

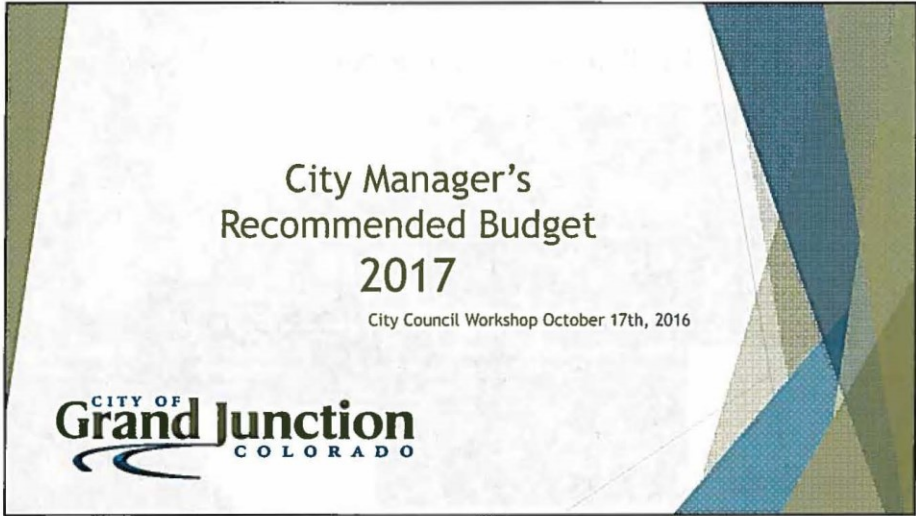


**GRAND JUNCTION CITY COUNCIL
MONDAY, OCTOBER 17, 2016**

**PRE-MEETING (DINNER) 5:00 P.M. ADMINISTRATION CONFERENCE ROOM
WORKSHOP, 5:30 P.M.
CITY HALL AUDITORIUM
250 N. 5TH STREET**

To become the most livable community west of the Rockies by 2025

1. **Budget Overview, Departmental Presentations, Economic Development, and Capital** [Supplemental Documents](#)
2. **Next Workshop Topics**
3. **Other Business**



This slide features a white background with abstract geometric shapes in shades of blue and green on the right side. The text is centered and reads: "City Manager's Recommended Budget 2017" in a large, bold font, followed by "City Council Workshop October 17th, 2016" in a smaller font. At the bottom left is the City of Grand Junction Colorado logo.

City Manager's
Recommended Budget
2017
City Council Workshop October 17th, 2016

CITY OF
Grand Junction
COLORADO



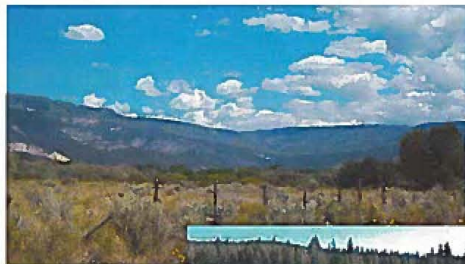
This slide has the same design as the first slide. It lists an agenda of items with blue arrowheads. The text reads: "Agenda (continued)" followed by a list of six items: "Water and Trash Enterprises", "Parks & Recreation", "Visitor and Convention Services", "Municipal Court", "Capital", and "Economic Development". The City of Grand Junction Colorado logo is at the bottom left.

Agenda (continued)

- ▶ Water and Trash Enterprises
- ▶ Parks & Recreation
- ▶ Visitor and Convention Services
- ▶ Municipal Court
- ▶ Capital
- ▶ Economic Development

