

FISCAL YEAR 2018



2018

ANNUAL ADOPTED BUDGET



CITY OF GRAND JUNCTION,
COLORADO



Grand Junction, Colorado

Annual Adopted Budget Fiscal Year 2018

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BUDGET MESSAGE

BUDGET MESSAGE



To the Citizens of the City of Grand Junction and the Honorable Mayor and Members of City Council:

It is my pleasure to present the 2018 Adopted Budget for the City of Grand Junction. The 2018 Adopted Budget totals \$161.6 million, a \$21.1 million, or 15% increase from the 2017 Adopted Budget totaling \$140.5 million. The General Fund Budget results in surplus of \$577,187 bringing the fund balance to \$21.7 million. The budget represents the allocation of resources to achieve the goals identified in the City's adopted Strategic Plan.

In August of 2017, City Council unanimously adopted the 2017 City of Grand Junction Strategic Plan. The document serves as a guide for the City Council and City staff over the course of two years following its adoption. The principles and directives of the Strategic Plan provided direction during the development of this year's budget. The Strategic Plan has two guiding principles, Partnership & Intergovernmental Relationships and Fiscal Responsibility, which provide overarching direction for implementation of the plan, and four strategic directives, which are high-level priorities for the City. These directives helped to frame the components in this budget:

- Public Safety
- Planning & Infrastructure
- Diversification of our Economic Base
- Communication, Outreach & Engagement

Fiscal Responsibility

Fiscal responsibility is paramount to the operations at the City of Grand Junction. Given the changes in our current economic environment, this budget continues to allow the organization to be nimble in the coming years.

The 2017 Adopted Budget included significant labor reductions in order to address the structural deficit the City was experiencing due to the decrease in overall resources since the recession. The City continues to address other modifications that will save expenses long term. These structural changes helped to allocate resources to the directives outlined in the Strategic Plan. The 2017 budget also included cyclical (short-term) reductions, some of which are restored in the 2018 Adopted Budget. In particular, this budget includes the replacement of previously deferred public safety specialty operating equipment, computers and fleet, and places an emphasis on training employees.

In 2017, the City made a significant operational shift by outsourcing the management of Two Rivers Convention Center, the Avalon Theatre, and the Las Colonias Park Amphitheater for specific events. The results of those efforts impacted the 2018 Adopted Budget positively by reducing expenses or improving revenues related to those operations.

Over a two-year budget period (2017 & 2018), the City's spending emphasized public safety by adding 20 new positions in the Police and Fire departments; infrastructure by working with the voters to gain authorization to increase spending on street maintenance including the overlay of the Riverside Parkway; and cultivating economic development opportunities with our community partners and private industry. Furthermore, the General Fund balance has been replenished from the acquisition of property and the balance is significantly higher than it was a few years ago.

The Adopted 2018 Budget prioritizes spending according to the four strategic directives by:

- Adding 10 new public safety positions, six in Fire and four in Police
- Establishing a traffic team beginning mid-year which is possible by adding four new police officers
- Putting into operation a temporary emergency medical services station in the north area
- Investing in fire training components of the public safety training facility
- Adding an additional ambulance to the fleet and replacing several others
- Replacement/purchase of specialized public safety equipment (fire personal protection equipment, 800 MHZ radios, bomb suit, body cameras)
- Developing a 10-year major capital projects plan and general fund 5-year financial forecast

- Implementing a sustainable pay plan that is fiscally responsible and affordable that attracts and retains a highly-qualified workforce
- Increasing maintenance and reconstruction of existing street infrastructure by 70% to \$6 million
- Increasing overall economic development investment by 52% to over \$5.4 million
- Partnering with the Downtown Development Authority and private industry in major economic development projects; Las Colonias Business Park, completion of Las Colonias Recreation Park, and significant improvements to Two Rivers Convention Center in preparation for expansion and connection to a 100-room hotel

The City continues to budget conservatively in order to operate within existing resources, prioritize the safety of our community, save and spend for infrastructure and economic development projects, and plan for the future.

Revenue

The economy in the Grand Junction area shows definitive signs of improvement. Several major economic development projects are underway and will generate jobs in the community. Grand Junction has returned to positive job growth of 2% and the energy sector has stabilized. Consumer confidence has improved and the economy is strengthening as evidenced by growth in sales tax revenues in 2017.

Sales and use tax revenues are the major source of revenues for general government operations and general government capital. The majority of that revenue is derived from the City's 2.75% sales and use tax. For the 2017 budget, it was conservatively projected that sales and use tax revenues would not increase. 2017 actual sales and use tax revenues exceeded 2016 by 6.8%, which equals \$3.37 million. The 2018 Adopted Budget projects a conservative 1% increase in sales tax revenues.

The real estate market in Mesa County and the City of Grand Junction is strong, with a low absorption rate and low foreclosure numbers. Median home prices increased from \$205,000 to \$227,000 and family home sales were up 16.8%. Planning clearances related to all types of residential activities increased dramatically in 2017 over the previous year. The City estimated that over 1300 single family lots were pending approval or are currently under review at the end of 2017, with large scale residential developments expected to continue in 2018. There is also a renewed interest in apartment and townhome housing units with projects within the downtown area starting this year. Commercial and industrial projects increased slightly in 2017, however the scale of projects is significant including the 63,000-square foot expansion of Mind Springs Health, St. Mary's \$48 million expansion for a center for heart and vascular health, and a new Home2 Suites by Hilton hotel (91 units) at 24 and F ½ Roads.

During 2017, staff conducted a comprehensive review of rates, fees, and charges across all departments of the organization. All rates, fees, and charges are based on a set of philosophies that vary based on considerations such as benefit to the overall community, cost recovery models, comparison to the market and other entities, as well as legal considerations. Recommended changes to fees and charges were discussed with City Council in workshop and approved in July of 2017 and took effect in January 2018. Adopted changes to utility rates are in accordance with rate studies and long-term financial plans. The resulting increase in revenues is included in the 2018 Adopted Budget.

Lodging tax revenues are the primary source of revenue for Visit Grand Junction, formerly the Visitor and Convention Bureau. 2017 lodging tax exceeded 2016 by 3.1% based on increased special events, an increase in the reported average daily rate and occupancy rate, and strong future tour and event bookings. This trend is expected to continue in 2018 and a 3% increase in lodging tax is included in the 2018 Adopted Budget.

Investing in Employees

The City of Grand Junction provides services and programs that are required by the City Charter, the law and that are expected by community members. The delivery of high-quality services and programs are a direct result of strong leadership and the City's expert staff members. The attraction and retention of employees is critical to success of the organization. The 2018 Adopted Budget includes implementation of a new pay plan that establishes broader pay ranges

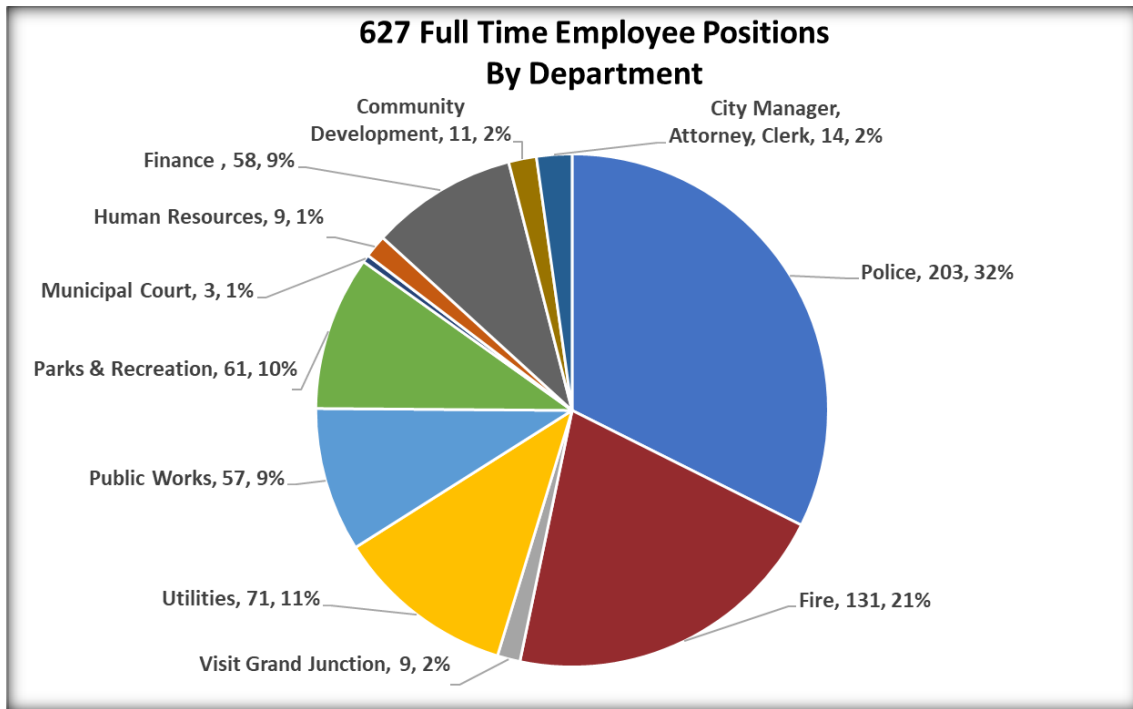
that allow for movement through the plan at 2.5% step intervals based on an acceptable performance appraisal and the City’s ability to fund.

We are continuing to evaluate health insurance options in 2018. We are exploring methods of managing future health care inflation through options such as clinics, self-funding, or modifications to the benefits plan.

The 2018 Adopted Budget includes the addition of Martin Luther King, Jr. Day as an observed holiday. Comparable municipalities in Colorado observe 11 holidays on average, with 13 of the 15 cities in our market, as well as Mesa County and the State, observing Martin Luther King, Jr. Day. City employees generally do not receive additional compensation for holidays which contributes to a minimal financial impact.

The Educational Reimbursement Program has been reinstated in 2018. This program provides full or partial reimbursement for college course work completed by City employees as part of a degree program, and coursework for desired licenses or certifications beneficial to the participant's employment with the City of Grand Junction. This program further supports City leadership's commitment to employee training and development.

Twenty-five positions were eliminated from an initial 641 during the 2017 budget process as part of the effort to correct the structural deficit. Ten public safety positions were also added during this time. Any new vacancies were reviewed as they occurred and positions were filled as justified. The 2018 Adopted Budget includes a total of 627 authorized full-time employee positions, with 423 in the General Fund. Over half, 334 positions, are in the public safety departments. In addition to full-time employee positions, the City employs over 500 seasonal and part-time employees in Parks and Recreation and Public Works. A State of Colorado minimum wage increase this year will affect the staffing levels of seasonal employees in these departments. The following chart illustrates the 627 full-time employee positions by department:



Strategic Directive – Public Safety

Grand Junction is a stand-alone regional hub with urban challenges not common in other communities on the Western Slope of Colorado. Establishing public safety programs to meet current and anticipate future needs will require the City to partner with other agencies, analyze best practices, and evaluate current workloads. The City will also look to establish clear policy direction and funding that aligns with our public safety model and service delivery standards. The Downtown Ambassador program, a partnership with the Downtown Development Authority, Downtown Business Improvement District, Police Department, and Parks and Recreation will continue to address concerns from businesses

and residents in the downtown core in 2018. Ambassadors will be downtown on weekdays from Memorial Day through Labor Day, as well as during special weekend events. The civilian Parks Patrol unit will also continue to provide parking enforcement services in 2018. The Police Department partnered with the Downtown Development Authority to add two officers to the Community Resources Unit in order to provide additional directed patrol on Main Street and in the downtown region. The Police Department budgeted to lease body-worn cameras for officer use in 2018 and will identify a half-time position devoted to managing, redacting, and producing video content for the use of attorneys, the media, and other consumers.

Illegal homeless camps, particularly along the riverfront and in large undeveloped properties, present major health hazards and lead to criminal activity while also inhibiting the use of the riverfront for recreation. The Police Department will increase the number of camp cleanup operations in 2018 while simultaneously warning violators, offering assistance, and providing offenders with adequate time to relocate to available shelters. The Department aims to prevent the proliferation and re-establishment of camps in more impacted areas.

Police Department recruiting efforts continue to be a priority in 2018, particularly with an emphasis on staffing a Traffic Team mid-year. Once operational, the Traffic Team will handle numerous traffic complaints, investigate serious traffic accidents, and provide directed enforcement at locations with high accident rates. The Department will recruit for lateral officers, certified officers, and sponsored officers. Recruiting for dispatchers and the new call-taker positions in our Communication Center is emphasized in order to address staffing challenges. Identifying applicants with the ability and desire to handle the demanding work within the Communication Center has proven to be difficult, particularly in our rather isolated geographic region.

To address an increase in service calls, the Fire Department has added an additional full-time ambulance into service plus the replacement of others. In addition, three Firefighter positions are added in 2018. These adjustments in staffing help reduce overtime costs for the Department and improve services. The Fire Department is set to establish a temporary response location for an ambulance in the north area of the City. This will eventually lead to the construction of a permanent fire station for this area. Three new, plus three existing, personnel were added for this unit along with the purchase or lease of a facility to house the ambulance and crew.

The 2018 Adopted Budget includes the purchase of a heavier-duty ambulance with the help of a State EMS grant. The Fire Department will replace three ambulances this year in addition to receiving a replacement for the platform ladder truck damaged in the ice storm early in 2017. The Fire Department will also begin the replacement of firefighter personnel protective equipment to meet National Fire Protection Standards and unsupported department radios. The 2018 Adopted Budget also includes starting the process of funding and constructing a fire training facility, which will include a burn building.

The City started providing Fire and EMS services to the City-annexed properties previously in the Clifton Fire Protection District. A response agreement is being developed with the Clifton Fire Protection District to assist both departments in response to larger and more critical calls for service.

The Fire Department hired its first apprentice under the CareerWise Colorado initiative in the Community Outreach Division. Under the guidance of a department mentor, the apprentice works as a Marketing and Outreach Apprentice and develops skills in written and oral communication, graphic design, marketing, self-direction, problem solving, and customer orientation. The Fire Department joins nine other employers in our community actively participating in CareerWise Colorado.

The 2018 Adopted Budget includes a pilot program to install automated locking mechanisms on 12 restroom doors previously contracted for locking and unlocking service. The remaining locks on the 41 park restrooms will continue to be contracted. The program aims to improve the safety of restroom users and reduce potential damage to park restroom facilities.

Strategic Directive – Planning & Infrastructure

To ensure infrastructure is appropriately planned for and areas of new or expanded infrastructure is congruent with the areas that are planned for growth, City plans must be relevant and reflective of the community's vision and needs. In doing so, Community Development will begin a review process to update the 2009 Comprehensive Plan. This review and 10-year update will include a community needs and preference survey in 2018.

The City of Grand Junction ensures that existing infrastructure is adequately maintained and that the construction of future infrastructure is done with fiscal responsibility. The City understands the current condition of its infrastructure and performs maintenance and construction accordingly. Parks & Recreation uses the 2010 Parks Inventory and Needs Assessment as a metric for the current condition and future replacement of all park facilities. The 2018 Adopted Budget includes improvements such as restroom upgrades for the west side of Stocker Stadium and at Emerson Park, trail maintenance, and infield improvements at Suplezio Field. Several park playgrounds are also slated to receive replacement features such as new paint for the Canyon View Park southern tennis courts and repairs to the Riverfront Trail.

Public Works continues work to increase the pavement condition index from 69 to 73 as specified in the Strategic Plan. A portion of the 3/4 cent sales tax for capital projects, along with voter approved TABOR excess funds, designates \$5.6 million to be invested in street maintenance in 2018. The largest single investment planned for 2018 is the reconstruction of 7th Street from North Avenue to Patterson. Public Works will also continue efforts to actively manage street lighting costs and traffic control infrastructure. The City's operation and ownership of almost 7,000 street lights maximizes the potential for savings from LED lighting technology. Investments to be made in 2018 include upgrades to signal equipment and controllers that will allow the system to keep pace with current technology by supporting traffic signal coordination, vehicle detection, emergency pre-emption systems and by meeting federal requirements.

The Persigo Wastewater Treatment Plant is budgeted to add an effluent diffuser in 2018. The diffuser will be used to meet new nutrient limitations by discharging through the diffuser directly into the Colorado River. This new process eliminates the need to perform costly upgrades to the Persigo Wastewater Treatment Plant to meet the new regulations. The 2018 Adopted Budget also includes several replacements and rehabilitations to the wastewater treatment plant to improve efficiency and maintain the infrastructure of the plant. Projects include the replacement of a portion of the collection system infrastructure, the replacement of aging chemical feed tanks, rehabilitation of the lift stations at Persigo, and the repair of a gate diversion structure at Persigo. \$9.2 million of improvements to the plant and collection systems of the Joint Sewer operation are included in the 2018 Adopted Budget.

The 2018 Adopted Budget provides the replacement of a portion of the Kannah Creek raw water delivery flow-line. Older steel pipe segments are replaced with new PVC pipe at a cost of approximately \$1.2 million. The water treatment facility began the second phase of a facility upgrade project to design and install a Supervisory Control and Data Acquisition (SCADA) system which allow for a computer interface between all processes at the plant and also incorporate watershed and distribution system monitoring. Another project for 2018 is the rehabilitation of reservoir #3, which is a 15-million-gallon raw water storage facility located at the water treatment facility. This project removed dirt and debris from the structure and repair cracks in the concrete structure.

In pursuit of earning Silver Bicycle Friendly Community and Walk Friendly Community designations, the 2018 Adopted Budget includes improvements such as guide signage, enhanced crosswalks, bike lanes, bike blocks, and flashing beacons with an emphasis on enhancing the connection of community assets to surrounding schools. \$75,000 is also dedicated for the replacement and repair of sidewalks and trails.

One of the core functions of the City is to maintain and expand infrastructure. Given the potential for significant growth in the community, planning for future infrastructure needs that can support quality of life, economic growth, and core municipal service delivery is key. In the spring of 2018, the City's Solid Waste Division will add a pilot green waste program for the Spring Valley subdivision. The City is the first in the Grand Valley to pilot a program of this kind, which helps divert green waste to the compost facility as well as help extend the life of the Mesa County landfill. Based upon the success of the pilot, the City will expand availability to all City solid waste customers in 2019.

Parks & Recreation will add a 1.5-mile trail connection from No Thoroughfare to the Lunch Loop providing a safe connection from the Riverfront Trail and several underserved neighborhoods this year. The two-year project is funded by a \$1.5 million GOCO Connect grant and is scheduled for completion in 2019. The Las Colonias Amphitheater is building on the successes of four months of programming to bring more events to the park in 2018. Pinnacle Venue Services continues to work in conjunction with Parks & Recreation to organize 12 large and small events of varying genres in 2018 that will establish the Amphitheater as a regional center for social and cultural events along the riverfront.

Strategic Directive – Diversification of our Economic Base

Economic development continues to be a focus in 2018. The City is taking proactive steps in 2018 to help mitigate the effects of peaks and valleys historically experienced as a result of economic boom and bust cycles. Since economic development is driven by factors beyond the scope of our organization, the City will continue to outsource economic development activities through support of its economic development partners. The Grand Junction Economic Partnership and the Grand Junction Chamber of Commerce lead new business recruitment and support existing business in the community. The Business Incubator Center, Colorado Mesa University, and Western Colorado Community College encourage new business growth and talent development.

Total funding for economic development partners in 2018 is \$5,442,899 and includes funding for the following:

- \$750,000 in total for Colorado Mesa University for the classroom building and expansion, and scholarships
- \$1,000,000 to Bonsai Design to start construction in the Las Colonias Business Park
- \$53,600 to the Business Incubator Center operations
- \$40,000 for the Grand Junction Economic Partnership operations
- \$389,886 for Grand Valley Transit
- \$100,000 to Broadband
- \$15,269 to Downtown Business Improvement District
- \$370,000 for economic development partnership with the Grand Junction Chamber of Commerce, Business Incubator Center, Sports Commission, and Grand Junction Economic Partnership
- \$954,921 to the Downtown Development Authority in partnership on the Las Colonias Business and Recreation Park and Two Rivers Convention Center projects

The development of the Amphitheater has broadened the use of the riverfront and Las Colonias by creating opportunities for retail, light industrial, and hospitality services through the development of the Las Colonias Business Park. The business park received its anchor tenant, Bonsai Design, and will focus on blending outdoor recreation businesses with recreational amenities such as a boat launch, zip line, festival area, and dog park. Development of the Jarvis Property and the addition of Colorado DiscoverAbility next to the Western Colorado Botanical Gardens will help to expand services and opportunities for businesses that will help connect them with the downtown area. Public Works is adding utilities, circulation roads, and park space to the areas in early 2018 which helps the development of potential riverfront restaurants and light retail space in a new community focal point adjacent the Colorado River.

Development of the riverfront complements the City's investment in the downtown area. Through a public and private collaboration with the Downtown Development Authority and private partners, the Two Rivers Convention Center will begin the first phase of a renovation project to both refresh and improve the facility. Additionally, construction is planned for a hotel adjacent to the convention center that will add a junior ballroom and over 100 hotel rooms that will be connected to the existing facility. This expansion of convention and event space will help Grand Junction both market to larger events and create the ability to host two events simultaneously.

Visit Grand Junction continues to support special events held in the city. Through their marketing efforts and recruitment of tourists and special events, lodging tax revenue is expected to increase 3% in 2018. Visit Grand Junction has identified challenges to our tourism and event economy and continues to play an active role in exploring ways to improve transportation options and average daily hotel rates, as well as attracting special events in the shoulder seasons, which will help reduce fatigue on our event facilities from peak seasons.

Strategic Directive – Communication, Outreach & Engagement

The City aims to keep its residents well informed and provide opportunities for citizens to get involved in local government. In 2018, the City will focus on improving outreach to residents, finding new and innovative methods of communication to reach a broader audience, and becoming more visible in the community. The 2018 Adopted Budget includes funding for a citizen survey, used to identify the insights of residents. This survey helps the City understand the sentiment of the community so we may better decide where our resources are most needed. This complements the \$20,000 added to Community Development to conduct a community survey in preparation for the Comprehensive Plan update. This survey provides statistically valid opinions and feedback from the community regarding a variety of issues such as the type, density and location of where growth should occur, desired public and civic amenities, types and need for motorized and non-motorized transportation improvements, and other related community planning issues.

The Police Department will increase engagement with both local and regional law enforcement communities in 2018. The Department is continuing work to establish a Benchmark Cities group of agencies with similar demographics and challenges, with whom crime control and policing ideas will be shared. The Police Department will also implement a new program designed to ensure the credibility and effectiveness of our Internal Affairs process. Three individuals from the community have been selected to sit on the Internal Affairs Audit Team. Semi-annually, the team will independently and randomly audit various types of internal investigations, including citizen complaints, internally-generated investigations, and response to resistance reports. Although unable to overrule the results of an investigation or amend disciplinary decisions, the team will prepare reports outlining concerns of internal Police Department affairs with the intent preserving trust in the community.

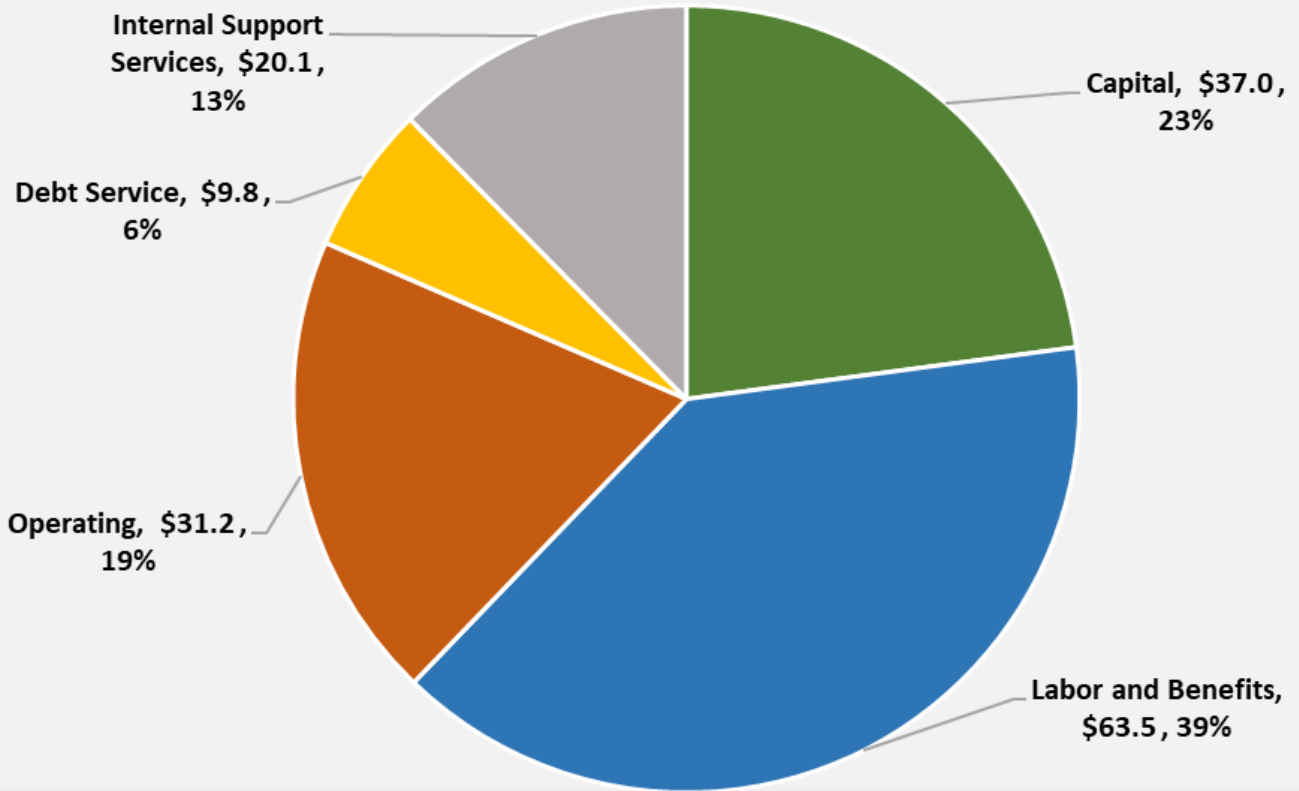
Parks & Recreation continues to work with PLACE (People for Local Activities and Community Enrichment) engaging in a feasibility study for a community center. The Recreation Division continues to market community programs using traditional sources including the activity guide, radio, and television. In 2018, the Recreation Division will expand its use of social media platforms for marketing as a way to reach new customers.

Visit Grand Junction began implementation of its rebranding process and placed outdoor recreation at the center of the new marketing campaign. Attention was placed on the Outdoor Retailer and Travel Adventure shows in Denver to increase exposure to our market. In addition, Visit Grand Junction increased its marketing focus on mountain, regional, and Front Range communities, with increased outreach to direct-fly and important drive markets. Visit Grand Junction also increased funding for special events and staff training, and will increase funding for paid advertising to help promote the Grand Junction market. Building on partnerships with GJEP, the Greater Grand Junction Sports Commission, Colorado Mesa University, the Grand Junction Regional Airport, Powderhorn Ski Resort and the Colorado Tourism Office, Visit Grand Junction launched a local media campaign in 2018 designed to educate the community on the economic importance of tourism and the services available to visitors and locals.

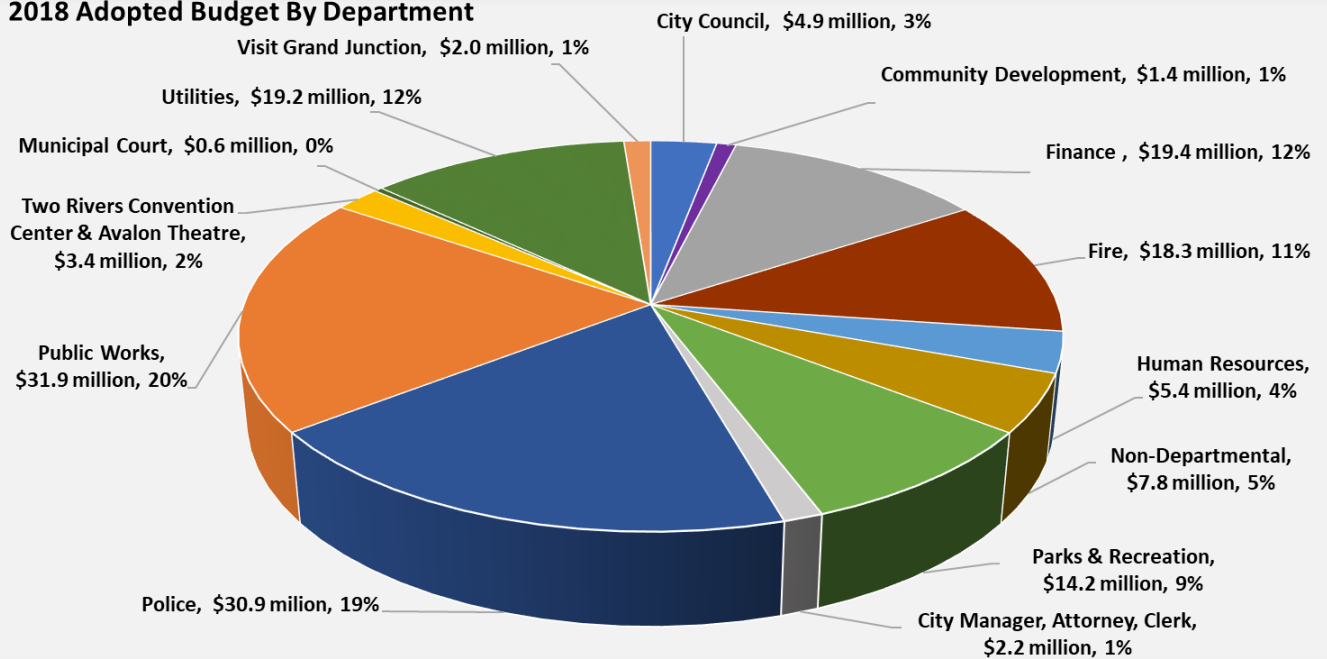
Financial Overview

The following section offers an overview of the General Fund for 2018 while the charts display the total 2018 Adopted Budget of \$161.6 million by category, department, and fund.

2018 Adopted Budget by Category



2018 Adopted Budget By Department



General Fund Highlights

The recommended General Fund budget totals \$70.1 million and is a 7% increase, or \$5.5 million more than the 2017 adopted budget of \$64.6 million. The General Fund is balanced with sources exceeding uses resulting in a surplus of \$577,187 and a projected ending fund balance of \$21,671,607.

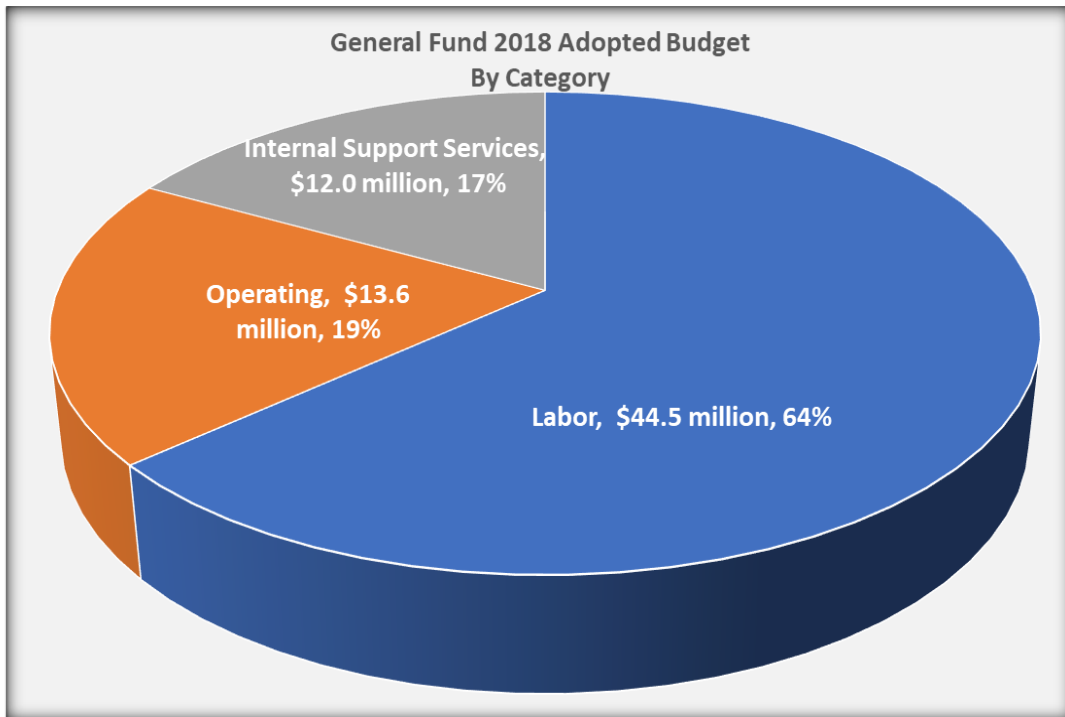
The following are key revenue provisions included in the recommended General Fund budget:

- Sales tax revenues projected to increase 1%
- Severance tax revenue increase, federal mineral leasing and highway user tax decrease
- Increase in revenue due to change in fees and charges
- Property tax flat based on certifications
- Overall General Fund revenue increases 3% over estimated 2017 revenue

The following are key expenditure provisions included in the recommended General Fund budget:

- Labor increase due to implementation of new pay plan, health insurance increase
- Ten new public safety positions were significantly offset from reduction in overtime
- Increase in operating expenses due to replacement of specialized public safety equipment
- Increase in economic development
- Increase in fleet replacement (from deferment)

The chart shows the 2018 Recommended Budget of \$70.1 million by category. As seen, because we are a service organization, the majority of the General Fund budget is allocated to labor. The major items in operating costs include economic development, specialty operating equipment, utilities (street lights), training, and contract services. The costs associated with providing support to those departments serving the community are comprised primarily of dispatch services, information technology, and fleet.

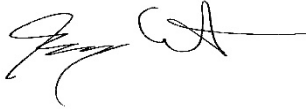


Finally, 57% of the total 2018 Adopted General Fund budget is for public safety services, followed by 13% Parks and Recreation and 12% for Public Works, 2% for Community Development, and the remaining 16% for general government support services completing the budget.

Acknowledgements

This budget document reflects the efforts of many long hours contributed by staff from all City departments and input generated by employees and City Council. Special recognition goes to the City's budget team for their extraordinary collaboration in preparing this budget. The budget team consisted of Linda Longenecker, Jay Valentine, Greg LeBlanc, and Jodi Romero.

Respectfully submitted,



Greg Caton
City Manager



Downtown Farmers Market

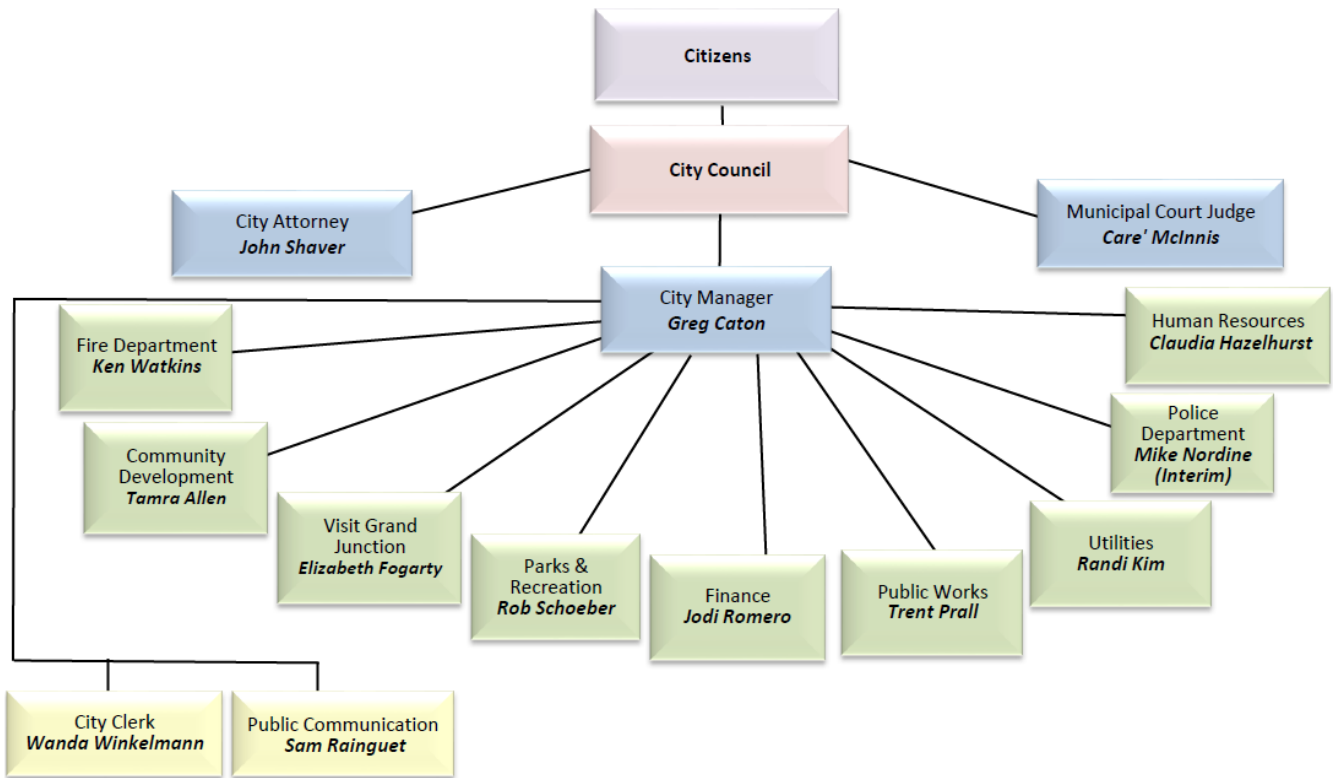
CITY GOVERNMENT

CITY GOVERNMENT

The City of Grand Junction runs on the Council-Manager form of government as provided by the City Charter. This form of government combines the political leadership of an elected City Council with the managerial experience of an appointed City Manager. The City of Grand Junction is a Home Rule City, governed by City Charter, the State Constitution and City Ordinances as adopted by the general public, which designate the powers and authority of both the City Council and the City Manager.

Organization Chart

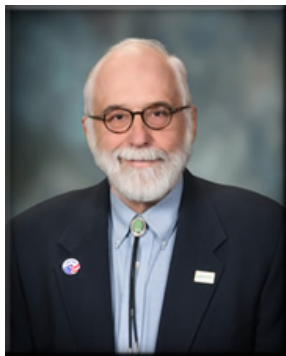
Organizational Chart



Directory of City Officials



Rick Taggart
Mayor, District at Large



Bennett Boeschstein
Mayor Pro Tem, District C



Phyllis Norris
Councilmember, District A



Barbara Traylor Smith
Councilmember, District B



Duke Wortmann
Councilmember, District D

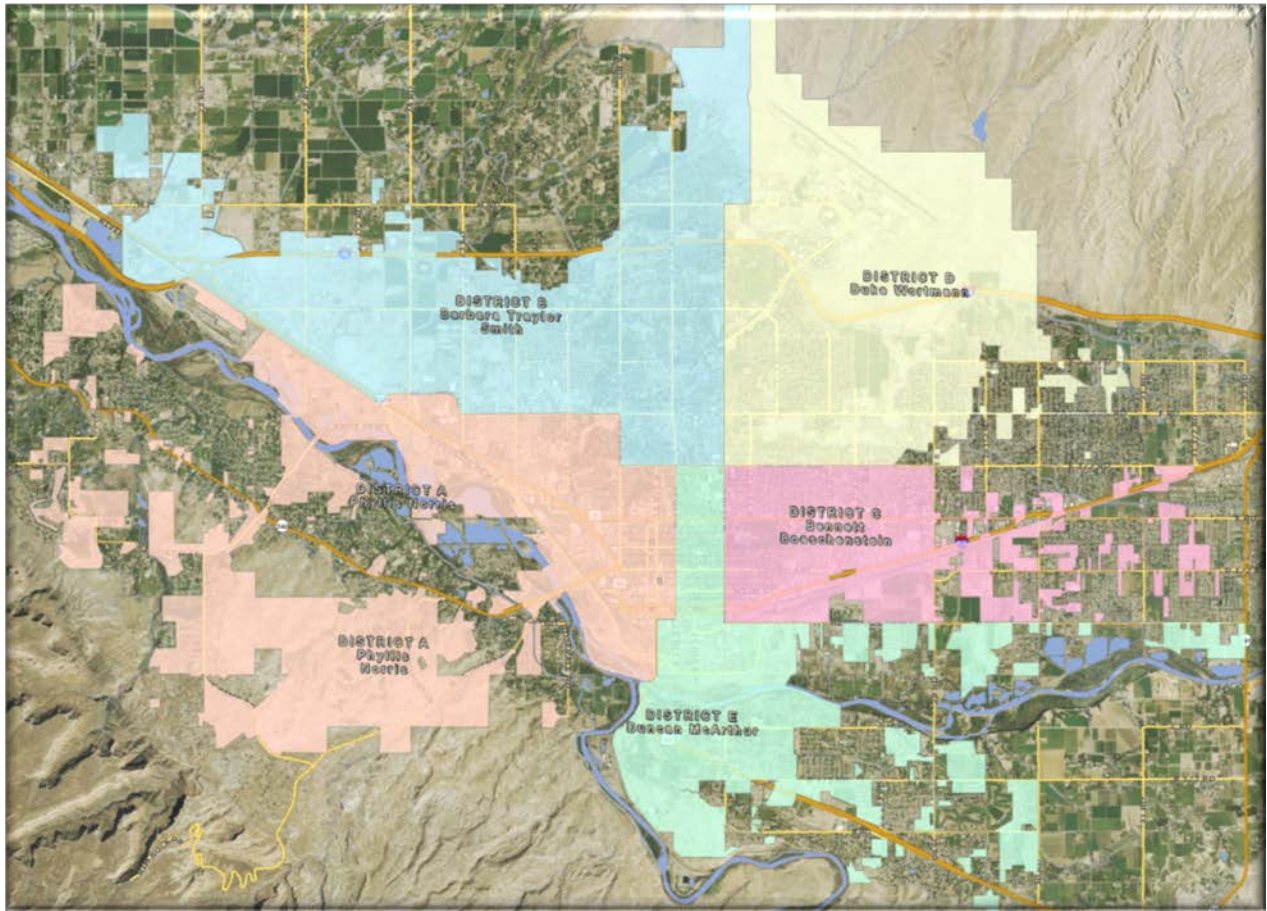


Duncan McArthur
Councilmember, District E



Chris Kennedy
Councilmember, District at Large

City of Grand Junction Council Districts



City Manager and Department Directors

City Manager_____	Greg Caton
City Attorney_____	John Shaver
Municipal Court Judge_____	Care' McInnis
Community Development Director_____	Tamra Allen
Chief of Police (interim)_____	Mike Nordine
Fire Chief_____	Ken Watkins
Finance Director_____	Jodi Romero
Human Resource Director_____	Claudia Hazelhurst
Parks and Recreation Director_____	Rob Schoeber
Public Works Director_____	Trent Prall
Utilities Director_____	Randi Kim
Visit Grand Junction Director_____	Elizabeth Fogarty



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COMMUNITY PROFILE

COMMUNITY PROFILE

Introduction

The City of Grand Junction was first settled in 1881 and was incorporated in 1882. It became a Home-rule city in 1909 by adopting its own charter pursuant to Article XX of the Constitution of the State of Colorado. The City operates using the Council-Manager form of government. It provides a full range of services including public safety (police, 9-1-1 communication center, fire, emergency medical services and emergency transport), public works (highways, streets, and sanitation), culture-recreation (parks, cemeteries, swimming pools, golf courses, and general recreation), utilities (water and wastewater) planning and development, visitor services, and general administrative services.

Location

Grand Junction, Colorado is the gateway to the mountains and canyonlands of western Colorado and eastern Utah. Centrally located between Denver, Colorado (250 miles east) and Salt Lake City, Utah (270 miles west), Grand Junction is surrounded by 1.2 million acres of public lands and has easy access to the Rocky Mountains and western Colorado's incredible landscape.

To the northeast, the weathered, Little Book Cliffs cut across the skyline and are a prominent series of cliffs that define the northern side of the Grand Valley. To the east soars the Grand Mesa, one of the world's largest flat-topped mountains and home to over 200 natural lakes. And on the western side sits the photogenic canyons and monoliths of the Colorado National Monument. In between these three natural barriers sprawls Western Colorado's Grand Valley including the City of Grand Junction and the towns of Palisade and Clifton to the east and Fruita to the west.



Independence Rock, CO National Monument

The name "Grand" refers to the historical Grand River which was renamed to the Upper Colorado River in 1921. The word "Junction" refers to the confluence of the Colorado and Gunnison rivers joining together.

Visitors and residents enjoy world-class whitewater rafting on the Colorado river, golfing, fishing, skiing and snowboarding on the slopes of nearby Powderhorn Ski Resort, and exploring mountain bike and hiking trails through the Colorado National Monument, the Grand Mesa, the Little Book Cliffs, and the Uncompahgre Plateau. It resides in Mesa County and sits along the Colorado River and its confluence with the Gunnison River.

