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**GRAND JUNCTION CITY COUNCIL
MONDAY, OCTOBER 1, 2018**

**WORKSHOP, 4:00 P.M.
CITY HALL AUDITORIUM
250 N. 5TH STREET**

To become the most livable community west of the Rockies by 2025

1. Discussion Topics

- a. Budget Overview and Major Operating Department Presentations: Fire Department, Police Department, Parks & Recreation, General Services, Visit Grand Junction, Utilities-Water

2. Next Workshop Topics

- a. Budget Overview for the Economic Development Partners

3. Other Business

What is the purpose of a Workshop?

The purpose of a Workshop is for the presenter to provide information to City Council about an item or topic that they may be discussing at a future meeting. The less formal setting of a Workshop is intended to facilitate an interactive discussion among Councilmembers.

How can I provide my input about a topic on tonight's Workshop agenda?

Individuals wishing to provide input about Workshop topics can:

1. Send an email (addresses found here www.gjcity.org/city-government/) or call one or more members of City Council (970-244-1504);
 2. Provide information to the City Manager (citymanager@gjcity.org) for dissemination to the City Council. If your information is submitted prior to 3 p.m. on the date of the Workshop, copies will be provided to Council that evening. Information provided after 3 p.m. will be disseminated the next business day.
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3. Attend a Regular Council Meeting (generally held the 1st and 3rd Wednesdays of each month at 6 p.m. at City Hall) and provide comments during “Citizen Comments.”
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Grand Junction City Council

Workshop Session

Item #1.a.

Meeting Date: October 1, 2018

Presented By: Greg Caton, City Manager

Department: Finance

Submitted By: Jodi Romero
Greg LeBlanc

Information

SUBJECT:

Budget Overview and Major Operating Department Presentations: Fire Department, Police Department, Parks & Recreation, General Services, Visit Grand Junction, Utilities-Water

EXECUTIVE SUMMARY:

The purpose of this item is for the presentation of the City Manager's 2019 Recommended Budget. Please see attached Transmittal Letter as well as other supporting budget documents.

BACKGROUND OR DETAILED INFORMATION:

The City Manager will present the City of Grand Junction Recommended Budget for 2019. The 2019 Recommended Budget totals \$173.7 million, a \$4.7 million, or 2.8% increase from the 2018 Amended Budget totaling \$169 million. The 2019 Recommended Budget is not only balanced, but the General Fund has a surplus of \$222,094 bringing the fund balance to \$27.1 million. The budget represents the allocation of resources to achieve the goals identified in City Council's adopted Strategic Plan.

The presentation will include overviews from six major operating departments:

- Fire Department
- Police Department
- Parks & Recreation
- General Services

- Visit Grand Junction
- Utilities-Water

FISCAL IMPACT:

This presentation and discussion is for informational purposes.

SUGGESTED ACTION:

This presentation and discussion is for informational purposes.

Attachments

1. 2019 Transmittal Letter
2. 2019 Recommended Budget Fund Balance Worksheet
3. 2019 Recommended Line Item Budget By Fund

October 1, 2018

To the Honorable Mayor and Members of City Council:

It is my pleasure to present the City of Grand Junction Recommended Budget for 2019. The 2019 Recommended Budget totals \$173.7 million, a \$4.7 million, or 2.8% increase from the 2018 Amended Budget totaling \$169 million. The 2019 Recommended Budget is not only balanced, but the General Fund has a surplus of \$222,094 bringing the fund balance to \$27.1 million. The budget represents the allocation of resources to achieve the goals identified in City Council's adopted Strategic Plan.

In August of 2017, City Council unanimously adopted the 2017 City of Grand Junction Strategic Plan. The document serves as a guide for the City Council and City staff over the course of two years and will be updated in the spring of 2019. The Strategic Plan has two guiding principles, Partnership & Intergovernmental Relationships and Fiscal Responsibility, which provide overarching direction for implementation of the plan, and four strategic directives, which are high-level priorities for the City. These directives helped to frame the components in this budget:

- Public Safety
- Planning & Infrastructure
- Diversification of our Economic Base
- Communication, Outreach & Engagement

Fiscal Responsibility

Fiscal responsibility is paramount to the operations at the City of Grand Junction. Given the changes in our current economic environment, the recommended budget will continue to allow the organization to be nimble in the coming years, while addressing the most pressing needs of the community next year.

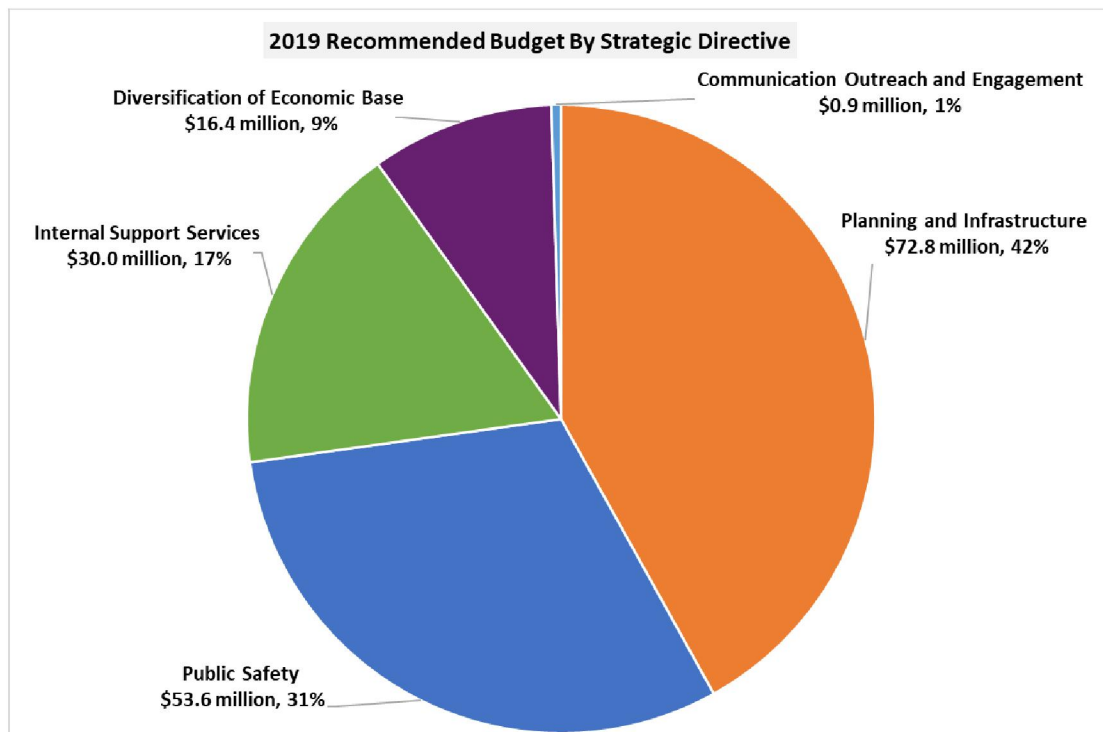
The General Fund is the City's largest operating fund and supports all major government activities including police, fire, emergency medical services, streets, and parks. Through balancing the structure of the City's budget, conservative budgeting, and frugal spending for the past two years, as well as an improving local economy, the General Fund reserve has increased significantly. The 2017 Adopted budget projected an \$18.2 million General Fund reserve, the 2019 Recommended Budget projects a \$27.1 million General Fund reserve which represents a 49% increase. Furthermore, staff recommended, and City Council authorized in August of 2018 establishing a minimum reserve of the General Fund which, based on the 2019 Recommended Budget, calculates to \$18.7 million.

The City's spending continues to emphasize public safety; since 2017 adding a total of 35 new positions to public safety and first responder operations including Call Takers, School Resource Officers, Patrol, Investigations, Crisis Intervention Team, Downtown Police Officers, Firefighters, and Emergency Medical Technicians. During this same time-period, \$18 million has been dedicated to maintenance and improvement of existing street infrastructure through the use of existing resources and the voter-authorized use of TABOR excess. The condition of the street infrastructure is being measured this fall and the new PCI (pavement condition index) will be available towards the end of November.

The Recommended 2019 Budget prioritizes spending according to the four strategic directives by:

- Addition of eight positions in the Police Department
- Purchase a Brush Engine for an additional Wildland Fire Team and add a tenth ambulance to the fleet
- Continued replacement and purchase of specialized public safety equipment (fire personal protective equipment, 800 MHZ radios, auto extrication equipment, bomb suits, rifles, etc.)
- Continued investment in fire training components at the Colorado Law Enforcement Training Center in Whitewater
- Continued improvement to safe routes to schools
- Begin Comprehensive Plan and Parks Master Plan updates
- Improvements to the Greenway at Dos Rios and planning for the re-development of the Riverfront at Dos Rios
- Improving/replacing City entryway signs
- Through continued partnership with the Downtown Development Authority and private industry, as well as leveraging grant funds, finish the development of Las Colonias Recreation and Business Park with the addition of the River Recreation area; finish improvements to Two Rivers Convention Center in preparation for expansion and connection to a 100-room hotel
- Invest \$6.1 million in existing street infrastructure and establish an internal team to perform more street maintenance at a lower cost

The City continues to budget conservatively in order to operate within existing resources, prioritize the safety of our community, save and spend for infrastructure and economic development projects, and plan for the future. The following is a chart showing the 2019 Recommended Budget by strategic directive.



Revenue

The economy in Grand Junction has seen a significant improvement with increased commerce and continued diversification of area industries. Low unemployment (3.5%), added jobs, and an increasing labor force has infused wages and spending over the last seventeen months. The number of new jobs and net migration is set to increase over the next twenty years, however, by 2040 that number will start to stabilize. Improving linkages between the largely metropolitan Denver area and mostly non-metropolitan western Colorado will facilitate growth in our area. The average age of Colorado residents is increasing which will cause future changes to the labor force, income, housing and the demand for services.

The real estate market in Mesa County and the City of Grand Junction continues to keep pace with the activity seen in 2017 with a low absorption rate and low foreclosure numbers. The area is experiencing rising real estate prices with home prices increasing by 14.5% since the end of 2016 when the median sales price was \$205,000 compared to a median sales price of \$240,000 in the second quarter of 2018. Some of the price increase is related to inventory; days on the market hit a historic low in mid-2018 at 55 days. City-issued Planning Clearances for new dwelling units are up 19.6% through August 2018 from the same period in 2017 at 244 clearances. Similarly, commercial and industrial projects have seen a dramatic increase in planning clearance requests and issuance at a 29.4% increase from August 2017 through August 2018. The City has received applications for 807 new single-family lots between January 1 and September 26, 2018, with a total of 1,328 lots currently under review. Between January and September, the City has approved 539 new lots that constitute 221 acres of land.

Sales and use tax revenues are the major source of revenues for general government operations and general government capital. The majority of that revenue is derived from the City's 2.75% sales and use tax. For the 2018 budget, we conservatively projected a 1% increase in sales tax revenues. So far this year actual sales tax revenues are above 2017 by 8.3%. For the remainder of the year we are projecting a 4% average increase. For the 2019 Recommended Budget we are projecting a conservative 3% increase in sales tax revenues.

The TABOR Amendment to the Colorado Constitution has three main components. First, the amendment requires that all new taxes are approved by the voters. Second, it requires that any new debt is also approved by voters. Finally, TABOR specifies that revenue growth is limited by the combination of Front Range CPI index and a local growth index. Because of the recent recession that significantly decreased sales tax revenues and the subsequent slow recovery of those revenues, the TABOR excess has come from property tax and has averaged \$2.1 million per year based on an average 4% allowed growth.

Due to the significant increase in sales tax revenues in 2018, an estimated excess is projected at \$2 million. This 2018 excess is a 2019 budget expense. Fortunately, the voters have authorized the City to use the excess TABOR funds on the repair and maintenance of existing street infrastructure in order to increase our investment in road maintenance. If sales tax revenues continue to grow higher than expected and more funds are directed to street maintenance based on the use of TABOR excess, it may

result in the City reaching the PCI goal sooner than planned. If this is the case, in order to continue to keep and use all sales tax revenues for the priority needs of the community, another voter authorization will be required.

In November of 2017, Mesa County voters authorized a 0.37% increase in County sales tax dedicated to public safety, with the City receiving 6.97%. Due to the growing economy, the revenues received are exceeding original projections. Mesa County estimated \$7.2 million in sale taxes revenue in total of which Mesa County receives 84% and the other public safety agencies receive a combined 16%. Actual revenues are exceeding estimates and year to date in 2018 a total of \$3.96 million in revenues have been collected for only six months, which puts the annual revenue more on pace for close to a total of \$8.1 million in 2019, of which the City's share is \$566,000. The City has projected a total of \$1.03 million reserved by the end of 2019 for the purchase of a fire truck for Station #6 in the North area.

Lodging tax revenues are the primary source of revenue for Visit Grand Junction. Year-to-date lodging tax is 7% above 2017. Based on the new marketing strategies using data-based analysis that VGJ will implement in 2019, along with deploying strategic marketing to gradually grow increases in the average daily rate and occupancy rate, we have budgeted a 4.1% increase in lodging tax revenues in the 2019 Recommended Budget.

All rates, fees, and charges are based on the set of philosophies reviewed and approved by Council in 2017. Those philosophies vary based on considerations such as benefit to the overall community, cost recovery models, comparison to the market and other entities, as well as legal considerations. There are limited recommended changes to fees and charges this year. In accordance with the State Liquor Licensing code, the City Clerk's Office will add a new license fee and eliminate another. An average increase of 6% is recommended for Ambulance Service fees such as standby fees and mileage charges. A new fee is recommended for using a personal golf cart at the City courses. We are recommending eliminating the fee to register a bicycle and implement a nominal fee for VIN inspections. Also included in the budget is recommended changes to planning and development review fees, clearances and permits to be comparable to other entities in the region, averaging a 10% increase. Recommended changes to utility rates are in accordance with rate studies and long-term financial plans and will be discussed in those departments' budget presentations. Recommended rates, fees, and charges are included in the recommended 2019 budget and any required to be adopted by resolution will come before City Council for formal approval in November. There are currently two studies underway to review several types of impact fees. The results will be reviewed with Council and considered for implementation some time in 2019, however because the changes are unknown at this time they are not included in the 2019 Recommended Budget.

Investing in Employees: Compensation, Safety, Training & Wellness

The City of Grand Junction provides services and programs that are required by the Charter, the law and expected by community members. The delivery of high-quality services and programs are a direct result of strong leadership and the City's expert staff members. The attraction and retention of employees is critical to success of the organization. Included in the 2019 Recommended Budget is a wage adjustment for employees of 3.5% based on acceptable performance evaluations by individual employees. In order

to determine the competitiveness of the pay increase to what is projected to occur in the market for 2019, an evaluation of data reported in the 2018 Planning Survey published by the Employer's Council in September 2018 was completed. For Western Colorado the wage increase over a two-year period of 2018-2019 totals 5.8%.

The health and wellness of employees continues to be a priority for the City of Grand Junction. In this rapidly changing health insurance environment, employers are evaluating new ways of influencing rising health costs. Included in the 2019 Recommended Budget is a near-site health clinic. As one of several initiatives to manage health care costs, the clinic will be used by current employees, their dependents, and retirees who are enrolled in a City health insurance plan. The goal of the clinic is to offer a convenient, no-cost medical, mental health, and wellness benefit to eligible patients. The clinic will also target, identify, and manage chronic illness to reduce future long-term medical costs. The City's Wellness Program will be integrated into the clinic to ensure coordination and follow-up on annual employee health assessments and biometric screenings. Health risk screenings, preventative care, disease management programs, and wellness outreach or education programs will also be available. The clinic will be staffed and operated by Marathon Health, LLC.

Training will be a primary focus in 2019, particularly in the City's public safety departments and the addition of a Safety Programs Coordinator. The Safety Programs Coordinator will oversee and coordinate Safety Program services and activities in the City, evaluate safety training requirements and implement program goals and objectives.

Investing in Employees: Building & Expanding Labor Capacity

Although the strengthening economy is welcome news, there are resulting consequences for City operations, particularly due to the tightening of the labor market. Across all City departments, the use of part time/seasonal labor is vital in providing services to our residents. The tighter labor market however has made finding qualified individuals to fill these part-time and seasonal positions extremely difficult. Because of this, a Special Project Team has been created that will work collaboratively across the City on a wide range of projects including road maintenance, concrete work, leaf pick-up, tree trimming, crack fill, trail repairs and spring cleanup among others.

This team will initially consist of 12 full-time individuals and ultimately will be a complete team of 18. A team of 18 will allow for the addition of a full chip seal crew which will further expand our road preservation efforts, not only saving money in the future, but achieving the goal of a higher PCI as well. The team will fill the gap of work that was typically being done by part-time workers and will also complete an increasing number of smaller projects that are a result of increased activity and growing population in the City.

The funding of these additional positions will come from a combination of new funding and savings resulting from reducing the seasonal and part-time labor budget as well as savings resulting from completing projects that would otherwise have to be contracted. This project team will be under the General Services Department and consist of a supervisor, three specialty equipment operators and eight "apprentice" equipment operators.

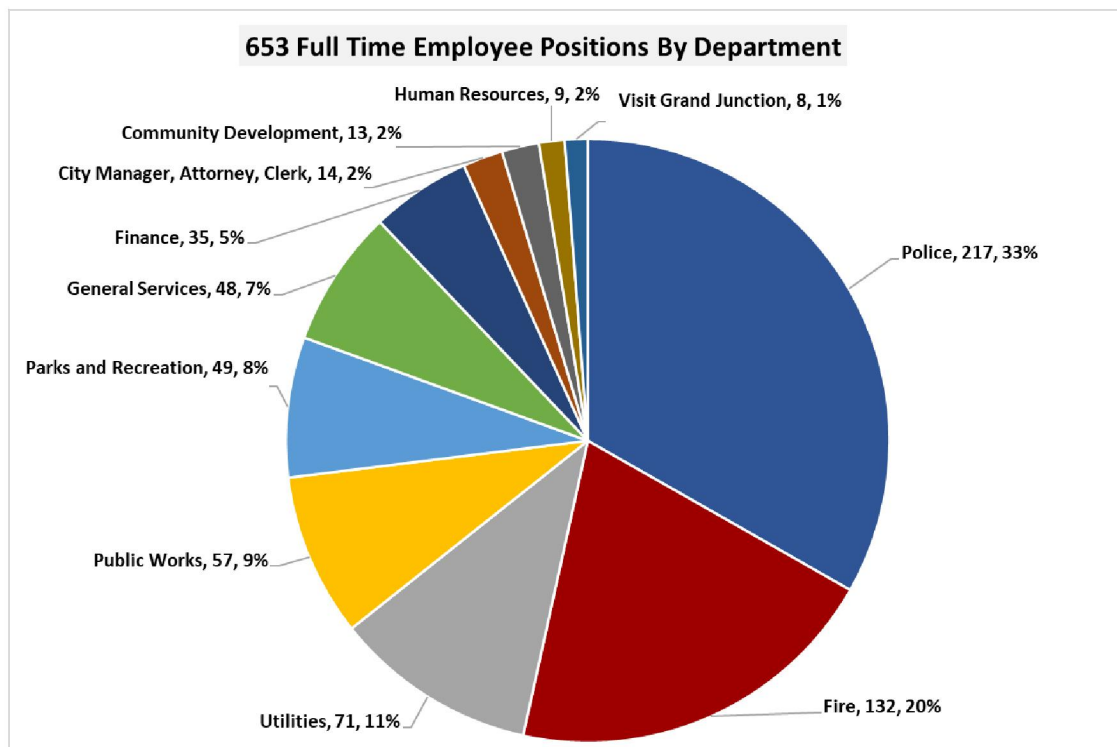
With the improved economy, the labor market has become increasingly tight this year and we expect that trend to continue. We are experiencing a higher turnover rate than in the past several years and are finding recruiting to fill vacant positions to be more challenging. This, coupled with our interest in investing in and developing our local labor market, have led the City to embark on an exciting new partnership with Colorado Mesa University. The City has launched a new part-time employment/internship program and has budgeted for part-time positions for CMU students in each department in the 2019 recommended budget. Furthermore, we have expanded on this idea by committing to hire CMU graduates into full-time positions. This expansion of the program is reflected in the 2019 Recommended Budget with a new Community Development Planning Technician designated for a CMU graduate.

In 2018, the City started the year with 627 authorized positions. As the year progressed, we adjusted positions to meet changing needs and priorities. In concert with the Communication Center Board, Council authorized the addition of three Call-Takers. In response to the need for additional officers in our schools, Council authorized an additional two School Resource Officers. The City was successful in getting a grant to fund a Crisis Intervention (“Co-Responder”) Team in partnership with Mesa County Sheriff’s Office and MindSprings Health which added one Police Officer to the ranks. As positions vacated, we continued to evaluate the best way to allocate labor resources. In doing so, we were able to eliminate some positions and add others to form the Special Project Team for a net addition of two positions. The total authorized positions for 2018 are now 635.

In order to respond to the growing demand for services in public safety, planning and development, and infrastructure construction and maintenance, we are recommending 19 new positions in the 2019 budget. In addition, one position will be eliminated in 2019 after the retirement of the incumbent for a net addition of 18 positions. Proposed positions are:

- 2 Call-Takers and 1 Quality Assurance Supervisor (mid-year hires) in the Communications Center (partially funded by the partner agencies)
- 5 positions in the Police Department (3 Police Officers, 1 Sergeant, and a Police Services Technician)
- 1 Deputy Fire Chief position
- 1 full-time Construction Inspector (conversion of a current seasonal to full-time)
- 6 labor trades positions to expand the Special Project Team (three-quarter year hires)
- 1 Planning Technician
- 1 Human Resources Analyst
- 1 Safety Programs Coordinator

The total recommended number of positions for 2019 is 653, with over half of those positions in public safety.



Partnerships & Intergovernmental Relationships

The City views partnership in its broadest sense and not merely through the lens of delivering municipal services. Whether evaluating opportunities for shared services, partnering for economic development, or creating a shared vision for the future of our community, we recognize that our residents will be best served as we work together with other organizations to find solutions. We take every opportunity to celebrate past successful partnerships to build momentum for future collaboration.

Partnerships may include but are not limited to organizations or agencies involved with government, education, economic development, transportation, and business development. While many of the partnerships and intergovernmental relationships are woven into each of the strategic directives, the following are three examples of partnerships between the City and other agencies:

- \$450,000 to operations of Grand Valley Transit
- \$250,000 to Colorado Mesa University for local high school graduates' scholarship program
- \$320,000 sales tax increment to the Downtown Development Authority for redevelopment of the Downtown area

Strategic Directive – Public Safety

Grand Junction is a stand-alone regional hub with urban challenges not common in other communities on the Western Slope of Colorado. Establishing public safety programs to meet current and anticipate

future needs will require the City to partner with other agencies, analyze best practices, and evaluate current workloads. The City will also look to establish clear policy direction and funding that aligns with our public safety model and service delivery standards.

The Police Department will address a challenge in 2019 to increase staffing and renew proactive community policing efforts under the leadership of a new Police Chief appointed in 2018. While the national standard for police staffing is a ratio of 2.5 officers per 1,000 residents served, a study by the ICMA/IACP put forth a defensible standard entitled the Rule of 60. This study shows that to achieve optimal police services, balancing response time with proactive policing efforts, officers should spend no more than 37% of their time on calls for service. As of August of 2018, our uncommitted time stood at 10%, nearly four times below that acceptable standard. Given this result, it would require that the staffing of our sworn personnel increase from the current level of 120 to 142. Despite these setbacks, the Department has been able to accomplish some significant achievements and looks to build upon those successes in 2019.

The Police Department will return to full staff by the start of the third quarter of 2019. Both the Street Crimes and Traffic units, which had been limited due to staffing shortages, should be staffed and able to function in their respective capacities. The Street Crimes officers will work with Detectives, Narcotics, the Community Resource Unit, and Patrol to better pinpoint and eliminate criminal activity in problem areas within the city, and the Traffic Unit will focus on more assertive traffic enforcement efforts along with providing a directed patrol function to address specific enforcement complaints. Training will also be a primary focus in 2019, particularly in ranked positions within the agency. Additionally, as the Grand Junction Regional Communications Center begins to prepare to move to specialized dispatching, new and current dispatch personnel will shift focus to work primarily on either law or fire channels, thus allowing for greater specialization and less cross-platform training time.

The Police Department will address the lack of adequate storage in the evidence room in 2019. Despite an increase in property intake over the years, storage has not increased. In lieu of constructing a separate, costly annex building for the storage of evidence, a high-density storage solution will be implemented in 2019 in the primary evidence holding area. A similar storage unit is currently used in the seized narcotics vault. Once installed, the capacity of the existing areas will dramatically expand, thus providing a longer-term solution to storage challenges. Additionally, body worn cameras will be implemented in 2019, but there remains a significant level of research into potential vendors, along with corresponding policy and back-end issues, that must be addressed prior to their purchase.

The Police Department will also continue to partner with Mind Springs and the Mesa County Sheriff's Office to address mental health challenges within the community in 2019. The program, referred to as the "Co-Responder" program, pairs a mental health professional with a police officer to respond to and more thoroughly address calls for service that require additional resources to better assess and address mental health challenges. Funded by a grant, the program has been successful in both considering root causes of issues and the appropriate resources with which to deal with those issues, but also freeing up officers to handle other pending calls for service. Due to the positive results to date, this program will continue into 2019 and potentially add an EMS component to address medical issues while on those same calls.

The Fire Department will continue to work on establishing a temporary response location at Horizon Park on 27 and G Road to provide better coverage in the north area of the City in 2019. The City purchased a residential house at this location and is in the design process for converting it to use as a response station. A temporary apparatus bay structure has been purchased and will be erected for apparatus and equipment storage. The Department plans to have at least one ambulance responding from this location in 2019.

With the help of a State EMS grant, the Fire Department will purchase an additional ambulance and equipment in 2019. A successful test of new video laryngoscopes will bring this technology to all department ambulances during the year. In 2019, the Department will replace one fire engine and purchase an additional wildland fire engine for use locally or to deploy the wildland team to assist other communities. The Department will also begin the replacement of technical rescue gear, including ropes and hardware used for high and low angle rescues, two automobile extrication units and year two of three for replacement of unsupported department radios and additional firefighter personnel protective equipment to meet National Fire Protection Standards.

In 2019, the Fire Department will continue the process of securing funding and constructing a fire training facility. The department is leveraging 2018 funds to obtain a Mesa County Federal Mineral Lease District grant to complete concrete infrastructure in preparation for a burn building. In addition, the Colorado Division of Fire Prevention and Control received a FEMA grant for a burn building and the Department has applied for a partnership with the State to place the building at the training center. The Department has also added specific funding for the recruit fire academy along with funding to send two personnel to paramedic school and two personnel to hazardous materials technician training.

The Fire Department will host the International Association of Fire Chiefs Regional Conference at Two Rivers Convention Center in 2019. This conference brings in exhibitors and fire chiefs from eight different states for training and the annual meeting. The Department continues to pursue the multi-year accreditation process and has become a registered agency under the Center for Public Safety Excellence.

The Fire Department will be adding back an additional Deputy Chief position in 2019. This position has not been filled since 2014. The Department also added \$300,000 in overtime and will conduct a number of recruitment and promotional processes to fill this position as well as other key staff positions that will be open due to planned retirements. The Fire Department also added a new brush truck for additional wildland fire resources in 2019.

Strategic Directive – Planning & Infrastructure

To ensure infrastructure is appropriately planned for and areas of new or expanded infrastructure is consistent with the areas that are planned for growth, City plans must be relevant and reflective of the community's vision and needs. The City's last Comprehensive Planning process began in 2006 and was adopted in 2009. As the community continues to change, the City will embark upon an update to the previous plan to help redefine the community's vision with specific goals and strategies related to implementing the plan. A significant part of the project will entail planning for future growth of the community but will also focus on other values that may include elements such as public safety, parks,

trails and open space, hazard mitigation and housing. Extensive public outreach will begin with the collecting of information in a community survey (2018 budget) in the fall of 2018. A consultant will be hired to lead this effort in coordination with staff from the Community Development Department. The City of Grand Junction ensures that existing infrastructure is adequately maintained and that the construction of future infrastructure is completed with fiscal responsibility. The City understands the current condition of its infrastructure and performs maintenance and construction accordingly.

Although the Silver Bicycle Friendly Community and Walk Friendly Community designations were applied for in 2018, planned improvements such as guide signage, enhanced crosswalks, enhanced green bike lane designations, bulb-outs and flashing beacons will be deployed in 2019 with an emphasis on enhancing the connection of community assets and areas surrounding schools following the newly adopted Active Transportation Map. \$125,000 will be dedicated to the replacement and repair of sidewalks and trails in 2019.

Construction of the 1.5-mile trail connection from No Thoroughfare to the Lunch Loop trailhead will begin in 2019. The trail will provide a safe connection from Downtown, the Riverfront Trail and several underserved neighborhoods to the popular mountain desert trail system. The project is funded by a \$1.5 million GOCO Connect grant is scheduled to be completed by fall 2019. Once complete, the paved trail will help promote walk-ability and bike-ability and connect people of all ages and abilities to trail recreation.

Maintenance of the City's transportation network will remain a priority in 2019. Public Works will continue to increase the pavement condition index through street maintenance projects. A portion of the 3/4 cent sales tax for capital projects, along with voter-approved TABOR excess funds will allow for \$6.28 million to be invested in street maintenance. The largest single investment for this 3rd year of the five-year program will be the \$1.4 million reconstruction of 7th Street between Orchard and Patterson. Other maintenance projects include working with the newly formed Project Team to increase chip sealing cycles and renting additional equipment for chip seal to increase the level of service by keeping an additional sweeper on the street network during two-month chip seal program. Through a partnership with Mesa County, Public Works will upgrade the 0.4-mile section of Orchard Ave from Normandy to 29 Road to a complete street providing safer transportation network for pedestrians, bicyclists, vehicles, and buses. The City has also entered into a partnership with Mesa County and the Airport Authority to complete a Planning and Environmental Linkages (PEL) study for the I-70/29 Road interchange.

Public Works will also continue efforts to actively manage street lighting costs and traffic control infrastructure. The City's operation and ownership of almost 7,000 street lights maximizes the potential for savings from LED lighting technology. Investments will be made in 2019 for upgrades to signal equipment and controllers on both the City's and CDOT's system to keep pace with current technology supporting traffic signal coordination, vehicle detection, emergency pre-emption systems and meet federal requirements – all of which contribute to safer and less-congested roadways.

The Spring Cleanup program will also continue in 2019. The popularity of the program has resulted in an increase in the amount of material removed by City crews and will face increased costs due to growth and increasing landfill charges. A tight labor market makes contracting for the cleanup more expensive.

During 2019, the Utilities Department plans to rehabilitate and replace aging sewer infrastructure including lining the South Side Interceptors, design of a force main that runs under the Colorado River to serve the Tiara Rado community to provide redundancy to the existing 1980s pipeline, continuation of sewer line replacements, and design of a sewer line that will enable elimination of the Ridges Lift Station. Wastewater treatment plant projects include installation of a sludge drying pad to reduce the volume and cost of biosolids disposal at the Mesa County Landfill, installation of a more energy-efficient blower and other specialty equipment. Studies will also be performed to address odor complaints and to assess the condition of plant concrete structures. In support of the City's comprehensive planning process, the 2005 Wastewater Basin Study will be updated to ensure that the long-range expansion plans for the wastewater collection and treatment system will meet growth projections. System expansion plans for 2019 include Phase II of the 23 Road Trunk Line extension. Replacing the Laboratory Information Management System (LIMS) will ensure state-of-the-art laboratory data quality management and work efficiency. Overall, \$7.7 million of improvements to the plant and collection systems of the Joint Sewer operation are planned for 2019.

The Utilities Department will also complete the replacement of the existing raw irrigation supply line that serves the cemetery and extend the irrigation line to serve Duck Pond Park, Riverside Parkway Interchange, Botanical Gardens, Las Colonias Amphitheater, and Las Colonias Park in 2019. Currently, all of the existing parks are on domestic water. Providing a less-expensive raw water source will lower the operating cost of those parks and reduce the demand for treated water through the City's treatment plant. Future phases will serve Eagle Rim Park, the Dos Rios development, and the existing Riverside Park. Project costs include installation of a new 3,400-foot segment of 24-inch potable water line so that the existing 24-inch cast iron pipe can be repurposed for the irrigation supply line and improve the reliability of the City's potable water distribution system. Other projects include ongoing water distribution and service line replacements, water supply line replacements, a study to evaluate the Kannah Creek water system, continuation of upgrades to the water treatment plant Supervisory Control and Data Acquisition (SCADA) system and installation of a fiber optic line to improve communications, design of Carson Lake Dam improvements, and rehabilitation of Reservoir #4. In addition, an accelerated meter replacement program will allow for replacing all remaining manual read water meters with radio read meters within the next three years. Replacing the Laboratory Information Management System (LIMS) will also benefit the Water Services Division by ensuring state-of-the-art laboratory data quality management and work efficiency. Overall, \$6.2 million of improvements to the water supply, treatment and distribution systems are planned for 2019.

The Parks & Recreation Department will implement a chemical-free approach to eliminating weeds throughout the community in 2019. This new technology uses high temperature steam treatments to eradicate weeds, and will be utilized in playground areas, downtown, schools and adjacent to local homeowners. The equipment is also useful for cleaning concrete sidewalks in high-use areas such as Downtown. The City has proposed a partnership with the DDA for the purchase of this equipment.

With the creation of the new General Services Department, golf course operations have moved from Parks & Recreation to General Services. Moving forward in 2019, along with the 2018 addition of a half-time Business Analyst, the Golf enterprise fund will be staffed with a new Director of Golf, a new Assistant Professional and properly trained part-time staff and volunteers that will ensure the golf operation achieving the level of quality and value our customers expect.

Looking forward to 2019, we look to strengthen the culture, vision and tradition of the golf courses. We also plan to become proactive in strategic and tactical planning and matching rates with the customer's

value and experience. We plan to find new ways to drive revenue rather than continuing to cut expenditures. This includes increased advertising, private cart trail fee, increased tournament play and golf course merchandising.

Strategic Directive – Diversification of our Economic Base

In 2019, the City will take proactive steps to help mitigate the effects of the peaks and valleys in a historically boom and bust economy. Economic development continues to be a focus this year and since economic development is driven by factors beyond the scope of our organization, the City will continue to outsource economic development activities through support of its economic development partners. The Grand Junction Economic Partnership leads new business recruitment and the Grand Junction Chamber of Commerce supports the retention and expansion of existing business in the community. The Business Incubator Center, Colorado Mesa University, and Western Colorado Community College encourage new business growth and talent development.