Grand Junction
COLORADO

Public Works Utilities-2017 Budget

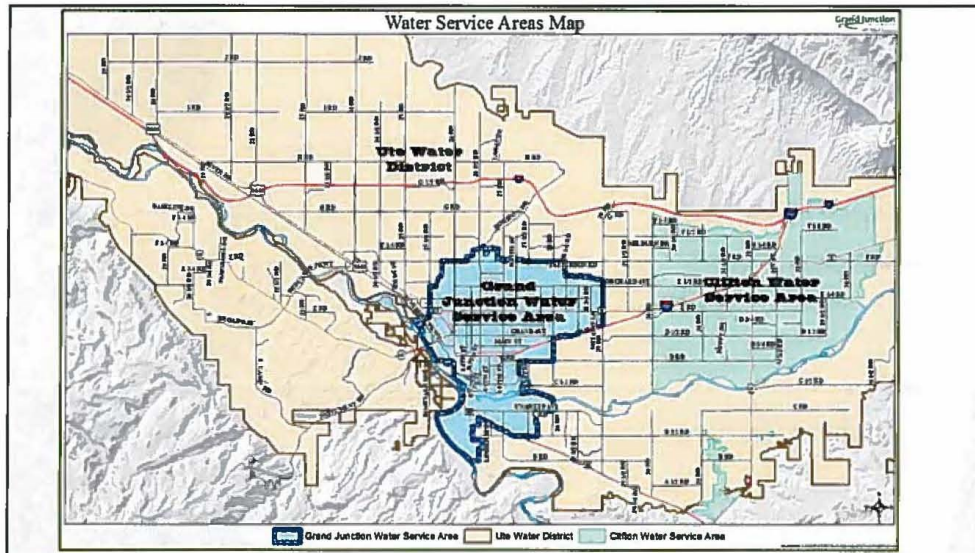


Water

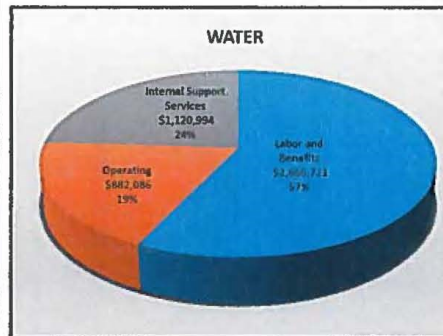
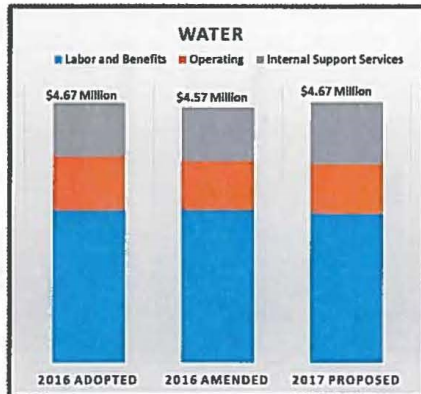
32 FTE

- ▶ Administration (2)
- ▶ Water Supply (2)
- ▶ Water Treatment (7)
- ▶ Distribution (15)
- ▶ Customer Service (6)
- ▶ Ridges Irrigation
- ▶ Utility Locates





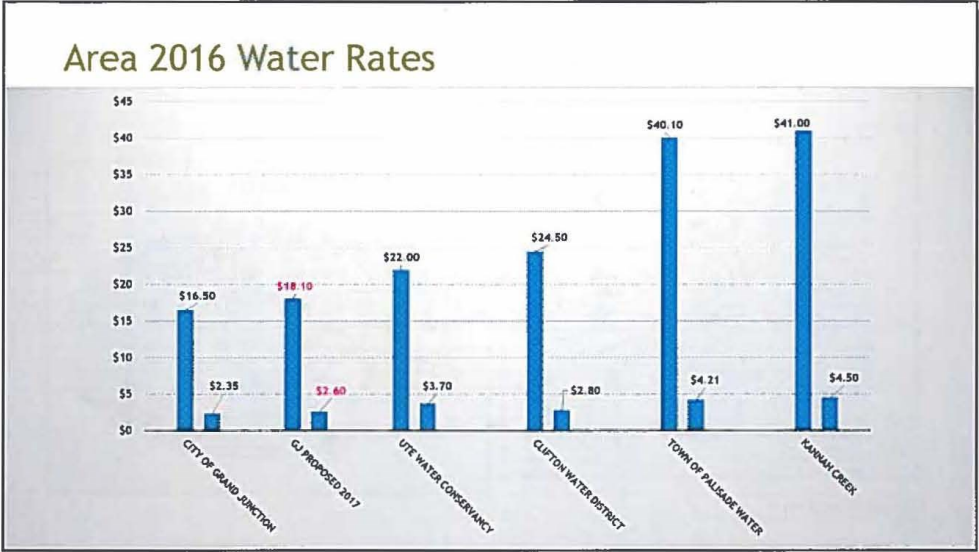
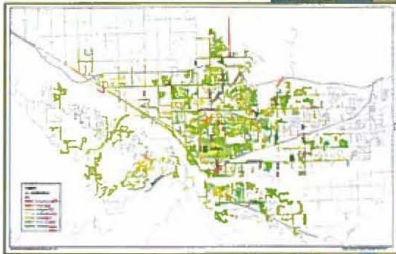
Water Enterprise \$4.67 million Operating Budget