Demographics

Household Income

Less than \$25,000.....	24.0%
\$25,000 - \$34,900.....	11.3%
\$35,000 - \$49,999.....	15.3%
\$50,000 - \$74,999.....	19.3%
\$75,000 +.....	30.1%

Mean Household Income.....	\$65,223
Median Household Income.....	\$46,016
Total Households.....	59,215
Household Size (avg.).....	2.45

Top 10 Employers

Employer	No. of Employees
School Dist. 51	2,625
St. Mary's Hospital	1,986
Mesa County	987
State of Colorado	954
StarTek, USA	900
City Markets, Inc.	864
Colorado Mesa University	827
Walmart Stores, Inc.	732
Veterans Affairs Medical Center	650
City of Grand Junction	642

Population Comparison

Grand Junction.....	64,629
Mesa County.....	150,731
Fruita.....	12,679
Palisade.....	2,718
Collbran.....	691
Debeque.....	493
Unincorporated.....	68,921

Race/Ethnicity

Caucasian/White (any race).....	78.7%
Hispanic or Latino (any race).....	16.8%
Native American.....	0.5%
African American/Black.....	0.9%
Asian.....	0.8%
Other.....	2.3%

Educational Attainment (age 25 & older)

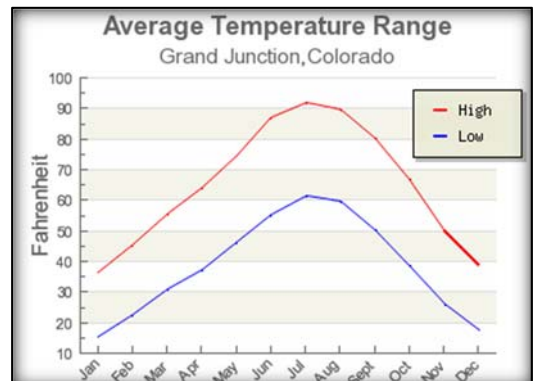
College Graduate & Above.....	30.9%
Some College/Technical School.....	33.4%
High School Graduate.....	26.8%
No Diploma.....	8.9%

Employment Migration
All Jobs (2015)



Source: All of the above are from DOLA, Colorado (<https://gis.dola.colorado.gov/apps/ProfileDashboard/>)

Climate – Grand Junction, CO climate is warm during summer when temperatures tend to be in the 70's and very cold during winter when temperatures tend to be in the 30's. The warmest month of the year is July with an average maximum temperature of 91.90 degrees Fahrenheit, while the coldest month of the year is January with an average minimum temperature of 16.80 degrees Fahrenheit. The annual average precipitation in Grand Junction is 9.06 Inches.



Source: rssWeather.com

BUDGET GUIDE

BUDGET GUIDE

The budget document serves four main purposes:

1. As a **policy document**, the budget indicates what services the City will provide during the next year and spells out the level of services and reasons for their provision.
2. As an **operations guide**, the budget indicates how departments and funds are organized to provide services to the community.
3. As a **financial plan**, it summarizes the cost to the taxpayers for current and approved service levels and how they will be funded.
4. As a **communications tool**, the budget is designed to be user-friendly with summary information in text, charts, tables and graphs.

Budget Document

- **Table of Contents** lists the major sections of the budget as well as information detailed in each section. Links to sections and pages are provided in electronic formats.
- **Budget Message** from the City Manager summarizes the major changes in the budget as well as the outlook for the upcoming year. It also shows how the budget was developed.
- **Community Profile** section provides historical data and information about the City. This section assists both residents and non-residents in putting the City of Grand Junction's budget into perspective.
- **Budget Guide** explains how to use the budget book.
- **City Leaders** lists the Mayor and City Councilmembers for each district as well as the City's leadership staff including the City Manager and the Department Directors.

Financial Summary

- **Budget Process** gives a timeline for the budget development process and the bases for determining budget.
- **Fund Structure** provides a description of the City's funds and what those funds can be used for as well as current and historical fund balances for all funds.
- **Financial Overview** shows in summary form the financial status of the City including revenues and expenditures as well as personnel authorizations.

Department Budget Summary

- **Department Overview** – The department overview provides information about the department as a whole.
- **Department Personnel** – Staffing levels are shown for each department as a whole. In some cases, some positions may be allocated to various divisions within the department.
- **Department Expenditures** – This table shows the total expenditures for all divisions within a department. The expenditure budgets shown include prior year actual, current year budget, current year projected to be spent at year end, and new year adopted budget.
- **Division Overview** – Explains the functions of each division within a department and includes a general overview of the division, the prior year accomplishments, future year objectives and expenditures for that specific division
 - **Labor and Benefits**
 - **Salaries/Wages** – includes full and part-time salaries, overtime and seasonal
 - **Benefits** – includes all City paid benefits excluding social security and Medicare
 - **Taxes** – includes all City paid social security and Medicare paid by the City
 - **Workers' Compensation** – the amount of workers' compensation charged to each division
 - **Other Compensation** – includes charges for cell phones, retirement payouts, PTO buyback, automobile allowances, awards, and any other minor compensation not shown separately

- **Operating Expenditures** includes the major account classifications within operating expenditures including: charges and fees, contract services, equipment, fuel, grants and contributions, operating supplies, professional development, repairs, system maintenance, uniforms and gear, and utilities
- **Interfund Charges** are an accounting devise used to accumulate and allocate costs internally among the City's various functions. The City uses internal service funds for data processing, equipment maintenance, self-insurance, communication center operations, and facilities management.
 - **Facility** – includes charges related to maintenance and upkeep of all City owned buildings and are used to pay for maintenance and utilities
 - **Fleet** – Includes charges and accruals for the replacement related to City vehicles or equipment assigned to each department and/or division. This charge is based on a percentage of the total cost of the City's fleet.
 - **Fuel Charge** – This charge includes all costs related to fuel costs for City vehicles and equipment assigned to each department/division
 - **Information Technology** – These charges are charged based on the technology equipment assigned to each department/division. These include all PCs, mobile devices, telephones, copier charges, servers, and software systems.
 - **Liability Insurance** – This charge is to cover the cost of providing liability insurance.

Note: In the Department Summaries section of this book, you will see capital included in some departments such as those in the Enterprise Funds, but not in others. Most capital expenditures for the City are shown in the Capital Improvement section of the budget book.

Capital Improvement Fund section provides information on major capital projects by fund including budgeted amounts, future year amounts (5 years), and a detail description of each project.

Special Revenue Fund section provides information on those funds that are created to account for proceeds of specific revenue sources (other than expendable trust or major capital projects) that are restricted or committed to expenditures for a specified purpose.

Debt Service Fund section provides information on debt service funds that are used to account for the accumulation of resources and the payment of general long-term debt principal, interest, and related costs.

Appendix section includes the budget adoption resolutions and a glossary of commonly used terms.

FINANCIAL SUMMARY

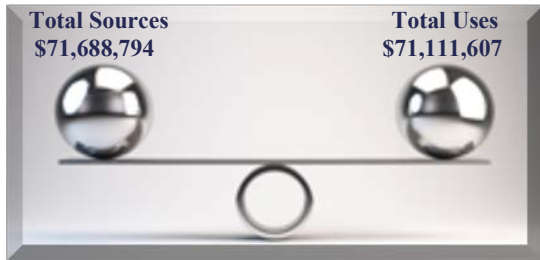
2018 BUDGET AT A GLANCE



City of Grand Junction | 2018 Annual Budget

The 2018 recommended budget totals \$161.6 million, a \$21.1 million, or 15% increase from the adopted 2017 budget totaling \$140.5 million. The General Fund Budget results in a surplus of \$577,187 bringing the projected fund balance to \$21.7 million. The budget represents the allocation of resources to achieve the goals identified in the City’s adopted Strategic Plan.

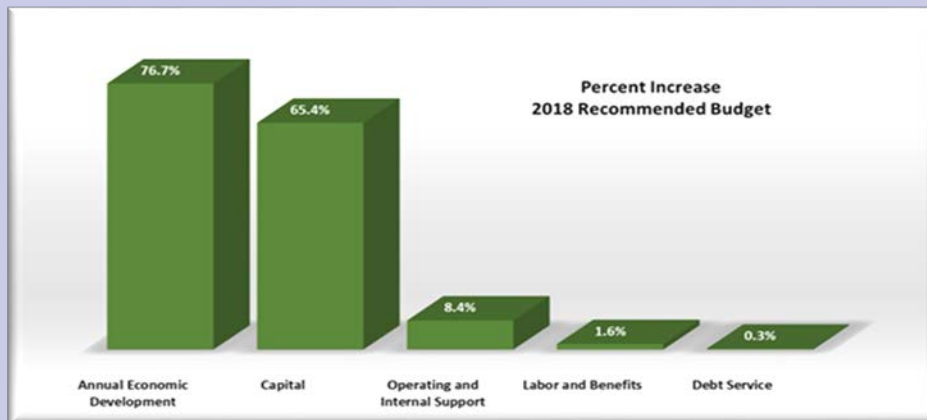
GENERAL FUND HIGHLIGHTS



- General Fund expense budget totals \$70.1 million and is a 7% increase, or \$5.4 million more than the 2017 Adopted Budget
- Projected ending fund balance is \$21,671,607
- General fund is balanced with a surplus of \$577,187

2018 BUDGET HIGHLIGHTS

- ▶ In 2018, 627 authorized full-time positions, 79% of all General Fund positions are in public safety
 - Add 10 new public safety positions, 20 over 2 years
- ▶ Implementing a sustainable pay plan that is fiscally responsible and affordable; that attracts and retains a highly-qualified workforce
- ▶ Increasing maintenance and reconstruction of existing street infrastructure by 70% to \$6 million
- ▶ Add North Area ambulance station
- ▶ Increasing economic development investment by 52% to over \$5.4 million
- ▶ Partnering with the Downtown Development Authority and private industry in major economic development projects
- ▶ Detail Line Item review of department budgets
 - Budget City Manager contingency for unexpected expenses in 2018

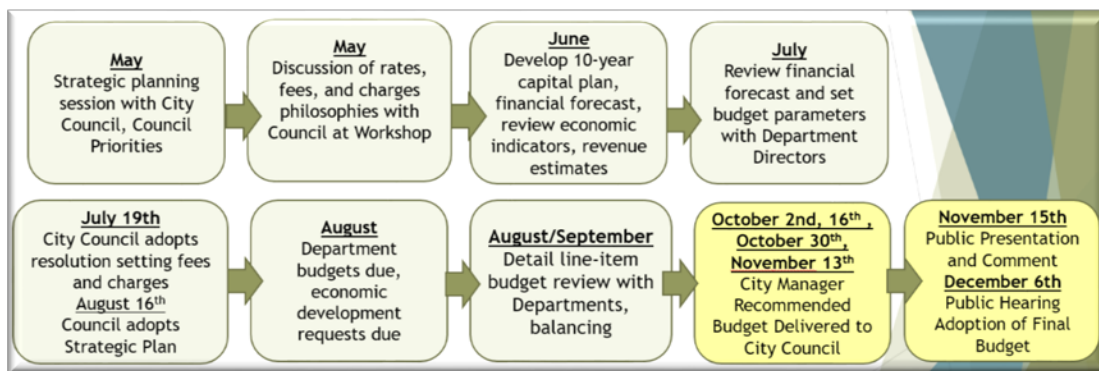


BUDGET PROCESS

In August of 2017, City Council unanimously adopted the 2017 City of Grand Junction Strategic Plan. The document will serve as a guide for the City Council and City staff over the course of the next two years. The principles and directives of the Strategic Plan provided direction during the development of this year's budget. The Strategic Plan has two guiding principles, Partnership & Intergovernmental Relationships and Fiscal Responsibility, which provide overarching direction for implementation of the plan, and four strategic directives, which are high-level priorities for the City. These directives helped to frame the components in this budget:

- Public Safety
- Planning & Infrastructure
- Diversification of our Economic Base
- Communication, Outreach & Engagement

The City's budget process is an eight-month process involving 13 departments and over 30 employees and 3,000 hours. The diagram below illustrates the calendar timeline and step-by-step progression of the 2018 budget process.



The 2018 budget was developed using the following key points:

Strategic Plan ~ elements of the strategic plan were used to develop the 2018 budget with emphasis on public safety, planning and infrastructure, diversification of our economic base, and communication, outreach and engagement.

Setting rates and fees ~ In order to establish fees and charges for the wide array of services provided by the City of Grand Junction, the City Council discussed the philosophies supporting the setting of fees and charges by department as well as recommended changes at a Council workshop on May 12, 2017. The fees and charges are included in the operating revenue of the 2018 budget.

A few of the fees and charges are required to be established by resolution of City Council. Utility rates which are determined based on rate studies, long term financial plans, and comparison to market as well as impact fees such as transportation capacity and open space which are directly related to capital projects. These were adopted at a separate City Council Meeting on December 6, 2017.

Long term capital plan and financial forecasts ~ Staff began working on a 10-year capital plan in June. This plan is balanced in year's 2018-2022 based on available funding and identifies unfunded projects in the out years. Staff also developed a 5-year financial plan based on current fund balance, available resources and needs throughout the City. These plans allow us to plan for upcoming costs and projects while maintaining fiscal responsibility.

Comprehensive line item review by department ~ In order to ensure that departmental initiatives are aligned with budget priorities outlined by City Council in the Strategic Plan, the City Manager and Budget Team met with each department to review each line item of their budget. Recommendations for savings or additional spending are made at that time and then added or removed from the budget prior to being presented to City Council.

Balanced budget to City Council ~ The recommended operating budget was presented to City Council for review and input on October 2, 2017.

This was followed by the presentation of the Downtown Grand Junction Business Improvement District, Horizon Drive Business Improvement District, Economic Development and Capital budgets on October 16, 2017. On October 30, 2017, the Downtown Development Authority presented their budget and City staff provided a reconciliation of the budget changes since the first meeting on October 2nd.

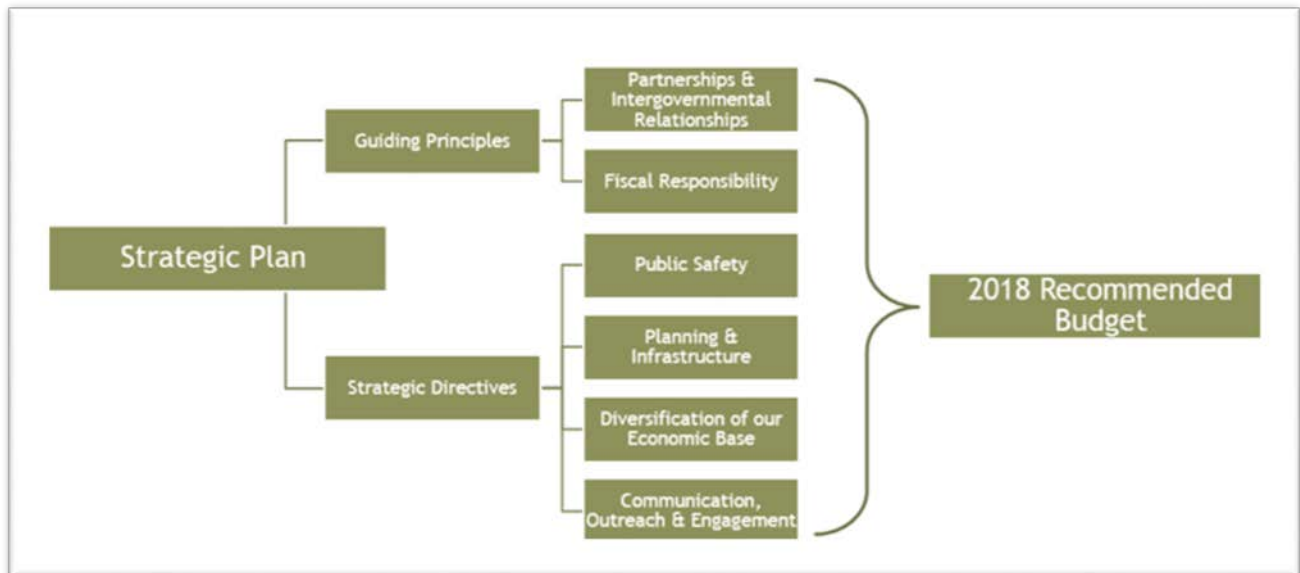
Two public hearings were held, one on November 15, 2017, for the first reading of the appropriation ordinance and one on December 6, 2017, for the second reading. During both of the public hearings, there were public comments periods allowed for citizens. Budget documents were part of each City Council packet and was posted on-line for public viewing.

Fiscal budget presentation and adoption ~ The final recommended budget was presented to City Council on December 6, 2017, and the second reading of the appropriations document was unanimously approved by City Council.

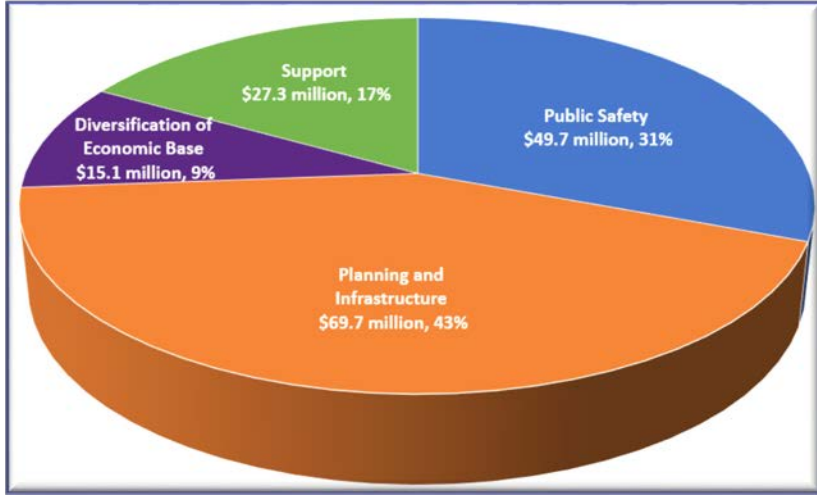
BUDGET OVERVIEW

The 2018 Budget was developed by allocating resources according to the priorities set by the City of Grand Junction’s Strategic Plan which includes two guiding principles:

1. Partnership and intergovernmental relationships in public safety, recreation, transportation, economic development, education, and business development.
2. Fiscal responsibility by prioritizing spending, developing multiple year financial plans (10-year major capital project plan and five-year financial forecast), plan for project revenue based on economic indicators, and setting fees and rates based on a set of specific philosophies for each department.



2018 BUDGET BY STRATEGIC DIRECTIVE

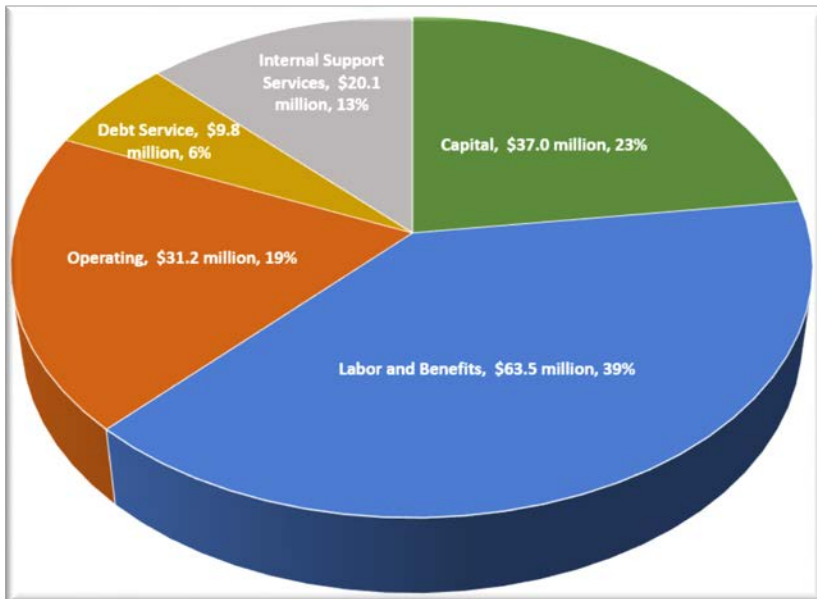


The 2018 Budget totals \$161.6 million, which is \$21.1 million, or 15.0% increase from the adopted 2017 budget totaling \$140.5 million. The General Fund Budget results in a surplus of \$577,187, bringing the fund balance to \$21.7 million. The budget represents the allocation of resources to achieve the goals identified in the City’s adopted Strategic Plan.

The increase over the previous fiscal year is attributable to a 76% increase in Economic Development funding over 2017; funding over 50 agencies or \$5.4 million. A 65% increase in capital investment compared to 2017, including a 70% increase in street infrastructure through the use of existing and 2017 voter approved funds (Measure 2B), begin the Las Colonias Business Park infrastructure improvements and further completion of the recreation park, and Two Rivers Convention Center projects, reconstruct 7th Street from Patterson Road to North Avenue, and many others.

Additionally, we have added ten new positions in Public Safety (four police officers and six firefighters), will establish a north area ambulance station and continue fire training improvements at the regional public safety training center, add additional ambulances to our fleet, and begin replacing police and fire specialty operating equipment (800 MHz radios, firefighter personal protection equipment, bomb suits, and rifles for police officers).

TOTAL 2018 BUDGET BY CATEGORY



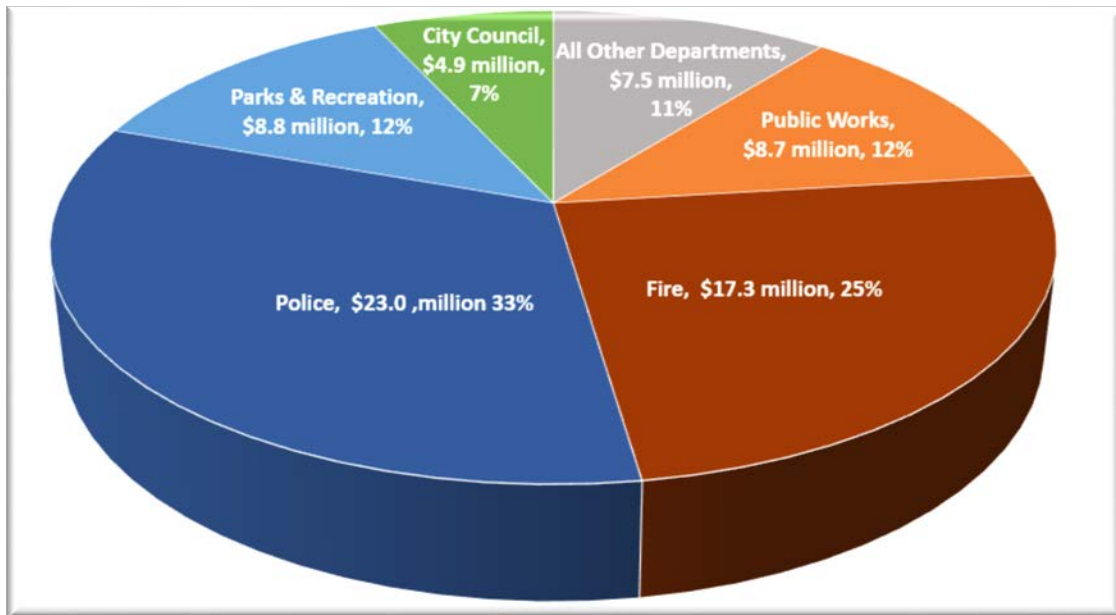
2018 General Fund Highlights

The General Fund supports the major general government operations of the City including Police, Fire, Parks, and Public Works. The 2018 General Fund Budget is \$70.1 million, a 7% increase, or \$4.5 million more than the 2017 adopted budget. The projected ending General Fund Balance is \$21.7 million compared to \$18.2 million for 2017 adopted budget. The 2018 General Fund budget includes a surplus of \$577,187. which will be saved for the future purchase of a new fire truck.

The following are key expenditure provisions included in the General Fund Budget:

- Labor increase due to implementation of new pay plan, health insurance increase
- Ten new public safety positions were significantly offset from reduction in overtime
- Increase in operating expenses due to replacement of specialized public safety equipment
- Increase in economic development
- Increase in fleet replacement (from deferment)

TOTAL 2018 GENERAL FUND BUDGET BY DEPARTMENT



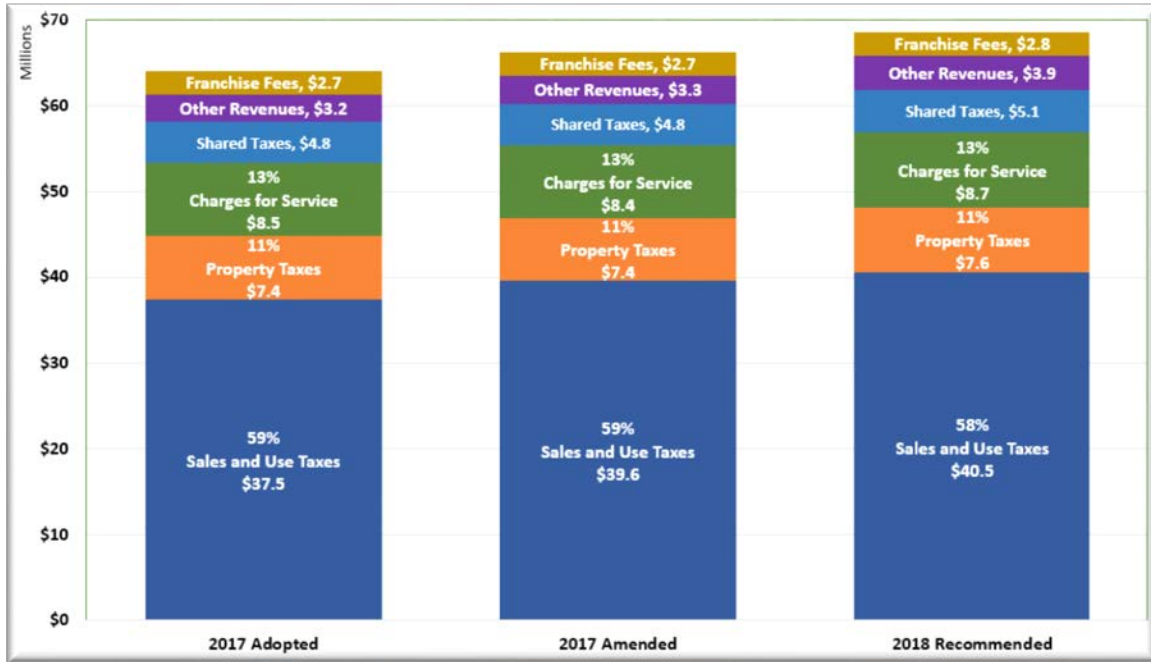
General Fund Revenue Summary

General Fund revenues are budgeted at \$68.6 million, \$4.6 million, or 6.7% increase over 2017 Adopted Revenue. Sales Tax revenues are the City’s primary source of revenue and comprise 58% of the revenue for the General Fund. In 2018, we have conservatively budgeted a 1% increase from estimated 2017. Property taxes comprise 11% of the General Fund revenues and are budgeted nearly flat in 2018 based on the certifications from Mesa County.

Shared taxes are made up of the Highway Users Tax Fund (HUTF), County Road and Bridge, Severance Funds, Federal Mineral Lease (FML) and other. In 2018 we have budgeted a 5% decrease in HUTF funds based on the Colorado Municipal League projections. Federal mineral lease and severance taxes have increased slightly based on the Governor’s Office of State Planning and Budget projections.

With the passage of the Mesa County Public Safety Tax increase in November 2017, we have conservatively added \$400K in additional revenues to be used for public safety projects in 2018 and for Communications Center operations in future years. In 2018, the funds have been set aside so save for the future purchase of a new fire truck.

GENERAL FUND REVENUES

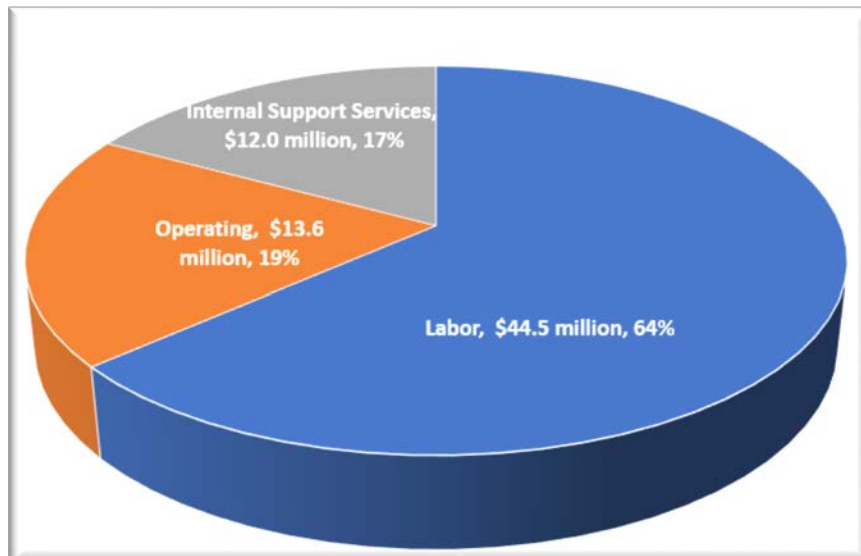


General Fund Expenditure Summary

Because we are a service organization, the majority of the General Fund budget is allocated to labor. The major items in operating costs include economic development, specialty operating equipment, utilities (street lights), training, and contract services. The costs associated with providing support to those departments serving the community are comprised primarily of dispatch services, information technology, and fleet.

For 2018, 58% of the total 2018 General Fund budget is for public safety services, followed by 13% each for Public Works and Parks and Recreation, 2% for Community Development, and the remaining 14% for general government support services completing the budget.

GENERAL FUND BUDGET BY CATEGORY



FUND STRUCTURE

The City's accounting and budget structure include the accounts and operations of all City functions including, but not limited to public safety (police and fire protection) street construction and maintenance, water and sanitation, planning and zoning, parks and recreation and general administration as provided by the City Charter. The City owns a meeting and convention center and it owns and operates swimming pools, golf courses and parking facilities. The City also provides ambulance transport services for Mesa County, Colorado. The City maintains a data processing facility, a fleet facility, a central warehouse facility and a 9-1-1 communications center.

The accounting policies of the City of Grand Junction conform to Generally Accepted Accounting Principles (GAAP) as applicable to governments. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles.

General Fund (Fund 100)

The General Fund is the primary operating fund of the City. The General Fund accounts for all activities of general government operations including Police and Fire, Parks and Recreation, Public Works, Community Development, Human Resources, Finance, City Attorney, City Clerk, and Municipal Courts.

Special Revenue Funds

Special Revenue funds are used to account for the proceeds of specific revenue sources other than expendable trust or major capital projects that are restricted or committed to expenditures for specified purposes.

Visit Grand Junction (Fund 102) ~ to accumulate resources from a lodging tax approved by the voters in 1994 and other taxes committed by City Council to operate Visit Grand Junction that promotes conventions and tourism.

CDBG Fund (Fund 104) ~ to account for resources and expenditures of the Community Development Block Grant and other grants received for pass-thru to other agencies.

Parkland Expansion Fund (Fund 105) ~ to accumulate resources derived from fees paid by land developers within the City committed to acquire, develop and maintain parks and green space.

Conservation Trust Fund (Fund 110) ~ to account for lottery proceeds received from the State of Colorado for the development and improvement of City parks.

Capital Projects Funds

The capital projects funds are used to account for financial resources to be used for the acquisition and construction of major capital facilities (other than those financed by proprietary funds and trust funds).

3/4 % Sales Tax Capital Improvements Fund (Fund 201) ~ to account for the financing and construction of projects financed completely or partially with the 3/4 percent portion of the City's 2-3/4 percent sales and use tax. The 3/4 percent portion is currently dedicated to general capital improvements, economic development and debt service on the sales tax improvement bond issue and the public safety building certificates of participation issue.

Storm Drainage Development Fund (Fund 202) ~ to account for storm drainage development projects funded partially or in whole with assessments to property owners.

Transportation Capacity Fund (Fund 207) ~ to account for various street improvement projects funded partially or in whole with assessments to property owners.

Debt Service Funds

Debt service funds are used to account for the accumulation of resources and the payment of general long-term debt principal, interest and related costs.

General Debt Service Fund (Fund 610) ~ to account for all resources which are being accumulated for general long-term debt principal and interest payments maturing in future years, other than long-term debt accounted for in enterprise and internal service funds or where a separate debt service fund is legally mandated.

Grand Junction Public Finance Corporation Debt Service Fund (Fund 613) ~ to account for debt service payments incurred in the financing of open space land.

Riverside Parkway Debt Retirement Fund (Fund 615) ~ a debt service fund used to account for all resources which are being accumulated for the early retirement of the Parkway Project long-term debt principal and interest payments maturing in future years.

Fiduciary Funds

Permanent funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the reporting government's program.

Cemetery Perpetual Care Fund (Fund 704) ~ to accumulate resources to provide for the future maintenance of municipal cemeteries.

Proprietary Funds

Proprietary funds are those that are used to account for the City's business-type activities where fees are charged for the services rendered. The City has two Proprietary Fund components; Enterprise Funds and Internal Service Funds.

Enterprise Funds

Water Fund (Fund 301) ~ accounts for all activities associated with providing water services to customers within the water service area.

Solid Waste Removal Fund (Fund 302) ~ accounts for all activities associated with providing trash and recycling services to customers within the sanitation service area.

Two Rivers Convention Center Fund (Fund 303) ~ accounts for all activities associated with the City owned meeting and convention center and Avalon theatre.

Golf Courses Fund (Fund 305) ~ accounts for all activities associated with both municipally owned golf courses, Lincoln Park Golf Course and Tiara Rado Golf Course.

Parking Authority Fund (Fund 308) ~ is used to account for the revenue and expense associated with the operation of all municipally owned and leased parking facilities.

Joint Sewer Operations Fund (Fund 900) ~ accounts for all activities associated with providing wastewater services to customers within the wastewater service area.

Internal Service Funds

Enhanced 911 Fund (Fund 101) ~ to account for the resources from municipal telephone charges, as established by section 29-11-103 of the Colorado Revised Statutes, and the expenditures for improvements to the emergency 911 communication center.

Information Technology Fund (Fund 401) ~ responsible for evaluating, recommending, purchasing, installing, and supporting all of the City's automated technology systems including financial management, office automation, monitoring, and communications networks for both voice and data on a cost reimbursement basis from all departments within the City.

Fleet Fund (Fund 402) ~ provides asset management for City owned vehicles and equipment from purchase through replacement and disposal for all City departments on a cost reimbursement basis.

Self-Insurance Fund (Fund 404) ~ accounts for all activities associated with providing unemployment insurance, medical and dental insurance, worker's compensation insurance, and property and liability insurance on a cost reimbursement basis.

Communications Center Fund (Fund 405) ~ Provides emergency 9-1-1 dispatch services to nine law enforcement and 12 fire and EMS agencies throughout Mesa County on a cost reimbursement basis from all agencies supported.

Facilities Management Fund (Fund 406) ~ provides asset management for all City-owned buildings on a cost reimbursement basis.

Downtown Development Authority (DDA)

The Downtown Development Authority was established in 1981 and is a component unit of the City of Grand Junction. The primary responsibility of the DDA is to support and facilitate economic development efforts to enhance the vitality of the Downtown community through capital investment and construction.

DDA Operations Special Revenue Fund (Fund 103) ~ to account for all revenues and expenditures associated with operating the DDA. (Special Revenue Fund)

DDA Capital Improvements Fund (Fund 203) ~ to account for capital improvements within the boundaries of the DDA. (Capital Fund)

DDA TIF Debt Service Fund (Fund 611) ~ to account for those resources which are being accumulated for long-term debt, principal and interest payments on DDA Tax Increment Bonds maturing in future years. (Debt Service Fund)

Downtown Business Improvement District (BID)

In late 2005, business and property owners within the boundaries of the BID voted to impose a special assessment which would fund marketing, promotions, public relations, advertising and special events. The BID affects Downtown Grand Junction commercial property owners only and excludes residential properties. The Downtown Business Improvement District resides with the DDA.

Downtown Business Improvement District Fund (Fund 711) ~ to provide the custodial function of accounting for operations of the Downtown Business Improvement District.



Main Street, Downtown Grand Junction

2018 FUND BALANCE SUMMARY

The fund balance table depicts the estimated beginning fund balance at January 1, 2018, the budgeted revenues and expenditures for 2018 and the projected ending fund balance for December 31, 2018.

Fund Balance Summary

	GENERAL GOVERNMENT FUNDS				PROPRIETARY FUNDS			2018 TOTAL
	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS	DEBT SERVICE FUNDS	FIDUCIARY FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	
Revenues and Other Uses								
Capital Proceeds	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ 3,724,830	\$ 200,000	\$ 3,936,830
Charges for Service	8,712,633	10,000	1,576,000	-	20,000	26,932,405	5,054,905	42,305,943
Fines and Forfeitures	506,900	8,000	-	-	-	146,000	-	660,900
Interest	241,000	3,500	-	110,000	25,900	246,300	142,306	769,006
Interfund Revenue	2,195,338	-	-	-	-	951,931	18,737,665	21,884,934
Intergovernmental	774,529	1,116,187	7,508,679	722,025	-	3,273,049	66,200	13,460,669
Licenses and Permits	135,862	-	-	-	-	-	-	135,862
Other	46,050	124,700	220,000	300,000	-	177,701	447,468	1,315,919
Taxes	55,948,061	2,222,063	12,438,245	-	-	-	-	70,608,369
Transfers in	3,116,421	-	4,597,460	7,242,999	-	285,000	3,524,611	18,766,491
Total	\$ 71,688,794	\$ 3,484,450	\$ 26,340,384	\$ 8,375,024	\$ 45,900	\$ 35,737,216	\$ 28,173,155	\$ 173,839,023
Expenditures and Other Uses								
110 City Council	\$ 4,864,182	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,864,182
120 City Manager	704,885	-	-	-	-	-	-	704,885
130 City Attorney	797,677	-	-	-	-	-	-	797,677
140 Human Resources	1,349,032	-	-	-	-	-	-	1,349,032
141 Worker's Compensation	-	-	-	-	-	-	1,423,708	1,423,708
142 Property and Liability	-	-	-	-	-	-	929,389	929,389
143 Medical Insurance	-	-	-	-	-	-	418,032	418,032
144 Unemployment	-	-	-	-	-	-	93,000	93,000
145 Dental Insurance	-	-	-	-	-	-	649,800	649,800
146 Employee Retiree Health	-	-	-	-	-	-	578,819	578,819
150 Information Technology	-	-	-	-	-	-	7,096,740	7,096,740
160 City Clerk	663,769	-	-	-	-	-	-	663,769
170 Internal Services	511,847	-	-	-	-	454,741	-	966,588
200 Revenue	255,783	-	-	-	-	-	-	255,783
210 Budget and Accounting	656,369	-	-	-	-	-	-	656,369
220 Customer Service	592,168	-	-	-	-	-	-	592,168
230 Purchasing	264,530	-	-	-	-	-	-	264,530
240 Stores	110,175	-	-	-	-	-	-	110,175
250 Fleet	-	-	-	-	-	-	6,687,211	6,687,211
255 Grand Valley Transit	-	-	-	-	-	-	500,800	500,800
310 Community Development	1,300,659	-	-	-	-	-	-	1,300,659
320 Economic & Sustainability	-	134,538	-	-	-	-	-	134,538
330 Engineering	1,098,961	-	10,633,000	-	-	7,079,144	-	18,811,105
335 Construction Services	273,339	-	-	-	-	47,974	-	321,313
350 Surveying	200,715	-	-	-	-	-	-	200,715
360 Trans Engineering	3,321,642	-	217,000	-	-	-	-	3,538,642
410 Chief of Police	1,156,145	-	-	-	-	-	-	1,156,145
420 Police Ops	14,082,917	-	-	-	-	79,955	-	14,162,872
430 Police Services	7,767,988	-	-	-	-	-	7,753,270	15,521,258
510 Fire Administration	1,049,881	-	-	-	-	-	-	1,049,881
520 Emergency Operations	15,049,169	-	1,025,000	-	-	-	-	16,074,169
530 Non-Emergency Services	1,161,906	-	-	-	-	-	-	1,161,906
600 Public Works Admin	210,795	-	-	-	-	-	-	210,795
610 Water Services	-	-	-	-	-	5,296,025	-	5,296,025
615 Wastewater	-	-	-	-	-	12,285,071	-	12,285,071
620 Stormwater	1,707,690	-	-	-	-	-	-	1,707,690
625 Environmental Lab	-	-	-	-	-	754,264	-	754,264
640 Solid Waste	-	-	-	-	-	4,471,094	-	4,471,094
650 Streets	1,875,259	-	800,000	-	-	-	-	2,675,259
660 Facilities	-	-	-	-	-	-	2,815,049	2,815,049
670 Utility Billing	-	-	-	-	-	894,295	-	894,295
700 Parks and Rec Admin	797,670	-	-	-	-	-	-	797,670
710 Parks	5,862,683	-	3,412,686	-	-	-	-	9,275,369
720 Recreation	1,274,169	-	-	-	-	-	-	1,274,169
730 Aquatics	857,773	-	-	-	-	-	-	857,773
740 Cultural Arts	45,057	-	-	-	-	-	-	45,057
751 Lincoln Park Golf Course	-	-	-	-	-	550,582	-	550,582

2018 FUND BALANCE SUMMARY

	GENERAL GOVERNMENT FUNDS				PROPRIETARY FUNDS			2018 TOTAL
	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS	DEBT SERVICE FUNDS	FIDUCIARY FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	
752 Tiara Rado Golf Course	-	-	-	-	-	1,402,405	-	1,402,405
761 Two Rivers Conv Center	-	-	-	-	-	3,367,585	-	3,367,585
762 Avalon Theater	-	-	-	-	-	53,755	-	53,755
810 Visit Grand Junction	-	1,981,495	-	-	-	-	-	1,981,495
901 Fund Transfers	800,000	1,188,135	9,767,245	3,167,000	21,500	150,000	3,672,611	18,766,491
902 Contingency/Reserves	175,000	-	-	-	-	-	200,000	375,000
903 Debt Service	-	-	-	7,419,855	-	-	-	7,419,855
905 Non-Departmental	271,773	4,306	94,988	-	-	17,762	9,151	397,980
Total	\$ 71,111,608	\$ 3,308,474	\$ 25,949,919	\$ 10,586,855	\$ 21,500	\$ 36,904,652	\$ 32,827,580	\$ 180,710,588
Increase/Decrease	\$ 577,186	\$ 175,976	\$ 390,465	\$ (2,211,831)	\$ 18,500	\$ (1,167,436)	\$ (4,654,425)	\$ (6,871,565)
Beginning Fund Balance	\$ 21,094,420	\$ 408,528	\$ 1,167,640	\$ 8,693,538	\$ 1,412,429	\$ 23,098,173	\$ 12,664,457	\$ 68,539,185
Ending Fund Balance	\$ 21,671,606	\$ 584,504	\$ 1,558,105	\$ 6,481,707	\$ 1,430,929	\$ 21,930,737	\$ 8,010,032	\$ 61,667,620

Downtown Development Authority Fund Balance

	SPECIAL REVENUE FUNDS (103)	CAPITAL PROJECT FUNDS (203)	DEBT SERVICE FUNDS (611)	2018 TOTAL
Revenues and Other Uses				
Capital Proceeds	\$ -	\$ 9,060,000	\$ 60,000	\$ 9,120,000
Charges for Service	-	-	-	-
Fines and Forfeitures	-	-	-	-
Interest	12,000	69,000	31,000	112,000
Interfund Revenue	-	-	-	-
Intergovernmental	-	-	346,822	346,822
Licenses and Permits	-	-	-	-
Other	984,221	30,000	-	1,014,221
Taxes	301,650	-	1,333,882	1,635,532
Transfers in	281,104	-	-	281,104
Total	\$ 1,578,975	\$ 9,159,000	\$ 1,771,704	\$ 12,509,679
Expenditures and Other Uses				
Capital Outlay	\$ 120,000	\$ -	\$ -	\$ 120,000
Contingency and Reserves	500,000	-	-	500,000
Debt Service	-	-	1,293,441	1,293,441
Interfund Charges	30,687	-	-	30,687
Labor and Benefits	166,161	-	-	166,161
Operating	346,867	9,030,000	85,500	9,462,367
Transfer Out	-	281,104	-	281,104
Total	\$ 1,163,715	\$ 9,311,104	\$ 1,378,941	\$ 11,853,760
Increase/Decrease	\$ 415,260	\$ (152,104)	\$ 392,763	\$ 655,919
Beginning Fund Balance	\$ 634,247	\$ 6,244,404	\$ 1,502,912	\$ 8,381,563
Ending Fund Balance	\$ 1,049,507	\$ 6,092,300	\$ 1,895,675	\$ 9,037,482

2018 FUND BALANCE SUMMARY

Business Improvement District Fund Balance

	SPECIAL REVENUE FUNDS (711)	2018 TOTAL
Revenues and Other Uses		
Capital Proceeds	\$ -	\$ -
Charges for Service	108,100	108,100
Fines and Forfeitures	-	-
Interest	300	300
Interfund Revenue	-	-
Intergovernmental	27,500	27,500
Licenses and Permits	6,000	6,000
Other	173,687	173,687
Taxes	-	-
Transfers in	-	-
Total	\$ 315,587	\$ 315,587
Expenditures and Other Uses		
Capital Outlay	\$ -	\$ -
Contingency and Reserves	-	-
Debt Service	-	-
Interfund Charges	650	650
Labor and Benefits	141,108	141,108
Operating	171,173	171,173
Transfer Out	-	-
Total	\$ 312,931	\$ 312,931
Increase/Decrease	\$ 2,656	\$ 2,656
Beginning Fund Balance	\$ 7,022	\$ 7,022
Ending Fund Balance	\$ 9,678	\$ 9,678



Downtown Festival

Historical Fund Balance Summary

FUND	2014	2015	2016	2017
General Fund				
100 General Fund	\$ 21,154,454	\$ 20,667,285	\$ 19,434,742	\$ 23,733,924
Special Revenue Funds				
102 Visitor & Convention Bureau Fund	295,492	209,019	183,946	130,190
104 CDBG Fund	-	-	-	-
105 Parkland Expansion Fund	988,197	598,315	587,640	244,864
110 Conservation Trust Fund	183,860	237,922	465,491	105,023
Capital Projects Funds				
201 Sales Tax CIP Fund	980,575	1,144,112	956,296	1,709,829
202 Storm Drainage Fund	-	-	3,323	28,953
207 Transportation Capacity Fund	645,455	1,198,995	2,378,164	908,152
Debt Service Funds				
610 General Debt Service Fund	75	180	946	(1,070)
614 GJ Public Finance Corp Fund	613	911	3,841	6,681
615 Riverside Pkwy Debt Retirement	8,609,762	9,871,691	11,205,012	9,229,374
613 Ridges Debt Service Fund	16,747	16,820	16,962	17,185
Fiduciary Funds				
703 Park Improvement Advisory Board Fund	159,115	182,530	240,261	107,531
704 Cemetery Perpetual Care Fund	1,352,852	1,372,221	1,392,429	1,419,566
706 Employee Retiree Health Benefits Fund	1,089,827	1,021,201	937,648	-
Enterprise Funds				
301 Water Fund	2,240,474	3,181,820	2,777,898	3,949,843
302 Solid Waste Removal Fund	907,473	1,044,765	1,348,486	1,470,559
303 Two Rivers Convention Center Fund	-	-	-	30,516
305 Golf Courses Fund	58,811	69,701	85,452	211,158
308 Parking Authority Fund	122,645	122,330	99,388	164,059
309 Ridges Irrigation Fund	114,283	121,112	137,428	137,637
902 Joint Sewer Operations Fund	11,893,508	11,912,596	18,494,599	21,260,072
Internal Service Funds				
101 Enhanced 911 Fund	2,563,041	2,471,437	2,615,672	2,837,348
401 Information Technology Fund	1,092,060	1,732,167	2,391,339	2,818,884
402 Fleet and Equipment Fund	1,900,611	2,109,743	788,469	2,821,848
404 Self Insurance Fund	5,074,975	5,537,394	5,091,516	4,924,528
405 Communications Center Fund	219,197	77,797	101,333	647,927
406 Facilities Management Fund	-	453,049	355,406	352,437
Total City Funds	\$ 61,664,104	\$ 65,355,113	\$ 72,093,687	\$ 79,267,071
Downtown Development Authority				
103 Downtown Development Authority	\$ 567,602	\$ 665,629	\$ 658,521	\$ 634,247
203 DDA Capital Improvement Fund	131,242	465,698	(75,326)	6,244,404
611 DDA TIF Debt Service Fund	1,810,050	1,670,605	1,948,356	1,502,912
Total DDA Funds	\$ 2,508,894	\$ 2,801,932	\$ 2,531,551	\$ 8,381,563
Downtown Business Improvement District				
711 Downtown BID Fund	\$ 60,585	\$ 10,350	\$ 12,721	\$ 7,022
Total BID Funds	\$ 60,585	\$ 10,350	\$ 12,721	\$ 7,022



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DEPARTMENT SUMMARIES

CITY COUNCIL

CITY COUNCIL

Department Overview

The Grand Junction City Council is comprised of seven community members – five of whom are elected from and represent certain City districts – and two that are elected at-large. Elections are held every other April in odd numbered years, and the Mayor is selected from among the City Councilmembers at the first Council meeting each May.