Total recommended funding for economic development partners and non-profit entities in 2019 is \$4 million and is funded by the General Fund (2% sales tax) and the Capital Fund (0.75% sales tax). The requested and recommend amounts include funding for the following:

- \$954,921 to the Downtown Development Authority in partnership on the Las Colonias Business and Recreation Park and Two Rivers Convention Center projects
- \$369,700 for economic development partnership with the Grand Junction Chamber of Commerce, Business Incubator Center, Sports Commission, and Grand Junction Economic Partnership
- \$500,000 for Colorado Mesa University for the classroom building (year 7 out of a 15-year commitment)
- \$100,000 towards the Foreign Trade Zone implementation

Las Colonias and the Riverfront area will continue to develop in 2019 starting with the completion of Phase II of the Las Colonias Business Park in the spring. The completion of Phase II will finish several infrastructure elements of the business park as well as some recreational amenities. These amenities include the boat ramp, festival area, dog park, restroom, shelters and butterfly lake. The river recreation area will be completed later in the summer of 2019 through a partnership with Colorado Mesa University and Bonsai Designs. Joining Bonsai Designs in Las Colonias is RockyMounts, a Boulder-based industry leader in bike, ski and cargo racks, and bike security. RockyMounts will relocate to Las Colonias Business Park in the fall of 2019, strengthening the blend of outdoor recreation business and recreational amenities.

Visit Grand Junction will begin transitioning into a data-driven department which will provide actionable insights to grow awareness of Grand Junction and the surrounding area. The Department will start using new, innovative technologies in 2019 to provide data-based analysis to guide the department's marketing initiatives. These tools include: Tableau, a business intelligence software that helps people see and interpret their data in an easily understood way; Arrivalist, which determines the effectiveness

of marketing campaigns by measuring, in aggregate, which marketing messages are most effective at influencing users to visit the destination; Crowdriff, an AI-powered visual content marketing platform that allows Visit Grand Junction to discover and deliver performing visuals across every channel; RootsRated, a unique platform that provides expert local advice through an authentic approach to share a destination's brand in an accessible way, thereby driving visitation; and Knowland, a group, meeting and event technology platform that provides data to develop and assist area hotel sales strategies using trends and statistics.

Although a destination marketing organization's primary mission is to attract new visitation to the area by deploying strategic marketing initiatives outside of the community, continued partnership on relevant initiatives with partners such as GJEP, the Grand Junction Regional Airport and Colorado Mesa University, will provide additional business opportunities for the community, ensuring that all partners are working together to achieve mutual success.

Strategic Directive – Communication, Outreach & Engagement

The City aims to keep its residents well informed and provide opportunities for citizens to get involved in local government. In 2019, the City will focus on improving outreach to residents, find new and innovative methods of communication to reach a broader audience, and will become more visible in the community. The City currently has 34 registered neighborhood associations and Community Development has observed a renewed interest in neighborhoods creating new and reviving old associations. The 2019 budget provides for an increase in funding for neighborhood programs and grants, including money for small neighborhood improvement projects and ongoing funding for block parties. The City estimates that more than 700 residents participated in City-sponsored neighborhood events in 2018. The City further engages the community by contributing nearly \$500,000 towards the capital and operation expenses of local non-profit entities including Grand Junction Housing Authority, Hilltop, Homeward Bound, HopeWest, Museum of Western Colorado, STRiVE, The House (Karis, Inc), and Western Slope Center for Children.

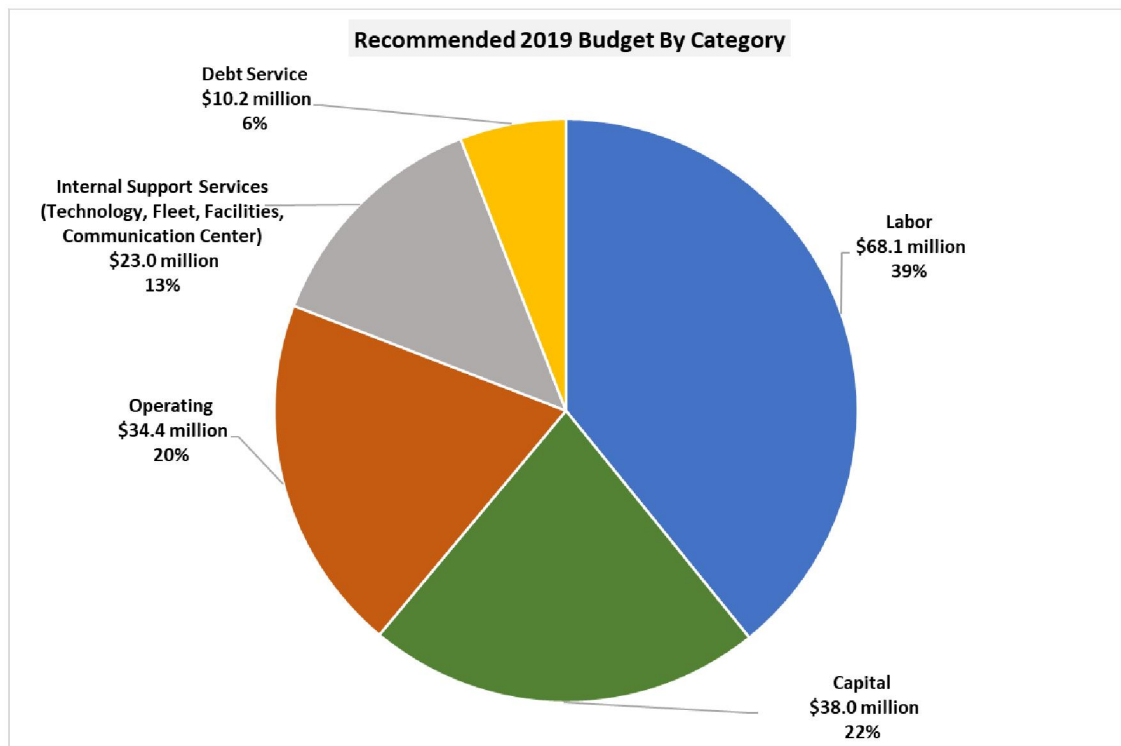
Parks & Recreation will continue to provide informational support for PLACE (People for Local Activities and Community Enrichment) in 2019. PLACE completed a feasibility study for a community center in the city in 2018 and will be placed in front of voters in the spring of 2019.

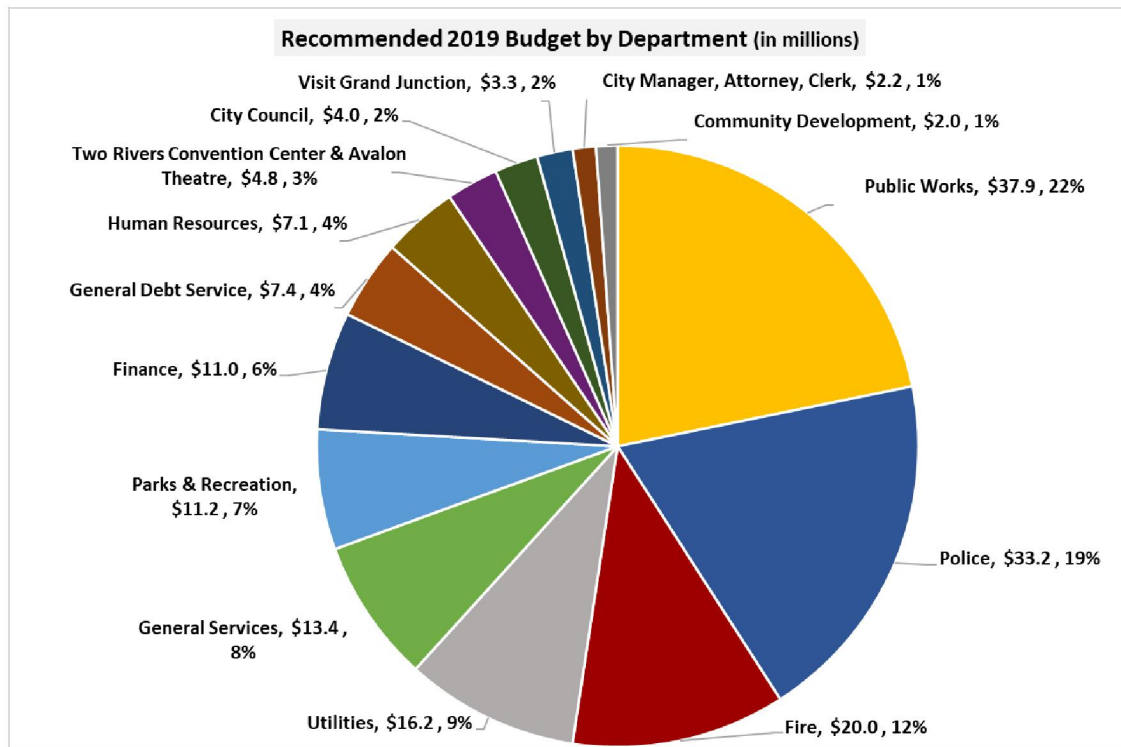
Given the public reliance on social media and the need to quickly and accurately report events that affect our residents, the Police Department will work to strengthen current social media usage and identify new platforms that allows the Department to better engage the community. Additionally, the Police Department will increase communication with various news outlets, as well as engage residents via social media, press releases, and public forums and speaking engagements. GJPD also plans to host a Citizens' Police Academy and a Latino Citizens' Police Academy in the Spring of 2019. The Fire Department will partner with Colorado Mesa University in hiring an intern to work in the Community Outreach Office. Under the guidance of a department mentor, the apprentice will work as a Marketing and Outreach Apprentice and develop skills in written and oral communication, graphic design, marketing, self-direction, problem solving, and customer service.

Visit Grand Junction will implement a destination branding strategy in 2019. The brand forms the basis of a destination's marketing communications and strategy and creates brand ambassadors within the community. Destination branding is about who you are as a destination, and destination marketing is about how you communicate that branding. A destination brand will also serve other community organizations and will provide them an opportunity to develop their own brand voice by creating the platform to draw and be inspired from. Without an influential recognized brand, community ambitions across all industries struggle. It is paramount that Visit Grand Junction establishes brand awareness both domestically and internationally.

Financial Overview

This section offers an overview of the General Fund for 2019 while the following charts display the total 2019 Recommended Budget of \$173.7 million by category and department.





General Fund Highlights

The recommended General Fund budget totals \$76.5 million and is a 7.5% increase, or \$5.3 million more than the 2018 Amended Budget of \$71.1 million. The General Fund is balanced with sources exceeding uses resulting in a surplus of \$222,094 and a projected ending fund balance of \$27.1 million.

The following are key revenue provisions included in the recommended General Fund budget:

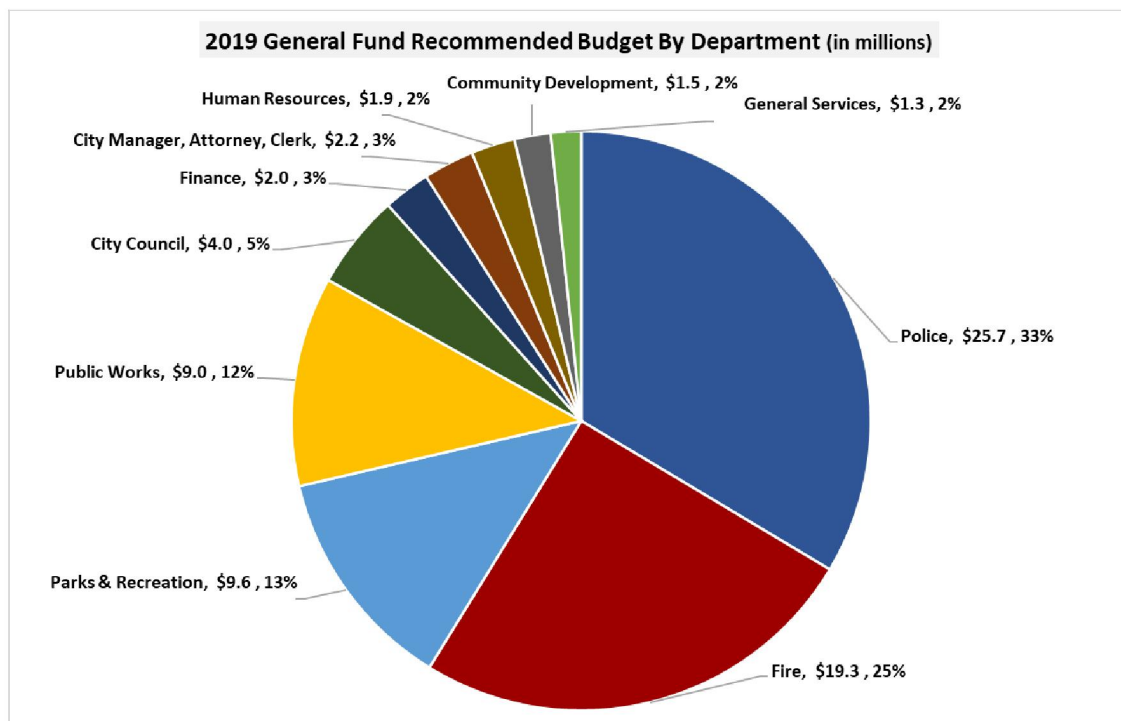
- Sales tax revenues projected to increase 3%
- Increase in interest income due to improved rate of return on investments and higher fund balance
- Minimal increase in property tax based on preliminary certifications
- Overall General Fund revenue increases 3.3% over estimated 2018 revenue, and 9% above original budgeted revenues

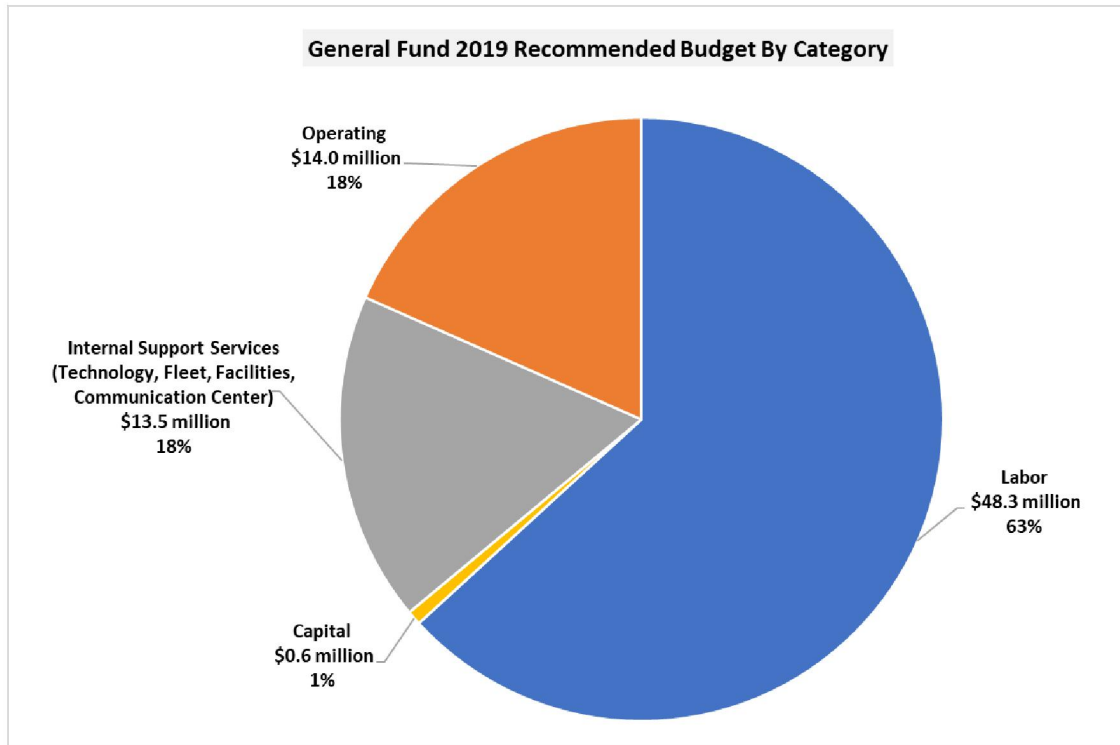
The following are key expenditure provisions included in the recommended General Fund budget:

- Labor increase due to wage and health insurance increases
- 15 new positions: six in public safety, eight in planning and infrastructure, and one in Human Resources
- Increase in overtime due to high rate of vacancy in 24/7 positions, will be offset by salary savings
- Increase in interfund due to increase in public safety fleet (ambulances, patrol vehicles) as well as street infrastructure maintenance equipment, and increase in fuel costs
- Implementation of employee health clinic to assist in managing healthcare costs

- Continue to replace specialty equipment for public safety
- Purchase an additional Brush Truck to deploy an additional Wildland Fire Team with corresponding reimbursement revenues
- Equip and deploy an additional ambulance

The following chart show the 2019 Recommended Budget of \$76.5 million by category. As seen, because we are a service organization, the majority of the General Fund budget is allocated to labor. The major items in operating costs include economic development, specialty operating equipment, utilities (street lights), training, and contract services. The costs associated with providing support to those departments serving the community are comprised primarily of dispatch services, information technology, and fleet. These major operating departments of the General Fund make up 85% of the budget. The largest departments are Police and Fire who comprise 59% of the General Fund budget. Followed by Parks and Recreation and Public Works combining for 25%.





In summary, the budget represents the allocation of resources to achieve the goals identified in City Council's adopted Strategic Plan. These are the highlights of the \$173.7 million 2019 Recommended Budget and is the framework for programs and service delivery to residents and community members.

Acknowledgements

This budget document reflects the efforts of many long hours contributed by staff from all City departments and input generated by employees and City Council. Special recognition goes to the City's budget team for their extraordinary collaboration in preparing this recommended budget. The budget team consisted of Linda Longenecker, Jay Valentine, Brett Bergman, Greg LeBlanc, Shelley Caskey, and Jodi Romero.

Respectfully submitted,

Greg Caton
City Manager

Calendar 2019 Recommended Budget		9/28/2018												
Row Labels	PROJECTED BEGINNING FUND BALANCES	TOTAL REVENUE	LABOR	NON PERSONNEL OPERATING	TOTAL OPERATING EXPENSE	DEBT SERVICE	MAJOR CAPITAL	TOTAL EXPENSE	TRANSFERS IN	TRANSFERS OUT	NET SOURCE (USE) OF FUNDS	Contingency Funds	Net Change in Fund Balance	ENDING FUND BALANCE
General Government														
100 General Fund	27,029,419	74,792,222	48,319,871	27,552,209	75,872,080	-	586,974	76,459,054	3,438,926	1,550,000	222,094	175,000	47,094	27,076,513
102 Visit Grand Junction	351,045	2,451,105	744,483	1,595,013	2,339,496	-	-	2,339,496	-	200,000	(88,391)	-	(88,391)	262,654
104 CDBG Fund	103,983	466,656	-	261,528	261,528	-	-	261,528	-	277,186	(72,058)	-	(72,058)	31,925
105 Parkland Expansion Fund	795,228	367,974	-	-	-	-	-	-	-	1,137,589	(769,615)	-	(769,615)	25,613
110 Conservation Trust Fund	294,732	726,653	-	-	-	-	-	-	-	981,157	(254,504)	-	(254,504)	40,228
201 Sales Tax CIP Fund	1,722,043	17,168,807	-	345,123	345,123	-	12,736,859	13,081,982	6,894,757	12,690,741	(1,709,159)	-	(1,709,159)	12,884
202 Storm Drainage Fund	52,953	16,975	-	-	-	-	266,000	266,000	200,000	-	(49,025)	-	(49,025)	3,928
207 Transportation Capacity Fund	1,187,889	1,595,444	-	-	-	-	1,277,000	1,277,000	-	-	318,444	-	318,444	1,506,333
610 General Debt Service Fund	423	723,838	-	-	-	6,887,610	-	6,887,610	6,185,340	-	21,568	-	21,568	21,991
614 GJ Public Finance Corp Fund	9,427	300,248	-	-	-	528,675	-	528,675	230,175	-	1,748	-	1,748	11,175
615 Riverside Pkwy Debt Retirement	7,090,544	156,122	-	-	-	-	-	-	2,024,608	3,384,000	(1,203,270)	-	(1,203,270)	5,887,274
Subtotal	38,637,686	98,766,044	49,064,354	29,753,873	78,818,227	7,416,285	14,866,833	101,101,345	18,973,806	20,220,673	(3,582,168)	175,000	(3,757,168)	34,880,518
Enterprise Operations														
301 Water Fund	6,111,731	8,719,670	2,979,393	2,511,137	5,490,530	635,128	6,157,000	12,282,658	920,000	-	(2,642,988)	-	(2,642,988)	3,468,743
302 Solid Waste Removal Fund	1,085,506	4,476,463	1,147,638	3,230,218	4,377,856	94,441	-	4,472,297	-	180,000	(175,834)	-	(175,834)	909,672
303 Two Rivers Convention Cntr Fund	30,517	4,323,746	-	428,304	428,304	-	4,420,000	4,848,304	500,000	-	(24,558)	-	(24,558)	5,959
305 Golf Courses Fund	20,099	1,895,577	907,365	853,250	1,760,615	148,930	-	1,909,545	160,000	-	146,032	-	146,032	166,131
308 Parking Authority Fund	146,519	721,555	208,129	217,615	425,744	243,767	-	669,511	-	-	52,044	-	52,044	198,563
309 Ridges Irrigation Fund	146,616	282,094	116,353	162,451	278,804	-	100,000	378,804	-	-	(96,710)	-	(96,710)	48,906
900 Joint Sewer System Fund	20,030,691	17,574,832	3,683,133	3,850,080	7,533,213	1,684,398	7,685,100	16,902,711	-	-	672,121	-	672,121	20,702,812
Subtotal	27,571,679	37,993,937	9,042,011	11,253,055	20,295,066	2,806,664	18,362,100	41,463,830	1,580,000	180,000	(2,069,893)	-	(2,069,893)	25,501,786
Special Taxing Districts														
613 Ridges Debt Service Fund	17,185	-	-	-	-	-	-	-	-	-	-	-	-	17,185
Subtotal	17,185	-	-	-	-	-	-	-	-	-	-	-	-	17,185
Internal Service Operations														
101 Enhanced 911 Fund	1,727,991	2,430,084	-	-	-	-	-	-	-	2,874,468	(444,384)	-	(444,384)	1,283,607
401 Information Technology Fund	2,169,939	7,456,456	2,777,399	5,363,872	8,141,271	-	729,000	8,870,271	-	-	(1,413,815)	-	(1,413,815)	756,124
402 Fleet and Equipment Fund	879,592	6,307,906	1,098,286	2,461,125	3,559,411	-	3,384,000	6,943,411	384,000	-	(251,505)	-	(251,505)	628,087
404 Self Insurance Fund	3,765,946	4,139,864	1,056,901	4,118,882	5,175,783	-	-	5,175,783	-	-	(1,035,919)	2,730,027	(3,765,946)	0
405 Comm Center Fund	273,874	4,775,073	4,499,673	2,253,829	6,753,502	-	634,000	7,387,502	2,374,468	-	(237,961)	-	(237,961)	35,913
406 Facilities Management Fund	276,766	2,591,366	514,225	2,213,925	2,728,150	-	-	2,728,150	-	-	(136,784)	139,982	(276,766)	(0)
Subtotal	9,094,108	27,700,749	9,946,484	16,411,633	26,358,117	-	4,747,000	31,105,117	2,758,468	2,874,468	(3,520,368)	2,870,009	(6,390,377)	2,703,731
Total All Funds	\$ 75,320,658	\$ 164,460,730	\$ 68,052,849	\$ 57,418,561	\$ 125,471,410	\$ 10,222,949	\$ 37,975,933	\$ 173,670,292	\$ 23,312,274	\$ 23,275,141	\$ (9,172,429)	\$ 3,045,009	\$ (12,217,438)	\$ 63,103,220



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund			
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget
100 General Fund			
Revenue			
<u>Taxes</u>			
4010.01 - Property Tax_Specific Ownership, None	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
4010.None - Property Tax, None	7,568,960	7,568,960	7,663,330
4020.01 - Sales Tax_Audits, None	300,000	300,000	300,000
4020.02 - Sales Tax_Revenue Recovery Group, None	(60,000)	(60,000)	(60,000)
4020.03 - Sales Tax_City Share of County, None	6,594,553	7,151,693	7,366,244
4020.04 - Sales Tax_Refunds, None	(20,000)	(20,000)	(20,000)
4020.06 - Sales Tax_County Public Safety Tax, None	400,000	458,514	566,724
4020.None - Sales Tax, None	32,305,806	34,906,425	35,888,163
4025.None - Use Tax, None	1,018,182	1,012,393	1,018,182
4050.01 - Severance Tax_Mineral Leasing, None	381,635	377,173	412,149
4050.None - Severance Tax, None	556,723	363,691	636,795
4055.01 - Franchise Tax_Public Service, None	2,200,000	2,200,000	2,200,000
4055.02 - Franchise Tax_GV Rural Power, None	250,000	250,000	250,000
4055.04 - Franchise Tax_Cable Television, None	340,000	340,000	340,000
4060.None - Cigarette Tax, None	250,000	250,000	250,000
4070.None - Beer/Liquor Occupational Tax, None	50,000	50,000	50,000
4075.None - Highway Use Tax, None	2,261,202	2,885,836	2,261,202
4076.None - Add Motor Vehicle Reg Fee, None	96,000	96,000	96,000
4077.None - Apportioned Highway Reg Fee, None	140,000	140,000	140,000
4078.None - Mesa County Road/Bridge Tax, None	215,000	215,000	215,000
Taxes Total	\$ 55,948,061	\$ 59,585,685	\$ 60,673,789
<u>Licenses and Permits</u>			
4100.01 - Lic/Permit Rev_Sales Tax, None	\$ 6,000	\$ 6,000	\$ 6,000
4100.02 - Lic/Permit Rev_Liquor/Beer , None	10,000	10,000	10,000
4100.03 - Lic/Permit Rev_Managers Reg , None	750	750	750
4100.04 - Lic/Permit Rev_Liq/Beer Renewal, None	15,000	15,000	15,000
4100.05 - Lic/Permit Rev_Special Events, None	4,000	4,000	4,250
4100.06 - Lic/Permit Rev_Burning/Prevent, None	11,000	11,000	11,000
4100.07 - Lic/Permit Rev_Bicycle License, None	50	50	-
4100.08 - Lic/Permit Rev_Curb/Gutter/Side, None	20,000	20,000	20,000
4100.None - Lic/Permit Rev, None	69,062	83,250	69,562
Licenses and Permits Total	\$ 135,862	\$ 150,050	\$ 136,562
<u>Intergovernmental</u>			
4200.01 - Grant/Reimb Rev_Federal, None	\$ 134,000	\$ 193,081	\$ -
4200.03 - Grant/Reimb Rev_State, None	75,500	327,031	427,790
4200.04 - Grant/Reimb Rev_Other, None	239,488	246,028	211,466
4200.05 - Grant/Reimb Rev_Pending Award, None	100,000	75,000	486,500
4200.None - Grant/Reimb Rev, None	225,541	186,041	340,275
Intergovernmental Total	\$ 774,529	\$ 1,027,181	\$ 1,466,031
<u>Charges for Service</u>			
4100.09 - Lic/Permit Rev_Ownrshp Transfer, None	\$ 5,100	\$ 5,100	\$ 5,100
4100.10 - Lic/Permit Rev_New Liq/Beer Appl, None	6,000	6,000	6,000
4100.11 - Lic/Permit Rev_Mod Premise Fee, None	500	500	300
4100.12 - Lic/Permit Rev_Fence/Sign/Home, None	6,500	6,500	8,200
4100.13 - Lic/Permit Rev_Clearances, None	10,500	10,500	18,000
4300.None - Merchandise Sales, None	6,200	6,200	6,200
4305.None - Marketing Services Revenue, None	15,500	15,500	15,500
4310.01 - Weed Removal_Admin Fee, None	1,120	1,120	775
4310.None - Weed Removal, None	6,100	6,100	2,600



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund			
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget
4315.None - Development Fees, None	66,000	66,000	70,000
4320.None - False Alarms, None	4,000	4,000	4,500
4325.None - Rural Fire District Contract, None	1,900,000	1,900,000	1,900,000
4326.None - Wildland Fire Mitigation, None	150,000	300,000	450,000
4327.None - Hazardous Materials Mitigation, None	2,500	2,500	2,500
4328.01 - Ambulance Transports_Offset, None	(5,750,000)	(6,200,000)	(6,200,000)
4328.None - Ambulance Transports, None	9,100,000	9,600,000	9,600,000
4330.01 - Prof Svcs Rev_CMU, None	463,085	463,085	469,995
4330.02 - Prof Svcs Rev_Street Cut Repair, None	50,000	50,000	25,000
4330.03 - Prof Svcs Rev_Highway Maint, None	60,000	60,000	60,000
4330.04 - Prof Svcs Rev_Traffic Sign/Strip, None	281,630	281,630	386,271
4330.None - Prof Svcs Rev, None	268,046	268,046	278,946
4350.None - Grave Space Sale, None	69,260	69,260	63,868
4355.01 - Grave Openings_Vault, None	35,300	35,300	31,770
4355.02 - Grave Openings_Vault Setting Fee, None	13,200	13,200	10,800
4355.None - Grave Openings, None	69,812	69,812	69,812
4360.01 - Fee Revenue_Admissions, None	272,500	272,500	283,500
4360.03 - Fee Revenue_Lessons, None	113,000	113,000	102,000
4360.14 - Fee Revenue_Traffic School, None	10,000	5,000	10,000
4360.16 - Fee Revenue_OJW, None	5,000	5,000	5,000
4360.17 - Fee Revenue_Altered Dog, None	2,800	2,800	2,800
4360.18 - Fee Revenue_Scholarships, None	(2,500)	(2,500)	(2,500)
4360.19 - Fee Revenue_Diversion Program, None	14,000	14,000	-
4360.20 - Fee Revenue_Payment Plan, None	8,100	5,000	8,000
4360.21 - Fee Revenue_CAC, None	20,000	-	-
4360.22 - Fee Revenue_PSS, None	10,000	-	-
4360.25 - Fee Revenue_Sealing of Records, None	-	3,000	3,000
4360.None - Fee Revenue, None	730,582	694,978	699,167
4363.01 - Food/Bev Sales_Concessions, None	18,700	18,700	18,700
4363.03 - Food/Bev Sales_Liquor, None	77,800	77,800	71,900
4370.01 - Facility Use Fees_Baseball, None	82,000	82,000	82,000
4370.02 - Facility Use Fees_Football, None	10,000	10,000	10,000
4370.04 - Facility Use Fees_Concessions, None	59,000	59,000	56,900
4370.05 - Facility Use Fees_Softball, None	9,000	9,000	10,750
4370.06 - Facility Use Fees_Multi-Purpose, None	45,000	45,000	50,000
4370.07 - Facility Use Fees_Hospitality Room, None	30,275	30,275	20,000
4370.08 - Facility Use Fees_Pinnacle Venue Services, None	30,000	30,000	20,000
4370.None - Facility Use Fees, None	127,900	127,900	124,727
4375.None - Parks Use Fees, None	112,163	112,163	102,163
4415.None - Delinquent Charges, None	21,560	21,560	15,000
4700.01 - Misc Revenue_NSF Fees, None	400	400	400
4700.02 - Misc Revenue_Manuals, Copies, None	-	-	20
4700.None - Misc Revenue, None	65,000	65,000	102,233
Charges for Service Total	\$ 8,712,633	\$ 8,841,929	\$ 9,081,897
Fines and Forfeitures			
4410.01 - Fines_Animal Control, None	\$ 30,500	\$ 12,500	\$ 15,000
4410.02 - Fines_Muni Accident Assessment, None	34,000	34,000	34,000
4410.03 - Fines_DUI, None	10,000	10,000	10,000
4410.04 - Fines_Drug Surcharge, None	6,600	6,600	6,600
4410.05 - Fines_Substance Tests, None	3,200	3,200	10,000
4410.06 - Fines_No Insurance, None	16,000	20,000	20,000
4410.07 - Fines_Sex Offender Registration, None	-	-	8,500



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund			
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget
4410.None - Fines, None	400,000	260,000	300,000
4435.01 - Unclaimed Funds_Escheat, None	5,000	5,000	-
4435.02 - Unclaimed Funds_Bond Forfeitures, None	1,600	1,600	1,950
Fines and Forfeitures Total	\$ 506,900	\$ 352,900	\$ 406,050
<u>Interfund Revenue</u>			
4390.01 - Interfund Chgs_Water, None	\$ 520,668	\$ 520,668	\$ 596,006
4390.02 - Interfund Chgs_Sewer, None	700,780	700,780	716,503
4390.03 - Interfund Chgs_Solid Waste, None	315,825	315,825	326,850
4390.04 - Interfund Chgs_Comm Center, None	318,698	318,698	332,502
4390.05 - Interfund Chgs_VCB, None	113,797	75,864	81,994
4390.06 - Interfund Chgs_Irrigation, None	20,312	20,312	20,980
4390.07 - Interfund Chgs_Parking, None	38,498	38,498	53,805
4390.11 - Interfund Chgs_LP Golf, None	40,988	40,988	37,650
4390.12 - Interfund Chgs_TR Golf, None	100,163	100,163	93,778
4390.16 - Interfund Chgs_DDA, None	25,609	25,609	26,321
Interfund Revenue Total	\$ 2,195,338	\$ 2,157,405	\$ 2,286,389
<u>Interest</u>			
4610.None - Interest Income, None	\$ 241,000	\$ 241,000	\$ 674,854
Interest Total	\$ 241,000	\$ 241,000	\$ 674,854
<u>Other</u>			
4650.None - Lease Revenue, None	\$ 5,800	\$ 5,800	\$ 5,800
4750.02 - Donations_Grant A Wish, None	40,250	42,750	48,850
Other Total	\$ 46,050	\$ 48,550	\$ 54,650
<u>Capital Proceeds</u>			
4665.None - Sale of Equipment, None	\$ 12,000	\$ 12,000	\$ 12,000
Capital Proceeds Total	\$ 12,000	\$ 12,000	\$ 12,000
Total Revenue	\$ 68,572,373	\$ 72,416,700	\$ 74,792,222
Expenditures			
<u>Labor and Benefits</u>			
5000.None - Full Time Salaries, None	\$ 29,983,124	\$ 29,975,501	\$ 31,564,980
5010.None - Cellular Telephone, None	32,639	32,884	31,144
5099.None - Pay Plan Contingency, None	112,773	90	-
5100.None - Holiday Pay, None	18,724	18,724	22,149
5290.None - Seasonal Part-Time, None	1,721,118	1,809,583	1,988,184
5390.02 - Overtime_Constant Manning, None	148,636	148,636	549,962
5390.05 - Overtime_FLSA, None	90,775	90,775	100,238
5390.07 - Overtime_Holiday Pay, None	-	-	143,939
5390.None - Overtime, None	989,965	998,454	1,254,743
5405.None - Other Compensation, None	-	45,200	40,000
5410.None - Awards, None	17,400	17,400	13,100
5420.01 - Gen Retire Plan_Forfeitures, None	-	-	(100,000)
5420.None - Gen Retire Plan, None	762,725	759,587	798,627
5450.None - Retirement Payout, None	171,919	171,919	163,995
5480.None - PTO Buyout, None	71,000	71,000	55,000
5505.None - Referral Bonus, None	-	-	5,000
5510.None - Social Security Cont, None	868,187	874,348	934,976
5515.None - Medicare Cont, None	471,452	473,803	511,337
5520.None - Deferred Compensation, None	5,940	5,940	6,385
5545.None - Old Hire Fire Pension, None	320,275	424,262	417,150
5550.01 - Police Retirement Plan_Forfeitures, None	-	-	(50,000)
5550.None - Police Retirement Plan, None	947,283	952,823	1,005,698
5555.01 - Fire Retirement Plan_Forfeitures, None	-	-	(20,000)