Water Capital

Filters

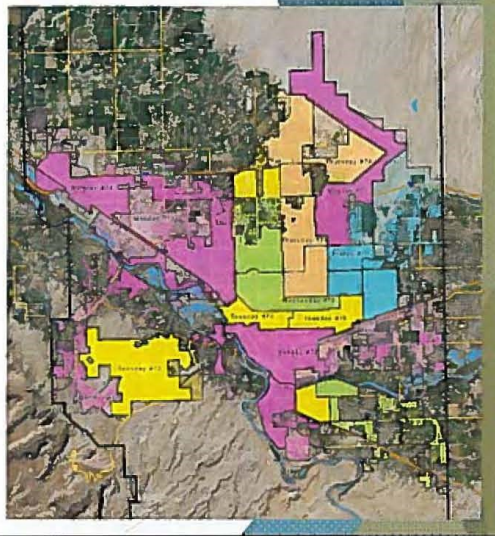
- ▶ Purdy Mesa Repair
- ▶ Overlay Program
 - ▶ Line Replacement - 28 ½ Road
- ▶ Elm
- ▶ Orchard Avenue



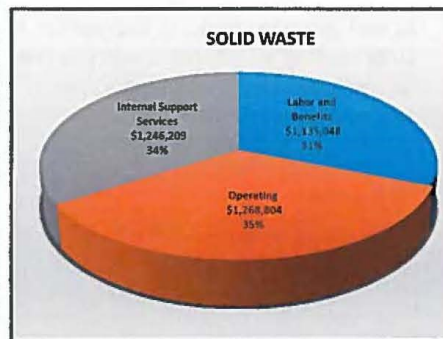
Solid Waste

- ▶ 18,500 Containers per week (M-F)
- ▶ 20,000 Tons last year
- ▶ No collection days missed last year
- ▶ 12 Trucks (10 CNG)

- ▶ Recycling:
 - ▶ *A Private/Public Partnership*



Solid Waste Enterprise \$3.65 million Operating Budget





Grand Junction Parks & Recreation Department

► **Mission Statement:**
Grand Junction Parks & Recreation is dedicated to providing all people quality recreation and leisure opportunities managed with integrity and professionalism.

► **Tag Line:**
"We Make It Better!"



Grand Junction Parks & Recreation Department

Staffing:

- ▶ **66 FTE's**
 - ▶ Administration - 3
 - ▶ Recreation & Aquatics - 11
 - ▶ Parks Operations - 44
 - ▶ Golf - 8

- ▶ **300 +/- Seasonal Staff**



Grand Junction Parks & Recreation Department

Primary Functions:

- ▶ Recreation Programming
 - ▶ Senior Center
 - ▶ Pool Operations (3)
 - ▶ Arts & Culture
 - ▶ Special Events
 - ▶ Food Service Management
 - ▶ Park Maintenance
 - ▶ 35 Developed Parks
 - ▶ 6 Undeveloped Parks
- ▶ Forestry
 - ▶ Horticulture
 - ▶ Sports Facilities
 - ▶ Cemetery Operations (2)
 - ▶ Trails
 - ▶ Weed Abatement
 - ▶ Full Golf Operations (2)



Grand Junction Parks & Recreation Department

Boards:

- ▶ Parks & Recreation Advisory Board
- ▶ Forestry Board
- ▶ Arts & Culture Commission
- ▶ Park Improvement Advisory Board

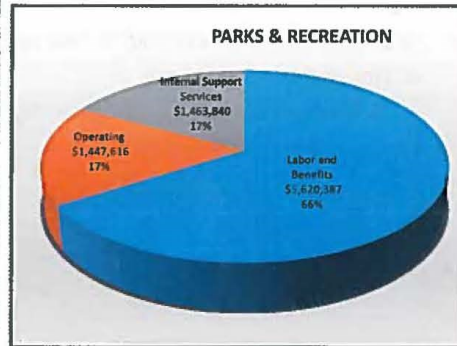
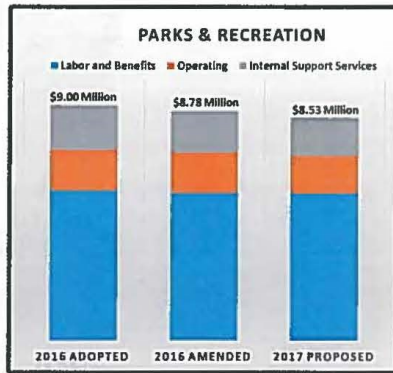


