GRAND JUNCTION CITY COUNCIL MONDAY, NOVEMBER 14, 2016

PRE-MEETING (DINNER) 5:00 P.M. ADMINISTRATION CONFERENCE ROOM WORKSHOP, 5:30 P.M. CITY HALL AUDITORIUM 250 N. 5^{TH} STREET

To become the most livable community west of the Rockies by 2025

- 1. Horizon Drive Association Operating Plan and Budget
- 2. <u>Downtown Grand Junction Business Improvement District's 2016 Budget</u>
 Report and 2017 Summary and Budget
- 3. <u>Downtown Development Authority 2016 Budget Recap and 2017 Budget Projection</u>
- 4. Next Workshop Topics
- 5. Other Business



Grand Junction City Council

Workshop Session

Item #1

Meeting Date: November 14, 2016

<u>Presented by:</u> Vara Kusal, Manager <u>Submitted by:</u> Vara Kusal, Manager

Department: Horizon Drive

Association Business Improvement District

Information

SUBJECT:

Horizon Drive Association Business Improvement District's 2017 Operating Plan and Budget

RECOMMENDATION:

Approval of City Council

EXECUTIVE SUMMARY:

Every business improvement district is required to file an operating plan and budget with the City Clerk by September 30th each year. The City Council then approves or disapproves the plan and budget by December 5th. The plan and budget were reviewed by the Horizon Drive Business Improvement District Board and approved on October 19, 2017.

BACKGROUND OR DETAILED INFORMATION:

In 2004, the City Council created the Horizon Drive Association Business Improvement District, approved the 2005 Operating Plan and Budget and appointed the board. State Statutes (31-25-1212 C.R.S.) require business improvement districts to annually submit an operating plan and budget. The municipality shall approve or disapprove the operating plan and budget by December 5th so the BID can file its mill levy certification with the County Assessor by December 10th.

FISCAL IMPACT:

The Horizon Drive District has received revenues in excess of their limits under TABOR due to funds distributed by Mesa County for the Specific Ownership Tax. The District has resolved to institute a temporary mill levy rate reduction for the 2016 tax year, collected in 2017, in order to refund the excess revenue.

SUGGESTED MOTION FOR 11/16/2016:

I MOVE to approve the 2017 Operating Plan and Budget of the Horizon Drive Association Business Improvement District.

Attachments

ATTACHMENT 1 – 2017 Operating Plan ATTACHMENT 2 – 2017 Budget



Gateway to Grand Junction

Service & Operating Plan 2017

INTRODUCTION

The Horizon Drive District (the "District") is comprised of commercial properties within the general geographic areas of Horizon Drive between G Road and H Road. The District was formed in 2004 under Colorado Revised Statute 31-25-1201, which allows Business Improvement Districts to be formed within municipalities of Colorado, and to levy and collect ad valorem taxes on commercial property within the boundaries of the District. The City of Grand Junction oversees the District and appoints the Board of Directors.

As a gateway to Grand Junction, the District is often the first and lasting impression people have of the City of Grand Junction. As such, City government also takes an active role and fiscal partnership in the maintenance and improvements to the District.

The Horizon Drive District is home to more than 200 businesses, including 70% of the City's lodging, and has an overall economic impact of \$300 million annually. The District sees 7 million cars annually and connects the community and travelers to the Regional Airport, Downtown, Colorado Mesa University and points between.

The mission of the Horizon Drive District is to build community, enhance the beauty and advocate the economic vitality of the Horizon Drive District.

During the year 2016, the District's efforts focused on advancing the Corridor Improvement Project: Street Improvement Plan (CIP). This effort is guided by the strategic plan adopted in fall of 2011 for 2012 and beyond. Phase 1 began construction in September of 2015 in partnership with the Colorado Department of Transportation, the City of Grand Junction, and Ute Water. This first phase of the CIP was completed on time, under budget, and with no job-related injuries.

