CITY OF GRAND JUNCTION JOB ANALYSIS QUESTIONAIRE

Is this a grou	ıp questionnair	re? 🗌 Yes 🛭 No	If yes, plea	ase list all employ	ee names.
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Division:		a de seu de alla de la companya de l	Departm	ent:	
	<u>F</u> 0	or Individual Qu	<u> sestionnaire</u>	s Only:	
Employee Nam	ie:	Franklin (Last)		erry	A
				rst)	(Middle Initial)
Current Classif	ication Title:	Deputy Director			
Division A	Administration		Departme	nt Utility & Str	eets Systems
Total Length o	×		26 Year		
Cotal Length o	f Time in Curi	ent Position	Y	ears 9 months	5
Assigned Hour	s/Week:; fron	18 to 5		Assigned Days/V	Veek 5
Cmail: terryf@g	gjcity.org		Work Phon	e: 244-1495	
Imn	nediate Supe	rvisor:	Imme	diate superviso	or reports to:
Jame:	Greg Trainor		Name:	Laurie Kadrich	
litle:	Director	27	Title:	City Manager	
Vork Hone	244-1564		Work Phone:		

II. POSITION INFORMATION

1. **POSITION SUMMARY**: This section asks for a short paragraph, one to three sentences, regarding the purpose of your position and/or your primary responsibilities. This summary helps us to quickly understand the essence of your job. Usually it is better to write this after you have completed the remainder of the questionnaire. Briefly describe what you consider to be the major purpose or objective of the job. Simply stated, what are you attempting to accomplish in your position?

Example: Computer Support Technician

Summary: To operate, maintain and repair computer equipment and to provide technical

assistance to users.

To direct, manage, supervise and coordinate the activities and operations of assigned divisions within the Utilities and Streets Systems including water and wastewater operations, environmental laboratory functions, solid waste collections and recycling, irrigation services, street and storm drainage systems and facilities maintenance, and activities, to coordinate assigned activities with other divisions, departments and outside agencies; and to provide highly responsible and complex administrative support to the Utilities and Streets Systems Director.

2. SUPERVISION & ORGANIZATIONAL RELATIONSHIPS.

a. The chart below asks for your specific supervisory responsibilities. If a duty statement applies to you, please check the box under the "Yes" column and then indicate the number of employees for which you are responsible to the right of the statement.

Yes	Duty	Number of Employees
	I do not officially supervise other employees (sign performance reviews).	5
\boxtimes	I evaluate and sign performance reviews of other full-time employees.	5
П	I evaluate and sign performance reviews of part-time, temporary or contract employees.	
	I instruct other employees in methods or procedures needed to carry out their job (how to carry-out their assigned duties).	
\boxtimes	I make work assignments for others.	5
\boxtimes	I make hiring and hiring pay recommendations.	5
\boxtimes	I make hiring and hiring pay decisions.	5
\boxtimes	I recommend termination for poor performance.	5
	I provide advice to peers that they must consider carefully before making a decision.	5
\boxtimes	I provide information to supervisors/management that they use in making a decision.	5

b. Complete the organization chart below. This chart will help us to understand your job in relation to others in your department. Please use titles and not names. Fill in the applicable position titles: (1) your coworkers, employees you work with and who also report directly to your supervisor; and, (2) your subordinates, any employees you supervise directly. List only those jobs over which you have full managerial/supervisory authority (i.e. complete and sign performance evaluation.) Do not list employees supervised by your subordinate supervisors.

TOTTO	COWORKERS'	TAD	THE THE

YOUR DIRECT REPORTS' JOB TITLES

Wastewater	Services Manager	
Water Service	s Manager	
Streets & Soli	d Waste Manager	T
Environmenta	l LaboratoryManager	
Facilities Man	ager	
	1	
12		

Please indicate	the nature of the group	supervised and the	number supervised	
∇r11 m E	[]n m	Пс 1/6		

__Seasonal/Temp

___Volunteer

Contract

c. Describe with whom, or with what departments/organizations, you have regular contact.

1. Inside your organization (other City Departments):

Title of Person or Department	How Often	For What Purpose
Ex: Peers, Subordinates		
Finance Division	Weekly	Discuss divisions financial resources
Purchasing Division	Monthly	Discuss divisions purchasing needs
Engineering	Weekly	Discuss divisions capital needs and projects
Human Resources Division	Quarterly	Discuss divisions personnel matters
City Administration	Monthly	Discuss divisions legal, purchasing, capital or regualtory issues

2. Outside your organization:

Title of Person or Organization	How Often	For What Purpose
Ex: Vendors, Gen. Public		
United States Forest		
Service & Bureau of Land	Monthly	Discuss watershed related issues
Management		
Other utility providers	Monthly	Discuss department issues
State of Colorado	Quarterly	Discuss department issues
Mesa County	Monthly	Discuss department issues
Vendors	Monthly	Discuss department issues
General Public	Weekly	Discuss department issues

3. ESSENTIAL DUTIES.

The list of essential duties helps us to understand those duties which are the primary reasons why your position exists. For clarification, please refer to the examples provided below.

Essential Duties: Those duties that make up at least 5% of your time. Please provide enough detail so that someone who may not be familiar with your job will have a clear understanding of what it is that you do. For example, do not simply state "prepares reports", but state "prepares reports such as status reports, staff reports", or other type of report(s) you may prepare. Also, please use action verbs such as prepares, calculates, operates, etc., to start off each statement. Do not use acronyms in your description. Examples are shown below. Use additional sheets if needed.

Decisions Required: List the decisions you make to carry out the essential duties.

Frequency: Indicate how often you perform each duty -D = daily, W = weekly, M = monthly, Q = quarterly, A = annually, or O = occasionally.