Parks & Recreation Financial Highlights

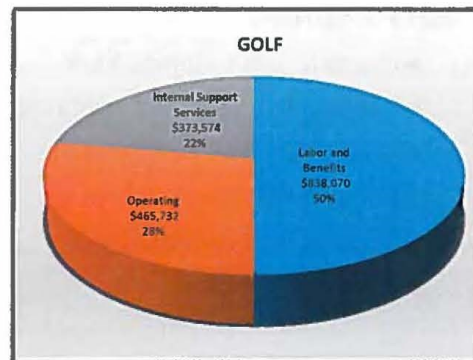
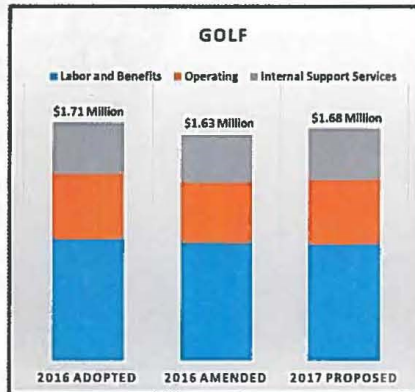
- ▶ *5% decrease in Parks and Recreation budget - primarily in contractual services, seasonal labor, and supplies.*
- ▶ *2% decrease in Golf Fund - seasonal labor, contractual services, and maintenance supplies.*



Parks and Recreation
\$8.53 million General Fund Operating Budget

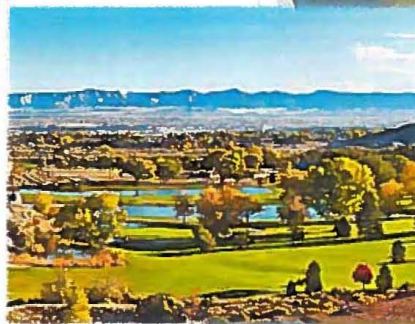


Golf \$1.68 million Operating Budget



Golf Financial Highlights

- ▶ Higher revenues projected in 2017
 - ▶ \$1 increase for 9-hole and 18-hole rounds
 - ▶ Lincoln Park Golf Course
 - ▶ Revised Annual Pass to Unlimited Play
- ▶ Changes in marketing plan
 - ▶ Pro shop
 - ▶ Increase play
- ▶ Decrease in labor



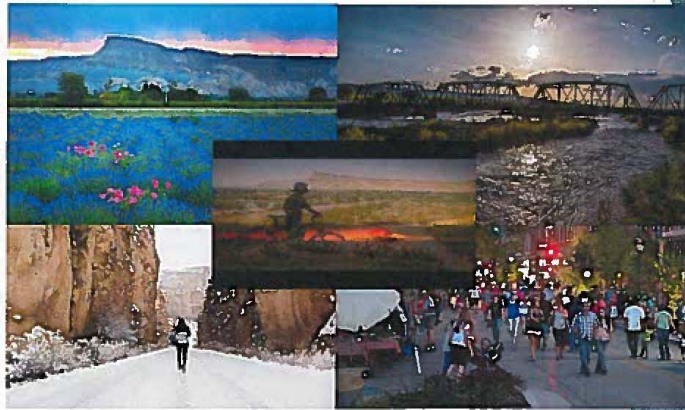
Grand Junction Parks & Recreation Department

2017 Capital:

- ▶ Phase II: Las Colonias Park
- ▶ Stocker Stadium Turf Replacement
- ▶ Riverfront Trail Maintenance
- ▶ Playground Maintenance
- ▶ Tennis Court Improvements
- ▶ Lincoln Park Pool Covers



Convention and Visitor Services “The Silver Lining to the Economy”



Convention and Visitor Services “The Silver Lining to the Economy”

Visitor and Convention Bureau

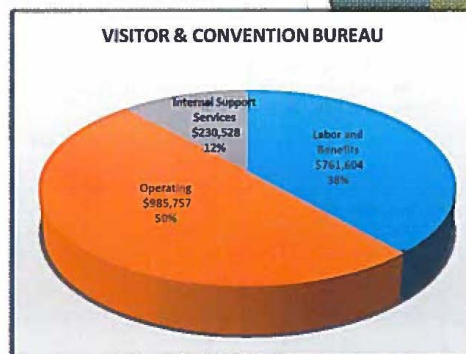
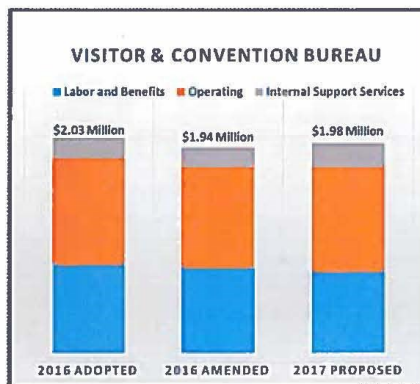
- ▶ Lodging tax collections up 4.3% YTD - 3 months (June - Aug) highest collections in history of VCB
- ▶ Hosted 73 journalists (34 international) representing Forbes Magazine, Denver Post, Xfinity/Comcast, St. Louis Home & Lifestyle magazine, Phoenix magazine, Fox 21 News Colorado Springs & others
- ▶ Hosted 76 tour operators and meeting planners
- ▶ Generated 104 sales leads YTD for potential meetings & convention business
- ▶ 24 events received VCB special marketing grants in 2016. Changes for 2017 include increase in funding for Grand Junction Off-Road.
- ▶ Awarded 2017 Colorado Governor's Conference on Tourism at Two Rivers Convention Center
- ▶ Economic impact of tourism in Mesa County will be released in January 2017
- ▶ Mobile Visitor Center in 2017