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5555.None - Fire Retirement Plan, None	953,988	953,988	811,546
5610.None - Worker's Compensation, None	927,071	927,071	994,940
5615.None - Unemployment, None	-	-	140,000
5620.None - Dental Insurance, None	286,338	285,839	306,506
5625.None - Health Insurance, None	5,175,507	5,178,834	6,075,643
5630.15 - Life Insurance_Retired Employ, None	2,352	2,352	2,184
5630.None - Life Insurance, None	42,518	42,457	45,470
5635.None - Long Term Disability, None	108,023	108,557	115,847
5640.None - FPPA Disability, None	203,094	203,796	340,415
5645.None - Cardiac Benefits, None	15,525	15,525	14,525
5820.02 - Allowances_Automobile, None	35,408	35,408	36,188
Labor and Benefits Total	\$ 44,483,759	\$ 44,624,755	\$ 48,319,871
Non Personnel Operating			
6010.01 - Cost of Goods Sold_Adjustments, None	500	500	500
6010.None - Cost of Goods Sold, None	8,000	8,000	9,600
6020.None - Fuel, None	2,000	2,000	2,000
6105.01 - Operating Supply_Ammunition, None	68,000	68,000	81,020
6105.02 - Operating Supply_Business Meals, None	38,080	38,080	27,980
6105.03 - Operating Supply_Comput/Printer, None	3,900	3,900	3,600
6105.06 - Operating Supply_Evidence, None	30,000	30,000	29,500
6105.08 - Operating Supply_Janitorial, None	7,250	7,250	9,250
6105.09 - Operating Supply_Medical, None	127,050	127,050	158,000
6105.10 - Operating Supply_Minor Equip, None	7,400	7,400	32,150
6105.11 - Operating Supply_Office, None	44,950	45,950	47,250
6105.13 - Operating Supply_Small Tools, None	9,425	9,425	9,425
6105.14 - Operating Supply_Trophy/Certs, None	4,805	4,805	4,055
6105.None - Operating Supply, None	485,650	694,348	509,478
6120.None - Postage/Freight, None	56,500	56,500	53,950
6125.01 - Uniforms/Clothing_Protective Clothing, None	50,000	50,000	50,000
6125.None - Uniforms/Clothing, None	177,640	177,640	212,960
6130.01 - Materials_Asphalt, None	75,000	75,000	65,000
6130.02 - Materials_Gravel, Sand, Soil, None	57,600	57,600	60,600
6130.03 - Materials_Nursery Stock, None	28,170	28,170	33,770
6130.04 - Materials_Paint, None	182,210	182,210	180,710
6130.05 - Materials_Road Salt, None	90,000	90,000	60,000
6130.None - Materials, None	9,500	9,500	9,500
6145.None - Chemical/Fertilizers, None	122,035	122,035	118,030
6150.None - Pipe & Supplies, None	73,750	73,750	104,750
6155.None - Food Stuffs, None	11,780	11,780	11,780
6156.None - Bar Stock, None	24,520	23,020	27,000
6160.01 - Equip Parts/Supply_Batteries, None	3,000	3,000	3,045
6160.04 - Equip Parts/Supply_Parts, None	17,250	17,250	17,250
6210.01 - Repairs/Maint_Buildings, None	13,000	13,000	18,000
6210.04 - Repairs/Maint_Equipment, None	51,300	48,500	52,098
6210.10 - Repairs/Maint_Signal Light, None	83,000	83,000	34,000
6210.18 - Repairs/Maint_Pedestrian/Schools, None	5,000	5,000	5,000
6210.None - Repairs/Maint, None	131,850	179,570	203,698
6270.01 - Damage Repair_City Property, None	41,000	41,000	41,000
6270.02 - Damage Repair_Outside Property, None	6,000	6,000	4,030
6270.03 - Damage Repair_Vehicles, None	6,000	6,000	5,725
6310.01 - Printing/Publications_Calendars, None	46,000	46,000	45,000
6310.None - Printing/Publications, None	48,725	48,725	42,275



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6400.01 - Advertising_Brochures, None	12,000	12,000	12,000
6400.04 - Advertising_Ordinance/Resolution, None	3,000	3,000	3,500
6400.None - Advertising, None	89,700	104,700	98,100
6510.02 - Telephone_Cellular, None	4,250	4,250	4,450
6510.08 - Telephone_Other, None	1,700	735	-
6550.01 - Utilities_Electricity, None	-	(660)	-
6550.02 - Utilities_Elect-Street Lights, None	1,507,000	1,390,000	1,490,000
6550.03 - Utilities_Elect-Traffic Signals, None	28,000	28,000	28,000
6550.05 - Utilities_Sewer, None	25,622	25,622	27,280
6550.06 - Utilities_Solid Waste, None	66,147	66,147	67,900
6550.07 - Utilities_Water, None	383,686	383,686	688,780
6550.08 - Utilities_Water Fees, None	25,800	25,800	28,300
6550.10 - Utilities_Cable/Internet, None	15,820	15,820	3,000
6550.12 - Utilities_Drainage, None	40,675	-	-
6640.01 - Rent_Equipment, None	97,000	97,000	97,000
6640.03 - Rent_Property/Space, None	42,276	42,276	44,385
6720.04 - Insurance Premiums_Pork & Hops, None	1,000	1,000	1,000
6720.None - Insurance Premiums, None	7,200	7,200	5,000
6770.None - CIRSA Deductibles, None	2,000	2,000	2,000
6825.01 - Allowance/Reimb_Mileage, None	4,370	4,370	3,770
6825.03 - Allowance/Reimb_Tuition, None	30,000	30,000	36,000
6830.01 - Professional Develop_Training, None	405,282	466,933	610,950
6830.02 - Professional Develop_Travel, None	49,500	50,077	70,100
6835.None - Dues, None	278,582	263,582	281,621
7100.02 - Legal_Litigation, None	18,000	18,000	10,000
7100.03 - Legal_Research, None	8,800	8,800	8,500
7310.02 - Charges/Fees_Credit Card, None	9,090	9,090	10,796
7310.03 - Charges/Fees_Filing, None	4,850	4,850	5,350
7310.04 - Charges/Fees_Landfill, None	63,400	63,400	85,200
7310.07 - Charges/Fees_Treasurer, None	159,000	159,000	159,000
7310.None - Charges/Fees, None	102,225	102,225	102,180
7320.01 - Court Fees_CAC, None	20,000	-	-
7320.02 - Court Fees_PSS, None	10,000	-	-
7410.01 - Contract Svcs_Animal Control, None	267,896	267,896	265,000
7410.02 - Contract Svcs_Archiving, None	31,600	15,000	-
7410.04 - Contract Svcs_Blood Testing, None	53,600	53,600	54,154
7410.05 - Contract Svcs_Collections, None	150	150	150
7410.07 - Contract Svcs_Consultant, None	5,900	5,900	5,900
7410.10 - Contract Svcs_Dump Truck, None	88,000	88,000	102,400
7410.11 - Contract Svcs_Elections, None	71,000	33,400	84,000
7410.13 - Contract Svcs_Financial Audit, None	22,168	22,168	20,662
7410.20 - Contract Svcs_Physicals, None	50,000	50,000	55,000
7410.21 - Contract Svcs_Random Drug Screen, None	8,000	8,000	8,000
7410.23 - Contract Svcs_Rolloff Tanks, None	53,000	53,000	62,000
7410.24 - Contract Svcs_Security, None	68,275	68,275	74,190
7410.26 - Contract Svcs_Televised Broadcast, None	10,000	10,000	10,000
7410.27 - Contract Svcs_Traffic Control, None	52,500	52,500	47,500
7410.35 - Contract Svcs_Legal, None	30,000	30,000	30,000
7410.None - Contract Svcs, None	644,093	890,178	896,245
7430.05 - Contract Maintenance_Building, None	3,500	3,500	3,500
7430.13 - Contract Maintenance_Elevator, None	4,500	4,500	4,500
7430.None - Contract Maintenance, None	35,120	35,120	38,420



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7500.01 - Recruitment_Backgrounds, None	16,000	18,000	18,000
7500.02 - Recruitment_Candidates, None	5,000	5,000	5,000
7500.03 - Recruitment_Dispatch, None	14,000	14,000	14,000
7500.04 - Recruitment_Executive, None	5,000	5,000	-
7500.05 - Recruitment_Fire, None	10,000	10,000	15,000
7500.06 - Recruitment_Police, None	15,000	30,000	40,000
7500.07 - Recruitment_Relocation Expense, None	-	-	25,000
7500.None - Recruitment, None	5,000	5,000	5,000
7505.03 - Personnel Prog_Awards Dinner, None	10,000	14,000	14,000
7505.04 - Personnel Prog_EAP, None	24,750	24,750	32,050
7505.07 - Personnel Prog_Medical Exams, None	36,000	36,000	36,000
7505.08 - Personnel Prog_NEO, None	1,500	1,500	1,500
7505.10 - Personnel Prog_Recognition Prog, None	13,000	13,000	13,000
7505.11 - Personnel Prog_Flex Spending, None	9,700	9,700	9,000
7505.13 - Personnel Prog_Wellness, None	15,500	15,500	17,000
7505.None - Personnel Prog, None	33,000	33,000	25,100
7520.None - Hazardous Waste Disposal, None	500	500	500
7530.None - Licenses/Permits, None	4,550	5,350	5,300
7585.None - Comm Participat, None	18,900	18,900	33,925
7821.None - Grant Expenditure Pending Award, None	100,000	75,000	486,500
7825.02 - Contributions_Business Incubator, None	53,600	53,600	53,600
7825.05 - Contributions_Downtown BID, None	15,269	15,269	15,269
7825.07 - Contributions_GJEP, None	40,000	40,000	40,000
7825.08 - Contributions_Grand Valley Trans, None	389,886	389,886	450,000
7825.12 - Contributions_Mesa Land Trust, None	20,000	20,000	10,000
7825.14 - Contributions_Colorado Mesa University, None	750,000	750,000	750,000
7825.16 - Contributions_PiAB, None	14,000	14,000	14,000
7825.17 - Contributions_Riverfront, None	17,121	17,121	17,121
7825.23 - Contributions_Western Slope Center for Children, None	37,500	37,500	62,500
7825.27 - Contributions_Hilltop, None	21,000	21,000	51,000
7825.28 - Contributions_Facade Program, None	30,000	30,000	30,000
7825.29 - Contributions_Arts & Culture Grants, None	40,000	40,000	40,000
7825.31 - Contributions_ED Partners, None	370,000	370,000	369,700
7825.33 - Contributions_Housing Authority, None	75,000	327,622	105,000
7825.34 - Contributions_Mind Springs Health, None	100,000	100,000	-
7825.35 - Contributions_Homeward Bound, None	100,000	200,000	50,000
7825.36 - Contributions_Homeless Plan, None	35,000	35,000	35,000
7825.37 - Contributions_Broadband, None	100,000	100,000	-
7825.38 - Contributions_Botanical Gardens, None	19,650	19,650	-
7825.39 - Contributions_Marketing Plan, None	30,000	30,000	-
7825.40 - Contributions_Museum of Western CO, None	20,000	20,000	20,000
7825.41 - Contributions_Foreign Trade Zone, None	-	-	100,000
7825.42 - Contributions_DDA, None	1,207,155	1,207,155	1,275,248
7825.43 - Contributions_STRIVE, None	-	-	102,500
7825.44 - Contributions_Karis/The House, None	-	-	59,000
7825.None - Contributions, None	1,025,532	1,025,532	34,301
7900.01 - Operating Equip_Communications, None	22,000	22,000	-
7900.02 - Operating Equip_Computer Hardwar, None	18,000	22,600	17,475
7900.03 - Operating Equip_Computer Software, None	41,500	41,500	189,032
7900.04 - Operating Equip_Machinery & Tool, None	25,100	25,100	28,475
7900.07 - Operating Equip_Operating Capital Plan, None	1,216,547	1,138,574	934,236
7900.None - Operating Equip, None	116,585	170,762	261,766



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7910.None - Furniture/Fixtures, None	1,850	31,350	7,500	
6510.09 - Telephone_Air Cards/Mobile Device, None	194,568	194,568	217,608	
6510.None - Telephone, None	164,504	164,504	169,227	
6550.09 - Utilities_Energy Service Contract, None	28,068	28,068	28,825	
7610.None - Comm Center Charges, None	2,643,315	2,643,315	2,819,062	
7620.01 - Data Process Chgs_Basic, None	2,237,398	2,237,398	2,246,835	
7620.02 - Data Process Chgs_Equip Replace, None	282,829	282,829	286,431	
7620.03 - Data Process Chgs_Direct, None	1,626,370	1,626,370	1,765,349	
7630.01 - Medical Programs_Health Programs, None	-	-	426,880	
7630.02 - Medical Programs_HSA Match, None	-	-	132,000	
7630.03 - Medical Programs_Wellness Awards, None	-	-	102,009	
7640.None - Liability Insurance, None	264,782	264,782	398,232	
7655.01 - Interfund Line Rep_Persigo Rent, None	30,000	30,000	30,000	
7680.None - Interfund Fuel, None	393,608	396,008	524,817	
7685.01 - Fleet Accrual_Replacement, None	1,634,675	1,634,675	1,825,250	
7685.02 - Fleet Accrual_Maintenance, None	1,184,627	1,193,827	1,142,808	
7690.01 - Facility Accrual_Maintenance, None	792,539	792,539	766,762	
7695.None - Interfund Utilities, None	622,754	622,754	622,754	
Non Personnel Operating Total	\$ 25,652,848	\$ 26,342,105	\$ 27,552,209	
Capital Outlay				
8100.03 - Capital Equip_Specialty, None	\$ -	\$ 98,454	\$ -	
8100.05 - Capital Equip_Vehicles/Machinery_New Acquisition, None	-	-	558,974	
8100.None - Capital Equip, None	-	70,648	28,000	
Capital Outlay Total	\$ -	\$ 169,102	\$ 586,974	
Total Expenditures	\$ 70,136,607	\$ 71,135,962	\$ 76,459,054	
Transfers In				
4814.None - Transfer in CDBG Fund, None	\$ 40,000	\$ 40,000	\$ 25,000	
4821.None - Transfer in Sales Tax CIP, None	2,904,921	2,904,921	3,196,793	
4832.None - Transfer in Solid Waste, None	150,000	150,000	180,000	
4874.None - Transfer in Perpetual Care, None	21,500	21,500	37,133	
Transfers In Total	\$ 3,116,421	\$ 3,116,421	\$ 3,438,926	
Transfers Out				
9201.None - Transfers to Sales Tax CIP Fund, None	\$ 800,000	\$ 225,000	\$ 1,550,000	
9402.None - Transfer to Fleet, None	-	134,550	-	
Transfers Out Total	\$ 800,000	\$ 359,550	\$ 1,550,000	
Contingency and Reserves				
8920.None - Contingency, None	\$ 175,000	\$ 166,825	\$ 175,000	
Contingency and Reserves Total	\$ 175,000	\$ 166,825	\$ 175,000	
102 Visit Grand Junction				
Revenue				
Taxes				
4030.None - Vendor's Fee Reduction, None	\$ 715,475	\$ 780,428	\$ 803,841	
4040.None - Lodging Tax, None	1,506,588	1,526,041	1,588,609	
Taxes Total	\$ 2,222,063	\$ 2,306,469	\$ 2,392,450	
Charges for Service				
4300.None - Merchandise Sales, None	\$ 2,500	\$ 2,500	\$ -	
4305.None - Marketing Services Revenue, None	7,500	9,500	9,500	
Charges for Service Total	\$ 10,000	\$ 12,000	\$ 9,500	
Interest				
4610.None - Interest Income, None	\$ 700	\$ 700	\$ 7,388	
Interest Total	\$ 700	\$ 700	\$ 7,388	



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Budget by Fund				
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Intergovernmental				
4200.03 - Grant/Reimb Rev_State, None	\$ -	\$ 25,000	\$ -	
4200.04 - Grant/Reimb Rev_Other, None	-	15,767	-	
4200.05 - Grant/Reimb Rev_Pending Award, None	-	-	41,767	
Intergovernmental Total	\$ -	\$ 40,767	\$ 41,767	
Total Revenue	\$ 2,232,763	\$ 2,359,936	\$ 2,451,105	
Expenditures				
Labor and Benefits				
5000.None - Full Time Salaries, None	\$ 555,986	\$ 559,986	\$ 500,625	
5010.None - Cellular Telephone, None	1,804	1,804	-	
5099.None - Pay Plan Contingency, None	4,306	-	-	
5290.None - Seasonal Part-Time, None	10,487	10,487	12,440	
5390.None - Overtime, None	2,952	2,952	2,944	
5420.None - Gen Retire Plan, None	37,934	37,934	33,426	
5450.None - Retirement Payout, None	18,254	18,254	-	
5510.None - Social Security Cont, None	36,701	36,949	32,147	
5515.None - Medicare Cont, None	8,587	8,645	7,522	
5610.None - Worker's Compensation, None	1,780	1,780	1,893	
5620.None - Dental Insurance, None	5,946	5,946	7,662	
5625.None - Health Insurance, None	97,816	97,816	140,970	
5630.None - Life Insurance, None	830	830	702	
5635.None - Long Term Disability, None	2,086	2,086	1,751	
5820.02 - Allowances_Automobile, None	4,201	4,201	2,401	
Labor and Benefits Total	\$ 789,670	\$ 789,670	\$ 744,483	
Non Personnel Operating				
6010.None - Cost of Goods Sold, None	\$ 1,000	\$ 1,000	\$ -	
6105.02 - Operating Supply_Business Meals, None	5,500	5,500	8,500	
6105.03 - Operating Supply_Comput/Printer, None	2,000	2,000	1,200	
6105.08 - Operating Supply_Janitorial, None	1,500	1,500	1,500	
6105.10 - Operating Supply_Minor Equip, None	500	500	500	
6105.11 - Operating Supply_Office, None	1,500	1,500	1,500	
6105.None - Operating Supply, None	10,000	10,000	9,855	
6120.None - Postage/Freight, None	22,000	22,000	22,000	
6210.01 - Repairs/Maint_Buildings, None	5,000	5,000	5,000	
6210.04 - Repairs/Maint_Equipment, None	3,500	2,000	-	
6210.None - Repairs/Maint, None	1,000	1,000	1,000	
6310.None - Printing/Publications, None	35,000	31,500	35,000	
6400.05 - Advertising_Special Events, None	42,000	39,500	22,500	
6400.06 - Advertising_Special Programs, None	123,500	142,000	97,800	
6400.None - Advertising, None	70,300	74,550	92,000	
6550.05 - Utilities_Sewer, None	550	550	500	
6550.06 - Utilities_Solid Waste, None	750	750	700	
6550.07 - Utilities_Water, None	2,400	2,400	2,200	
6550.10 - Utilities_Cable/Internet, None	800	800	-	
6825.01 - Allowance/Reimb_Mileage, None	1,000	1,000	1,075	
6830.01 - Professional Develop_Training, None	12,000	16,300	18,000	
6835.None - Dues, None	16,000	16,000	14,275	
7410.07 - Contract Svcs_Consultant, None	46,000	22,500	146,000	
7410.13 - Contract Svcs_Financial Audit, None	736	736	686	
7410.28 - Contract Svcs_Website, None	170,000	170,000	170,000	
7410.None - Contract Svcs, None	385,000	385,000	385,000	
7585.None - Comm Participat, None	1,000	1,000	1,465	



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Budget by Fund				
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7700.None - Special Events, None	40,000	35,450	84,000	
7821.None - Grant Expenditure Pending Award, None	-	-	50,000	
7900.03 - Operating Equip_Computer Software, None	-	90,673	-	
7910.None - Furniture/Fixtures, None	-	3,500	-	
6510.09 - Telephone_Air Cards/Mobile Device, None	660	660	660	
6510.None - Telephone, None	5,082	5,082	5,697	
6550.09 - Utilities_Energy Service Contract, None	1,966	1,966	2,019	
7620.01 - Data Process Chgs_Basic, None	47,145	47,145	55,242	
7620.02 - Data Process Chgs_Equip Replace, None	4,627	4,627	4,560	
7620.03 - Data Process Chgs_Direct, None	11,734	11,734	251,228	
7630.01 - Medical Programs_Health Programs, None	-	-	7,452	
7630.03 - Medical Programs_Wellness Awards, None	-	-	1,781	
7640.None - Liability Insurance, None	962	962	1,447	
7650.01 - Interfund Chgs_General Govt, None	113,797	75,864	81,994	
7680.None - Interfund Fuel, None	686	686	1,041	
7685.01 - Fleet Accrual_Replacement, None	1,766	1,766	2,039	
7685.02 - Fleet Accrual_Maintenance, None	437	437	864	
7695.None - Interfund Utilities, None	6,733	6,733	6,733	
Non Personnel Operating Total	\$ 1,196,131	\$ 1,243,871	\$ 1,595,013	
Total Expenditures	\$ 1,985,801	\$ 2,033,541	\$ 2,339,496	
Transfers Out				
9303.None - Transfers to TRCC Fund, None	\$ 200,000	\$ 200,000	\$ 200,000	
Transfers Out Total	\$ 200,000	\$ 200,000	\$ 200,000	
104 CDBG Fund				
Revenue				
Intergovernmental				
4200.01 - Grant/Reimb Rev_Federal, None	\$ 400,521	\$ 400,521	\$ 465,028	
Intergovernmental Total	\$ 400,521	\$ 400,521	\$ 465,028	
Interest				
4610.None - Interest Income, None	\$ -	\$ -	\$ 1,628	
Interest Total	\$ -	\$ -	\$ 1,628	
Total Revenue	\$ 400,521	\$ 400,521	\$ 466,656	
Expenditures				
Non Personnel Operating				
7820.None - Grant Distributions, None	\$ 134,538	\$ 134,538	\$ 261,528	
Non Personnel Operating Total	\$ 134,538	\$ 134,538	\$ 261,528	
Total Expenditures	\$ 134,538	\$ 134,538	\$ 261,528	
Transfers Out				
9100.None - Transfers to General Fund, None	\$ 40,000	\$ 40,000	\$ 25,000	
9201.None - Transfers to Sales Tax CIP Fund, None	195,686	122,000	232,186	
9301.None - Transfer to Water Fund, None	-	-	20,000	
Transfers Out Total	\$ 235,686	\$ 162,000	\$ 277,186	
105 Parkland Expansion Fund				
Revenue				
Fines and Forfeitures				
4410.01 - Fines_Animal Control, None	\$ 8,000	\$ 8,000	\$ 8,000	
Fines and Forfeitures Total	\$ 8,000	\$ 8,000	\$ 8,000	
Interest				
4610.None - Interest Income, None	\$ 2,100	\$ 2,100	\$ 9,974	
Interest Total	\$ 2,100	\$ 2,100	\$ 9,974	



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
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Budget by Fund			
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget

Other

4315.01 - Development Fees_Land, None	\$ 75,000	\$ 500,356	\$ 300,000
4315.02 - Development Fees_Unit, None	49,700	99,700	50,000
Other Total	\$ 124,700	\$ 600,056	\$ 350,000

Total Revenue	\$ 134,800	\$ 610,156	\$ 367,974
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Expenditures

Transfers Out

9201.None - Transfers to Sales Tax CIP Fund, None	\$ 184,792	\$ 59,792	\$ 1,137,589
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Transfers Out Total	\$ 184,792	\$ 59,792	\$ 1,137,589
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110 Conservation Trust Fund

Revenue

Intergovernmental

4200.None - Grant/Reimb Rev, None	\$ 91,666	\$ 91,666	\$ 37,640
4230.01 - Lottery Funds_State, None	624,000	665,000	685,000

Intergovernmental Total	\$ 715,666	\$ 756,666	\$ 722,640
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Interest

4610.None - Interest Income, None	\$ 700	\$ 700	\$ 4,013
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Interest Total	\$ 700	\$ 700	\$ 4,013
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Total Revenue	\$ 716,366	\$ 757,366	\$ 726,653
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Expenditures

Transfers Out

9201.None - Transfers to Sales Tax CIP Fund, None	\$ 249,982	\$ 249,982	\$ 590,982
9306.None - Transfers to Tiara Rado GC, None	85,000	85,000	160,000
9614.None - Transfers to GJPFC, None	232,675	232,675	230,175

Transfers Out Total	\$ 567,657	\$ 567,657	\$ 981,157
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201 Sales Tax CIP Fund

Revenue

Taxes

4020.04 - Sales Tax_Refunds, None	\$ (9,500)	\$ (9,500)	\$ -
4020.None - Sales Tax, None	12,065,927	13,089,909	13,528,062
4025.None - Use Tax, None	381,818	379,647	381,818

Taxes Total	\$ 12,438,245	\$ 13,460,056	\$ 13,909,880
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Intergovernmental

4200.01 - Grant/Reimb Rev_Federal, None	\$ -	\$ 791,010	\$ -
4200.02 - Grant/Reimb Rev_State Energy Imp, None	275,000	-	185,500
4200.03 - Grant/Reimb Rev_State, None	1,000,000	1,630,000	25,000
4200.04 - Grant/Reimb Rev_Other, None	183,679	221,179	208,679
4200.None - Grant/Reimb Rev, None	6,000,000	9,000,000	-

Intergovernmental Total	\$ 7,458,679	\$ 11,642,189	\$ 419,179
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Charges for Service

4330.04 - Prof Svcs Rev_Traffic Sign/Strip, None	\$ -	\$ -	\$ 50,000
4385.None - Utility Construction Reimburse, None	30,000	30,000	30,000

Charges for Service Total	\$ 30,000	\$ 30,000	\$ 80,000
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Other

4750.None - Donations, None	\$ 220,000	\$ 560,000	\$ 2,759,748
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Other Total	\$ 220,000	\$ 560,000	\$ 2,759,748
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Total Revenue	\$ 20,146,924	\$ 25,692,245	\$ 17,168,807
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Expenditures

Non Personnel Operating

7310.07 - Charges/Fees_Treasurer, None	\$ 400	\$ 400	\$ -
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2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
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Budget by Fund				
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget	
7410.None - Contract Svcs, None	90,000	90,000	225,000	
7825.42 - Contributions_DDA, None	94,588	94,588	120,123	
Non Personnel Operating Total	\$ 184,988	\$ 184,988	\$ 345,123	
Capital Outlay				
8210.None - Facility Construction New, None	\$ 4,560,000	\$ 480,000	\$ 675,000	
8215.None - Facility Improvements, None	233,686	233,686	350,000	
8225.None - Land Acquisition, None	23,000	23,000	-	
8230.01 - Land Improve_Park Development, None	-	-	726,314	
8230.02 - Land Improve_Park Improve, None	3,256,000	306,000	717,000	
8230.None - Land Improve, None	-	10,567,482	1,250,000	
8315.None - Alley Improvements, None	-	75,000	-	
8320.None - Bridge Construction - New, None	-	926,500	-	
8330.None - Curb, Gutter & Sidewalk - New, None	172,000	277,000	165,000	
8335.None - Curb, Gutter & Sidewalk Improve, None	-	75,000	100,000	
8355.None - Street Maintenance, None	3,125,000	3,950,000	4,400,000	
8360.None - Street Reconstruction, None	2,750,000	1,400,000	1,400,000	
8370.None - Traffic Signals & Controls, None	217,000	217,000	304,000	
8375.None - Trail Construction - New, None	345,000	20,000	2,512,045	
8510.None - Other Infrastructure Improvement, None	-	730,000	137,500	
Capital Outlay Total	\$ 14,681,686	\$ 19,280,668	\$ 12,736,859	
Total Expenditures	\$ 14,866,674	\$ 19,465,656	\$ 13,081,982	
Transfers In				
4810.None - Transfer in General Fund, None	\$ 800,000	\$ 225,000	\$ 1,550,000	
4814.None - Transfer in CDBG Fund, None	195,686	122,000	232,186	
4815.None - Transfer in Parkland Expansion, None	184,792	59,792	1,137,589	
4850.None - Transfer in Consv Trust Fund, None	249,982	249,982	590,982	
4865.None - Transfer In Riverside Parkway Debt Retirement, None	3,167,000	3,017,000	3,384,000	
Transfers In Total	\$ 4,597,460	\$ 3,673,774	\$ 6,894,757	
Transfers Out				
9100.None - Transfers to General Fund, None	\$ 2,904,921	\$ 2,904,921	\$ 3,196,793	
9202.None - Transfers to Storm Drainage Fund, None	-	127,010	200,000	
9301.None - Transfer to Water Fund, None	-	-	900,000	
9303.None - Transfers to TRCC Fund, None	-	-	300,000	
9402.None - Transfer to Fleet, None	352,000	352,000	384,000	
9610.11 - Transfer to Debt Serv_PSI COP's 2010, None	1,810,015	1,810,015	1,826,215	
9610.12 - Transfer to Debt Serv_Parkway 12 Refunding, None	3,855,125	3,855,125	3,859,125	
9615.None - Transfer To Parkway Debt Retirem, None	845,184	768,170	2,024,608	
Transfers Out Total	\$ 9,767,245	\$ 9,817,241	\$ 12,690,741	
202 Storm Drainage Fund				
Revenue				
Intergovernmental				
4315.None - Development Fees, None	\$ 16,000	\$ 40,000	\$ 16,000	
Intergovernmental Total	\$ 16,000	\$ 40,000	\$ 16,000	
Interest				
4610.None - Interest Income, None	\$ -	\$ -	\$ 975	
Interest Total	\$ -	\$ -	\$ 975	
Total Revenue	\$ 16,000	\$ 40,000	\$ 16,975	
Expenditures				
Capital Outlay				
8445.None - Drainage System Improvements, None	\$ 16,000	\$ 143,010	\$ 266,000	
Capital Outlay Total	\$ 16,000	\$ 143,010	\$ 266,000	



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
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Budget by Fund				
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget	
Total Expenditures	\$ 16,000	\$ 143,010	\$ 266,000	
Transfers In				
4821.None - Transfer in Sales Tax CIP, None	\$ -	\$ 127,010	\$ 200,000	
Transfers In Total	\$ -	\$ 127,010	\$ 200,000	
207 Transportation Capacity Fund				
Revenue				
Charges for Service				
4315.None - Development Fees, None	\$ 1,530,000	\$ 1,530,000	\$ 1,560,600	
Charges for Service Total	\$ 1,530,000	\$ 1,530,000	\$ 1,560,600	
Intergovernmental				
4315.None - Development Fees, None	\$ 50,000	\$ 50,000	\$ -	
Intergovernmental Total	\$ 50,000	\$ 50,000	\$ -	
Interest				
4315.None - Development Fees, None	\$ -	\$ -	\$ 34,844	
Interest Total	\$ -	\$ -	\$ 34,844	
Total Revenue	\$ 1,580,000	\$ 1,580,000	\$ 1,595,444	
Expenditures				
Operating				
7410.None - Contract Svcs, None	\$ -	\$ 4,000	\$ -	
Operating Total	\$ -	\$ 4,000	\$ -	
Capital Outlay				
8350.None - Street Capacity Expansion, None	\$ 1,100,000	\$ 1,296,000	\$ 1,277,000	
8510.None - Other Infrastructure Improvement, None	200,000	-	-	
Capital Outlay Total	\$ 1,300,000	\$ 1,296,000	\$ 1,277,000	
Total Expenditures	\$ 1,300,000	\$ 1,300,000	\$ 1,277,000	
610 General Debt Service Fund				
Revenue				
Intergovernmental				
4200.01 - Grant/Reimb Rev_Federal, None	\$ 722,025	\$ 722,025	\$ 723,568	
Intergovernmental Total	\$ 722,025	\$ 722,025	\$ 723,568	
Interest				
4620.None - Direct Interest Earnings, None	\$ -	\$ -	\$ 270	
Interest Total	\$ -	\$ -	\$ 270	
Total Revenue	\$ 722,025	\$ 722,025	\$ 723,838	
Expenditures				
Non Personnel Operating				
7270.11 - Debt Service Fees_PSI COP's 2010, None	\$ 2,510	\$ 2,510	\$ -	
7270.12 - Debt Service Fees_Parkway 2012, None	500	500	-	
Non Personnel Operating Total	\$ 3,010	\$ 3,010	\$ -	
Debt Service				
8860.11 - Bond Principal_PSI COP's 2010, None	\$ 790,000	\$ 790,000	\$ 825,000	
8860.12 - Bond Principal_Parkway 2012, None	2,845,000	2,845,000	2,975,000	
8870.11 - Interest Expense_PSI COP's 2010, None	2,239,535	2,239,535	2,203,985	
8870.12 - Interest Expense_Parkway 2012, None	1,009,625	1,009,625	883,625	
Debt Service Total	\$ 6,884,160	\$ 6,884,160	\$ 6,887,610	
Total Expenditures	\$ 6,887,170	\$ 6,887,170	\$ 6,887,610	
Transfers In				
4811.None - Transfer in E911 Fund, None	\$ 500,000	\$ 500,000	\$ 500,000	
4821.11 - Transfer in Sales Tax CIP_PSI COP's 2010, None	1,810,015	1,810,015	1,826,215	
4821.12 - Transfer in Sales Tax CIP_Parkway 12 Refunding, None	3,855,125	3,855,125	3,859,125	



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Budget by Fund			
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget

