oran	Acct	Activity	Activity Title	2005-Revised	2006-Budget	2007-Budget
100	210	78200	126030	Printer, Laser	\$1,563	\$0	\$0
100	210	78200	113420	Furniture, Office	\$0	\$1,235	\$2,000
100	210	78400	105320	Chair, Office	\$2,500	\$0	\$0
100	220	78300	B02400	Sales Tax System	\$6,250	\$0	\$0
100	220	78600	107140	Computers	\$0	\$3,000	\$0
100	222	78600	107140	Computers	\$0	\$3,000	\$0
100	231	78100	118440	Machines	\$900	\$0	\$0
100	231	78200	118440	Machines	\$1,000	\$1,000	\$1,000
100	231	78400	101884	Auditorium	\$200	\$0	\$0
100	231	78400	113400	Furnishings, Office	\$600	\$0	\$0
100	241	78300	0	No Activity Code	\$312	\$0	\$0
100	241	78300	132240	Software	\$403	\$188	\$0
100	241	78400	104070	Cabinet, File	\$500	\$0	\$0
100	241	78400	113420	Furniture, Office	\$2,930	\$9,745	\$0
100	245	78400	113420	Furniture, Office	\$0	\$1,558	\$0
100	245	78600	104293	Camera, Digital	\$0	\$0	\$300
100	245	78600	104270	Camera	\$0	\$1,100	\$0
100	261	78300	0	No Activity Code	\$70	\$0	\$0
100	311	78400	113420	Furniture, Office	\$0	\$82,700	\$0
100	322	78200	126030	Printer, Laser	\$2,300	\$2,370	\$0
100	322	78200	0	No Activity Code	\$0	\$5,140	\$0
100	322	78400	0	No Activity Code	\$0	\$8,000	\$0
100	322	78600	104293	Camera, Digital	\$1,443	\$0	\$0
100	331	78200	137410	Warranty, Extended	\$0	\$149	\$0
100	331	78200	108894	Data Processing - PC Replacement	\$0	\$1,500	\$0
100	331	78300	132335	Software, Impact AP	\$0	\$9,950	\$0
100	332	78200	107160	Computer, Laptop	\$3,700	\$3,700	\$0
100	410	78400	105320	Chair, Office	\$426	\$0	\$0
100	421	78300	132240	Software	\$127	\$0	\$0
100	421	78300	132307	Software - Calendar/Scheduling	\$0	\$2,000	\$2,000
100	421	78700	400080	Intelligent Software & Camera-SFnds	\$0	\$1,943	\$0
100	421	78700	111240	Equipment, Vision	\$0	\$5,270	\$0
100	422	78100	136880	Vehicle Radios	\$5,275	\$5,275	\$5,275
100	422	78100	127140	Radios, Portable	\$11,000	\$11,000	\$11,000
100	422	78700	137710	Weapons	\$750	\$0	\$0
100	422	78700	102645	Bike Racks	\$0	\$1,950	\$975
100	422	78700	137712	Weapons, Shotgun	\$0	\$4,806	\$0
100	422	78700	111432	Exercise Equipment	\$0	\$2,500	\$2,500
100	422	78700	137711	Weapons, Handgun	\$5,250	\$1,400	\$0
100	422	78700	102610	Bicycle	\$3,450	\$6,000	\$3,000
100	422	78700	127115	Radar, Traffic Control	\$6,000	\$5,852	\$5,852
100	422	78700	0	No Activity Code	\$0	\$11,650	\$10,091
100	422	78700	134155	Tasers	\$37,150	\$0	\$0
100	422	78700	101380	Armor, Body	\$36,100	\$4,000	\$4,000
100	431	78200	131230	Server, Data Base	\$9,000	\$0	\$0
100	431	78300	132240	Software	\$1,058	\$1,000	\$1,000
100	431	78400	105320	Chair, Office	\$210	\$0	\$0
100	431	78400	0	No Activity Code	\$0	\$300	\$300
100	431	78700	127890	Remodel	\$0	\$2,000	\$0
100	431	78700	131233	Server Racks	\$0	\$2,500	\$0
100	431	78700	125990	Printers	\$4,432	\$0	\$0
100	433	78200	107150	Computer, Gateway	\$483	\$0	\$0
100	433	78200	0	No Activity Code	\$58	\$541	\$541
100	433	78700	108638	Cuffman	\$0	\$2,200	\$2,200
100	436	78200	125990	Printers	\$0	\$0	\$3,000
100	437	78200	125990	Printers	\$0	\$2,200	\$0
100	438	78400	127840	Refrigerator	\$0	\$400	\$0
100	438	78400	109970	Doors	\$0	\$800	\$0
100	522	78700	132342	Software, Inventory Control	\$0	\$0	\$2,700
100	522	78700	136867	Vacuum Splints	\$0	\$0	\$3,824
100	524	78700	110770	Equipment	\$3,380	\$0	\$0
100	700	78700	104293	Camera, Digital	\$0	\$500	\$0
100	700	78700	111230	Equipment, Video	\$0	\$0	\$600
100	700	78700	105320	Chair, Office	\$0	\$800	\$600
100	700	78700	126030	Printer, Laser	\$2,500	\$0	\$0
100	701	78700	102610	Bicycle	\$0	\$0	\$3,000
100	712	78500	105259	Chainsaw	\$1,500	\$1,500	\$1,500
100	713	78500	136865	Vacuum Cleaner	\$0	\$2,200	\$0
100	713	78700	100640	Air Conditioning	\$0	\$1,200	\$0
100	713	78700	104700	Carpet	\$0	\$1,800	\$0
100	716	78500	105730	Cleaner, Steam	\$0	\$6,000	\$0