Percent of Time: Indicate how much of your time you spend on each task. The total of these percentages **should not be more than 100%.** Example: Sally conducts property value estimates 20% of the time, it may mean she spends one day out of five on that task, or that she spends around two hours each day. These need only be estimates so do not spend a great deal of time trying to come up with an exact percentage. The percentages of **all** duties should equal 100% over a one year period of time.

E X A M P L E (LIST ACTUAL ESSENTIAL DUTIES BELOW EXAMPLE)

Essential Duties	Decisions Required	Frequency	% of Time
EXAMPLES:		Control of the Contro	
Prepares monthly newsletters by gathering information, writing copy, editing, preparing for publication and overseeing distribution.	Articles to include, editorial changes, graphics, layouts	М	25%
Performs inventory spot checks and monthly counts of supplies in warehouse.	When to check supplies	<i>M</i> .	10%

	List of Essential Duties	Decisions Required	Frequency: D = Daily W = Weekly M = Monthly Q = Quarterly A = Annually O = Occasionally	% of Time Spent (Not to exceed 100%)
1	Direct and coodinate all services and activities of Utilities and Streets Systems operations including water and wastewater treatment, distribution and collection, laboratory functions, solid waste collections and recycling, irrigation services, street and storm drainage systems and facilities maintenance.	Effectiveness of operating methods and procedures and personnel. Priorities and assignment of work. Problem resolution.	Daily	20
2	Actively participate in the development and implementation of goals and policies for assigned programs; insure policies and procedures are adhered to through the division managers.	Long range service and delivery needs	Daily	20
3	Serve as the liaison for the Utilities and Streets Systems operations with other City divisions, departments, outside agencies, citizen inquiries; negotiate and resolve sensitive and controversial issues.	Interpret rules and regulations. Identify and work through issues while maintaing relationships.	Daily	15
4	Select, train, motivate and evaluate assigned personnel; coordinate staff training; implement discipline and insure succession.	Personnel decisions (selecting, pay, promotions, disciplining), safety management, training plans, cross training plans, succession planning.	Daily	5
5	Insure that all customer service contacts are positive and of a problem solving matter.	Use all resources available, determine training needs, return a phone call.	Daily	5

6	Oversee and participate in the development and	Determine funds needed, approve expenditures.		
	administration of the annual operating and capital budget for assigned operations.	Identify and implement adjustments and cost	15	10
	•	saving or innovative alternatives.	Weekly	
7	Coordinate and review the work plan for assigned programs; assign work activities, evaluate work products, and meet with staff to identify and resolve problems.	Efficiently plan work assignments, identify and resolve issues and evaluate results.	Weekly	10
8	Assist the Department Director with complex projects from conception to implementation.	Prepare reports, participate in meetings, provide presentations	Weekly	10
9	Direct the development and administration of the City's capital improvement program as it relates to utilities and facilities.	Review accuracy of budget estimates against capital improvement plans and engineering reports. Prioritize needs.	Monthly	5
10			Select	
11			Select	
12			Select	
13			Select	
14			Select	
15			Select	
16			Select	
17	ii		Select	11
18			Select	1
19			Select	

4. REQUIRED KNOWLEDGE AND SKILLS.

This section helps us to understand the types of knowledge and skill you would need to perform your job at the entry level. Those items you list are those required and not what you might necessarily know or are able to do after being in the position for a number of years.

Knowledge: refers to the possession of concepts and information gained through experience, training and/or education and can be measured through testing.

Skills: refers to the proficiency which can be demonstrated and are typically manual in nature and/or can be measured through testing.

The knowledge and skills that you list in the following section must refer to the Essential Duties you listed in Section 3.

Duty #	Knowledge – Skills
1,2,3,4,5,6,7,8,9	Operations and activities of municipal solid waste, street and facility programs and water, waste water and irrigation utility programs.
1,2,3,4,5,6,7,8,9	Management practices as applied to the analysis and evaluation of programs.

1,5,6,7,8,9	Principles of capitol improvement project engineering and construction.
1,2,6,7,9	Methods, materials, techniques, and equipment used in the construction, operation and maintenance of water, sewer, storm water, streets and solid waste systems and facilities.
1,2,3,5,6,7,8,9	Operational characteristics of facilities, equipment and systems of assigned areas.
1,2,3,4,5,6,7,8,9	Principles and practices of leadership.
2,6,8,9	Advanced principles and practices of municipal budget preparation, administration and long range financial planning.
1,2,3,4,5,6,7,8,9	Recent developments, current literature and information related to Utilities and Streets Systems operations.
1,2,3,4,5,6,7	Occupational hazards and standard safety precautions necessary in the work.
1,2,3,8,9	Pertinent Federal, State and local laws, codes and regulations.
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III. EDUCATION, EXPERIENCE, AND EQUIPMENT

1. **EDUCATION:** What level of education do you have and what minimum level of education do you believe is needed to satisfactorily perform your job at entry level? Check the level that applies to your job:

You Need	
	Less than High School Diploma or equivalent (G.E.D.) (ability to read, write, and follow directions)
	High School Diploma or equivalent (G.E.D.)
	Up to one year of specialized or technical training beyond high school
	Associate degree (A.S., A.A.) or two-year technical certificate
	Bachelor's degree
\boxtimes	Other (explain): Experience and training equivalent to a Bachelor's degree from an accredited college or university with major course work in civil engineering, business or utility administration or a related field.
	Need

2. EXPERIENCE: What kinds of experience do you have, and what minimum kinds of experience are needed to enter your job at entry level?

Type of Experience

You Have	Your	Time	You Need	Ti	mum me uired
Utility programs management experience	20	years	Utility program management experience including administrative and supervisory responsibility.	10	years
		years			years
		years			years

a. What field (s) should training or degree be in? Civil engineering, business or utility administration.