Transfers In Total	\$ 6,165,140	\$ 6,165,140	\$ 6,185,340
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614 GJ Public Finance Corp Fund

Revenue

Interest

4620.None - Direct Interest Earnings, None	\$ -	\$ -	\$ 248
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Interest Total	\$ -	\$ -	\$ 248
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Other

4755.None - Contributions, None	\$ 300,000	\$ 300,000	\$ 300,000
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Other Total	\$ 300,000	\$ 300,000	\$ 300,000
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Total Revenue	\$ 300,000	\$ 300,000	\$ 300,248
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Expenditures

Non Personnel Operating

7270.None - Debt Service Fees, None	\$ 1,510	\$ 1,510	\$ -
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Non Personnel Operating Total	\$ 1,510	\$ 1,510	\$ -
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Debt Service

8860.None - Bond Principal, None	\$ 240,000	\$ 240,000	\$ 245,000
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8870.None - Interest Expense, None	291,175	291,175	283,675
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Debt Service Total	\$ 531,175	\$ 531,175	\$ 528,675
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Total Expenditures	\$ 532,685	\$ 532,685	\$ 528,675
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Transfers In

4850.None - Transfer in Consvr Trust Fund, None	\$ 232,675	\$ 232,675	\$ 230,175
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Transfers In Total	\$ 232,675	\$ 232,675	\$ 230,175
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615 Riverside Pkwy Debt Retirement

Revenue

Interest

4610.None - Interest Income, None	\$ 110,000	\$ 110,000	\$ 156,122
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Interest Total	\$ 110,000	\$ 110,000	\$ 156,122
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Total Revenue	\$ 110,000	\$ 110,000	\$ 156,122
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Expenditures

Transfers In

4821.None - Transfer in Sales Tax CIP, None	\$ 845,184	\$ 768,170	\$ 2,024,608
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Transfers In Total	\$ 845,184	\$ 768,170	\$ 2,024,608
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Transfers Out

9201.None - Transfers to Sales Tax CIP Fund, None	\$ 3,167,000	\$ 3,017,000	\$ 3,384,000
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Transfers Out Total	\$ 3,167,000	\$ 3,017,000	\$ 3,384,000
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301 Water Fund

Revenue

Intergovernmental

4200.04 - Grant/Reimb Rev_Other, None	\$ 26,597	\$ 26,597	\$ -
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4200.05 - Grant/Reimb Rev_Pending Award, None	-	-	70,000
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Intergovernmental Total	\$ 26,597	\$ 26,597	\$ 70,000
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Charges for Service

4340.01 - Service Chgs_Meter Turn On/Off, None	\$ 44,000	\$ 44,000	\$ 46,000
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4340.03 - Service Chgs_Water Sale-In City, None	6,420,858	6,920,858	7,227,137
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4340.04 - Service Chgs_Water Sale-Out City, None	156,584	156,584	164,413
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4340.05 - Service Chgs_Raw Water Sale, None	45,000	45,000	48,000
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4340.06 - Service Chgs_Bulk Water Sale, None	35,000	22,000	42,000
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4340.07 - Service Chgs_Reservoir Water Sale, None	20,000	-	20,000
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4415.None - Delinquent Charges, None	53,000	53,000	53,000
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Budget by Fund			
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget
4700.01 - Misc Revenue_NSF Fees, None	-	-	1,000
4700.None - Misc Revenue, None	2,000	2,000	2,000
Charges for Service Total	\$ 6,776,442	\$ 7,243,442	\$ 7,603,550
<u>Interfund Revenue</u>			
4390.02 - Interfund Chgs_Sewer, None	\$ 428,963	\$ 428,963	\$ 499,761
4390.03 - Interfund Chgs_Solid Waste, None	217,009	217,009	255,888
4390.06 - Interfund Chgs_Irrigation, None	9,815	9,815	11,280
4391.None - Interfund Line Repair, None	100,000	100,000	-
Interfund Revenue Total	\$ 755,787	\$ 755,787	\$ 766,929
<u>Interest</u>			
4610.None - Interest Income, None	\$ 32,000	\$ 32,000	\$ 115,491
Interest Total	\$ 32,000	\$ 32,000	\$ 115,491
<u>Other</u>			
4650.01 - Lease Revenue_Hunting, None	\$ 3,000	\$ 3,000	\$ 3,000
4650.02 - Lease Revenue_Ranch, None	45,000	45,000	41,000
4650.None - Lease Revenue, None	10,700	10,700	10,700
Other Total	\$ 58,700	\$ 58,700	\$ 54,700
<u>Capital Proceeds</u>			
4671.None - Note Proceeds, None	\$ 1,010,000	\$ 1,010,000	\$ -
4685.None - Tap Charges, None	48,500	48,500	109,000
Capital Proceeds Total	\$ 1,058,500	\$ 1,058,500	\$ 109,000
Total Revenue	\$ 8,708,026	\$ 9,175,026	\$ 8,719,670
Expenditures			
<u>Labor and Benefits</u>			
5000.None - Full Time Salaries, None	\$ 1,887,233	\$ 1,893,154	\$ 1,926,934
5010.None - Cellular Telephone, None	2,714	2,714	2,638
5099.None - Pay Plan Contingency, None	5,921	-	-
5290.None - Seasonal Part-Time, None	19,642	19,642	51,318
5390.None - Overtime, None	87,543	87,543	91,923
5420.None - Gen Retire Plan, None	115,178	115,178	120,416
5450.None - Retirement Payout, None	-	-	50,196
5510.None - Social Security Cont, None	123,591	123,591	131,417
5515.None - Medicare Cont, None	28,966	28,966	30,786
5610.None - Worker's Compensation, None	49,442	49,442	52,574
5620.None - Dental Insurance, None	21,048	21,048	21,672
5625.None - Health Insurance, None	422,867	422,867	488,052
5630.None - Life Insurance, None	2,843	2,843	2,962
5635.None - Long Term Disability, None	7,130	7,130	7,424
5820.02 - Allowances_Automobile, None	1,890	1,890	1,081
Labor and Benefits Total	\$ 2,776,008	\$ 2,776,008	\$ 2,979,393
<u>Non Personnel Operating</u>			
6105.03 - Operating Supply_Comput/Printer, None	\$ 500	\$ 500	\$ 600
6105.07 - Operating Supply_Hardware, None	100	100	300
6105.08 - Operating Supply_Janitorial, None	650	650	650
6105.10 - Operating Supply_Minor Equip, None	2,300	2,300	2,000
6105.11 - Operating Supply_Office, None	6,544	6,544	6,500
6105.13 - Operating Supply_Small Tools, None	4,400	4,400	4,250
6105.None - Operating Supply, None	62,825	62,825	63,000
6120.None - Postage/Freight, None	181,500	181,500	181,600
6125.None - Uniforms/Clothing, None	4,200	4,200	3,800
6130.02 - Materials_Gravel, Sand, Soil, None	13,550	13,550	17,000
6145.None - Chemical/Fertilizers, None	102,200	102,200	120,200



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Budget by Fund			
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget
6150.01 - Pipe & Supplies_Clamps, None	7,000	7,000	7,500
6150.02 - Pipe & Supplies_Fittings, None	36,250	36,250	35,000
6150.03 - Pipe & Supplies_Meters, None	17,900	17,900	17,900
6150.04 - Pipe & Supplies_Pipe, None	6,000	6,000	-
6150.06 - Pipe & Supplies_Valves, None	4,950	4,950	3,000
6150.07 - Pipe & Supplies_Yokes, None	21,500	21,500	35,000
6150.None - Pipe & Supplies, None	25,000	25,000	40,000
6160.03 - Equip Parts/Supply_Oil & Grease, None	100	100	-
6210.03 - Repairs/Maint_Electrical, None	5,200	5,200	10,200
6210.04 - Repairs/Maint_Equipment, None	14,500	14,500	13,500
6210.05 - Repairs/Maint_Hydrants, None	13,000	13,000	13,000
6210.07 - Repairs/Maint_Pipe, None	4,800	4,800	4,000
6210.08 - Repairs/Maint_Property, None	2,000	2,000	3,500
6210.09 - Repairs/Maint_Pumps, None	5,100	5,100	9,000
6210.None - Repairs/Maint, None	22,000	22,000	25,500
6270.02 - Damage Repair_Outside Property, None	-	-	2,000
6270.03 - Damage Repair_Vehicles, None	2,500	2,500	2,000
6310.None - Printing/Publications, None	500	500	650
6400.None - Advertising, None	8,000	8,000	7,500
6510.02 - Telephone_Cellular, None	2,085	2,085	-
6550.04 - Utilities_Gas, None	800	800	1,200
6550.06 - Utilities_Solid Waste, None	800	800	800
6550.07 - Utilities_Water, None	6,000	6,000	6,000
6550.08 - Utilities_Water Fees, None	9,450	9,450	7,500
6640.01 - Rent_Equipment, None	500	500	500
6640.03 - Rent_Property/Space, None	17,760	17,760	17,760
6830.01 - Professional Develop_Training, None	18,485	18,485	23,700
6830.02 - Professional Develop_Travel, None	5,000	5,000	6,200
6835.None - Dues, None	13,130	13,130	13,355
7310.02 - Charges/Fees_Credit Card, None	510	510	400
7310.07 - Charges/Fees_Treasurer, None	4,500	4,500	4,500
7410.08 - Contract Svcs_Consum Confidence, None	1,000	1,000	600
7410.13 - Contract Svcs_Financial Audit, None	2,685	2,685	2,503
7410.15 - Contract Svcs_Laundry, None	800	800	800
7410.19 - Contract Svcs_Patching, None	52,500	52,500	52,500
7410.24 - Contract Svcs_Security, None	-	-	3,000
7410.27 - Contract Svcs_Traffic Control, None	16,000	16,000	16,000
7410.37 - Contract Svcs_Lab Testing, None	26,000	26,000	-
7410.None - Contract Svcs, None	195,000	210,000	193,700
7430.13 - Contract Maintenance_Elevator, None	2,100	2,100	3,000
7430.None - Contract Maintenance, None	1,000	1,000	300
7505.10 - Personnel Prog_Recognition Prog, None	-	1,750	2,000
7530.None - Licenses/Permits, None	2,000	2,000	3,000
7585.None - Comm Participat, None	19,400	17,650	21,350
7750.None - Special Operating Projects, None	-	-	10,000
7900.04 - Operating Equip_Machinery & Tool, None	13,100	13,100	13,000
7900.None - Operating Equip, None	8,000	8,000	10,700
7910.None - Furniture/Fixtures, None	1,000	1,000	5,000
6510.09 - Telephone_Air Cards/Mobile Device, None	2,916	2,916	4,620
6510.None - Telephone, None	7,691	7,691	8,713
7620.01 - Data Process Chgs_Basic, None	111,340	111,340	113,497
7620.02 - Data Process Chgs_Equip Replace, None	8,855	8,855	9,055



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Budget by Fund			
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget
7620.03 - Data Process Chgs_Direct, None	175,864	175,864	278,848
7630.01 - Medical Programs_Health Programs, None	-	-	33,000
7630.02 - Medical Programs_HSA Match, None	-	-	3,750
7630.03 - Medical Programs_Wellness Awards, None	-	-	7,886
7640.None - Liability Insurance, None	45,936	45,936	69,088
7650.01 - Interfund Chgs_General Govt, None	520,688	520,688	596,006
7680.None - Interfund Fuel, None	34,016	34,016	53,356
7685.01 - Fleet Accrual_Replacement, None	83,762	83,762	96,755
7685.02 - Fleet Accrual_Maintenance, None	121,085	121,085	97,353
7690.01 - Facility Accrual_Maintenance, None	29,976	29,976	28,434
7695.None - Interfund Utilities, None	62,258	62,258	62,258
Non Personnel Operating Total	\$ 2,199,061	\$ 2,214,061	\$ 2,511,137
Debt Service			
8850.10 - Note Principal_Water Rev 2009, None	\$ 180,523	\$ 180,523	\$ 185,064
8850.13 - Note Principal_Water 2016, None	68,920	68,920	64,141
8850.14 - Note Principal_Water 2017, None	29,491	29,491	30,273
8860.03 - Bond Principal_Water 2002, None	210,113	210,113	215,500
8870.03 - Interest Expense_Water 2002, None	41,267	41,267	33,816
8870.10 - Interest Expense_Water Rev 2009, None	64,215	64,215	59,674
8870.13 - Interest Expense_Water 2016, None	31,171	31,171	27,174
8870.14 - Interest Expense_Water 2017, None	20,268	20,268	19,486
Debt Service Total	\$ 645,968	\$ 645,968	\$ 635,128
Capital Outlay			
8100.03 - Capital Equip_Specialty, None	\$ -	\$ -	\$ 140,000
8410.None - Water Supply, None	1,562,662	1,922,638	2,585,000
8415.None - Water Distribution, None	524,000	524,000	3,407,000
8420.None - Water Treatment, None	656,000	699,189	25,000
Capital Outlay Total	\$ 2,742,662	\$ 3,145,827	\$ 6,157,000
Total Expenditures	\$ 8,363,699	\$ 8,781,864	\$ 12,282,658
Transfers In			
4814.None - Transfer in CDBG Fund, None	\$ -	\$ -	\$ 20,000
4821.None - Transfer in Sales Tax CIP, None	-	-	900,000
Transfers In Total	\$ -	\$ -	\$ 920,000

302 Solid Waste Removal Fund

Revenue

Charges for Service

4340.08 - Service Chgs_Recycling, None	\$ 200,000	\$ 200,000	\$ 208,000
4340.None - Service Chgs, None	4,000,000	3,950,000	4,150,000
4700.None - Misc Revenue, None	91,388	91,388	94,441

Charges for Service Total \$ **4,291,388** \$ **4,241,388** \$ **4,452,441**

Interest

4610.None - Interest Income, None	\$ 11,000	\$ 11,000	\$ 24,022
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Interest Total \$ **11,000** \$ **11,000** \$ **24,022**

Total Revenue \$ **4,302,388** \$ **4,252,388** \$ **4,476,463**

Expenditures

Labor and Benefits

5000.None - Full Time Salaries, None	\$ 759,841	\$ 760,379	\$ 757,524
5010.None - Cellular Telephone, None	225	225	270
5099.None - Pay Plan Contingency, None	538	-	-
5290.None - Seasonal Part-Time, None	1,000	1,000	988
5390.None - Overtime, None	25,000	25,000	26,209



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund			
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget
5420.None - Gen Retire Plan, None	46,464	46,464	45,843
5450.None - Retirement Payout, None	7,341	7,341	-
5510.None - Social Security Cont, None	49,171	49,171	48,657
5515.None - Medicare Cont, None	11,519	11,519	11,393
5610.None - Worker's Compensation, None	94,281	94,281	100,253
5620.None - Dental Insurance, None	7,892	7,892	7,418
5625.None - Health Insurance, None	136,467	136,467	145,024
5630.None - Life Insurance, None	1,108	1,108	1,094
5635.None - Long Term Disability, None	2,724	2,724	2,725
5820.02 - Allowances_Automobile, None	420	420	240
Labor and Benefits Total	\$ 1,143,991	\$ 1,143,991	\$ 1,147,638
<u>Non Personnel Operating</u>			
6105.11 - Operating Supply_Office, None	\$ 350	\$ 350	\$ 350
6105.13 - Operating Supply_Small Tools, None	1,300	1,300	1,300
6105.None - Operating Supply, None	6,000	6,000	6,000
6125.None - Uniforms/Clothing, None	1,800	1,800	1,800
6210.None - Repairs/Maint, None	16,000	16,000	16,000
6270.02 - Damage Repair_Outside Property, None	2,000	2,000	2,000
6270.03 - Damage Repair_Vehicles, None	1,000	1,000	1,000
6310.None - Printing/Publications, None	2,700	2,700	2,700
6400.None - Advertising, None	1,800	1,800	1,800
6550.12 - Utilities_Drainage, None	1,700	1,700	-
6830.01 - Professional Develop_Training, None	3,500	3,500	3,500
7310.05 - Charges/Fees_Landfill Commercial, None	124,000	124,000	145,000
7310.06 - Charges/Fees_Landfill-Resident, None	550,000	550,000	643,500
7410.13 - Contract Svcs_Financial Audit, None	1,143	1,143	1,065
7410.22 - Contract Svcs_Recycling, None	742,835	742,835	761,618
7900.None - Operating Equip, None	65,000	65,000	65,000
6510.None - Telephone, None	508	508	670
7620.01 - Data Process Chgs_Basic, None	10,309	10,309	10,044
7620.02 - Data Process Chgs_Equip Replace, None	1,000	1,000	1,479
7620.03 - Data Process Chgs_Direct, None	7,255	7,255	11,383
7630.01 - Medical Programs_Health Programs, None	-	-	13,838
7630.02 - Medical Programs_HSA Match, None	-	-	3,000
7630.03 - Medical Programs_Wellness Awards, None	-	-	3,307
7640.None - Liability Insurance, None	23,001	23,001	34,593
7650.01 - Interfund Chgs_General Govt, None	315,825	315,825	326,850
7650.02 - Interfund Chgs_Utility Billing, None	217,009	217,009	255,888
7680.None - Interfund Fuel, None	103,380	103,380	113,259
7685.01 - Fleet Accrual_Replacement, None	377,297	377,297	435,817
7685.02 - Fleet Accrual_Maintenance, None	343,034	343,034	350,865
7690.01 - Facility Accrual_Maintenance, None	10,550	10,550	11,205
7695.None - Interfund Utilities, None	5,387	5,387	5,387
Non Personnel Operating Total	\$ 2,935,683	\$ 2,935,683	\$ 3,230,218
<u>Debt Service</u>			
8850.None - Note Principal, None	\$ 91,958	\$ 91,958	\$ 94,441
Debt Service Total	\$ 91,958	\$ 91,958	\$ 94,441
<u>Capital Outlay</u>			
8100.04 - Capital Equip_Vehicles/Machinery, None	\$ 300,000	\$ 300,000	-
Capital Outlay Total	\$ 300,000	\$ 300,000	-
Total Expenditures	\$ 4,471,632	\$ 4,471,632	\$ 4,472,297
<u>Transfers Out</u>			



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund				
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget	
9100.None - Transfers to General Fund, None	\$ 150,000	\$ 150,000	\$ 180,000	
Transfers Out Total	\$ 150,000	\$ 150,000	\$ 180,000	

303 Two Rivers Convention Cntr Fund

Revenue

Intergovernmental

4200.04 - Grant/Reimb Rev_Other, None	\$ 196,340	\$ 196,340	\$ 203,304
4200.None - Grant/Reimb Rev, None	3,000,000	3,000,000	4,000,000

Intergovernmental Total	\$ 3,196,340	\$ 3,196,340	\$ 4,203,304
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Interest

4610.None - Interest Income, None	\$ -	\$ -	\$ 120,442
Interest Total	\$ -	\$ -	\$ 120,442

Charges for Service

4700.None - Misc Revenue, None	\$ 25,000	\$ 25,000	\$ -
Charges for Service Total	\$ 25,000	\$ 25,000	\$ -

Total Revenue	\$ 3,221,340	\$ 3,221,340	\$ 4,323,746
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Expenditures

Non Personnel Operating

7410.None - Contract Svcs, None	\$ 225,000	\$ 225,000	\$ 225,000
6550.09 - Utilities_Energy Service Contract, None	31,206	31,206	32,047
7640.None - Liability Insurance, None	7,072	7,072	10,637
7680.None - Interfund Fuel, None	374	374	3,983
7685.01 - Fleet Accrual_Replacement, None	3,449	3,449	5,670
7685.02 - Fleet Accrual_Maintenance, None	3,272	3,272	-
7695.None - Interfund Utilities, None	150,967	150,967	150,967

Non Personnel Operating Total	\$ 421,340	\$ 421,340	\$ 428,304
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Capital Outlay

8215.None - Facility Improvements, None	\$ 3,000,000	\$ 3,000,000	\$ 4,420,000
Capital Outlay Total	\$ 3,000,000	\$ 3,000,000	\$ 4,420,000

Total Expenditures	\$ 3,421,340	\$ 3,421,340	\$ 4,848,304
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Transfers In

4812.None - Transfer In VCB, None	\$ 200,000	\$ 200,000	\$ 200,000
4821.None - Transfer in Sales Tax CIP, None	-	-	300,000

Transfers In Total	\$ 200,000	\$ 200,000	\$ 500,000
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305 Golf Courses Fund

Revenue

Charges for Service

4300.None - Merchandise Sales, None	\$ 232,000	\$ 166,000	\$ 210,000
4305.None - Marketing Services Revenue, None	16,000	-	18,000
4361.01 - Rental Income_Golf Clubs, None	5,500	5,300	19,500
4361.07 - Rental Income_Golf Carts, None	312,000	267,500	314,000
4361.08 - Rental Income_Golf Cart Pass, None	32,500	21,000	33,500
4365.01 - Green Fees_Tournaments, None	90,000	56,500	86,000
4365.03 - Green Fees_Season Tickets, None	242,000	147,000	257,000
4365.None - Green Fees, None	793,000	652,000	795,000
4366.None - Driving Range, None	118,000	94,000	114,000
4367.None - Lessons, None	15,000	3,600	13,000
4700.04 - Misc Revenue_Over/Short, None	-	(39,531)	-
4700.None - Misc Revenue, None	11,500	13,560	12,500
4710.None - Vendor's Fee, None	-	90	-

Charges for Service Total	\$ 1,867,500	\$ 1,387,019	\$ 1,872,500
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2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund				
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget	
Interest				
4650.03 - Lease Revenue_Concessions, None	\$ -	\$ -	\$ 2,252	
Interest Total	\$ -	\$ -	\$ 2,252	
Other				
4650.03 - Lease Revenue_Concessions, None	\$ 14,500	\$ 7,000	\$ 20,825	
4760.None - Insurance Reimbursement, None	-	2,470	-	
Other Total	\$ 14,500	\$ 9,470	\$ 20,825	
Total Revenue	\$ 1,882,000	\$ 1,396,489	\$ 1,895,577	
Expenditures				
Labor and Benefits				
5000.None - Full Time Salaries, None	\$ 418,481	\$ 337,641	\$ 454,941	
5010.None - Cellular Telephone, None	1,805	1,488	2,481	
5099.None - Pay Plan Contingency, None	538	-	-	
5290.None - Seasonal Part-Time, None	212,579	214,753	226,914	
5390.None - Overtime, None	1,532	2,168	1,749	
5415.None - Lesson Pay, None	11,001	3,500	11,000	
5420.None - Gen Retire Plan, None	25,111	21,007	27,341	
5510.None - Social Security Cont, None	39,911	36,198	43,452	
5515.None - Medicare Cont, None	9,338	8,422	10,168	
5610.None - Worker's Compensation, None	12,469	12,469	13,260	
5620.None - Dental Insurance, None	3,592	3,365	5,274	
5625.None - Health Insurance, None	72,458	64,483	108,192	
5630.None - Life Insurance, None	629	518	732	
5635.None - Long Term Disability, None	1,619	1,216	1,861	
Labor and Benefits Total	\$ 811,063	\$ 707,228	\$ 907,365	
Non Personnel Operating				
6010.None - Cost of Goods Sold, None	\$ 160,000	\$ 112,400	\$ 146,000	
6105.08 - Operating Supply_Janitorial, None	2,000	1,100	1,500	
6105.10 - Operating Supply_Minor Equip, None	-	5,125	-	
6105.11 - Operating Supply_Office, None	500	250	250	
6105.None - Operating Supply, None	27,940	26,540	17,500	
6120.None - Postage/Freight, None	300	200	300	
6125.None - Uniforms/Clothing, None	100	-	800	
6130.02 - Materials_Gravel, Sand, Soil, None	24,000	22,500	13,000	
6130.03 - Materials_Nursery Stock, None	2,700	3,400	3,200	
6145.01 - Chemical/Fertilizers_Chemicals, None	9,500	11,500	9,500	
6145.02 - Chemical/Fertilizers_Fertilizers, None	41,500	41,500	40,000	
6150.None - Pipe & Supplies, None	5,500	3,200	5,000	
6160.01 - Equip Parts/Supply_Batteries, None	1,200	850	850	
6160.03 - Equip Parts/Supply_Oil & Grease, None	1,700	550	1,475	
6160.04 - Equip Parts/Supply_Parts, None	30,800	37,448	30,800	
6210.01 - Repairs/Maint_Buildings, None	14,900	12,500	14,000	
6210.04 - Repairs/Maint_Equipment, None	1,300	1,300	-	
6210.09 - Repairs/Maint_Pumps, None	600	1,777	600	
6210.None - Repairs/Maint, None	2,000	1,500	1,500	
6270.01 - Damage Repair_City Property, None	-	2,470	-	
6400.None - Advertising, None	8,500	7,000	8,000	
6510.02 - Telephone_Cellular, None	-	290	-	
6550.05 - Utilities_Sewer, None	1,771	1,771	2,055	
6550.06 - Utilities_Solid Waste, None	3,670	3,670	4,650	
6550.07 - Utilities_Water, None	1,450	2,200	-	
6550.08 - Utilities_Water Fees, None	31,100	34,100	31,100	



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund				
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget	
6640.01 - Rent_Equipment, None	1,575	1,775	2,800	
6825.02 - Allowance/Reimb_Tool, None	600	600	600	
6830.01 - Professional Develop_Training, None	2,150	1,050	2,150	
6830.02 - Professional Develop_Travel, None	1,400	800	1,600	
6835.None - Dues, None	4,350	2,950	3,600	
7310.02 - Charges/Fees_Credit Card, None	27,910	27,910	27,000	
7410.01 - Contract Svcs_Animal Control, None	400	400	400	
7410.13 - Contract Svcs_Financial Audit, None	600	600	559	
7410.24 - Contract Svcs_Security, None	-	2,000	2,700	
7410.None - Contract Svcs, None	4,400	4,513	4,700	
7430.None - Contract Maintenance, None	1,000	2,160	250	
7900.None - Operating Equip, None	66,135	75,235	66,185	
6510.None - Telephone, None	6,654	6,654	6,368	
6550.09 - Utilities_Energy Service Contract, None	4,007	4,007	4,115	
7620.01 - Data Process Chgs_Basic, None	51,547	51,547	50,220	
7620.02 - Data Process Chgs_Equip Replace, None	4,000	4,000	3,900	
7620.03 - Data Process Chgs_Direct, None	2,945	2,945	2,859	
7630.01 - Medical Programs_Health Programs, None	-	-	6,388	
7630.02 - Medical Programs_HSA Match, None	-	-	750	
7630.03 - Medical Programs_Wellness Awards, None	-	-	1,526	
7640.None - Liability Insurance, None	11,247	11,247	16,913	
7650.01 - Interfund Chgs_General Govt, None	141,151	64,820	131,428	
7680.None - Interfund Fuel, None	14,438	14,438	15,042	
7685.01 - Fleet Accrual_Replacement, None	96,821	97,630	113,008	
7685.02 - Fleet Accrual_Maintenance, None	4,587	4,587	9,974	
7695.None - Interfund Utilities, None	46,135	46,135	46,135	
Non Personnel Operating Total	\$ 867,083	\$ 763,144	\$ 853,250	
<u>Debt Service</u>				
8860.None - Bond Principal, None	\$ 234,171	\$ 122,722	\$ 124,563	
8870.None - Interest Expense, None	41,208	26,208	24,367	
Debt Service Total	\$ 275,379	\$ 148,930	\$ 148,930	
<u>Capital Outlay</u>				
8100.None - Capital Equip, None	\$ -	\$ 38,686	\$ -	
8215.None - Facility Improvements, None	-	19,381	-	
Capital Outlay Total	\$ -	\$ 58,067	\$ -	
Total Expenditures	\$ 1,953,525	\$ 1,677,369	\$ 1,909,545	
<u>Transfers In</u>				
4850.None - Transfer in Consrv Trust Fund, None	\$ 85,000	\$ 85,000	\$ 160,000	
Transfers In Total	\$ 85,000	\$ 85,000	\$ 160,000	

308 Parking Authority Fund

Revenue

Charges for Service

4360.04 - Fee Revenue_4th & Colorado, None	\$ 23,000	\$ 23,000	\$ 30,000
4360.05 - Fee Revenue_5th & Colorado, None	14,000	14,000	17,000
4360.06 - Fee Revenue_6th & Colorado, None	21,000	21,000	25,000
4360.07 - Fee Revenue_6th & Rood, None	7,000	7,000	9,500
4360.09 - Fee Revenue_5th & Grand, None	600	600	600
4360.10 - Fee Revenue_500 Ute, None	2,000	2,000	3,500
4360.11 - Fee Revenue_600 Colorado, None	7,200	7,200	10,500
4360.12 - Fee Revenue_7th & Colorado, None	3,000	3,000	6,500
4360.None - Fee Revenue, None	209,000	209,000	371,500



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund				
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget	
Charges for Service Total	\$ 286,800	\$ 286,800	\$ 474,100	
<u>Fines and Forfeitures</u>				
4410.None - Fines, None	\$ 145,000	\$ 145,000	\$ 188,000	
Fines and Forfeitures Total	\$ 145,000	\$ 145,000	\$ 188,000	
<u>Interest</u>				
4610.None - Interest Income, None	\$ 1,800	\$ 1,800	\$ 4,155	
Interest Total	\$ 1,800	\$ 1,800	\$ 4,155	
<u>Other</u>				
4500.None - Special Assessments, None	\$ 19,700	\$ 19,700	\$ 19,500	
4650.None - Lease Revenue, None	60,000	60,000	35,800	
Other Total	\$ 79,700	\$ 79,700	\$ 55,300	
Total Revenue	\$ 513,300	\$ 513,300	\$ 721,555	
Expenditures				
<u>Labor and Benefits</u>				
5000.None - Full Time Salaries, None	\$ 55,702	\$ 55,702	\$ 59,634	
5010.None - Cellular Telephone, None	301	301	346	
5290.None - Seasonal Part-Time, None	70,002	70,002	92,773	
5420.None - Gen Retire Plan, None	3,319	3,319	3,583	
5510.None - Social Security Cont, None	7,795	7,795	9,451	
5515.None - Medicare Cont, None	1,826	1,826	2,212	
5610.None - Worker's Compensation, None	1,552	1,552	1,650	
5620.None - Dental Insurance, None	1,052	1,052	1,191	
5625.None - Health Insurance, None	18,548	18,548	36,948	
5630.None - Life Insurance, None	96	96	105	
5635.None - Long Term Disability, None	215	215	236	
Labor and Benefits Total	\$ 160,408	\$ 160,408	\$ 208,129	
<u>Non Personnel Operating</u>				
6105.None - Operating Supply, None	\$ 8,500	\$ 8,500	\$ 7,000	
6125.None - Uniforms/Clothing, None	500	500	500	
6210.06 - Repairs/Maint_Meters, None	6,500	6,500	7,500	
6210.08 - Repairs/Maint_Property, None	8,000	8,000	8,000	
6400.None - Advertising, None	300	300	-	
6550.12 - Utilities_Drainage, None	3,020	3,020	-	
7310.02 - Charges/Fees_Credit Card, None	2,585	2,585	76,500	
7410.13 - Contract Svcs_Financial Audit, None	160	160	149	
7410.None - Contract Svcs, None	6,200	6,200	14,700	
7430.13 - Contract Maintenance_Elevator, None	7,500	7,500	-	
7900.None - Operating Equip, None	6,000	6,000	6,000	
6510.09 - Telephone_Air Cards/Mobile Device, None	660	660	3,780	
6510.None - Telephone, None	2,054	2,054	335	
7620.01 - Data Process Chgs_Basic, None	5,155	5,155	10,044	
7620.02 - Data Process Chgs_Equip Replace, None	400	400	800	
7620.03 - Data Process Chgs_Direct, None	14,507	14,507	7,225	
7640.None - Liability Insurance, None	217	217	327	
7650.01 - Interfund Chgs_General Govt, None	38,498	38,498	53,805	
7680.None - Interfund Fuel, None	641	641	440	
7685.01 - Fleet Accrual_Replacement, None	5,576	5,576	6,441	
7685.02 - Fleet Accrual_Maintenance, None	2,538	2,538	3,026	
7690.01 - Facility Accrual_Maintenance, None	832	832	865	
7695.None - Interfund Utilities, None	10,178	10,178	10,178	
Non Personnel Operating Total	\$ 130,521	\$ 130,521	\$ 217,615	
<u>Debt Service</u>				



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund				
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget	
8860.None - Bond Principal, None	\$ 206,942	\$ 206,942	\$ 210,046	
8870.None - Interest Expense, None	36,825	36,825	33,721	
Debt Service Total	\$ 243,767	\$ 243,767	\$ 243,767	
Total Expenditures	\$ 534,696	\$ 534,696	\$ 669,511	

309 Ridges Irrigation Fund

Revenue

Charges for Service

4340.None - Service Chgs, None \$ 269,328 \$ 269,328 \$ 279,728

Charges for Service Total \$ **269,328** \$ **269,328** \$ **279,728**

Interest

4610.None - Interest Income, None \$ 1,500 \$ 1,500 \$ 2,366

Interest Total \$ **1,500** \$ **1,500** \$ **2,366**

Total Revenue \$ **270,828** \$ **270,828** \$ **282,094**

Expenditures

Labor and Benefits

5000.None - Full Time Salaries, None \$ 70,684 \$ 70,684 \$ 81,073

5010.None - Cellular Telephone, None 23 23 76

5099.None - Pay Plan Contingency, None 538 - -

5390.None - Overtime, None 828 828 805

5420.None - Gen Retire Plan, None 4,456 4,456 5,064

5510.None - Social Security Cont, None 4,429 4,429 5,071

5515.None - Medicare Cont, None 1,043 1,043 1,192

5610.None - Worker's Compensation, None 2,600 2,600 2,765

5620.None - Dental Insurance, None 712 712 810

5625.None - Health Insurance, None 15,738 15,738 18,942

5630.None - Life Insurance, None 105 105 122

5635.None - Long Term Disability, None 279 279 312

5820.02 - Allowances_Automobile, None 211 211 121

Labor and Benefits Total \$ **101,646** \$ **101,108** \$ **116,353**

Non Personnel Operating

6105.13 - Operating Supply_Small Tools, None \$ 300 \$ 300 \$ 300

6105.None - Operating Supply, None 780 780 780

6150.02 - Pipe & Supplies_Fittings, None 3,250 3,250 3,400

6160.03 - Equip Parts/Supply_Oil & Grease, None 260 260 260

6210.03 - Repairs/Maint_Electrical, None 1,200 1,200 3,000

6210.04 - Repairs/Maint_Equipment, None 2,000 2,000 1,000

6210.07 - Repairs/Maint_Pipe, None 500 500 500

6210.09 - Repairs/Maint_Pumps, None 4,500 4,500 4,000

6210.None - Repairs/Maint, None 325 325 325

6510.02 - Telephone_Cellular, None 132 132 150

6550.05 - Utilities_Sewer, None 180 180 270

6550.07 - Utilities_Water, None 160 160 265

7410.13 - Contract Svcs_Financial Audit, None 81 81 76

7410.19 - Contract Svcs_Patching, None 2,500 2,500 1,500

7410.27 - Contract Svcs_Traffic Control, None 250 250 250

7900.04 - Operating Equip_Machinery & Tool, None 5,000 5,000 5,000

7640.None - Liability Insurance, None 558 558 839

7650.01 - Interfund Chgs_General Govt, None 20,312 20,312 20,980

7650.02 - Interfund Chgs_Utility Billing, None 9,815 9,815 11,280

7680.None - Interfund Fuel, None 889 889 2,086

7685.01 - Fleet Accrual_Replacement, None 2,135 2,135 2,466



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund			
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget
7685.02 - Fleet Accrual_Maintenance, None	3,738	3,738	2,073
7695.None - Interfund Utilities, None	101,651	101,651	101,651
Non Personnel Operating Total	\$ 160,516	\$ 160,516	\$ 162,451
Capital Outlay			
8435.None - Irrigation System Improvements, None	\$ -	\$ -	100,000
Capital Outlay Total	\$ -	\$ -	100,000
Total Expenditures	\$ 262,162	\$ 261,624	\$ 378,804