The Council serves as the community’s legislative body, responsible for enacting City ordinances, appropriating funds to conduct City business, and providing policy direction to City staff. The City Council appoints the City Manager, City Attorney, and the Municipal Court Judge.



Department Personnel

100-110 CITY COUNCIL			
POSITION	2016 BUDGET	2017 BUDGET	2018 BUDGET
Mayor	1.00	1.00	1.00
Councilmember	6.00	6.00	6.00
TOTAL POSITIONS	7.00	7.00	7.00

2017 Accomplishments

- Approved a contract with Pinnacle Venue Services to manage Two Rivers Convention Center and Avalon Theatre beginning in January 2017
- Placed Ballot Question 2B for City Street Projects on the April 2017 electoral ballot. The approval of this ballot measure made it possible for the City to use the excess funds in the Riverside Parkway savings account to augment what is currently being spent on street maintenance projects and neighborhood pavement preservation for the next five years
- Approved an ordinance which will place a cap on the Sales Tax Vendor’s Fee and will free up additional funds for economic development purposes
- Adopted a new City of Grand Junction Strategic Plan. The document, which was many months in the making, serves as a guide for the City Council and City staff over the course of the next two years

2018 Objectives

- Carryout the mission of the City of Grand Junction Strategic Plan that was adopted in 2017
- Establish public safety programs to meet current needs as well as anticipate future public safety needs
- Ensure that growth is appropriately planned for and areas of new or expanded infrastructure is congruent with the areas that are planned for growth. City plans must be relevant and reflective of the community’s vision and needs
- Improve economic diversity to support a growing community and help shield it from the impacts of our historically boom and bust economic cycles
- Become a part of a community where residents are well informed about matters of local government and are willing to get involved. This will ultimately lead to improved governance and better public policy

Department Expenditures

100-110 CITY COUNCIL				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 46,875	\$ 45,009	\$ 45,156	\$ 45,009
Taxes	3,989	3,830	3,838	3,830
Workers Compensation	75	71	71	71
Other Compensation	5,250	5,040	5,040	5,040
Total Labor & Benefits	\$ 56,189	\$ 53,950	\$ 54,105	\$ 53,950
Operating Expenditures				
Charges and Fees	\$ 50	\$ -	\$ -	\$ -
Contract Services	119,428	5,000	29,045	5,100
Grants and Contributions	2,433,210	2,511,745	2,107,613	4,512,713
Operating Supplies	9,146	14,000	12,850	23,725
Professional Development	246,167	237,195	250,181	238,723
Total Operating	\$ 2,808,001	\$ 2,767,940	\$ 2,399,689	\$ 4,780,261
Interfund Charges				
Information Technology	\$ 48,454	\$ 40,908	\$ 41,277	\$ 29,971
Total Operating	\$ 48,454	\$ 40,908	\$ 41,277	\$ 29,971
Capital Outlay				
8225 - Land Acquisition	\$ -	\$ -	\$ 977,158	\$ -
Total Operating	\$ -	\$ -	\$ 977,158	\$ -
TOTAL EXPENDITURES	\$ 2,912,644	\$ 2,862,798	\$ 3,472,229	\$ 4,864,182



Grand Junction City Hall

Economic Development Program

Economic development continues to be a focus in 2018. The City is taking proactive steps in 2018 to help mitigate the effects of peaks and valleys historically experienced as the result of economic boom and bust cycles. In 2015, the North Star report established how local agencies with economic development missions would coordinate and work collaboratively. Since economic development is driven by factors beyond the scope of our organization, the City will continue to outsource economic development activities through support of its economic development partners, as the North Star report encouraged the City to do. Even with a slow recovery from the recent economic downturn, the City’s budget process includes investments in economic development.

In total, the 2018 Recommended Economic Development budget is \$5.4 million and includes continuation of funding in several partnerships including:

Business Incubator (\$102,600) – Funding will be used for the Maker’s Space, website design and upgrades (\$53,600), and general operating expenses (\$49,600).

Grand Junction Economic Partnership (\$189,000) – Funding will be used for travel, prospect visits, trade and press visits, industry lists, a prospecting/attraction tool, trade shows, email marketing, website design and upgrades, advertising, trade show sponsorship and promotions, and general operating expenses.

Grand Junction Area Chamber of Commerce (\$30,000) – Funding will be used for business roundtables, tracking and communications, and publicizing success stories.

Industrial Developments, Inc. (IDI) (\$68,200) – Funding will be used for Incentives for Job Creation.

Greater Grand Junction Sports Commission (\$73,800) – Funding will be used for a feasibility report, marketing, and association memberships, operational costs, trade shows and event seed/operating funds.

Colorado Mesa University (\$250,000) – Funding for the “Grand Junction Opportunity Scholarship Program” - This is new funding from the City for the University this year. These funds will be used during the 2018-2019 academic year and will be designated for 2018 graduates of District 51 schools. Eligibility for the scholarships will be based on demonstrated financial need and for students who have been working with a College and Career Advisor. The goal of this program is to identify and encourage students who would otherwise not consider going to college.

Colorado Mesa University (\$500,000) – The City’s commitment to help fund the Classroom Building, renamed to Escalante Hall. The building will house the Language, Literature and Mass Communication departments and fulfills a 2013 commitment to fund \$500,000 per year for fifteen years toward this building.

There are other economic development initiatives underway and the community will continue to see investment in 2018. Investing in economic development helps businesses grow, encourages partnerships among local agencies, and both stimulates and diversifies the local economy.



2018 Economic Development Funding

Item Ref.	Partner	2018 Adopted
1	5.2.1 Drainage Authority	122,000
2	Associated Governments of Northwest Colorado	8,200
3	Chamber of Commerce	6,500
4	Club 20	4,100
5	Colorado Municipal League	45,089
6	Colorado Water Congress	5,970
7	Metropolitan Planning Organization	28,397
8	National League of Cities	4,467
9	Parks Improvement Advisory Board (PIAB)	14,000
10	Subtotal	\$ 238,723
11	Arts Commission	40,000
12	Avalon Theatre Foundation	50,000
13	Bonsai-Las Colonias Business Park Incentive Package	1,000,000
14	Botanical Gardens	19,650
15	Broadband/Wireless	100,000
16	Business Incubator	53,600
17	Colorado Mesa University-Campus Expansion Thru 2017, Scholarships 2018	250,000
18	Colorado Mesa University-Classroom Building (15 yrs. ending in 2027)	500,000
19	Commercial Catalyst Pilot Program	30,000
20	Downtown Business Improvement District	15,269
21	ED Partnership (Chamber, BIC, Sports Commission, GJEP)	370,000
22	FRA Colorado West Branch 244- (Memorial Day Wreath Floating)	150
23	GJEP Job Incentive Program	3,400
24	Grand Junction Centennial Band	2,500
25	Grand Junction Economic Partnership	40,000
26	Grand Junction Firefighters Association (Turkey Trot)	2,000
27	Grand Junction Housing Authority-Bookcliff Squire	75,000
28	Grand Valley Transit	389,886
29	Hilltop Community Resources	20,000
30	Hilltop Gala	1,000
31	Homeless Plan	35,000
32	Homeward Bound-Respite Center Facility Project	100,000
33	Hope West (capital campaign new request)	5,000
34	Hospice Gala	1,900
35	Marketing Plan	30,000
36	Mesa Land Trust - Operations	20,000
37	Mind Springs Health - Capital project	100,000
38	Museum of Western Colorado	20,000
39	Riverfront Commission	17,121
40	Special Olympics	6,082
41	Western Slope Center for Children	30,000
42	Western Slope Center for Children-SANE Coordinator	7,500
43	Young Entrepreneur Academy	4,500
44	Subtotal	\$ 3,289,558
45	Total	\$ 3,528,281
Other Economic Development Investment		
46	Downtown Development Authority Sales Tax Increment Transfer	252,234
47	Vendors Fee Transfer to Visitor & Convention Center	707,463
48	Las Colonias Final Phase and Business Park	696,834
49	Two Rivers Convention Center Improvements	258,087
50	GRAND TOTAL ECONOMIC DEVELOPMENT	\$ 5,442,899

CITY MANAGER'S OFFICE

CITY MANAGER’S OFFICE

Department Overview

The City Manager is hired by City Council to serve as the organizations Chief Executive Officer. The City Manager is responsible for carrying out the mission of the City Council as well as directing and coordinating all City services including General Government, Police, Fire, Parks & Recreation, Public Works, Utilities, and Visit Grand Junction. Furthermore, the City Manager is responsible for presenting information and recommendations to the City Council, and implementing policies and goals set by the City Council.

Department Personnel

100-120 CITY MANAGER’S OFFICE			
POSITION	2016 BUDGET	2017 BUDGET	2018 BUDGET
City Manager	1.00	1.00	1.00
Deputy City Manager	1.00	0.00	0.00
Assistant to the City Manager	0.00	1.00	1.00
City Public Information Manager	1.00	1.00	1.00
Administrative Specialist	0.50	0.50	0.50
TOTAL POSITIONS	3.50	3.50	3.50

2017 Accomplishments

- Negotiated a contract with Pinnacle Venue Services to manage Two Rivers Convention Center and the Avalon Theatre
- Negotiated a land lease incentive package to retain Bonsai Design in Grand Junction in conjunction with the creation of the Las Colonias Business Park
- Developed the newly adopted City of Grand Junction Strategic Plan
- Developed a 10-year capital plan with the first five years being balanced
- Worked in partnership with the Downtown Development Authority to secure a debt financing package for the Las Colonias Business Park, completion of the Las Colonias recreational park, and provide funding for upgrades to the Two Rivers Convention Center

2018 Objectives

- Continue implementation of 2017 Strategic Plan and develop a report to chart progress
- Perform a citizen survey to identify the insights of residents. This survey will help the City understand the sentiment of the community to better inform decisions on use of City resources
- Begin development of the Las Colonias Business Park and continue development of the Las Colonias recreational park
- Evaluate health insurance options by exploring methods of managing future health care inflation through options such as clinics, self-funding, or modifications to the benefits plan
- Support programs that allow employee training and professional development
- Monitor legislation at the State level and ensure that our voice on the Western Slope is heard
- Increase the frequency of town hall and other gatherings in community spaces to become part of a community where residents are well informed about matters of local government and are willing to get involved

Department Expenditures

100-120 CITY MANAGER'S OFFICE				
	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET
Labor & Benefits				
Salaries/Wages	\$ 390,171	\$ 359,106	\$ 343,410	\$ 372,343
Benefits	85,172	79,382	66,643	70,903
Taxes	27,797	23,797	22,581	24,231
Workers Compensation	839	797	797	797
Other Compensation	92,432	7,466	7,212	7,203
Total Labor & Benefits	\$ 596,411	\$ 470,548	\$ 440,643	\$ 475,477
Operating Expenditures				
Charges and Fees	\$ 1,432	\$ -	\$ 1,242	\$ 550
Contract Services	79,399	78,100	64,536	90,100
Equipment	2,269	-	-	-
Operating Supplies	5,926	6,300	8,410	6,800
Professional Development	5,526	15,200	9,016	15,200
Total Operating	\$ 94,552	\$ 99,600	\$ 83,204	\$ 112,650
Interfund Charges				
Facility	\$ 35,168	\$ 38,585	\$ 38,585	\$ 44,649
Information Technology	97,673	53,034	52,782	45,096
Liability Insurance	27,013	27,013	27,013	27,013
Total Interfund	\$ 159,854	\$ 118,632	\$ 118,380	\$ 116,758
TOTAL EXPENDITURES	\$ 850,817	\$ 688,780	\$ 642,227	\$ 704,885



City Manager Greg Caton – Community Coffees

CITY ATTORNEY

CITY ATTORNEY

Department Overview

The City Attorney's Office provides legal advice to the City Council, staff, and boards and commissions for the benefit of the Citizens of the City of Grand Junction. The City Attorney attends all City Council meetings and drafts ordinances and resolutions. In addition, the City Attorney provides advice to the Planning Commission, Board of Appeals, and Liquor Licensing Board. The City Attorney reviews and consults on contracts regarding City services and provides legal opinions and consulting on a daily basis on such issues as personnel, land use and development, property acquisition, finance, and other matters of municipal law.

Department Personnel

100-130 CITY ATTORNEY			
POSITION	2016 BUDGET	2017 BUDGET	2018 BUDGET
City Attorney	1.00	1.00	1.00
Assistant City Attorney	1.00	1.00	1.00
Senior Staff Attorney	1.00	1.00	1.00
Staff Attorney	1.00	1.00	1.00
Administrative Specialist	0.50	0.50	0.50
Sr. Administrative Assistant	0.00	1.00	1.00
TOTAL POSITIONS	4.50	5.50	5.50

2017 Accomplishments

- Developed the Las Colonias Master Plan to lay the foundation for the development of the Las Colonias Business Park
- Negotiated a land lease incentive package to retain Bonsai Design in Grand Junction in conjunction with the creation of the Las Colonias Business Park and created the cooperative agreement with Bonsai Designs
- Worked in partnership with the Downtown Development Authority to secure a debt financing package for the Las Colonias Business Park, completion of the Las Colonias recreational park, and provide funding for upgrades to the Two Rivers Convention Center
- Managed, monitored, and oversaw the completion of several significant cases that both directly and indirectly affected the City, County, or other organizations within the Grand Valley.

2018 Objectives

- Continue work on redevelopment of the Jarvis subdivision and riverfront properties to open up the land for development opportunities.
- Continue to support City staff in the completion of various projects and initiatives.

Department Expenditures

100-130 CITY ATTORNEY					
	2016	2017	2017	2018	
	ACTUAL	BUDGET	PROJECTED	BUDGET	
Labor & Benefits					
Salaries/Wages	\$ 514,881	\$ 522,019	\$ 522,970	\$ 545,690	
Benefits	100,943	94,740	96,203	101,993	
Taxes	36,251	37,427	36,955	38,786	
Workers Compensation	936	889	889	889	
Other Compensation	40,324	5,065	12,492	4,802	
Total Labor & Benefits	\$ 693,335	\$ 660,140	\$ 669,509	\$ 692,160	
Operating Expenditures					
Charges and Fees	\$ 805	\$ 500	\$ 1,126	\$ 1,000	
Contract Services	12,005	14,300	8,743	14,300	
Equipment	3,282	-	-	-	
Insurance and Claims	16,001	20,000	8,410	18,000	
Operating Supplies	2,435	1,500	723	1,500	
Professional Development	6,310	8,400	5,992	8,600	
Total Operating	\$ 40,838	\$ 44,700	\$ 24,994	\$ 43,400	
Interfund Charges					
Information Technology	\$ 30,602	\$ 30,745	\$ 30,745	\$ 62,117	
Total Interfund	\$ 30,602	\$ 30,745	\$ 30,745	\$ 62,117	
TOTAL EXPENDITURES	\$ 764,775	\$ 735,585	\$ 725,248	\$ 797,677	



Downtown Main Street

HUMAN RESOURCES

HUMAN RESOURCES

Department Overview

The Human Resources Department ensures effective selection, development and retention of the City's work force and administers all of the City's benefit and insurance programs. Human Resources is under the General Fund and Benefits and Insurance Programs are managed in the Self Insurance Fund.

Department Personnel

HUMAN RESOURCES			
POSITION	2016 BUDGET	2017 BUDGET	2018 BUDGET
Human Resources Director	1.00	1.00	1.00
Human Resources Supervisor	1.00	1.00	1.00
Human Resources Analyst	2.00	1.00	1.00
Risk Manager	1.00	1.00	1.00
Benefits Coordinator	1.00	1.00	1.00
Professional Development Coordinator	1.00	1.00	1.00
Administrative Specialist	1.00	1.00	1.00
Sr. Administrative Assistant	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
TOTAL POSITIONS	10.00	9.00	9.00

Department Expenditures

HUMAN RESOURCES				
DIVISION	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET
Human Resources	\$ 1,143,330	\$ 1,153,632	\$ 1,102,841	\$ 1,349,032
Self-Insurance	3,021,047	3,884,299	4,046,025	4,092,748
TOTAL EXPENDITURES	\$ 4,164,377	\$ 5,037,931	\$ 5,148,866	\$ 5,441,780

Human Resources

The Human Resources Department ensures effective selection, development and retention of the City's work force. This includes recruitment; testing and selection; salary and fringe benefit administration; and policy and procedure development. Additional services include coordination of citywide training and development programs; administration of recognition and incentive programs, and employee relations.

2017 Accomplishments

- Conducted 93 recruitments; promoting 25 employees within the organization and hiring 43 new employees to the organization
- Hired three exceptional Directors in Community Development, Public Works, and Utilities as well as the City Clerk
- Pay structure and pay philosophy review resulting in development and implementation of a new pay plan
- Developed Citywide compensation and benefits budgets for 2018
- Provided coaching and team building support services for Citywide operations
- Championed a Citywide wellness committee focused on promoting a thriving culture of wellness that supports the well-being of our employees and their families
- Revised and published the City's Personnel Policy Manual
- Expanded Public Safety recruiting efforts
- Drafted an Education Reimbursement Program for 2018 implementation

2018 Objectives

- Expand the City's volunteer program by identifying challenging volunteer opportunities within the organization in an effort to engage the community and provide meaningful ways for volunteers to contribute
- Assess best practices in performance appraisal systems and update the employee appraisal process and evaluation/goal setting tool to create a streamlined meaningful tool that aligns with the City's new pay plan
- Continue to collaborate with the Wellness Committee to develop a program that engages and educates our employees in their own well-being and develops an organizational culture of wellness
- Develop and implement a robust onboarding program to integrate employees into the City's culture
- Enhance training and development opportunities through the implementation of a learning management system and the education reimbursement program
- Continue to support succession management efforts across the organization, including executive recruitments, restructuring of positions and operations, staff development, mentoring, stretch assignments, and organizational change support
- Migrate all microfilm files to electronic format to offer more efficient communication with the community and protect sensitive data
- Continue to evaluate alternatives and develop innovative initiatives to improve the quality and quantity of candidates for our public safety positions
- Utilize social media to streamline recruiting efforts and market the organization as an employer of choice
- Enhance marketing material creation and appearance
- Increase public awareness of Grand Junction and its surrounding areas as a great destination to live and work
- Evaluate health care cost containment options and provide recommendations in an effort to improve health care delivery, manage rising health care costs, and engage our employees in their health care utilization
- Expand the employee recognition program to include a greater number of Citywide events and more customized recognition

Division Expenditures

100-140 HUMAN RESOURCES					
	2016	2017	2017	2018	
	ACTUAL	BUDGET	PROJECTED	BUDGET	
Labor & Benefits					
Salaries/Wages	\$ 531,516	\$ 488,501	\$ 509,973	\$ 529,487	
Benefits	106,182	91,619	111,421	123,014	
Taxes	39,604	37,603	36,947	40,802	
Workers Compensation	1,096	1,041	1,041	1,041	
Other Compensation	33,545	61,463	4,373	93,339	
Pensions	2,184	2,185	2,464	2,352	
Total Labor & Benefits	\$ 714,127	\$ 682,412	\$ 666,219	\$ 790,035	
Operating Expenditures					
Contract Services	\$ 120,734	\$ 132,950	\$ 117,031	\$ 165,550	
Equipment	6,870	500	-	500	
Operating Supplies	99,075	116,400	102,994	116,200	
Professional Development	27,696	29,150	24,877	62,300	
Repairs	-	500	-	500	
Total Operating	\$ 254,375	\$ 279,500	\$ 244,902	\$ 345,050	
Interfund Charges					
Facility	\$ 29,758	\$ 32,649	\$ 32,649	\$ 37,664	
Information Technology	143,162	157,163	157,163	174,375	
Liability Insurance	1,908	1,908	1,908	1,908	
Total Interfund	\$ 174,828	\$ 191,720	\$ 191,720	\$ 213,947	
TOTAL EXPENDITURES	\$ 1,143,330	\$ 1,153,632	\$ 1,102,841	\$ 1,349,032	

Self-Insurance

Self-Insurance is included in the Human Resources Department and handles safety, loss control, and property/liability programs and administration of the City's worker's compensation program.

2017 Accomplishments

- Received a \$20,000 premium reimbursement as a result of successful completion of the workers' compensation and property and liability audits
- Expanded the drug testing program for safety sensitive positions from a 5-panel test to a 7-panel test
- Reduced workers' compensation claims liability through the successful transition from self-insurance to the CIRSA pool
- Increased safety trainings.

2018 Objectives

- Enhance Workers' Compensation and Safety programs to reduce claims, qualify for lower insurance premiums and develop a culture of safe work behaviors
- Revise and implement a Safety Manual
- Enhance safety training opportunities
- Implement a Citywide Job Safety Analysis Program designed to evaluate jobs, tasks, processes, or procedures and reduce the risks or hazards protecting workers from injury or illness
- Conduct quarterly safety inspections in an effort to proactively detect and address safety related hazards and risks
- Evaluate effectiveness of the current Safety Awards Program and modify as appropriate

Division Expenditures

404 - SELF INSURANCE				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 191,686	\$ 198,101	\$ 158,869	\$ 228,555
Benefits	169,142	655,837	740,244	761,924
Taxes	10,916	12,284	9,016	14,201
Workers Compensation	87,900	174,059	204,424	94,059
Other Compensation	151,933	153,950	78,243	153,961
Total Labor & Benefits	\$ 611,577	\$ 1,194,231	\$ 1,190,796	\$ 1,252,700
Operating Expenditures				
Charges and Fees	\$ 10,720	\$ 11,500	\$ 12,205	\$ 11,700
Contract Services	124,241	82,950	107,344	96,232
Insurance and Claims	2,233,002	2,509,171	2,684,138	2,640,714
Operating Supplies	32,898	66,600	31,011	67,100
Professional Development	5,249	1,335	2,019	3,535
Total Operating	\$ 2,406,110	\$ 2,671,556	\$ 2,836,717	\$ 2,819,281
Interfund Charges				
Information Technology	\$ 3,360	\$ 18,512	\$ 18,512	\$ 20,767
Total Interfund	\$ 3,360	\$ 18,512	\$ 18,512	\$ 20,767
TOTAL EXPENDITURES	\$ 3,021,047	\$ 3,884,299	\$ 4,046,025	\$ 4,092,748



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CITY CLERK

CITY CLERK

Department Overview

The City Clerk's Department is responsible for all City Council meetings and information, municipal elections, records management, and liquor licensing for the City of Grand Junction.

Department Personnel

CITY CLERK				
POSITION	2016 BUDGET	2017 BUDGET	2018 BUDGET	
City Clerk	1.00	1.00	1.00	1.00
City Records Manager	1.00	1.00	1.00	1.00
Deputy City Clerk	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00
TOTAL POSITIONS	5.00	5.00	5.00	5.00

Department Expenditures

CITY CLERK				
DIVISION	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET
City Clerk	\$ 516,831	\$ 542,264	\$ 499,455	\$ 581,512
Liquor Licensing	80,769	80,755	79,710	82,257
TOTAL EXPENDITURES	\$ 597,600	\$ 623,019	\$ 579,165	\$ 663,769

City Clerk

Pursuant to City Charter, the City Clerk serves as the Clerk of the Council and maintains the City's official records, including ordinances, resolutions, and minutes. The City Clerk also conducts municipal elections, coordinates agenda materials for City Council meetings, and oversees the City's Volunteer Board and Commission program. In addition, this division responds to citizen inquiries and provides centralized mail processing.

Alignment with Strategic Plan

The functions of the City Clerk's department align with the fourth directive of the Strategic Plan: Communication, Outreach, & Engagement. Accomplishments and Objectives listed below fall within the key areas of Outreach, Innovation, and Visibility.

2017 Accomplishments

- Coordinated the April 2017 municipal election with Mesa County
- Created an online application for voluntary board and commission openings
- Created online forms for record requests and auditorium reservations
- Processed 858 Open Records Requests
- Began process of on-boarding new City Clerk, who started August 28, 2017

2018 Objectives

- Develop a guideline for the citizen initiative process
- Coordinate a recognition event to honor board and commission members
- Explore software to manage the board and commission program
- Develop training curricula for the records management system and the agenda management system

- Monitor legislation regarding elections, Colorado Open Records Act (CORA), and other areas which may impact the City Clerk's Office

Division Expenditures

100-160 CITY CLERK				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 192,231	\$ 199,265	\$ 167,349	\$ 203,300
Benefits	44,520	50,400	36,520	45,977
Taxes	13,646	15,246	12,885	15,556
Workers Compensation	477	453	453	453
Other Compensation	593	576	13,611	-
Total Labor & Benefits	\$ 251,467	\$ 265,940	\$ 230,818	\$ 265,286
Operating Expenditures				
Charges and Fees	\$ 210	\$ 250	\$ 570	\$ 350
Contract Services	23,791	58,372	57,787	85,700
Equipment	234	350	350	350
Operating Supplies	34,106	38,000	33,136	37,000
Professional Development	6,892	11,250	8,834	12,750
Repairs	-	100	-	100
Total Operating	\$ 65,233	\$ 108,322	\$ 100,677	\$ 136,250
Interfund Charges				
Facility	\$ 13,527	\$ 14,840	\$ 14,840	\$ 18,137
Information Technology	186,604	153,162	153,120	161,839
Total Interfund	\$ 200,131	\$ 168,002	\$ 167,960	\$ 179,976
TOTAL EXPENDITURES	\$ 516,831	\$ 542,264	\$ 499,455	\$ 581,512

Liquor Licensing

Overview

The City Clerk's office processes all liquor license applications for the City. Currently there are 157 liquor licenses which include on-premises and retail establishments. Liquor Awareness Training sessions are conducted on a regular basis.

2017 Accomplishments

- Processed seven new and 14 transfer of ownership liquor license applications in 2017
- Issued 40 special event permits
- Conducted six liquor awareness training sessions

2018 Objectives

- Explore new avenues (such as social media and email subscriptions) to inform owners of changes to the liquor rules and regulations
- Consider a refresher liquor awareness training option
- Monitor legislation regarding liquor licensing and provide comments to legislative staff

Division Expenditures

100-160 LIQUOR LICENSING				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 59,738	\$ 59,509	\$ 59,561	\$ 60,861
Benefits	9,475	9,107	9,261	9,684
Taxes	4,309	4,553	4,224	4,657
Total Labor & Benefits	\$ 73,522	\$ 73,169	\$ 73,046	\$ 75,202
Operating Expenditures				
Contract Services	\$ 1,470	\$ 2,200	\$ 1,278	\$ 1,500
Total Operating	\$ 1,470	\$ 2,200	\$ 1,278	\$ 1,500
Interfund Charges				
Information Technology	\$ 5,777	\$ 5,386	\$ 5,386	\$ 5,555
Total Interfund	\$ 5,777	\$ 5,386	\$ 5,386	\$ 5,555
TOTAL EXPENDITURES	\$ 80,769	\$ 80,755	\$ 79,710	\$ 82,257



Street Side Dining, Downtown Main Street



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FINANCE

FINANCE**Department Overview**

The Finance Department includes the divisions of Finance Administration, Revenue, Accounting and Payroll, Purchasing, and the City's Warehouse operations in the general fund. In addition, three internal service funds, including Information Technology, Fleet, and Facilities, are under the Finance Department umbrella. The Finance Department plays a major support role to all other City departments by providing services which include accounting, budgeting, cash management, financial reporting, payroll processing, investments and controlling functions, warehouse maintenance, information technology management, fleet and equipment management, and facility management.

Department Personnel

FINANCE			
POSITION	2016 BUDGET	2017 BUDGET	2018 BUDGET
Finance Director	1.00	1.00	1.00
Information Technology Director	1.00	1.00	1.00
Deputy Finance Director	1.00	1.00	1.00
Information Technology Supervisor	3.00	3.00	3.00
Finance Supervisor	1.00	1.00	1.00
Purchasing Supervisor	1.00	1.00	1.00
Systems/Network Analyst	9.00	9.00	9.00
Facilities Supervisor	1.00	1.00	1.00
Revenue Supervisor	1.00	1.00	0.00
Automotive and Equipment Supervisor	1.00	1.00	1.00
Budget Coordinator	0.00	1.00	1.00
GIS Analyst	2.00	2.00	1.00
IT Analyst - Web	1.00	1.00	1.00
Senior Buyer	2.00	2.00	2.00
Lead IT Support Specialist	1.00	1.00	1.00
Accountant/Analyst II	1.00	1.00	1.00
Accountant/Analyst I	1.00	1.00	1.00
Automotive and Equipment Crew Leader	2.00	2.00	2.00
Tax Compliance Officer	1.00	1.00	1.00
Buyer	1.00	0.00	0.00
GIS Technician	2.00	2.00	2.00
Information Technology Support Specialist	2.00	2.00	2.00
Facilities Maintenance Crew Leader	1.00	1.00	1.00
Automotive and Equipment Technician	8.00	9.00	9.00
Taxpayer Support Specialist	1.00	1.00	1.00
Fleet Services Coordinator	1.00	0.00	0.00
Payroll Technician	1.00	0.00	0.00
Sr. Administrative Assistant	3.00	3.00	2.00
Service Technician	1.00	1.00	1.00
Finance Technician	1.00	1.00	1.00
Warehouse Specialist	1.00	1.00	1.00
Parking Services Technician	1.00	1.00	1.00
Custodian	7.00	7.00	6.00
TOTAL POSITIONS	62.00	61.00	57.00

Department Expenditures

FINANCE DEPARTMENT				
DIVISION	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET
Finance	\$ 1,398,339	\$ 1,321,731	\$ 1,253,992	\$ 1,423,999
Purchasing	552,985	471,079	457,027	374,705
Information Technology	6,407,081	6,558,140	5,990,980	7,096,740
Fleet	7,082,777	5,033,848	4,183,670	7,173,011
Facilities	5,383,900	5,539,654	5,365,357	5,435,678
TOTAL EXPENDITURES	\$ 20,825,082	\$ 18,924,452	\$ 17,251,026	\$ 21,504,133

Finance Administration

Finance Administration provides oversight to all other divisions within Finance, as well as budget coordination and development, investment management, and debt management.

2017 Accomplishments

- Developed a 5-year financial plan
- Assisted in the development of a 10-year capital plan
- Developed the 2018 Annual Budget and budget book
- Worked in partnership with the Downtown Development Authority to secure a debt financing package for the Las Colonias Business Park, completion of the Las Colonias recreational park, and provide funding for upgrades to the Two Rivers Convention Center

2018 Objectives

- Launch the OpenGov online transparency portal for the City, both externally and internally
- Oversee and manage the Las Colonias business and recreation park projects, as well as the Two Rivers Convention Center upgrade project
- Publish the 2018 budget book

Division Expenditures

100-170 FINANCE ADMINISTRATION				
	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET
Labor & Benefits				
Salaries/Wages	\$ 152,523	\$ 156,095	\$ 175,205	\$ 350,840
Benefits	29,182	29,184	32,812	92,203
Taxes	11,390	11,944	12,791	26,393
Workers Compensation	266	253	253	422
Other Compensation	3,369	461	1,791	4,878
Total Labor & Benefits	\$ 196,730	\$ 197,937	\$ 222,852	\$ 474,736
Operating Expenditures				
Contract Services	\$ -	\$ -	\$ -	\$ 10,000
Operating Supplies	3,334	4,000	1,843	3,000
Professional Development	5,681	2,700	5,289	6,500
Total Operating	\$ 9,015	\$ 6,700	\$ 7,132	\$ 19,500
Interfund Charges				
Information Technology	\$ 12,778	\$ 12,142	\$ 11,386	\$ 17,611
Total Interfund	\$ 12,778	\$ 12,142	\$ 11,386	\$ 17,611
TOTAL EXPENDITURES	\$ 218,523	\$ 216,779	\$ 241,370	\$ 511,847

Revenue

The Revenue Division is responsible for issuing sales tax licenses to all vendors within city limits, processing all sales tax returns received from those vendors and enforcing sales tax compliance. Sales and use taxes are the largest source of operating revenues for the City. There are currently 4,695 vendors who are licensed and collect City sales tax on their business transactions. A business is required to collect City sales tax when it sells retail tangible personal property inside the City limits. Of the 4,695 licensed vendors in the City, a few are also required to collect lodging tax (3%) which is used solely by Visit Grand Junction to promote tourism in the City.

2017 Accomplishments

- Issued 520 new sales tax licenses
- Collected the following sales and use tax revenues for the year 2017

Year-to-Date Sales and Use Tax Revenues				
	Revenues	Budget [a]	Prior Year	
	YTD 2017	YTD 2017	YTD 2016	
Sales Tax	\$ 44,577,332	\$ 42,069,559	\$ 41,823,300	
Use Tax	1,652,013	1,282,102	1,437,175	
City Share/County Sales Tax	6,599,984	6,257,396	6,194,296	
Total	\$ 52,829,329	\$ 49,609,057	\$ 49,454,771	
<i>[a] Adopted 2017 Budget</i>				
Revenues Compared to:	Budget		Prior	
Sales Tax	\$ 2,507,773	6.0%	\$ 2,754,032	6.6%
Use Tax	369,911	28.9%	214,838	14.9%
City Share/County Sales Tax	342,588	5.5%	405,688	6.5%
Total	\$ 3,220,272	6.5%	\$ 3,374,558	6.8%

2018 Objectives

- Expand the number of vendors who pay their sales and use taxes online
- Maintain delinquency rate below 5%
- Educate and assist business owners with the new vendor's fee cap ordinance

Division Expenditures

100-200 REVENUE				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 365,088	\$ 312,543	\$ 267,236	\$ 116,128
Benefits	104,163	81,419	70,304	37,721
Taxes	26,404	23,870	19,548	8,886
Workers Compensation	727	691	691	553
Other Compensation	5,548	5,353	3,548	-
Total Labor & Benefits	\$ 501,930	\$ 423,876	\$ 361,327	\$ 163,288
Operating Expenditures				
Contract Services	\$ 8,741	\$ 500	\$ -	\$ 4,500
Equipment	443	1,000	255	500
Operating Supplies	20,186	14,500	11,484	11,000
Professional Development	2,401	3,575	4,189	4,490
Total Operating	\$ 31,771	\$ 19,575	\$ 15,928	\$ 20,490
Interfund Charges				
Information Technology	\$ 87,523	\$ 69,832	\$ 69,370	\$ 72,005
Total Interfund	\$ 87,523	\$ 69,832	\$ 69,370	\$ 72,005
TOTAL EXPENDITURES	\$ 621,224	\$ 513,283	\$ 446,625	\$ 255,783

Accounting and Payroll

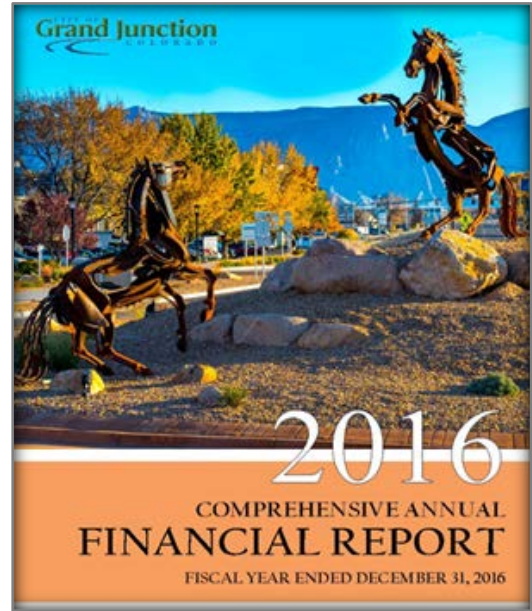
The Accounting and Payroll Division of Finance provides services related to accounts payable, accounts receivable, payroll processing, annual financial reporting, cash management, fixed assets, general ledger account reconciliations, and year-end processing of Form W-2s and 1099's.

2017 Accomplishments

- Issued 9,540 accounts payable checks
- Issued 31,846 payroll checks and direct deposits

2018 Objectives

- Implement automated online Comprehensive Annual Financial Report (CAFR) and financial statement system
- Create an alternative payroll process to use in the event that Tyler ERP system is down for a prolonged period of time
- Move remaining departments using paper-based timesheets to eTimesheet system
- Educate administrative staff throughout the City on their accounting duties
- Complete internal control audits for all City departments
- Establish a City-wide grant management process



Division Expenditures

100-210 ACCOUNTING AND PAYROLL				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 271,150	\$ 303,716	\$ 279,514	\$ 304,327
Benefits	63,324	67,110	66,313	79,544
Taxes	18,868	23,583	19,396	23,286
Workers Compensation	567	539	539	539
Other Compensation	5,818	576	2,917	-
Total Labor & Benefits	\$ 359,727	\$ 395,524	\$ 368,679	\$ 407,696
Operating Expenditures				
Charges for Service	\$ 259	\$ 225	\$ 150	\$ 225
Contract Services	24,282	27,668	31,362	42,443
Equipment	1,945	4,500	-	4,500
Operating Supplies	6,203	7,580	11,107	6,580
Professional Development	30,948	3,830	2,357	3,500
Total Operating	\$ 63,637	\$ 43,803	\$ 44,976	\$ 57,248
Interfund Charges				
Facility	\$ 24,347	\$ 26,713	\$ 26,713	\$ 64,986
Information Technology	110,881	125,629	125,629	126,439
Total Interfund	\$ 135,228	\$ 152,342	\$ 152,342	\$ 191,425
TOTAL EXPENDITURES	\$ 558,592	\$ 591,669	\$ 565,997	\$ 656,369

Purchasing

The Purchasing Division is comprised of Purchasing and the Warehouse. Purchasing is responsible for administration of the City's formal bid processes for the procurement of all goods and services in excess of \$5,000, cost control and monitoring of general purchasing within the City, and purchasing stock for the City's warehouse. The City's purchasing card program is also administered and monitored by the division. In 2017, the Purchasing Division also began managing the Property and Liability portion of the insurance fund.

2017 Accomplishments

- Completed 110 formal solicitations and contract extension awards totaling \$14,629,665
- Increased efficiencies through electronic proposal submittals
- Diligent purchasing card audits have led to a decrease in policy violations

2018 Objectives

- Update boilerplate terms and conditions
- Improve efficiencies through electronic communications and documentation requirements
- Decrease policy violations by increased education and Purchasing's involvement through the entire procurement process

Division Expenditures

100-230 PURCHASING					
	2016	2017	2017	2018	
	ACTUAL	BUDGET	PROJECTED	BUDGET	
Labor & Benefits					
Salaries/Wages	\$ 247,436	\$ 208,882	\$ 194,461	\$ 177,449	
Benefits	62,835	47,703	44,410	44,788	
Taxes	17,913	15,982	13,873	13,578	
Workers Compensation	511	485	485	485	
Other Compensation	2,563	866	-	-	
Total Labor & Benefits	\$ 331,258	\$ 273,918	\$ 253,229	\$ 236,300	
Operating Expenditures					
Contract Services	\$ 1,793	\$ 3,000	\$ 2,323	\$ 500	
Equipment	2,209	-	-	-	
Operating Supplies	667	-	-	-	
Professional Development	4,885	4,600	6,045	5,600	
Total Operating	\$ 9,554	\$ 7,600	\$ 8,368	\$ 6,100	
Interfund Charges					
Information Technology	\$ 47,354	\$ 45,138	\$ 45,450	\$ 22,130	
Total Interfund	\$ 47,354	\$ 45,138	\$ 45,450	\$ 22,130	
TOTAL EXPENDITURES	\$ 388,166	\$ 326,656	\$ 307,047	\$ 264,530	

Warehouse

The Warehouse manages all inventory items for the City for frequently used and essential materials that are issued to City departments and other government agencies.

2017 Accomplishments

- Discontinued stocking of office products in the warehouse that are available for desktop delivery by private sector
- Decreased stock of obsolete or slow turnover stock to increase efficiencies
- Began a partnership for retail sale of some surplus items

2018 Objectives

- Continue to evaluate and inventory items to limit surplus stock
- Improve online requisitioning and catalog methods

Division Expenditures

100-240 WAREHOUSE					
	2016	2017	2017	2018	
	ACTUAL	BUDGET	PROJECTED	BUDGET	
Labor & Benefits					
Salaries/Wages	\$ 41,113	\$ 40,956	\$ 41,523	\$ 41,413	
Benefits	9,191	8,838	8,862	9,430	
Taxes	2,923	3,134	2,890	3,169	
Workers Compensation	2,160	2,052	2,052	2,052	
Other Compensation	788	-	-	-	
Total Labor & Benefits	\$ 56,175	\$ 54,980	\$ 55,327	\$ 56,064	
Operating Expenditures					
Contract Services	\$ 4,439	\$ 7,000	\$ 4,826	\$ 7,000	
Cost of Goods Sold	2,995	3,500	10,972	5,500	
Equipment	-	500	699	500	
Operating Supplies	230	500	418	500	
Professional Development	1,212	-	-	-	
Repairs	250	-	-	-	
Uniforms & Gear	205	200	146	200	
Total Operating	\$ 9,331	\$ 11,700	\$ 17,061	\$ 13,700	
Interfund Charges					
Facility	\$ 86,533	\$ 65,994	\$ 65,994	\$ 26,686	
Fleet	5,270	4,577	4,577	6,596	
Fuel Charges	465	498	347	403	
Information Technology	7,045	6,674	6,674	6,726	
Total Interfund	\$ 99,313	\$ 77,743	\$ 77,592	\$ 40,411	
TOTAL EXPENDITURES	\$ 164,819	\$ 144,423	\$ 149,980	\$ 110,175	

Information Technology

The Information Technology (IT) Division is an internal service division created to support all of the City’s technology needs. Using specialists in the areas of computer support, networking, application development and Geographic Information Systems (GIS), IT centrally supports all the City’s automated computer, network and telecommunication systems.



IT Administration

Provides administrative and technology guidance to the overall operation of the division and to City Departments. The City Records Manager is included in the IT Administration budget in order to allocate associated costs across all benefiting divisions of the City but is overseen by the City Clerk’s office.

2017 Accomplishments

- Supported the transition of Two Reivers Convention Center and The Avalon network, telephone, and applications to a separate network under the control of Pinnacle Venue Services (PVS)
- Managed the implementation of new systems and the successful operation of all networks and systems.

2018 Objectives

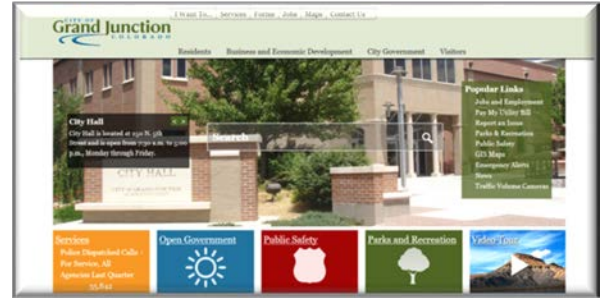
- Provide a stable, secure, efficient and robust network infrastructure.
- Improve business processes and services using integrated software applications, databases and automated services.
- Maintain the necessary resources and skills required to support City technology initiatives.