3. SPECIAL REQUIREMENTS: List any registrations, certifications or licenses that are **required** for you to hold your position. Be specific and do not abbreviate words or use acronyms.

Colorado Drivers License

4. MACHINES, TOOLS AND EQUIPMENT. List any machines, tools or equipment used in your work and indicate the frequency and time spent using each. The machines, tools and equipment must refer to the Essential Duties you listed in Section 3.

Duty #	Machines, Tools, Equipment	Frequency/Time
All	Computer, phone	Daily
1		
	*	,
	2	. н
		4
		,

5. DECISION-MAKING & JUDGMENTS.

- a. Describe three types of important decisions and judgments you make regularly and independently in the performance of your duties.
- 1. Make decisions on long range planning to meet department goals and objectives.
- 2. Determine how projects will be prioritized to meet deadlines.
- 3. Decisions regarding how to best support my managers and how to remove barriers, if any.

IV: AMERICANS WITH DISABILITIES ACT REQUIREMENTS

1. PHYSICAL ACTIVITIES/REQUIREMENTS.

This section helps us understand the physical activities and requirements that are absolutely necessary for you to be able to do in order to perform your job. Please list the frequency and the importance of each of the physical requirements listed in this section. These physical activities/requirements will help in ensuring the City of Grand Junction remains in compliance with the Americans with Disabilities Act.

The City of Grand Junction is required to document any physical requirements in order to legally defend restrictions that are imposed. The definitions for the physical activities/requirements are taken directly from the guidelines established by the federal government. Your answers in this section will not affect how your job is classified.

Frequency

Importance

How frequently is the activity performed?

How important is the activity in accomplishing the job's purpose?

0 - Never

0 - Not Important

1 - Annually

1 - Somewhat Important

2 – Quarterly (at least 3 per year)

2 – Very Important

3 – Monthly (at least 8 per year)

3 - Extremely Important

4 – Weekly (at least 3 per month)

5 - Daily (at least 3 per week)

Physical Activity	Frequency	Importance	Duties
Climbing: Ascending or descending ladders, stairs, scaffolding, ramps, poles and the like, using feet and legs and/or hands and arms. Body agility is emphasized. This factor is important if the amount and kind of climbing required exceeds that required for ordinary locomotion.	2Quarterly	0Not Important	1,2,4,5,7,8,9,
Balancing: Maintaining body equilibrium to prevent falling when walking, standing or crouching on narrow, slippery or erratically moving surfaces. This factor is important if the amount and kind of balancing exceeds that needed for ordinary locomotion and maintenance of body equilibrium.	2Quarterly	0Not Important	1,2,4,5,7,8,9
Stooping : Bending body downward and forward by bending spine at the waist. This factor is important if it occurs to a considerable degree and requires full use of the lower extremities and back muscles.	2Quarterly	0Not Important	1,2,4,5,7,8,9
Kneeling : Bending legs at knee to come to a rest on knee or knees.	2Quarterly	0Not Important	1,2,4,5,7,8,9
Crouching: Bending the body downward and forward by bending leg and spine.	2Quarterly	0Not Important	1,2,4,5,7,8,9
Crawling : Moving about on hands and knees or hands and feet.	0Never	0Not Important	None
Reaching: Extending hand(s) and arm(s) in any direction.	4Weekly	0Not Important	All
Standing : Particularly for sustained periods of time.	0Never	0Not Important	None
Walking : Moving about on foot to accomplish tasks, particularly for long distances.	1Annually	0Not Important	1,2,3,5,7,8,9
Pushing: Using upper extremities to press	0Never	0Not Important	None

against something with steady force in order to			
thrust forward, downward or outward.			
Pulling: Using upper extremities to exert force			
in order to draw, drag, haul or tug objects in a	0Never 0Not Important		None
sustained motion.		· -	
Fingering: Picking, pinching, typing or			
otherwise working, primarily with fingers rather	5Daily	2 Very Important	A 11
than with the whole hand or arm as in	3Daily	2Very Important	All
handling.			
Grasping: Applying pressure to an object with	5Daily	0Not Important	A 11
the fingers or palm.	3Daily	02-Not important	All
Lifting: Raising objects from a lower to a			
higher position or moving objects horizontally			
from position-to-position. This factor is	1Annually	0Not Important	All
important if it occurs to be a considerable	1 minually	0Not important	AII
degree and requires the substantial use of the			
upper extremities and back muscles.			
Feeling: Perceiving attributes of objects, such		200 8890 21 888	
as size, shape, temperature or texture by	0Never	0Not Important	None
touching the skin, particularly that of fingertips.		10	
Talking: Expressing or exchanging ideas by			
means of the spoken work. Those activities in			7 900 5 5
which they must convey detailed or important	5Daily	2Very Important	All
spoken instructions to other workers			
accurately, loudly, or quickly.			
Hearing : Perceiving the nature of sounds with no less than a 4db loss @ 500 Hz, 1,000 Hz and			
2,000 Hz with or without correction. Ability to			
receive detailed information through oral	5Daily	1 Comovibat Immantant	A 11
communication, and to make fine	5Daily	1Somewhat Important	All
discriminations in sound, such as when making			
fine adjustments on machined parts.			
Seeing: The ability to perceive the nature of			
objects by the eye. Seeing is important for			
hazardous jobs where defective seeing would			
result in injury and also jobs where special and			
minute accuracy, inspecting and sorting exist.			
A high degree of visual efficiency, placing			
intense and continuous demands on the eyes by			
moving machinery and other objects are also			
considered important. Other important factors	5Daily	2Very Important	All
of seeing are acuity (near and far), depth			
perception (three dimensional vision),			
accommodation (adjustment of lens of eye to			
bring an object into sharp focus), field of vision			
(area that can be seen up and down or to the			
right or left while eyes are fixed on a given			
point) and color vision (ability to identify and			
distinguish colors).			
Repetitive Motions: Substantial repetitive			0.00
movements (motions) of the wrists, hands,	5Daily	1Somewhat Important	All
and/or fingers.			
Sedentary Work: Exerting up to 10 pounds of			
force occasionally and/or a negligible amount of	-		
force frequently or constantly to lift, carry,			
push, pull or otherwise move objects, including	F 5		12702/23
the human body. Sedentary work involves	5Daily	0Not Important	All
sitting most of the time. Jobs are sedentary if			
walking and standing are required only	1		
occasionally and all other sedentary criteria are			
met.			