900 Joint Sewer Operations Fund

Revenue

Intergovernmental

4200.01 - Grant/Reimb Rev_Federal, None	\$ 25,112	\$ 25,112	\$ -
4200.04 - Grant/Reimb Rev_Other, None	25,000	25,000	16,023

Intergovernmental Total \$ **50,112** \$ **50,112** \$ **16,023**

Charges for Service

4315.None - Development Fees, None	\$ 50,626	\$ 50,626	\$ 50,626
4330.06 - Prof Svcs Rev_Call Out, None	3,000	3,000	3,060
4330.07 - Prof Svcs Rev_Septic Tank Disp, None	175,000	175,000	175,000
4330.08 - Prof Svcs Rev_TV Line, None	2,000	2,000	2,040
4340.13 - Service Chgs_Lift Station Impact, None	13,590	13,590	13,861
4340.14 - Service Chgs_Lift Station Maint, None	5,244	5,244	5,348
4340.15 - Service Chgs_Indust Pretreat, None	16,300	16,300	16,626
4340.16 - Service Chgs_Indust Users, None	132,600	132,600	135,252
4340.None - Service Chgs, None	12,775,705	12,775,705	12,898,705
4396.02 - Fuel Chgs_Outside Agencies, None	190,000	190,000	190,000
4700.None - Misc Revenue, None	51,882	51,882	54,007

Charges for Service Total \$ **13,415,947** \$ **13,415,947** \$ **13,544,525**

Fines and Forfeitures

4410.None - Fines, None	\$ 1,000	\$ 1,000	\$ 1,000
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Fines and Forfeitures Total \$ **1,000** \$ **1,000** \$ **1,000**

Interfund Revenue

4390.None - Interfund Chgs, None	\$ 31,144	\$ 31,144	\$ -
4396.01 - Fuel Chgs_City, None	165,000	165,000	165,000

Interfund Revenue Total \$ **196,144** \$ **196,144** \$ **165,000**

Interest

4610.None - Interest Income, None	\$ 200,000	\$ 200,000	\$ 957,757
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Interest Total \$ **200,000** \$ **200,000** \$ **957,757**

Other

4500.None - Special Assessments, None	\$ 24,801	\$ 24,801	\$ 24,801
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Other Total \$ **24,801** \$ **24,801** \$ **24,801**

Capital Proceeds

4685.None - Tap Charges, None	\$ 2,666,330	\$ 2,666,330	\$ 2,865,726
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Capital Proceeds Total \$ **2,666,330** \$ **2,666,330** \$ **2,865,726**

Total Revenue \$ **16,554,334** \$ **16,554,334** \$ **17,574,832**

Expenditures

Labor and Benefits

5000.None - Full Time Salaries, None	\$ 2,546,169	\$ 2,555,169	\$ 2,593,679
5010.None - Cellular Telephone, None	2,167	2,167	2,445
5099.None - Pay Plan Contingency, None	10,227	-	-
5290.None - Seasonal Part-Time, None	38,142	38,142	36,455
5390.None - Overtime, None	57,357	57,357	35,000
5420.None - Gen Retire Plan, None	152,317	152,317	155,054



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund			
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget
5510.None - Social Security Cont, None	163,723	164,281	165,189
5515.None - Medicare Cont, None	38,358	38,489	38,684
5610.None - Worker's Compensation, None	89,756	89,756	95,435
5620.None - Dental Insurance, None	27,471	27,471	27,245
5625.None - Health Insurance, None	477,740	477,740	519,378
5630.None - Life Insurance, None	3,715	3,715	3,768
5635.None - Long Term Disability, None	9,516	9,516	9,601
5820.02 - Allowances_Automobile, None	2,101	2,101	1,200
Labor and Benefits Total	\$ 3,618,759	\$ 3,618,221	\$ 3,683,133
Non Personnel Operating			
6105.02 - Operating Supply_Business Meals, None	\$ 250	\$ 250	\$ 250
6105.03 - Operating Supply_Comput/Printer, None	1,600	1,600	1,600
6105.08 - Operating Supply_Janitorial, None	8,950	8,950	8,950
6105.09 - Operating Supply_Medical, None	958	958	958
6105.10 - Operating Supply_Minor Equip, None	15,200	15,200	15,200
6105.11 - Operating Supply_Office, None	4,700	4,700	4,700
6105.13 - Operating Supply_Small Tools, None	13,800	13,800	13,800
6105.None - Operating Supply, None	49,786	49,786	36,135
6120.None - Postage/Freight, None	500	500	500
6125.None - Uniforms/Clothing, None	4,460	4,460	4,460
6145.None - Chemical/Fertilizers, None	270,000	270,000	246,500
6150.None - Pipe & Supplies, None	500	500	500
6160.02 - Equip Parts/Supply_Filters, None	7,150	7,150	7,150
6160.03 - Equip Parts/Supply_Oil & Grease, None	3,850	3,850	3,850
6210.01 - Repairs/Maint_Buildings, None	4,631	4,631	4,631
6210.03 - Repairs/Maint_Electrical, None	80,000	80,000	80,000
6210.04 - Repairs/Maint_Equipment, None	114,369	114,369	114,369
6210.06 - Repairs/Maint_Meters, None	24,000	24,000	24,000
6210.07 - Repairs/Maint_Pipe, None	26,000	26,000	26,000
6210.09 - Repairs/Maint_Pumps, None	15,000	15,000	15,000
6210.19 - Repairs/Maint_CNG/Biogas, None	85,000	85,000	85,000
6210.None - Repairs/Maint, None	51,750	51,750	51,750
6270.02 - Damage Repair_Outside Property, None	40,000	40,000	40,000
6310.None - Printing/Publications, None	2,175	2,175	2,175
6400.None - Advertising, None	1,000	1,000	1,000
6550.07 - Utilities_Water, None	13,500	13,500	13,500
6550.08 - Utilities_Water Fees, None	200	200	200
6550.12 - Utilities_Drainage, None	4,800	4,800	4,800
6825.01 - Allowance/Reimb_Mileage, None	-	-	275
6830.01 - Professional Develop_Training, None	28,250	28,250	29,250
6830.02 - Professional Develop_Travel, None	250	250	250
6835.None - Dues, None	3,500	3,500	3,500
7270.None - Debt Service Fees, None	750	750	750
7310.04 - Charges/Fees_Landfill, None	284,133	284,133	284,133
7310.07 - Charges/Fees_Treasurer, None	2,000	2,000	2,000
7410.03 - Contract Svcs_Bio Monitoring, None	17,000	17,000	16,000
7410.07 - Contract Svcs_Consultant, None	60,000	60,000	-
7410.13 - Contract Svcs_Financial Audit, None	5,000	5,000	5,000
7410.15 - Contract Svcs_Laundry, None	500	500	500
7410.37 - Contract Svcs_Lab Testing, None	-	-	100
7410.None - Contract Svcs, None	35,200	50,200	35,200
7430.None - Contract Maintenance, None	13,560	13,560	4,600



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund			
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget
7530.None - Licenses/Permits, None	27,500	27,500	27,500
7585.None - Comm Participat, None	3,500	3,500	3,500
7900.02 - Operating Equip_Computer Hardwar, None	500	500	1,400
7900.None - Operating Equip, None	9,500	9,500	15,200
6510.09 - Telephone_Air Cards/Mobile Device, None	660	660	7,728
6510.None - Telephone, None	9,548	9,548	8,712
7620.01 - Data Process Chgs_Basic, None	144,845	144,845	131,074
7620.02 - Data Process Chgs_Equip Replace, None	12,060	12,060	11,060
7620.03 - Data Process Chgs_Direct, None	90,655	90,655	126,526
7630.01 - Medical Programs_Health Programs, None	-	-	36,195
7630.02 - Medical Programs_HSA Match, None	-	-	6,750
7630.03 - Medical Programs_Wellness Awards, None	-	-	8,649
7640.None - Liability Insurance, None	57,244	57,244	86,094
7650.01 - Interfund Chgs_General Govt, None	700,780	700,780	716,503
7650.02 - Interfund Chgs_Utility Billing, None	428,963	428,963	499,761
7655.None - Interfund Line Rep, None	100,000	100,000	100,000
7680.None - Interfund Fuel, None	35,470	35,470	46,269
7685.01 - Fleet Accrual_Replacement, None	151,385	151,385	174,865
7685.02 - Fleet Accrual_Maintenance, None	111,820	111,820	105,177
7695.None - Interfund Utilities, None	548,581	548,581	548,581
Non Personnel Operating Total	\$ 3,727,283	\$ 3,742,283	\$ 3,850,080
Debt Service			
8860.02 - Bond Principal_Sewer 2002, None	\$ 435,000	\$ 435,000	\$ 450,000
8860.09 - Bond Principal_Sewer 2009, None	505,000	505,000	1,040,000
8870.02 - Interest Expense_Sewer 2002, None	159,048	159,048	145,591
8870.09 - Interest Expense_Sewer 2009, None	71,749	71,749	48,807
Debt Service Total	\$ 1,170,797	\$ 1,170,797	\$ 1,684,398
Capital Outlay			
8100.03 - Capital Equip_Specialty, None	\$ -	\$ -	\$ 100,000
8425.None - Sewer Collection, None	4,762,593	4,762,593	6,285,000
8430.None - Sewer Treatment, None	4,468,166	4,468,166	1,300,100
Capital Outlay Total	\$ 9,230,759	\$ 9,230,759	\$ 7,685,100
Total Expenditures	\$ 17,747,598	\$ 17,762,060	\$ 16,902,711

101 Enhanced 911 Fund

Revenue

Charges for Service

4322.None - 911 Surcharge, None \$ 2,350,000 \$ 2,350,000 \$ 2,393,288

Charges for Service Total \$ **2,350,000** \$ **2,350,000** \$ **2,393,288**

Interest

4610.None - Interest Income, None \$ 37,000 \$ 37,000 \$ 36,796

Interest Total \$ **37,000** \$ **37,000** \$ **36,796**

Total Revenue \$ **2,387,000** \$ **2,387,000** \$ **2,430,084**

Expenditures

Transfers Out

9405.None - Transfers to Comm Center Fund, None \$ 3,172,611 \$ 2,996,357 \$ 2,374,468

9610.11 - Transfer to Debt Serv_PSI COP's 2010, None 500,000 500,000 500,000

Transfers Out Total \$ **3,672,611** \$ **3,496,357** \$ **2,874,468**

401 Information Technology Fund

Revenue

Intergovernmental



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund				
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget	
4200.03 - Grant/Reimb Rev_State, None	\$ -	\$ 7,200	\$ -	
Intergovernmental Total	\$ -	\$ 7,200	\$ -	
<u>Charges for Service</u>				
4330.None - Prof Svcs Rev, None	\$ -	\$ 10,000	\$ -	
4360.None - Fee Revenue, None	86,718	93,378	96,660	
Charges for Service Total	\$ 86,718	\$ 103,378	\$ 96,660	
<u>Fines and Forfeitures</u>				
4430.None - Seized Funds, None	\$ -	\$ 33,600	\$ -	
Fines and Forfeitures Total	\$ -	\$ 33,600	\$ -	
<u>Interfund Revenue</u>				
4392.01 - Basic Telephone Chgs_Mobile Device, None	\$ 213,636	\$ 213,636	\$ 257,040	
4392.None - Basic Telephone Chgs, None	209,398	209,398	213,126	
4394.01 - Data Proc Chgs_Basic, None	2,959,592	2,959,592	2,973,517	
4394.02 - Data Proc Chgs_Direct, None	2,534,636	2,534,636	3,490,983	
4394.03 - Data Proc Chgs_Equip Replace, None	380,480	380,480	388,895	
Interfund Revenue Total	\$ 6,297,742	\$ 6,297,742	\$ 7,323,561	
<u>Interest</u>				
4610.None - Interest Income, None	\$ 7,500	\$ 7,500	\$ 36,235	
Interest Total	\$ 7,500	\$ 7,500	\$ 36,235	
Total Revenue	\$ 6,391,960	\$ 6,449,420	\$ 7,456,456	
Expenditures				
<u>Labor and Benefits</u>				
5000.None - Full Time Salaries, None	\$ 1,596,031	\$ 1,596,031	\$ 2,084,316	
5420.None - Gen Retire Plan, None	93,941	93,941	121,986	
5450.None - Retirement Payout, None	33,306	33,306	14,036	
5510.None - Social Security Cont, None	101,028	101,028	126,908	
5515.None - Medicare Cont, None	23,635	23,635	30,440	
5610.None - Worker's Compensation, None	3,130	3,130	4,555	
5620.None - Dental Insurance, None	13,406	13,406	17,326	
5625.None - Health Insurance, None	264,884	264,884	368,255	
5630.None - Life Insurance, None	2,210	2,210	2,625	
5635.None - Long Term Disability, None	5,849	5,849	6,952	
Labor and Benefits Total	\$ 2,137,420	\$ 2,137,420	\$ 2,777,399	
<u>Non Personnel Operating</u>				
6105.None - Operating Supply, None	\$ 37,000	\$ 37,000	\$ 37,150	
6120.None - Postage/Freight, None	450	450	400	
6155.None - Food Stuffs, None	500	500	500	
6310.None - Printing/Publications, None	400	400	300	
6505.01 - Line Charge_Basic Service, None	62,400	64,025	65,700	
6505.02 - Line Charge_Data Line, None	72,000	72,000	72,000	
6505.04 - Line Charge_Internet, None	40,800	40,800	40,800	
6510.02 - Telephone_Cellular, None	230,148	230,148	270,480	
6510.03 - Telephone_Long Distance, None	2,000	2,000	2,000	
6640.03 - Rent_Property/Space, None	1,875	1,875	-	
6825.01 - Allowance/Reimb_Mileage, None	200	200	200	
6830.01 - Professional Develop_Training, None	56,200	56,200	94,200	
6830.02 - Professional Develop_Travel, None	500	500	500	
6835.None - Dues, None	3,835	3,835	4,435	
7410.38 - Contract Svcs_E Waste Disposal, None	2,000	2,000	2,000	
7410.None - Contract Svcs, None	91,000	91,000	91,000	
7430.03 - Contract Maintenance_Software, None	1,569,997	1,569,997	2,200,831	
7430.None - Contract Maintenance, None	924,507	924,507	917,791	



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
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Budget by Fund			
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget
7900.None - Operating Equip, None	1,200,000	1,200,000	1,244,484
6105.04 - Operating Supply_Copy Mach, None	83,000	83,000	83,000
6105.05 - Operating Supply_Copy Mach Chgs, None	51,000	51,000	51,000
6510.09 - Telephone_Air Cards/Mobile Device, None	-	-	13,440
7620.03 - Data Process Chgs_Direct, None	79,180	79,180	79,180
7630.01 - Medical Programs_Health Programs, None	-	-	21,290
7630.02 - Medical Programs_HSA Match, None	-	-	1,500
7630.03 - Medical Programs_Wellness Awards, None	-	-	5,088
7640.None - Liability Insurance, None	668	668	1,004
7680.None - Interfund Fuel, None	169	169	254
7685.01 - Fleet Accrual_Replacement, None	1,766	1,766	2,039
7685.02 - Fleet Accrual_Maintenance, None	437	437	864
7690.01 - Facility Accrual_Maintenance, None	31,809	31,809	49,963
7695.None - Interfund Utilities, None	10,479	10,479	10,479
Non Personnel Operating Total	\$ 4,554,320	\$ 4,555,945	\$ 5,363,872
Capital Outlay			
8100.None - Capital Equip, None	\$ 405,000	\$ 405,000	\$ 729,000
Capital Outlay Total	\$ 405,000	\$ 405,000	\$ 729,000
Total Expenditures	\$ 7,096,740	\$ 7,098,365	\$ 8,870,271

402 Fleet and Equipment Fund			
Revenue			
Intergovernmental			
4200.None - Grant/Reimb Rev, None	\$ 66,200	\$ 76,500	\$ -
Intergovernmental Total	\$ 66,200	\$ 76,500	\$ -
Charges for Service			
4396.02 - Fuel Chgs_Outside Agencies, None	\$ 305,000	\$ 305,000	\$ 310,955
4398.None - Maintenance Chgs, None	436,000	436,000	435,000
4700.None - Misc Revenue, None	500	500	1,000
Charges for Service Total	\$ 741,500	\$ 741,500	\$ 746,955
Interfund Revenue			
4393.02 - Insurance_Veh Damage/Repair, None	\$ -	\$ -	\$ 55,000
4395.01 - Fleet Accrual Chgs_Replacement, None	2,400,005	2,400,005	3,000,000
4395.02 - Fleet Accrual Chgs_Maintenance, None	1,795,000	1,804,200	1,742,793
4396.01 - Fuel Chgs_City, None	589,729	592,129	592,945
Interfund Revenue Total	\$ 4,784,734	\$ 4,796,334	\$ 5,390,738
Interest			
4610.None - Interest Income, None	\$ 7,500	\$ 7,500	\$ 18,213
Interest Total	\$ 7,500	\$ 7,500	\$ 18,213
Capital Proceeds			
4665.None - Sale of Equipment, None	\$ 200,000	\$ 200,000	\$ 150,000
Capital Proceeds Total	\$ 200,000	\$ 200,000	\$ 150,000
Other			
4760.None - Insurance Reimbursement, None	\$ -	\$ -	\$ 2,000
Other Total	\$ -	\$ -	\$ 2,000
Total Revenue	\$ 5,799,934	\$ 5,821,834	\$ 6,307,906

Expenditures			
Labor and Benefits			
5000.None - Full Time Salaries, None	\$ 781,155	\$ 787,155	\$ 761,577
5010.None - Cellular Telephone, None	992	992	992
5099.None - Pay Plan Contingency, None	7,536	-	-
5390.None - Overtime, None	18,192	18,192	18,636



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund			
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget
5420.None - Gen Retire Plan, None	46,727	46,727	46,130
5450.None - Retirement Payout, None	-	-	7,147
5510.None - Social Security Cont, None	49,568	49,940	48,821
5515.None - Medicare Cont, None	11,600	11,687	11,423
5610.None - Worker's Compensation, None	15,344	15,344	16,315
5620.None - Dental Insurance, None	8,343	8,343	8,372
5625.None - Health Insurance, None	170,531	170,531	174,709
5630.None - Life Insurance, None	1,221	1,221	1,201
5635.None - Long Term Disability, None	2,989	2,989	2,963
Labor and Benefits Total	\$ 1,114,198	\$ 1,113,121	\$ 1,098,286
Non Personnel Operating			
6020.01 - Fuel_Gasoline, Unleaded, None	\$ 296,644	\$ 296,644	\$ 299,783
6020.02 - Fuel_Diesel, None	268,644	268,644	290,773
6020.05 - Fuel_CNG, None	366,981	366,981	430,554
6105.11 - Operating Supply_Office, None	800	800	800
6105.13 - Operating Supply_Small Tools, None	7,000	7,000	7,000
6105.None - Operating Supply, None	11,000	11,000	11,000
6125.None - Uniforms/Clothing, None	300	300	300
6160.03 - Equip Parts/Supply_Oil & Grease, None	57,000	57,000	54,500
6160.04 - Equip Parts/Supply_Parts, None	574,000	574,000	610,000
6160.05 - Equip Parts/Supply_Tires, None	190,000	190,000	213,000
6210.01 - Repairs/Maint_Buildings, None	20,000	20,000	15,000
6210.04 - Repairs/Maint_Equipment, None	67,800	67,800	50,000
6210.None - Repairs/Maint, None	245,000	245,000	160,000
6400.None - Advertising, None	800	800	800
6510.08 - Telephone_Other, None	675	675	675
6825.02 - Allowance/Reimb_Tool, None	7,200	7,200	9,600
6830.01 - Professional Develop_Training, None	10,000	10,000	10,000
6835.None - Dues, None	500	500	500
7410.15 - Contract Svcs_Laundry, None	4,000	4,000	4,160
7430.None - Contract Maintenance, None	-	-	16,200
7530.None - Licenses/Permits, None	500	500	500
6510.None - Telephone, None	2,795	2,795	3,686
6550.09 - Utilities_Energy Service Contract, None	11,629	11,629	11,943
7620.01 - Data Process Chgs_Basic, None	36,459	36,459	35,154
7620.02 - Data Process Chgs_Equip Replace, None	3,260	3,260	2,660
7620.03 - Data Process Chgs_Direct, None	17,421	17,421	15,313
7630.01 - Medical Programs_Health Programs, None	-	-	12,774
7630.02 - Medical Programs_HSA Match, None	-	-	1,500
7630.03 - Medical Programs_Wellness Awards, None	-	-	3,053
7640.None - Liability Insurance, None	32,960	32,960	49,571
7656.01 - Interfund Insur_Veh Damage/Rep, None	-	-	55,000
7680.None - Interfund Fuel, None	1,533	1,533	2,547
7685.01 - Fleet Accrual_Replacement, None	5,967	5,967	6,893
7685.02 - Fleet Accrual_Maintenance, None	5,806	5,806	6,365
7690.01 - Facility Accrual_Maintenance, None	37,311	37,311	34,162
7695.None - Interfund Utilities, None	35,359	35,359	35,359
Non Personnel Operating Total	\$ 2,319,344	\$ 2,319,344	\$ 2,461,125
Capital Outlay			
8100.04 - Capital Equip_Vehicles/Machinery, None	\$ 3,747,005	\$ 4,787,672	\$ 3,000,000
8100.05 - Capital Equip_Vehicles/Machinery_New Acquisition, None	-	-	384,000
8100.None - Capital Equip, None	15,000	15,000	-



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
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Budget by Fund				
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget	
Capital Outlay Total	\$ 3,762,005	\$ 4,802,672	\$ 3,384,000	
Total Expenditures	\$ 7,195,547	\$ 8,235,137	\$ 6,943,411	
Transfers In				
4810.None - Transfer in General Fund, None	\$ -	\$ 134,550	\$ -	
4821.None - Transfer in Sales Tax CIP, None	352,000	352,000	384,000	
Transfers In Total	\$ 352,000	\$ 486,550	\$ 384,000	
404 Self Insurance Fund				
Revenue				
Charges for Service				
4700.None - Misc Revenue, None	\$ 18,325	\$ 18,325	\$ 25,500	
Charges for Service Total	\$ 18,325	\$ 18,325	\$ 25,500	
Interfund Revenue				
4393.01 - Insurance_Premiums, None	\$ 2,431,972	\$ 2,431,972	\$ 2,673,145	
4393.03 - Medical Programs_Health Programs, None	-	-	606,786	
4393.04 - Medical Programs_HSA Match, None	-	-	156,750	
4393.05 - Medical Programs_Wellness Awards, None	-	-	145,000	
Interfund Revenue Total	\$ 2,431,972	\$ 2,431,972	\$ 3,581,681	
Interest				
4610.None - Interest Income, None	\$ 90,306	\$ 90,306	\$ 109,617	
Interest Total	\$ 90,306	\$ 90,306	\$ 109,617	
Other				
4755.01 - Contributions_Employee, None	\$ 271,436	\$ 271,436	\$ 271,436	
4755.02 - Contributions_Retiree Dependents, None	91,029	91,029	91,029	
4755.03 - Contributions_Buy-In, None	25,500	25,500	25,500	
4755.07 - Contributions_Retiree Premiums, None	35,101	35,101	35,101	
Other Total	\$ 423,066	\$ 423,066	\$ 423,066	
Total Revenue	\$ 2,963,669	\$ 2,963,669	\$ 4,139,864	
Expenditures				
Labor and Benefits				
5000.None - Full Time Salaries, None	\$ 228,555	\$ 228,555	\$ 130,456	
5010.None - Cellular Telephone, None	241	241	45	
5099.None - Pay Plan Contingency, None	538	-	-	
5410.01 - Awards_Safety, None	8,300	8,300	17,500	
5410.13 - Awards_Wellness, None	145,000	145,000	145,000	
5420.None - Gen Retire Plan, None	13,999	13,999	8,195	
5510.None - Social Security Cont, None	14,201	14,201	8,118	
5515.None - Medicare Cont, None	3,324	3,324	1,902	
5610.None - Worker's Compensation, None	1,059	1,059	1,126	
5615.None - Unemployment, None	93,000	140,000	-	
5620.None - Dental Insurance, None	2,232	2,232	2,120	
5625.15 - Health Insurance_HSA Match, None	117,000	117,000	122,250	
5625.16 - Health Insurance_Retirees, None	483,796	483,796	483,796	
5625.17 - Health Insurance_Retiree Dependents, None	95,023	95,023	95,023	
5625.None - Health Insurance, None	45,250	45,250	40,242	
5630.None - Life Insurance, None	376	376	212	
5635.None - Long Term Disability, None	924	924	496	
5820.02 - Allowances_Automobile, None	420	420	420	
Labor and Benefits Total	\$ 1,253,238	\$ 1,299,700	\$ 1,056,901	
Non Personnel Operating				
6105.12 - Operating Supply_Safety, None	\$ 1,500	\$ 1,500	\$ 1,500	
6105.None - Operating Supply, None	600	600	650	



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund				
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget	
6310.None - Printing/Publications, None	200	200	200	
6710.02 - Claims_3rd Party Admin, None	75,714	69,800	63,800	
6710.None - Claims, None	615,000	1,115,000	1,065,000	
6720.01 - Insurance Premiums_Boiler, None	12,000	12,000	14,800	
6720.02 - Insurance Premiums_Excess, None	132,000	2,000	2,000	
6720.None - Insurance Premiums, None	928,620	987,407	1,159,933	
6770.None - CIRSA Deductibles, None	877,380	795,000	562,500	
6825.01 - Allowance/Reimb_Mileage, None	-	-	200	
6830.01 - Professional Develop_Training, None	3,100	3,100	5,500	
6835.None - Dues, None	435	435	435	
7310.01 - Charges/Fees_Bond Insurance, None	5,200	-	-	
7310.03 - Charges/Fees_Filing, None	6,500	-	-	
7410.07 - Contract Svcs_Consultant, None	42,500	44,625	46,750	
7505.06 - Personnel Prog_Loss Control, None	5,000	5,000	5,000	
7505.12 - Personnel Prog_Telehealth, None	53,532	53,532	54,210	
7505.13 - Personnel Prog_Wellness, None	60,000	60,000	6,000	
7505.14 - Personnel Prog_Patient Care, None	-	-	555,456	
7505.16 - Personnel Prog_Health Clinic, None	-	-	555,456	
6510.None - Telephone, None	508	508	670	
7620.01 - Data Process Chgs_Basic, None	15,464	15,464	15,066	
7620.02 - Data Process Chgs_Equip Replace, None	1,400	1,400	1,300	
7620.03 - Data Process Chgs_Direct, None	3,395	3,395	2,456	
Non Personnel Operating Total	\$ 2,840,048	\$ 3,170,966	\$ 4,118,882	
Total Expenditures	\$ 4,093,286	\$ 4,470,666	\$ 5,175,783	
Contingency and Reserves				
8920.None - Contingency, None	\$ 200,000	\$ 200,000	\$ -	
8930.None - Unallocated appropriation, None	\$ -	\$ 3,479,169	\$ 2,730,027	
Contingency and Reserves Total	\$ 200,000	\$ 3,679,169	\$ 2,730,027	
405 Comm Center Fund				
Revenue				
Charges for Service				
4321.None - County Wide System Charges, None	\$ 1,835,362	\$ 1,840,531	\$ 1,927,721	
4330.None - Prof Svcs Rev, None	23,000	33,000	20,000	
Charges for Service Total	\$ 1,858,362	\$ 1,873,531	\$ 1,947,721	
Interfund Revenue				
4390.14 - Interfund Chgs_Police, None	\$ 2,214,258	\$ 2,214,258	\$ 2,358,738	
4390.15 - Interfund Chgs_Fire, None	429,057	429,057	460,324	
Interfund Revenue Total	\$ 2,643,315	\$ 2,643,315	\$ 2,819,062	
Other				
4650.None - Lease Revenue, None	\$ 3,942	\$ 3,942	\$ 2,799	
Other Total	\$ 3,942	\$ 3,942	\$ 2,799	
Interest				
4610.None - Interest Income, None	\$ -	\$ -	\$ 5,491	
Interest Total	\$ -	\$ -	\$ 5,491	
Total Revenue	\$ 4,505,619	\$ 4,520,788	\$ 4,775,073	
Expenditures				
Labor and Benefits				
5000.None - Full Time Salaries, None	\$ 3,103,164	\$ 3,162,101	\$ 2,866,007	
5010.None - Cellular Telephone, None	451	451	-	
5099.None - Pay Plan Contingency, None	1,077	-	-	
5290.None - Seasonal Part-Time, None	12,583	12,583	36,801	



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund			
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget
5390.07 - Overtime_Holiday Pay, None	-	-	53,082
5390.None - Overtime, None	363,228	363,228	368,510
5420.None - Gen Retire Plan, None	185,985	189,492	171,753
5510.None - Social Security Cont, None	200,322	203,977	185,671
5515.None - Medicare Cont, None	50,456	51,309	48,684
5610.None - Worker's Compensation, None	18,195	18,195	18,858
5620.None - Dental Insurance, None	32,393	32,876	34,953
5625.None - Health Insurance, None	611,631	636,417	699,575
5630.None - Life Insurance, None	4,181	4,271	4,506
5635.None - Long Term Disability, None	10,608	10,725	11,273
8900.None - Labor Vacancy Savings, None	-	65,000	-
Labor and Benefits Total	\$ 4,594,274	\$ 4,750,625	\$ 4,499,673
Non Personnel Operating			
6105.11 - Operating Supply_Office, None	\$ 4,500	\$ 4,500	\$ 3,045
6105.None - Operating Supply, None	30,500	30,500	32,480
6125.None - Uniforms/Clothing, None	2,500	2,500	2,538
6210.04 - Repairs/Maint_Equipment, None	15,000	15,000	15,000
6210.None - Repairs/Maint, None	19,000	19,000	19,015
6310.None - Printing/Publications, None	500	500	508
6510.01 - Telephone_CBI, None	1,000	1,000	1,015
6510.03 - Telephone_Long Distance, None	8,500	8,500	-
6510.07 - Telephone_E911 Lines, None	86,000	86,000	81,918
6510.08 - Telephone_Other, None	8,500	8,500	14,000
6640.03 - Rent_Property/Space, None	20,888	20,888	21,201
6830.01 - Professional Develop_Training, None	66,000	66,000	66,855
6830.02 - Professional Develop_Travel, None	15,000	15,000	15,225
6835.None - Dues, None	3,500	3,500	3,553
7410.13 - Contract Svcs_Financial Audit, None	2,284	2,284	2,129
7410.None - Contract Svcs, None	60,000	60,000	60,900
7430.None - Contract Maintenance, None	16,500	16,500	16,748
7505.None - Personnel Prog, None	3,000	3,000	3,045
7585.None - Comm Participat, None	1,000	1,000	1,015
7900.01 - Operating Equip_Communications, None	91,000	91,000	92,365
7900.None - Operating Equip, None	5,000	5,000	5,075
7910.None - Furniture/Fixtures, None	3,500	3,500	3,553
6510.09 - Telephone_Air Cards/Mobile Device, None	7,644	7,644	8,544
6510.None - Telephone, None	6,099	6,099	6,032
7620.01 - Data Process Chgs_Basic, None	299,346	299,346	296,297
7620.02 - Data Process Chgs_Equip Replace, None	59,000	59,000	59,350
7620.03 - Data Process Chgs_Direct, None	543,048	543,048	925,487
7630.01 - Medical Programs_Health Programs, None	-	-	38,323
7630.02 - Medical Programs_HSA Match, None	-	-	5,250
7630.03 - Medical Programs_Wellness Awards, None	-	-	9,158
7640.None - Liability Insurance, None	4,204	4,204	6,323
7650.01 - Interfund Chgs_General Govt, None	318,698	318,698	332,503
7680.None - Interfund Fuel, None	1,995	1,995	3,901
7685.01 - Fleet Accrual_Replacement, None	30,375	30,375	35,087
7685.02 - Fleet Accrual_Maintenance, None	8,225	8,225	8,973
7695.None - Interfund Utilities, None	57,418	57,418	57,418
Non Personnel Operating Total	\$ 1,799,724	\$ 1,799,724	\$ 2,253,829
Capital Outlay			
8100.01 - Capital Equip_Communication Sys, None	\$ 1,360,349	\$ 1,405,849	\$ 634,000