Division Expenditures

401-150-010 IT ADMINISTRATION				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 182,393	\$ 196,353	\$ 194,847	\$ 200,846
Benefits	35,283	29,666	35,723	37,772
Taxes	13,251	14,695	14,228	15,366
Workers Compensation	456	433	433	433
Other Compensation	-	-	-	-
Total Labor & Benefits	\$ 231,383	\$ 241,147	\$ 245,231	\$ 254,417
Operating Expenditures				
Contract Services	\$ -	\$ 30,100	-	\$ 50,100
Operating Supplies	476	2,550	141	550
Professional Development	4,668	6,820	8,383	9,020
Utilities	89,358	225,000	211,043	213,636
Total Operating	\$ 94,502	\$ 264,470	\$ 219,567	\$ 273,306
Interfund Charges				
Information Technology	\$ 139,917	\$ 134,000	101,505	\$ 134,000
Liability Insurance	668	668	668	668
Total Interfund	\$ 140,585	\$ 134,668	\$ 102,173	\$ 134,668
TOTAL EXPENDITURES	\$ 466,470	\$ 640,285	\$ 566,971	\$ 662,391

IT Applications Support

The Applications Support Team is responsible for maintaining the City’s software applications and systems such as New World Public Safety (dispatch, records, mobile police system); New World ERP (Finance and Payroll); NorthStar utility billing system, Lucity, EnerGov, and all other major systems. The costs associated with the major applications are paid by IT and charged back to the benefitting organizations. In addition, the IT Web Analyst works with all departments and divisions across the City in support of the City’s public and internal web sites.



2017 Accomplishments

- Replaced the City’s public web site with a new, updated site that focuses on search-ability and easy access to information
- Implemented a City-wide e-form solution
- Completed a major upgrade of the New World Public Safety System
- Migrated 4,500 Orchard Mesa Sanitation District utility accounts into the City’s utility billing system
- Finalized the procurement of a new 911 Phone System for the Communication Center and a new Fire Records Management System for the Fire Department
- Implemented a mobile version of asset management system for Public Works, Utilities, Parks and Transportation Departments

2018 Objectives

- Replace the City Intranet site with a SharePoint enabled Intranet application
- Implement 911 phone system replacement
- Implement new fire records management system
- Implement a citizen based reporting system for public safety
- Implement upgraded Community Development citizen self-service portal
- Implement Municipal Court online payment portal

Division Expenditures

401-150-020 APPLICATIONS SUPPORT				
	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET
Labor & Benefits				
Salaries/Wages	\$ 581,000	\$ 482,959	\$ 560,083	\$ 567,114
Benefits	128,669	119,262	118,488	126,312
Taxes	42,887	37,367	41,124	44,720
Workers Compensation	1,124	1,068	1,068	1,068
Other Compensation	7,330	5,400	6,400	17,382
Total Labor & Benefits	\$ 761,010	\$ 646,056	\$ 727,163	\$ 756,596
Operating Expenditures				
Contract Services	\$ 995,035	\$ 1,163,256	\$ 1,047,412	\$ 1,087,484
Operating Supplies	2,788	4,000	1,591	4,000
Professional Development	13,707	17,000	17,941	17,000
Total Operating	\$ 1,011,530	\$ 1,184,256	\$ 1,066,944	\$ 1,108,484
Interfund Charges				
Information Technology	\$ 504	\$ -	\$ 84	\$ -
Total Interfund	\$ 504	\$ -	\$ 84	\$ -
TOTAL EXPENDITURES	\$ 1,773,044	\$ 1,830,312	\$ 1,794,191	\$ 1,865,080

IT Infrastructure and Customer Support

The Infrastructure and Customer Support team is responsible for providing the City's computer and phone users with a wide variety of support and assistance including maintenance of all computers, telephones, and voice mail and email systems; installing software packages; adding hardware and peripherals; troubleshooting hardware and software problems; providing training and help in using technology; support for computer and data communications infrastructure including all network operating systems and software, firewalls and security systems, phone system, and many other systems throughout the City.

2017 Accomplishments

- Replaced the Storage Area Network System that most of our major systems use with a hyper-converged infrastructure solution that integrates storage, processors, and server virtualization in a single package
- Completed the construction and configuration of the new City Hall data center and moved the primary servers, storage systems and backup systems to the new center
- Upgraded the City's primary Internet service to gigabit service
- Supported the construction activities for the CNG facility and the Las Colonias amphitheater

2018 Objectives

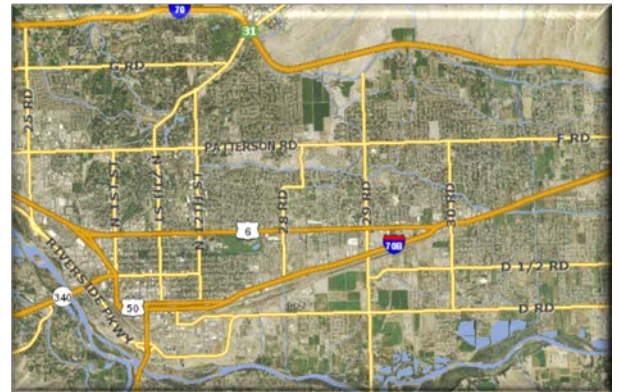
- Upgrade City Hall cable plant and switches and finalize the equipment moves to the new Data Center.
- Purchase and implement a new email archival system.
- Support the construction of north area emergency ambulance station

Division Expenditures

401-150-270 INFRASTRUCTURE AND CUSTOMER SUPPORT				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 486,164	\$ 487,374	\$ 485,496	\$ 498,076
Benefits	127,633	122,077	124,507	133,240
Taxes	36,086	37,293	35,186	38,110
Workers Compensation	986	937	937	937
Other Compensation	18,415	-	8,601	-
Total Labor & Benefits	\$ 669,284	\$ 647,681	\$ 654,727	\$ 670,363
Operating Expenditures				
Contract Services	\$ 1,118,289	\$ 1,114,521	\$ 923,718	\$ 1,102,566
Equipment	433,455	1,098,190	427,015	1,200,000
Operating Supplies	22,048	30,600	19,615	30,600
Professional Development	25,624	25,045	26,849	25,000
Rent	1,687	1,875	600	1,875
Utilities	213,541	182,400	207,825	193,712
Total Operating	\$ 1,814,644	\$ 2,452,631	\$ 1,605,622	\$ 2,553,753
Interfund Charges				
Facility	\$ 40,579	\$ 44,418	\$ 44,418	\$ 42,288
Fleet	4,722	3,495	3,495	2,203
Fuel	136	170	186	169
Information Technology	9,229	23,112	18,093	-
Total Interfund	\$ 54,666	\$ 71,195	\$ 66,192	\$ 44,660
Capital Outlay				
Capital Equipment	\$ 360,964	\$ 40,000	\$ -	\$ 405,000
Computer Systems	99,466	-	340,395	-
Total Capital	\$ 460,430	\$ 40,000	\$ 340,395	\$ 405,000
TOTAL EXPENDITURES	\$ 2,999,024	\$ 3,211,507	\$ 2,666,936	\$ 3,673,776

Geographical Information Systems (GIS)

GIS is responsible for the development of mapping applications, web sites, the creation of printed maps; and for geospatial data updates into the City’s GIS. The City’s GIS system is integrated into all major software applications allowing users to access the data via a map as well as through input screens. GIS and mapping services is provided for all City departments, 911 Communication Center and the public.



2017 Accomplishments

- Developed and implemented a new mobile friendly GIS web map service
- Completed the integration of the Orchard Mesa Sewer District data and maps into the City’s GIS system
- Implemented off-line mobile maps for field workers
- Created a River Rescue map for the Fire Department
- Provided support for the City’s 9-1-1 system and address changes

2018 Objectives

- Automate offline work order updates for Sewer and Storm Sewer field workers
- Develop Citizen Reporting Application using ArcGIS portal
- Upgrade GIS system tools to ArcGIS Pro and ArcGIS for Local Government Schema
- Provide GIS support for City Departments
- Manage biannual aerial photography flight activities and integrate new imagery into the GIS system

Division Expenditures

401-150-230 GIS				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 394,502	\$ 322,692	\$ 298,199	\$ 329,995
Benefits	84,539	71,320	66,984	82,966
Taxes	28,622	25,103	21,779	26,467
Workers Compensation	728	692	692	692
Other Compensation	3,895	5,353	5,353	15,924
Total Labor & Benefits	\$ 512,286	\$ 425,160	\$ 393,007	\$ 456,044
Operating Expenditures				
Contract Services	\$ 55,852	\$ 53,830	\$ 73,458	\$ 21,100
Operating Supplies	1,646	3,000	2,483	3,000
Professional Development	11,798	9,350	9,609	9,515
Total Operating	\$ 69,296	\$ 66,180	\$ 85,550	\$ 33,615
TOTAL EXPENDITURES	\$ 581,582	\$ 491,340	\$ 478,557	\$ 489,659

CopLink

The CopLink fund was established to pay for Mesa County Law Enforcement costs associated with the Colorado Information Sharing Consortium. This software was used by local police agencies including the City of Grand Junction, Mesa County Sherriff, Fruita Police and Palisade Police. The software application, CopLink, has been replaced by the Consortium and each agency now pays for their use of the system separately. All funds have been disbursed and no further use of the fund is anticipated.

There is no staff time charged to this fund.

Division Expenditures

401-150-030 COPLINK NODE					
	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET	
Operating Expenditures					
Contract Services	\$ 19,609	\$ 19,209	\$ 19,250	\$ -	
Total Operating	\$ 19,609	\$ 19,209	\$ 19,250	\$ -	
TOTAL EXPENDITURES	\$ 19,609	\$ 19,209	\$ 19,250	\$ -	

New World Aegis

This fund was established to account for costs associated with New World Public Safety System (formerly called Aegis). This system is used by local police and fire agencies, including the City of Grand Junction Police and Fire Departments, 9-1-1 Regional Communication Center, Mesa County Sherriff, Fruita Police and Fire, Palisade Police and Fire, Debeque Police and Fire and all other law or fire agencies within Mesa County. The costs associated with this system are shared by the various agencies who use the system and are accounted for in this fund.

There is no staff time charged to this fund.

Division Expenditures

401-150-365 NEW WORLD AEGIS					
	2016 ACTUAL	2017 AMENDED	2017 PROJECTED	2018 BUDGET	
Operating Expenditures					
Contract Services	\$ 470,967	\$ 317,127	\$ 315,596	\$ 326,654	
Total Operating	\$ 470,967	\$ 317,127	\$ 315,596	\$ 326,654	
Interfund Charges					
Information Technology	\$ 48,360	\$ 48,360	\$ 149,479	\$ 79,180	
Total Interfund	\$ 48,360	\$ 48,360	\$ 149,479	\$ 79,180	
Capital Outlay					
Computer Systems	\$ 48,025	\$ -	\$ -	\$ -	
Total Interfund	\$ 48,025	\$ -	\$ -	\$ -	
TOTAL EXPENDITURES	\$ 567,352	\$ 365,487	\$ 465,075	\$ 405,834	

Fleet

The Fleet Division, provides cradle to grave asset management for City owned vehicles and equipment from purchases through replacement and disposal. Fleet provides fueling services, scheduled preventative maintenance, inspections, repairs, routine and emergency repairs on all vehicles and equipment owned by the City and ensures that they are kept in the safest and most efficient possible mechanical condition at all times. Fleet also performs maintenance, fueling and Federal compliance services for Grand Valley Transit. Costs associated with those services are combined in the expenditures below.

2017 Accomplishments

- Standardization of the Police patrol fleet. For the first time in 20 years, 90 percent of the police patrol fleet now has standardized equipment and functionality. A cooperative was established consisting of Fleet Services, Police department car committee and a equipment factory representative that standardized the functionality and location of equipment in all existing utility police interceptors. A manual and installation guide was then created which will be part of all future patrol car specifications to provide consistency in the fleet
- The third phase of the CNG fueling station has been completed which expands our time fill posts to 40 which will allow for a more productive fueling process for the 62 Compressed natural gas vehicles that Fleet maintains
- Updated our chemical safety data sheet books to the new standardized national format

2018 Objectives

- Complete the standardization of police patrol fleet
- In 2018, Fleet Services plans to fully implement a predictive maintenance program that we have been developing during the last quarter of 2017. This plan combines physical inspections, with historical data which will allow us to schedule major component repairs in a proactive, rather than reactive, manner which will raise our user departments equipment availability rate
- Utilize industry repair time standards to develop technician proficiency expectations. This data will also be used to help determine training needs for Fleet staff
- Communicate the importance of preventative maintenance services and how having these performed when scheduled helps our user departments avoid costlier repairs and reduces equipment out of service time. Fleet will also send weekly reminders of scheduled preventive maintenance due to our customers in order to achieve a 90 percent on time preventative maintenance completion ratio.

Division Expenditures

402-250 FLEET					
	2016	2017	2017	2018	
	ACTUAL	BUDGET	PROJECTED	BUDGET	
Labor & Benefits					
Salaries/Wages	\$ 814,229	\$ 771,566	\$ 763,018	\$ 799,347	
Benefits	220,750	205,579	208,013	229,811	
Taxes	59,442	59,143	54,818	61,168	
Workers Compensation	16,152	15,344	15,344	15,344	
Other Compensation	11,798	2,601	4,966	992	
Total Labor & Benefits	\$ 1,122,371	\$ 1,054,233	\$ 1,046,159	\$ 1,106,662	
Operating Expenditures					
Charges and Fees	\$ 317	\$ 500	\$ 312	\$ 500	
Contract Services	7,920	9,800	4,362	4,800	
Equipment	3,115	-	-	-	
Equipment Maintenance	824,620	798,675	774,443	821,000	

402-250 FLEET				
	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET
Fuel	725,805	1,046,863	826,092	932,269
Operating Expenditures	27,019	25,950	25,032	26,000
Professional Development	8,627	15,500	7,430	10,500
Repairs	282,040	241,500	269,628	332,800
Uniforms and Gear	292	300	136	300
Utilities	3,927	-	5,654	675
Total Operating	\$ 1,883,682	\$ 2,139,088	\$ 1,913,089	\$ 2,128,844
Interfund Charges				
Departmental Services	\$ 106,543	\$ 11,326	\$ 69,853	\$ 11,629
Facility	33,787	37,620	37,620	72,670
Fleet	11,996	11,723	11,723	11,773
Fuel	1,660	2,030	1,735	1,533
Information Technology	63,003	57,328	57,413	59,935
Liability Insurance	32,960	32,960	32,960	32,960
Total Interfund	\$ 249,949	\$ 152,987	\$ 211,304	\$ 190,500
Capital Outlay				
Capital Equipment	\$ 3,826,775	\$ 1,687,540	\$ 1,013,118	\$ 3,747,005
Total Capital	\$ 3,826,775	\$ 1,687,540	\$ 1,013,118	\$ 3,747,005
TOTAL EXPENDITURES	\$ 7,082,777	\$ 5,033,848	\$ 4,183,670	\$ 7,173,011



City Fleet Vehicles

Facility Services

The Facility Services Division operates as an internal service fund and is responsible for the coordination and management of an effective maintenance, custodial and resource conservation program for the City's public buildings. The Facilities Division's mission is to provide a safe, clean, and comfortable environment for City employees and the public.

2017 Accomplishments

- Completed a \$156,000 renovation of the Senior Recreation Center. The improvements included new roofing, siding, flooring, lighting and life safety improvements.
- Provided construction management services for the \$1 million third phase of the CNG fueling station.
- Implemented efficiency procedures for janitorial staff.
- Succeeded in providing safe, clean, and comfortable work environments for our customers through the performance of regular maintenance, scheduled preventative maintenance, and repair activities.

2018 Objectives

- Address HVAC deficiencies in the Public Safety building in an effort to improve energy usage, building operations, and occupant comfort.
- Upgrade interior lighting to LED lighting in buildings and locations where energy savings can be achieved.
- Explore capital funding mechanisms for City facilities based on the Facility Condition Index
- Work to provide safe, clean, and comfortable work environments for our customers through the performance of regular maintenance, scheduled preventative maintenance, and repair activities.

Division Expenditures

406-660 FACILITY SERVICES				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 360,281	\$ 365,060	\$ 321,282	\$ 364,040
Benefits	117,629	114,343	105,045	121,560
Taxes	25,988	27,934	23,064	27,860
Workers Compensation	5,748	5,461	5,461	5,461
Other Compensation	4,147	1,152	3,408	541
Total Labor & Benefits	\$ 513,793	\$ 513,950	\$ 458,260	\$ 519,462
Operating Expenditures				
Contract Services	\$ 221,694	\$ 204,500	\$ 198,878	\$ 205,500
Equipment	1,019	1,000	1,050	1,000
Operating Supplies	27,105	23,900	28,809	23,900
Professional Development	389	1,000	249	1,000
Repairs	15,309	19,000	20,396	19,000
Uniforms and Gear	286	450	410	450
Utilities	1,715,223	1,711,635	1,751,440	1,711,635
Total Operating	\$ 1,981,025	\$ 1,961,485	\$ 2,001,232	\$ 1,962,485
Interfund Charges				
Departmental Services	\$ 13,761	\$ 14,135	\$ 14,135	\$ 14,515
Facility	16,480	16,305	16,305	18,985
Fleet	11,551	12,046	12,046	10,398
Fuel Charges	2,108	2,380	1,907	2,530
Information Technology	68,205	66,417	66,417	49,145
Liability Insurance	43,109	43,109	43,109	43,109
Total Interfund	\$ 155,214	\$ 154,392	\$ 153,919	\$ 138,682

406-660 FACILITIES				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Capital Outlay				
Facilities	\$ 2,733,868	\$ 2,909,827	\$ 2,751,946	\$ 2,815,049
Total Capital	\$ 2,733,868	\$ 2,909,827	\$ 2,751,946	\$ 2,815,049
TOTAL EXPENDITURES	\$ 5,383,900	\$ 5,539,654	\$ 5,365,357	\$ 5,435,678



Air Conditioning Units Maintained by Facilities



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MUNICIPAL COURT

MUNICIPAL COURT

Municipal Court is responsible for providing court services for all charges of misdemeanor and causes under charter, ordinance, regulations, or other Rules of the City for a violation thereof. The Municipal Court is dedicated to providing justice and public safety. 4,673 new cases were filed in the Court in 2017.

Department Personnel

MUNICIPAL COURT			
POSITION	2016 BUDGET	2017 BUDGET	2018 BUDGET
Municipal Court Judge	1.00	1.00	1.00
Court Administrator	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00
Customer Service Representative	1.00	1.00	1.00
TOTAL POSITIONS	5.00	5.00	5.00

2017 Accomplishments

- The Grand Junction Municipal Court collaborated with all four of the municipal courts located in Mesa County along with the Mesa County Jail to enact a standing order. The joint order provides defendant’s an opportunity to expeditiously appear before judge. It is anticipated that this partnership and intergovernmental relationship will reduce the use of jail beds and efficiently resolve cases
- In 2017, the Court proactively increased the video dockets with inmates in the Mesa County Jail to three times per week in anticipation of legislative changes in 2018 and to better serve those that appear before the court. This collaboration with the jail allows the inmates to appear before a Judge sooner and reduces the court dockets
- The partnership between the educators and students of School District 51, Community Volunteers, defendant’s and their parents, provided another successful year for the Grand Junction Teen Court program
- Juvenile defendants and victims were served through efforts to achieve restorative justice in collaboration with Partners of Mesa County and the Court. Monthly meetings between the respective staff, and the presence of a Partner’s caseworker at the court window during juvenile dockets resulted in restorative justice.
- The Municipal Court Judge was the guest speaker for Grand Junction High School students each semester. She also addressed students currently attending Colorado Mesa University with an interest in working within the criminal justice system or within a municipality
- Many unfunded State legislation changes were incorporated into the processes of the Grand Junction Municipal Court
- Addressed the significant increase in parking tickets from 5,085 in 2016 to 8,091 in 2017. Approximately 3,000 of the parking tickets issued in 2017 were hand entered by the court clerk staff. The court staff worked with other departments within City to provide many services surrounding parking through the use of technology in 2018 for the convenience of our customers, and to reduce the increased demand on court staff
- Coordinated internally with IT to develop a presence for the Municipal Court within the City of Grand Junction web page. The Municipal Court section outlines processes for those that have never interacted with the court including forms and transparent lists of court costs and scheduled fines
- Worked internally with the Grand Junction Police department to include on-site security trainings to protect citizens and employees
- The first full year of moving a court clerk into the courtroom proved highly successful, and efficient. Most documents presented in court were scanned immediately into the court system providing immediate access and transparency to court staff outside of the courtroom and to the City Attorney’s office. The court clerk



assisted the Judges while court was in session increasing the efficiency of each docket. Additionally, the court clerks located outside of the courtroom obtained the defendant's signature on sentencing orders and immediately provided access to this electronic information for use by the City Attorney's office

- Collection efforts for monies owed the court resulted in a significant increase from those projected in the amended budget for 2017
- The Presiding Judge was invited to serve on the Mesa County Criminal Justice Advisory Committee
- Served the needs of those that appear before the court by providing new economical options in classes with increased availability online
- Maintain accreditation with the Colorado Bureau of Investigation and the Colorado Bar Association

2018 Objectives

- Presiding Judge McInnis will begin serving on the Mesa County Criminal Justice Advisory Committee, (CJAC), and as a Member of the Board of Directors for the Statewide Colorado Municipal Judges Association. The purpose of CJAC is to serve as the primary planning body to formulate policy, and discuss and develop plans and programs for the criminal justice systems in Mesa County and the 21st Judicial District
- Partner with the Statewide Internet Portal Authority, (SIPA), and internally with the IT department to transform service delivery through the use of technology for customers with payments for monies owed to the court. This partnership through the governmental website is at no additional cost to the City
- Continue to assist in fully integrating online payments for parking matters thus reducing necessary court staff time and increasing efficiency
- Update the current files and storage systems to increase efficiency and security
- Collaborate with defense counsel and the Mesa County Jail in providing Court Appointed Counsel for incarcerated defendants during video appearances in compliance with Statewide legislation
- Assure the newly mandated sealing and expungement of cases in accordance with State Statute
- Continue to manage the Grand Junction Teen Court program to meet the increase in the number of requests for participation from parents, students, defendants, and School District 51
- Continue to collaborate with Partners of Mesa County to achieve restorative justice and resolution of cases
- Emphasize the importance of security within the Municipal Court workspace for employees and citizens through ongoing training in collaboration with the Grand Junction Police Department and private security

Department Expenditures

100-220 MUNICIPAL COURT				
	2016	2017	2017	2018
	ACTUAL	AMENDED	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 252,569	\$ 293,937	\$ 282,114	\$ 267,730
Benefits	43,697	50,892	58,118	53,718
Taxes	18,239	22,494	20,717	20,486
Workers Compensation	463	440	440	394
Other Compensation	-	-	4,496	-
Total Labor & Benefits	\$ 314,968	\$ 367,763	\$ 365,885	\$ 342,328
Operating Expenditures				
Charges and Fees	\$ -	\$ -	\$ -	\$ 30,000
Contract Services	85,538	82,000	74,415	93,000
Equipment	-	-	-	25,000
Insurance and Claims	1,815	2,200	-	2,200
Operating Supplies	3,835	6,000	5,078	5,000
Professional Development	3,658	2,755	2,748	3,755
Repairs	403	-	418	5,800
Total Operating	\$ 95,249	\$ 92,955	\$ 82,659	\$ 164,755

100-220 MUNICIPAL COURT				
	2016	2017	2017	2018
	ACTUAL	AMENDED	PROJECTED	BUDGET
Interfund Charges				
Facility	\$ 13,527	\$ 14,840	\$ 14,840	\$ 16,514
Information Technology	65,417	58,831	58,831	68,571
Total Interfund	\$ 78,944	\$ 73,671	\$ 73,671	\$ 85,085
TOTAL EXPENDITURES	\$ 489,161	\$ 534,389	\$ 522,215	\$ 592,168



Holiday Lights in Downtown Grand Junction



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COMMUNITY DEVELOPMENT

COMMUNITY DEVELOPMENT

Department Overview

The Community Development Department is here to assist the community to become the most livable community west of the Rockies! The Department works to guide and promote development that is vibrant, safe, provides a healthy life style and has a broad and balanced range of land uses. The Department strives to support a community that provides quality employment opportunities with a mix of job types, has a diversity of housing, has exceptional medical and educational facilities and is child and senior friendly.



Key Functions of the Development Services Division include:

- Preparation of citywide and neighborhood plans
- Permitting services for residential and nonresidential development
- Maintaining the Grand Junction Comprehensive Plan
- Providing information related to zoning, setbacks, and other land use questions
- Providing development review services for new development
- Providing annexation services for properties coming into the city

Department Personnel

COMMUNITY DEVELOPMENT DEPARTMENT			
POSITION	2016 BUDGET	2017 BUDGET	2018 BUDGET
Community Development Director	0.00	1.00	1.00
Community Services Manager	1.00	1.00	1.00
Development Services Manager	1.00	0.00	0.00
Principal Planner	1.00	1.00	1.00
Sr. Planner	5.00	4.00	4.00
Associate Planner	0.00	0.00	1.00
Planning Technician	3.00	1.00	0.50
Sr. Administrative Assistant	0.50	0.50	0.00
Administrative Assistant	1.00	0.00	0.00
TOTAL POSITIONS	12.50	8.50	8.50

2017 Accomplishments

- Reviewed and approved 539 planning clearances for new residential dwelling units which was an increase of 12.4% over 2016
- Planning clearances issued for all types of residential development saw an annual increase of 28% over 2016
- Non-residential planning clearances experienced a decrease of 4% from 2016
- A total of 1,726 new lots were submitted for review in 2017. Of those, the City approved the platting of 283 new lots. The City reviewed and provided a recommendation on an additional 316 lots however these were withdrawn from the review process prior to a final decision
- Of the 1,726 lots, 986 lots were submitted for review in the 4th quarter of 2017. These lots were contained in 31 subdivisions and 19 simple subdivisions
- Supported and processed the annexation of 12.26 acres of residential property, 3.6 acres of commercial property and 2.14 miles of roadway
- Provided staff support to the Planning Commission, Historic Preservation Board and Urban Trails Committee

- Completed zoning and development code amendments to the group living and outdoor advertising section of the Code
- Completed first draft of a revised Circulation Plan
- Assisted in organizing the first annual open streets event.

2018 Objectives



- Prepare for adoption of a revised Circulation Plan and associated Complete Streets Policy
- Conduct a citizen’s survey in the initial step in beginning a Comprehensive Plan update
- Apply for higher status as a bike-friendly community
- Apply for status as a walk-friendly community
- Continue to provide permitting services for residential and nonresidential development
- Continue to provide customers information related to zoning, setbacks, and other land use questions
- Continue to provide development review services for new development
- Continue to provide annexation services for properties coming into the city

Department Expenditures

100-310 COMMUNITY DEVELOPMENT				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 816,717	\$ 646,513	\$ 620,087	\$ 662,832
Benefits	189,563	151,661	139,861	166,109
Taxes	60,199	50,818	44,526	50,899
Workers Compensation	1,572	1,493	1,493	1,493
Other Compensation	18,838	14,019	3,982	2,852
Total Labor & Benefits	\$ 1,086,889	\$ 864,504	\$ 809,949	\$ 884,185
Operating Expenditures				
Charges and Fees	\$ 3,662	\$ 3,800	\$ 2,854	\$ 3,850
Contract Services	2,377	3,500	13,957	29,500
Equipment	-	4,220	4,344	-
Grants and Contributions	2,741	3,000	1,001	3,000
Operating Supplies	12,740	12,750	8,820	12,800
Professional Development	6,487	20,800	7,569	17,300
Rent	-	-	-	500
Total Operating	\$ 28,007	\$ 48,070	\$ 38,545	\$ 66,950
Interfund Charges				
Facility	\$ 37,873	\$ 41,658	\$ 41,658	\$ 54,953
Fleet	5,192	5,466	5,466	3,417
Fuel Charges	486	564	77	387
Information Technology	281,818	280,095	280,590	276,017
Liability Insurance	14,750	14,750	14,750	14,750
Total Interfund	\$ 340,119	\$ 342,533	\$ 342,541	\$ 349,524
TOTAL EXPENDITURES	\$ 1,455,015	\$ 1,255,107	\$ 1,191,035	\$ 1,300,659

POLICE

POLICE

Department Overview

At the Grand Junction Police Department, we police with distinction. Our mission is to enforce the law, safeguard our community, and enhance its quality of life through the prevention, investigation, and reduction of crime. The Grand Junction Police Department provides a full range of high quality policing services found in few departments our size including a motorcycle unit, K-9s, bomb squad, crime lab, university campus policing, SWAT team, drug taskforce and other collateral assignments.



Grand Junction Police Officers

Department Personnel

POLICE AND COMM CENTER			
FULL TIME POSITIONS	2016 BUDGET	2017 BUDGET	2018 BUDGET
Police Chief	1.00	1.00	1.00
Deputy Police Chief	2.00	2.00	2.00
Police Commander (Lt)	6.00	6.00	6.00
Communications Center Manager	2.00	2.00	2.00
Corporal	9.00	8.00	8.00
Crime Lab Supervisor	1.00	1.00	1.00
Police Sergeant	15.00	16.00	16.00
Systems/Network Analyst	2.00	2.00	2.00
Criminalist	3.00	3.00	3.00
Dispatch Shift Supervisor	7.00	7.00	7.00
Police Officer	76.00	80.00	84.00
Police Records Supervisor	1.00	1.00	1.00
Crime Analyst	0.00	0.00	1.00
Recruiting Coordinator	1.00	1.00	1.00
Administrative Financial Analyst	1.00	1.00	1.00
Department Information Coordinator	1.00	1.00	1.00
Victims Services Coordinator	1.00	1.00	1.00
Volunteer Coordinator	1.00	1.00	1.00
Quality Assurance Analyst	1.00	1.00	1.00
Police Services Technician	5.00	4.00	4.00
911 Dispatcher	35.00	38.00	38.00
Code Compliance Officer	1.00	1.00	1.00
Evidence Technician	3.00	3.00	3.00
Police A/V Technician	1.00	1.00	1.00
Administrative Specialist	1.00	1.00	1.00
Lead Records Specialist	1.00	1.00	0.00
Sr. Administrative Assistant	2.00	2.00	2.00
Police Records Specialist	7.00	7.00	7.00
Administrative Assistant	2.00	2.00	2.00
TOTAL POLICE POSITIONS	189.00	195.00	199.00

Department Expenditures

POLICE AND COMM CENTER				
DIVISION	2016 ACTUAL	2017 BUDGET	2018 PROJECTED	2018 BUDGET
Chief of Police	\$ 1,050,311	\$ 1,075,858	\$ 1,079,671	\$ 1,156,145
Police Operations	12,867,374	13,232,821	12,996,481	14,082,917
Police Services	7,818,504	7,655,134	7,726,588	7,767,988
Communication Center	6,132,165	6,036,259	5,905,733	7,753,270
TOTAL POLICE BUDGET	\$ 27,868,354	\$ 28,000,072	\$ 27,708,473	\$ 30,760,320

Chief of Police

The Chief of Police is responsible for the overall leadership, coordination, and management of the department. This office is also the liaison with other City Departments, City Manager, City Council, and other agencies.



Interim Chief Nordine

2017 Accomplishments

- The Police Department took several steps to modify service deployment and to improve efficiency during 2017. These actions included suspending response to private property accidents, improving on-line reporting of crime, and improved prioritization of calls for service
- Implemented a downtown patrol team consisting of two officers. This team is funded in a cooperative effort with the Downtown Development Authority (DDA) and is intended to provide an increased feel of safety and security in the downtown core. In recent years’ complaints of unruly and illegal behavior have increased in this area and this “Business District Patrol Team” has had a positive impact on that issue
- The Department developed and implemented an overall policing strategy that utilizes crime analysis, criminal intelligence, and hot spot mapping to impact crime. This project, although still being studied and developed has produced some impressive results in spite of the high call load. Additionally, we have joined forces with the Mesa County Sheriff’s Office to expand our efforts beyond the city limits

2018 Objectives

- The Police Department will engage both the local and law enforcement community in 2018
- The Department will establish a Benchmark Cities group of agencies with similar demographics and challenges, with whom crime control and policing ideas will be shared
- The Police Department will implement a new program designed to ensure the credibility and effectiveness of our internal affairs process
- The Downtown Ambassador program will continue in 2018. This partnership with the DDA, Downtown Business Improvement District, Police Department, and Parks and Recreation Department will continue to address concerns from businesses and residents in the downtown core
- Increase the number of homeless camp cleanup operations to prevent the proliferation and re-establishment of camps in more impacted areas
- Police Department recruiting efforts will continue to be a priority in 2018, particularly with an emphasis on staffing a Traffic Team mid-year
- Replace the Police building security system
- Combined Police/Fire Volunteer Program



Downtown Ambassadors

Division Expenditures

100-410 CHIEF OF POLICE				
	2016	2017	2018	2018
	ACTUAL	AMENDED	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 320,804	\$ 320,655	\$ 331,402	\$ 326,832
Benefits	70,000	68,647	68,721	72,802
Taxes	14,896	15,629	14,775	15,877
Workers Compensation	4,453	4,230	4,230	4,230
Other Compensation	1,200	1,200	1,200	1,200
Total Labor & Benefits	\$ 411,353	\$ 410,361	\$ 420,328	\$ 420,941
Operating Expenditures				
Contract Services	\$ 2,500	\$ 2,000	\$ -	\$ 2,000
Grants and Contributions	9,919	5,000	1,786	103,000
Operating Expenditures	13,572	10,600	10,571	16,600
Professional Development	4,662	5,200	4,289	22,000
Uniforms & Gear	316	-	-	-
Utilities	190	-	-	-
Total Operating	\$ 31,159	\$ 22,800	\$ 16,646	\$ 143,600
Interfund Charges				
Facility	\$ 474,775	\$ 509,673	\$ 509,673	\$ 458,580
Liability Insurance	133,024	133,024	133,024	133,024
Total Interfund	\$ 607,799	\$ 642,697	\$ 642,697	\$ 591,604
TOTAL EXPENDITURES	\$ 1,050,311	\$ 1,075,858	\$ 1,079,671	\$ 1,156,145



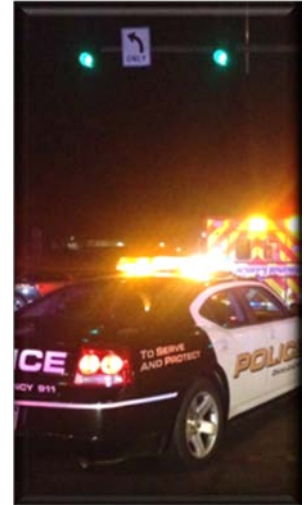
Grand Junction Police Honor Guard

Police Operations

The Operations Division of the Police Department includes Code Enforcement, Community Advocacy, K-9 Unit, CMU Campus Police, Parks Patrol, School Resource Officers, Street Crimes, Special Weapons and Tactics (SWAT), Traffic Team, and Uniform Patrols.

2017 Accomplishments

- 2017 marked the restructure of the Parks Patrol Program and Parking Enforcement. By combining these two areas, we were able to expand the amount of Parks Patrol Officers to 9, cross training them on both assignments. This change went into full effect in July and these officers generated over 3,000 more tickets than in 2016. Another positive change for citizens, included the ease of payment through phone apps
- The department was still without a full time traffic unit which impacted the amount of time spent on complaint, Selective Traffic Enforcement Program (STEP) and school zone areas. Despite the manpower shortages, the department was still able to increase the number of officers who have advanced accident reconstruction certifications. These Officers conducted technical accident reconstruction on six fatal and five seriously bodily injury accidents in the City of Grand Junction. In addition, they provided technical support to the Mesa County Sherriff's Office (MCSO) and Fruita Police Department on two major accident investigations
- A partnership with the DDA has allowed two officers to be dedicated to the Downtown area. These officers have been assigned to Community Resource Unit (CRU) and have been highly active. The two officers not only have been able to build relationships, they also identified and led numerous successful projects in this area which included Crime Prevention Through Environmental Design (CPTED) design changes, theft prevention, coordinating late night projects with patrol relating to vandalism, burglary and night time problems involving disorderly individuals
- A budgeted traveler's aid program was started in 2017. This program provided travel assistance for 17 individuals who had become stranded in Grand Junction, by helping them to treatment facilities or other areas where they had a support system in place
- School resource officer programs valley wide had limited manpower resources in 2017. The Officers from all valley agencies worked together with the School District to address safety concerns involving students in Mesa County. The sharing of resources allowed coordinated responses to several tragic events involving students, school threats at Grand Junction schools and a major bomb threat at Central High School
- A notable change inside the Grand Junction Police Department was the decision to move to a "Proactive Intelligence-Led Policing Model." This philosophy has been adopted by every unit inside the Police Department, but at the forefront is the Patrol Division. Though the division regularly ran with staffing levels well under normal strength, they were able to make several changes that has increased their level of service to the community. Below are just a few of these accomplishments:
 - Combining human intelligence with crime data to provide all areas of the department with the most up to date information on criminal activity in order to focus each unit's efforts in one common direction
 - The implementation and regular usage of a department wide information sharing system which allows all department members to be aware of criminal activity occurring in the City. This system allows all members of the department to be aware of not only external activity, but also internal information
 - Tracking mechanisms put in place to share responsibility for addressing criminal investigations and neighborhood crime problems
 - Proactively identifying numerous crime problems and working on six major crime project areas
 - Identifying the need to address these problems valley wide and forming a partnership with the MCSO where weekly strategic meetings are held and being attended by command level personnel. These



meetings insure the sharing of information and encourage collaboration of resources to address criminal activity which affects each agency

- Partnerships developed with numerous area businesses where crime information is being shared regularly in order for them to assist in problem solving and prevention

2018 Objectives

- Re-establishing a traffic team beginning mid-year which is possible by adding four new police officers
- The civilian Parks Patrol unit will continue to provide parking enforcement services in 2018. The Police Department partnered with the DDA, to add two officers to the Community Resources Unit in order to provide additional directed patrol on Main Street and in the downtown region
- The Police Department budgeted to lease body-worn cameras for use in 2018 and will identify a half-time position devoted to managing, redacting, and producing video content for the use of attorneys, the media, and other consumers
- Begin replacing outdated 800MHz equipment
- Replace retired K9 and aging radar units, and two bomb suits; add rifles for each officer
- Increase the number of homeless camp cleanup operations to prevent the proliferation and re-establishment of camps in more impacted areas
- Private Property Traffic Accidents (state system reporting)
 - CopLogic and Intelligence-Led policing, Crime Analyst, SmartForce (2100 North Avenue, Junior College World Series of Baseball (JUCO), Combined efforts with MCSO



K-9 Training

Division Expenditures

100-420 POLICE OPEARTIONS				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 7,444,144	\$ 7,748,835	\$ 7,446,803	\$ 7,818,291
Benefits	1,930,342	1,941,570	1,874,983	2,142,131
Taxes	127,860	140,320	127,354	139,105
Workers Compensation	222,109	211,004	211,004	211,004
Other Compensation	34,744	23,254	36,389	92,405
Total Labor & Benefits	\$ 9,759,199	\$ 10,064,983	\$ 9,696,533	\$ 10,402,936
Operating Expenditures				
Contract Services	\$ 116,013	\$ 116,100	\$ 110,284	\$ 169,300
Equipment	162,199	88,000	85,907	581,547
Equipment Maintenance	4,257	3,200	5,056	3,000
Grants and Contributions	2,178	2,000	5,202	2,000
Operating Supplies	23,701	65,810	59,882	63,900
Professional Development	21,111	23,085	14,664	23,190
Rent	15,002	31,355	33,118	33,388
Repairs	17,457	11,500	14,590	9,500
Uniforms and Gear	65,356	81,383	69,976	83,150
Total Operating	\$ 427,274	\$ 422,433	\$ 398,679	\$ 968,975

100-420 POLICE OPEARTIONS				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Interfund Charges				
Communications Center	\$ 2,100,279	\$ 2,297,689	\$ 2,303,049	\$ 2,214,258
Fleet	442,171	341,199	341,199	396,724
Fuel Charges	89,445	97,072	106,025	96,659
Information Technology	18,333	9,445	9,445	3,365
Total Interfund	\$ 2,650,228	\$ 2,745,405	\$ 2,759,718	\$ 2,711,006
Capital Outlay				
Capital Equipment	\$ 30,673	\$ -	\$ 141,550	\$ -
Total Capital	\$ 30,673	\$ -	\$ 141,550	\$ -
TOTAL EXPENDITURES	\$ 12,867,374	\$ 13,232,821	\$ 12,996,481	\$ 14,082,917



Grand Junction Parks Patrol Team

Police Services

The Police Services Division includes Investigations, Drug Task Force, Victim Assistance, Lab/Evidence, Professional Standards (training, recruiting, internal affairs, volunteer program), and Records.

2017 Accomplishments

- Our Volunteer Program facilitated two Citizen Public Safety Academies to include the first ever academy geared specifically toward members of the Latino community. Multiple law enforcement agencies participated in this very successful trust-building endeavor.
- The Professional Standards Unit has been extremely busy with recruitment, testing, and hiring of quality police and communications center candidates. They played a major role in the hiring of eight police officers and 10 tele-communicators in 2017. We continue to be a regional leader in police training, hosting a number of classes attended by officers throughout the Western Slope.
- Our Records Division takes great pride in being recognized as a regional leader in records management. In 2017, one of our neighboring agencies requested their assistance with case merging when they lost their records manager as well as training the replacement. They also played host to three training seminars attended by peers from throughout the state. Records personnel have willingly taken on more duties such as case entry for non-custodial cases which frees up patrol officer’s time so that they may spend more time on the street. They continue to experience a high volume work load processing over 40,000 reports/entries during the past year.
- 2017 proved to be an extremely busy year for our Investigations Unit. Our ability to fill the Crime Analyst opening has provided the opportunity to expand and develop the department’s policing strategy to more “intelligence-based” policing. The Crime Analyst is now able to work more closely with detectives, patrol, and special units to identify and assess crime problems and then strategize and design methods to address them at all levels of the organization. This strategy has worked extremely well, contributing greatly in the successful investigation of four homicide cases, the identification and remediation of six crime related project areas and four major case investigations, with the most significant involving a dangerous street gang whose members were involved in burglaries, arson, robberies and homicide. We have recently started having MCSO command personnel attend our strategy meetings.

2018 Objectives

- Modification of front desk/records staffing hours
- Theft Report Response Method

Division Expenditures

100-430 POLICE SERVICES				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 3,649,723	\$ 3,608,178	\$ 3,700,346	\$ 3,650,218
Benefits	951,580	922,493	937,919	965,139
Taxes	140,284	144,525	137,120	147,056
Workers Compensation	61,470	58,397	58,397	58,397
Other Compensation	32,196	27,503	38,074	5,862
Total Labor & Benefits	\$ 4,835,253	\$ 4,761,096	\$ 4,871,856	\$ 4,826,672
Operating Expenditures				
Charges for Service	\$ 578	\$ 575	\$ 1,046	\$ 625
Contract Services	380,611	370,069	364,553	298,996
Equipment	64,410	14,750	21,190	155,685
Grants and Contributions	2,555	-	-	-
Operating Supplies	100,710	120,000	119,940	121,250
Professional Development	195,237	185,653	169,597	148,600
Rent	59,835	51,355	51,616	53,388

100-430 POLICE SERVICES				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Repairs	10,023	4,600	7,819	7,500
Uniforms & Gear	6,323	7,000	1,755	6,000
Utilities	1,767	1,700	1,798	1,700
Total Operating	\$ 822,049	\$ 755,702	\$ 739,314	\$ 793,744
Interfund Charges				
Fleet	\$ 145,505	\$ 126,273	\$ 126,273	\$ 150,786
Fuel Charges	21,130	23,816	23,579	22,967
Information Technology	1,941,967	1,822,557	1,828,092	1,973,819
Total Interfund	\$ 2,108,602	\$ 1,972,646	\$ 1,977,944	\$ 2,147,572
Capital Outlay				
Capital Equipment	\$ 52,600	\$ 165,690	\$ 137,475	\$ -
Total Capital	\$ 52,600	\$ 165,690	\$ 137,475	\$ -
TOTAL EXPENDITURES	\$ 7,818,504	\$ 7,655,134	\$ 7,726,589	\$ 7,767,988

Communications Center

The Grand Junction Regional Communication Center (GJRCC) is a 24 hour, 365 days per year operation, responsible for answering 911 and non-emergency calls. The GJRCC is located in the Grand Junction Police Department and has a staff of 47 telecommunicates and supervisors who dispatch for nine law enforcement and 12 fire/EMS agencies in Mesa County.

The Incident Dispatch Team (IDT), which is comprised of members of the GJRCC, responds to large incidents in the Mobile Communication Vehicle and provides on scene dispatch support. Since 2007, when the GJRCC first acquired the mobile communication vehicle, the incident dispatch team has provided support for Country Jam, Rock Jam, Fruita fireworks, and the Grand Junction Air Show. The team has also responded to many unplanned incidents, including search and rescues in the surrounding mountains, wildfires, major accidents on the interstate, and many others.