In accordance with the Board's stated objectives, the District adopts the following general Service & Operating Plan for 2017:

VISIT THE DISTRICT
WWW.HORIZONDRIVEDISTRICT.COM

970.985.1833 P.O. Box 4191 Grand Junction, CO 81502

2017 GOALS

- 1. Make significant progress towards Phase 2 of the Corridor Improvement Master Plan, which will achieve the following Mission-critical objectives:
 - a. <u>Stimulate Economic Development</u> Encourage development of undeveloped parcels, as well as improvements on existing parcels within the District, to enlarge the tax base and economic impact for the benefit of Grand Junction, as a direct result of infrastructure improvements.
 - b. <u>Improve Safety</u> Mitigate pedestrian safety hazards, improve pedestrian connectivity between District businesses, plan for critical growth and necessary safety improvements, as well as enhance overall safety, traffic flow, and efficiency of travel.
- 2. Continue development of strategy to <u>Enlarge the District</u>. The District plans to strategically enlarge the District by voluntary annexation of adjacent parcels and nearby parcels that logically benefit from and fit within the District sphere of influence. Progress towards accomplishing this objective have been enhanced by the substantive and tangible improvements to the District in Phase 1 that demonstrate benefits to potential stakeholders.
- 3. Continue strategy development to Improve the District Image and neighborhood identity. The District serves as a "front door" to Grand Junction, as well as a distinct neighborhood in search of identity. The District is currently developing and implementing a multi-tier strategy to identify and promote its distinct image, develop and implement design standards consistent with the City of Grand Junction Comprehensive Plan, and the unique District neighborhood aesthetic. These objectives are critical to the District as the "front door" to Grand Junction.

SERVICES AND IMPROVEMENTS OFFERED BY THE DISTRICT

- Plan for future growth and enhance the District with long range planning of improvements.
- Represent the District in decisions that may impact the area.
- The District is allowed to make and contemplate a broad range of public improvements including, but not limited to: streets, sidewalks, curbs, gutters, pedestrian malls, streetlights, drainage facilities, landscaping, decorative structures, statuaries, fountains, identification signs, traffic safety devices, bicycle paths, off street parking facilities, benches, restrooms, information booths, public meeting facilities, and all incidentals, including relocation of utility lines.

GOVERNANCE OF THE DISTRICT

- The Board of Directors is appointed by the Grand Junction City Council.
- The Board of Directors appoints management staff in accordance with District Bylaws.

POWERS OF THE DISTRICT

- The power to levy taxes against taxable commercial property.
- To consider and, if deemed necessary, provide services within the District including but not limited to:
 - Management and planning
 - o Maintenance of improvements, by contract if necessary
 - Promotion or marketing
 - o Organization, promotion and marketing of public events
 - o Activities in support of business recruitment, management and development
 - o Snow removal or refuse collection / recycling
 - Design assistance
- To acquire, construct, finance, install and operate public improvements and to acquire and dispose of real and personal property.
- To refund bonds of the district.
- To have management, control and supervision of business affairs of the district.
- To construct and install improvements across or along any public street, alley or highway and to construct work across any stream or watercourse.
- To fix, and from time to time increase or decrease, rates, tolls, or charges for any services or improvements. Until paid, such charges become a lien on commercial property in the District, and such liens can be foreclosed like any other lien on real or personal commercial property.
- The power to sue and to be sued, to enter into contracts and incur indebtedness, to issue bonds subject to statutory authority.

2017 BUDGET

Please see attached 2017 Budget.