RELATED INFORMATION

Operating Equipment List, By Fund

<u>Fund</u>	<u>Orgn</u>	<u>Acct</u>	<u>Activity</u>	<u>Activity Title</u>	<u>2005- Revised</u>	<u>2006- Budget</u>	<u>2007- Budget</u>
100	716	78500	115500	Implements, Tractor	\$0	\$7,000	\$0
100	716	78700	125694	Portable Pitching Mounds	\$0	\$0	\$7,000
100	721	78200	107140	Computers	\$0	\$5,000	\$0
100	721	78200	107080	Computer Accessories	\$0	\$5,340	\$875
100	721	78700	117010	Laminating	\$0	\$500	\$0
100	721	78700	114575	Handheld Palm Organizer	\$0	\$0	\$750
100	721	78700	102680	Binders	\$0	\$0	\$1,000
100	727	78200	0	No Activity Code	\$0	\$28,300	\$0
100	770	78400	105290	Chairs	\$1,200	\$0	\$1,200
100	770	78500	133530	Surface, Artificial	\$800	\$800	\$0
100	770	78500	102890	Blower, Air, Backpack	\$0	\$1,000	\$1,000
100	770	78500	118273	Lowering Device	\$1,200	\$0	\$1,200
100	770	78500	137750	Weedeater	\$0	\$1,200	\$1,200
100	4102	78300	132240	Software	\$1,000	\$0	\$0
100	4221	78700	137711	Weapons, Handgun	\$0	\$1,400	\$0
100	4221	78700	129884	SCBA	\$0	\$2,000	\$0
100	4221	78700	117149	Launcher	\$0	\$2,584	\$0
100	4221	78700	137050	Vests, Body Armor	\$0	\$3,600	\$0
100	4221	78700	114795	Helmets	\$0	\$4,500	\$0
100	4221	78700	137710	Weapons	\$0	\$0	\$22,220
100	4241	78200	107140	Computers	\$4,056	\$0	\$0
100	4241	78700	110793	Equipment, Audio	\$750	\$0	\$0
100	4241	78700	127425	Recorder, Cassette	\$760	\$0	\$0
100	5213	78100	114725	Headsets	\$3,300	\$0	\$0
100	5213	78100	127140	Radios, Portable	\$1,600	\$43,820	\$1,700
100	5214	78700	110770	Equipment	\$39,909	\$5,000	\$8,600
100	5320	78200	125990	Printers	\$0	\$200	\$0
100	5320	78200	0	No Activity Code	\$0	\$3,300	\$600
100	5320	78400	109390	Desks	\$0	\$1,000	\$0
100	5340	78100	0	No Activity Code	\$700	\$0	\$0
100	5350	78200	107140	Computers	\$738	\$0	\$0
100	6150	78300	132294	Software - Adobe InDesign	\$0	\$1,320	\$0
100	6150	78400	104070	Cabinet, File	\$0	\$2,000	\$2,000
100	7121	78500	100027	21" Walk Behind Mower	\$0	\$0	\$1,400
100	7121	78500	102890	Blower, Air, Backpack	\$0	\$1,000	\$1,000
100	7121	78500	137750	Weedeater	\$0	\$1,000	\$1,000
100	52122	78400	113410	Furniture	\$3,390	\$0	\$1,620
100	52123	78400	113410	Furniture	\$4,014	\$0	\$0
100	52123	78600	113410	Furniture	\$3,000	\$0	\$0
100	52124	78600	110770	Equipment	\$3,000	\$0	\$0
100	52124	78700	110770	Equipment	\$0	\$0	\$4,425
100	53323	78200	110770	Equipment	\$0	\$0	\$6,500
100	61219	78600	0	No Activity Code	\$0	\$800	\$600
100	61219	78600	125990	Printers	\$0	\$4,200	\$0
100	61319	78300	0	No Activity Code	\$4,920	\$1,120	\$1,000
100	61329	78200	125990	Printers	\$295	\$2,500	\$0
100	61329	78200	107150	Computer, Gateway	\$7,150	\$0	\$0
100	61329	78300	132240	Software	\$3,883	\$1,125	\$750
100	61329	78400	113420	Furniture, Office	\$0	\$500	\$500
100	61329	78500	104270	Camera	\$800	\$0	\$0
100	61329	78500	110890	Equipment, Lab	\$1,000	\$1,470	\$1,700
100	61332	78200	126030	Printer, Laser	\$0	\$200	\$0
100	61332	78200	107160	Computer, Laptop	\$0	\$3,500	\$0
100	61622	78700	127160	Radios, Two-Way	\$0	\$1,300	\$0
100	61625	78200	107166	Computer, Personal	\$3,800	\$0	\$0
100	61625	78700	127160	Radios, Two-Way	\$540	\$0	\$0
100	61625	78700	101390	Arrow Boards	\$0	\$2,000	\$0
100	61625	78700	131780	Signs	\$0	\$0	\$4,500
100	61625	78700	134990	Trailer	\$0	\$0	\$4,500
100	61626	78300	132425	Software, Stormwater Tracking	\$0	\$1,300	\$0
100	61626	78400	104742	Catch Basin Labels	\$0	\$3,200	\$3,200
100	61626	78600	104293	Camera, Digital	\$0	\$550	\$0
100	61626	78700	134710	Tools, Specialty	\$0	\$1,620	\$0
100	61626	78700	117897	Lift Crane	\$0	\$0	\$2,800
100	61626	78700	111080	Equipment, Safety Mobile	\$0	\$2,360	\$750
100	61633	78400	103890	Building, Storage	\$0	\$2,800	\$0
100	61633	78700	132780	Sprayer, Weed	\$0	\$3,600	\$0
100	61641	78200	107180	Computer, Laptop	\$0	\$3,500	\$0
100	61641	78500	127140	Radios, Portable	\$2,500	\$0	\$0
100	61641	78500	102977	Board, Traffic Message	\$8,200	\$0	\$0
100	61642	78500	116400	Jackhammer	\$1,000	\$0	\$0