2017 Accomplishments

- In spite of suffering critical staffing shortages through most of 2017, the GJRCC was able to provide 9,483 hours of training/continuing training for tele-communicators and supervisors. One result of that training led to a significant improvement in Emergency Medical Dispatching scores from 84% to 95%
- The IDT responded to 23 agency call out requests and seven planned events which was a 4% increase over 2016. Ten new tele-communicators were hired with three corresponding academies and five training officer were promoted
- An employee committee redesigned a 12-hour/10-hour hybrid schedule to alleviate the need for mandatory overtime. They accomplished this and much more all while handling 157,618 calls for service

2018 Objectives

- Replace the Logging Recorder, Next Gen 911, and performing fire notification system upgrades
- 800 MHz Capital Improvements
- 9-1-1 Telephone Upgrade
- Relocating Grand Mesa Tower
- Relocating a Microwave Hop

Division Expenditures

405-430 COMMUNICATIONS CENTER				
	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET
Labor & Benefits				
Salaries/Wages	\$ 3,153,523	\$ 2,934,126	\$ 3,150,283	\$ 3,478,975
Benefits	772,529	799,513	661,052	844,798
Taxes	227,989	245,156	229,000	250,778
Workers Compensation	19,152	18,195	18,195	18,195
Other Compensation	14,617	2,880	12,258	451
Total Labor & Benefits	\$ 4,187,810	\$ 3,999,870	\$ 4,070,788	\$ 4,593,197
Operating Expenditures				
Contract Services	\$ 112,315	\$ 89,322	\$ 57,723	\$ 79,284
Equipment	26,504	48,500	36,515	99,500
Grants and Contributions	315	500	1,693	1,000
Operating Supplies	36,019	38,000	40,013	38,000
Professional Development	76,433	84,500	69,814	84,500
Rent	17,311	15,000	20,841	20,888
Repairs	10,087	34,000	31,686	34,000
Uniforms and Gear	6,872	2,500	2,282	2,500
Utilities	100,628	102,100	92,777	104,000
Total Operating	\$ 386,484	\$ 414,422	\$ 353,344	\$ 463,672
Interfund Charges				
Administrative Overhead	\$ 217,032	\$ 217,032	\$ 217,032	\$ 318,698
Facility	45,099	56,272	56,272	57,418
Fleet	38,492	29,523	29,523	38,600
Fuel Charges	1,787	2,198	2,853	1,995
Information Technology	971,038	942,738	946,053	915,137
Liability Insurance	4,204	4,204	4,204	4,204
Total Interfund	\$ 1,277,652	\$ 1,251,967	\$ 1,255,937	\$ 1,336,052
Capital Outlay				
Communications Systems	\$ 280,219	\$ 370,000	\$ 225,664	\$ 1,360,349
Total Capital	\$ 280,219	\$ 370,000	\$ 225,664	\$ 1,360,349
TOTAL EXPENDITURES	\$ 6,132,165	\$ 6,036,259	\$ 5,905,733	\$ 7,753,270



Grand Junction 9-1-1 Communications Center



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FIRE

FIRE

Department Overview

The Grand Junction Fire Department (GJFD) is the premier provider of fire, emergency medical services (EMS) and life safety services in Western Colorado. Our team of dedicated professionals serves a population of over 83,000 within a first response service area of 77 square miles and an ambulance service area of over 649 miles. Annually, the department responds to over 15,500 calls for service. The GJFD is virtually a self-sufficient department and provides a variety of services including fire suppression, emergency medical services, technical rescues, wildland fire team, hazardous materials, bomb team, fire prevention, fire investigations, emergency management, training and community outreach.



The Fire Department’s guiding principles are:

- Purpose – Taking care of people and property
- Mission – Excellence in service through integrity, dedication, efficiency, and unity
- Vision – To be role models for our visitors, the community, and the profession through character-driven leadership in our daily pursuit to uphold the integrity of the fire service, create new and innovative traditions, and leave a legacy for future generations.

Department Personnel

FIRE			
POSITION	2016 BUDGET	2017 BUDGET	2018 BUDGET
Fire Chief	1.00	1.00	1.00
Deputy Fire Chief	1.00	1.00	1.00
Administrative Fire Officer (BC)	5.00	5.00	5.00
Fire Marshal	1.00	1.00	1.00
Training Officer	1.00	1.00	1.00
Fire Unit Supervisor (Capt.)	15.00	15.00	15.00
Fire Prevention Officer	3.00	3.00	3.00
EMS Officer	3.00	3.00	3.00
Community Outreach Specialist	0.00	2.00	2.00
Fire Engineer	15.00	15.00	15.00
Firefighter/Paramedic	24.00	24.00	33.00
Paramedic	12.00	12.00	7.00
Firefighter	28.00	28.00	34.00
Department Information Coordinator	1.00	0.00	0.00
EMT	8.00	11.00	7.00
Sr. Administrative Assistant	2.00	1.00	1.00
Finance Technician	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Fire Management Analyst	1.00	0.00	0.00
TOTAL FIRE POSITIONS	123.00	125.00	131.00

Department Expenditures

FIRE				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Department Expenditures				
Fire Administration	\$ 1,097,596	\$ 947,245	\$ 962,239	\$ 1,049,881
Fire Emergency Operations	14,434,075	13,923,367	13,869,387	15,049,169
Fire Non-Emergency Operations	1,009,403	1,084,183	1,066,013	1,161,906
TOTAL FIRE EXPENDITURES	\$ 16,541,074	\$ 15,981,795	\$ 15,897,639	\$ 17,260,956

Fire Administration

Fire Administration is responsible for the overall leadership, coordination, and management of the department. This office is also the liaison with other City departments, City Manager, City Council, and other agencies.

2017 Accomplishments

- Establish North Area Ambulance Station in a temporary facility with an additional ambulance and associated staff
- Begin agency accreditation process through the Center of Public Safety Excellence
- Finalize response agreement with the Clifton Fire Protection District
- Finalize boundary adjustment between the Grand Junction Rural Fire Protection District and the Lower Valley Fire Protection District
- Replace department records management system

2018 Objectives

- Establish North Area Ambulance Station by establishing a temporary location and facility and adding an ambulance and six additional personnel to staff
- Agency accreditation process through the Center of Public Safety Excellence
- Pursuit of formal automatic aid agreement with Clifton Fire Protection District
- Update Service Agreement with Grand Junction Rural Fire Protection District

Division Expenditures

100-510 FIRE ADMINISTRATION				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 243,401	\$ 227,969	\$ 222,524	\$ 240,845
Benefits	50,636	47,317	48,045	50,090
Taxes	13,236	8,958	8,064	9,732
Workers Compensation	14,353	13,635	13,635	13,635
Other Compensation	47,322	181	623	601
Total Labor & Benefits	\$ 368,948	\$ 298,060	\$ 292,891	\$ 314,903
Operating Expenditures				
Charges and Fees	\$ 3,674	\$ 3,800	\$ 4,536	\$ 3,820
Contract Services	2,686	2,480	1,575	700
Operating Supplies	9,284	8,100	7,413	7,500
Professional Development	9,463	6,380	6,912	9,000
Utilities	1,369	1,160	491	532
Total Operating	\$ 26,476	\$ 21,920	\$ 20,927	\$ 21,552
Interfund Charges				
Facility	\$ 72,416	\$ 83,183	\$ 83,183	\$ 88,683
Information Technology	613,120	548,446	548,602	608,107
Liability Insurance	16,636	16,636	16,636	16,636
Total Interfund	\$ 702,172	\$ 648,265	\$ 648,421	\$ 713,426

100-510 FIRE ADMINISTRATION				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Capital Outlay				
Capital Equipment	\$ -	\$ 6,000	\$ -	\$ -
Total Capital	\$ -	\$ 6,000	\$ -	\$ -
TOTAL EXPENDITURES	\$ 1,097,596	\$ 974,245	\$ 962,239	\$ 1,049,881

Fire Emergency Operations

Fire Emergency Operations is the largest division in the department and is responsible for fire, medical and hazardous materials response and mitigation.

Fire suppression and extinguishment is a complex process involving a number of emergent activities that need to be carried out simultaneously. In addition to extinguishing the fire, firefighters perform multiple types of rescue and provide medical care and victim assistance. After the fire, further loss is minimized by covering or removing personal property.



Grand Junction Fire Crew

Emergency and non-emergency medical and ambulance services are provided for the citizens of Grand Junction, the Grand Junction Rural Fire Protection District, and the Glade Park area. All fire apparatus and ambulances have trained personnel and necessary equipment to provide basic and advanced life support.

Regulated hazardous materials are stored and transported through our community on a daily basis. In the event of an uncontrolled release or spill, GJFD provides specialized personnel and equipment to the location to mitigate the incident. The GJFD has a number of specialty teams including: Technical Rescue (high/low angle, confined space, trench, swift water, and ice rescues), Wildland Firefighting and a joint bomb team with the Grand Junction Police Department.

2017 Accomplishments

- Fleet improvements including the replacement of two ambulances, one re-chassis, and purchase of a new ambulance through grant funding
- Replace aging specialty operating equipment including hazardous materials monitoring equipment, 800 MHz radio equipment, firefighter personal protective equipment and Self-Contained Breathing Apparatus Compressor
- Complete process of having personal protective equipment decontamination washer at all stations with purchase and installation at Fire Station 3
- Complete encryption process of department tactical radio channel
- Take delivery of replacement ladder truck that was totaled in ice storm

2018 Objectives

- Fleet improvements including the replacement of two ambulances, one re-chassis, and purchase of a new ambulance through grant funding
- Replace aging specialty operating equipment including fire notification system, the records management system, 800 MHz radio equipment, firefighter personal protective equipment
- Complete encryption process of department tactical radio channel
- Take delivery of new ladder truck

Division Expenditures

100-520 FIRE EMERGENCY OPERATIONS				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 8,721,353	\$ 8,593,880	\$ 8,647,817	\$ 8,776,811
Benefits	2,336,317	2,389,665	2,270,525	2,656,372
Taxes	128,386	131,355	119,981	128,660
Pensions	307,037	320,273	320,273	320,275
Workers Compensation	399,893	379,899	379,899	379,899
Other Compensation	90,846	38,748	35,064	48,632
Total Labor & Benefits	\$ 11,983,832	\$ 11,853,820	\$ 11,773,559	\$ 12,310,649
Operating Expenditures				
Charges and Fees	\$ 95,180	\$ 98,130	\$ 92,750	\$ 102,300
Contract Services	206,933	209,000	205,643	226,500
Equipment	61,123	12,000	-	581,000
Fuel	3,212	2,000	6,181	2,000
Operating Supplies	245,143	163,700	194,598	185,130
Professional Development	13,324	9,300	14,095	19,300
Rent	14,103	-	-	-
Repairs	36,431	26,000	56,357	39,250
System Maintenance	4,695	9,000	9,458	10,000
Uniforms and Gear	86,643	82,500	135,979	103,000
Utilities	19,018	12,755	15,975	13,349
Total Operating	\$ 785,805	\$ 624,385	\$ 731,036	\$ 1,281,829
Interfund Charges				
Communications Center	\$ 428,093	\$ 451,542	\$ 451,542	\$ 429,057
Departmental Services	4,574	4,698	4,698	4,824
Facility	109,918	118,269	118,269	98,284
Fleet	752,998	683,113	683,113	857,136
Fuel Charges	61,374	70,640	75,170	67,390
Information Technology	3,819	-	-	-
Total Interfund	\$ 1,360,776	\$ 1,328,262	\$ 1,332,792	\$ 1,456,691
Capital Outlay				
Capital Equipment	\$ 303,662	\$ 116,900	\$ 32,000	\$ -
Total Capital	\$ 303,662	\$ 116,900	\$ 32,000	\$ -
TOTAL EXPENDITURES	\$ 14,434,075	\$ 13,923,367	\$ 13,869,387	\$ 15,049,169



GJ Fire Responds to a Structure Fire

Fire Non-Emergency Operations

Non-Emergency Operations includes support services such as fire prevention, community outreach, emergency management, fire investigations and training.

Fire prevention functions include consulting, plan reviews, fire protection system inspections, fire and life safety inspections and fire flow evaluations. Business inspections give firefighters an opportunity to become familiar with building layouts in order to plan firefighting strategies. This helps reduce business loss due to fire by increasing efficiency during emergencies.

Community Outreach services include fire and life safety education programs and information coordination for emergencies and general fire department activities. Preschool and elementary school programs are designed to teach young children the importance of fire safety. In addition, juvenile fire-setter intervention programs are provided.



Fire Safety Education for Children

Emergency management involves the planning and direction of disaster response or crisis management activities. Additionally, the emergency manager is responsible for disaster preparedness training and the preparation of emergency plans and procedures for natural, wartime, or technological disasters.

Fire investigation team members are tasked with determining the cause and location of origin in all fires. They work closely with local, state and federal agencies to resolve all incidents identified as arson.

The GJFD provides the most current and realistic training for all personnel. Skills training and maintaining a high level of physical fitness is the foundation for providing safe and effective emergency response skills. Personnel are required to maintain various state mandated EMT and firefighter certifications.

2017 Accomplishments

- Adoption of outdoor burning ordinance
- Continued progress on the fire training facility to include completion of infrastructure and props. Pursue grant funding through the state or Mesa County FML to build a live fire training structure at the site.
- Establish priorities for community outreach after comprehensive department review
- Developed Career-wise Apprenticeship program

2018 Objectives

- Hire full-time fire inspector/fire investigator to address growing service demand
- Completion of phase two for fire training facility to include burn tower, structures and props
- Fire department citizen's academy/community emergency response team pilot program
- Enhance partnerships with Mesa County Health Department, School District 51, Colorado Mesa University, American Red Cross and area hospitals



Fire Response

Division Expenditures

100-530 FIRE NON-EMERGENCY OPERATIONS				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 670,368	\$ 760,476	\$ 749,690	\$ 777,393
Benefits	141,428	151,830	157,647	164,449
Taxes	27,762	35,268	33,661	37,200
Workers Compensation	24,261	23,049	23,049	23,049
Other Compensation	2,717	2,016	2,083	37,188
Total Labor & Benefits	\$ 866,536	\$ 972,639	\$ 966,130	\$ 1,039,279
Operating Expenditures				
Charges and Fees	\$ 880	\$ 600	\$ 800	\$ 930
Contract Services	4,871	3,600	1,693	4,400
Operating Supplies	14,103	18,550	20,033	18,550
Professional Development	103,357	70,380	59,257	81,384
Rent	3,000	-	-	-
Repairs	808	1,000	867	1,000
Total Operating	\$ 127,019	\$ 94,130	\$ 82,650	\$ 106,264
Interfund Charges				
Fleet	\$ 14,066	\$ 14,988	\$ 14,988	\$ 14,569
Fuel Charges	1,782	2,426	2,245	1,794
Total Interfund	\$ 15,848	\$ 17,414	\$ 17,233	\$ 16,363
TOTAL EXPENDITURES	\$ 1,009,403	\$ 1,084,183	\$ 1,066,013	\$ 1,161,906



Fire Crews Fighting a House Fire

PUBLIC WORKS

PUBLIC WORKS

The Public Works Department supports and enhances a high quality of life for the City's residents, businesses, and visitors by providing maintenance of the City's core transportation and stormwater infrastructure along with planning, design, and oversight of most of the City's capital improvement program. The Public Works Department includes the divisions of Engineering, Transportation Engineering, Streets, and Stormwater in the general fund, and Solid Waste in the solid waste fund.

Department Personnel – Many of the positions on the table below charge time directly to the water fund (301) or sewer fund (902) when working on those projects but the position is assigned to divisions within the general fund and sanitation fund.

PUBLIC WORKS			
POSITION	2016 BUDGET	2017 BUDGET	2018 BUDGET
Public Works Director	0.00	0.00	1.00
Engineering Manager	1.00	1.00	1.00
Engineering Program Supervisor	2.00	1.00	1.00
Streets and Solid Waste Manager	1.00	1.00	1.00
Project Engineer	4.00	3.00	2.00
Operations and Maintenance Supervisor	3.00	3.00	3.00
Traffic Supervisor	1.00	1.00	1.00
City Surveyor	1.00	1.00	1.00
Transportation Systems Analyst II	1.00	1.00	1.00
Engineering Specialist	1.00	1.00	1.00
Transportation Systems Analyst	1.00	1.00	1.00
Development Inspector	1.00	1.00	1.00
Sr. Engineering Technician	1.00	1.00	1.00
Traffic Crew Leader	2.00	2.00	2.00
Construction Inspector	1.00	1.00	1.00
Quality Assurance Technician	1.00	0.00	0.00
Survey Technician	1.00	1.00	1.00
Engineering Technician	1.00	1.00	1.00
Stormwater Inspector	1.00	1.00	1.00
Traffic Signal Technician	1.00	1.00	1.00
Crew Leader	6.00	6.00	6.00
Specialty Equipment Operator	13.00	13.00	13.00
Traffic Technician	4.00	4.00	4.00
Sr. Administrative Assistant	1.00	1.00	0.00
Equipment Operator	11.00	9.00	9.00
Administrative Assistant	2.00	2.00	2.00
Public Works & Utilities Director	1.00	1.00	0.00
TOTAL PUBLIC WORKS POSITIONS	64.00	59.00	57.00

Department Expenditures

PUBLIC WORKS				
DIVISION	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET
Public Works Administration	\$ 220,671	\$ 191,496	\$ 204,634	\$ 210,795
Engineering	1,739,874	1,544,146	1,352,282	1,573,015
Transportation Engineering	3,288,311	3,226,897	3,126,401	3,321,642
Street Systems	2,004,026	1,808,302	1,791,874	1,875,259
Stormwater	1,627,449	1,725,431	1,578,399	1,707,690
Solid Waste	3,495,833	3,868,187	3,796,520	4,379,136
Total Department Expenditures	\$ 12,376,164	\$ 12,364,459	\$ 11,850,110	\$ 13,067,537

Public Works Administration

Public Works Administration only includes the Public Works Director. In 2017, the Public Works and Utilities Director position was split into a Public Works Director to oversee the functions of public works and a Utilities Director to oversee the functions of utility management.

The focus of the position is leading and directing the department as well as day-to-day management of the Engineering division and serves as liaison for the department with other departments and outside agencies such as Colorado Department of Transportation, Colorado Department of Health and Environment, Mesa County, City of Fruita, Town of Palisade, Grand Valley Drainage District as well as myriad of utility companies.

Working towards communication outreach and engagement, since 2010, the 5-2-1 Drainage Authority has contracted with the City of Grand Junction for administration and meeting the stormwater quality requirements for the Authority under the EPA's Clean Water Act under permit through the Colorado Department of Health and Environment (CDPHE). The Public Works Director serves as the manager of the 5-2-1 Drainage Authority, the City's Development Inspector also looks after 5-2-1 stormwater permits and a half time administrative assistant serves as the office manager for the 5-2-1. The City receives \$200,000 annually to cover these roles. City staff oversees placement of all of the public education and outreach, illicit discharge hot line, construction and post construction permitting and inspection oversight as well as auditing and training for the good housekeeping of municipal operations portion of the permit.

Division Expenditures

100-600 PUBLIC WORKS ADMINISTRATION				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 80,630	\$ 80,322	\$ 90,503	\$ 117,000
Benefits	16,518	14,829	17,402	27,078
Taxes	5,616	5,609	6,905	8,850
Workers Compensation	204	194	194	194
Other Compensation	2,973	2,866	2,416	3,781
Total Labor & Benefits	\$ 105,941	\$ 103,820	\$ 117,420	\$ 156,903
Interfund Charges				
Facility	\$ 56,810	\$ 62,330	\$ 62,330	\$ 32,802
Information Technology	57,920	25,346	24,884	21,090
Total Interfund	\$ 114,730	\$ 87,676	\$ 87,214	\$ 53,892
TOTAL EXPENDITURES	\$ 220,671	\$ 191,496	\$ 204,634	\$ 210,795

Engineering

The Engineering Division provides Civil Engineering and related services involving the design, construction, maintenance and rehabilitation of the City's infrastructure including roads, bridges, trails, storm drains, sewage collection/treatment facilities, water supply/distribution/treatment systems, and parking facilities. Engineering services are also provided for construction and rehabilitation of City buildings and facilities. This division also reviews and manages all permits for work by other agencies within City right-of-way. Everything the Engineering Division does is about maintaining or improving the quality of the City's infrastructure.

2017 Accomplishments

- Street Maintenance on over 84 lane miles of the City street network.
- 1st Street Reconstruction from North Ave to Ouray
- Riverside Parkway Access Improvements
- Safe Routes to School improvements at Nisley Elementary and for the El Poso Neighborhood
- B ½ Road Trail at US 50
- Water Treatment Plant Filters
- River Road Sewer Interceptor lining
- Design of F ½ Road Bridge over Lewis Wash
- Design of Kannah Creek Intake Reconstruction
- Design of Elm Ave. Water Line Replacement
- Design of Persigo Wastewater Treatment Plant diffuser
- Design of Riverfront at Las Colonias

**2018 Objectives**

- Continue to improve the City's pavement condition by utilizing a number of pavement surface treatments, rehabilitations and reconstructions.
- Oversee a pavement condition index (PCI) road survey that will be used to evaluate the City's current PCI and help project the next five years' worth of improvements.
- Design and start construction on Monument Road Trail.
- Horizon Drive Pedestrian improvements adding three crosswalks between I-70 and G Road.
- Complete design and oversee construction of Riverfront at Las Colonias project.
- Continue the efforts to develop safe routes to school near Nisley Elementary as well as Bookcliff Middle School.
- Continue to replace deteriorating curb, gutter, and sidewalk.
- Complete design and right of way acquisition in anticipation of 2019 construction on Orchard Ave between Normandy and 29 Road.
- Continue to design and oversee construction on water department dams, transmission and distribution system replacements as well as water treatment plant improvements such as the Kannah Creek Intake Reconstruction, Raw Water Reservoir # 3 Rehabilitation, Elm Ave. Water Line Replacement and Phase I of the Raw Water Irrigation Supply Line.
- Continue to design and oversee construction of sewer department collection and interceptor system replacements, 23 Road Sewer Trunk Extension, and the Persigo Wastewater Treatment Plant diffuser.



Division Expenditures

100-330 ENGINEERING				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 1,067,614	\$ 927,924	\$ 794,465	\$ 955,157
Benefits	247,648	214,714	169,045	233,987
Taxes	78,011	71,001	57,983	73,080
Workers Compensation	6,966	6,618	6,618	6,618
Other Compensation	11,146	5,440	12,888	3,218
Total Labor & Benefits	\$ 1,411,385	\$ 1,225,697	\$ 1,040,999	\$ 1,272,060
Operating Expenditures				
Charges and Fees	\$ 2,790	\$ 2,500	\$ 2,790	\$ 2,500
Contract Services	27,280	29,000	29,146	29,000
Equipment	2,545	4,000	1,655	4,000
Grants and Contributions	353	-	13	-
Operating Supplies	5,707	8,750	8,671	7,750
Professional Development	10,973	15,600	11,584	14,600
Repairs	2,738	2,000	1,490	2,000
Uniforms and Gear	351	600	193	600
Utilities	40,772	40,800	40,640	40,675
Total Operating	\$ 93,509	\$ 103,250	\$ 96,182	\$ 101,125
Interfund Charges				
Facility	\$ 4,962	\$ 4,041	\$ 4,041	\$ 4,269
Fleet	48,959	42,200	42,200	39,313
Fuel Charges	7,127	8,354	8,256	7,886
Information Technology	148,815	135,487	135,487	123,245
Liability Insurance	25,117	25,117	25,117	25,117
Total Interfund	\$ 234,980	\$ 215,199	\$ 215,101	\$ 199,830
TOTAL EXPENDITURES	\$ 1,739,874	\$ 1,544,146	\$ 1,352,282	\$ 1,573,015



1ST Street Reconstruction Project

Transportation Engineering

Transportation Engineering provides for the safe and efficient movement of traffic on the community's roadway system. This is accomplished by using the latest materials, equipment, and technology, and also by applying good engineering practices and industry standards in designing, installing and maintaining signalization, pavement markings, and signage. The division also provides engineering input to major road construction projects, transportation planning, land development, and site planning.



Street Striping Operation

Key functions of Transportation Engineering include:

- Transportation planning
- Capital projects
- Signal timing/ITS communications management
- Data analysis/volume counts/crash history
- Development review
- Street lighting
- Citizen request/work orders
- Special event traffic control review
- Community outreach

Key functions of Traffic Operations include:

- Traffic signals
- School flashing beacons
- Pedestrian crossing beacons
- Signs
- Striping/markings

2017 Accomplishments

- Implemented striping/markings and signal upgrades to all streets included in the street maintenance projects
- Refreshed the striping on all City streets and State roadways within the City and replaced signage as needed to stay compliant with reflectivity requirements
- Implemented pedestrian mobility enhancements in coordination with Safe Routes to School walk audit findings

2018 Objectives

- Continue to support street maintenance projects by providing street striping and signal upgrades
- Continue to inspect and maintain the City's traffic control devices including striping, markings, and signage
- Replace critical equipment to maintain efficient operation of the traffic signal network
- Enhance our capabilities in data collection/analysis specific to bicycle and pedestrian traffic
- Implement mobility enhancements such as bicycle guide signage, enhanced crosswalks and bike lanes



Signal Repair Work

Division Expenditures

100-360 TRANSPORTATION ENGINEERING				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 778,175	\$ 785,143	\$ 786,637	\$ 798,818
Benefits	181,939	176,540	185,290	197,338
Taxes	56,270	60,073	56,473	61,124
Workers Compensation	17,566	16,688	16,688	16,688
Other Compensation	6,604	5,586	4,832	2,706
Total Labor & Benefits	\$ 1,040,554	\$ 1,044,030	\$ 1,049,920	\$ 1,076,674
Operating Expenditures				
Contract Services	\$ 6,913	\$ 500	\$ 450	\$ 500
Equipment	7,891	15,000	12,374	16,000
Operating Expenditures	7,304	8,675	9,426	7,675
Professional Development	10,931	14,200	6,289	12,200
Repairs	153,651	144,000	154,205	199,000
System Maintenance	172,545	170,888	167,779	172,000
Uniforms & Gear	1,518	1,600	1,440	1,600
Utilities	1,544,965	1,535,000	1,427,074	1,535,000
Total Operating	\$ 1,905,718	\$ 1,889,863	\$ 1,779,037	\$ 1,943,975
Interfund Charges				
Facility	\$ 16,343	\$ 24,250	\$ 24,250	\$ 20,918
Fleet	132,067	89,744	89,744	106,614
Fuel Charges	13,804	15,568	17,824	16,090
Information Technology	165,881	157,434	159,618	151,363
Liability Insurance	6,008	6,008	6,008	6,008
Total Interfund	\$ 334,103	\$ 293,004	\$ 297,444	\$ 300,993
Capital Outlay				
Street Infrastructure	\$ 7,936	\$ -	\$ -	\$ -
Total Capital	\$ 7,936	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 3,288,311	\$ 3,226,897	\$ 3,126,401	\$ 3,321,642



Street Striping Operations

Street Systems

It is the mission of Street Systems to provide a variety of services associated with the maintenance, care and safety of the City of Grand Junction’s public street systems. Street Maintenance is responsible for pavement maintenance, alley grading, crack fill, asphalt patching, guard rail, bridge, and sidewalk maintenance. It takes all the staff from Street Maintenance, Storm Water Maintenance, and Street Sweeping crews working together to complete the three large programs; those being annual Spring Clean-Up, Chip-seal, as well as winter snow removal. The City maintains 365 center line miles and 1,013 lane miles of streets.



Street Overlay Work

2017 Accomplishments

- Increased street maintenance funding to \$6 Million through the passage of ballot measure 2B
- Crack-sealed, patched, chip-sealed, and fogged-sealed 450,000 square yards of streets (area 7)
- Completed spring clean-up of 1,813 tons of refuse
- Finished new salt storage shed
- Patched pot holes, and utility cuts using 725 tons of asphalt
- Built roads and parking lot for Los Colonias, and Jarvis property
- Completed dirt work, and grading for new CNG fuel facility



Crack Fill Work

2018 Objectives

- Increase the City’s Pavement Condition Index (PCI) from 69 to 73 by 2022
- Reconstruct 7th Street from North Avenue to Patterson Road
- Conduct a road survey
- Continue improving the Safe Routes to Schools with CDBG funding for Bookcliff Middle School Sidewalk Improvements and Nisley Sidewalk Improvements
- Bike infrastructure and signage and bike and pedestrian enhancements
- Crack-seal maintenance area 8 (est. 544,000 sq. yards) and start on area 9 for 2019
- Chip-seal maintenance area 8 (Grand Ave south to Riverside Pky-1st Street to 28 Rd.)
- Maintenance treatment for residential streets, and overlays done in 2016

Division Expenditures

100-650 STREET SYSTEMS					
	2016	2017	2017	2018	
	ACTUAL	BUDGET	PROJECTED	BUDGET	
Labor & Benefits					
Salaries/Wages	\$ 749,115	\$ 676,110	\$ 705,134	\$ 702,890	
Benefits	150,354	116,782	136,075	139,799	
Taxes	54,499	50,448	51,054	53,781	
Workers Compensation	40,005	38,005	38,005	38,005	
Other Compensation	1,885	1,830	1,313	1,316	
Total Labor & Benefits	\$ 995,858	\$ 883,175	\$ 931,581	\$ 935,791	

100-650 STREET SYSTEMS				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Operating Expenditures				
Contract Services	\$ 24,146	\$ 70,500	\$ 46,556	\$ 40,500
Cost of Goods Sold	-	500	30	-
Equipment	3,650	-	-	-
Equipment Maintenance	321	600	-	500
Insurance and Claims	-	2,000	-	2,000
Operating Supplies	14,369	18,804	20,438	18,500
Professional Development	9,031	8,000	8,387	7,000
Rent	17,246	15,000	11,045	15,000
Repairs	27,468	21,000	16,181	21,000
System Maintenance	153,401	186,295	163,783	175,000
Uniforms and Gear	1,654	3,000	2,568	2,500
Utilities	-	500	-	500
Total Operating	\$ 251,286	\$ 326,199	\$ 268,988	\$ 282,500
Interfund Charges				
Facility	\$ 98,047	\$ 82,496	\$ 82,496	\$ 40,350
Fleet	493,044	353,304	353,304	458,741
Fuel Charges	60,441	65,161	57,538	62,948
Information Technology	93,302	85,919	85,919	82,881
Liability Insurance	12,048	12,048	12,048	12,048
Total Interfund	\$ 756,882	\$ 598,928	\$ 591,305	\$ 656,968
TOTAL EXPENDITURES	\$ 2,004,026	\$ 1,808,302	\$ 1,791,874	\$ 1,875,259



Spring Cleanup Operations

Stormwater/Street Sweeping

The City of Grand Junction Storm water, and Street Sweeping Program includes residential and commercial street sweeping, the operation and maintenance of the stormwater drainage system infrastructure consisting of ditches, gutters, storm drain inlets, manholes and underground pipe in the city-wide storm drainage system. The City is also required to comply with State mandated regulations for stormwater quality requirements. It is our commitment to fulfill our stormwater customers' needs while complying with stormwater quality regulations, and meeting operation and maintenance obligations.



Fall Leaf Pickup Program

The City has over 3000 storm drain inlets and over 100 miles of drainage pipe to convey stormwater runoff from its urbanized areas. The Street Systems Stormwater Crew is responsible for inspecting, maintenance and repair of the stormwater system. This includes cleaning plugged drainage structures and drainage pipes, removing debris from storm drain inlets, and repairing or replacing defective drainage structures or pipes.

In some non-curb and gutter areas, irrigation ditches are used to convey stormwater runoff. The City is responsible for maintaining non-pressurized irrigation pipe larger than 6" located under the street. Indian Wash and Leach Creek are two major natural drainage channels that flow through the City. A portion of the City's storm system drains into these channels. The City performs limited maintenance to help prevent the obstruction of storm flows. This includes the removal of trees, brush, trash or other debris that threaten to obstruct the flow of stormwater.

2017 Accomplishments

- Installed 335' of irrigation pipe on 28 ¾ Rd between Mesa Ave and Elm Ave in preparation for the construction of a sidewalk for the Nisley Sidewalk Improvements as part of the Safe Routes to Schools program
- Replaced seven irrigation pipes crossing 28 ¾ Rd between Orchard Ave and Elm Ave in preparation for the street overlay project
- Excavated 3000 cubic yards of sediment from the Leach Creek Dam sediment pond.
- Installed new storm pipe across Riverside Parkway in preparation for Las Colonias Business Park development
- Performed nine additional storm/irrigation pipe installations and two storm inlet installations City wide
- Responded to 70 storm water violations
- Responded to over 100 sweeping requests from the Police Department
- Provided street sweeping in support of the Spring Cleanup (two weeks), chipseal (10 weeks) and the leaf removal programs (nine weeks) capital improvement projects (two weeks)
- Provided street sweeping services for 15 parades and special events
- Performed six passes citywide of normal street sweeping

2018 Objectives

- Install new storm drainage system in preparation for the Monument Rd Bike Trail Project
- Install new storm drainage system at 2511 Weslo Court to resolve the problem of poor drainage
- Replace failing 42" storm pipe crossing at 1935 Palisade Street
- Provide street sweeping services for emergency calls from the Police Department
- Provide street sweeping services for parades and special events
- Provide street sweeping in support of the spring cleanup, chipseal and leaf removal programs
- Provide a minimum of six passes citywide of normal street sweeping

Division Expenditures

100-620 STORMWATER/STREET SWEEPING				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 729,757	\$ 772,517	\$ 696,212	\$ 745,330
Benefits	156,727	157,237	142,691	158,383
Taxes	53,834	59,119	50,795	57,042
Workers Compensation	35,647	33,865	33,865	33,865
Other Compensation	14,591	5,911	7,434	1,619
Total Labor & Benefits	\$ 990,556	\$ 1,028,649	\$ 930,997	\$ 996,239
Operating Expenditures				
Charges and Fees	\$ 40,945	\$ 45,000	\$ 59,080	\$ 62,500
Contract Services	171,066	250,000	186,989	189,500
Equipment	864	2,000	3,325	2,000
Equipment Maintenance	1,712	300	2,645	300
Operating Supplies	13,509	18,463	16,344	17,400
Professional Development	1,696	7,000	2,068	6,500
Rent	33,560	38,000	38,336	37,000
Repairs	1,725	11,000	3,369	9,000
System Maintenance	22,840	17,200	15,385	18,700
Uniforms and Gear	1,211	2,324	1,534	2,300
Utilities	6,787	7,255	8,454	7,300
Total Operating	\$ 295,915	\$ 398,542	\$ 337,529	\$ 352,500
Interfund Charges				
Facility	\$ 1,001	\$ 967	\$ 967	\$ 1,151
Fleet	236,773	197,907	197,907	235,741
Fuel Charges	35,288	34,975	42,792	39,886
Information Technology	39,884	49,091	49,175	52,173
Utility Services	28,032	15,300	19,032	30,000
Total Interfund	\$ 340,978	\$ 298,240	\$ 309,873	\$ 358,951
TOTAL EXPENDITURES	\$ 1,627,449	\$ 1,725,431	\$ 1,578,399	\$ 1,707,690



Storm Water Cleanup

Solid Waste

The City's Solid Waste Department is a utility enterprise, funded with a minimum fund balance of 15% of annual operating expenses. Rates and rate changes are established by City Resolution. The fund's existence is to provide quality refuse collection to the citizens of the community at a fair price.

Since 1996, the City of Grand Junction Solid Waste Department has provided automated refuse collection, and volume base rates to all residential customers within City limits. Commercial refuse collection is also available. In providing commercial service, we compete with the private sector. Curbside recycling is also available. This service is provided through a contract with Grand Junction Curbside Recycling Indefinitely (GJCRI).



CNG Trash Truck

2017 Accomplishments

- Added 421 automated containers to weekly collection representing 2.25% growth over 2016
- Completed 4,000 service work orders
- Recycled 2,200 tons of recyclables
- Added 170 new curbside recycling customers representing 4% growth over 2016
- Collected and landfilled 22,000 ton of garbage representing 3.5% growth over 2016

2018 Objectives

- Adding a Green Waste curbside collection pilot program (Spring Valley)
- Continue to grow current recycling program

Division Expenditures

302-640 SOLID WASTE				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 732,861	\$ 787,435	\$ 756,131	\$ 785,841
Benefits	197,108	192,207	191,300	194,655
Taxes	55,244	60,205	54,224	60,690
Workers Compensation	99,243	94,281	94,281	94,281
Other Compensation	37,125	528	443	7,986
Total Labor & Benefits	\$ 1,121,581	\$ 1,134,656	\$ 1,096,379	\$ 1,143,453
Operating Expenditures				
Charges and Fees	\$ 425,079	\$ 654,000	\$ 623,804	\$ 674,000
Contract Services	727,788	731,404	732,843	748,478
Equipment	64,735	66,800	64,665	65,000
Equipment Maintenance	276	-	1,953	-
Operating Supplies	6,623	7,600	4,860	7,650
Professional Development	1,983	3,500	2,678	3,500
Repairs	16,216	21,000	19,171	19,000
Uniforms and Gear	1,549	1,800	1,560	1,800
Utilities	1,702	1,700	1,641	1,700
Total Operating	\$ 1,245,951	\$ 1,487,804	\$ 1,453,175	\$ 1,521,128
Interfund Charges				
Administrative Overhead	\$ 187,984	\$ 281,250	\$ 292,279	\$ 315,825
Facility	-	-	-	15,937
Fleet	589,416	615,104	615,104	720,331

302-640 SOLID WASTE				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Fuel Charges	106,426	103,661	106,595	103,380
Information Technology	15,191	15,879	15,879	19,072
Liability Insurance	23,001	23,001	23,001	23,001
Utility Services	206,283	206,832	194,108	217,009
Total Interfund	\$ 1,128,301	\$ 1,245,727	\$ 1,246,966	\$ 1,414,555
Capital Outlay				
Capital Equipment	\$ -	\$ -	\$ -	\$ 300,000
Total Capital	\$ -	\$ -	\$ -	\$ 300,000
TOTAL EXPENDITURES	\$ 3,495,833	\$ 3,868,187	\$ 3,796,520	\$ 4,379,136



Trash Pickup

PARKS & RECREATION

PARKS AND RECREATION

Department Overview

The Grand Junction Parks & Recreation department is dedicated to providing all people quality recreation and leisure opportunities managed with integrity and professionalism. We Make It Better!

The Parks & Recreation Department is divided into Administration, Parks, and Recreation Division's in the General Fund and the Golf Division in the Golf fund. Staffing for the department consists of 61 full-time and approximately 300 seasonal and part-time staff. The department has been recognized as a Gold Medal Recipient – exceeding the highest level of service, as determined by the National Recreation and Parks Association.



Department Positions

PARKS AND RECREATION			
POSITION	2016 BUDGET	2017 BUDGET	2018 BUDGET
Parks and Recreation Director	1.00	1.00	1.00
Recreation Superintendent	1.00	1.00	1.00
Golf Professional	1.00	1.00	1.00
Golf Superintendent	1.00	1.00	0.00
Parks Maintenance Supervisor	5.00	5.00	6.00
Recreation Supervisor	2.00	2.00	2.00
Recreation Coordinator	5.00	5.00	5.00
Irrigation Technician	1.00	1.00	1.00
Parks Crew Leader	17.00	15.00	15.00
Administrative Specialist	1.00	1.00	1.00
Parks Equipment Technician	1.00	1.00	1.00
1st Assistant Golf Pro	0.00	1.00	1.00
Sr. Administrative Assistant	2.00	2.00	2.00
Parks Equipment Operator	21.00	20.00	20.00
Administrative Assistant	2.00	2.00	1.00
2nd Assistant Golf Pro	3.00	1.00	1.00
Leisure Services Representative	3.00	2.00	2.00
TOTAL PARKS POSITIONS	67.00	62.00	61.00

Department Expenditures

PARKS AND RECREATION				
DIVISION	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET
Parks Administration	\$ 795,520	\$ 799,986	\$ 797,459	\$ 797,670
Parks Operations	5,999,904	5,501,431	5,598,170	5,862,683
Recreation	2,143,860	2,052,811	2,020,228	2,175,999
Golf	1,637,961	1,595,515	1,612,752	1,677,608
Total Labor & Benefits	\$ 10,577,245	\$ 9,949,743	\$ 10,028,609	\$ 10,513,960

Parks & Recreation Administration

Administration is responsible for the overall leadership, coordination, and management of the department. Budget preparation and oversight, payroll, marketing and all personnel functions are coordinated with the Parks and Recreation Administration Division. This office is also the liaison with other City Departments, City Manager, City Council, and other agencies.

2017 Accomplishments

- Received numerous donations and grant awards to further projects and programs:
 - Mesa County Federal Mineral Lease District Grant for Stocker Stadium Turf Project, \$200,000
 - GOCO Connect Initiative, Lunch Loop Trail, \$1.5 million
 - GOCO School Yard Initiative, Orchard Avenue Elementary School, \$110,000
 - DOLA Planning Grant, Community Recreation Center Feasibility Study, \$25,000
 - Cemetery donation, \$25,000
 - Homelessness donation, \$10,000
- Implementation of Park of the Month program

2018 Objectives

- Communication, Outreach and Engagement:
 - Continue facilitation of four internal advisory boards and the Parks Improvement Advisory Board.
 - Continue the department’s involvement in community-wide conversations and programming to support vagrancy efforts
 - Collaborate with School District 51 on the overall vision of the Orchard Mesa Middle School campus for long-term use of the pool and additional park space
- Planning and Infrastructure:
 - Support Las Colonias improvements through the planning, design, and implementation of phased development

Division Expenditures

100-700 PARKS & RECREATION ADMINISTRATION					
	2016	2017	2017	2018	
	ACTUAL	BUDGET	PROJECTED	BUDGET	
Labor & Benefits					
Salaries/Wages	\$ 227,128	\$ 230,444	\$ 232,091	\$ 234,812	
Benefits	50,910	50,174	40,061	41,447	
Taxes	16,162	16,805	17,287	17,472	
Workers Compensation	489	465	465	465	
Other Compensation	5,221	9,887	9,758	4,652	
Total Labor & Benefits	\$ 299,910	\$ 307,775	\$ 299,662	\$ 298,848	
Operating Expenditures					
Charges and Fees	\$ 904	\$ 600	\$ 1,132	\$ 1,000	
Contract Services	6,243	5,800	3,049	5,800	
Grants and Contributions	2,824	1,500	10,880	2,500	
Operating Supplies	13,661	10,650	6,812	10,650	
Professional Development	9,247	7,000	6,580	8,000	
Uniforms and Gear	73	100	-	300	
Total Operating	\$ 32,952	\$ 25,650	\$ 28,453	\$ 28,250	
Interfund Charges					
Departmental Services	\$ 4,020	\$ 4,129	\$ 4,129	\$ 4,241	
Facility	24,171	24,624	24,624	39,439	
Information Technology	422,178	425,519	428,302	414,603	
Liability Insurance	12,289	12,289	12,289	12,289	
Total Interfund	\$ 462,658	\$ 466,561	\$ 469,344	\$ 470,572	
TOTAL EXPENDITURES	\$ 795,520	\$ 799,986	\$ 797,459	\$ 797,670	

Parks Operations

The Parks Division encompasses park/trail maintenance, forestry/horticulture, cemeteries, weed abatement/code enforcement and sports facilities and is responsible for 36 developed and five undeveloped parks within the City. In addition to our parks, the division also maintains riverfront and Urban trails, and open space and City right-of-ways.

Park/Trail Maintenance – The division maintains turf, irrigation systems, playgrounds, facilities and park amenities, as well as facilitating maintenance for hundreds of rentals and events in City parks each year. In addition to parks, the division maintains 21 miles of riverfront and urban trails, over 500 acres of open space and City right-of-ways, and facility maintenance for the newly constructed Las Colonias Amphitheater.



Parks Forestry Crew

Forestry/Horticulture – The division is dedicated to preserving the health the City’s urban forest as well as landscape planting beds across the City. The division plants, trims, removes hazardous trees, and addresses insect and disease control for more than 39,000 trees in parks, City facilities, and right-of-ways. Grand Junction has been a Tree City USA award winner for 35 years. The division is also responsible for thousands of annual flowers, shrubs and perennials in planting beds on Main Street, North Avenue, 1st Street, 7th Street, the Riverside Parkway, Horizon Drive, and all City parks and facilities.

Cemeteries – The division maintains more than 44 acres of cemetery lands on Orchard Mesa and at Crown Point Cemetery in Appleton and works to maintain a warm, serene setting for eternal remembrance while working to meet the needs of families during a time of grief.

Weed Abatement/Code Enforcement – The division enforces the weed abatement ordinance within City limits; reviews and addresses complaints, conducts inspections, and issues citations to ensure properties are in compliance.

Sports Facilities – The division maintains high profile sport facilities at Lincoln Park, Canyon View Park, Dixon Park as well as the Columbine and Kronkright Softball Complexes. These facilities host in excess of 5,500 baseball, softball, football, soccer, lacrosse, rugby, track and tennis events each year as well as local and regional special events including the 4th of July extravaganza, graduations, and the Junior College World Series (JUCO). Suplezio Field is the home field for the Colorado Rockies minor league affiliate the Grand Junction Rockies.