Light Work: Exerting up to 20 pounds of force occasionally, and/or up to 10 pounds of force frequently, and/or a negligible amount of force constantly to move objects. If the use of arm and/or leg controls requires exertion of forces greater than that for Sedentary Work and the worker sits most of the time, the job is rated for Light Work.	2Quarterly	0Not Important	1,2,3,5,6,7,8,9
Medium Work: Exerting up to 50 pounds of force occasionally, and/or up to 20 pounds of force frequently, and/or up to 10 pounds of force constantly to move objects.	0Never	0Not Important	None
Heavy Work: Exerting up to 100 pounds of force occasionally, and/or up to 50 pounds of force frequently, and/or up to 20 pounds of force constantly to move objects.		0Not Important	None
Very Heavy Work: Exerting in excess of 100 pounds of force occasionally, and/or in excess of 50 pounds of force frequently, and/or in excess of 20 pounds of force constantly to move objects.	0Never	0Not Important	None

2. WORKING CONDITIONS.

The working conditions section helps us to understand the physical environment you are subjected to while performing your job duties. This section does not apply to conditions like an old office building but only those factors that have to do with the job itself. In this section, please place an X by the condition that applies and one under the frequency that is most appropriate. The condition should be unique to your job and not generally applicable to all employees with the organization. Please note, there is a choice for "Does Not Apply," if most of your work is in an office setting.

\boxtimes	Does	Not	Apply
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Condition	Less than 25% of the time	25-50% of the time	More than 50% of the time
Hazardous physical conditions (mechanical parts, electrical currents, vibration, etc.)			
Atmospheric Conditions (fumes, odors, dusts, gases, poor ventilation)			
Hazardous materials (chemicals, blood and other body fluids, etc.)			
Extreme temperatures			
Inadequate lighting			
Work space restricts movement			
Intense noise			
Travel			
Environmental (disruptive people, imminent danger, threatening environment)			

V: EMPLOYEE, SUPERVISOR, AND DEPARTMENT HEAD SIGNATURES

ADDITIONAL COMMENTS

Are there any additional comments you would like to make to be sure you have described your job adequately? (Use additional sheets if necessary).

EMPLOYEE CERTIFICATION

I certify that the above statements and response	es are accurate and complete to the best of my
knowledge.	
Signed: Teanh	Date: 12-30-08
Page 15 of 17/	Fox Lawson & Associates, LLC

TO BE COMPLETED BY THE IMMEDIATE SUPERVISOR AND DEPT. HEAD

This section is to be used by the Supervisor to note any additional comments, additional duties or disagreements with any section of the questionnaire. The Supervisor should not change anything written by the individual filling out the questionnaire nor should they address any performance issues. Please remember that this questionnaire is intended solely for the purpose of accurately describing the job in question. Supervisors, please review the entire JAQ for completeness and accuracy. If there are sections that are not complete or are incorrect, please fill in the blanks when you review the questionnaire with the incumbent. If you disagree with any information provided or believe some information is missing, indicate below the question number and your comments. Please note the form should have all three signatures to ensure all have read the questionnaire.

Question No.	Comments
SELTION 5	See ATTACHMENT
a 2	

I agree with the incumbents' position questionnaire as written. The above modifications have been discussed with the incumbent, and the incumbent agrees with these modifications. The above modifications have been discussed with the incumbent, and the incumbent disagrees with these modifications. I have noted the modifications made by my supervisor in the Comments Section above. Employee Signature: Date: Supervisor Signature: Date:

THANK YOU FOR COMPLETING THIS QUESTIONNAIRE. AFTER YOU OR YOUR GROUP HAS COMPLETED YOUR PORTION OF THE QUESTIONNAIRE, PLEASE SUBMIT THE QUESTIONNAIRE TO YOUR SUPERVISOR FOR REVIEW, SIGNATURE, AND COMMENT. YOUR SUPERVISOR WILL SUBMIT THE COMPLETED QUESTIONNAIRE TO YOUR DEPARTMENT HEAD.

Department Head

Signature:

ATTACHMENT

Section 5: Decision making and Judgments

Decision making and judging is a *process*. Leadership is understanding the process and relationships within the department and the role that employees and customers play in successfully delivering on the day-to-day functions of the department. In addition, it is understanding how change affects the current and future delivery of street and utility system work to citizens. Three leadership questions follow that relate to this judgment process:

- 1. How do we as a department achieve our customer service value and how do we involve all elements of the department in this discussion?
- 2. How do we insure work and leadership continuity and succession within Utility and Street Systems from among all employee elements?
- 3. How do we arrive at and achieve future departmental goals and objectives, as community, financial, and social variables change? That is, what do our customers want and how do we deliver that to them?