Operating Equipment List, By Fund

Fund	Orgn	Acct	Activity	Activity Title	2005- Revised	2006- Budget	2007- Budget
100	61642	78500	137090	Vibrator, Concrete	\$0	\$1,200	\$0
100	61642	78500	118140	Locator, Line	\$0	\$0	\$2,700
100	61642	78500	113730	Generator	\$0	\$7,000	\$7,000
100	61643	78500	110190	Driver, Post	\$2,300	\$0	\$0
100	61643	78500	102330	Banding Material	\$1,700	\$0	\$2,400
100	61643	78500	125703	Post Puller	\$2,700	\$2,800	\$2,800
100	614142	78500	134710	Tools, Specialty	\$700	\$700	\$700
100	614142	78500	136865	Vacuum Cleaner	\$1,200	\$1,200	\$1,200
100	616521	78300	132280	Software & Upgrades	\$0	\$3,000	\$0
100	616521	78500	108288	Counters, Mobil Traffic	\$0	\$0	\$7,000
GENERAL FUND					\$264,906	\$398,531	\$176,648
102	142	78200	107140	Computers	\$2,500	\$0	\$0
102	142	78700	103400	Booth, Trade Show	\$2,500	\$2,500	\$2,500
102	142	78700	108966	Decorative Banners	\$3,000	\$3,000	\$3,000
102	142	78700	111420	Exhibits	\$5,300	\$2,500	\$2,500
VCB FUND					\$13,300	\$8,000	\$8,000
103	1942	78400	0	No Activity Code	\$18,000	\$10,000	\$12,000
DDA OPERATING FUND					\$18,000	\$10,000	\$12,000
301	220	78600	0	No Activity Code	\$0	\$5,600	\$5,600
301	6241	78200	107140	Computers	\$0	\$1,000	\$0
301	6241	78700	110890	Equipment, Lab	\$10,218	\$4,000	\$5,800
301	62131	78500	118140	Locator, Line	\$1,000	\$0	\$0
301	62131	78500	108780	Cutters, Tile	\$0	\$1,500	\$0
301	62131	78500	107010	Compactor	\$0	\$0	\$2,800
301	62131	78500	137420	Washer, Hi Pressure	\$3,500	\$0	\$0
301	62131	78500	126855	Pump, Diaphragm	\$1,500	\$1,500	\$1,500
301	62131	78500	126910	Pump, Trash/Water 2	\$1,600	\$1,600	\$1,600
301	62131	78500	129850	Saw, Cutoff	\$2,000	\$2,000	\$2,000
301	62131	78500	135910	Trench Shoring	\$0	\$3,000	\$3,000
WATER FUND					\$19,818	\$20,200	\$22,300
302	62311	78700	110260	Dumpsters, Trash	\$5,000	\$5,000	\$5,000
302	62311	78700	108033	Containers, Automated Refuse	\$32,693	\$35,000	\$35,000
SOLID WASTE FUND					\$37,693	\$40,000	\$40,000
303	781	78500	114781	Heater, Booster	\$0	\$0	\$4,500
303	781	78500	134880	Tools, Equipment	\$0	\$3,500	\$3,500
303	781	78500	137577	Water Softener	\$0	\$7,500	\$0
303	781	78700	104050	Cabinet	\$300	\$0	\$0
303	781	78700	129550	Safe	\$0	\$1,200	\$0
303	781	78700	113390	Furnishings	\$1,407	\$0	\$0
303	781	78700	126209	Projector	\$2,000	\$0	\$0
303	781	78700	107160	Computer, Laptop	\$1,600	\$0	\$900