2017 Accomplishments

- Completion of Phase II of Las Colonias Park, including a regional quality outdoor amphitheater
- Replacement of synthetic turf at Stocker Stadium
- North Avenue Streetscape Phase III
- First Street Streetscape
- Riverfront and Urban trails repair/replacement
- Replacement of softball scoreboards at Kronkright Softball Complex
- Phase I refinishing of north tennis courts at Canyon View Park and Pine Ridge Courts

2018 Objectives

- Communication, Outreach and Engagement:
 - Completion of parks, facility, trail, sport facilities, and sign, inventory, and future needs assessments.
 - Hosting the International Society of Arboriculture (ISA) Rocky Mountain Regional Conference
- Diversification of Our Economic Base: Assist with design, installation and maintenance of the Riverfront at Las Colonias
- Planning and Infrastructure:
 - Installation of automated locking system in park restrooms

- Facility upgrades (stadium and Emerson Park restrooms)
- Cemetery irrigation repair and replacement
- Urban and riverfront trail maintenance
- Assist with design and installation of water service line for Las Colonias Park area.
- Conversion of conventional lighting to LED in multiple park areas
- Begin work on Lunch Loop to be completed in 2019
 - Begin work on Las Colonias Park boat launch with successful Great Outdoors Colorado grant.
 - Completion of Las Colonias Park Riparian area refurbishment. Phase II refinishing of south tennis courts at Canyon View Park
 - Infield replacement at Suplizio Field

Division Expenditures

100-710 PARKS OPERATIONS				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 2,890,000	\$ 2,754,816	\$ 2,758,289	\$ 2,876,639
Benefits	655,355	626,125	610,587	641,312
Taxes	210,789	208,989	201,639	221,585
Workers Compensation	100,476	95,454	95,454	95,454
Other Compensation	10,241	10,043	16,844	22,188
Total Labor & Benefits	\$ 3,866,861	\$ 3,695,427	\$ 3,682,813	\$ 3,857,178
Operating Expenditures				
Charges and Fees	\$ 3,173	\$ 4,000	\$ 15,697	\$ 4,465
Contract Services	122,303	65,350	109,091	101,875
Cost of Goods Sold	11,163	8,150	18,906	6,520
Equipment	62,941	49,750	44,257	70,000
Equipment Maintenance	12,907	14,450	9,579	16,450
Grants and Contributions	10,207	2,200	4,844	6,400
Insurance and Claims	4,926	5,000	-	5,000
Operating Supplies	161,411	178,790	154,455	171,650
Professional Development	16,077	14,000	6,770	26,177
Repairs	50,656	16,000	35,515	26,000
System Maintenance	203,502	225,000	173,484	228,065
Uniforms and Gear	7,532	5,290	5,270	5,740
Utilities	450,736	376,420	495,070	437,370
Total Operating	\$ 1,117,534	\$ 964,400	\$ 1,072,938	\$ 1,105,712
Interfund Charges				
Departmental Services	\$ 10,398	\$ 10,680	\$ 10,680	\$ 10,970
Facility	312,074	267,146	267,146	253,220
Fleet	582,727	478,612	478,612	549,665
Fuel Charges	68,566	76,426	77,241	77,198
Information Technology	120	-	-	-
Liability Insurance	8,740	8,740	8,740	8,740
Total Interfund	\$ 982,625	\$ 841,604	\$ 842,419	\$ 899,793
Capital Outlay				
Capital Equipment	\$ 24,187	\$ -	\$ -	\$ -
Parks	8,697	-	-	-
Total Capital	\$ 32,884	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 5,999,904	\$ 5,501,431	\$ 5,598,170	\$ 5,862,683

Recreation

The Recreation Division encompasses recreation programming and facility operation in recreation, aquatics, senior recreation, and arts and culture. The division provides all-age, all ability programs including summer camps, athletics, special events, and general recreation programs.

Aquatics – The division manages one year-round swimming pool, Orchard Mesa Pool, which is jointly funded with School District 51 and Mesa County. The division also manages one seasonal pool at Lincoln Park. In addition, the division partners with the Town of Palisade to provide management services for the seasonal Palisade Pool.

Recreation – The Recreation Division provides a wide variety of recreation programming elements for the community serving more than 10,000 participants of all ages and abilities and 400 adult sports teams annually. The division offers traditional programs such as adult and youth athletics, swimming lessons, and special events, including the 16th Annual Southwest Arbor Fest and 12th Annual Pork and Hops, as well as other growing programs such as pickleball.

Arts and Culture – The division strives to enhance the quality, quantity, accessibility, and affordability of arts and culture for the citizens of Grand Junction and the surrounding valley. The division serves as the staff support for the Arts and Culture Commission responsible for the 1% for the Arts Program and the annual community grant program.

2017 Accomplishments

- Developed and managed the successful Downtown Ambassador Program to enhance a welcoming environment in Downtown Grand Junction
- Expanded the current aRT program to include Car Park and City-Owned signal boxes
- Developed Round up for Recreation, a partnership with utility billing, to raise funds for participants unable to afford full registration fees
- Assisted the DDA with maintenance of the Art on the Corner collection and organization of the annual change out program
- Partnered with Mesa County, Department of Human Services to offer Colorado Child Care Assistance Program (CCCAP) scholarships for summer camp
- Completed 1% for the Arts for Las Colonias

2018 Objectives

- Communication, Outreach and Engagement:
 - Working in partnership with the PLACE Committee to complete a community recreation center feasibility study with significant community involvement
 - Partner with Mesa View Elementary on a school yard initiative grant request through Great Outdoors Colorado for improvements to their play area
- Planning and Infrastructure: Continue partnership with DDA to perform ongoing maintenance and change out of the Art on the Corner collection
- Public Safety: Continue and expand the Downtown Ambassador program

Division Expenditures

100-720 RECREATION				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 1,176,958	\$ 1,132,916	\$ 1,124,297	\$ 1,235,173
Benefits	178,463	163,354	165,050	175,530
Taxes	86,772	86,038	82,928	94,516
Workers Compensation	38,311	36,394	36,394	36,379
Other Compensation	8,622	6,733	5,932	3,608
Total Labor & Benefits	\$ 1,489,126	\$ 1,425,435	\$ 1,414,601	\$ 1,545,206

100-720 RECREATION				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Operating Expenditures				
Contract Services	\$ 184,718	\$ 157,609	\$ 148,128	\$ 176,213
Cost of Goods Sold	24,204	34,400	28,966	32,780
Grants and Contributions	221	-	-	-
Insurance and Claims	-	-	-	-
Operating Supplies	138,809	155,525	141,031	143,720
Professional Development	9,454	4,107	5,512	6,695
Repairs	21,084	16,500	21,026	16,500
System Maintenance	34,252	34,500	33,905	34,500
Uniforms and Gear	18,059	19,322	15,575	22,250
Utilities	62,847	63,531	69,602	62,274
Total Operating	\$ 493,648	\$ 485,494	\$ 463,745	\$ 494,932
Interfund Charges				
Departmental Services	\$ 7,615	\$ 7,822	\$ 7,822	\$ 8,033
Facility	134,109	120,910	120,910	114,008
Information Technology	12,113	5,901	5,901	6,571
Liability Insurance	7,249	7,249	7,249	7,249
Total Interfund	\$ 161,086	\$ 141,882	\$ 141,882	\$ 135,861
TOTAL EXPENDITURES	\$ 2,143,860	\$ 2,052,811	\$ 2,020,228	\$ 2,175,999



Las Colonias Amphitheater

Golf

The Grand Junction Parks & Recreation Department is responsible for two full service golf courses at Lincoln Park and Tiara Rado. The Golf Division provides a pleasurable outdoor entertainment experience for the citizens of Grand Junction and Mesa County as well as visitors from near and far hosting a number of tournaments each year including the Rocky Mountain Pro-Am.

Lincoln Park Golf Course is an easy to walk nine-hole course in the center of town and Tiara Rado Golf Course is a scenic eighteen-hole course at the base of the Colorado National Monument. Both courses have full service pro shops, range, and food service. As a steward of the land, the Golf Division uses sustainable agriculture in the care of both courses.



Tiara Rado Golf Course

2017 Accomplishments

- Implementation of the Solich Golf Caddie Program which develops both caddie and leadership skills in high school aged golfers
- Hosted the first Junior Golf Alliance of Colorado - Western Slope Championship at Tiara Rado Golf Course
- Increased utilization of online bookings by over 60% with the implementation of Golf Now website
- Rollout of revised golf membership options

2018 Objectives

- Continue partnership with Colorado Mesa University and School District #51
- Evaluate potential restructuring of Lincoln Park and Tiara Rado operations
- Renovation of Tiara Rado Golf Course Hole #14

Division Expenditures

305-750 GOLF				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 672,714	\$ 606,674	\$ 608,350	\$ 632,592
Benefits	99,235	86,478	91,236	103,409
Taxes	51,012	46,907	46,003	49,249
Other Compensation	16,645	8,458	15,611	12,806
Workers Compensation	13,124	12,469	12,469	12,469
Total Labor & Benefits	\$ 852,730	\$ 760,986	\$ 773,669	\$ 810,525
Operating Expenditures				
Charges and Fees	\$ 27,331	\$ 26,000	\$ 32,637	\$ 27,910
Contract Services	19,965	18,219	17,269	14,900
Cost of Goods Sold	130,813	160,000	145,158	160,000
Equipment	60,002	66,135	73,301	66,135
Equipment Maintenance	37,279	38,550	45,592	33,700
Operating Supplies	27,566	27,250	22,820	31,340
Professional Development	4,788	5,850	4,970	7,900
Rent	2,133	1,167	2,323	1,575
Repairs	31,599	16,470	22,809	18,800
System Maintenance	61,174	74,950	74,822	83,200
Uniforms and Gear	718	600	815	100
Utilities	39,080	38,191	41,255	37,991
Total Operating	\$ 442,448	\$ 473,382	\$ 483,771	\$ 483,551
Interfund Charges				
Administrative Overhead	\$ 86,306	\$ 137,943	\$ 132,766	\$ 141,151
Departmental Services	3,799	3,902	3,902	4,007
Facility	67,353	55,023	55,023	46,135
Fleet	95,256	73,470	73,470	101,408
Fuel Charges	11,342	14,168	13,510	14,438
Information Technology	67,480	65,394	65,394	65,146
Liability Insurance	11,247	11,247	11,247	11,247
Total Interfund	\$ 342,783	\$ 361,147	\$ 355,312	\$ 383,532
TOTAL EXPENDITURES	\$ 1,637,961	\$ 1,595,515	\$ 1,612,752	\$ 1,677,608



Lincoln Park Golf Course

UTILITIES

UTILITIES

Department Overview

The Utilities Department is responsible for water and wastewater services, which include delivering high quality drinking water and irrigation water to our customers and collecting and treating wastewater in a manner that is protective of public health and the environment. The Utilities Department is comprised of 73 dedicated employees that are organized into two main divisions, Water Services and Wastewater Services. The Water Services division includes the water supply, treatment, distribution, irrigation, and utility billing functions. The Wastewater Services division includes wastewater collections, treatment, industrial pretreatment, and environmental laboratory functions. Working together, employees maintain and operate Utility Department infrastructure assets to ensure the reliability of the water and wastewater systems:

- 17 water reservoirs
- 40 miles of water supply lines
- 140 miles of water distribution piping
- 9,500 meters
- 1,300 valves
- 800 fire hydrants
- Irrigation system - Ridges development/Redlands Mesa golf course
- 16 million gallons per day municipal WTP
- 7 million gallons per day Kannah Creek WTP
- 600 miles of sewer lines
- 12.5 million gallons per day Persigo WWTP

Additional information about the performance of each of the Water and Wastewater Services functions is presented below.

Department Personnel

UTILITIES			
POSITION	2016 BUDGET	2017 BUDGET	2018 BUDGET
Utilities Director	0.00	0.00	1.00
Wastewater Services Manager	1.00	1.00	1.00
Water Services Manager	1.00	1.00	1.00
Environmental Lab Manager	1.00	1.00	1.00
Project Engineer	0.00	0.00	1.00
Operations and Maintenance Supervisor	2.00	2.00	2.00
Wastewater Plant Maintenance Supervisor	1.00	1.00	1.00
Industrial Pretreatment Supervisor	1.00	1.00	1.00
Water Operations Supervisor	1.00	1.00	1.00
Water Supply Supervisor	1.00	1.00	1.00
Wastewater Operations Supervisor	1.00	1.00	1.00
Electronics Specialist	3.00	3.00	3.00
Customer Service Supervisor	1.00	1.00	1.00
Lab Chemist	3.00	3.00	3.00
Lead Wastewater Plant Operator	0.00	0.00	1.00
Industrial Pretreatment Specialist	2.00	2.00	2.00
Lead Plant Mechanic	1.00	2.00	2.00
Water Quality Specialist	1.00	1.00	1.00
Safety Programs Coordinator	1.00	1.00	1.00

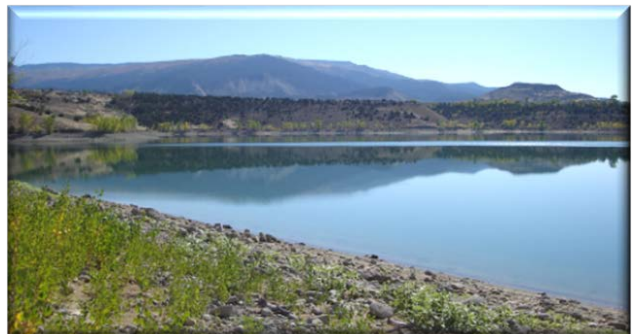
UTILITIES PERSONNEL			
POSITION	2016 BUDGET	2017 BUDGET	2018 BUDGET
Cross Connection Coordinator	1.00	1.00	1.00
Lab Analyst	3.00	2.00	2.00
Wastewater Plant Operator	5.00	5.00	4.00
Water Plant Operator	5.00	5.00	4.00
Plant Electrician	1.00	1.00	1.00
Plant Mechanic	5.00	4.00	4.00
Utility Locator	1.00	1.00	1.00
Pipeline Maintenance Crew Lead	2.00	1.00	0.00
Stationary Equipment Operator	2.00	2.00	2.00
Specialty Equipment Operator	3.00	3.00	3.00
TV Equipment Operator	2.00	2.00	2.00
Utilities Customer Service Specialist	1.00	1.00	1.00
Pipeline Maintenance Worker	7.00	8.00	9.00
Equipment Operator	5.00	5.00	5.00
Administrative Assistant	2.00	2.00	2.00
Customer Service Representative	5.00	5.00	6.00
TOTAL UTILITIES POSITIONS	72.00	71.00	73.00

Department Expenditures

UTILITIES DEPARTMENT				
DIVISION	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET
Water Services	\$ 6,173,147	\$ 5,853,334	\$ 5,299,435	\$ 6,737,519
Water Lab	81,815	181,382	141,976	132,614
Utility Billing	734,316	734,453	743,141	894,295
Ridges Irrigation	232,228	258,992	257,418	261,624
Persigo Wastewater Treatment Facility	6,664,777	14,284,162	11,812,745	15,888,093
Wastewater Quality Lab	739,442	707,311	653,626	621,650
TOTAL UTILITIES EXPENDITURES	\$ 14,625,725	\$ 22,019,634	\$ 18,908,341	\$ 24,535,795

Water Services

Water Services is committed to providing our customers with the highest quality and most reliable drinking water at the lowest cost possible. We are proud to be able to provide our customers with a pristine water source that arises from snowmelt on the Grand Mesa. To achieve this, the Water Department operates and maintains 17 reservoirs on top of Grand Mesa, Juniata and Purdy Mesa reservoirs serve as our terminal storage at the foot of the Mesa. There are two twenty-mile long raw water flowlines that bring water from these sources to the water plant. We have intake and diversion structures on streams and ditches in three drainage basins to ensure an adequate supply of high quality mountain water for our customers.



There are two employees stationed at the Kannah Creek Water Treatment Plant who oversee getting water from the watershed to the water plant in Grand Junction. Plant operators are responsible for controlling flow, operation of the filters, and chlorination, among other processes, to produce safe drinking water for our customers. Laboratory personnel perform compliance testing and provide process control for the plant operators to ensure our produced water meets or exceeds all Safe Drinking Water Act Standards. Pipeline Maintenance is responsible for the integrity of our distribution system, where they make

repairs to, and perform maintenance on, all water mains, valves, and hydrants in our distribution system as well as on our raw water flowlines.

The City cooperates with many government and private property owners on the Grand Mesa watershed to preserve water quality, increase water quantity, eliminate noxious weeds and protect City water rights. Important partners include the US Forest Service, the State Water Commissioner, Kannah Creek ranchers, Colorado Parks and Wildlife, US Fish and Wildlife Service, Grand Mesa Reservoir owners and the Water Enhancement Authority. Examples of such partnerships include the ongoing Forest Fuels Reduction Project where the City and the Forest Service work together to make our watershed less susceptible to catastrophic wildfire.

2017 Accomplishments

- Completed a 1.5-million-dollar filter renovation project where all four of our 48 year-old filters were updated with new underdrains and current backwashing technology
- Received the Partnership for Safe Water Director's Award for achieving Partnership's more stringent turbidity goals
- Completed capital projects that emphasized infrastructure maintenance which included:
 - Completed repairs on the Purdy Mesa Reservoir Dam
 - Replaced approximately 3,000 feet of water mains in our distribution system
 - Updated 600 old water meters with new meters that are compatible with radio reading
 - Replacement of 20 valve actuators in the water plant
 - Coordinated a project with Natural Resources Conservation Service (NRCS) to install water-conserving gated pipe for use to irrigate lands on one of the City ranch leases
- Piloted an aeration system in the Kannah Creek Water Treatment Plant Clearwell to determine if a full-scale system could reduce disinfection byproducts
- Produced over 322,000 kW of electricity with our solar field and hydro plant



The "Clearwell Crew"

2018 Objectives

- Continue with 100% compliance on all State and Federal water quality regulations
- Continue our commitment to maintaining our water system infrastructure. Work on the following projects is scheduled for 2018:
 - Replace our diversion and intake structures on Kannah Creek
 - Replace a portion of the Purdy Mesa flowline to improve operational performance
 - Rehabilitate a storage reservoir located at the water plant
 - Replace the outlet valves in Juniata Reservoir
- Coordinate with Streets and Engineering to prioritize pipe replacement in our distribution system

- Continue water meter replacement program by replacing 800 meters with radio-read meters, which will increase the total number of radio-read meters to 2,300 (25% of our system). New meters will improve the accuracy and efficiency of our meter reading and reduce water loss
- Retain our status as an American Waterworks Association Partnership for Safe Drinking Water Director's Plant by achieving Partnership's turbidity goals for finished water
- Facilitate providing raw water infrastructure for the Las Colonias Business Park



Grand Junction Plant

Division Expenditures

301-610 - WATER SERVICES				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 1,582,649	\$ 1,601,866	\$ 1,597,961	\$ 1,655,799
Benefits	417,139	405,937	415,097	446,872
Taxes	114,491	122,473	115,364	126,648
Workers Compensation	49,896	47,401	47,401	47,401
Other Compensation	559	657	566	346
Total Labor & Benefits	\$ 2,164,734	\$ 2,178,334	\$ 2,176,389	\$ 2,277,066
Operating Expenditures				
Charges and Fees	\$ 6,060	\$ -	\$ -	\$ -
Contract Services	128,846	213,342	134,880	277,585
Equipment	10,883	21,100	19,870	21,100
Equipment Maintenance	-	100	17	100
Grants and Contributions	24,332	20,000	27,605	19,400
Operating Supplies	176,218	27,144	21,578	26,569
Professional Development	20,102	29,930	14,900	30,515
Rent	21,018	18,260	18,221	18,260
Repairs	59,464	68,398	58,880	68,600
System Maintenance	198,023	216,350	239,704	222,350
Uniforms and Gear	3,181	4,000	2,712	4,000
Utilities	14,202	17,850	18,332	18,700
Total Operating	\$ 662,329	\$ 636,474	\$ 556,699	\$ 707,179
Interfund Charges				
Administrative Overhead	\$ 361,519	\$ 487,457	\$ 554,741	\$ 520,688
Facility	55,603	46,896	46,896	69,436
Fleet	176,336	169,733	169,733	202,450
Fuel Charges	32,197	35,343	38,005	32,941
Information Technology	173,312	156,294	157,176	139,161
Liability Insurance	45,936	45,936	45,936	45,936
Total Interfund	\$ 844,903	\$ 941,659	\$ 1,012,487	\$ 1,010,612
Capital Outlay				
Utility Systems	\$ 2,501,181	\$ 2,096,867	\$ 1,553,860	\$ 2,742,662
Total Capital	\$ 2,501,181	\$ 2,096,867	\$ 1,553,860	\$ 2,742,662
TOTAL EXPENDITURES	\$ 6,173,147	\$ 5,853,334	\$ 5,299,435	\$ 6,737,519

Water Lab

The number one goal for the Water Lab staff is to provide safe and reliable drinking water to our customers. We are responsible for operations, maintenance and testing at both the municipal and the Kannah Creek water treatment plants. Both plants provide high quality, treated water that always meets or exceeds State and Federal safe drinking water regulations.

2017 Accomplishments

- Provided results for over 16,000 analytical tests
- Successfully passed the on-site lab certification audit conducted by Colorado Department of Public Health and Environment (CDPHE)
- Updated our customer pool for the Environmental Protection Agency (EPA) mandated lead and copper testing program and utilized this project as a community outreach and education program



Midwinter Sampling of Juniata Reservoir

2018 Objectives

- Continue to work closely with Water Plant Staff to provide information to help determine the effectiveness of new treatment processes
- Coordinate with U.S. Forest Service (USFS) and grazing permit holders to effectively expand water quality monitoring of reservoirs in our watershed

Division Expenditures

301-625 ENVIRONMENTAL LAB				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 7,877	\$ 64,127	\$ 34,611	\$ 31,980
Benefits	2,551	19,968	9,952	10,727
Taxes	555	4,906	2,349	2,447
Workers Compensation	1,581	1,502	1,502	1,502
Total Labor & Benefits	\$ 12,564	\$ 90,503	\$ 48,414	\$ 46,656
Operating Expenditures				
Charges and Fees	\$ -	\$ 5,000	\$ 1,834	\$ 2,000
Contract Services	19,696	25,150	33,305	28,000
Operating Supplies	23,679	19,250	19,554	16,250
Professional Development	128	1,000	3,024	1,700
Repairs	-	500	-	500
System Maintenance	-	12,000	7,763	12,000
Uniforms and Gear	-	200	66	200
Total Operating	\$ 43,503	\$ 63,100	\$ 65,546	\$ 60,650
Interfund Charges				
Fleet	\$ 2,925	\$ 2,781	\$ 2,781	\$ 2,397
Fuel Charges	992	1,138	1,375	1,075
Information Technology	21,831	23,860	23,860	21,836
Total Interfund	\$ 25,748	\$ 27,779	\$ 28,016	\$ 25,308
TOTAL EXPENDITURES	\$ 81,815	\$ 181,382	\$ 141,976	\$ 132,614

Utility Billing

The Utility Billing Division is responsible for billing and maintaining all Water, Solid Waste/Recycling, Irrigation and Sewer utility accounts within the City and the Persigo 201 Sewer District as well as cashiering and revenue collection processing for other City departments and assisting Municipal Court.

2017 Accomplishments

- Converted 4,500 Orchard Mesa Sanitation utility accounts to City of Grand Junction utility accounts
- Processed 406,933 utility bills
- Implemented a “Round Up” donation on utility bills for Parks & Recreation scholarship fund
- Represented the City of Grand Junction by planning and teaching at the Western Colorado Children’s Water Festival, interacting with over 2,500 participants
- Donated water to Mesa County Fair & 2017 Air Show attendees while educating about City of Grand Junction water
- Collaborated with Planning Department to streamline planning clearance/work order process
- Reviewed and signed off on 963 planning clearances
- Launched a volunteer program to promote community involvement



Customer Service Lobby

2018 Objectives

- Upgrade utility billing and account maintenance software
- Launch new planning clearance/work order system
- Change online payment processor to a more robust and interactive pay system for customers
- Continue to participate in outreach programs, including Children’s Water Festival, Mesa County Fair and Downtown Farmer’s Markets
- Expand the volunteer program

Division Expenditures

301-670 UTILITY BILLING				
	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET
Labor & Benefits				
Salaries/Wages	\$ 278,270	\$ 275,435	\$ 285,847	\$ 351,235
Benefits	90,464	86,090	97,071	120,152
Taxes	19,763	21,075	20,425	26,874
Workers Compensation	567	539	539	677
Other Compensation	28	29	3,353	45
Total Labor & Benefits	\$ 389,092	\$ 383,168	\$ 407,235	\$ 498,983
Operating Expenditures				
Charges and Fees	\$ 94	\$ 425	\$ 384	\$ 510
Contract Services	3,307	3,600	3,455	4,500
Equipment	747	1,000	1,000	1,000
Operating Supplies	207,065	213,000	197,599	216,000
Professional Development	3,897	4,400	5,043	4,400
Utilities	-	435	-	435
Total Operating	\$ 215,110	\$ 222,860	\$ 207,481	\$ 226,845

301-670 UTILITY BILLING				
	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET
Interfund Charges				
Facility	\$ 18,937	\$ 20,777	\$ 20,777	\$ 22,798
Information Technology	111,177	107,648	107,648	145,669
Total Interfund	\$ 130,114	\$ 128,425	\$ 128,425	\$ 168,467
TOTAL EXPENDITURES	\$ 734,316	\$ 734,453	\$ 743,141	\$ 894,295

Ridges Irrigation Fund

Water Services is responsible for the operation and maintenance of the irrigation system supplying the Ridges Subdivision and the Redlands Mesa 18-hole golf course with pressurized irrigation water. This system consists of two separate pump stations, seven pumps, a distribution system, and Shadow Lake, all of which is maintained by two plant mechanics.

2017 Accomplishments

- Pumped over 238 million gallons (717 acre feet) of water to Shadow Lake which was utilized by the Redlands Mesa Golf Course and Ridges Subdivision Homeowners

2018 Objectives

- Continue to provide irrigation water to the golf course and residential customers
- Begin dialogue with residents regarding planned maintenance of Shadow Lake
- Coordinate operations with the Redlands Power Company to reduce or eliminate operational down time due to supply issues in the Redlands Canal

Division Expenditures

301-610 - WATER SERVICES				
	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET
Labor & Benefits				
Salaries/Wages	\$ 69,766	\$ 69,484	\$ 69,244	\$ 71,512
Benefits	19,037	19,309	19,573	21,290
Taxes	5,054	5,320	5,052	5,472
Workers Compensation	2,737	2,600	2,600	2,600
Other Compensation	59	58	619	234
Total Labor & Benefits	\$ 96,653	\$ 96,771	\$ 97,088	\$ 101,108
Operating Expenditures				
Contract Services	\$ 3,200	\$ 2,815	\$ 1,112	\$ 2,831
Equipment	1,315	5,000	4,585	5,000
Equipment Maintenance	-	260	166	260
Operating Supplies	226	1,105	644	1,080
Repairs	2,977	8,525	9,659	8,525
System Maintenance	2,865	3,250	6,667	3,250
Utilities	656	472	668	472
Total Operating	\$ 11,239	\$ 21,427	\$ 23,501	\$ 21,418
Interfund Charges				
Administrative Overhead	\$ 15,110	\$ 19,161	\$ 19,141	\$ 20,312
Facility	88,148	85,803	85,803	101,651
Fleet	3,723	5,325	5,325	5,873

301-610 - WATER SERVICES				
	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET
Fuel Charges	967	1,512	1,446	889
Liability Insurance	558	558	558	558
Utility Services	6,705	9,435	8,611	9,815
Total Interfund	\$ 115,211	\$ 121,794	\$ 120,884	\$ 139,098
Capital Outlay				
Utility Systems	\$ 9,125	\$ 19,000	\$ 15,945	\$ -
Total Capital	\$ 9,125	\$ 19,000	\$ 15,945	\$ -
TOTAL EXPENDITURES	\$ 232,228	\$ 258,992	\$ 257,418	\$ 261,624



Redlands Mesa Golf Club

Persigo Wastewater Treatment Facility

The Wastewater Services Division goal is to provide the finest wastewater treatment possible, in a fiscally responsible manner that will protect the public health and environment.

The 1972 Clean Water Act required every wastewater treatment plant to have a discharge permit. The permit, which is issued by the CDPHE, specifies pollutant limits for the protection of the Colorado River.



Wastewater Treatment Plant

The treated wastewater leaving Persigo consistently meets its limits through a team effort of dedicated professionals. At Persigo, the Wastewater Service Manager oversees the entire operation, lab personnel analyze samples collected at different stages of the treatment process, operators optimize conditions for the various treatment processes, mechanics maintain the inner workings of the plant, and an administrative assistant assures that business procedures and recordkeeping requirements are met.

Persigo employees also work upstream from the plant to ensure compliance. Collection crews keep approximately 600 miles of sewer lines flowing freely to prevent backups that could pose a threat to the health of the community or environment. Additionally, Industrial Pretreatment staff work with commercial and industrial facilities to ensure pollutants that may upset the wastewater treatment process do not enter the system.

2017 Accomplishments

- Met all regulatory limits for local, State and Federal requirements
- Successfully completed crucial infrastructure integrity projects including but not limited to:
 - Rehabilitation of River Road Interceptor
 - Replacement of obsolete electrical equipment
 - Re-lining of Raw Sewage Wet Well
 - Replacement of four treatment process control gates.
 - Implemented year three of 30 year accelerated pipe replacement project



CNG Fueling Stations

- Partnered with CDPHE in receiving design and construction approval for a diffuser to the Colorado River and negotiating the 2018 discharge permit renewal
- Successful 2018 budget review process with Mesa County
- Successful collaborations with CDOT, Army Corp of Engineers, Division of Fish and Wildlife and Colorado Parks and Wildlife detailing diffuser project specifications
- Partnered with Grand Junction Fire Department, Grand Junction HazMat, and a regional emergency rental company in spill remediation and incident training
- Partnered with Excel Energy Company, Mesa County Grand Valley Transit and Grand Junction Fleet Services in promoting/providing Compressed Natural Gas (CNG) services
 - 62 City and Mesa County vehicles utilizing CNG has resulted in a significant reduction in operational costs

- CNG usage has also resulted in significant reduction of carbon emissions
- Featured on Public Broadcasting Service (PBS) National News Hour and US National Graphic Channel in recognition of Persigo’s innovative renewable energy production



2018 Objectives

- Continue to meet or exceed all local, State and Federal regulatory limits
- Successful completion of scheduled 2018 infrastructure integrity projects including but not limited to:
 - Colorado River diffuser construction and installation
 - Lift station and wet well rehabilitations
 - Additional treatment process control gate replacements and soft start electrical components
 - Complete year four of 30 year accelerated pipe replacement program
- Successful completion of scheduled projects and purchase of equipment to realize operational efficiencies, cost savings and/or public safety including:
 - Dissolved oxygen meters
 - Inflow pump and ultraviolet bulbs
 - Upstream temperature probe installation
 - Trailer-mounted emergency self-priming pump
 - Chemical feed replacement
- Evaluate and revise Industrial Pretreatment Program (IPP) limits as required by regulation
- Continue to ensure fiscal responsibility while providing treatment technologies protecting the public and environment

Division Expenditures

902-615 PERSIGO WASTEWATER TREATMENT FACILITY				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 2,049,600	\$ 2,151,210	\$ 2,150,635	\$ 2,237,313
Benefits	511,712	492,783	544,510	571,662
Taxes	147,042	164,412	153,706	171,144
Workers Compensation	89,359	84,891	84,891	84,891
Other Compensation	7,291	4,201	5,682	4,268
Total Labor & Benefits	\$ 2,805,004	\$ 2,897,497	\$ 2,939,424	\$ 3,069,278
Operating Expenditures				
Charges and Fees	\$ 189,687	\$ 211,750	\$ 232,895	\$ 310,883
Contract Services	15,262	43,481	30,773	94,900
Equipment	2,395	10,000	-	5,000
Equipment Maintenance	50,441	11,000	6,974	11,000
Grants and Contributions	88	6,000	197	3,000
Operating Supplies	60,007	76,590	56,826	76,430
Professional Development	18,214	24,250	10,745	27,750
Repairs	278,476	447,250	406,788	437,250
System Maintenance	192,446	250,000	145,630	250,000
Uniforms and Gear	4,330	4,000	5,830	4,000
Utilities	17,916	18,500	21,873	18,500
Total Operating	\$ 829,262	\$ 1,102,821	\$ 918,531	\$ 1,238,713
Interfund Charges				
Administrative Overhead	\$ 381,305	\$ 386,590	\$ 386,590	\$ 700,780
Facility	520,839	557,653	557,653	548,581
Fleet	235,076	206,350	206,350	259,717

902-615 PERSIGO WASTEWATER TREATMENT FACILITY				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Fuel Charges	35,837	36,609	37,225	34,971
Information Technology	233,721	209,848	212,470	219,087
Liability Insurance	57,244	57,244	57,244	57,244
Utility Services	442,196	464,476	472,535	528,963
Total Interfund	\$ 1,906,218	\$ 1,918,770	\$ 1,930,067	\$ 2,349,343
Capital Outlay				
Capital Equipment	\$ 17,923	\$ -	\$ -	\$ -
Utility Systems	1,106,370	8,365,074	6,024,723	9,230,759
Total Capital	\$ 1,124,293	\$ 8,365,074	\$ 6,024,723	\$ 9,230,759
TOTAL EXPENDITURES	\$ 6,664,777	\$ 14,284,162	\$ 11,812,745	\$ 15,888,093

Wastewater Quality Lab

The Persigo Environmental Laboratory, located at the Persigo Wastewater Treatment Plant, provides a variety of certified, professional analytical services to the Wastewater Services Divisions, Utilities Division management and the Grand Junction community. The Laboratory provides a critical assessment of treatment plant operations, and treated effluent water quality to ensure compliance with federal and state environmental regulatory requirements. The Laboratory complies with regulatory monitoring and certification requirements implemented through the United States Environmental Protection Agency and the CDPHE.

The Laboratory provides full-service analytical functions, usually equivalent only to larger municipal laboratories. Laboratory services include wastewater sample monitoring to ensure the quality of effluent discharged into the Colorado River minimizes pollution to the environment and meets standards as specified under the federal Clean Water Act legislation. Analytical support is provided to wastewater treatment to aid process control and plant operation. Technical support is provided to industrial pretreatment and utility management. Additionally, the Laboratory monitors and updates the division of existing, changing and/or future federal, state and local environmental regulatory requirements.



Wastewater Lab Staff

The Laboratory is committed to quality results and continual improvement of laboratory services. A rigorous quality assurance program is followed to ensure analytical results are accurate, reliable and legally defensible. The Laboratory assures these goals are achieved in a cost-effective and productive manner.

2017 Accomplishments

- Met or exceeded all certification and methodology requirements as required by the Code of Federal Regulation (CFR 40), EPA and CDPHE
- Partnered with CDPHE in performing special studies
- Partnered with numerous regional and Western Slope municipalities in analyzing and troubleshooting water, wastewater and ambient water quality issues
- Partnered with Grand Valley orchardists' in monitoring irrigation water quality
- Successful State (CDPHE) laboratory biennial recertification as required by the Safe Drinking Water Act (SDWA) and the requirements of the National Primary Drinking Water Regulation (NPDWR) with No Deviations
- Successful completion of 2017 DMR-QA as specified under the federal Clean Water Act (CWA) legislation and the National Pollutant Discharge Elimination System (NPDES) with no excursions
- Laboratory Chemist awarded Persigo 2017 Employee of the Year

2018 Objectives

- Continue to meet or exceed all CFR 40, EPA and CDPHE certification and analytical requirements
- Continue to provide a variety of certified professional analytical services ensuring accurate, reliable and legally defensible results to the community at large
- Continue to foster partnerships with the Grand Junction community, Western Slope municipalities, governmental entities, water purveyors and environmental stakeholders
- Continue to provide analytical support to Industrial Pretreatment Program (IPP) in safeguarding the wastewater collection system, the wastewater treatment plant, the environment and the public from harmful industrial/commercial wastewater discharges
- Update the Laboratory Information Management System (LIMS) with current technology to enhance data quality management
- Continue to ensure fiscal responsibility and control of resources while complying with regulatory limitations

Division Expenditures

902-625 WASTEWATER QUALITY LAB				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 445,504	\$ 417,127	\$ 407,420	\$ 359,759
Benefits	107,623	99,706	92,638	90,412
Taxes	32,101	31,918	29,347	27,525
Workers Compensation	4,977	4,727	4,727	4,727
Other Compensation	-	-	-	-
Total Labor & Benefits	\$ 590,205	\$ 553,478	\$ 534,132	\$ 482,423
Operating Expenditures				
Charges and Fees	\$ 700	\$ 1,500	\$ 1,230	\$ 1,500
Contract Services	32,897	49,535	35,465	41,535
Equipment	4,952	5,000	2,009	5,000
Grants and Contributions	-	500	25	500
Operating Supplies	19,475	21,814	12,684	19,314
Professional Development	6,579	5,750	867	4,250
Repairs	2,210	3,500	67	3,500
System Maintenance	24,707	23,300	24,378	20,500
Uniforms and Gear	-	460	107	460
Total Operating	\$ 91,520	\$ 111,359	\$ 76,832	\$ 96,559
Interfund Charges				
Fleet	\$ 3,181	\$ 3,632	\$ 3,632	\$ 3,488
Fuel Charges	426	434	622	499
Information Technology	44,856	38,408	38,408	38,681
Total Interfund	\$ 48,463	\$ 42,474	\$ 42,662	\$ 42,668
Capital Outlay				
Capital Equipment	\$ 9,254	\$ -	\$ -	\$ -
Total Capital	\$ 9,254	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 739,442	\$ 707,311	\$ 653,626	\$ 621,650

CAPITAL IMPROVEMENT

CAPITAL IMPROVEMENT

Overview

Each year, the City of Grand Junction invests a significant portion of the annual budget in capital improvements in the community. City Council identified Planning and Infrastructure as a key strategic directive in the 2017 City of Grand Junction Strategic Plan and in 2018, 22% of the budget is dedicated to capital projects. Through the continued assessment of condition of assets and a series of long term capital and financial funding plans, the City of Grand Junction ensures that existing infrastructure is adequately maintained and that the construction of future infrastructure is done with fiscal responsibility.



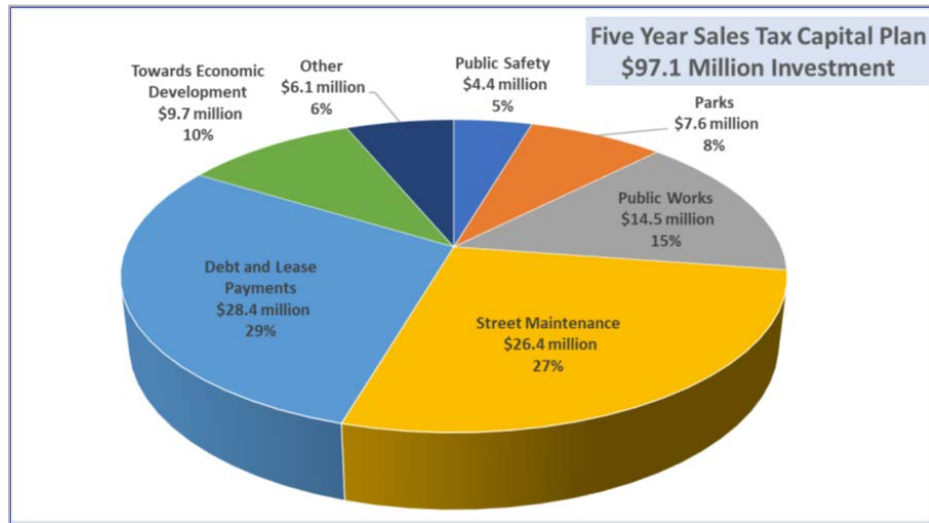
3/4 % Sales Tax Capital

A 10-year major capital project plan was developed based on the priorities established by the Strategic Plan. The purpose of the plan is to identify and prioritize the most critical projects for funding. The first five years of the plan are balanced and those projects are funded within current resources. However, we have more needs than resources, and as we look to the long-term in years six through 10 (which are not balanced) we are able to quantify the amount of unfunded projects. According to this capital plan, the City totals \$234 million in prioritized projects from 2023 through 2027 with only \$104 million in revenues which leaves \$130 million in capital projects unfunded.

The major source of revenue for general government capital projects is the 3/4 % City sales tax which generates approximately \$12 million per year. The City has annual ongoing commitments of those funds including the debt payment for the Riverside Parkway, the lease payment for the Public Safety Buildings (Police, Fire Station #1, Fire Administration), economic development funding, and dedicated funding for street infrastructure which includes the use of voter authorized TABOR funds (2B funds). After these items, there remains approximately \$2 million for other projects.

Another source of revenue are funds that are restricted to specific uses including Parkland Expansion and Conservation Trust Funds which are lottery funds disbursed through the State. Some Conservation Trust Funds are dedicated to ongoing commitments for the Stocker Stadium lease payments and the Golf Course irrigation loan. After commitments, the open space and lottery revenues can add another \$450,000 each year for dedication to parks projects. Finally, the City has historically been successful at leveraging limited resources to obtain significant grant funding for capital projects. Over the last five years, the City has been awarded \$11.8 million in grant funds used towards capital projects.

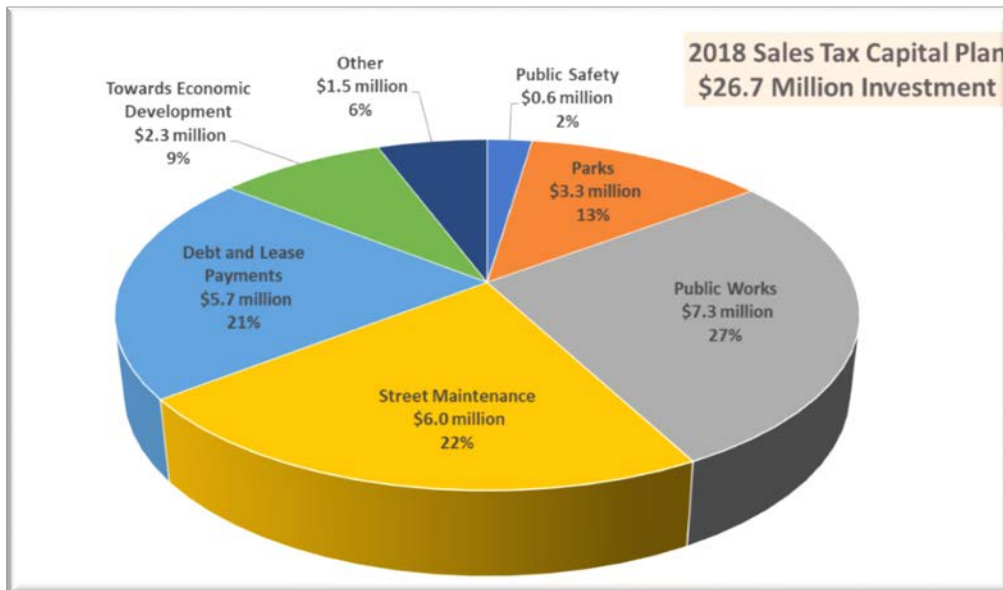
Over the next five years from 2018 through 2022, the plan allocates \$97.1 million total to ongoing commitments and new capital projects. New projects include a significant commitment to the maintenance of existing streets of \$26.4 million which includes the use of 2B funds. From 2017 through 2022, a total of \$33.7 million will be invested in improving the condition of our street infrastructure. After which \$4 million is dedicated towards maintaining that condition. Another major investment over the next five years is \$4.4 million towards public safety including the replacement or renovation of Fire Station No. 3. The most significant of the \$7.6 million in parks projects is the completion of Las Colonias Park through the partnership with the Downtown Development Authority and in coordination with the Las Colonias Business Park. Also included in Parks is \$750,000 over three years beginning in 2019 towards the improvement of Whitman Park. Within the public works area of \$14.5 million in new projects, there are three major projects improving public facilities and trails which includes the Las Colonias Business Park infrastructure, the Two Rivers Convention Center Improvements and the Monument Road Trail from D Road to Lunch Loop.



2018 Highlights

In 2018, the capital investment plan totals \$26.7 million which includes ongoing commitments and new projects. These capital funds are invested in a diverse scope of projects that span across the community. The improvements include streets, public safety, parks, sports facilities, sidewalk, and trails. Below are some highlights as well as a chart depicting 2018’s investment by category.