2017 Budget Revised 10/12/16

General Fund	2014	2015	2016	2016	Projected	2017
353131 2112	Actual	Actual	Budget	YTD	Year End	Budget
		3.1.2.3.1.11		9/30/2016	2016	
FUND BALANCE - Beg. Year	661,296	783,810	617,339	617,339	617,339	280,059
ESTIMATED REVENUE	,	,	3.1,555	211,000	(+11)+++	
BID's Mil Levy	233,050	239,410	214,000	192,763	214,000	106,930
Interest	75	79	50	32	40	50
City of GJ Loan			479.000			
Refund, Phase 1			11.0/0.00		70,000	
TOTAL REVENUES	233,125	239,489	693,050	192,795	284,040	106,980
BUDGETED EXPENDITURES						
GENERAL Operating Expenses:						
Elections						
Administration	 					
Financial	2,835	1,910	2,700	2,560	3,300	3,300
Audit	2,600	2,600	2,700	2,600	2,600	2,700
Insurance	2,958	2,348	3,000	2,367	2,367	3,000
Legal	5,575	4,200	5,000	3,150	4,550	5,000
Payroll Expenses and Benefits	57,882	60,947	64,204	49,208	64,353	65,488
Operations	,	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	- 1,7	
Rent & other	6,997	7,696	7,500	5,250	6,315	7,500
Marketing & Comm.	1,447	3,161	5,000	5,682	12,397	5,000
Maintenance/repair	1,407	-	5,000	5,757	5,757	5,000
TOTAL GENERAL Operating Expense:	81,701	82,862	95,104	76,574	101,639	96,988
DISTRICT Services:						
Horizon Drive Corridor						
Planning & Design	15,472	34,368	21,400	15,121	15,121	
Art on Horizon	13,438	90,000	100,000	100,000	100,000	50,000
Remaining Phase 1 Landscaping			58,000	43,704	43,704	
Phase 3 Landscaping						32,000
TOTAL DISTRICT Services	28,910	124,368	179,400	158,825	158,825	82,000
CAPITAL Outlay:						
Debt Service			68,500			68,429
RAMP Matching Funds		198,730	686,564	235,914	235,913	,
Light Fixtures			163,509		124,943	
TOTAL CAPITAL Expense:		198,730	918,573	235,914	360,856	68,429
TOTAL EXPENSES	110,611	405,960	1,193,077	471,313	621,320	247,417
					,,	
Net Income	122,514	(166,471)	(500,027)	(278,518)	(337,280)	(140,437)
FUND BALANCE - End Year	783,810	617,339	117,312	338,821	280,059	139,621
Reserve Balance (Years of General Operating			*			
Expense in Fund Balance)	9.59	7.45	1.23	4.42	2.76	1.44



Grand Junction City Council

Workshop Session

Item #2

Meeting Date: November 14, 2016

<u>Presented by:</u> Allison Blevins,

Executive Director,
Downtown Grand
Junction Business
Improvement District

Submitted by: Allison Blevins, Executive

Director, Downtown Grand

Junction Business Improvement District

Department: DGJBID

Information

SUBJECT:

Downtown Grand Junction Business Improvement District's 2016 Budget Report and 2017 Summary and Budget

RECOMMENDATION:

The DGJBID Board reviewed and approved the 2017 Operating Plan and Budget at a special meeting on September 22, 2016 and recommends City Council approval.

EXECUTIVE SUMMARY:

Annually the DGJBID files an Operating Plan and Budget with the City Clerk by September 30th. The City Council then approves or disapproves the plan and budget. The plan was reviewed by the DGJBID Board and submitted within the required timeline. After further review by City staff, the plan was found to be reasonable.

BACKGROUND OR DETAILED INFORMATION:

In 2005, the City Council created the Downtown Grand Junction Business Improvement District (BID), approved their 2006 Operating Plan and Budget, conducted a mail ballot election to create a Special Assessment, and then turned over the board to the DDA. State Statutes (31-25-1212 C.R.S.) require business improvement districts to submit an

operating plan and budget. The municipality shall approve or disapprove the operating plan and budget. The Special Assessment was filed with the Mesa County Treasurer on November 4th.

FISCAL IMPACT:

The City of Grand Junction makes an annual Payment In Lieu of Tax (PILT) to the BID. In 2016 the City transferred \$13,466 to the BID; that amount remains unchanged in the 2017 proposed budget.

SUGGESTED MOTION FOR 11/16/2016:

I MOVE to approve the Downtown Grand Junction Business Improvement District's 2017 Operating Plan and Budget.

Attachment

ATTACHMENT 1 - Downtown Business Improvement District 2016 Budget Report and 2017 Summary and Budget



Downtown Grand Junction Business Improvement District 2016 Annual Report and 2017 Operating Plan & Budget

Annual Reporting Requirements

Pursuant to C.R.S. 31-25-1211, Business Improvement Districts shall file an operating plan and proposed budget for the coming year with the City Clerk by September 30 of each year. This report also includes a final budget from 2015 as well as the adopted budget for 2016.