CITY OF GRAND JUNCTION JOB ANALYSIS QUESTIONAIRE

name, curr	YEE BACKGROUND: In this sect ent job title, your immediate superviols throughout the study.		2 2
Is this a g	roup questionnaire? 🗌 Yes 🛛 No	If yes, please list all en	mployee names.
(х 6
Division:	Utility and Street Systems	Department: Utility	y and Street Systems
	<u>For Individual Que</u>	estionnaires Only:	
Employee N	Jame: Trainor	Gregory	0
Employee N	(Last)	(First)	(Middle Inittal)
Current Clas	ssification Title: Utility and Street	Systems Director	T
Division	Utility and Street Systems	Department Utility	and Street Systems
Total Lengt	h of Time with organization	23 Years 6 mon	ths
Total Lengt	h of Time in Current Position	1 Years 6 montl	ns
Assigned He	ours/Week:; from 8 a.m. t o 5 p.	m. Assigned D	ays/Week M-F
Email: greg	t@gicity.org	Work Phone: 970-244	-1564
<u>I</u>	mmediate Supervisor:	Immediate sup	ervisor reports to:
Name:	Laurie Kadrich	Name: City Cour	ncil
Title:	City Manager	Title:	
Work Phone	970-256-4154	Work Phone: 970-244-	1504
E-mail:	lauriek@gjcity.org	E-mail:	

II. POSITION INFORMATION

1. POSITION SUMMARY: This section asks for a short paragraph, one to three sentences, regarding the purpose of your position and/or your primary responsibilities. This summary helps us to quickly understand the essence of your job. Usually it is better to write this after you have completed the remainder of the questionnaire. Briefly describe what you consider to be the major purpose or objective of the job. Simply stated, what are you attempting to accomplish in your position?

Example:

Computer Support Technician

Summary:

To operate, maintain and repair computer equipment and to provide technical

assistance to users.

(See Attachment 1 - Revised Job Description)

The purpose of this position is to provide a "connecting link" between the City Manager, the policy-making leadership team, the City Council and the staff, managers and operating personnel that carry out the day-to-day duties of Utilities, Streets and Facility systems.

Additionally, the Director is to provide leadership to the department, as discussed in Section 5, "Decision-Making and Judgements".

2. SUPERVISION & ORGANIZATIONAL RELATIONSHIPS.

a. The chart below asks for your specific supervisory responsibilities. If a duty statement applies to you, please check the box under the "Yes" column and then indicate the number of employees for which you are responsible to the right of the statement.

Yes	Duty	Number of Employees
	I do not officially supervise other employees (sign performance reviews).	
\boxtimes	I evaluate and sign performance reviews of other full-time employees.	8
\boxtimes	I evaluate and sign performance reviews of part-time, temporary or contract employees.	8
\boxtimes	I instruct other employees in methods or procedures needed to carry out their job (how to carry-out their assigned duties).	8
\boxtimes	I make work assignments for others.	8
\boxtimes	I make hiring and hiring pay recommendations.	8
\boxtimes	I make hiring and hiring pay decisions.	8
\boxtimes	I recommend termination for poor performance.	8
\boxtimes	I provide advice to peers that they must consider carefully before making a decision.	8
	I provide information to supervisors/management that they use in making a decision.	8

b. Complete the organization chart below. This chart will help us to understand your job in relation to others in your department. Please use titles and not names. Fill in the applicable position titles: (1) your coworkers, employees you work with and who also report directly to your supervisor; and, (2) your subordinates, any employees you supervise directly. List only those jobs over which you have full managerial/supervisory authority (i.e. complete and sign performance evaluation.) Do not list employees supervised by your subordinate supervisors.

YOUR COWORKERS' JOB TITLES

Police Chief	
Fire Chief	
Visitor & Convention	n Bureau Director
Public Works & Plan	ning Director
Parks and Recreation	n Director
Deputy City Manage	r
City Attorney	

YOUR DIRECT REPORTS' JOB TITLES

Deputy Utility/Street/Facility Director	
Laboratories Director	
Environmental Services Manage	r
Solid Waste & Streets Manager	
Facilities Manager	
Wastewater Services Manager	
Water Services Manager	
Senior Administrative Assistant	

Please indicate	the nature of the gr	oup supervised and the r	number supervised	
⊠Full Time 8	Part-Time	Seasonal/Temp	■Volunteer	☐ Contract

c. Describe with whom, or with what departments/organizations, you have regular contact.

1. Inside your organization (other City Departments):

Title of Person or Department	How Often	For What Purpose
Ex: Peers, Subordinates		
All Department Heads	Weekly	Leadership/Policy matter discussions
All Operating Departments	Monthly	Operational Issues
All Suport Departments	Weekly	Operations: Information Services; Finance; Human Resources; Clerical; etc.
City Council	Monthly	Policy Direction

2. Outside your organization:

Title of Person or Organization	How Often	For What Purpose
Ex: Vendors, Gen. Public		1
Mesa County Staff	Monthly	Coordinate Policy/Operations
Mesa County Commission	Monthly	Policy Discussions
Forest Service/BLM		Policy Discussions
Professional Organizations	Quarterly	Policy Discussions
General Public	Daily	Policy Discussions
Local/Regional Water & Sanitation Districts	Quarterly	Policy Discussions

3. ESSENTIAL DUTIES.

The list of essential duties helps us to understand those duties which are the primary reasons why your position exists. For clarification, please refer to the examples provided below.

Essential Duties: Those duties that make up at least 5% of your time. Please provide enough detail so that someone who may not be familiar with your job will have a clear understanding of what it is that you do. For example, do not simply state "prepares reports", but state "prepares reports such as status reports, staff reports", or other type of report(s) you may prepare. Also, please use action verbs such as prepares, calculates, operates, etc., to start off each statement. Do not use acronyms in your description. Examples are shown below. Use additional sheets if needed.

Decisions Required: List the decisions you make to carry out the essential duties.