- \$2.4 million – 7th Street Reconstruction – from North Avenue to Patterson
- \$2.3 million – Outside Contracted Street Maintenance – various surface treatments
- \$350,000 – North Area Ambulance Station (Fire Station #6 interim plan) – housing for ambulance unit and crew
- \$275,000 – Fire Training Facility Phase II (FML Grant) (multiple year project) – burn tower, structures, props
- \$3 million Las Colonias Recreation Park Completion (partnership with DDA, potential grants) – first of two parts including boat launch, restroom/shelter, parking, irrigation system
- \$3.5 million Las Colonias Business Park infrastructure (partnership with DDA, potential DOLA grant) – first of two parts including street, curb, gutter, utility, and sidewalk infrastructure
- \$345,000 – Monument Road Trail, D Road to Lunch Loop Parking Lot (grant and open space funded) – first of two parts of \$2.4 million multi-modal shared use trail project
- \$3 million – Two Rivers Convention Center Improvements – first of two parts including roof repairs, kitchen upgrades, carpet replacement, exterior repair



2018 Adopted Capital Projects

Line # Ref	Department	Project Title	Cost
3/4% Sales Tax Capital Projects			
1	Street Maintenance	7th Street Reconstruction	\$ 2,400,000
2	Street Maintenance	Outside Contract Street Maintenance	2,325,000
3	Street Maintenance	City-Performed Street Improvements	800,000
4	Street Maintenance	Pavement Condition Index Road Survey	90,000
5	Street Maintenance	Horizon Drive Pedestrian Improvements	250,000
6	Street Maintenance	North Avenue Streetscape Improvements	100,000
Total Street Maintenance			\$ 5,965,000
7	Public Safety-Fire	North Area Ambulance Station (Fire Station 6 interim plan)	\$ 350,000
8	Public Safety-Fire	Fire Training Facility (FML grant)	275,000
9	Public Safety-Fire	Public Safety Capital (Mesa County Public Safety Tax)	400,000
Total Public Safety-Fire			\$ 1,025,000
10	Parks and Recreation	Cemetery Irrigation Repair/Replacement	\$ 25,000
11	Parks and Recreation	Park Restroom Renovation (CTF funded)	55,000
12	Parks and Recreation	Las Colonias Park - Riparian Area (Open Space funded)	50,000
13	Parks and Recreation	Las Colonias Park Completion	3,000,000
14	Parks and Recreation	Playground Repair (CTF funded)	25,000
15	Parks and Recreation	Riverfront Trail Repairs (CTF funded)	25,000
16	Parks and Recreation	Stocker Stadium West Restrooms (CTF & PIAB funded)	60,000
17	Parks and Recreation	Suplizio Field Infield (CTF and partner funded)	36,000
18	Parks and Recreation	Tennis Court/Pickleball Improvements (CTF funded)	40,000
19	Parks and Recreation	Westlake Property Acquisition	23,000
Total Parks and Recreation			\$ 3,339,000
21	Public Works	Bookcliff Middle School Sidewalk (CDBG funded)	42,000
22	Public Works	Curb, Gutter, Sidewalk Safety Repairs	50,000
23	Public Works	Las Colonias Business Park	3,535,000
24	Public Works	Monument Rd Trail-D Rd to Lunch Loop Pkg Lot (Open Space & grant funded)	345,000
25	Public Works	Nisley Sidewalk Improvement (CDBG funded)	80,000
26	Public Works	Riverside (RIO) Park Improvement (CDBG funded)	73,686
27	Public Works	Traffic Signal Controllers	50,000
28	Public Works	Traffic Signal Equipment Upgrade	167,000
29	Public Works	Two Rivers Convention Center Improvements	3,000,000
30	Public Works	Avalon Theater Improvements	100,000
Total Public Works			\$ 7,442,686
Total 3/4 % Sales Tax Capital Projects			\$ 17,771,686
Transportation Capacity Capital Projects			
31	Public Works	Orchard Ave-Normandy to 29 Road (Mesa County partner)	\$ 400,000
32	Public Works	25 Road Left Turn Lanes	700,000
33	Public Works	Amber Springs Way, Leach Creek Crossing Bridge	200,000
Total TCP Capital Projects			\$ 1,300,000
Enterprise Funds Capital Projects			
34	Water	Water Line Replacements	\$ 300,000
35	Water	Flow Line Replacement	552,662
36	Water	Raw Water Irrigation Supply Line Phase I	900,000
37	Water	Somerville/Anderson Ranch Improvements	55,000
38	Water	Raw Water Reservoir #3 Rehabilitation	492,000
39	Water	Grand Mesa Reservoir Improvements	55,000
40	Water	Water Meter Replacement	164,000
41	Water	Valve Actuator and Vacuum Tank Trailer Mount	60,000
42	Water	Water Treatment Plant Modifications	164,000
Total Water			\$ 2,742,662

<u>Line # Ref</u>	<u>Department</u>	<u>Project Title</u>	<u>Cost</u>
43	Solid Waste	Side Load CNG Garbage Truck	300,000
Total Solid Waste			\$ 300,000
44	Sewer	Interceptor Repair and Replacement	900,000
45	Sewer	Sewer Line Replacement in Collections System	2,600,000
46	Sewer	Sewer Line Replacement/Alley Reconstruction	285,000
47	Sewer	Lift Station Elimination	145,343
48	Sewer	Collection System Equipment	107,250
49	Sewer	Plant Backbone Improvements	468,166
50	Sewer	Biological Nutrient Removal-Effluent Diffuser	4,000,000
51	Sewer	23 Road Trunk Extension	725,000
Total Sewer			\$ 9,230,759
Total Enterprise Funds Capital Projects			\$ 12,273,421
Internal Service Funds Capital Projects			
52	Information Tech	Backup AC for PD UPS Room	\$ 25,000
53	Information Tech	Cityhall Rewire	350,000
54	Information Tech	Email Archive System	30,000
Total Information Technology			\$ 405,000
55	Fleet	Fleet Replacement	3,395,005
56	Fleet	Tire Machine Balancer	15,000
57	Fleet-Street Maintenance	Street Maintenance Equipment	352,000
Total Fleet			\$ 3,762,005
58	Communication Center	Logging Recorder	60,349
59	Communication Center	Next Generation 9-1-1	80,000
60	Communication Center	800MHz Capital Improvements	70,000
61	Communication Center	9-1-1 Telephone Upgrade	600,000
62	Communication Center	Relocate Grand Mesa Tower	400,000
63	Communication Center	Relocate Microwave Hop	100,000
64	Communication Center	Fire Notification System Upgrade	50,000
Total Communications Center			\$ 1,360,349
65	Facilities	Facility Condition Index Replacements	194,420
Total Facilities			194,420
Total Internal Service Funds Capital Projects			\$ 5,721,774



First Street Storm Drainage Improvements

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

3/4 % SALES TAX FUND

STREET MAINTENANCE

Project Title: 7th Street Reconstruction (F1810)

Project Description: This project will reconstruct 7th Street from North Avenue to Orchard Avenue. As opposed to an overlay, which places a 2-inch layer of asphalt on the top of an existing road, this project will remove multiple layers of asphalt, base course, and subgrade and then rebuild the structure of the street to handle traffic for decades to come. As 7th Street is a critical artery for our community, it will remain open during construction.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Tabor Fund Transfer (2B)	\$ 2,400,000	Construction	\$ 2,400,000	\$ -	\$ 2,400,000
Total	\$ 2,400,000		\$ 2,400,000	\$ -	\$ 2,400,000

Project Title: Outside Contract Street Maintenance (F0001-F000129)

Project Description: The annual outside contract street maintenance program includes contract construction for a variety of street treatments. A pavement management system is used to evaluate pavement quality and prioritize street maintenance needs. Parameters used to determine the Pavement Condition Index (PCI) for major streets include ride quality, structural adequacy, and surface distress. These parameters are measured every five years by non-destructive testing methods. According to a 2016 Colorado Asphalt Paving Association study, most communities surveyed were trying to maintain a PCI of 73.



Over the course of six years, including 2017, it is expected that a total of \$33.7 million can be invested to increase the City's streets to a "good" quality, around 73 PCI. From 2023-2028 \$4 million would be needed annually to maintain a 73 PCI. Funding levels are reviewed annually and adjusted to account for changes in construction costs as well as additional streets acquired through annexation and new development.

SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Tabor Fund Transfer (2B)	\$ 12,423,161	Construction	\$ 2,000,000	\$ 17,255,161	\$ 19,255,161
Total	\$ 12,423,161		\$ 2,000,000	\$ 17,255,161	\$ 19,255,161

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: City-Performed Street Improvements (PCRAK, PCHIP)

Project Description: This is annual street maintenance completed by City staff. One of the most detrimental effects to the structure of a road is to let water migrate through the surface and get into the subgrade. Allowed to perpetuate, more moisture continues to weaken the subgrade causing more cracks which eventually leads to potholes and degradation of the road surface. The City’s crackfill program aims to fill cracks in all of the road surfaces that are planned for chip seal, microsurface or other light maintenance activity. The City is divided into 12 Street Maintenance Areas (SMA) with an area scheduled to receive treatment each year. Each of the streets in an SMA are analyzed for the proper treatment, whether that be a fog seal, chip seal, microsurface, overlay or total reconstruction.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
3/4 % Sales Tax Fund	\$ 135,000	Construction-PCRAK	\$ 135,000	\$ 540,000	\$ 675,000
3/4 % Sales Tax Fund	665,000	Construction-PCHIP	665,000	2,660,000	3,325,000
Total	\$ 800,000		\$ 800,000	\$ 3,200,000	\$ 4,000,000

Project Title: Street Maintenance Equipment (B0001)

Project Description: This will replace the existing chip spreader in the Streets division, and the old one will be retained as additional equipment for self-performed street improvements.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Tabor Excess (2B Funding)	\$ 352,000	Equipment Purchase	\$ 352,000	\$ -	\$ 352,000
Total	\$ 352,000		\$ 352,000	\$ -	\$ 352,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Pavement Condition Index Road Survey

Project Description: This survey collects data on all of the City’s 365 centerline miles of roadway and prepares a Pavement Condition Index (PCI) for each street segment. The results of the survey include a detailed pavement analysis and development of a prioritized 5-year pavement management plan that is optimized for the City’s network. This survey is planned for September 2018, just after the first two years of increased street maintenance effort has been completed. It will identify how far we have come on the strategic plan metric of increasing our PCI from 69 to 73 by 2022 and will provide recommendations for the following years.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Tabor Excess (2B Funding)	\$ 90,000	Contract Service	\$ 90,000	\$ -	\$ 90,000
Total	\$ 90,000		\$ 90,000	\$ -	\$ 90,000

PUBLIC SAFETY

Project Title: North Area Ambulance Station (Fire Station #6 interim plan) (E1801)

Project Description: Fire Station #6 is budgeted in 2023 of the 10-year capital plan, however total funding for the project is currently not available this far out. This request provides an interim step to provide better emergency services in the north area by staffing an ambulance crew in a temporary facility until full funding is available. Staff is exploring various options to house the ambulance unit and crew, including constructing a modular building on City owned land or leasing/purchasing an existing residence or building in the area. Locating an ambulance in this area will greatly improve response times and provide needed backup to the City’s other ambulances during busy call times. This ambulance will serve as the Fire Station #6 ambulance when the permanent location is constructed, providing some phasing of the overall project.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
3/4 % Sales Tax Fund	\$ 350,000	Construction	\$ 350,000	\$ 4,900,000	\$ 5,250,000
Total	\$ 350,000		\$ 350,000	\$ 4,900,000	\$ 5,250,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Fire Training Facility (E1802)

Project Description: The Fire Department has held a new firefighter academy for 14 of the last 17 years. As new firefighters, the recruits are taught all aspects of the job of a firefighter. This includes many hands on skills that involve props such as forcible entry, maneuvering hose through a structure, roof ventilation and actual fire control. Currently, each fire academy has performed these skills in and around the State Regional Center on Riverside Pkwy. These skills have been conducted in a building abandoned by that facility and as such no longer receives repair as it deteriorates. The State of Colorado also requires all firefighters complete a live burn throughout their training. In order to complete the required training all recruits are transported to Gypsum, Colorado for a live fire demonstration involving flashover and then they spend two additional days in either Rifle or Rangely Colorado, in a live fire training building. These trips to other areas in Colorado for required training are expensive and not convenient.



Having a fire training facility will allow the department to regularly train in a safe and timely fashion. This regular training will allow the firefighters to hone skills on a regular basis which now can only be done once a year. Currently, the GJFD is a part of the training center property owned by Colorado Mesa University and utilized by the University, GJPD and the MCSO. In 2014, the GJFD was awarded a grant from the Mesa County Federal Mineral Lease District to install a water line, water tanks and pumps to move water from 32 Road to the facility on Whitewater Hill adjacent to the law enforcement driving track. This water line was the first step in securing the future of the Fire Department at this site for training. Now that the water line is installed, the Fire Dept. will submit another grant request through the Mesa County Federal Mineral Lease District for partial construction of the training center to include pavement, burn structures and burn props.

This is a multiple year project and once this project is completed, the Fire Department will be able to regularly provide live fire training for all new fire recruits and current firefighters. These controlled fires will allow a safer and regular training opportunity without having to transport our firefighters to other parts of the state for required training.

SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
FMLA Grant	\$ 275,000	Construction	\$ 275,000	\$ 765,000	\$ 1,040,000
Total	\$ 275,000		\$ 275,000	\$ 765,000	\$ 1,040,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

PARKS AND RECREATION

Project Title: Cemetery Irrigation Repair/Replacement (G0910)

Project Description: The Irrigation systems at the Orchard Mesa Cemetery were installed as long ago as the 1950’s. Many of the systems have failing galvanized pipe, valves that no longer function, and repair parts are no longer available. Many of the areas are hand watered using hoses and quick couplers. This type of manual watering dates back to the 1960’s and requires a great deal of staff time. In order to conserve funds, Cemetery staff is recommending an annual CIP funding source to upgrade irrigation systems and make road and other infrastructure repairs. Roadway overlays would be conducted by a contractor. The new irrigation system design/installation would be conducted by Park Operations staff utilizing their expertise. The 2018 funds will be used to fully automate the irrigation system in approximately eight acres.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
3/4 % Sales Tax	\$ 25,000	Repairs/Upgrades	\$ 25,000	\$ 100,000	\$ 125,000
Total	\$ 25,000		\$ 25,000	\$ 100,000	\$ 125,000

Project Title: Park Restroom Renovations-Emerson Park (G0003-G000302)

Project Description: This neighborhood park was one of the original four corner stone parks dedicated in the late 1800’s. The restrooms were constructed in the 1960’s and have become outdated, dilapidated and in much need of replacement. Improvements are planned for plumbing, electrical, heating, ADA accessibility, exterior doors, roofing, and connecting sidewalk.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Conservation Trust Funds	\$ 55,000	Repairs/Upgrades	\$ 55,000	\$ 100,000	\$ 155,000
Total	\$ 55,000		\$ 55,000	\$ 100,000	\$ 155,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Las Colonias Park – Riparian Area (G1303-G130304)

Project Description: The planning and design of Phase I of the riparian restoration area was completed in 2015 and the excavation of this area was included in the amphitheater budget in 2016. Four grants were secured for revegetation work in 2017 with completion in 2018. A second phase of planting is necessary and additional recreational access areas need to be constructed. Additional design and permitting may be necessary based on future whitewater features south of the Amphitheater.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Open Space Funds	\$ 50,000	Revegetation	\$ 50,000	\$ -	\$ 50,000
Total	\$ 50,000		\$ 50,000	\$ -	\$ 50,000

Project Title: Las Colonias Park Completion (G1303-G130307)

Project Description: Based on the business park development, park amenities such as a pond, dog park, multi-purpose field/festival area, irrigation system, and landscaping will be developed over the course of 2018 and 2019. The boat launch will be the first amenity with final design to be completed by end of 2017 and an application submitted to Great Outdoors Colorado (GOCO). This phase will include a restroom/shelter, concrete boat launch, parking, and other amenities. The irrigation system will be developed using raw water from the water plant saving significant upfront development costs and ongoing operational costs. The remaining park elements will move into final design in 2018. There are potential grants for this project.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
DDA Funds	\$ 5,000,000	Construction	\$ 3,000,000	\$ 2,000,000	\$ 5,000,000
Total	\$ 5,000,000		\$ 3,000,000	\$ 2,000,000	\$ 5,000,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Playground Repair (G1801)

Project Description: Playground safety is a must and Parks Operations is being proactive and taking all precautions to ensure that every playground within the park system meets the highest level of National Playground Safety Inspection standards for safety. Typical play structures are proving to have a safe and useful life expectancy of between 10 and 15 years. This depends on usage, ground soil conditions, and most of all vandalism. The Parks Department has three certified playground inspectors who have implemented a daily, weekly, and monthly playground inspection program that determines the long and short term condition of every playground structure.



Park Playgrounds needing immediate attention are Sherwood Park (installed in 1995) which requires a complete replacement; Columbine Park (installed in 1996) which requires complete replacement of some apparatus; and Wingate Park/School which needs repairs and replacement of some or all apparatus.

SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Conservation Trust Funds	\$ 25,000	Repairs/Upgrades	\$ 25,000	\$ 100,000	\$ 125,000
Total	\$ 25,000		\$ 25,000	\$ 100,000	\$ 125,000

Project Title: Riverfront Trail Repairs (G1304)

Project Description: A Trail Inventory Future Needs Assessment has been completed for over 21 miles of riverfront and urban trails within City limits which is maintained by the City’s Parks Department. The assessment was conducted to determine trail condition, safety concerns, hazardous situations, and the total amount of concrete and asphalt trails. In many areas throughout the trail system, large cracks have developed, concrete has settled leaving large lips and creating dangerous safety hazards. This is an ongoing project and the areas of concerns will be identified and prioritized. Additionally, each year’s requested funds of \$25,000 will be evaluated prior to that budget year’s submittal date and allocated to the highest priority areas.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Conservation Trust Funds	\$ 25,000	Repairs/Upgrades	\$ 25,000	\$ 100,000	\$ 125,000
Total	\$ 25,000		\$ 25,000	\$ 100,000	\$ 125,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Stocker Stadium West Restrooms (G1802)

Project Description: The Stocker Stadium west stands restroom facilities have been host to thousands of games and events and served countless attendees. The restroom fixtures have become obsolete and reached a state of disrepair requiring replacement. The toilets, urinals, and sinks are cracked, broken and many are leaking. The doors to the facility are rusted out and not secure. The HVAC units are no longer functioning and are in need of replacement. The interior of the facility would be painted, LED lights installed inside the restrooms as well as in the concourse, doors would be replaced and the restroom fixtures would be replaced.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
3/4 % Sales Tax Fund	\$ 20,000	Repairs/Upgrades	\$ 20,000	\$ -	\$ 20,000
Conservation Trust Funds	20,000	Repairs/Upgrades	20,000	-	20,000
PIAB	20,000	Repairs/Upgrades	20,000	-	20,000
Total	\$ 60,000		\$ 60,000	\$ -	\$ 60,000

Project Title: Suplizio Field Infield (G1803)

Project Description: The infield on Suplizio field is almost 20 years old and in need of turf rehabilitation, irrigation improvements, elevation corrections, and infield dirt replacement with sand. The plan is to laser grade the first and third baselines, install new United States Golf Association (USGA) sand in the infield, and install 9,000 square feet of bluegrass sports turf which will better withstand the high number of games that are played on the field.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Conservation Trust Funds	\$ 6,000	Repairs/Upgrades	\$ 6,000	\$ -	\$ 6,000
Partners	30,000	Repairs/Upgrades	30,000	-	30,000
Total	\$ 36,000		\$ 36,000	\$ -	\$ 36,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Tennis Court/Pickleball Improvements (G1704)

Project Description: Preventive maintenance of tennis court surfacing and painting is required in order to keep the courts playable as well as to protect the underlying concrete. If the coating is maintained by patching the worn areas and then resurfacing, the tennis court life expectancy can be reached (manufactures recommended life expectancy of tennis court surfacing is 8-10 years). The south courts at the Canyon View Tennis Complex were constructed in 2008 and have reached the 10-year life expectancy and require resurfacing to prevent continued decline which would lead to a complete removal and resurfacing which would cost much more.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Conservation Trust Funds	\$ 40,000	Repairs/Upgrades	\$ 40,000	\$ -	\$ 40,000
Total	\$ 40,000		\$ 40,000	\$ -	\$ 40,000

Project Title: Westlake Property Acquisition (G1804)

Project Description: Westlake Park is a 10-acre complex located at 125 Orchard Avenue offering; disc golf, open space, playground, restroom/shelter, skate park and a walking path. The park was constructed in 2005 and the installation of the turf and irrigation went up to the existing fence line 70 feet from the East side of the Skate Park. Upon recent research, it was determined that the landscaping exceeded the park property line by approximately .4 acres. The use of this property is necessary for the function of the existing park and it will be referred to the property committee to consider purchasing from current owners.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
3/4 % Sales Tax Fund	\$ 23,000	Acquisition	\$ 23,000	\$ -	\$ 23,000
Total	\$ 23,000		\$ 23,000	\$ -	\$ 23,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

PUBLIC WORKS

Project Title: Bookcliff Middle School Sidewalk (F1712)

Project Description: This project supports the Community Development Block Grant (CDBG) goal of addressing non-housing suitable living environment. Pedestrian improvements along 29-1/4 Road in front of Bookcliff Middle School are missing and present a dangerous situation to students and users of the community center. The project will construct some sidewalk along the west side of 29-1/4 Road and access ramps and crosswalks that presently do not exist. Ongoing expenses include periodic concrete replacement.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
CDBG Funds	\$ 42,000	Repairs/Replacement	\$ 42,000	\$ -	\$ 42,000
Total	\$ 42,000		\$ 42,000	\$ -	\$ 42,000

Project Title: Curb, Gutter, and Sidewalk Safety Repairs (F0051-F005111)

Project Description: This program includes the replacement or repair of deteriorated or hazardous curbs, gutters, and sidewalks on City streets. It also includes replacement of curbs and gutters that do not properly drain. Tripping hazards on sidewalks are given highest priority. Concrete replacement locations are determined from field surveys and citizen complaints. Each location is rated and prioritized according to the type of problem and degree of hazard. The benefits include keeping our curb, gutter, and sidewalks in a state of good repair providing a reliable surface for non-motorized users and conveyance of stormwater without standing water.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
3/4 % Sales Tax Fund	\$ 50,000	Repairs/Replacement	\$ 50,000	\$ 100,000	\$ 150,000
Total	\$ 50,000		\$ 50,000	\$ 100,000	\$ 150,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Las Colonias Business Park (G1707)

Project Description: This project covers the street infrastructure and utilities that will serve the development of the leasable areas for outdoor manufacturers as well as retail and restaurant space. Once constructed, additional operating costs would include an additional 1.6 lane miles of asphalt requiring chip seal every 10-12 years and an overlay every 20-25 years. Landscape maintenance, street sweeping, snow plowing and street lighting will also be required.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
DDA Funds	\$ 4,535,000	Construction	\$ 3,535,000	\$ 1,000,000	\$ 4,535,000
Total	\$ 4,535,000		\$ 3,535,000	\$ 1,000,000	\$ 4,535,000

Project Title: Monument Rd Trail-D Rd to Lunch Loop Parking Lot (F1710-F171001)

Project Description: This project extends multi-modal access with a shared-use, off-road trail to the Bureau of Land Management (BLM) Lunch Loop area. Once built, the trail will provide non-motorized alternative access from the Riverfront Trail to one of the region’s most popular trailheads for access to a vast network of trails on BLM managed lands. This extension will also connect the surrounding amenities, including downtown Grand Junction, Las Colonias Park, the Botanical Gardens, Connected Lakes, and surrounding neighborhoods to each other as well as to the BLM trails and City owned bike park at Lunch Loop. In addition to vastly improving connectivity, this trail will enhance safety by providing an off-road path for multiple users.



- This proposed trail has been part of planning documents for over 14 years dating back to the 2002 Redlands Area Plan and more recently as part of the 2040 Regional Transportation Plan (2015) and the Mesa County Land Trust’s “A Community Vision for Monument Road” (Nov 2014). These three documents identify 1) additional open space, 2) greater access to open space, 3) multi-modal non-motorized options, and 4) community desire to see connectivity and safety a priority along Monument Road.
- Phase I extends a ten-foot, concrete bike path, two bridges, and five low water crossings of No Thoroughfare Wash from just north of D Road along the south side of Monument Road to the Lunch Loop Parking lot.
- The City has received a \$1.5M GOCO grant and will construct the trail beginning in late 2018 through the spring of 2019. Operating expenses include sweeping, snow removal, and periodic concrete replacement. The project is funded by open space and grants.

SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Parkland Funds	\$ 225,000	Design/Construction	\$ 100,000	\$ 125,000	\$ 225,000
Grants	2,208,899	Construction	245,000	1,963,899	2,208,899
Total	\$ 2,433,899		\$ 345,000	\$ 2,088,899	\$ 2,433,899

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Nisley Sidewalk Improvement (CIP #730)

Project Description: Pedestrian improvements at Nisley Elementary have been approved for CDBG Funding from 2017 award allocation. This work will construct a sidewalk on the south side of Orchard Avenue from 29 Road west two blocks to Melody Lane. Once completed, school children walking to Nisley from east of 29 Road will be able to be on sidewalk the entire way.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
CDBG Funds	\$ 80,000	Repairs/Replacement	\$ 80,000	\$ -	\$ 80,000
Total	\$ 80,000		\$ 80,000	\$ -	\$ 80,000

Project Title: Riverside (RIO) Park Improvement (F1711)

Project Description: RIO is a local planning effort funded by the Great Outdoors Colorado (GOCO) Inspire Initiative. Since January 2018, RIO has been working to develop plans to better engage and connect our underserved youth with the outdoors. RIO has targeted the Riverside and Orchard Mesa youth, families, and service providers to develop plans for an implementation grant that was submitted in July of 2017. GOCO funding decisions will be made in November of 2017 with implementation beginning in 2018. Coalition members include: Riverside Educational Center, Riverfront Commission, School District 51, Healthy Mesa County, Colorado Parks and Wildlife, Mesa Land Trust, Colorado Canyons Association, Riverside Task Force, and the City of Grand Junction. If additional funds are received from GOCO, the expanded project will be planned and budgeted accordingly.



The 2018 planned project is to close Riverside Park Drive from West Colorado Avenue to Fairview Avenue to allow for a safer and continuous path along the riverfront and safer use of the park currently situated very close to the road.

SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
CDBG Funds	\$ 73,686	Repairs/Replacement	\$ 73,686	\$ -	\$ 73,686
Total	\$ 73,686		\$ 73,686	\$ -	\$ 73,686

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Traffic Signal Controllers (F0012)

Project Description: The City currently owns 52 traffic signals with electronic controllers of varying age and functionality and operates the 46 state highway signals inside the City limits under a maintenance contract. This is an on-going replacement/upgrade program for traffic signal controllers. Maintaining a replacement cycle for signal controllers is necessary, primarily because of the limited service life of the controller which is exposed to in-the-field conditions. It is also necessary to keep pace with current technology supporting traffic signal coordination, vehicle detection, and emergency pre-emption systems; all of which contribute to safer and less congested roadways.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
3/4 % Sales Tax Fund	\$ 280,000	Repairs/Replacement	\$ 50,000	\$ 230,000	\$ 280,000
Total	\$ 280,000		\$ 50,000	\$ 230,000	\$ 280,000

Project Title: Traffic Signal Equipment Upgrade (F0021)

Project Description Upgrades to signal equipment are required for safety and compliance with Federal requirements. It is also a cost-effective way to extend the life of the signal investment. Installation of this equipment provides safer and more efficient operation for aging signals and extends their service life. An ongoing maintenance program to replace these key signal components when they begin to fail is a more efficient way to preserve the signal infrastructure. This also adds a good deal of assistance to the aging, the physically challenged, and children. Pre-emption for fire department vehicle movement greatly enhances their efforts toward quicker and safer emergency runs.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
3/4 % Sales Tax Fund	\$ 855,000	Repairs/Replacement	\$ 167,000	\$ 688,000	\$ 855,000
Total	\$ 855,000		\$ 167,000	\$ 688,000	\$ 855,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Two Rivers Convention Center (TRCC) Improvements (F1801)

Project Description: The total \$6 million investment in the Two Rivers Convention Center will achieve several things that will make TRCC more competitive and successful. These repairs and improvements would increase competitiveness in the Colorado meetings market. There are many state and regional meetings that choose locations other than Grand Junction to meet due to age of the facility, the aesthetics of it, as well as a need for additional square footage for exhibit, breakout or meal spaces.



- The impacts meetings and conventions have on our community are many but most impactful is the economic stimulus they have on Grand Junction. The addition of new business as well as providing a more modern, comfortable and appropriate space for local or regional business is a goal that will be achieved with this investment.
- Coinciding with this investment will be the construction and connecting of a 100+ room hotel (by a private entity) that contains an 8-10,000 square foot Junior Ballroom that will be managed and operated by the Pinnacle staff. The addition of a Junior Ballroom will enable TRCC to host larger events that will have a greater economic impact in the downtown as well as the larger community.
- Other expected improvements are:
 - New flooring, ceiling, and wall treatments; and a general refresh of the facility’s appearance.
 - Addition of a service corridor that will eliminate the current situation of employees servicing events from the main concourse while walking through the events
 - HVAC repair/replacements
 - Plumbing repairs and upgrades
 - Restroom renovation to include water, power, and paper waste upgrades
 - Roof repairs and necessary replacements
 - Concrete repairs and replacement
 - Kitchen equipment updates and replacement
 - Food and beverage flatware, plate-ware and buffet replacement and enhancements
 - Addition of secure finance office and necessary adjustments to the existing administrative space
 - Replacement of aged carpet and other flooring
 - Replacement/addition of modern audio-visual equipment including sound amplification system, high-lumen projectors and appropriate microphones
 - Addition of modern accessibility equipment such as a hearing loop for guests with hearing disabilities

SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
DDA Funds	\$ 6,000,000	Construction/Upgrades	\$ 3,000,000	\$ 3,000,000	\$ 6,000,000
Total	\$ 6,000,000		\$ 3,000,000	\$ 3,000,000	\$ 6,000,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

TRANSPORTATION CAPACITY CIP

In 2004, the current transportation capacity payment policy was adopted which eliminated the requirements for developers to construct street improvements associated with their development and instead pay an impact fee based on the type of development. Historically, the revenue from these impact fees has been less than the necessary improvements requiring subsidies from both the 3/4 % sales tax capital fund and the general fund to complete projects.

Transportation Capacity Payment revenues are currently \$1.5 million per year but are still considerably less than the amount needed for expansion of our transportation system. In the 10-year capital plan for transportation capacity improvements, the first five years are balanced and plan for \$9.6 million in improvements. According to this capital plan, the City totals \$48.4 million in prioritized transportation capacity projects from 2023 through 2027 with only \$10.3 million in revenues which leaves \$38.1 million in capital projects unfunded.

Over the next five years, improvements are planned to G Road intersections at 26 and 26 ½ Roads and a Patterson Road Access Control Plan is funded for 2019. In 2018, we will start a shared project with Mesa County to improve Orchard Avenue from Normandy to 29 Road and add turn lanes on 25 Road.

Project Title: Orchard Ave-Normandy to 29 Road (F0026)

Project Description: This section of Orchard Avenue is a narrow two-lane roadway with no turn lanes, curbs or sidewalks. The street is classified as a major collector and is designated as a bike route on the Urban Trails Master Plan. It is also a walking route to Nisley Elementary School. Proposed improvements include construction of curbs, gutters, sidewalks, left turn lanes, bike lanes, storm drains, street lights and relocation of overhead power lines underground. The north side of the street has not been annexed. Mesa County has their share in their capital improvement program in 2019. In the Regional Transportation Plan completed in 2011, Orchard Ave. is the primary east-west commuter route recommended for improvement.



Right of Way acquisition will be required from 17 properties along the corridor. Approximately 30,000 sq. feet of property will need to be acquired at an estimated cost of \$400,000 including ROW acquisition and consultant services. In May of 2016, Mesa County committed to paying for half of this project. Operating expenses include sweeping, snow removal, street lighting and periodic concrete replacement.

SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Transportation Capacity Funds	\$ 1,150,000	ROW Acquisition	\$ 400,000	\$ 750,000	\$ 1,150,000
Mesa County Share	1,150,000	Construction		1,150,000	1,150,000
Total	\$ 2,300,000		\$ 400,000	\$ 1,900,000	\$ 2,300,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: 25 Road Left Turn Lanes (F1803)

Project Description: 25 Road is classified as a principal arterial to F 1/2 Road and minor arterial north of F 1/2 on the City-County urban functional classification map and is designated as a bike route on the Urban Trails Master Plan. This project will widen 25 Road at Waite Street, F 1/4 Rd. and F 1/8 Rd where left turn lanes are warranted. No curb, gutter, sidewalk or street lights are proposed as part of this project, however enough pavement width is proposed to stripe a bike lane. Widening of approximately 2,000 linear feet of 25 Road is included. Right of Way acquisition of approximately 10,000 sq. feet will be required from five properties.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Transportation Capacity Funds	\$ 700,000	Construction	\$ 700,000	\$ -	\$ 700,000
Total	\$ 700,000		\$ 700,000	\$ -	\$ 700,000

Project Title: Amber Springs Way, Leach Creek Crossing Bridge (F1804)

Project Description: Amber Springs Way is a proposed street that will provide connectivity between the Grand Vista Subdivision and the Summer Hill Subdivision in north Grand Junction. Leach Creek is a major drainage that separates the two subdivisions.



The City has an agreement with Paradise Hills Partnership (PHP), the Summer Hill Developer, regarding the construction of Amber Springs Way (ASW). Based on the current design, the City's share is 75% of the project.

SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Transportation Capacity Funds	\$ 150,000	Construction	\$ 150,000	\$ -	\$ 200,000
Partners	\$ 50,000		50,000	\$ -	\$ -
Total	\$ 200,000		\$ 200,000	\$ -	\$ 200,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

ENTERPRISE FUNDS CIP

Each year, the City makes a significant capital investment in utility infrastructure in our water and sewer enterprise operations. The capital improvements and replacements to the treatment plant and collection systems are funded by user fees through the issuance of debt or funds accumulated into the reserves over a period of time. The capital improvement plan for the utility funds is included in the utility funds long term financial plans that are developed with the assistance of outside industry consultants through a rate study every few years.

Over the next five years the water system will be investing \$13.8 million into service and flow line replacements, the Kannah Creek distribution system, reservoir improvements, and the replacement of water meters to radio read meters. In 2018, Water Services has \$2.7 million planned and the largest project is the raw water irrigation supply line that will service City parks. There are also major flow line replacements and raw water reservoir rehabilitation planned.

The Joint Sewer Fund will be investing \$32.2 million over the next five years for interceptor and sewer line replacements as well as plant improvements. Two major projects planned for 2018 include sewer line replacements and the effluent diffuser that will be installed in the Colorado River to meet new nutrient limitations.

The Solid Waste Division and Golf Courses also run as enterprise operations and as such capital is funded by funds accumulated in the reserves from user fees. In 2018, Solid Waste will be purchasing an additional side load CNG truck in order to keep pace with growth of customer base. During the next five years, the Golf operation is planning to improve the parking lot at Tiara Rado Golf course.

WATER FUND

Project Title: Water Line Replacements (F0005-F000527)

Project Description: Water Line Replacements in the distribution system. The majority of the lines to be replaced are 4" to 12" cast iron lines that have been in service in excess of 50 years and have a recent history of breaks. There are also larger lines in the distribution system and raw water delivery system that are cast iron, ductile iron, and steel that are also in need of replacement. All lines will be replaced with poly vinyl chloride (PVC) pipe, thereby eliminating the possibility of external corrosion. The existing cast iron, ductile iron, and steel pipe materials are highly susceptible to external corrosion. Selection of project area is based on break history, street overlay schedule, and street reconstruction.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Water Fund	\$ 5,079,060	Replacement/Upgrades	\$ 300,000	\$ 4,779,060	\$ 5,079,060
Total	\$ 5,079,060		\$ 300,000	\$ 4,779,060	\$ 5,079,060

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Flow Line Replacement (F0006-F000600)

Project Description: These funds will be used for water line replacements in the raw water supply system. The majority of the lines to be replaced are 20" to 24" cast iron, and ductile iron lines that have been in service in excess of 50 years and have a recent history of breaks. The project includes the Juanita Reservoir guard gates, the Sullivan Draw/Purdy Mesa flowline and completion of work on the Kannah Creek intake reconstruction project.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Water Fund	\$ 952,662	Replacement/Upgrades	\$ 552,662	\$ 400,000	\$ 952,662
Total	\$ 952,662		\$ 552,662	\$ 400,000	\$ 952,662

Project Title: Raw Water Irrigation Supply Line Phase I (F1805)

Project Description: This project will refurbish 3,500 feet of an existing raw irrigation supply line that serves the cemetery and extend 8,200 feet of 12" irrigation line that will serve Duck Pond Park, Riverside Parkway Interchange, Botanical Gardens, Las Colonias Amphitheater, as well as the Las Colonias Park. Currently, all of the existing parks are on domestic water. Providing a less expensive raw water source will lower the operating cost of those parks and reduce the demand for treated water through the City's treatment plant. Future phases will serve Eagle Rim Park, the proposed Jarvis Development, and the existing Riverside Park.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Water Fund	\$ 900,000	Replacement/Upgrades	\$ 900,000	\$ -	\$ 900,000
Total	\$ 900,000		\$ 900,000	\$ -	\$ 900,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Somerville/Anderson Ranch Improvements (F1103)

Project Description: Miscellaneous maintenance projects are budgeted at \$50,000 (plus 3% inflation) per year after completion of the National Resources Conservation Service project, 2018-2028.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Water Fund	\$ 290,000	Replacement/Upgrades	\$ 55,000	\$ 235,000	\$ 290,000
Total	\$ 290,000		\$ 55,000	\$ 235,000	\$ 290,000

Project Title: Raw Water Reservoir #3 Rehabilitation (F1806)

Project Description: This is a 15-million-gallon raw water storage facility located at the water treatment plant. The concrete structure was originally built during the 1920's and the last rehabilitation was completed in 1983. In 2018, sediment will be removed and the concrete reservoir walls and floor will be rehabilitated to eliminate leakage and continue to provide a reliable source of water for our community.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Water Fund	\$ 1,055,000	Replacement/Upgrades	\$ 492,000	\$ 563,000	\$ 1,055,000
Total	\$ 1,055,000		\$ 492,000	\$ 563,000	\$ 1,055,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Grand Mesa Reservoir Improvements (F1807)

Project Description: These funds are set aside for maintenance and projects involving the City's raw water reservoirs. The City maintains 19 reservoirs. These monies will be used on miscellaneous projects and annual maintenance on the reservoir system.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Water Fund	\$ 1,467,000	Replacement/Upgrades	\$ 55,000	\$ 1,412,000	\$ 1,467,000
Total	\$ 1,467,000		\$ 55,000	\$ 1,412,000	\$ 1,467,000

Project Title: Water Meter Replacement (F1304-F130406)

Project Description: There are 9,600 manual read water meters in the City's water system. The City began replacing these meters with radio read meters that allow the data on each meter to be transmitted to a database through a radio frequency, which significantly reduces the labor required to obtain meter readings on a monthly basis. 2018 represents year four of a ten-year replacement program.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Water Fund	\$ 1,233,000	Replacement/Upgrades	\$ 164,000	\$ 1,069,000	\$ 1,233,000
Total	\$ 1,233,000		\$ 164,000	\$ 1,069,000	\$ 1,233,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Valve Actuator and Vacuum Tank Trailer Mount (F1808)

Project Description: A new trailer mounted valve actuator with small vacuum tank system will be purchased with these funds. This equipment is used to exercise and maintain large valves throughout the water system. The vacuum system is needed to vacuum out the valve box prior to turning the valve with the hydraulic actuator. A trailer mount system will allow us to pull it by a standard pickup.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Water Fund	\$ 60,000	Equipment	\$ 60,000	\$ -	\$ 60,000
Total	\$ 60,000		\$ 60,000	\$ -	\$ 60,000

Project Title: Water Treatment Plant Modification (F0050-F005000)

Project Description: These funds are used for replacement of equipment and upgrades at the water treatment plant. In 2018 it is planned to begin the second phase of a facility upgrade project to design and install a Supervisory Control and Data Acquisition (SCADA) system which will allow for a computer interface between all processes at the plant and also incorporate watershed and distribution system monitoring.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Water Fund	\$ 990,000	Repairs/Upgrades	\$ 164,000	\$ 826,000	\$ 990,000
Total	\$ 990,000		\$ 164,000	\$ 826,000	\$ 990,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

SANITATION FUND

Project Title: Side Load CNG Garbage Truck (CIP #735)

Project Description: These funds will be used to purchase a new side load CNG garbage truck in order to keep up with the growth of trash customers.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Sanitation Fund	\$ 300,000	Equipment	\$ 300,000	\$ -	\$ 300,000
Total	\$ 300,000		\$ 300,000	\$ -	\$ 300,000

JOINT SEWER FUND

Project Title: Interceptor Repair and Replacement (F0015-F001500)

Project Description: These projects involve repair and/or replacement of aging concrete/clay tile interceptors in the sewer backbone system. The majority of these projects are the result of internal corrosion in concrete lines and manholes, or structural failure of clay tile line. These lines are typically larger lines that receive flow from sub-basins in the collection system. The 2018 funds will be used to facilitate interceptor repairs.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Joint Sewer Fund	\$ 4,500,000	Repairs/Upgrades	\$ 900,000	\$ 3,600,000	\$ 4,500,000
Total	\$ 4,500,000		\$ 900,000	\$ 3,600,000	\$ 4,500,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Sewer Line Replacement in Collections System (F0016)

Project Description: Funds are budgeted through 2028 to replace/rehabilitate existing mains within the 201 service area collection system including Central Grand Valley Sanitation District (CGVSD) which was started in 2013 and Orchard Mesa Sanitation District (OMSD) which was started in 2016. There are 215 miles of pipe in the sewer collection system that is beyond its design life. It is critical that we rigorously pursue replacement of these aging lines before they fail. This effort would include interceptor rehabilitation and replacement projects, as well as alley ID's, that are budgeted under different accounts.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Joint Sewer Fund	\$ 15,540,000	Replace/Rehab	\$ 2,600,000	\$ 12,940,000	\$ 15,540,000
Total	\$ 15,540,000		\$ 2,600,000	\$ 12,940,000	\$ 15,540,000

Project Title: Sewer Line Replacement/Alley Reconstruction (F0017-F001706)

Project Description: Funds are budgeted to upgrade existing mains in alleys where the existing roadway surface is being replaced with concrete. In the majority of cases, the lines are in excess of 75 years old and constructed of clay tile. Prior to replacement, all lines are checked via the TV camera truck to verify the need for replacement. Lines will not be replaced, if determined to be in serviceable condition with expectation of 50 years' service life remaining. There are typically 20 alleys on the waiting list for alley improvement district petitions. The 2018 Funds will be used to replace older sewer lines under newly improved alley reconstruction. By doing so this will reduce the likelihood of a new alley being dug up to facilitate a repair.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Joint Sewer Fund	\$ 1,425,000	Replacement	\$ 285,000	\$ 1,140,000	\$ 1,425,000
Total	\$ 1,425,000		\$ 285,000	\$ 1,140,000	\$ 1,425,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Lift Station Elimination (F1704)

Project Description: Eliminate lift stations by gravity service alternative. These projects will be budgeted in Fund 902 and 904, as a portion of the benefit will be the elimination of future expansion of the lift stations. The 2018 funds will be used to remove lift stations from the collection system.

SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Joint Sewer Fund	\$ 145,343	Repairs/Upgrades	\$ 145,343	\$ -	\$ 145,343
Total	\$ 145,343		\$ 145,343	\$ -	\$ 145,343

Project Title: Collection System Equipment (F0016)

Project Description: Replacement of additional maintenance equipment for the collection system such as root cutters, jetter nozzles, jetter hose, variable frequency drives for lift stations, cameras, etc. The 2018 funds will be used for jetting equipment and for the purchase of equipment needed to operate the sewage collection system, nozzles, hoses, repair parts, etc.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Joint Sewer Fund	\$ 207,250	Repairs/Upgrades	\$ 107,250	\$ 100,000	\$ 207,250
Total	\$ 207,250		\$ 107,250	\$ 100,000	\$ 207,250

Project Title: Plant Backbone Improvements (F0010-F001000)

Project Description: These expenditures are associated with the Persigo treatment plant backbone improvements. The 2018 funds will be used specialty equipment such as diesel pump, incubator lab, scissor lift, dissolved oxygen meters, and gas detectors, as well as the replacement of five control structure gates and a lift station wet well rehabilitation.

SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Joint Sewer Fund	\$ 2,667,332	Repairs/Upgrades	\$ 468,166	\$ 2,199,166	\$ 2,667,332
Total	\$ 2,667,332		\$ 468,166	\$ 2,199,166	\$ 2,667,332

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Biological Nutrient Removal (F1809)

Project Description: These funds are set aside in anticipation of stricter discharge limits being required in future years. The 2018 funds will be used for the installation of an effluent diffuser to comply with mandated regulations. The diffuser will be used to meet new nutrient limitations by discharging through the diffuser directly into the Colorado River. This new process will eliminate the need to perform costly upgrades to the Persigo plant to meet the new regulations.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Joint Sewer Fund	\$ 4,000,000	Repairs/Upgrades	\$ 4,000,000	\$ -	\$ 4,000,000
Total	\$ 4,000,000		\$ 4,000,000	\$ -	\$ 4,000,000

Project Title: 23 Road Trunk Extension (F0924-F092421)

Project Description: This project would extend a trunk sewer line along the north side of Highway 6&50 and I-70 from approximately 22 Road to 23 Road. This section of the trunk line would serve the lower portion of the 23 Road basin north of I-70. A future trunk extension project would provide for service to the larger 23 Road basin, and would be proposed when warranted by development north of H Road along the 23 Road corridor.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Joint Sewer Fund	\$ 725,000	Repairs/Upgrades	\$ 725,000	\$ -	\$ 725,000
Total	\$ 725,000		\$ 725,000	\$ -	\$ 725,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

INTERNAL SERVICE FUNDS

Internal service operations provide goods and services to support the operations of the City. Internal service funds serve as a long term financial plan for ensuring that the resources are available to replace assets and provide internal support services according to the need of the departments servicing the community. The City has an internal service fund to manage the replacement and improvement of capital assets including vehicles, information technology, and facilities. The City also manages the capital projects under the Regional Communication Center that are funded by E911 surcharge funds.

Over the next five years, information technology will make a capital investment of \$1.1 million including a City Hall rewire and phone system replacement. It should be noted that in addition to this, information technology also replaces over \$1.5 million in hundreds of pieces of information technology infrastructure each year including desktop and laptop computers, printers, and servers.

The fleet operation is responsible for the maintenance and replacement of over 640 fleet vehicles. Over the next five years, fleet plans on replacing \$12.4 million in vehicles including some large specialty vehicles such as a motor grader and sewer vactor trucks. In 2018, there are planned replacements of patrol cars, ambulances, and trash trucks.

Because the internal service fund for facilities has been recently established, the funds available for improvements are limited with only \$194,420 planned for 2018. The needs assessment is based on a facility condition index which evaluates the condition and need for improvements.

During the next five years, the Communication Center plans include \$3.9 million in capital investment including a relocation and addition of a radio tower as determined by the radio coverage study as well as 800MHz and microwave replacement at radio sites. In 2018, a 9-1-1 telephone upgrade will be completed in coordination with the Next Generation 9-1-1 movement which includes allowing for text and video to 911 features.

INFORMATION TECHNOLOGY FUND

Project Title: Backup AC for Police Department UPS Room (A1502)

Project Description: The Uninterruptible Power Supply (UPS) at the Public Safety building provides battery backup power and power filtering for Xcel and generator supplied power for all of the computer equipment in the dispatch center and the public safety data center. If the UPS fails for any reason, all 911 services (including phones) and most public safety systems used by all Law Enforcement and Fire/EMS agencies in the valley become unavailable. The original design of the building called for redundant air conditioning (A/C) systems in the UPS, data center, and dispatch center facilities. Experience has shown that the final designed A/C capabilities aren't truly redundant and have reliability problems. We have addressed some of the cooling challenges in the data center by adding exhaust fans and mobile cooling machines. Neither of these will work in the UPS room because of its location in the middle of the building on the first floor. This project will add a backup A/C unit specifically for that room that will keep it at a functional temperature if the main A/C unit fails.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Information Technology Fund	\$ 25,000	Equipment	\$ 25,000	\$ -	\$ 25,000
Total	\$ 25,000		\$ 25,000	\$ -	\$ 25,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: City Hall Rewire (A1601)

Project Description: The current low voltage cable plant (network cable) was installed when City Hall was built in 2000 using the old standard: Category 5e cable. The life expectancy for a Cat 5e cable plant is about 10 to 12 years. The rewire project will upgrade the cable plant to the latest standard: Category 6a cable that should last for the next 20 years. It will significantly improve the reliability and speed of the network and allow IT to upgrade computers and networks to the higher speeds required by new software applications.