History of the Business Improvement District

The Downtown Grand Junction Business Improvement District (BID) was approved in November 2005 and implemented in FY2006. The BID covers an area of approximately 40 blocks of the commercial core of the downtown area, and comprises over 600 property owners and businesses representing a mix of retail, restaurants, professional services and commercial activities. The BID is funded by district property owners who pay an annual special assessment based on square footage of ground floor space within the BID boundary. In some cases the responsibility for paying the assessment is passed through to the property tenant. Historically the assessment has generated about \$140,000 per year. The 2017 budget reflects a 5% increase in the BID assessment resulting in about \$7,000 in increased revenue with a total assessment of \$147,270. The BID board is authorized to raise the assessment up to 5% per year. However, in the 11 years the BID fee has been assessed, this will only be the fourth time the assessment has been raised. The BID assessment is also higher this year because two properties recently petitioned into the district.

Additional BID funding comes from Payments in Lieu of Taxes from the City of Grand Junction and the Downtown Development Authority (DDA), program revenues from special events, and sponsorships.

J.R.S.	31-25-1201 et. Seq. authorizes the following services that may be provided within a BID
	Consulting with respect to planning or managing development activities
	Maintenance of improvements, by contract, if it is determined to be the most cost- efficient
	Promotion or marketing of district activity
	Organization, promotion, marketing, and management of public events
	Activities in support of business recruitment, management, and development
	Security for businesses and public areas located within the district
	Snow removal or refuse collection, by contract, if it is determined to be the most cost-efficient
	Providing design assistance

Establishment of the BID was accomplished by adoption of Ordinance 3815 organizing the BID and approving its initial operating plan and budget, and a concurrent TABOR ballot measure submitted to the eligible district voters approving the special assessment. Marketing and promotion/special events were identified as the initial services to be offered by the BID, but provision was made for the implementation of any of the statutorily permitted services. Where a BID is located largely within an existing DDA district, state law gives the City Council the option to designate the DDA Board of Directors as the BID Board of Directors; Grand Junction City Council selected this option in creating the BID.

On December 17, 2014, the City Council authorized continuation of the BID. The BID will be up for renewal again in 20 years.

Organizational Structure

Historically the management of the BID has been delegated to the DDA Director. With the departure of Harry Weiss in 2015 the DDA/BID board decided to separate the position of executive director into two positions, one for the DDA and one for the BID. The duties of the BID often overshadowed DDA projects and the two organizations require different skill sets. While the board conducted a search for a new DDA director, they hired two co-directors to manage the BID consisting of a Communications and Marketing Director and an Events Management Director who both answered directly to the board of directors.

In September of 2016 the Events Management Director resigned and the board decided to move forward with one Executive Director for the BID allowing the Communications and Marketing Director to step into the role while continuing to manage marketing and communications for Downtown. In late 2016 or early 2017 the BID/DDA will also be hiring a shared Event Coordinator to manage all BID related events and participate in oversight of all events happening in the downtown area as well as oversee the DDA's Art on the Corner program.

Operational Changes

2017 staff labor and benefits are apportioned between the BID and the DDA as follows:

Event Coordinator: 100% BID BID Executive Director: 100% BID DDA Executive Director: 100% DDA

Senior Administrative Assistant: 100% DDA

BID Services

General District Marketing & Communication

The marketing and advertising of Downtown remains a central function of the BID. The BID budgets \$75,000 annually for marketing expenses, including expenses related to marketing special events.

In FY2016 we continued to streamline our marketing efforts for the BID, focusing less on traditional marketing efforts and more on social media. We implemented video advertising in the Regal Movie Theater as well as via Facebook and Instagram.

We launched the campaign #WestSlopeBestSlope to promote the Western Slope and seek to transform the negative view some Grand Valley residents have of our area, such as "Junktown". To date, the hashtag has been used over 96,000 times on Facebook and Instagram.

Communication with the district constituents has continued to work well and we employ multiple ways of keeping BID members informed and connected. With the formation of the Leadership Committee early this year, we've seen increased involvement within the constituency. Many business owners are re-engaging into the Downtown community.

We launched a monthly meeting called "Business Information Sessions" designed to engage and inform business owners. Topics such as Holiday Parking, Social Media Training, Prepping for Events have been of great interest to our Downtown businesses.

We created a "Welcome Packet" for new businesses Downtown or those interested in the area. This packet provides a comprehensive explanation of all of the services offered to Downtown by both the BID and the DDA as well as important dates and contact information.

Special Events

Downtown special events support general marketing by increasing exposure of Downtown businesses to large numbers of people. Events also play an essential role in reinforcing Downtown as the cultural and social center of the community.