Visitor & Convention Bureau Financial Highlights

- ▶ Project 5% increase in lodging taxes
- ▶ Almost 90% of operating expense is attributable to marketing, advertising, website, sales, special events, and programs
- ▶ Reduced staffing due to vacancy



Visitor & Convention Bureau \$1.98 million Operating Budget



Convention and Visitor Services “The Silver Lining to the Economy”

Two Rivers Convention Center and Avalon Theatre

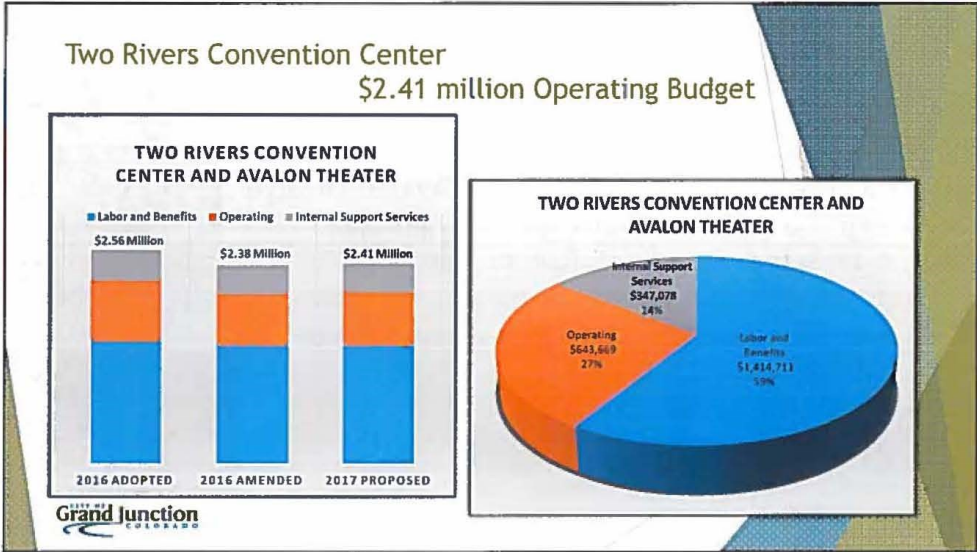
- ▶ 49 Dinner and a Movie Nights generating mid-week business to downtown Grand Junction restaurants
- ▶ 197 service club luncheons serving over 8,700 meals
- ▶ Hosted 450 community events serving almost 28,000 customers
- ▶ Hosting 26 conferences in 2017



Two Rivers Convention Center Financial Highlights

- ▶ Request For Proposal in process
 - ▶ Same operating plan and budget for 2017 pending evaluation of RFP results
- ▶ Proposed rate changes include:
 - ▶ Increase in facility rental fees at an average of 5%
 - ▶ Increase in equipment, furniture, and stage rental fees
 - ▶ Service club luncheons will increase .50¢ per plate





Capital and Economic Development

- ▶ Review and Questions

Final Steps

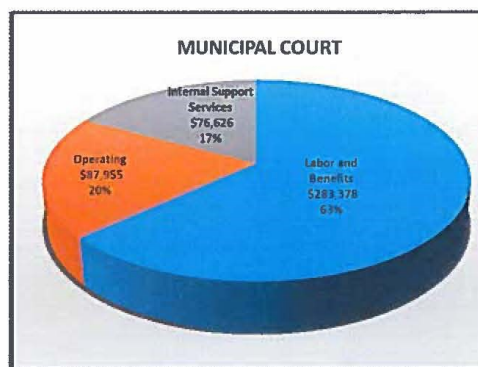
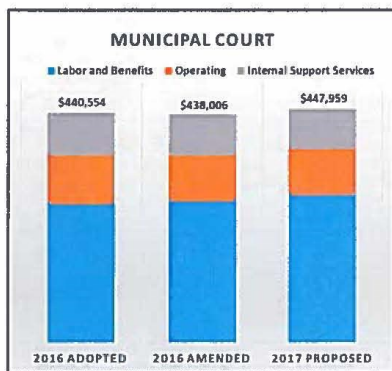
- ▶ Set Public Hearing November 16th
- ▶ Public Hearing and Final Budget Adoption
December 7th
 - ▶ Mill Levy Certification
 - ▶ Rates and Fees Resolution