Frequency: Indicate how often you perform each duty -D = daily, W = weekly, M = monthly, Q = quarterly, A = annually, or O = occasionally.

Percent of Time: Indicate how much of your time you spend on each task. The total of these percentages **should not be more than 100%.** Example: Sally conducts property value estimates 20% of the time, it may

mean she spends one day out of five on that task, or that she spends around two hours each day. These need only be estimates so do not spend a great deal of time trying to come up with an exact percentage. The percentages of all duties should equal 100% over a one year period of time.

Attach additional sheets if necessary.

E X A M P L E (LIST ACTUAL ESSENTIAL DUTIES BELOW EXAMPLE)

Essential Duties	Decisions Required	Frequency	% of Time
EXAMPLES:			A STATE OF THE STA
Prepares monthly newsletters by gathering information, writing copy, editing, preparing for publication and overseeing distribution.	Articles to include, editorial changes, graphics, layouts	М	25%
Performs inventory spot checks and monthly counts of supplies in warehouse.	When to check supplies	M	10%

	List of Essential Duties	Decisions Required	Frequency: D = Daily W = Weekly M = Monthly Q = Quarterly A = Annually O = Occasionally	% of Time Spent (Not to exceed 100%)
1	(See Attachment 1 - Revised Job Description)		Select	100
2	-		Select	
3			Select	
4			Select	
5			Select	
6			Select	
7		2 10	Select	
8			Select	
9			Select	
10			Select	1
11			Select	
12			Select	
13			Select	
14			Select	
15			Select	
16			Select	
	Page 7 of 16		9 Name minter TTC	

17	Select
18	Select
19	Select

4. REQUIRED KNOWLEDGE AND SKILLS.

This section helps us to understand the types of knowledge and skill you would need to perform your job at the entry level. Those items you list are those required and not what you might necessarily know or are able to do after being in the position for a number of years.

Knowledge: refers to the possession of concepts and information gained through experience, training and/or education and can be measured through testing.

Skills: refers to the proficiency which can be demonstrated and are typically manual in nature and/or can be measured through testing.

The knowledge and skills that you list in the following section must refer to the Essential Duties you listed in Section 3.

Duty #	Knowledge – Skills
ALL	Public Works and Utility System management and leadership.

III. EDUCATION, EXPERIENCE, AND EQUIPMENT

1. **EDUCATION:** What level of education do you have and what minimum level of education do you believe is needed to satisfactorily perform your job at entry level? Check the level that applies to your job:

	rite,
Less than High School Diploma or equivalent (G.E.D.) (ability to read, v and follow directions)	
☐ ☐ High School Diploma or equivalent (G.E.D.)	
☐ ☐ Up to one year of specialized or technical training beyond high school	
☐ Associate degree (A.S., A.A.) or two-year technical certificate	
Other (explain): Master of Public Administration (advance training in municipal governa and leadership).	nce

2. EXPERIENCE: What kinds of experience do you have, and what minimum kinds of experience are needed to enter your job at entry level?

Type of Experience

You Have	Your	<u>Time</u>	You Need	Ti	mum me uired
City and Utility Management and leadership	39	years	City/Utility/Public Works and leadership	10	years
		years			years
		years		ATL 1	years

a. What field (s) should training or degree be in?
Public Administration
Civil Engineering
Water and wastewater utility systems.

3. SPECIAL REQUIREMENTS: List any registrations, certifications or licenses that are **required** for you to hold your position. Be specific and do not abbreviate words or use acronyms.

Driver's License

4. MACHINES, TOOLS AND EQUIPMENT. List any machines, tools or equipment used in your work and indicate the frequency and time spent using each. The machines, tools and equipment must refer to the Essential Duties you listed in Section 3.

Duty #	Machines, Tools, Equipment	Frequency/Time
ALL	Phones	100% for all
	1 Hones	items
	Computer/keyboards	100% for all
	Computer/Reyboards	items
	Copy machines	100% for all
	Copy machines	items ·
	FAX machine	100% for all
	FAX macmile	items
	Covernment Deposits	100% for all
	Government Reports	items
	Technical Journals	100% for all
	Technical Journals	items
	Internet Access	100% for all
	Internet Access	items
	Professional Asociation Journals	100% for all
	1 Tolessional Asociation Journals	items
7.31		

5. DECISION-MAKING & JUDGMENTS.

- a. Describe three types of important decisions and judgments you make regularly and independently in the performance of your duties.
- 1. See Attachment 2.
- 2. See Attachment 2.
- 3. See Attachment 2.

IV: AMERICANS WITH DISABILITIES ACT REQUIREMENTS

1. PHYSICAL ACTIVITIES/REQUIREMENTS.

This section helps us understand the physical activities and requirements that are absolutely necessary for you to be able to do in order to perform your job. Please list the frequency and the importance of each of the physical requirements listed in this section. These physical activities/requirements will help in ensuring the City of Grand Junction remains in compliance with the Americans with Disabilities Act.

The City of Grand Junction is required to document any physical requirements in order to legally defend restrictions that are imposed. The definitions for the physical activities/requirements are taken directly from the guidelines established by the federal government. Your answers in this section will not affect how your job is classified.

Frequency

How frequently is the activity

How important is the activity in accomplishing the job's purpose?

Importance

0 – Never

1 - Annually

performed?

2 - Quarterly (at least 3 per year)

3 – Monthly (at least 8 per year)

4 – Weekly (at least 3 per month)

5 – Daily (at least 3 per week)

the job's purpose?