The reconfiguration of the network cable plant will also allow IT to consolidate network switches to the data center, which reduces the number of switches required. The centralized switch configuration is easier and more cost effective to maintain while it improves the performance and reliability of the network for users. It will also allow us to eliminate three network switches that are located in the first floor storage room and one network switch located in the training room equipment cabinet. The rewire project will allow us to relocate and update the City Hall data center. The two projects have to be done together as each supports the other.

SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Information Technology Fund	\$ 350,000	Repairs/Upgrades	\$ 350,000	\$ -	\$ 350,000
Total	\$ 350,000		\$ 350,000	\$ -	\$ 350,000

Project Title: Email Archive System (CIP #1101), \$30,000

Project Description: When the City moved from GroupWise to Office 365 in 2016, we lost the email archive capabilities that were used with GroupWise. Office 365 provides rudimentary archive capabilities but they have proven to be difficult to work with and problematic when employees leave the City and their Office 365 accounts are deleted. Archive searches are difficult with Office 365 archiving and not all attachments are searchable. Also, there is no review process prior to deleting email when it reaches the two-year retention. The email is automatically deleted. This project will begin in 2017 with a Request for Information (RFI) with contracts signed in 2018.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Information Technology Fund	\$ 30,000	Repairs/Upgrades	\$ 30,000	\$ -	\$ 30,000
Total	\$ 30,000		\$ 30,000	\$ -	\$ 30,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

FLEET FUND

Project Title: Fleet Replacements (B0001)

Project Description: This account represents scheduled vehicle & equipment replacements. The replacements are made from the equipment fund balance which is maintained by accrual charges for the equipment being used by the operating divisions. The accrual charges are included as part of the equipment rent and are an operating expense in the various division budgets. Future replacement needs are based on projected equipment life, replacement years, present replacement value and an annual inflation factor.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Fleet Fund	\$ 13,341,005	Replacements	\$ 3,741,005	\$ 9,600,000	\$ 13,341,005
Total	\$ 13,341,005		\$ 3,741,005	\$ 9,600,000	\$ 13,341,005

Project Title: Tire Machine Balancer (A1803)

Project Description: Replacement of tire machine and spin balancer for Fleet operations.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Fleet Fund	\$ 15,000	Replacements	\$ 15,000	\$ -	\$ 15,000
Total	\$ 15,000		\$ 15,000	\$ -	\$ 15,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

COMMUNICATIONS CENTER FUND

Project Title: Logging Recorder (D1003)

Project Description: The logging recorder is a system with redundant servers and an application used by the Communication Center staff. This system records all of the 911 and administrative telephone calls for the Communications Center, as well as, telephone calls patrol officers, PSTs and Sergeants handle. This system was last replaced in 2013 and is on a five-year upgrade/replacement cycle.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Communications Center Fund	\$ 60,349	Replace/Upgrade	\$ 60,349	\$ -	\$ 60,349
Total	\$ 60,349		\$ 60,349	\$ -	\$ 60,349

Project Title: Next Generation 9-1-1 (D1306)

Project Description: Next Generation 9-1-1 movement is well underway. This allows for text to 911, video to 911, etc. Funding in 2018 is to purchase the Tyler-New World CAD interface so that text to 911 will go directly in the CAD system for ease of creating a call for service. It will also be used to purchase any servers/gateways/routers to access the emergency services network that will connect together several 911 Center's on the western slope for call and data transfer capability.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Communications Center Fund	\$ 80,000	Replace/Upgrade	\$ 80,000	\$ -	\$ 80,000
Total	\$ 80,000		\$ 80,000	\$ -	\$ 80,000

Project Title: 800 MHz Capital Improvements (D1801)

Project Description: Capital improvements for the 800MHz radio infrastructure. This will cover those capital improvements or emergency repairs for the 800MHz radio infrastructure.

SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Communications Center Fund	\$ 350,000	Replace/Upgrade	\$ 70,000	\$ 280,000	\$ 350,000
Total	\$ 350,000		\$ 70,000	\$ 280,000	\$ 350,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: 9-1-1 Telephone Upgrade (D1704)

Project Description: The telephone system currently in use in the Communications Center will be replaced in 2018 because it is at the end of its useful life and cannot process any Next Generation 911 technology. The replacement of this system, which includes redundant servers, gateways, routers and the software application, is on a five-year replacement plan. Total 2018 project is \$800,000 in total but Garfield County is being direct billed by the vendor for \$200,000, therefore the net cost to the City is \$600,000.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Communications Center Fund	\$ 600,000	Replace/Upgrade	\$ 600,000	\$ -	\$ 600,000
Total	\$ 600,000		\$ 600,000	\$ -	\$ 600,000

Project Title: Relocate Grand Mesa Tower (D1602)

Project Description: The current radio tower and equipment is going to be relocated at the Grand Mesa site. As part of the radio coverage study completed for the Communications Center, it was recommended that the actual tower be relocated to the edge of the site to provide better coverage into the valley. DOLA funding of \$150,000 has been obtained to contribute to this project.



SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Communications Center Fund	\$ 250,000	Relocate	\$ 250,000	\$ -	\$ 250,000
DOLA Grant	150,000		150,000	\$ -	150,000
Total	\$ 400,000		\$ 400,000	\$ -	\$ 400,000

Project Title: Relocate Microwave Hop (D1602)

Project Description: The microwave hop from the Communication Center to the Grand Mesa is past its useful life and needs upgraded. This microwave is a key element in allowing radio communications throughout the Grand Valley.

SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Communications Center Fund	\$ 100,000	Relocate	\$ 100,000	\$ -	\$ 100,000
Total	\$ 100,000		\$ 100,000	\$ -	\$ 100,000

CAPITAL IMPROVEMENT PROJECT DESCRIPTIONS

Project Title: Fire Notification System Upgrade (D1802)

Project Description: This is the Communication Center’s portion of the Fire Station Alerting system being used to notify the fire department of calls for service. The server is at the end of its useful life and requires replacement.

SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Communications Center Fund	\$ 50,000	Replace/Upgrade	\$ 50,000	\$ -	\$ 50,000
Total	\$ 50,000		\$ 50,000	\$ -	\$ 50,000

FACILITY FUND

Project Title: Facility Condition Index Replacements (A0003)

Project Description: This funding is based off a target FCI of 15 (fair) in 10 years for all buildings excluding TRCC, Tiara Rado and Lincoln Park clubhouses.

SOURCES OF FUNDING:

BUDGETED PROJECT COSTS:

Funding Source	Amount	Construction Phase	2018 Budget	Future Expenditures	Total Budget
Facilities Fund	\$ 194,420	Replace/Upgrade	\$ 194,420	\$ -	\$ 194,420
Total	\$ 194,420		\$ 194,420	\$ -	\$ 194,420



Fall in the Valley



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SPECIAL REVENUE FUNDS

VISIT GRAND JUNCTION

SPECIAL REVENUE FUNDS

Visit Grand Junction

Department Overview

Established in 1990, Visit Grand Junction is a department of the City of Grand Junction. With a long-standing professional staff, Visit Grand Junction and the Visitor Center help to pro-actively market the Grand Junction, Colorado, area and serves as a liaison between area visitors, conventions, meetings, weddings and reunions and the businesses that will host them.



Since Visit Grand Junction began operating, tourism has become an increasingly important part of the local economy. The nature and scope of our staff's efforts have changed dramatically as we have developed strong relationships with the tourism industry providers in Grand Junction, Mesa County, and throughout Colorado.

The Power of Tourism

- Travel promotion generates a virtuous cycle of economic benefits and creates a “halo effect” by driving future business development, residents and students. It improves the quality of life for residents by creating new jobs, businesses and attractions to enjoy
- Travel and tourism generates tax revenue for our community, which in turn, help pay for important public services while lowering the tax burden on each household
- Grand Junction welcomed over 1.65 million visitors who stayed in local lodging properties in 2017. That equals \$1.46 million in lodging taxes and \$12.9 million in local sales tax revenues collected
- The travel industry in Mesa County provides more than 5,500 jobs and \$139.9 million in wages
- Travel is one of the top three industries in Colorado and a major driver of sustained economic growth in Grand Junction. The local economy saw \$282.3 million in direct travel spending in 2017

Department Personnel

102-810 VISIT GRAND JUNCTION			
POSITION	2016 BUDGET	2017 BUDGET	2018 BUDGET
Visit Grand Junction Director	1.00	1.00	1.00
Visit GJ Manager	1.00	1.00	1.00
Conference and Event Coordinator	1.00	0.00	0.00
Marketing & PR Coordinator	1.00	1.00	1.00
Administrative Specialist	1.00	1.00	1.00
Visit GJ Sales Coordinator	1.00	1.00	1.00
Sr. Administrative Assistant	1.00	1.00	1.00
Visitor Services Specialist	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00
Total Positions	10.00	9.00	9.00

2017 Accomplishments

- Announced a department name change from Grand Junction Visitor and Convention Bureau to Visit Grand Junction. This new name clearly translates what our mission is and is consistent with our social media channels
- Unveiled our new mobile visitor center which will be used where people stay and play including events in downtown Grand Junction and tradeshow.

- Visit GJ was honored once again with two national marketing awards from the Hospitality Sales and Marketing Association International (HSMAI):
 - 2017 Silver Adrian Award for redesign of the Official Grand Junction Visitor Guide
 - 2017 Bronze Adrian Award for website performance
- Released a new economic impact study of the travel industry in Mesa County at our annual meeting. This study was completed by Dr. Tucker Hart Adams
- Our website, <https://www.visitgrandjunction.com/>, reached a record 1.6 million page views and an 8.5% increase in website visits with a 25% increase in visitor guide downloads
- Grand Junction and the Visit Grand Junction team was host to over 500 tourism-related attendees at the 2017 Colorado Governor's Conference on Tourism. Keynote speakers included U.S. Travel Association President, Roger Dow, and world-known travel expert, Rick Steves
- Because of our familiarization tours with various media outlets, stories about Grand Junction were featured in publications such as Los Angeles Times, Mountain Living, Gear Patrol and World's Best Golf Destinations
- Group Sales Staff attended nine travel tradeshows, generated 115 group/meeting leads and serviced 185 groups and events in 2017
- Over 12,500 travelers from all over the world visited the Grand Junction Visitor Center in 2017. Out of state visitors increased 8% over 2016



2018 Objectives

- **Public Safety**
 - Partnership with the DDA/BID and the Parks and Rec Department with the Downtown Ambassadors Program by providing training and resources
- **Diversification of Economic Base**
 - Recruit businesses by creating promotions in conjunction with the Grand Junction Economic Partnership surrounding the Outdoor Retailers Market
 - Support existing and new tourism-related businesses and attractions through our website, <https://www.visitgrandjunction.com/>, our Official Grand Junction Visitor Guide and Visitor Center
 - Promote new business growth through marketing and selling of lodging properties, attractions, transportation and tour companies to meet the needs of visitors
 - Support talent development by hiring a tourism intern from a local higher education institution
- **Communication, Outreach & Engagement**
 - Visit Grand Junction will retire the brand “Colorado’s Wine Country” and launch a more relevant brand based on two years of research and intercept studies
 - As recipient of a \$25,000 Colorado Tourism Office Marketing Matching Grant, we are partnering with the Grand Junction Economic Partnership and the Greater Grand Junction Sports Commission to feature and promote the Grand Junction area as the Outdoor Capital of Colorado at the Outdoor Retailers Market Shows in Denver
 - In partnership with five other communities across Colorado, we will promote visitation within Colorado’s National Park system and encourage responsible and sustainable use of public lands as part of a separate \$25,000 Colorado Tourism Office marketing matching grant
 - Provide consistent communication via social media outlets and enhance video presence via social channels
 - Distribute our tourism e-newsletter to stakeholders
 - Host our annual meeting with community leaders

- Enhance outreach to tourism stakeholders through our annual wrap-up
- Host National Tourism Day at the Visitor Center for front-line lodging employees
- Increase engagement and partnerships with Colorado Mesa University and Grand Junction Chamber of Commerce, in addition to the Grand Junction Economic Partnership and Greater Grand Junction Sports Commission
- Increase frequency of gatherings in community spaces and events with our Mobile Visitor Center
- Be the most visited events calendar for the community



Department Expenditures

102-810 VISIT GRAND JUNCTION					
	2016	2017	2017	2018	
	ACTUAL	BUDGET	PROJECTED	BUDGET	
Labor & Benefits					
Salaries/Wages	\$ 588,064	\$ 558,283	\$ 564,306	\$ 569,425	
Benefits	160,407	144,132	135,726	144,612	
Taxes	41,051	43,041	39,849	45,288	
Workers Compensation	1,874	1,780	1,780	1,780	
Other Compensation	8,077	6,505	7,054	24,259	
Total Labor & Benefits	\$ 799,473	\$ 753,741	\$ 748,715	\$ 785,364	
Operating Expenditures					
Contract Services	\$ 851,110	\$ 860,714	\$ 864,872	\$ 912,536	
Cost of Goods Sold	1,090	1,000	862	1,000	
Equipment	4,064	-	-	-	
Grants and Contributions	1,126	1,000	1,017	1,000	
Operating Supplies	41,443	41,500	44,517	44,000	
Professional Development	42,971	34,530	39,883	28,000	
Repairs	13,128	5,000	4,209	9,500	
Utilities	3,548	4,200	4,292	4,500	
Total Operating	\$ 958,480	\$ 947,944	\$ 959,652	\$ 1,000,536	
Interfund Charges					
Administrative Overhead	\$ 70,782	\$ 113,170	\$ 76,985	\$ 113,797	
Departmental Services	1,864	1,915	1,915	1,966	
Facility	6,851	7,591	7,591	6,733	
Fleet	3,524	2,438	2,438	2,203	
Fuel Charges	592	862	667	686	
Information Technology	100,959	102,449	101,735	69,248	
Liability Insurance	962	962	962	962	
Total Interfund	\$ 185,534	\$ 229,387	\$ 192,293	\$ 195,595	
Capital Outlay					
Capital Equipment	\$ -	\$ 23,713	\$ 23,713	\$ -	
Total Capital	\$ -	\$ 23,713	\$ 23,713	\$ -	
TOTAL EXPENDITURES	\$ 1,943,487	\$ 1,954,785	\$ 1,924,373	\$ 1,981,495	



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DDA/BID

Downtown Development Authority

Department Overview

The Downtown Development Authority (DDA) was established in 1981 by the City of Grand Junction after receiving approval through a special election of the downtown property owners and businesses. The Authority was the first such organization in the State of Colorado and this private-sector initiative exemplifies the strong dedication and support which has helped to shape downtown Grand Junction. The primary responsibility of the DDA is to support and facilitate economic development efforts to enhance the vitality of the downtown community through capital investment and construction.

Department Personnel

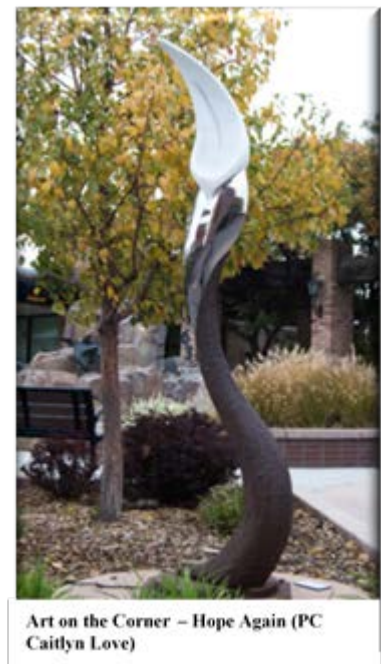
DOWNTOWN DEVELOPMENT AUTHORITY				
POSITION	2016 BUDGET	2017 BUDGET	2018 BUDGET	
DDA Director	1.00	1.00	1.00	1.00
BID Executive Director	1.00	1.00	1.00	1.00
Events Management Director	1.00	1.00	1.00	0.00
Downtown Event Coordinator	0.00	1.00	1.00	1.00
Administrative Specialist	0.00	0.00	0.00	1.00
Sr. Administrative Assistant	1.00	1.00	1.00	0.00
Total Positions	4.00	5.00	4.00	

Department Expenditures

DOWNTOWN DEVELOPMENT AUTHORITY				
DIVISION	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET
Downtown Development Authority	\$ 1,389,044	\$ 1,001,620	\$ 988,819	\$ 9,694,130
Business Improvement District	306,297	294,324	313,440	312,931
TOTAL FIRE EXPENDITURES	\$ 1,695,341	\$ 1,295,944	\$ 1,302,259	\$ 10,007,061

2017 Accomplishments

- Partnership with City to issue \$15 million in bonds and spend \$4 million in DDA funds towards the development of the Las Colonias Business Park and the renovation of the Two Rivers Convention Center. Both of these projects are catalytic projects that will revitalize these corridors and leverage significant private investment into the DDA boundaries. Construction is projected to begin in 2018
- Request for Proposal (RFP) and purchase and sale agreement with Regeneration development to redevelop old R-5 and White Hall sites into mixed-use residential with construction expected to commence in 2018. Found two-year tenant for old R-5 building to ensure space is activated prior to development and to offset maintenance costs. Development of downtown housing has been identified as a long-term goal by the DDA Board since 2015 when the downtown housing study was completed
- Sale of Endcap Property to Synergy Development for mixed-use residential development. Development of downtown housing has been identified as a long-term goal by the DDA Board since 2015 when the downtown housing study was completed



- History Colorado Planning Grant of \$34,916 for train depot property owner to develop concept and design plans for the revitalization of the building. Future grant opportunities exist as well as historic tax credits.
- Successful board retreat that lead to the formation of goals and action steps for 2017
- 2017-2018 Art on the Corner (AOTC) welcomed 14 new sculptures to downtown. The DDA implemented improvements to the program based upon the AOTC committee recommendations which included partnering with City Parks and Recreation to get permanent pieces repaired and relocate when necessary, install pieces that are in storage, update signage for temporary and permanent pieces, paint pedestals and working with artists to ensure their input is given. Additionally, the DDA utilized a curator and increased the artist compensation to make the event more competitive with other communities
- Downtown beautification and maintenance efforts in coordination with City Departments which includes but is not limited to animal control services and additional lighting for safety in breezeways and purchase of new holiday lights. Also worked with the City's Parks and Recreation Department to implement murals in downtown which led to the murals on the parking garage and looking at future locations for public art.
- Funding of downtown Wi-Fi in partnership with local provider 32 Waves. Downtown Wi-Fi will be launched in early 2018 and will provide a great new amenity for visitors and locals alike while giving the DDA and BID access to new data on who visits Grand Junction
- Launch of two new grant programs, change in use grant and special projects grant
- Special projects grant that developed the first parklet in Grand Junction located in front of Taco Party and Roasted
- Coordination with statewide DDA's regarding DDA legislation, quarterly meetings and the creation of a DDA best practices document to be completed in 2018
- Increased utilization of façade grants over previous years with \$105,950 being utilized to rehabilitate buildings in downtown Grand Junction. These grants leveraged \$156,493 in private sector money that was invested in rehabilitating buildings within the DDA boundaries. Additionally, the DDA Board increased the overall grant program allocation from \$70k to \$120k to match the increased demand in grants
- Funding and partnership with City to have dedicated downtown police presence
- In partnership with Business Improvement District held a Downtown Colorado Inc. event aimed at helping businesses and property owners learn strategies to improve traffic and compete in a niche retail environment. Around 30 people attended including some outside of Grand Junction
- Applied and received Blueprint 2.0 grant to help make downtown Grand Junction a certified Colorado Creative District. Colorado Creative Industries officially invited Grand Junction to apply, the DDA has partnered with other community stakeholders to apply

2018 Objectives

- Property tax revenues are anticipated to increase by 3% based on the preliminary certifications
- The City will contribute \$954,921 towards the Las Colonias and TRCC projects while the DDA will contribute \$266,666 towards both projects which are set to commence in 2018. We are anticipating distributing \$9 million for construction in 2018 and \$6 million in 2019. The 2018 recommended budget projects an ending fund balance of \$6.1 million in the capital fund which will be held for the finalization of the Las Colonias and TRCC projects in 2019
- A \$500,000 contingency is being recommended to earmark funds for planned and potential projects including an update to the Plan of Development, potential wayfinding activity, and potential economic development funding for current projects in the development stages now. The DDA Board also has the flexibility to utilize these contingency funds for any unforeseen projects that might occur in 2018.
- The DDA will continue participation in the downtown police patrol by paying \$173,411 towards the cost of three full-time officers downtown
- The grants program funding has been increased from \$70,000 to \$120,000. This covers façade grants, special projects grant, change-in-use grants and any other potential new grant programs
- Beginning in 2018, expenses related to maintenance activities in the district will be budgeted and accounted for in this fund instead of the capital fund. Funds remaining in the Capital Fund from activities prior to the new debt issuance will be transferred into the operating fund. This amount is budgeted at \$281,104

- The 2018 recommended budget adds \$920,102 to the fund balance before any use of contingency projecting an ending fund balance of \$2.1 million. If all of the \$500,000 in contingency is used the projected ending fund balance for 2018 would be \$1.6 million
- The debt proceeds for the Las Colonias and Two Rivers Convention Center will come into the capital fund at the end of 2017 and the first part of 2018. The funds will be held and drawn as construction progresses
- Interest will be earned by the DDA on the monies that are held in the fund

Division Expenditures

103-850 DOWNTOWN DEVELOPMENT AUTHORITY				
	2016	2017	2017	2018
	ACTUAL	BUDGET	PROJECTED	BUDGET
Labor & Benefits				
Salaries/Wages	\$ 72,920	\$ 133,871	\$ 121,424	\$ 131,410
Benefits	19,047	42,069	21,764	23,672
Taxes	5,204	10,245	9,853	10,287
Workers Compensation	5,048	792	792	792
Other Compensation	4,155	10,913	10,499	415
Total Labor & Benefits	\$ 106,374	\$ 197,890	\$ 164,332	\$ 166,576
Operating Expenditures				
Charges and Fees	\$ 12,050	\$ 11,200	\$ 11,763	\$ 11,200
Contract Services	83,455	84,680	84,982	263,817
Equipment	2,099	3,000	3,404	3,000
Grants and Contributions	533,100	30,500	37,193	9,030,500
Operating Supplies	8,938	5,300	6,628	5,300
Professional Development	2,261	5,000	5,832	8,000
Rent	10,150	10,150	10,150	10,150
Repairs	28,000	6,000	3,272	5,000
System Maintenance	874	-	-	-
Utilities	5,886	39,700	34,218	39,900
Total Operating	\$ 686,813	\$ 195,530	\$ 197,442	\$ 9,376,867
Interfund Charges				
Administrative Overhead	\$ 16,665	\$ 24,537	\$ 25,901	\$ 25,609
Information Technology	4,079	-	-	415
Liability Insurance	4,663	4,663	4,663	4,663
Total Interfund	\$ 25,407	\$ 29,200	\$ 30,564	\$ 30,687
Capital Outlay				
Capital Equipment	\$ 570,450	\$ 509,000	\$ 512,504	\$ 120,000
Other Projects	-	70,000	83,977	-
Total Capital	\$ 570,450	\$ 579,000	\$ 596,481	\$ 120,000
TOTAL EXPENDITURES	\$ 1,389,044	\$ 1,001,620	\$ 988,819	\$ 9,694,130



Downtown Music Festival (PC Josh Hudnall)

Downtown Business Improvement District

In late 2005, business and property owners within the boundaries of the Business Improvement District (BID) voted to impose a special assessment which would fund marketing, promotions, public relations, advertising and special events. The BID affects Downtown Grand Junction commercial property owners only and excludes residential properties. The BID is roughly within the following boundaries: the railroad tracks on the west to 8th Street on the east, and from Ouray Avenue on the north to Ute Avenue on the south.

2017 Accomplishments

- In 2017, we saw the addition of 22 new businesses in downtown plus 46 new businesses occupying 750 Main Street for a total of 68 businesses that either opened or moved to the downtown core. Two new properties petitioned into the BID
- Our events saw record attendance starting with thousands of attendees at the three-day Grand Junction Off-Road and Downtown Music Festival and ending with the 20,000 attendees at the Downtown Parade of Lights. We started accepting SNAP (formerly food stamps) at the Downtown Farmers Market and our farmers redeemed approx. \$5,000 in SNAP for fresh produce in 2017. Sponsorship dollars raised for our events were up 51% from the year before
- We launched a successful Shop Local marketing plan that included a new monthly radio show on KAFM (The Downtown Show). We printed and distributed 30,000 Downtown Guidebooks and sold almost \$80,000 in Downtown Gift Cards. A 9% increase from 2016
- We worked with the City to help launch the new parking app, Passport Parking. We hosted meetings with our constituents where the City worked to identify parking rate changes that worked well for the Downtown businesses



Downtown GJ Off-road (PC Josh Hudnall)

2018 Objectives

- Shift management of special Event permitting of Downtown events from the City to the BID with an updated Special Event policy that better reflects the needs of the district. Work with the City to rework the Public Right-of-Way ordinance to work in the best interest of BID members
- Work with Downtown Businesses to expand business hours to reflect the modern-day needs of locals and visitors as well as taking advantage of our busy restaurants
- Continue to engage members through committees and meetings in order to foster greater member involvement
- Continue to partner with Colorado Mesa University to draw students and their parents to the downtown core
- Fine-tune all events with a special focus on newer events such as the Art Festival, Tour de Rock, Spooktacular and the 4th of July parade
- Continue to rollout and expand the Downtown brand, including better signage and banners. Work with the DDA on expanding Wayfinding for the Downtown area
- Continue the Shop Local campaign with a special emphasis on story-telling that encourages community members to shop Downtown
- Expand ways to offer co-op marketing opportunities to Downtown businesses
- Focus on tourism marketing to draw visitors to Downtown specifically
- Continue to focus on the BID's long-term goal to expand the district to South Downtown via the 7th Street corridor

Division Expenditures

711-904 DOWNTOWN BUSINESS IMPROVEMENT DISTRICT				
	2016 ACTUAL	2017 BUDGET	2017 PROJECTED	2018 BUDGET
Labor & Benefits				
Salaries/Wages	\$ 106,964	\$ 105,557	\$ 101,733	\$ 112,378
Benefits	7,521	19,875	17,052	19,658
Taxes	7,897	7,553	7,140	8,601
Workers Compensation	496	471	471	471
Other Compensation	83	-	-	-
Total Labor & Benefits	\$ 122,961	\$ 133,456	\$ 126,396	\$ 141,108
Operating Expenditures				
Charges and Fees	\$ 2,486	\$ 2,000	\$ 3,320	\$ 2,000
Contract Services	174,770	151,943	174,666	162,898
Cost of Goods Sold	1,924	1,000	1,436	1,000
Operating Supplies	3,426	5,425	6,215	4,775
Professional Development	600	-	772	-
Repairs	130	500	136	500
Total Operating	\$ 183,336	\$ 160,868	\$ 186,545	\$ 171,173
Interfund Charges				
Information Technology	\$ -	\$ -	\$ 499	\$ 650
Total Interfund	\$ -	\$ -	\$ 499	\$ 650
TOTAL EXPENDITURES	\$ 306,297	\$ 294,324	\$ 313,440	\$ 312,931



Downtown Car Show (PC Josh Hudnall)

OTHER SPECIAL REVENUE FUNDS

Community Development Block Grant Fund

The Community Development Block Grant (CDBG) is a U.S. Department of Housing and Urban Development (HUD) program that provides Federal dollars to our community. Its purpose is to develop viable communities by providing decent housing and a suitable living environment, and by expanding economic opportunities, principally for persons of low and moderate incomes. In 1996, Grand Junction qualified as an entitlement community, eligible to receive CDBG funds directly from HUD each year. CDBG funds to be expended in 2018 were allocated with the 2017 Program Year which began September 1, 2017.

2017 Highlights

The following projects were completed in 2017 with CDBG funds:

- Purchased two Dental Operatories for Marillac Clinic - \$19,832
- Funded services provided by St. Mary's Senior Companion, Foster Grandparent and Gray Gourmet Programs, the Counseling and Education Center, and Western Colorado Suicide Prevention – \$33,510
- Purchased and installed new evaporative coolers for 96 units at the Nellie Bechtel Apartments owned by the Grand Junction Housing Authority - \$75,000
- Funded repairs for 38 homes through the Housing Resources of Western Colorado Emergency Repair program - \$22,500
- Completed safety improvements for Partners' main program office - \$27,500
- Constructed new curb, gutter and sidewalk for a Safe Routes to School project and neighborhood improvement at Nisley Elementary and the El Poso neighborhood – \$128,482
- Rehabilitated the Downtown Senior Recreation Center - \$87,373

2018 Objectives

During 2018, CDBG funds from the 2017 Program Year will be spent on the following:

- Administration support of the CDBG Program including staff salary, training and Fair Housing activities – \$25,000
- Provide funding for Pre-development engineering and planning costs for development of the Las Colonias Business Park - \$50,000
- Provide funding to Karis, Inc., HomewardBound, the St. Mary's Gray Gourmet Program, the Counseling and Education Center and Marillac Clinic for human services provided by these organizations - \$58,085
- Provide funding to Grand Valley Catholic Outreach (GVOC) for the rehabilitation and construction of an addition to the Day Center - \$55,788
- Provide funding to Housing Resources of Western Colorado for the Critical Home Repair Program - \$22,500
- Provide funding for pedestrian improvements including sidewalk, access ramps, and crosswalks along 29-1/4 Road in front of Bookcliff Middle School - \$42,000
- Provide funding for pedestrian improvements at Nisley Elementary including the construction of a sidewalk on the south side of Orchard Avenue from 29 Road west two blocks to Melody Lane - \$80,000
- Provide funding for a portion of the costs related to Phase I of the Riverside Park Improvement for the upgrade of Riverside Park. The project includes the closure of Riverside Park Drive and replacement of the road with a trail along the west side of the park and other safety improvements within the Park - \$73,686

Program Expenditures

104 CDBG FUND				
	2016 ACTUAL	2017 BUDGET	2017 AMENDED	2018 BUDGET
Operating Expenses				
Grants and Contributions	\$ 211,883	\$ 254,145	\$ 254,145	\$ 134,538
Total Operating	\$ 211,883	\$ 254,145	\$ 254,145	\$ 134,538
Fund Transfers				
Transfer to General Fund	\$ 40,111	\$ 40,000	\$ 40,000	\$ 40,000
Transfer to Sales Tax CIP Fund	113,833	224,698	137,325	195,686
Transfer to Facilities Fund	-	-	87,373	-
Total Fund Transfers	\$ 153,944	\$ 264,698	\$ 264,698	\$ 235,686
TOTAL EXPENDITURES	\$ 365,827	\$ 518,843	\$ 518,843	\$ 370,224

Parkland Expansion Funds

Parkland Expansion funds are paid by land developers within the City that is used to acquire, develop, and maintain parks and green space throughout the City.

Total expense for 2018 projects that are partially funded by the Parkland Expansion Funds is \$184,792 and includes:

- Las Colonias Park Final Phase (annual contribution) - \$59,792
- Monument Road Trail - \$75,000
- Las Colonias Riparian Project - \$50,000

Program Expenditures

105 PARKLAND EXPANSION FUND				
	2016 ACTUAL	2017 ADOPTED	2017 AMENDED	2018 BUDGET
Fund Transfers				
Transfer to 3/4 Cent Sales Tax CIP Fund	\$ 418,781	\$ 601,115	\$ 601,115	\$ 184,792
TOTAL EXPENDITURES	\$ 418,781	\$ 601,115	\$ 601,115	\$ 184,792

Conservation Trust (Open Space) Funds

Open Space Funds account for lotter proceeds that are received from the State of Colorado and used for the development and improvement of City parks.

Total Expenses for 2018 projects that are partially funded by the Conservation Trust Funds are \$567,657 and includes:

- Stadium COPs – \$232,675
- Golf Subsidy - \$85,000
- Las Colonias Park Final Phase (annual contribution) - \$78,982
- Park Restroom Renovations - \$55,000
- Playground Repair - \$25,000

- Riverfront Trail Repair - \$25,000
- Stocker Stadium West Restrooms - \$20,000
- Soplizio Field Infield - \$6,000
- Tennis Court Improvements - \$40,000

Program Expenditures

110 CONSERVATION TRUST FUND				
	2016	2017	2017	2018
	ACTUAL	ADOPTED	AMENDED	BUDGET
Fund Transfers				
Transfer to 3/4 Cent Sales Tax CIP Fund	\$ 466,180	\$ 1,002,829	\$ 1,002,829	\$ 567,657
TOTAL EXPENDITURES	\$ 466,180	\$ 1,002,829	\$ 1,002,829	\$ 567,657



Downtown Fountain

DEBT SERVICE FUNDS

DEBT SERVICE FUNDS**General Debt Service Fund**

The General Debt Service fund is used to account for all resources which are being accumulated for general long-term debt principal and interest payments maturing in future year, other than long-term debt accounted for in enterprise and internal service funds or where a separate debt service fund is legally mandated. Currently in this fund is the COP lease payments for Public Safety Facilities Construction and Improvements and the Riverside Parkway Debt Service.

610 GENERAL DEBT SERVICE FUND				
	2016	2017	2017	2018
	ACTUAL	ADOPTED	AMENDED	BUDGET
Operating Expenditures				
Charges and Fees	\$ 3,000	\$ 3,010	\$ 3,010	\$ 3,010
Total Fund Transfers	\$ 3,000	\$ 3,010	\$ 3,010	\$ 3,010
Debt Service				
Interest Expense	\$ 3,584,698	\$ 3,421,885	\$ 3,421,885	\$ 3,249,160
Principal	3,300,000	3,460,000	3,460,000	3,635,000
Total Fund Transfers	\$ 6,884,698	\$ 6,881,885	\$ 6,881,885	\$ 6,884,160
TOTAL EXPENDITURES	\$ 6,887,698	\$ 6,884,895	\$ 6,884,895	\$ 6,887,170

Grand Junction Public Finance Corporation Fund

This fund accounts for the debt service payments incurred in the finance of open space land. Currently in this fund is the COP lease payments for the Lincoln Park Stadium Improvements.

614 GJ PUBLIC FINANCE CORP FUND				
	2016	2017	2017	2018
	ACTUAL	ADOPTED	AMENDED	BUDGET
Operating Expenditures				
Charges and Fees	\$ 1,500	\$ 1,510	\$ 1,510	\$ 1,510
Total Fund Transfers	\$ 1,500	\$ 1,510	\$ 1,510	\$ 1,510
Debt Service				
Interest Expense	\$ 305,400	\$ 298,650	\$ 298,650	\$ 291,175
Principal	225,000	230,000	230,000	240,000
Total Fund Transfers	\$ 530,400	\$ 528,650	\$ 528,650	\$ 531,175
TOTAL EXPENDITURES	\$ 531,900	\$ 530,160	\$ 530,160	\$ 532,685

Riverside Parkway Debt Fund

This fund is used to account for all resources which are being accumulated for the early retirement of the Parkway project long-term debt principal and interest payments maturing in future years. In 2017, the voters approved using these funds instead for maintenance and improvements of existing street infrastructure through 2022.

615 RIVERSIDE PARKWAY DEBT RETIREMENT FUND				
	2016	2017	2017	2018
	ACTUAL	ADOPTED	AMENDED	BUDGET
Fund Transfers				
Transfer to 3/4 Cent Sales Tax CIP fund	\$ -	\$ -	\$ 3,750,000	\$3,167,000
Total Fund Transfers	\$ -	\$ -	\$ 3,750,000	\$3,167,000
TOTAL EXPENDITURES	\$ -	\$ -	\$ 3,750,000	\$ 3,167,000



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APPENDIX

APPENDIX

2018 Appropriation Ordinance

ORDINANCE NO. 4776

AN ORDINANCE APPROPRIATING CERTAIN SUMS OF MONEY TO DEFRAY THE NECESSARY EXPENSES AND LIABILITIES OF THE CITY OF GRAND JUNCTION, COLORADO AND THE DOWNTOWN DEVELOPMENT AUTHORITY FOR THE YEAR BEGINNING JANUARY 1, 2018 AND ENDING DECEMBER 31, 2018 ALSO KNOW AS THE ANNUAL APPROPRIATION ORDINANCE

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF GRAND JUNCTION:

SECTION 1. That the following sums of money, or so much therefore as may be necessary, be and the same are hereby appropriated for the purpose of defraying the necessary expenses and liabilities, and for the purpose of establishing emergency reserves of the City of Grand Junction, for the fiscal year beginning January 1, 2018, and ending December 31, 2018, said sums to be derived from the various funds as indicated for the expenditures of:

Fund Name	Fund #	Appropriation
General Fund	100	\$ 71,111,607
Enhanced 911 Fund	101	\$ 3,672,611
Visit Grand Junction Fund	102	\$ 2,185,801
D.D.A. Operations	103	\$ 1,163,715
CDBG Fund	104	\$ 370,224
Parkland Expansion Fund	105	\$ 184,792
Conservation Trust Fund	110	\$ 567,657
Sales Tax CIP Fund	201	\$ 24,633,919
Storm Drainage Fund	202	\$ 16,000
D.D.A. Capital Improvements	203	\$ 9,311,104
Transportation Capacity Fund	207	\$ 1,300,000
Water Fund	301	\$ 8,363,699
Solid Waste Removal Fund	302	\$ 4,621,632
Two Rivers Convention Center Fund	303	\$ 3,421,340
Golf Courses Fund	305	\$ 1,953,525
Parking Authority Fund	308	\$ 534,696
Ridges Irrigation Fund	309	\$ 262,162
Information Technology Fund	401	\$ 7,096,740
Fleet and Equipment Fund	402	\$ 7,195,547
Self-Insurance Fund	404	\$ 4,293,286
Communication Center Fund	405	\$ 7,754,347
Facilities Management Fund	406	\$ 2,815,049
General Debt Service Fund	610	\$ 6,887,170
T.I.F. Debt Service	611	\$ 1,378,941
GJ Public Finance Corp Fund	614	\$ 532,685
Riverside Parkway Debt Retirement Fund	615	\$ 3,167,000
Cemetery Perpetual Care Fund	704	\$ 21,500
Joint Sewer Operations Fund	900	\$ 17,747,598

PASSED, ADOPTED, and ordered published this 6TH day of December 2017.

J. Merrick Taggart
Mayor and President of the Council

ATTEST:

Wanda Winkelmann
City Clerk

Certificate of Participation (“COP”) – Lease Purchase Supplemental Information**Certificate of Participation (“COP”)-Lease Purchase Supplemental Information**

The City of Grand Junction has two COP issuances. One for the improvements of the stadium at Lincoln Park/Suplizio Field (“Stadium COP”) and the other for public safety facilities (“Public Safety COP”) located primarily at 6th and Ute. The useful life of the assets that were improved by the COP’s extend past the term of the lease agreements.

The Stadium COP is through the Grand Junction Public Finance Corporation with an original issuance of \$7.77 million in COP’s in 2010. The lease payment budgeted in Fund 614 for 2018 is \$531,175 including debt service fees of \$1,510. Grand Junction Baseball Inc. partnered in the project and participates in the payment of the lease at \$300,000 per year. The lease term is through 2035, and the total remaining lease obligations including the 2018 payment referenced above is \$9,551,306.

The Public Safety COP is through Zions First National Bank with an original issuance of \$34.9 million in COP’s in 2010. The lease payment budgeted in Fund 610 for 2018 is \$3,029,535 with debt service fees of \$2,510. The E911 Regional Communication Center participates in the payment of the lease at \$500,000 per year through the Enhanced 911 Fund. The issuance also receives Build America Bonds interest subsidy each year at approximately 1/3 the interest cost. The lease term is through 2040 and the total remaining lease obligation including the 2018 payment referenced is \$63,216,712.

GLOSSARY OF TERMS

ADOPTED BUDGET: An authorization made by the City Council which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

APPROPRIATION: An authorization of a specific amount of money made by the City Council which permits the City to incur obligations and make expenditures of resources.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority for City officials to obligate and expend resources.

BUDGET: A financial plan for a specified period of time (fiscal year) that balances projected revenues and fund balance appropriations to estimated expenditures and operating transfer obligations.

BUDGET CALENDAR: The schedule of key dates or milestones which a government follows in preparation and adoption of the budget.

BUDGETARY CONTROL: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

BUDGET DOCUMENT: The official enactment by the legislative body establishing the legal authority for officials to obligate and expend resources.

CAPITAL EXPENDITURES: A capital expenditure is incurred when an entity spends money either to buy fixed assets or to add to the value of an existing fixed asset with a useful life extending beyond the taxable year.

CAPITAL IMPROVEMENT PROGRAM (CIP): A comprehensive 10-year plan consisting of items which will support the continued growth and development of the City of Grand Junction.

CAPITAL IMPROVEMENT PROJECT: A permanent addition to the City's assets and includes design, construction, and purchase of land, buildings, and facilities.

CAPITAL PROJECTS FUND: Fund used to account for financial resources used for acquisition of construction of major projects. The City's capital fund is the ¾ % Sales Tax Fund (201).

CARRYFORWARD: Funds remaining at year-end that are carried forward into the new year for the completion of a project or program. These funds are approved for use through a supplemental appropriations ordinance.

CERTIFICATE OF PARTICIPATION (COP): A certificate of participation is an alternative to municipal bonds in which an investor buys a share in the improvements or infrastructure the government entity intends to fund. The authority usually uses the proceeds from a COP to construct a facility that is leased to the municipality, releasing the municipality from restrictions on the amount of debt that they can incur.

CONTINGENCY: Monies set aside to be used for unforeseen expenditures of the City during the fiscal year.

DEBT SERVICE: The payment of principal, interest, and bond reserve requirements on borrowed funds such as notes and bonds.

DEPARTMENT: A major administrative division of the City that indicates overall management responsibility for the operation or group of related operations within a functional area.

DIVISION: A group which is comprised of a specific operation within a functional area. City Departments may contain one or more divisions.

ENTERPRISE FUNDS: Accounts for operations that are financed and operated similar to a private business and which are intended to be self-sustaining. User fees primarily cover the cost of services.

EXPENDITURE: The outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. Note that an encumbrance is not an expenditure, but reserves funds to be expended.

GLOSSARY OF TERMS

FISCAL YEAR: The time period designated by the City signifying the beginning and ending period for recording financial transactions. For the City of Grand Junction, the fiscal year is the calendar year, January 1 through December 31.

FUND: An accounting entity that has a set of self-balancing accounts and that records all financial transactions for specific activities or governmental functions. Eight commonly used fund groups in governmental accounting are: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, and special assessment funds.

FUND BALANCE: The difference between assets and liabilities reported in a government fund.

GENERAL FUND: The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.

GOVERNMENTAL FUNDS: Funds generally used to account for tax-supported activities. Examples include the general fund, special revenue funds, debt service funds and capital projects funds.

GRANT: A contribution by the state or federal government or other agency to support a particular function or program.

IMPACT FEES: The fees charged to offset the cost of City improvements that are required due to growth related development.

INFRASTRUCTURE: Facilities that support the continuance and growth of a community.

INTERFUND TRANSFERS: Amounts transferred from one fund to another, Transfers are not expenditures and must be appropriated for expenditures in the funds receiving the transfer.

INTERNAL SERVICE FUND: Proprietary funds used to account for the finishing of goods or services by one department or agency to other departments or agencies on a cost reimbursement basis; for example, Information Technology Fund, Fleet Fund, and Communications Center Fund.

LEVY: To impose taxes, special assessments, or service charges for the support of City activities

LONG TERM DEBT: Debt with a maturity of more than one year after date of issuance.

MILAGE: The tax rate on real property, based on 1 mill equal \$1 per \$1,000 of assessed property value.

OPERATING BUDGET: The expenditure plan for continuing every-day expenditures such as personnel, utilities, contractual services, debt service, and operating capital requirements.

OPERATING CAPITAL: Operating capital refers to expenditures that are have significant costs and that must be replaced at pre-determined cycles. Examples of operating capital in this budget is the purchase of Rifles for all Police Officers, personal protective equipment for Fire personnel, etc.

PERSONNEL EXPENSES: Salaries, wages, federal and state tax withholding and fringe benefits.

PROPERTY TAX: A tax which is levied on both real and personal property according to the property's valuation assessment rate and millage.

PROPRIETARY FUNDS: Funds that either operate largely on fees and charges for services to external customers or operate on a cost recovery basis with internal customers. Enterprise funds and internal service funds are the two types of proprietary funds in the City.

RESERVE FUND BALANCE: The portion of a fund's balance that is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

REVENUE: Funds the City receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

RISK MANAGEMENT: An organized attempt to protect an entities asset against accidental loss in the most economical way.

SALES TAX: The tax to be collected and remitted by a retailer on all tangible sales, except wholesale sales, taxed pursuant to City's Sales and Use Tax Ordinance.

GLOSSARY OF TERMS

SELF-INSURANCE: The underwriting of one's own insurance rather than purchasing coverage from a private provider.

SPECIAL REVENUE FUNDS: Fund used to account for revenues from specific taxes or other earmarked revenue sources that by law are designated to finance particular functions or activities of government.

SPECIAL REVENUE FUNDS: Fund used to account for revenues from specific taxes or other earmarked revenue sources that by law are designated to finance particular functions or activities of government.

SPECIAL ASSESSMENT: A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

STRATEGIC PLAN: A plan updated approved every two years by the City Council that provides short-term (2-5-year) policy direction and guidance for decision-making and budgeting by the city and its staff.

USER FEES: Fees charged for the direct receipt of public service to the party or parties who benefit from the service.

USE TAX: The tax paid or required to be paid by a consumer for using, storing, distributing, or otherwise consuming tangible personal property or taxable services inside the City.

UNRESERVED FUND BALANCE: The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.



Concert at Las Colonias Amphitheatre

CITY OF Grand Junction COLORADO