Municipal Court Financial Highlights

- ▶ Labor intensive operation
- ▶ Animal Control is a straight pass through of revenues and largest line-item amount in operating expenses
- ▶ Contract services for security, court appointed counsel, and the Teen Court Administrator combined make up 55% of operating expenses
- ▶ Internal support services primarily for Information Technology



Municipal Court \$447,959 Operating Budget





2025
Amended Budget

Row Labels	ACTUAL BUDGETED FUND BALANCE	TOTAL REVENUE	LABOR	NON PERSONNEL OPERATING	TOTAL OPERATING EXPENSE	DEBT SERVICE	MAJOR CAPITAL	TOTAL EXPENSE	TRANSFERS IN	TRANSFERS OUT	NET SOURCE (USE) OF FUNDS	Contingency Funds	Net Change in Fund Balance	ENDING FUND BALANCE	General Fund Available Funds Calculation
General Government															
100 General Fund	20,687,205	63,845,124	48,448,303	22,412,683	68,860,986	-	482,242	69,343,228	3,170,868	638,882	(1,522,542)	60,000	(1,988,340)	18,877,885	18,877,885
102 Visitor & Convention Bureau Fund	209,019	2,126,693	800,741	1,138,904	1,939,645	-	-	1,939,645	-	277,813	(961,777)	-	(961,777)	138,242	(6,184,851) Less Internal Loans
104 CDBG Fund	-	284,191	-	170,889	170,889	-	-	170,889	-	183,900	-	-	183,900	-	(1,000,000) Less TRIFID Emergency Reserve
205 Parkland Expansion Fund	588,813	286,100	-	-	-	-	-	-	-	432,000	(133,700)	-	432,000	464,613	(10,105,645) Less Remaining Minimum Reserve
130 Conservation Trust Fund	337,807	673,600	-	-	-	-	-	-	-	480,364	193,236	-	193,236	428,078	(18,000,000) Subtotal Minimum Reserve
201 Sales Tax CP Fund	1,144,110	14,789,887	-	762,480	762,480	-	9,445,900	10,208,380	881,361	8,366,712	792,814	-	792,814	134,268	(2,800) TRIFID Reserve
202 Storm Drainage Fund	-	27,297	-	-	-	-	-	27,297	-	130,400	-	-	130,400	-	274,289 Projected Funds Available
107 Transportation Capacity Fund	1,188,890	1,207,000	-	-	-	-	-	-	-	178,897	-	-	178,897	2,015,684	
630 General Debt Service Fund	180	718,940	-	3,000	3,000	6,884,068	219,897	6,891,755	6,146,763	100,000	634,991	-	634,991	180	Contingency Detail
634 City Public Finance Corp Fund	851	300,000	-	1,300	1,300	650,400	-	651,700	231,300	-	-	-	-	851	6,872 Economic Development 5123 +
616 Riverside Playfield Retirement	9,871,881	85,400	-	-	-	-	-	-	1,247,683	-	-	-	1,247,683	13,564,464	80,000 City Manager
703 Park Strip Advisory Board Fund	182,500	113,000	-	75,000	75,000	-	-	75,000	-	-	-	-	75,000	235,500	
704 Cemetery Preapproval Care Fund	1,973,251	38,410	-	-	-	-	-	-	-	-	-	-	38,410	20,000	1,953,251
706 Emp Retire Health Benefits Fund	1,071,201	428,228	490,108	-	490,108	-	-	490,108	-	68,877	-	-	68,877	388,324	66,872 Total Contingency
Subtotal	36,594,202	89,528,994	44,729,211	24,584,372	69,303,583	7,411,008	11,105,796	87,542,477	9,811,110	10,444,221	(726,552)	60,000	(726,552)	35,767,426	
Enterprise Operations															
301 Water Fund	1,181,820	9,446,613	3,781,909	1,841,305	4,573,209	597,035	3,321,000	8,491,240	-	-	994,713	-	994,713	4,105,533	
302 Solid Waste Removal Fund	1,044,760	3,742,219	1,140,380	2,064,382	3,539,547	87,187	3,626,734	3,618,734	-	-	13,000	-	13,000	1,179,954	
303 Year-Round Convention Ctr Fund	-	1,532,681	1,433,862	964,854	2,398,716	-	12,790	2,411,506	911,554	-	-	-	-	-	
305 Golf Course Fund	69,760	1,704,940	849,381	778,106	1,627,487	234,171	1,861,658	1,858,000	-	-	18,658	-	18,658	47,983	
308 Parking Authority Fund	312,286	488,430	180,883	111,101	291,984	243,707	535,691	535,691	-	-	18,878	-	18,878	202,268	
309 Ridges Irrigation Fund	121,112	245,100	95,106	136,151	231,257	-	8,000	239,257	-	-	1,443	-	1,443	123,555	
310 Ambulance Transport Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
300 Joint Sewer System Fund	11,923,896	14,469,448	3,663,687	3,138,108	6,791,795	1,188,760	8,284,104	14,122,480	-	-	(1,662,112)	-	(1,662,112)	38,828,084	
Subtotal	18,451,221	32,226,446	9,970,663	6,195,223	18,920,883	2,815,022	11,669,804	33,320,787	976,554	-	(821,727)	-	(821,727)	38,828,084	
Special Teaching Districts															
613 Ridges Debt Service Fund	16,820	-	-	16,767	16,767	-	-	16,767	-	-	16,767	-	16,767	71	
Subtotal	16,820	-	-	16,767	16,767	-	-	16,767	-	-	16,767	-	16,767	71	
Internal Service Operations															
101 Enhanced 911 Fund	2,471,437	2,447,500	-	-	-	-	-	-	2,783,784	-	(306,184)	-	(306,184)	2,180,253	
601 Information Technology Fund	1,712,187	7,107,250	2,186,565	3,943,687	6,130,252	-	486,248	6,616,500	-	-	486,250	-	486,250	2,201,662	
602 Fleet and Equipment Fund	3,096,743	3,871,954	1,114,888	2,174,746	3,389,532	-	4,004,787	7,394,319	-	-	(1,438,445)	-	(1,438,445)	603,208	
604 Self Insurance Fund	5,937,094	2,568,380	632,812	2,378,627	3,011,349	-	-	3,011,349	-	-	(412,869)	-	(412,869)	5,894,445	
605 Comm Center Fund	77,780	4,128,185	4,239,895	1,701,286	5,941,181	-	688,865	6,630,046	2,253,784	-	(77,780)	-	(77,780)	-	
606 Facilities Management Fund	401,649	1,613,377	509,222	2,078,693	2,587,915	-	139,822	2,727,737	-	-	(21,266)	-	(21,266)	388,981	
Subtotal	13,186,687	24,576,816	8,672,768	12,174,693	15,194,687	-	5,281,512	26,316,229	2,253,784	-	(1,454,436)	-	(1,454,436)	18,114,017	
Total All Funds	69,351,110	145,842,011	63,947,122	46,192,188	104,974,818	9,766,118	17,377,182	148,438,189	13,741,400	11,108,005	(1,331,646)	60,000	(1,331,646)	63,881,413	