0.- Not Important

1 - Somewhat Important

2 - Very Important

3 – Extremely Important

Physical Activity	Frequency	Importance	Duties
Climbing: Ascending or descending ladders, stairs, scaffolding, ramps, poles and the like, using feet and legs and/or hands and arms. Body agility is emphasized. This factor is important if the amount and kind of climbing required exceeds that required for ordinary locomotion.	Select	1Somewhat Important	= .
Balancing : Maintaining body equilibrium to prevent falling when walking, standing or crouching on narrow, slippery or erratically moving surfaces. This factor is important if the amount and kind of balancing exceeds that needed for ordinary locomotion and maintenance of body equilibrium.	Select	1Somewhat Important	ar fi
Stooping: Bending body downward and forward by bending spine at the waist. This factor is important if it occurs to a considerable degree and requires full use of the lower extremities and back muscles.	Select	1Somewhat Important	
Kneeling: Bending legs at knee to come to a rest on knee or knees.	Select	1Somewhat Important	
Crouching : Bending the body downward and forward by bending leg and spine.	Select	1Somewhat Important	1
Crawling: Moving about on hands and knees or hands and feet.	Select	1Somewhat Important	
Reaching: Extending hand(s) and arm(s) in any direction.	Select	1Somewhat Important	
Standing: Particularly for sustained periods of time.	Select	1Somewhat Important	
Walking: Moving about on foot to accomplish tasks, particularly for long distances.	Select	1Somewhat Important	
Pushing: Using upper extremities to press against something with steady force in order to thrust forward, downward or outward.	Select	1Somewhat Important	ž.
Pulling: Using upper extremities to exert force in	Select	1Somewhat Important	

Medium Work: Exerting up to 50 pounds of force occasionally, and/or up to 20 pounds of force frequently, and/or up to 10 pounds of force constantly to move objects.	Select	1Somewhat Important	
Heavy Work: Exerting up to 100 pounds of force occasionally, and/or up to 50 pounds of force frequently, and/or up to 20 pounds of force constantly to move objects.	Select	1Somewhat Important	
Very Heavy Work: Exerting in excess of 100 pounds of force occasionally, and/or in excess of 50 pounds of force frequently, and/or in excess of 20 pounds of force constantly to move objects.	Select	1Somewhat Important	

2. WORKING CONDITIONS.

The working conditions section helps us to understand the physical environment you are subjected to while performing your job duties. This section does not apply to conditions like an old office building but only those factors that have to do with the job itself. In this section, please place an X by the condition that applies and one under the frequency that is most appropriate. The condition should be unique to your job and not generally applicable to all employees with the organization. Please note, there is a choice for "Does Not Apply," if most of your work is in an office setting.

Does Not App	\times	Does	Not	Appl
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Condition	Less than 25%' of the time	25-50% of the time	More than 50% of the time
Hazardous physical conditions (mechanical parts, electrical currents, vibration, etc.)			
Atmospheric Conditions (fumes, odors, dusts, gases, poor ventilation)	<u> </u>		
Hazardous materials (chemicals, blood and other body fluids, etc.)			
Extreme temperatures			
Inadequate lighting			
Work space restricts movement			
Intense noise			
Travel			
Environmental (disruptive people, imminent danger, threatening environment)			

V: EMPLOYEE, SUPERVISOR, AND DEPARTMENT HEAD SIGNATURES

ADDITIONAL COMMENTS

Are there any additional comments you would like to make to be sure you have described your job adequately? (Use additional sheets if necessary).

EMPLOYEE CERTIFICATION

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I certify that the a	above statements	and responses	are accurate and	complete to	the best of my
knowledge					

Date:

Fox Lawson & Associates, LLC

TO BE COMPLETED BY THE IMMEDIATE SUPERVISOR AND DEPT. HEAD

This section is to be used by the Supervisor to note any additional comments, additional duties or disagreements with any section of the questionnaire. The Supervisor should not change anything written by the individual filling out the questionnaire nor should they address any performance issues. Please remember that this questionnaire is intended solely for the purpose of accurately describing the job in question. The Supervisor does not need to read the entire JAQ. Simply check the areas identified with arrows for accuracy as these are the most important in classifying the jobs. If these sections are not complete or are incorrect, please fill in the blanks when you review the questionnaire with the incumbent. If you disagree with any information provided or believe some information is missing, indicate below the question number and your comments. Please note the form should have all three signatures to ensure all have read the questionnaire.

Question No.	Comments		
	· ·	<u> </u>	
		*	

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	9		N
			STORE STATE OF STATE

Please check the app	propriate statement					
I agree with the	incumbents' position	questionna	iire as writ	ten.		
☐ The above modi	fications have been difications.	discussed	with the	incumbent,	and the	e incumbent
The above modi	fications have been modifications.	discussed	with the	incumbent,	and the	e incumbent
I have noted the mo	difications made by	my super	visor in th	e Commen	ts Secti	on above.
Employee Signature:				Date:		
Supervisor Signature:		240	٤	Date:		
Department Head Signature:				Date:	, s	
THANK YOU FOR C HAS COMPLETED QUESTIONNAIRE TO YOUR SUPERVISO DEPARTMENT HEAI	YOUR PORTION (O YOUR SUPERVI R WILL SUBMIT	OF THE Q	QUESTION REVIEW,	INAIRE, PI SIGNATU	LEASE RE, AN	SUBMIT THE D COMMENT.
and of	ky City lge 1-15-09	- Jp	De Wie	d for	J.	description

DIRECTOR OF UTILITY AND STREET SYSTEMS

Class specifications are intended to present a descriptive list of the range of duties performed by employees in the class. Specifications are <u>not</u> intended to reflect all duties performed within the job.

DEFINITION

To lead, manage and coordinate the activities and operations of assigned divisions within the Department of Utility and Street Systems, including water and wastewater operations, water and wastewater laboratory functions, environmental compliance, solid waste collections and recycling, irrigation services, street and storm drainage systems and facilities maintenance; to coordinate assigned activities with other divisions, departments and outside agencies; and to provide highly responsible and complex administrative support to the City Manager.