In 2016, the BID continued to follow through on the changes made in 2014 to the format and content of BID-produced events. The Grand Junction Off-Road was again produced as a combined event with the Downtown Music Festival, the first year the music festival stood without an art component. The event was again well received by the public and with the combination of the event removed some of the burden that retailers often feel from multiple street closures.

Farmers Market continued with the layout change implemented in 2014 as well as the renewed focus on local farmers and food. The renewed focus on agriculture resulted in a large increase in the number of farmers who attended last year. Attendance at Farmers Market remained steady and feedback from the public has been positive.

The First Annual Downtown Art Festival happened on October 7 & 8 and coincided with the DDA's installation of the 2016 Art on the Corner temporary exhibit. The vision of the Art Festival is to expand into a community-wide schedule of arts related events but began this year with an expanded First Friday event in the Downtown core that reached into Saturday with Downtown businesses organizing events, performances or art displays in their businesses. The BID will take the lead in organizing the schedule of events and assisting the downtown businesses with locating artists when needed.

Special event production costs went down in 2016 because of a renewed effort by BID staff to break even on events. This is forecasted to remain steady for 2017 as well.

2017 Objectives

- Explore additional avenues for funding BID programs such as expanded sponsorships and grants.
- Secure funding for and establish an Ambassador Program for the busy tourist season to create a warm, welcoming environment in the downtown area.
- Work with a committee of members and the City to create a Special Events Policy for Downtown
- Continue to engage members through committees and meetings in order to foster greater member involvement.
- Continue to partner with Colorado Mesa University to draw students and their parents to the downtown core.
- Solidify the Downtown Art Festival and continue to build upon the plan to expand it into a week-long schedule of arts-related events.
- Continue to rollout and expand the Downtown brand, including better signage and banners. Work with the DDA on expanding Wayfinding for the Downtown area.
- Coordinate with the city to rework the Public Right-of-Way policy to work in the best interest of BID members.
- Continue to explore the BID's involvement in the downtown parking system.
- Roll out a shop local campaign with a special emphasis on story-telling that encourages community members to shop Downtown.

Fund Balance Summary

The BID ended FY2015 with a fund balance of \$10,350. The FY2016 BID budget projected a \$4,484 draw against the fund balance, but the year-end projection is revised to break even, keeping the fund balance at \$10,350.

2017 Budget

The 2017 Budget reflects stability in the way we manage the budget. In previous years, events costs have been high but in 2016 we were able to bring those budgets to a manageable place and are projected to end FY2016 by breaking even.

The BID board opted to raise the BID assessment by the allowed 5% for 2017 which accounted for approx. \$7,000. The last time the BID assessment was raised was in 2013.

As the BID moves forward, we will continue to seek sponsorship for our events and work to leverage our marketing dollars in ways that benefit the individual members of the BID as well as the BID as a whole. Our hope is that in the next several years BID sponsored events will become more and more profitable through vendor fees and sponsorships.