City of Grand Junction
 General Government Debt Summary
 City Council Workshop October 17th, 2016

	Original Principal	Avg. Rate	Term (yrs)	Final year	Balance @ 1/1/2017	2017 Payments			Source of Payment
						Principal	Interest	Total	
Revenue bonds:									
Parkway Refunding	\$ 30,645,000	4.61%	13	2024	\$ 25,600,000	\$ 2,705,000	\$ 1,148,375	\$ 3,853,375	sales tax

Capital leases:

Certificates of Participation

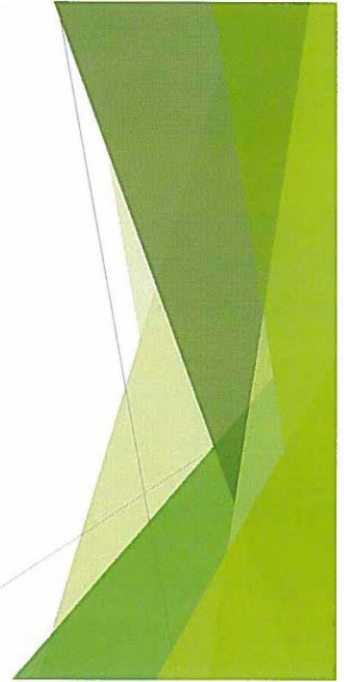
Public Safety Improvements 2010B	\$ 30,000,000	7.48%	30	2040	\$ 30,000,000	-	\$ 2,203,985	\$ 2,203,985	sales tax, E911 surcharge
Public Safety Improvements 2010A	4,900,000	4.23%	8	2018	1,545,000	755,000	69,525	824,525	sales tax, E911 surcharge
Less: Build America Bonds Subsidy							(698,727)	(698,727)	BAB's subsidy
Public Safety Improvements	\$ 34,900,000				\$ 31,545,000	\$ 755,000	\$ 1,574,783	\$ 2,329,783	
Stadium-2010	\$ 7,770,000	4.76%	25	2035	\$ 6,510,000	\$ 230,000	\$ 298,650	\$ 528,650	Conservation Trust, Grand Junction Baseball