To lead is to visualize the future and, through your example and verbal and written presentations, to inspire, motivate and insure movement and action to that future.

SUPERVISION RECEIVED AND EXERCISED

Receives administrative direction from the City Manager.

Exercises direct supervision over supervisory, professional, maintenance, and clerical staff.

PRIMARY DUTIES—The following are examples of primary duties assigned to positions in this classification. Other related duties and responsibilities may be assigned.

- 1. Provide leadership to utilities and street systems.
- 1.B Assume management responsibility for all services and activities of assigned operations including water and wastewater treatment, distribution and collection, laboratory functions, environmental compliance, solid waste collections and recycling, irrigation services and activities, street and storm drainage systems and facilities maintenance.
- 2. Manage and participate in the development and implementation of goals, objectives, policies and priorities for assigned programs; recommend and administer policies and procedures.
- 3. Monitor and evaluate the efficiency and effectiveness of service delivery methods and procedures; recommend, within departmental policy, appropriate service and staffing levels.
- 4. Plan, direct, coordinate and review the work plan for assigned programs and services; assign work activities, projects and programs; review and evaluate work products, methods and procedures; meet with staff to identify and resolve problems.
- 5. Select, train, motivate and evaluate assigned personnel; provide or coordinate staff training; work with employees to correct deficiencies; implement discipline and termination procedures.
- 6. Oversee and participate in the development and administration of the annual budget for assigned operations; participate in the forecast of funds needed for staffing, equipment, materials and supplies; conduct rate studies; monitor and approve expenditures; implement adjustments.
- 7. Participate in the development, implementation and administration of the City's capital improvement program as it relates to City-owned utilities and facilities; review plans, engineering reports and budget estimates prepared by staff, outside consultants and other City departments.

Director of Utility and Street Systems (Continued)

8. Serve as the liaison for assigned operations with other divisions, departments and outside agencies; negotiate and resolve sensitive and controversial issues.

Primary Duties:

- 9. Provide responsible staff assistance to the City Manager; conduct a variety of organizational studies, investigations and operational studies; recommend modifications to utilities programs, policies and procedures as appropriate.
- Serve as staff on a variety of boards, commissions and committees; prepare and present staff reports and other necessary correspondence.
- 11. Attend and participate in professional group meetings; stay abreast of new trends and innovations in program development and implementation of assigned areas.
- 12. Respond to and resolve difficult and sensitive citizen inquiries and complaints.

QUALIFICATIONS

Knowledge of:

Operations, services and activities of a modern municipal public works and utility program.

Organizational and management practices as applied to the analysis and evaluation of programs, policies and operational needs.

Principles and practices of capital improvement project engineering and construction.

Methods, materials, techniques, and equipment used in the construction, operation and maintenance of water, wastewater, streets, solid waste systems and facilities.

Operational characteristics of facilities, equipment and systems of assigned areas.

Principles and practices of program development and administration.

Principles and practices of budget preparation and administration.

Principles and practices of contract administration.

Principles of supervision, training and performance evaluation.

Recent developments, current literature and information related to public works and utilities operations.

Occupational hazards and standard safety precautions necessary in the work.

Pertinent Federal, State and local laws, codes and regulations.

Ability to:

Oversee and participate in the management of a comprehensive public works and utilities program.

Oversee, direct and coordinate the work of division staff.

Select, supervise, train and evaluate staff.

Oversee a comprehensive utilities capital improvement program.

Participate in the development and administration of division goals, objectives and procedures.

Prepare and administer large program budgets.

Oversee contracted professional services.

Prepare clear and concise administrative and financial reports.

Analyze problems, identify alternative solutions, project consequences of proposed actions and implement recommendations in support of goals.

Research, analyze and evaluate new service delivery methods and techniques.

Interpret and apply Federal, State and local policies, laws and regulations.

Communicate clearly and concisely, both orally and in writing.

Establish and maintain effective working relationships with those contacted in the course of work.

JAQ

Director, Utility and Street Systems:

Section 5: Decision making and Judgments

Describe three types of important decisions and judgments you make regularly and independently in the performance of your duties:

Decision making and judging is a *process*. Leadership is understanding the process and relationships within the department and the role that employees and customers play in successfully delivering on the day-to-day functions of the department. In addition, it is understanding how change affects the current and future delivery of street and utility system work to citizens. Three leadership questions follow that relate to this judgment process:

- 1. How do we as a department achieve our customer service value and how do we involve all elements of the department in this discussion?
- 2. How do we insure work and leadership continuity and succession within Utility and Street Systems from among all employee elements?
- 3. How do we arrive at and achieve future departmental goals and objectives, as community, financial, and social variables change? That is, what do our customers want and how do we deliver that to them?

CITY OF GRAND JUNCTION Director of Utility and Street Systems (Continued)

Experience and Training Guidelines

Any combination of experience and training that would likely provide the required knowledge and abilities is qualifying. A typical way to obtain the knowledge and abilities would be:

Experience:

Ten years of increasingly responsible public works and utility program management experience including five years of administrative and supervisory responsibility.

Training:

Equivalent to a Bachelor's degree from an accredited college or university with major course work in civil engineering, public or business administration or a related field. A Master's degree in business or public administration is preferred.

WORKING CONDITIONS

Environmental Conditions:

Office and field environment; exposure to computer screens, construction hazards and treatment plant operations.

Physical Conditions:

Primary functions require maintaining physical condition necessary for effectively performing assigned functions and may include sitting for prolonged periods of time; communicating with others; performing site inspections in the field and traveling to other locations.