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund				
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget	
Capital Outlay Total	\$ 1,360,349	\$ 1,405,849	\$ 634,000	
Total Expenditures	\$ 7,754,347	\$ 7,956,198	\$ 7,387,502	
Transfers In				
4811.None - Transfer in E911 Fund, None	\$ 3,172,611	\$ 2,996,357	\$ 2,374,468	
Transfers In Total	\$ 3,172,611	\$ 2,996,357	\$ 2,374,468	
406 Facilities Management Fund				
Revenue				
Interfund Revenue				
4389.01 - Facility Chgs_Maintenance, None	\$ 916,282	\$ 916,282	\$ 905,687	
4389.03 - Facility Chgs_Uilities, None	1,663,620	1,663,620	1,663,620	
Interfund Revenue Total	\$ 2,579,902	\$ 2,579,902	\$ 2,569,307	
Interest				
4650.None - Lease Revenue, None	\$ -	\$ -	\$ 1,599	
Interest Total	\$ -	\$ -	\$ 1,599	
Other				
4650.None - Lease Revenue, None	\$ 20,460	\$ 20,460	\$ 20,460	
Other Total	\$ 20,460	\$ 20,460	\$ 20,460	
Total Revenue	\$ 2,600,362	\$ 2,600,362	\$ 2,591,366	
Expenditures				
Labor and Benefits				
5000.None - Full Time Salaries, None	\$ 360,383	\$ 360,383	\$ 366,197	
5010.None - Cellular Telephone, None	541	541	541	
5390.None - Overtime, None	3,657	3,657	3,650	
5420.None - Gen Retire Plan, None	21,628	21,628	21,980	
5510.None - Social Security Cont, None	22,576	22,576	22,932	
5515.None - Medicare Cont, None	5,284	5,284	5,365	
5610.None - Worker's Compensation, None	5,461	5,461	5,807	
5620.None - Dental Insurance, None	4,434	4,434	3,707	
5625.None - Health Insurance, None	93,529	93,529	82,223	
5630.None - Life Insurance, None	590	590	532	
5635.None - Long Term Disability, None	1,379	1,379	1,291	
Labor and Benefits Total	\$ 519,462	\$ 519,462	\$ 514,225	
Non Personnel Operating				
6105.03 - Operating Supply_Comput/Printer, None	\$ 1,900	\$ 1,900	\$ 1,900	
6105.08 - Operating Supply_Janitorial, None	20,500	20,500	20,500	
6105.11 - Operating Supply_Office, None	500	500	1,000	
6105.12 - Operating Supply_Safety, None	200	200	200	
6105.13 - Operating Supply_Small Tools, None	300	300	6,700	
6105.None - Operating Supply, None	500	500	6,500	
6125.None - Uniforms/Clothing, None	450	450	1,950	
6210.01 - Repairs/Maint_Buildings, None	19,000	19,000	19,000	
6210.04 - Repairs/Maint_Equipment, None	-	-	6,000	
6270.03 - Damage Repair_Vehicles, None	-	-	7,500	
6550.01 - Utilities_Electricity, None	1,427,482	1,427,482	1,427,482	
6550.04 - Utilities_Gas, None	254,394	254,394	254,394	
6550.05 - Utilities_Sewer, None	6,765	6,765	6,765	
6550.06 - Utilities_Solid Waste, None	13,604	13,604	13,604	
6550.07 - Utilities_Water, None	8,345	8,345	8,345	
6550.12 - Utilities_Drainage, None	1,045	1,045	1,045	
6640.02 - Rent_Land/Lease, None	-	-	10,500	
6830.01 - Professional Develop_Training, None	1,000	1,000	4,000	



2018 Adopted, 2018 Amended, 2019 Recommended Budget by Fund
As of 10/1/2018

Budget by Fund			
Classification-Account-Description	2018 Adopted Budget	2018 Amended Budget	2019 Recommended Budget
7410.22 - Contract Svcs_Recycling, None	1,000	1,000	1,000
7410.None - Contract Svcs, None	82,000	82,000	100,000
7430.12 - Contract Maintenance_Janitorial, None	17,000	17,000	17,000
7430.None - Contract Maintenance, None	105,500	105,500	110,000
7900.None - Operating Equip, None	1,000	1,000	1,000
6510.09 - Telephone_Air Cards/Mobile Device, None	6,528	6,528	660
6510.None - Telephone, None	3,958	3,958	3,016
6550.09 - Utilities_Energy Service Contract, None	14,515	14,515	14,906
7620.01 - Data Process Chgs_Basic, None	584	584	10,044
7620.02 - Data Process Chgs_Equip Replace, None	3,050	3,050	2,500
7620.03 - Data Process Chgs_Direct, None	35,025	35,025	45,187
7630.01 - Medical Programs_Health Programs, None	-	-	7,452
7630.03 - Medical Programs_Wellness Awards, None	-	-	1,781
7640.None - Liability Insurance, None	43,109	43,109	64,836
7680.None - Interfund Fuel, None	2,530	2,530	2,550
7685.01 - Fleet Accrual_Replacement, None	5,031	5,031	5,811
7685.02 - Fleet Accrual_Maintenance, None	5,367	5,367	8,781
7690.01 - Facility Accrual_Maintenance, None	13,265	13,265	14,296
7695.None - Interfund Utilities, None	5,720	5,720	5,720
Non Personnel Operating Total	\$ 2,101,167	\$ 2,101,167	\$ 2,213,925
Capital Outlay			
8215.None - Facility Improvements, None	\$ 194,420	\$ 18,628	\$ -
8515.None - Art/Sculptures, None	-	30,000	-
Capital Outlay Total	\$ 194,420	\$ 48,628	\$ -
Total Expenditures	\$ 2,815,049	\$ 2,669,257	\$ 2,728,150
Contingency and Reserves			
8930.None - Unallocated appropriation, None	\$ -	\$ -	\$ 139,982
Contingency and Reserves Total	\$ -	\$ -	\$ 139,982

City of Grand Junction 2019 Recommended Budget

Greg Caton, City Manager
City Council Workshop October 1, 2018

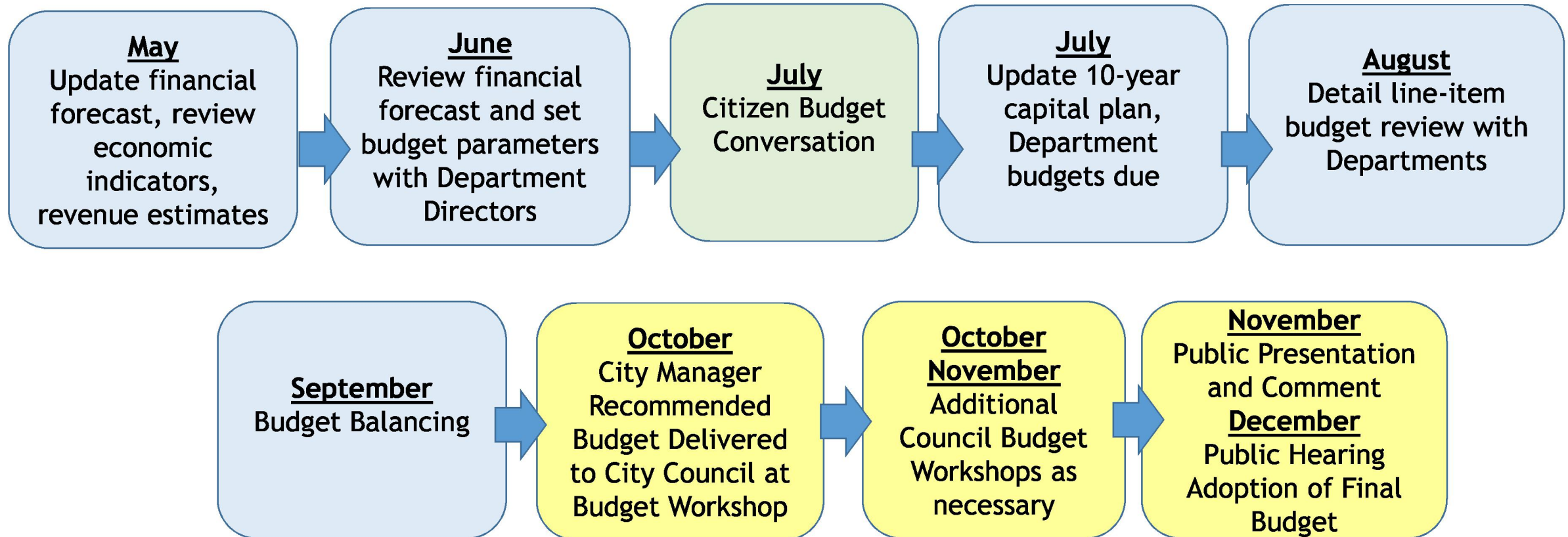
Agenda

- Timeline
- Strategic Plan
- Budget Overview
- Major Operating Department Presentations
 - Fire
 - Police
 - Parks & Recreation
 - Public Works
 - General Services (Special Project Team and Golf)
 - Visit Grand Junction
 - Water Utility

Agenda for Next Workshop October 15th

- ED Partners Presentations
 - Grand Junction Area Chamber of Commerce
 - Grand Junction Economic Partnership
 - Business Incubator Center
 - Greater Grand Junction Sports Commission
 - Colorado Mesa University
- Economic Development
- Capital

Budget Process Timeline



2019 City Manager's Recommended Budget

- Recommended Budget total = \$173.7 million
- \$4.7 million, 2.8% increase from 2018
- Increase due to:
 - New positions, wage adjustment of 3.5%, and insurance increase of 10%
 - Increasing costs of internal support services and other operating expenses
 - Continuing to fund replacement of operating equipment and fleet (public safety and infrastructure)
 - General Fund surplus (sources over uses) of \$222,094. Projected ending fund balance \$27.1 million which is \$8.9 million above or a 49% increase in fund balance projected in adopted 2018 budget.

Strategic Plan

- Guiding Principles
 - Partnership & Intergovernmental Relationships
 - Fiscal Responsibility
- Strategic Directives
 - Public Safety
 - Planning & Infrastructure
 - Diversification of Economic Base
 - Communication, Outreach & Engagement

Partnership & Intergovernmental Relationships

- Public safety, recreation, transportation
 - Regional Communication Center
 - Grand Valley Regional Transportation
 - Persigo Wastewater Enterprise
 - Grand Junction Regional Airport
 - Orchard Mesa pool, 5.2.1 Drainage, Parks Improvement, Riverfront Commission
 - Animal services, building services, elections, CNG vehicle maintenance, parks and pools programming, sports facilities, law enforcement records, fire and emergency medical service records, public safety training facility, campus police, downtown police, police and fire academies, hazmat, technical rescue, bomb squad

Partnership & Intergovernmental Relationships

- Economic development, education, business development
 - Downtown Development Authority
 - Grand Junction Chamber of Commerce
 - Grand Junction Economic Partnership
 - Colorado Mesa University
 - Greater Grand Junction Sports Commission
 - Business Incubator Center
 - Horizon Drive Business Improvement District
 - Downtown Business Improvement District

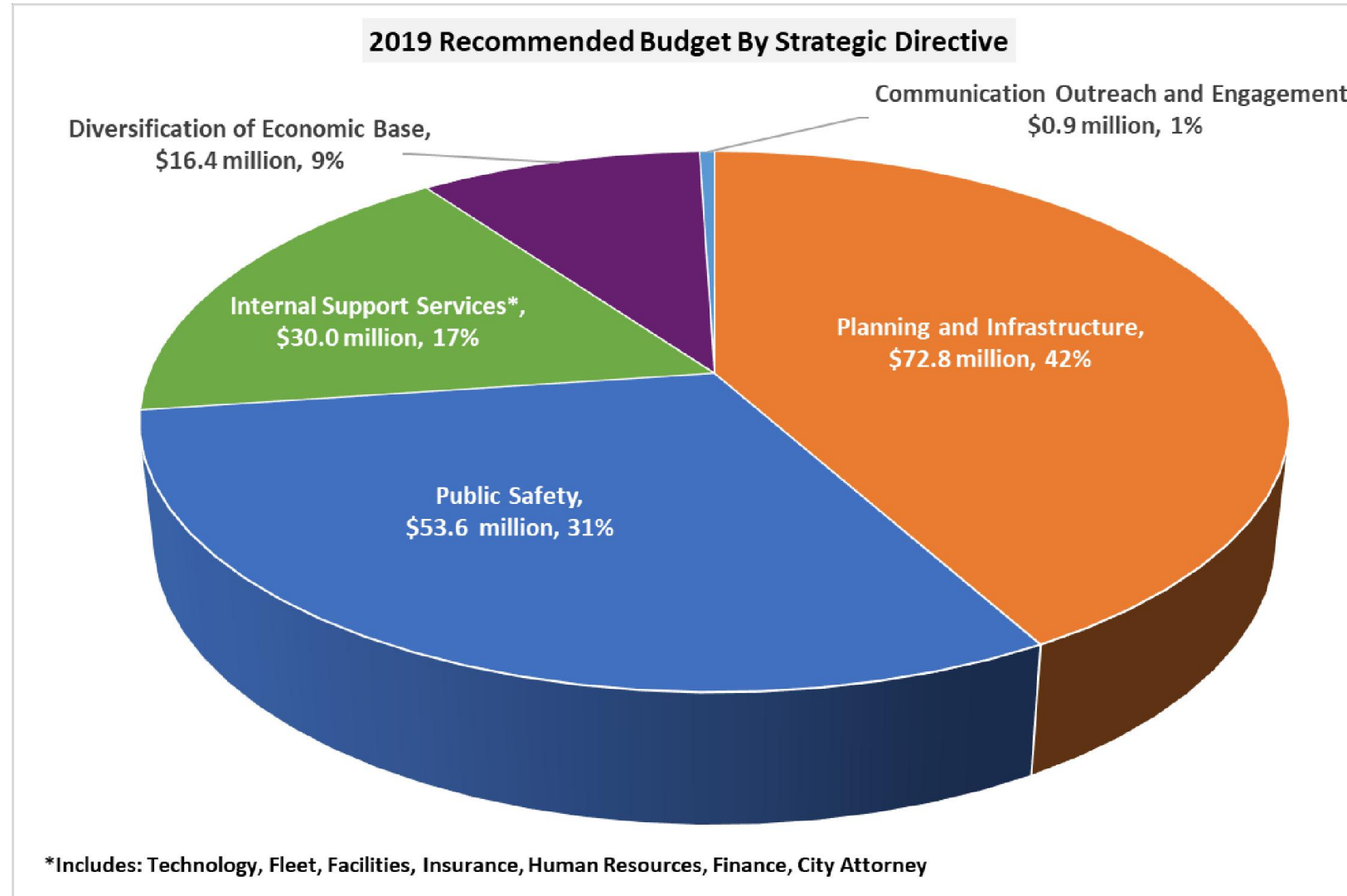
Fiscal Responsibility

- Prioritize spending
 - Maintain a 10-year major capital projects plan (5 year balanced)
 - Maintain general fund 5-year financial forecast
 - Since 2017, 35 new positions to public safety and first responders
 - Since 2017, \$18 million dedicated to maintenance and improvement of existing street infrastructure
- Revenue projections based on economic indicators
 - Positive job growth, low unemployment
 - Growing population and net in-migration
 - Sales tax revenues growing; 3% projected increase in 2019
 - Higher rate of return on larger fund balances
- Fees, rates, and charges based on community benefit, cost recovery, market comparison, rate studies and long-term financial plans
- Detail Line Item review of department budgets

2019 Budget Highlights

- In 2019, 653 authorized full-time positions, 68% of 429 General Fund positions are in public safety
 - Between beginning of 2018 and 2019 recommended budget added 15 new positions in public safety; 6 in 2018, 9 in 2019
 - Form internal project team; 6 from existing funds in 2018, 6 in 2019, plan on 6 more in 2020 to complete team
- Wage adjustment of 3.5%; wage increases in Western Colorado in 2018 and 2019 totaled 5.8%
- Partner with CMU to employ 11 students in part-time/intern positions
- Continue investment in maintenance and reconstruction of existing street infrastructure; \$6.2 million
- Completion of major economic development projects in partnership with Downtown Development Authority and private industry

City Manager's 2019 Recommended Budget



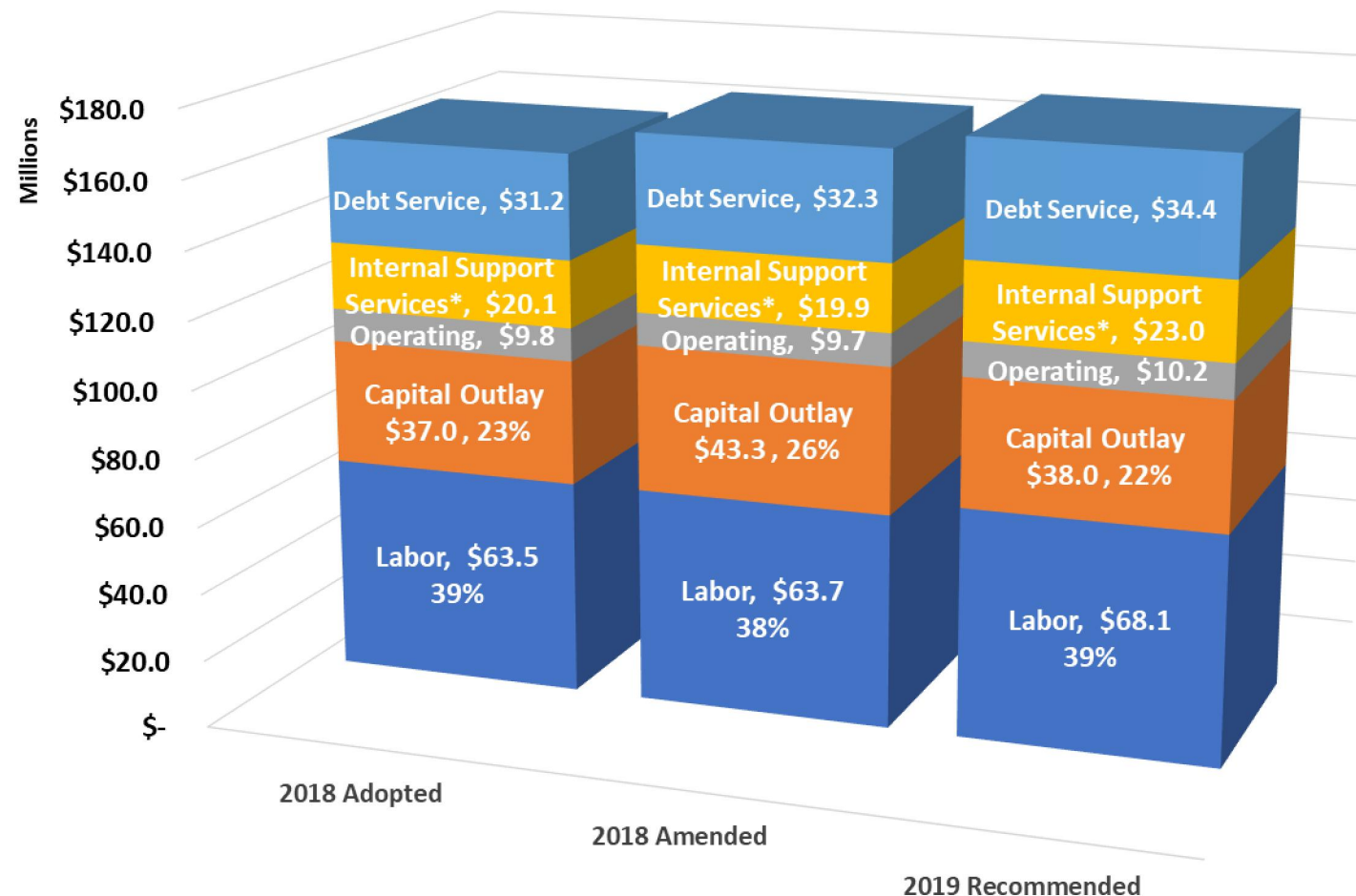
City Manager's 2019 Recommended Budget

Year over Year Comparison

2018 Adopted \$161.6 million

2018 Amended \$169 million

2019 Adopted \$173.7 million



*Technology, Fleet, Facilities, Communication Center

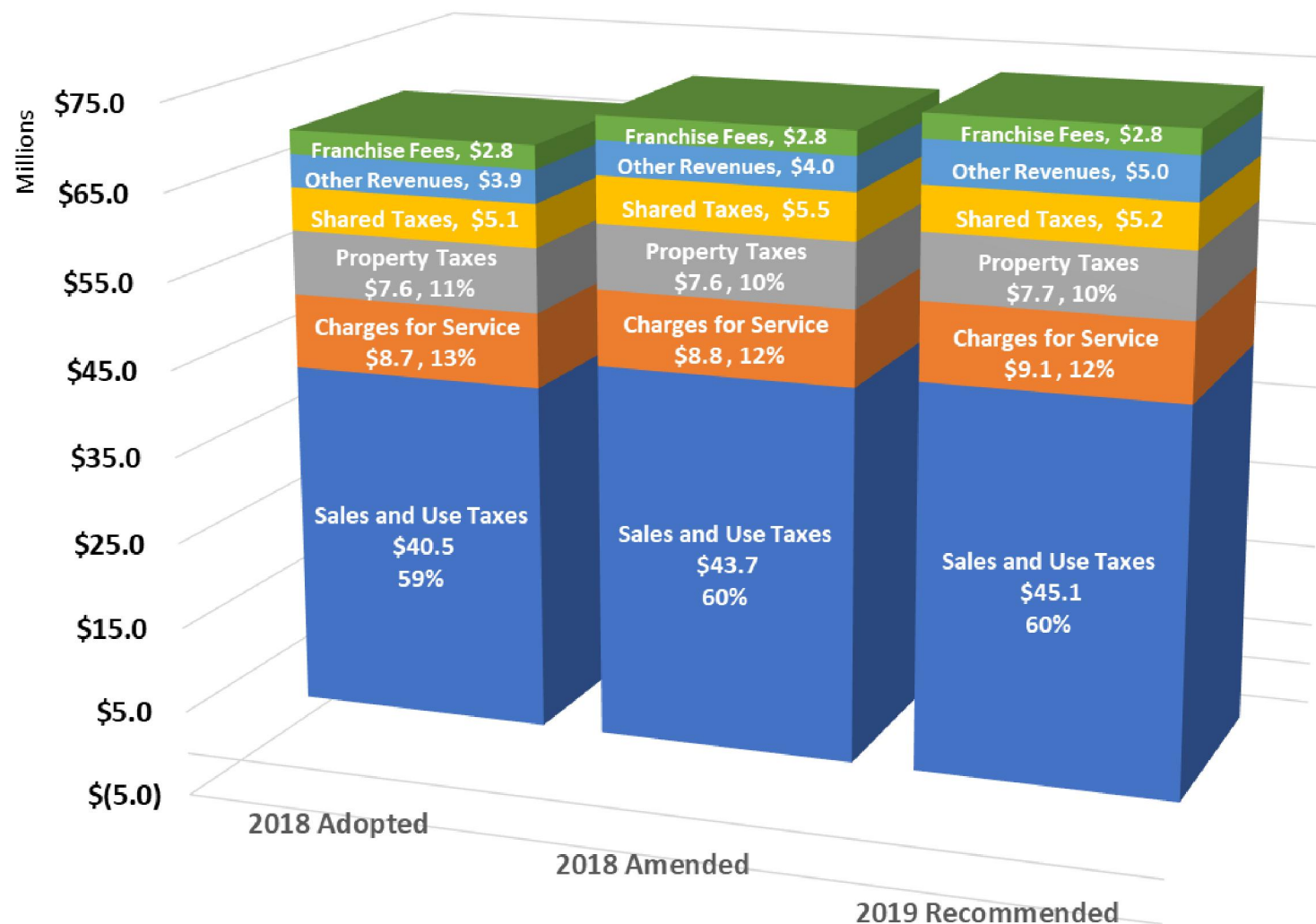
General Fund Revenues

Year over Year Comparison

2018 Adopted \$68.6 million

2018 Amended \$72.4 million

2019 Adopted \$74.8 million



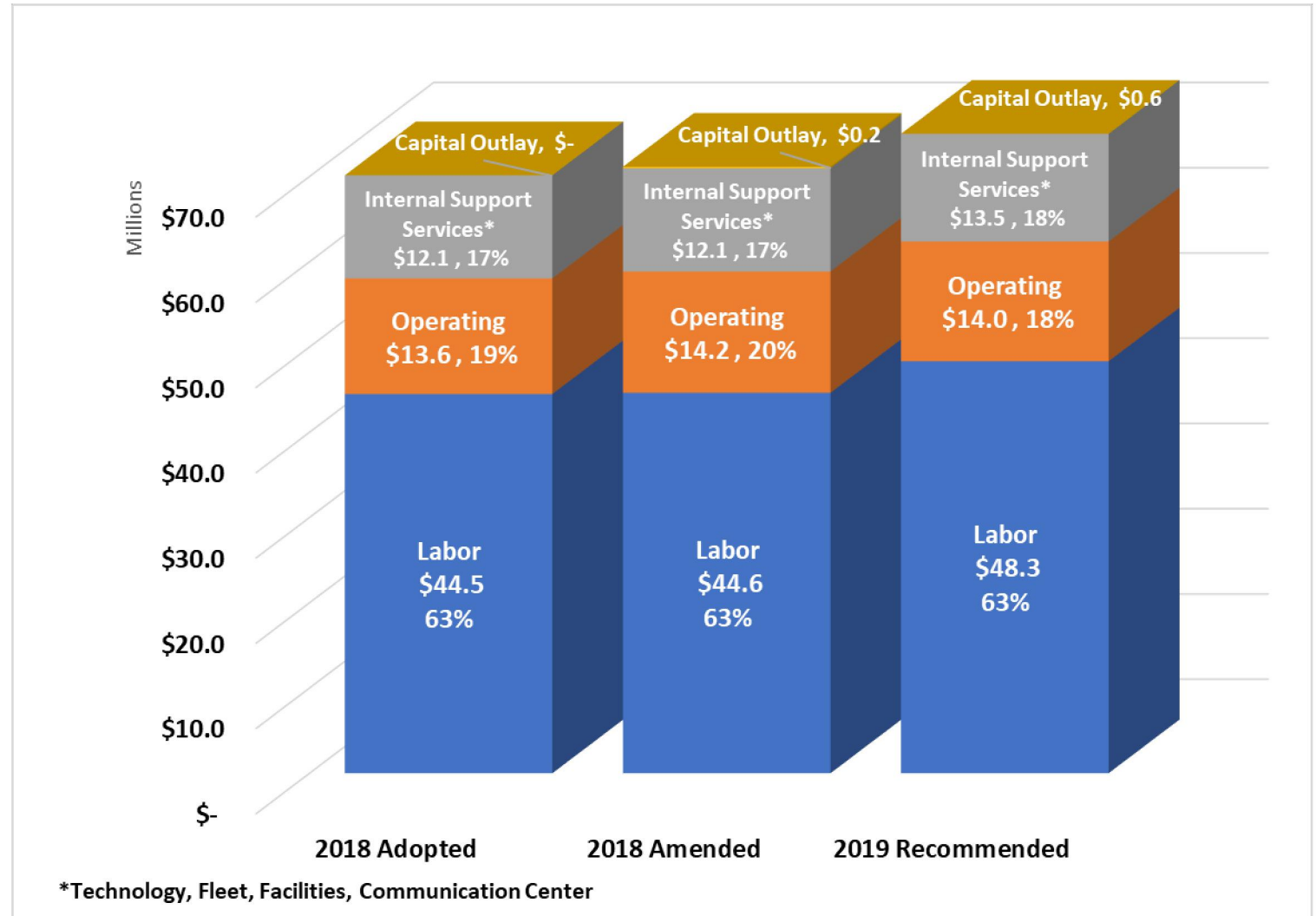
General Fund Expenses

Year over Year Comparison

2018 Adopted \$70.1 million

2018 Amended \$71.1 million

2019 Adopted \$76.5 million



General Fund Highlights

- General Fund supports the major general government operations of the City including Police, Fire, Parks, and Public Works
- Sales and use taxes comprise 60% of the revenue for the General Fund. In 2019 we have conservatively budgeted a 3% increase from estimated 2018.
- Property taxes comprise 10% of the General Fund revenues and are budgeted nearly flat in 2018 based on preliminary certifications from the County
- Increase in interest income due to improved rate of return and higher fund balances
- Increase in wages and health insurance
- 15 new positions: 6 in public safety, 8 in planning & infrastructure, 1 human resources
- Increase in overtime due to high rate of vacancy in first responder positions
- Providing critical equipment necessary to deliver services (public safety and planning & infrastructure)

Grand Junction Fire Department



2019 Fire Department Staff – 132

Administrative Staff-16

- 1 Chief
- 2 Deputy Chiefs (1 new in 2019)
- 3 Administrative Chiefs
- 1 Training Officer
- 3 Fire Prevention Specialists
- 1 Fire Inspector/Investigator
- 2 Community Outreach Specialists
- 1 Financial Technician
- 2 Administrative Assistants

Operational Staff-116

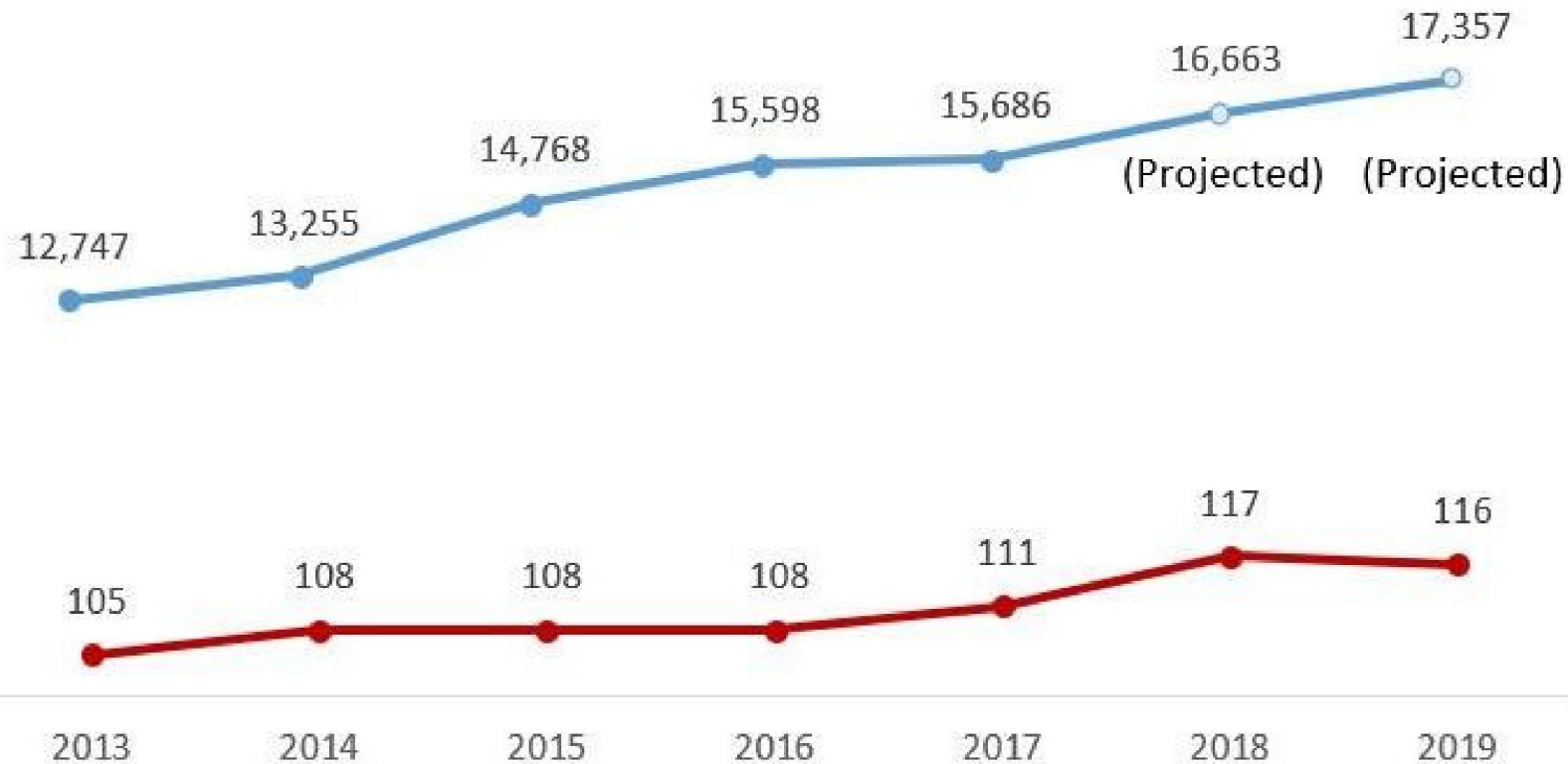
- 3 Battalion Chiefs
- 15 Captains
- 3 EMS Officers
- 15 Engineers
- 33 Firefighter/Paramedics
- 35 Firefighters
- 6 Paramedics
- 6 EMTs

Services and Specialty Teams

- Fire Suppression
- Medical Services
 - Basic and Advanced Life Support
 - Ambulance Transport
- Fire Prevention
 - Plan Review & Code Enforcement
 - Life Safety/Hazardous Materials Inspection
 - Fire Investigation
- Fire and EMS Training & Certification
 - Fire Academy
 - CMU Partnership
 - State Fire & EMS Training Center
- Community Outreach
 - Fire/Life Safety Education
 - Community and Media Relations
 - Social Media, Website
- Emergency Management/Planning
- Specialty Teams
 - Hazardous Materials Mitigation
 - Technical Rescue
 - Fire Investigation
 - Hazardous Device (Bomb) Mitigation
 - Wildland Fire Team