Internal loans:

Golf Course Irrigation	\$ 3,500,000	1.50%	15	2030	\$ 2,937,291	\$ 190,111	\$ 44,060	\$ 234,171	
Parking Garage	5,200,000	1.50%	20	2028	2,658,892	203,884	39,883	243,767	
Solid Waste	1,183,516	0.00%	15	2024	588,169	89,541	-	89,541	
Total Internal Loans	\$ 9,883,516				\$ 6,184,351	\$ 483,536	\$ 83,943	\$ 567,479	

Mission of the Municipal Court

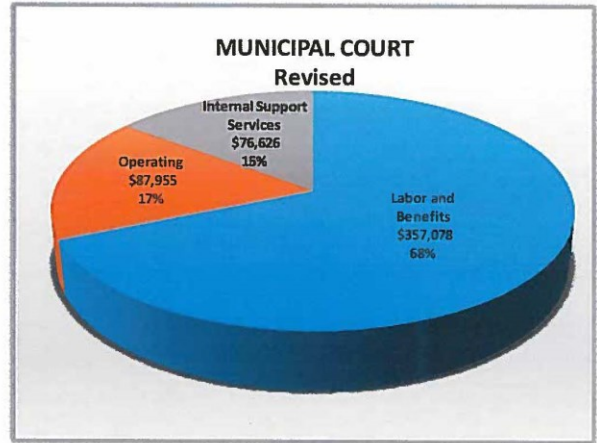
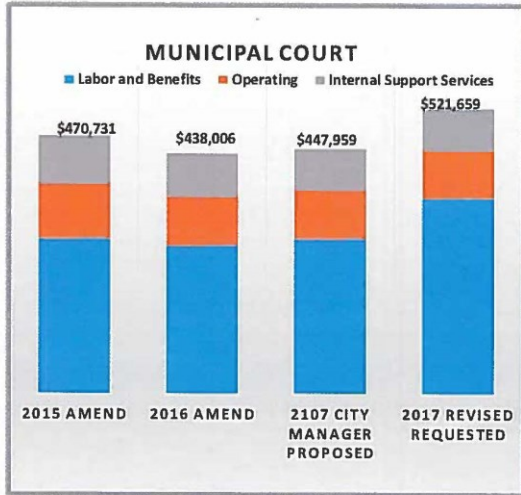
► Public Safety and Justice



Municipal Court

- ▶ *Labor intensive operation, Contract and Regular Labor combined make up 77% of entire Operating Budget*
- ▶ *All Judicial positions, (Presiding, Associate, Substitute), are not Contract Labor per I.R.S.*
- ▶ *Contract labor for Court Appointed Counsel, the Teen Court Administrator, and Security combined make up 55% of operating expenses*
- ▶ *Animal Control is a straight pass through of revenues and largest line-item amount in operating expenses*
- ▶ *Internal support services primarily for Information Technology*

Municipal Court \$521,659 Revised Operating Budget



State Standard 2015 1.11
FTE (.91 FTE + .20 FTE
Primary Judge)

Small Rural County Court Case type	Filings	Judicial
		Officer Need
Civil	0	0.00
Sm Claims	0	0.00
Traffic	787	0.20
Infractions	0	0.00
Misd	1699	0.71
Fel Complaints	0	0.00
DUI	0	0.00
PPO	0	0.00
DV	0	0.00
Totals	2486	0.91

State Standard 2016 .93
FTE (.73 FTE + .20 FTE
Primary Judge)

Small Rural County Court Case type	Filings	Judicial
		Officer Need
Civil	0	0.00
Sm Claims	0	0.00
Traffic	434	0.11
Infractions	0	0.00
Misd	1476	0.62
Fel Complaints	0	0.00
DUI	0	0.00
PPO	0	0.00
DV	0	0.00
Totals	1910	0.73