303	781	78700	133780	Tables	\$2,830	\$1,250	\$1,250
303	783	78200	107080	Computer Accessories	\$0	\$920	\$0
303	783	78200	107140	Computers	\$0	\$2,500	\$0
TWO RIVERS CONVENTION CENTER					\$8,137	\$16,870	\$10,150
308	223	78600	117010	Laminating	\$0	\$233	\$0
308	223	78600	132240	Software	\$0	\$415	\$0
308	223	78600	125990	Printers	\$0	\$600	\$0
308	223	78600	107140	Computers	\$0	\$2,000	\$0
308	223	78700	134509	Ticket Writers	\$4,178	\$0	\$0
308	223	78700	120235	Meters	\$0	\$60,000	\$0
PARKING FUND					\$4,178	\$63,248	\$0
401	251	78700	0	No Activity Code	\$50,000	\$30,000	\$30,000
401	253	78200	108895	Data Processing - Other Equipment	\$32,905	\$46,554	\$4,500
401	253	78200	117270	Lease	\$33,500	\$40,840	\$40,840
401	253	78200	108893	Data Processing - Infrastructure	\$93,138	\$107,880	\$111,279
401	253	78200	108894	Data Processing - PC Replacement	\$198,500	\$341,600	\$182,400
401	254	78300	132240	Software	\$0	\$500	\$0
401	254	78300	132233	Software - FME Professional	\$2,100	\$0	\$0
401	254	78700	104293	Camera, Digital	\$0	\$0	\$750
401	259	78200	108893	Data Processing - Infrastructure	\$0	\$77,000	\$45,000
DATA PROCESSING FUND					\$410,144	\$644,174	\$414,569
4041	2480	78300	132240	Software	\$0	\$1,423	\$0

RELATED INFORMATION

Operating Equipment List, By Fund

<u>Fund</u>	<u>Orqn</u>	<u>Acct</u>	<u>Activity</u>	<u>Activity Title</u>	<u>2005- Revised</u>	<u>2006- Budget</u>	<u>2007- Budget</u>
SELF INSURANCE FUND					\$0	\$1,423	\$0
405	442	78400	136300	TV/VCR	\$0	\$1,000	\$0
405	442	78400	102977	Board, Traffic Message	\$0	\$2,000	\$0
405	442	78400	105290	Chairs	\$2,500	\$2,500	\$2,500
COMMUNICATIONS CENTER FUND					\$2,500	\$5,500	\$2,500
902	6242	78200	107140	Computers	\$2,000	\$2,000	\$2,000
902	6242	78700	115540	Incubator	\$3,600	\$0	\$0
902	6242	78700	110890	Equipment, Lab	\$20,007	\$9,450	\$6,200
902	62112	78600	105320	Chair, Office	\$500	\$0	\$0
JOINT SEWER FUND					\$26,107	\$11,450	\$8,200
TOTAL: OPERATING CAPITAL					\$804,781	\$1,219,396	\$694,367

GLOSSARY

Accrual Accounting: A basis of accounting in which revenues and expenditures are recorded at the time they are earned or incurred as opposed to when cash is actually received or spent. For example, in accrual accounting, a revenue which was earned in December, but not collected until January, is recorded as revenue of December rather than January.