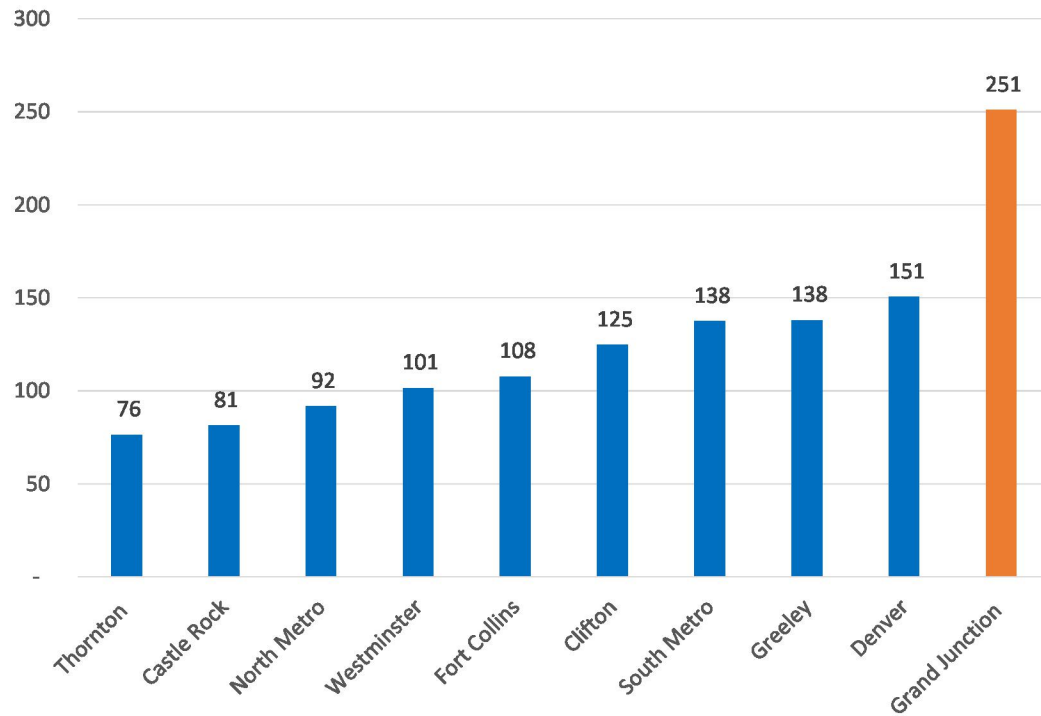
Fire Department-Workload Indicators

GJFD Call Volume and Sworn Operational Staff

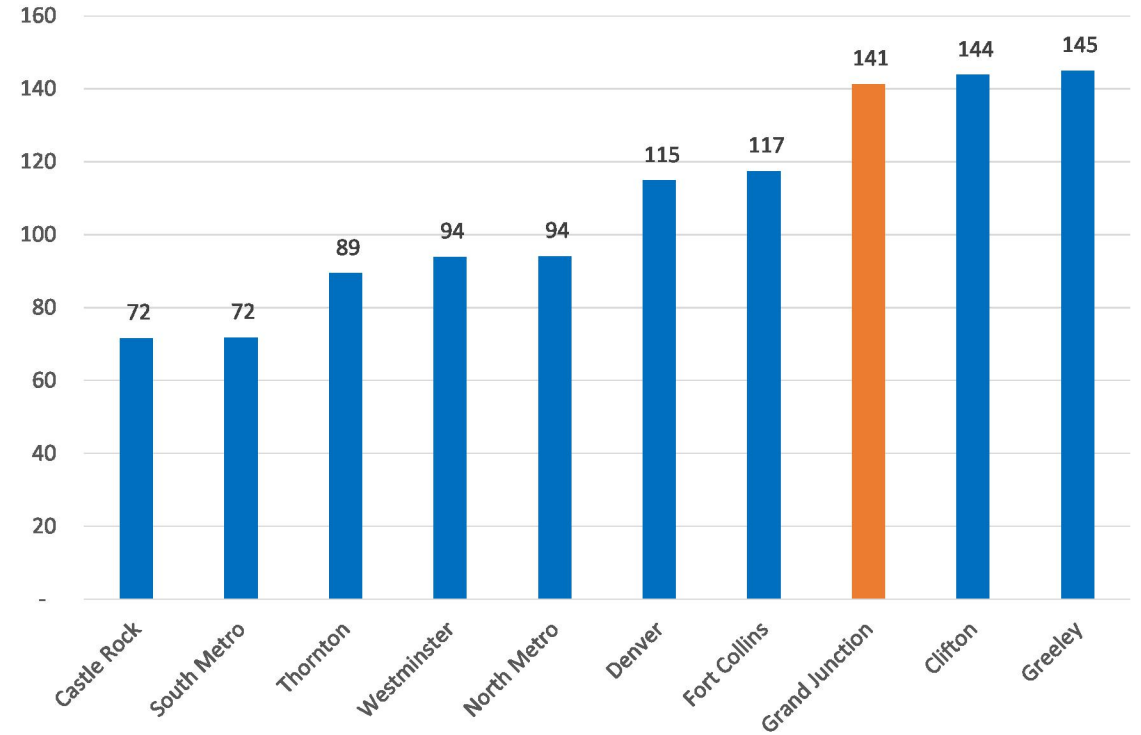


Fire Department-Workload Indicators

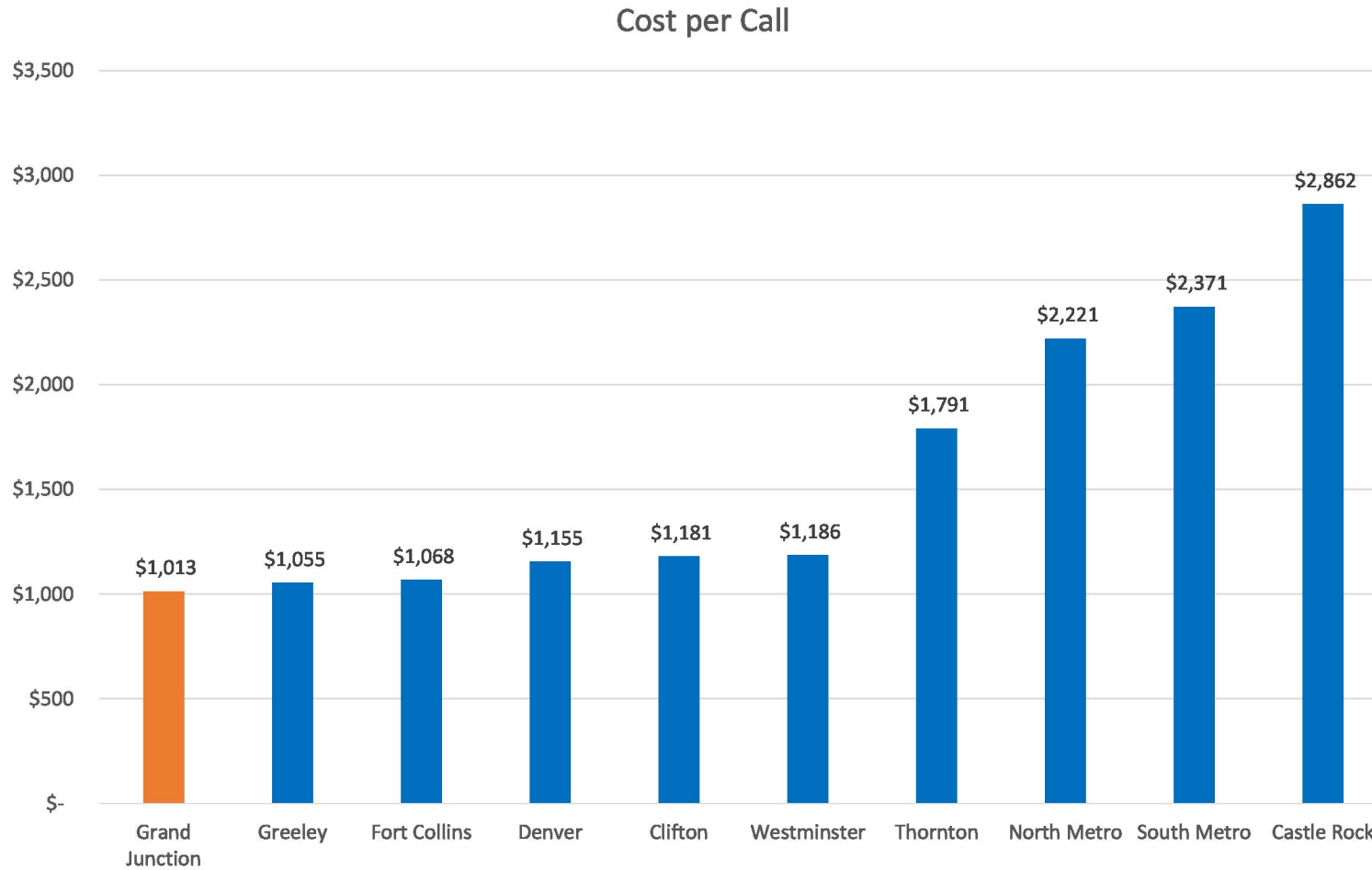
Calls Per 1k Citizens



2017 Calls Per Personnel



Fire Department-Workload Indicators



Fire Department-2019 Budget Highlights/Goals

North Fire Station (Station 6)

- Open temporary facility
- Add 6th Ambulance to response system

Fire Training Center

- Complete concrete infrastructure for burn building (City and MCFML funds)
- Partner with State on burn building

Fleet Improvements- New

- Ambulance and equipment (City and State grant funding)
- Wildland Fire Engine

Fleet Improvements – Replacement

- Fire Engine



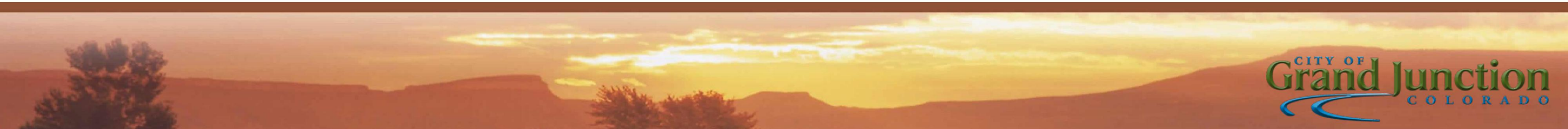
Fire Department-2019 Budget Highlights

Operating Capital

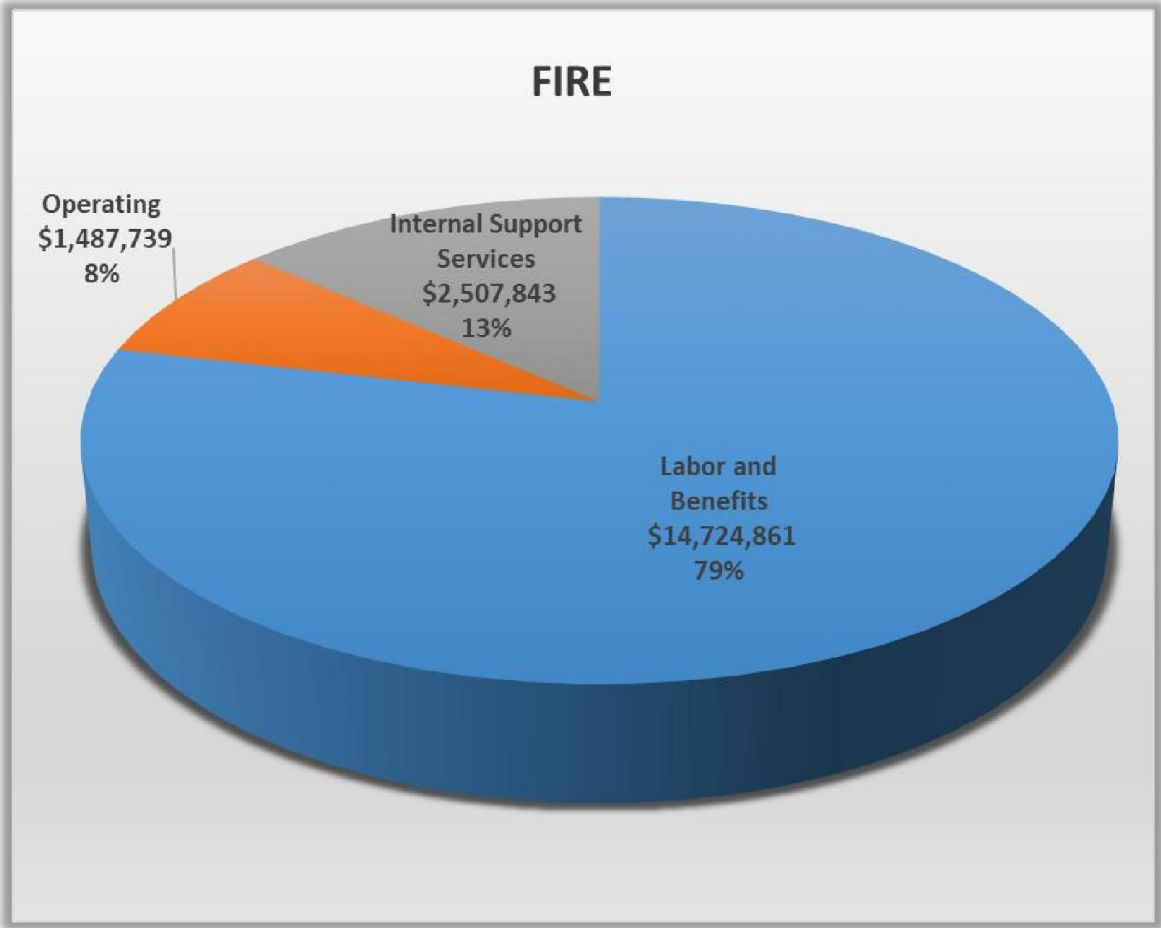
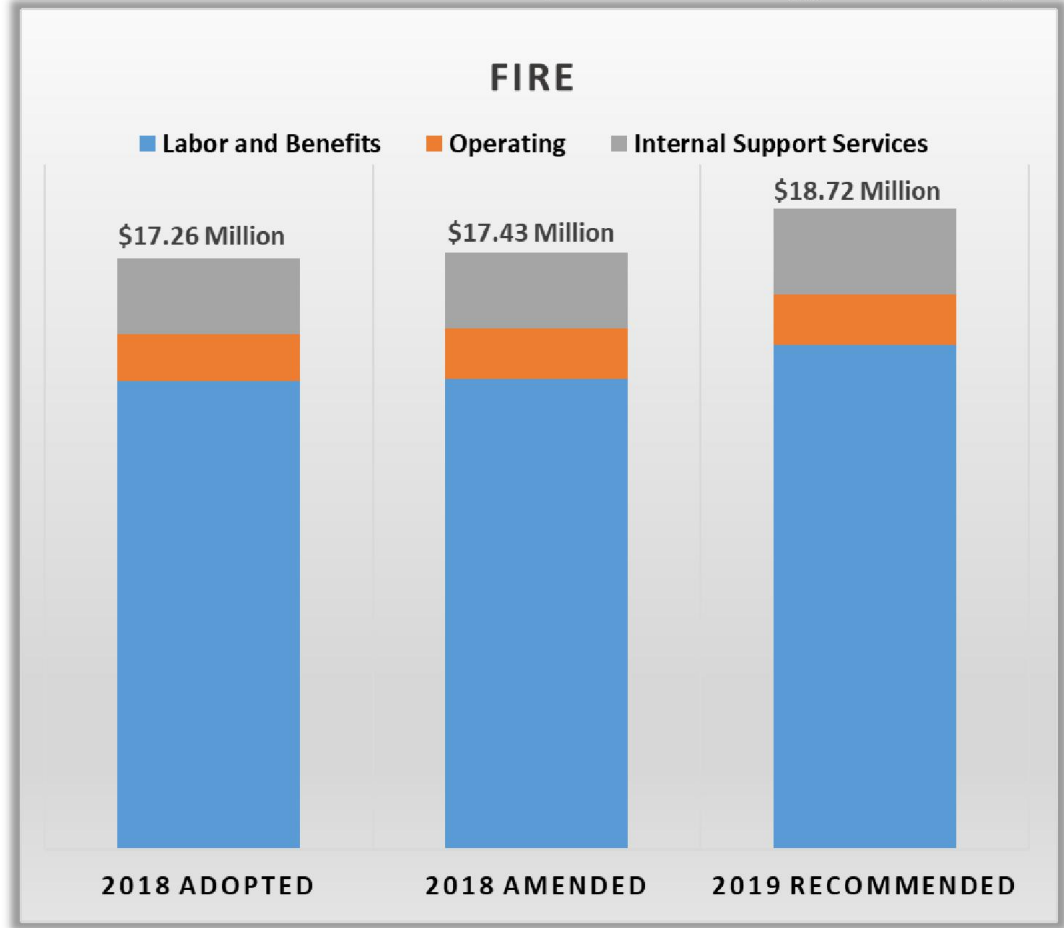
- \$500,000 in operating equipment funded
- Year 2 of 3 for replacement of Radio Equipment and Firefighter Protective Equipment
- Year 1 of 2 for replacement of Technical Rescue Equipment and Auto Extrication Equipment
- Updated Technology
 - Video laryngoscopes for all ambulances
 - Knox Key System



Rosevale Fire 2018



Fire Department \$18.72 million General Fund Operating Budget



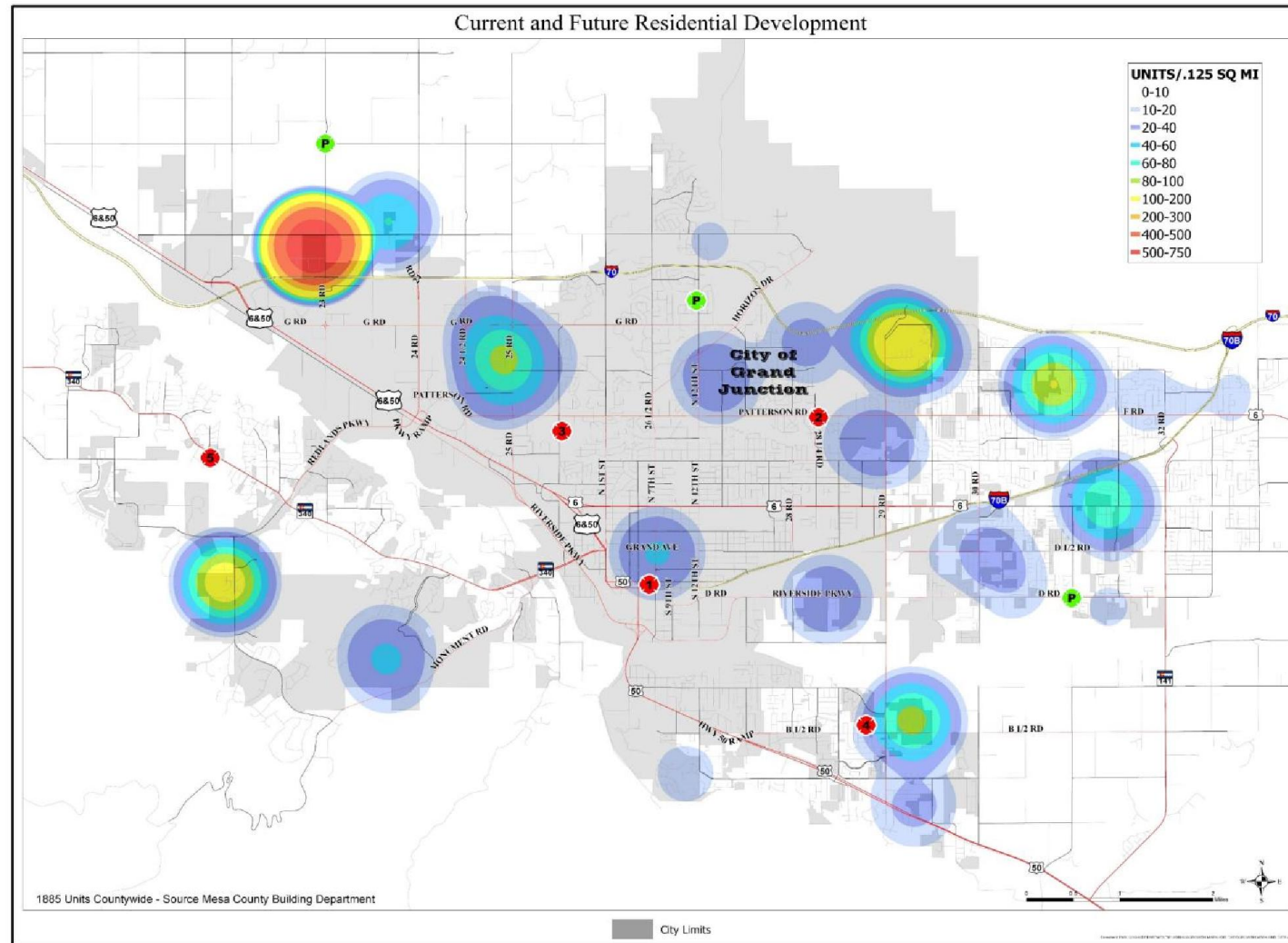
Future Fire Station Capital & Operational Needs

- **Station 6** – 730 27 Road
 - Cover growing North area and assist with the high call volumes of Stations 2 & 3
 - Planned: 2024
 - Est. Capital: \$4.9 million
 - Est. Operating: \$1.6 million
- **Station 7** – 23 and I Road
 - Cover future growth and gap in protection in Northwest area
 - Planned: 2028
 - Est. Capital: \$6 million
 - Est. Operating: \$2.2 million
- **Station 8** – 31 and D Rd
 - Partner with Clifton Fire to meet growth and call volume in Southeast area
 - Planned: unassigned
 - Est. Capital: \$6.1 million
 - Est. Operating: \$2.2 million

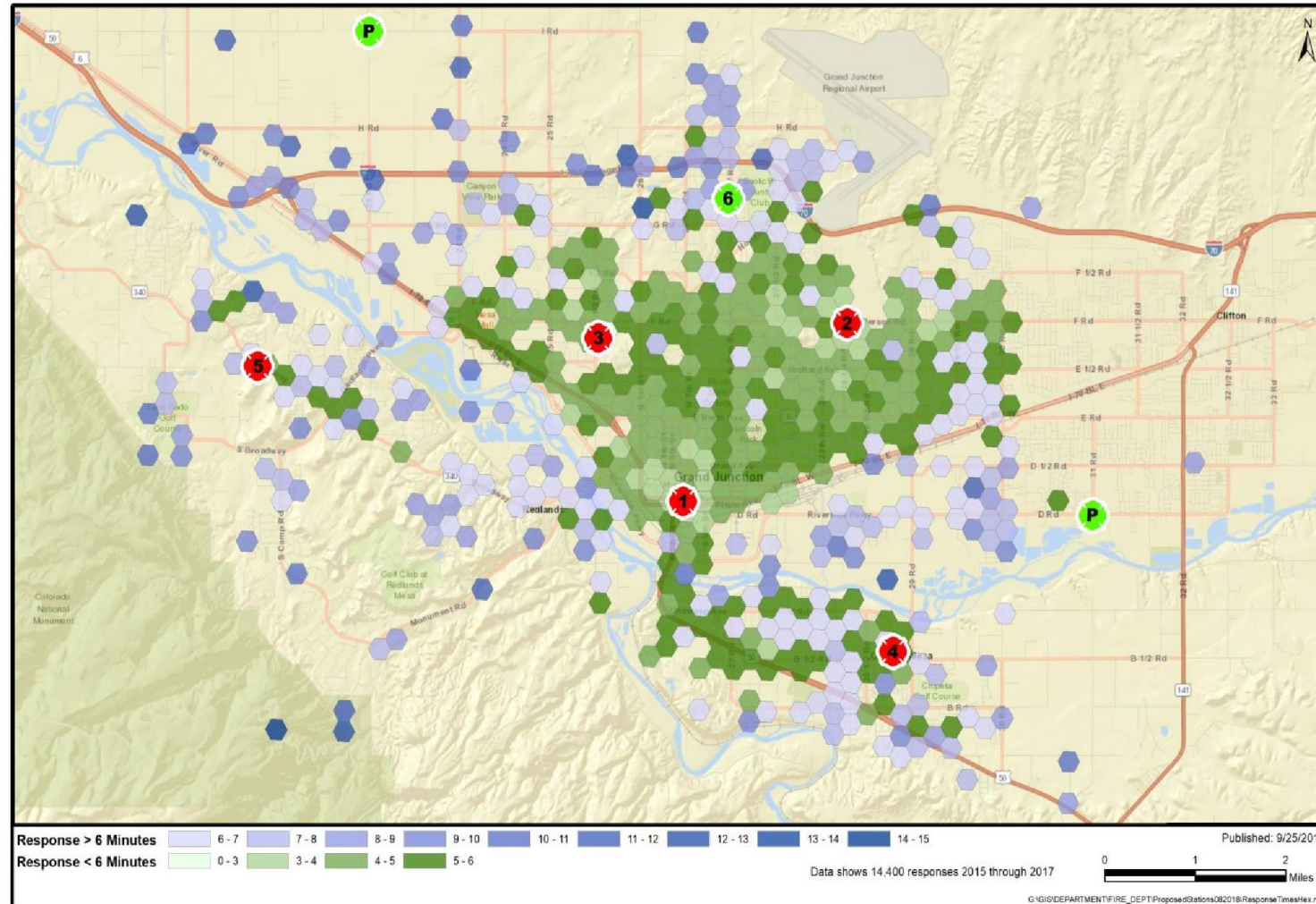
**Ambulance Personnel Budgeted*

- ❖ Est. capital includes building and apparatus
- ❖ Est. operating includes costs for 21 personnel/station

Current and Future Residential Development



Fire/EMS Priority Response Times



Future Fire Station Capital & Operational Needs

City Council and Community help is needed for the long term needs

- Total capital needs for three fire stations \$17 million
- Total operational needs approximately \$6.3 million



"Due to a lack of necessary stations, the Fire Department is underfunded and understaffed, and residents in outlying or high growth areas do not receive the same level of service as residents located in more central parts of the city".

From City Council Public Safety Memorandum III



Grand Junction Police Department

Staffing

124 Sworn Positions:

- 90 Officers/Detectives
- 17 Sergeants
- 8 Corporals
- 6 Commanders
- 2 Deputy Chiefs
- 1 Chief



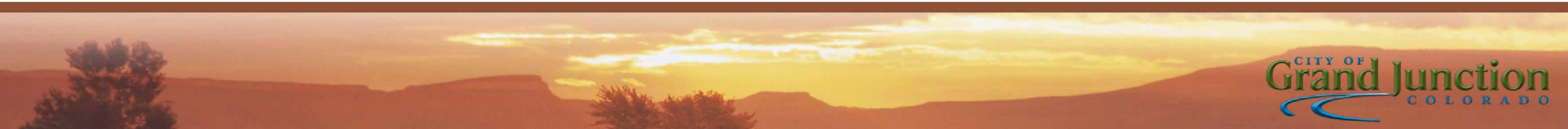
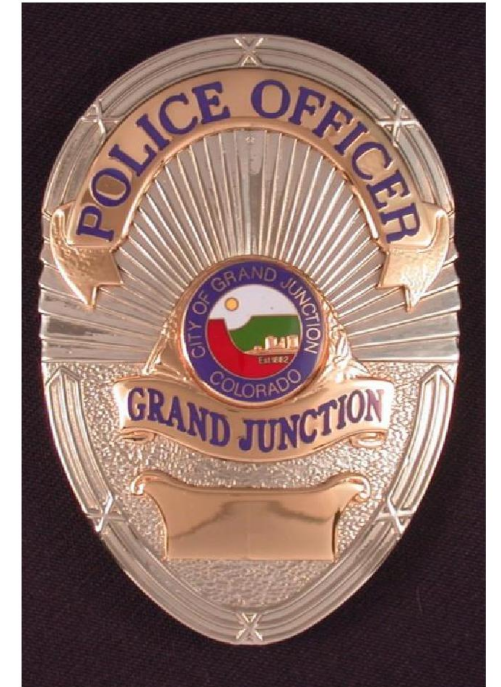
Staffing

93 Non-Sworn Personnel:

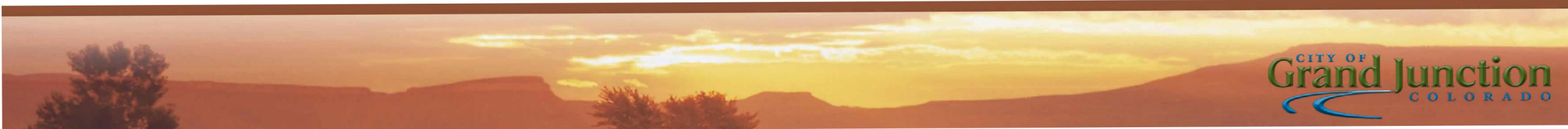
- Communicators / 9-1-1 Dispatchers
- Police Service Techs
- Records Technicians
- Lab/Evidence Techs
- Code Enforcement
- Victims' Assistance Coordinator
- Volunteer Coordinator
- Crime Analyst



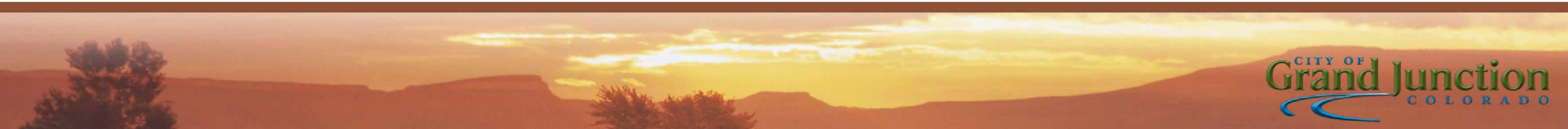
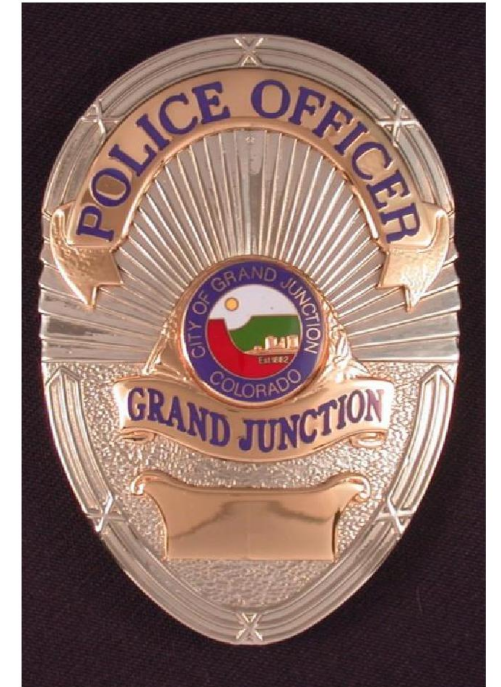
Success Stories-Cops – Co-Responders



