

Objectives of Study

- 1 - Analyze Rates, Fees + Charges vs. Revenues based upon historical and projected data to assure debt retirement
- 2 - Analyze alternative methods for allocating cost to the various customer classes
- 3 - Ensure that the proposed user fee system meets applicable EPA user charge requirements.

Criteria for Selection

- 1 - Past experience in structuring wastewater utility treatment, maintenance + capital rates for local governments (25%)
- 2 - Team members' experience in this work, work with elected boards (w/ resumes) (25%)
- 3 - Degree to which meets or exceeds terms of the request (10%)
- 4 - Reference checks (20%)
- 5 - Fee Structure (20%)

3/4/84

Proposal Elements

1. Cover letter
2. Personnel — specific work experience, group processes + conflict management,
3. Approach + Timeline

Operating

	<u>Historical</u>	<u>Present</u>	<u>Future</u>	<u>Time Frame</u>
Capital		✓	✓	90-'93
Operating		✓	✓	Annual + Biannual
Maintenance		✓	✓	
Capital	✓	✓	✓	