Appropriation: An authorization of a specific amount of money made by the City Council which permits the City to incur obligations and to make expenditures of resources.

Appropriation Ordinance: The official enactment by the City Council to establish legal authority for City officials to obligate and expend resources.

Assessed Valuation: The value that is established for real or personal property by the County Assessor for the purpose of levying property taxes.

Budget: A financial plan for a specified period of time (fiscal year) that balances projected revenues and fund balance appropriations to estimated expenditures and operating transfer obligations.

Capital Improvement Project: A permanent addition to the City's assets and includes design, construction and purchase of land, buildings and facilities.

Capital Outlay: Represents expenditures which result in the acquisition or addition to fixed assets including; land, buildings, streets and street improvements, recreation facilities, sewer & water lines, and machinery or equipment with an expected life of more than one year.

Cash Accounting: A basis of accounting in which transactions are recorded when cash is either received or expended for goods and services.

Contingency: An appropriation of funds to cover unforeseen events that occur during the fiscal year.

Debt Service: The payment of principal, interest, and bond reserve requirements on borrowed funds such as notes and bonds.

Division: A group which is comprised of a specific operation within a functional area. City Departments may contain one or more divisions.

Encumbrance: An administrative control under which a commitment to purchase an item or service is recorded; thus the money is not available for new expenditure commitments. The use of encumbrances prevents overspending and permits officials to be certain of how much money is available for new commitments.

Enterprise Funds: Enterprise Funds are used to account for operations that are financed and operated similar to private business enterprises - where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures. Enterprise Funds in the City of Grand Junction include; Water Fund, Sewer Fund, Sanitation Fund, Two Rivers Plaza, Swimming Pools, Golf Course, and the Parking Authority Fund.

Expenditure: The outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. Note that an encumbrance is not an expenditure, but reserves funds to be expended.

Fiscal Year: The time period designated by the City signifying the beginning and ending period for recording financial transactions. For the City of Grand Junction, the fiscal year is the calendar Year, January 1 through December 31.

Fund: An accounting entity that has a set of self-balancing accounts and that records all financial transactions for specific activities or governmental functions. Eight commonly used fund groups in governmental accounting are: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, and special assessment funds.

General Fund: The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds. General Fund revenues include sales and use taxes, property taxes, licenses and permits, intergovernmental, and other types of revenue. This fund includes most of the basic operating services including police, Fire, Finance, Public Works, Parks & Recreations, and General Administration.

GLOSSARY

Interfund Transfers: Amounts transferred from one fund to another. Transfers are not expenditures and must be appropriated for expenditures in the funds receiving the transfer.

Internal Service Fund: Proprietary funds used to account for the furnishing of goods or services by one department or agency to other departments or agencies on a cost reimbursement basis; for example, Data Processing Fund, Stores Fund, and the Communications Center Fund.

Levy: To impose taxes, special assessments, or service charges for the support of City activities.

Millage: The tax rate on real property, based on 1 mill equal \$1 per \$1,000 of assessed property value.

Operating Budget: The expenditure plan for continuing every-day expenditures such as personnel, utilities, contractual services, debt service, commodities, and operating capital requirements.

Operating Capital: As identified in this document, operating capital refers to expenditures that are capital in nature (i.e. an addition to fixed assets~), which are over \$500.00 yet under \$10,000.

Personnel Expenses: Salaries, wages, federal and state withholding and fringe benefits such as pensions and insurance.

Property Tax: A tax which is levied on both real and personal property according to that property's valuation, assessment rate, and millage.

Reserve Fund Balance: The portion of a fund's balance that is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Revenue: Funds the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

Risk Management: An organized attempt to protect an entities assets against accidental loss in the most economical method.

Self-Insurance: The underwriting of one's own insurance rather than purchasing coverage from a private provider.

Special Assessment: A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Tax Increment Financing: A mechanism for using property taxes to stimulate investment in economically depressed areas. This involves identifying the depressed area, then reinvesting property taxes generated as a result of new construction in projects designed to further enhance the area's economic vitality.

Unreserved Fund Balance: The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.