17 UND NUE DDA Grant Special Assessments CITY PILT	CGJ Acct # 4200-04 4500	\$	Final 2015		Adopted 2016	2017 Pr	onosed Budget		
NUE DDA Grant Special Assessments CITY PILT	4200-04	ċ	Final 2015		Adopted 2016	2017 Pr	onosed Budget		
DDA Grant Special Assessments CITY PILT		ċ					2017 Proposed Budget		
Special Assessments CITY PILT		Ċ							
CITY PILT	4500	ب ا	27,500	\$	27,500	\$	27,500		
		\$	140,868	\$	141,750	\$	147,270		
	4750	\$	13,466	\$	13,466	\$	13,466		
nterest	4610	\$	444	\$	350	\$	300		
Gift Card Revenue	4700_03	\$	441	\$	-	\$	-		
Special Events Income	4710/4363_03/4700	\$	83,051	\$	85,000	\$	89,600		
Sponsorships	4360/4750	\$	23,000	\$	30,000	\$	30,000		
tee shirt sales	4300	\$	-	\$	-	\$	1,000		
oad checks	4720	\$	(35)	\$	-	\$	-		
TOTAL REVENUE		\$	288,735	\$	298,066	\$	309,136		
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		_		_			110,392		
	1 1 1	_		_	·		13,464		
·		_		_			5,200		
		_		<u> </u>			75,000		
				<u> </u>		•	2,000		
		_		<u> </u>			2,850		
		_	3,763	i -			2,400		
· · · · · · · · · · · · · · · · · · ·	1 2 2 2	_	-	<u> </u>			1,000		
<u> </u>		_		\$	1,000		500		
Postage/Freight		_					225		
Events	7700	\$	125,026	\$	86,333	\$	88,437		
TOTAL EXPENSES		\$	338,917	\$	302,550	\$	301,468		
EVENUE (LOSS) ACTUAL		\$	(50,182)	\$	(4,484)	\$	7,668		
ΡΑΙΑΝΟΕ SUMMARY									
		\$	60,532	\$	10,350	\$	5,866		
	ted)	\$		_			13,534		
	Sponsorships tee shirt sales bad checks TOTAL REVENUE NSES Labor & Benefits Seasonal Operating Marketing Credit Card Fees Treasurer's Fee Gift Card Program COGS (tee shirts) Maintenance Truck & Kiosk/fuel Postage/Freight Events TOTAL EXPENSES REVENUE (LOSS) ACTUAL D BALANCE SUMMARY Beginning Fund Balance	Sponsorships tee shirt sales tabout checks TOTAL REVENUE NSES Labor & Benefits Seasonal Operating Marketing Credit Card Fees Treasurer's Fee Gift Card Program COGS (tee shirts) Maintenance Truck & Kiosk/fuel Postage/Freight Events TOTAL EXPENSES REVENUE (LOSS) ACTUAL De BALANCE SUMMARY A720 4360/4750 4360/4750 4360/4750 4360/4750 4360/4750 4360/4750 4360/4750 4360/4750 4360/4750 4360/4750 4360/4750 4360/4750 4360/4750 4360/4750 4720 5000-5900 5	Sponsorships 4360/4750 \$ tee shirt sales 4300 \$ bad checks 4720 \$ TOTAL REVENUE \$ NSES	Sponsorships	Sponsorships	Sponsorships	Sponsorships		



Grand Junction City Council

Workshop Session

Item #3

Meeting Date: November 14, 2016

Presented by: Brandon Stam Submitted by: Brandon Stam

Executive Director, Executive Director,

Downtown Downtown Development

Development Authority
Authority

Department: Downtown

Development Authority

Information

SUBJECT:

Downtown Development Authority 2016 Budget Recap and 2017 Budget Projection.

EXECUTIVE SUMMARY:

The DDA Executive Director is submitting the proposed 2017 budget for the Downtown Development Authority and can answer any questions the City Council has on the appropriation for 2017. If found acceptable, the b proposed budget will be incorporated into the City's annual appropriation.

BACKGROUND OR DETAILED INFORMATION:

The DDA was established in 1981 by the City of Grand Junction after receiving approval through a special election of the Downtown property owners and businesses. The Authority was the first such organization in the State of Colorado and this private-sector initiative exemplifies the strong dedication and support which has helped to shape Downtown Grand Junction. The primary responsibility of the DDA is to support and facilitate economic development efforts to enhance the vitality of the Downtown community through capital investment and construction.

Current projects include:

- White Hall and R-5 Re-development
- DDA strategic planning
- Endcap development
- Façade Grants
- Nuisance Animal Control
- Outdoor Dining Leases
- Breezeway lighting
- Art on the Corner
- Las Colonias Amphitheater
- Depot grant administration

FISCAL IMPACT:

The City of Grand Junction contributes 100% sales tax TIF and property tax TIF to the Downtown Development Authority that was determined by a 2012 Resolution determining allocation amounts. It is mandated by State Law that 50% of the property tax TIF be allocated to the Downtown Development Authority. These amounts remain unchanged for 2017 budget. DDA operating budget for 2017 is \$333,963, up roughly \$4,000 from 2016.

SUGGESTED ACTION:

Review the proposed budget and forward to the City Manager for inclusion in the City's 2017 appropriation ordinance.

Attachment

ATTACHMENT 1 – Proposed Budget

GRAND JUNCTION DOWNTOWN DEVELOPMENT AUTHORITY

		nded Budget		Actual Budget			
OPERATING FUND 103	Cal	endar 2016	Calendar 2016			2017	
REVENUE							
Property Tax	\$	250,863	\$	246,037	\$	250,863	
Property Tax_Specific Ownership		42,000		29,352		42,000	
Licenses and Permits		5,000		6,566		5,000	
Interest		2,560		2,795		6,800	
Lease Revenue		29,300		25,290		29,300	
Donations_Art on the Corner	4.	-	.	2,550		-	
TOTAL	\$	329,723	\$	312,590	\$	333,963	
EXPENSES							
Labor and Benefits	\$	155,775	\$	63,320	\$	166,885	
Operating Supply		7,500		2,039		5,000	
Postage/Freight		300		-		300	
Repairs/Maint	1	7,500		1,500		6,000	
Utilities		8,600		3,030		9,700	
Rent		10,150		8,458		10,150	
Professional Develop_Training		2,000		1,596		2,000	
Professional Develop_Travel		2,000		-		2,000	
Dues		1,000		665		1,000	
Charges and Fees		6,200		6,500		6,200	
Charges/Fees Treasurer		5,000		4,921		5,000	
Contract Svcs		40,000		8,939		15,250	
Contract Svcs Financial Audit		180		152		180	
Contract Svcs Animal Control				20,625		_	
Contract Maintenance		-		-		2,500	
Comm Participat		8,000		5,100		8,000	
Comm Participat Downtown BID		27,500		27,500		27,500	
Information Technology		-		3,062		-	
Liability Insurance		4.663		3.886		4.663	
Administrative Overhead		16,486		15,148		24,537	
Special Events		28,000		30,210		28,000	
Operating Equip		4,000		1,574		3,000	
Capital Equipment	1	.,		5,000		-,	
Art/Sculptures	1	63,500		65,450			
SUBTOTAL	\$	398,579	\$	278,674	\$	327,865	
Contingency and Reserves	\$	225	\$	-	\$	-	
TOTAL EXPENSE + CONTINGENCY	\$	398,804	\$	278,674	\$	327,865	
NET INCOME (LOSS)	\$	(69,081)	\$	33,915	\$	6,098	
BEGINNING FUND BALANCE	\$	665,629	\$	665,629	\$	596,548	
ENDING FUND BALANCE	\$	596,548	5	699,544	s	602,646	

CAPITAL FUND 203	Amended Budget Calendar 2016		Caler	Actual dar 2016	Budget 2017	
REVENUE						
Interest		-		1,863		-
Capital Proceeds		1,000,000		500,000		500,000
TOTAL	\$	1,000,000	\$	501,863	\$	500,000
EXPENSES						
Labor and Benefits	\$	10,804	\$	126	\$	4,988
Operating		5,000	12	5,335		68,750
Special Projects		70,000		14,125		70,000
Land Acquisition		500,000		500,000		500,000
SUBTOTAL	\$	585,804	\$	519,586	\$	643,738
Contingency and Reserves		500,000		-		-
TOTAL EXPENSE + CONTINGENCY	\$	1,085,804	\$	519,586	\$	643,738
NET INCOME (LOSS)	\$	(85,804)	\$	(17,723)	\$	(143,738)
BEGINNING FUND BALANCE	\$	465,698	\$	465,698	\$	379,894
ENDING FUND BALANCE	\$	379,894	\$	447,975	\$	236,156

TIF FUND 611	ended Budget lendar 2016	Actual Calendar 2016		Budget 2017	
REVENUE					
Property Tax	\$ 1,146,290	\$	1,125,456	\$	1,141,977
Property Tax_Specific Ownership	\$ 160,000	\$	111,518	\$	160,000
Interest	\$ 7,000	\$	8,412	\$	18,000
Transfers In	\$ 417,575	\$	-	\$	339,718
TOTAL	\$ 1,730,865	\$	1,245,386	\$	1,659,695
EXPENSES					
Operating	25,515		22,509		25,500
Interest Expense	250,070		125,035		223,010
Principal	 1,660,250		500,189		1,185,200
TOTAL EXPENSE	\$ 1,935,835	\$	647,733	\$	1,433,710
NET INCOME (LOSS)	\$ (204,970)	\$	597,653	\$	225,985
BEGINNING FUND BALANCE	\$ 1,670,605	\$	1,670,605	\$	2,268,258
ENDING FUND BALANCE	\$ 1,465,635	\$	2,268,258	\$	2,494,243

| Reserved for Debt Service | \$ (908,555) | | Total Funds Available | \$ 2,424,490 |