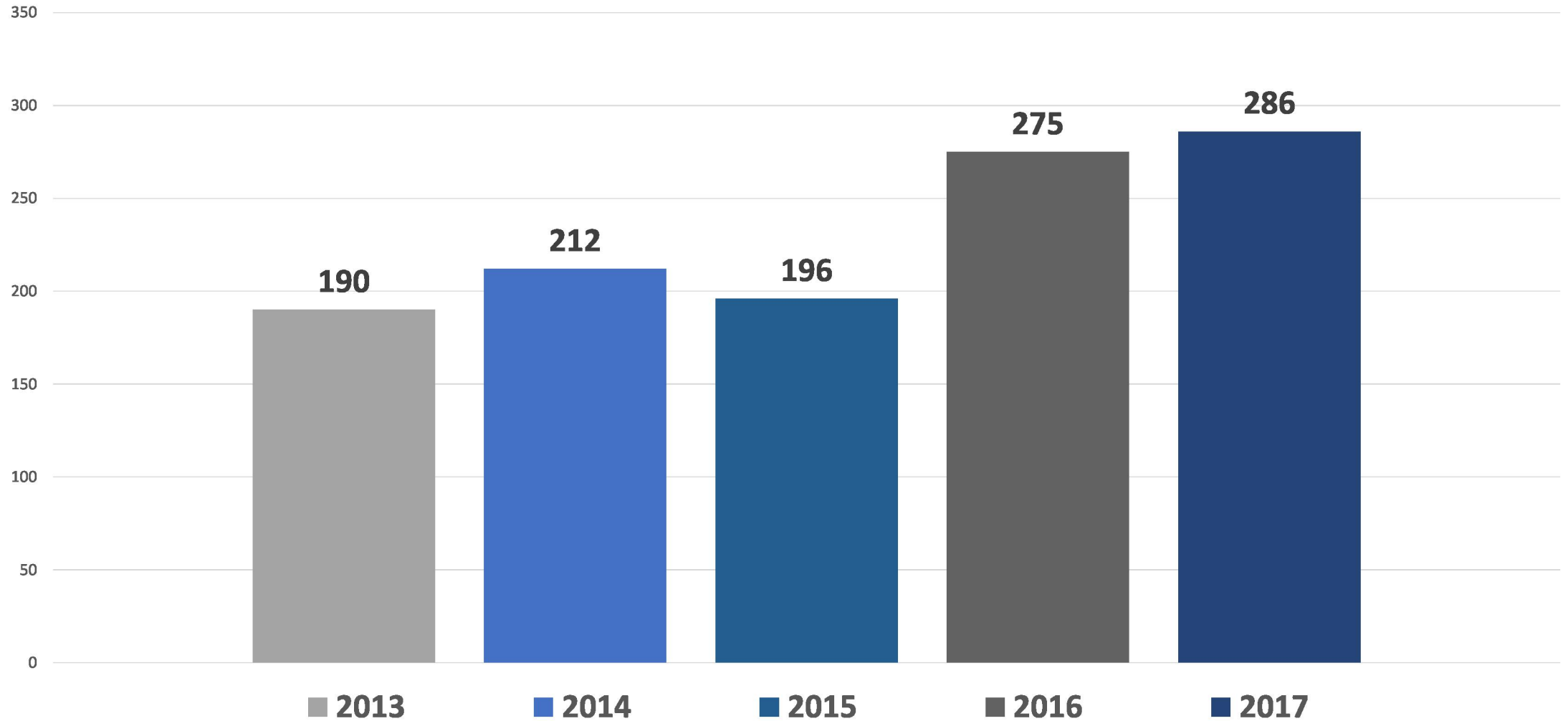
Success Stories-Cops – LELA



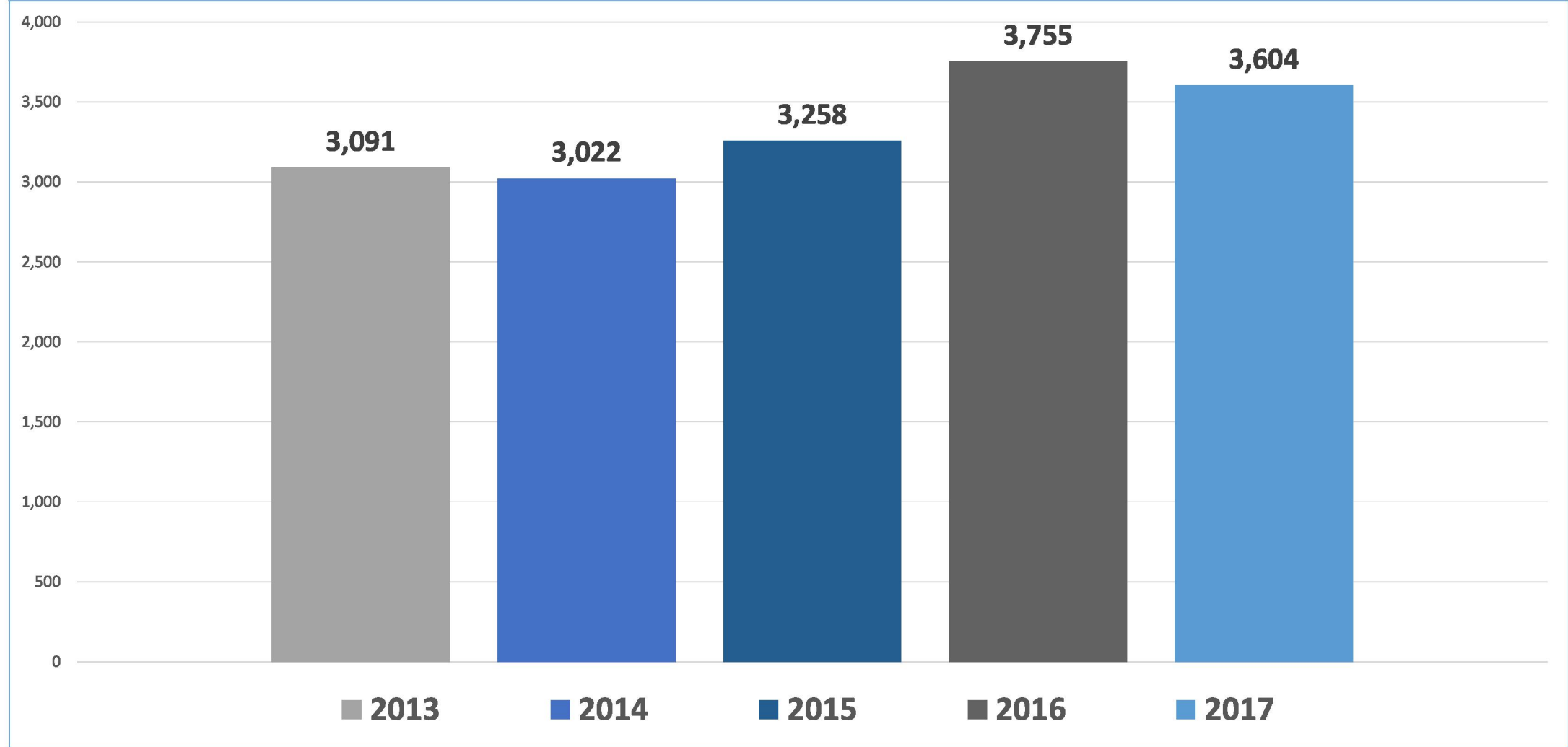
Success Stories-Cops



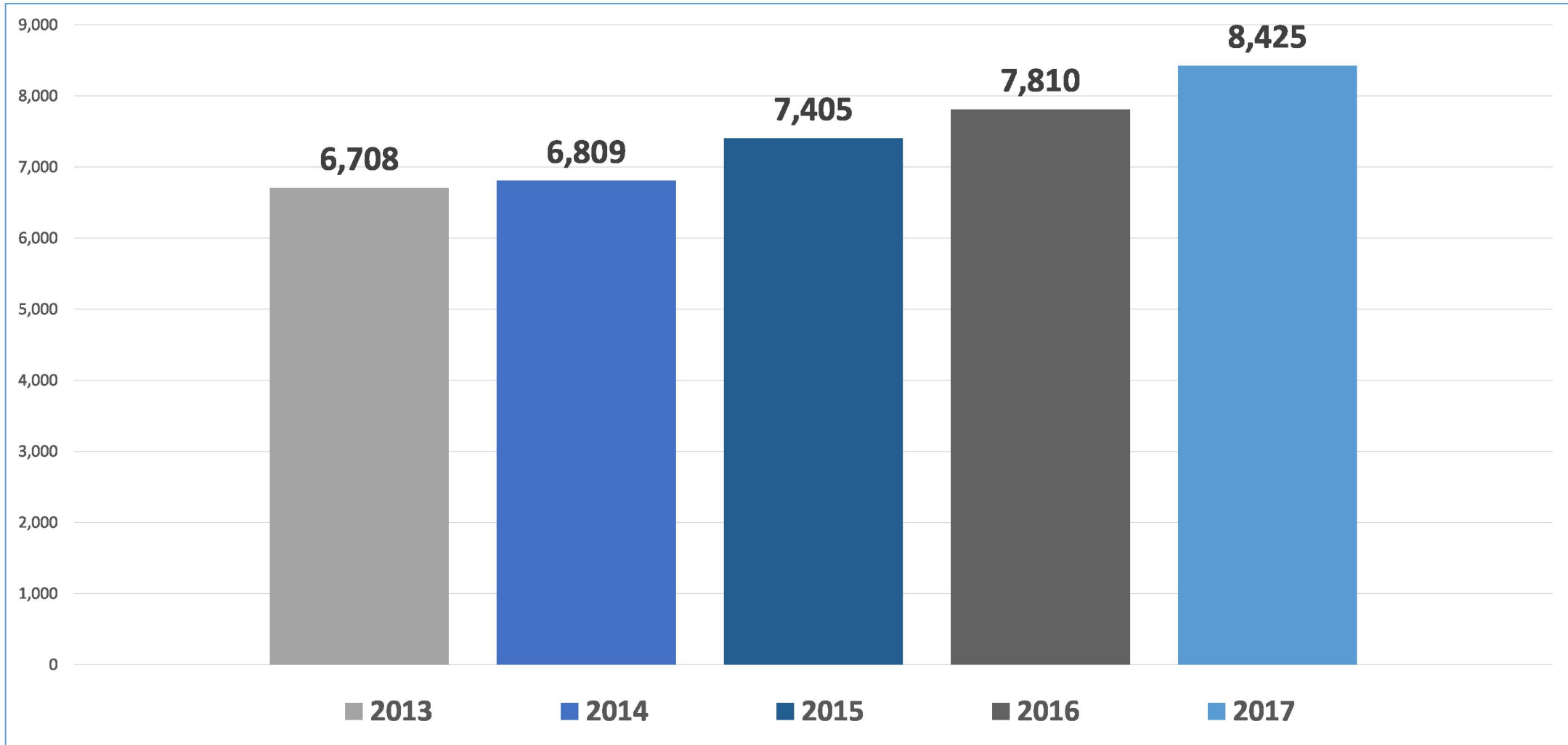
Police Department: Violent Crimes



Police Department: Property Crimes

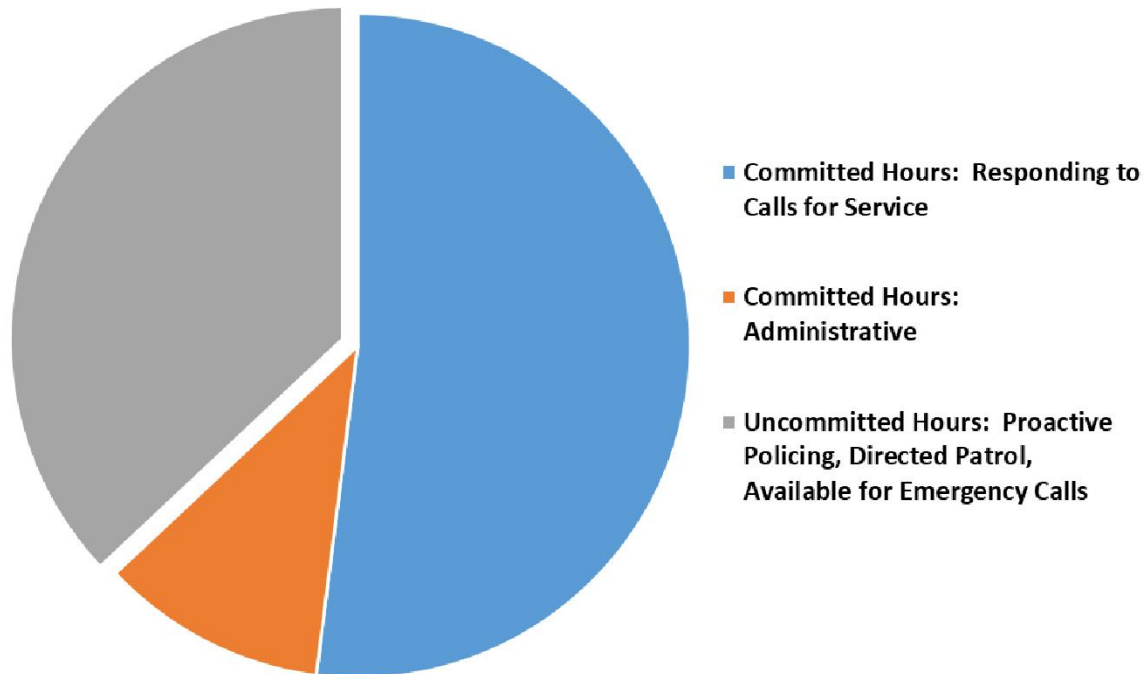


Police Department: Other Offenses

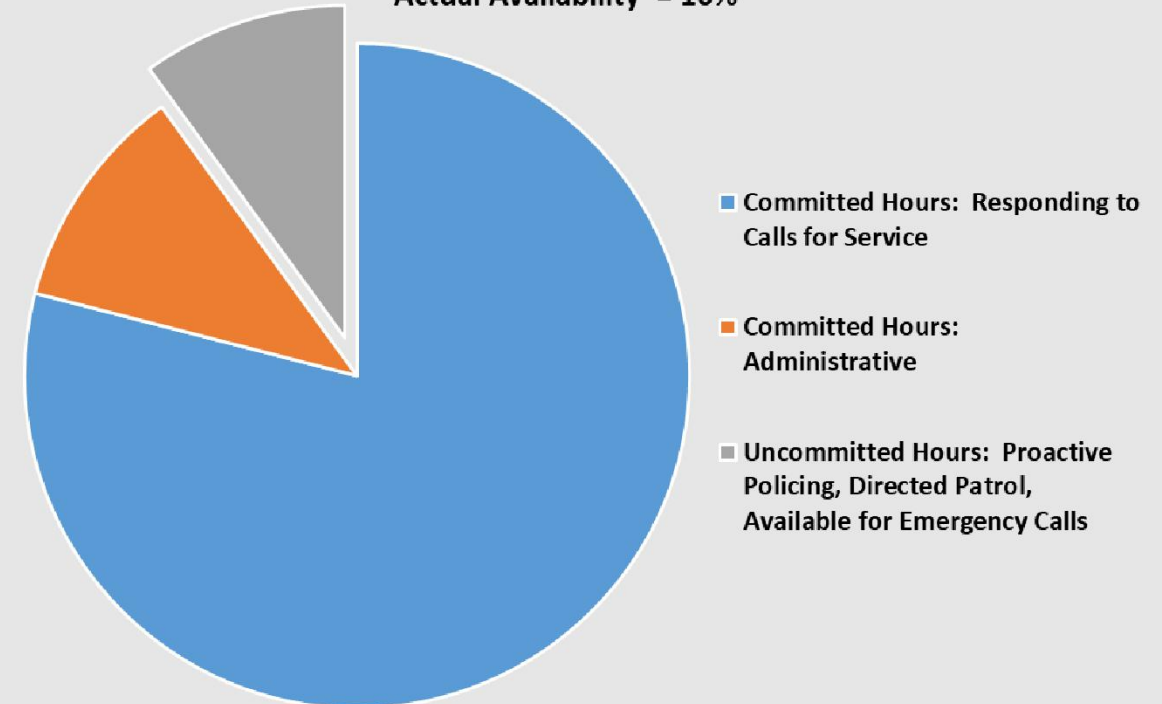


GJPD Staffing vs Workload – Challenges

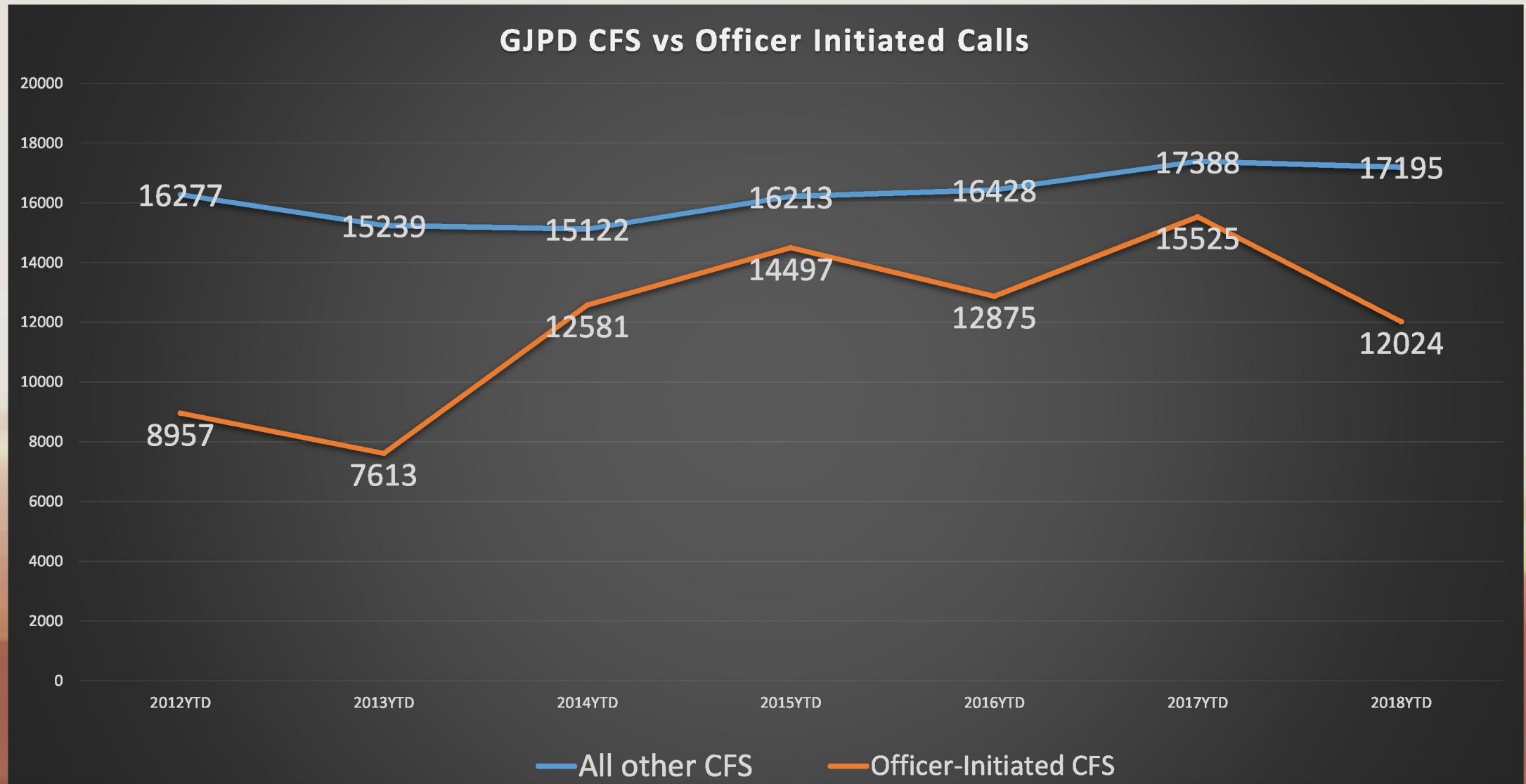
Availability Goal = 37%



Actual Availability = 10%



Officer-Initiated Calls for Service

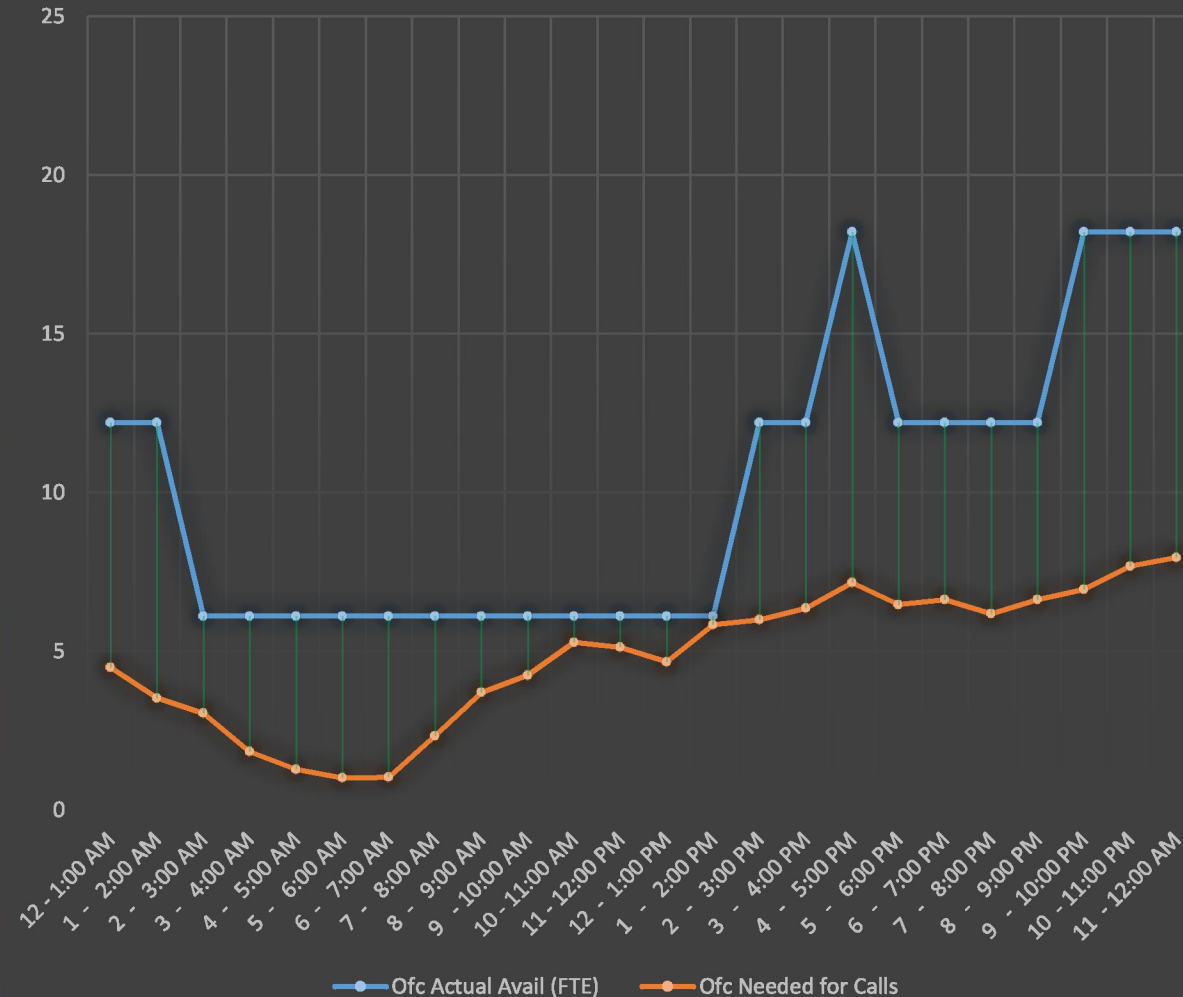


Change in Service Demands

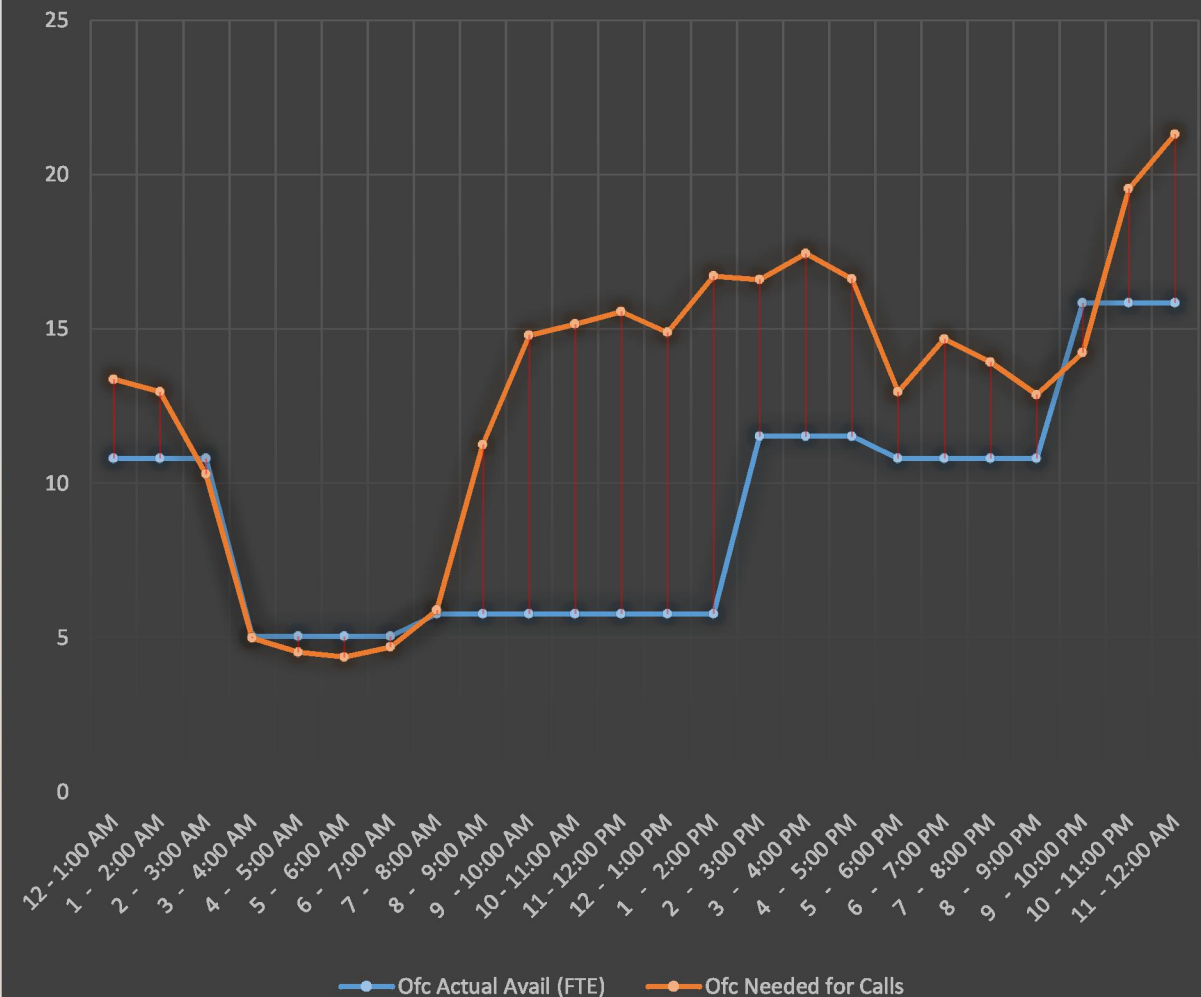
2012 – 2017 Comparison



Friday CFS Officers Available 2012



Friday CFS Officers Available 2017



2018 Challenges

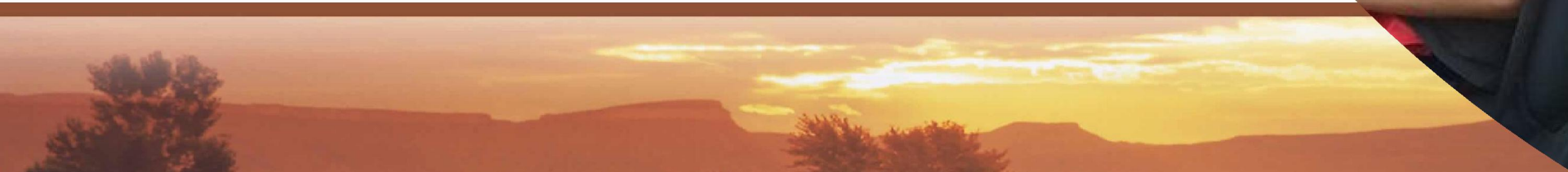


- August 2018 – church burglarized twice within 24 hours
- September 2018 – Burglary in Progress – no staff available to respond

2019 Strategic Plan Initiatives

Public Safety

- Recruiting – Incentives, fine-tuning of process, and focus on laterals.
- Emphasis on use of CopLogic, an online method to report minor crimes and non-injury crashes, was implemented.
- Expansion of SRO Program
- Intelligence-Led Policing Strategies
 - SmartForce
- Co-Responder Program – success and future plans



2019 Budget Highlights:

A Look Ahead

- Recruiting efforts with focus on lateral hiring for Police Officer and Dispatcher
- Filling existing positions, and increase positions in July, 2019
 - 3 Police Officers
 - 1 Sergeant
 - 1 Police Service Technician
- Complete replacement cycle on patrol rifles for SWAT and members of Patrol
- Implement a body-worn camera system



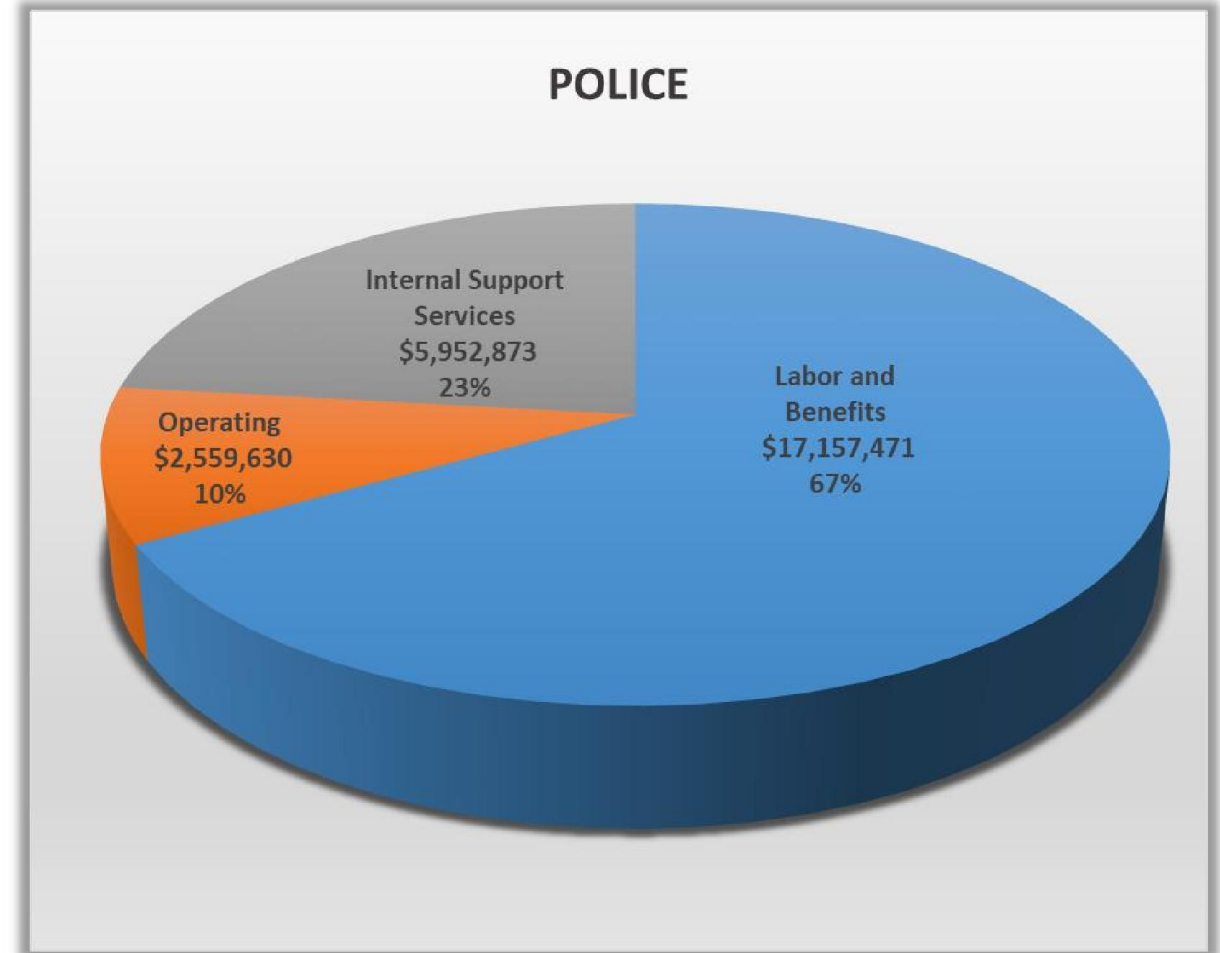
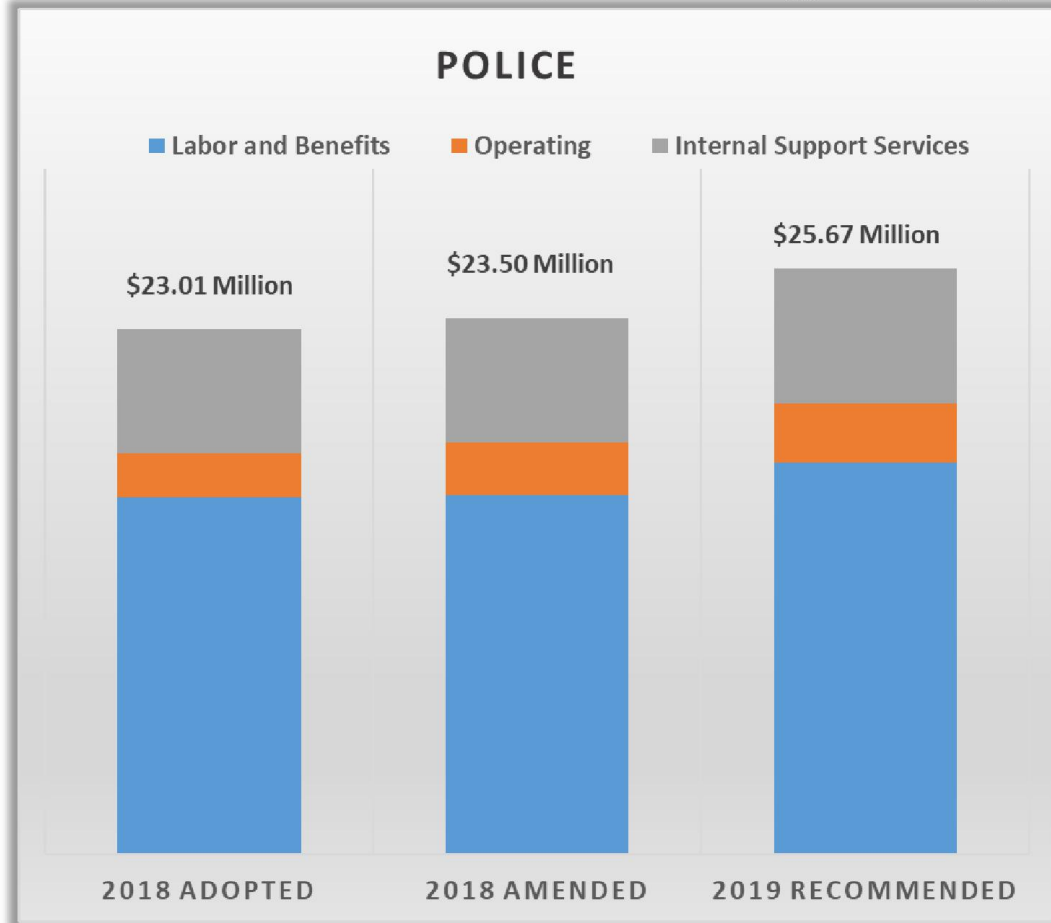
2019 Budget Highlights:

A Look Ahead

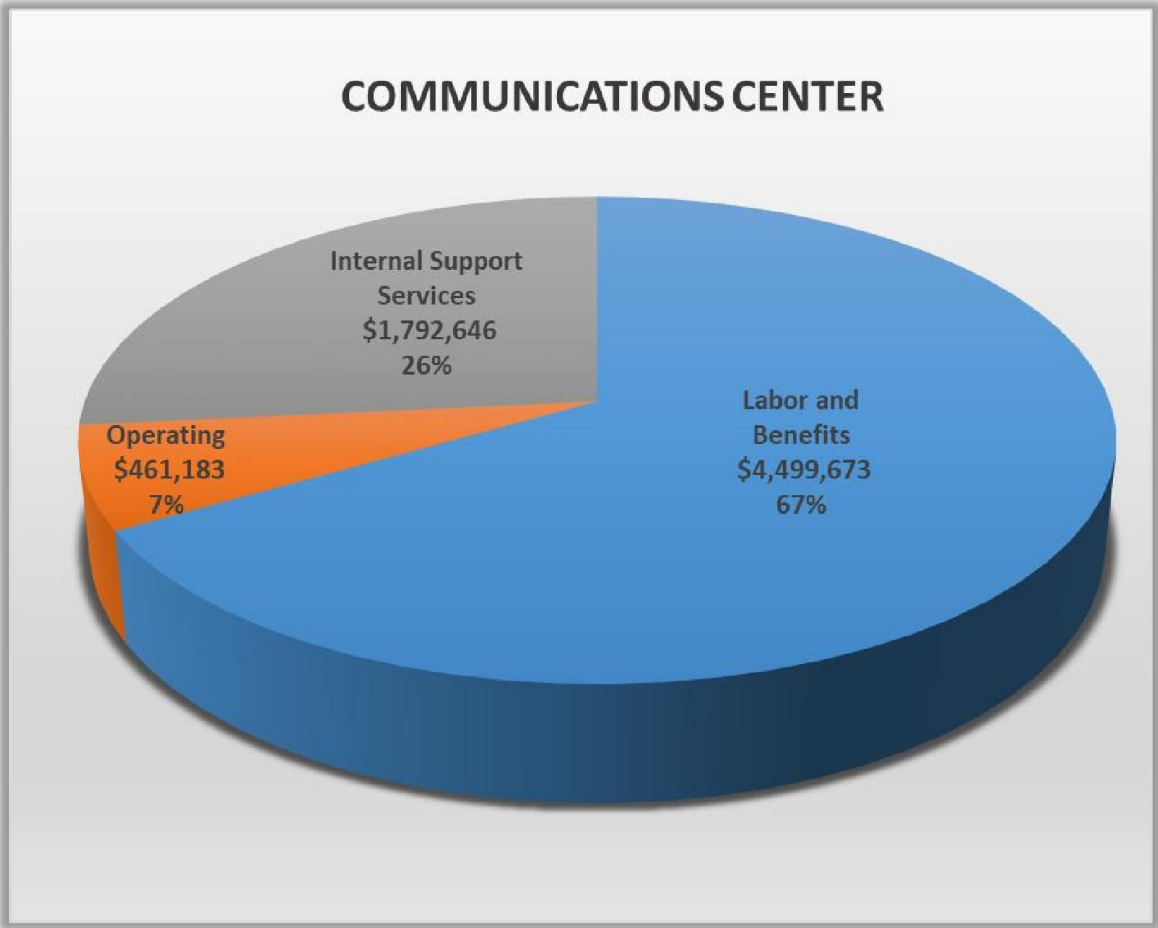
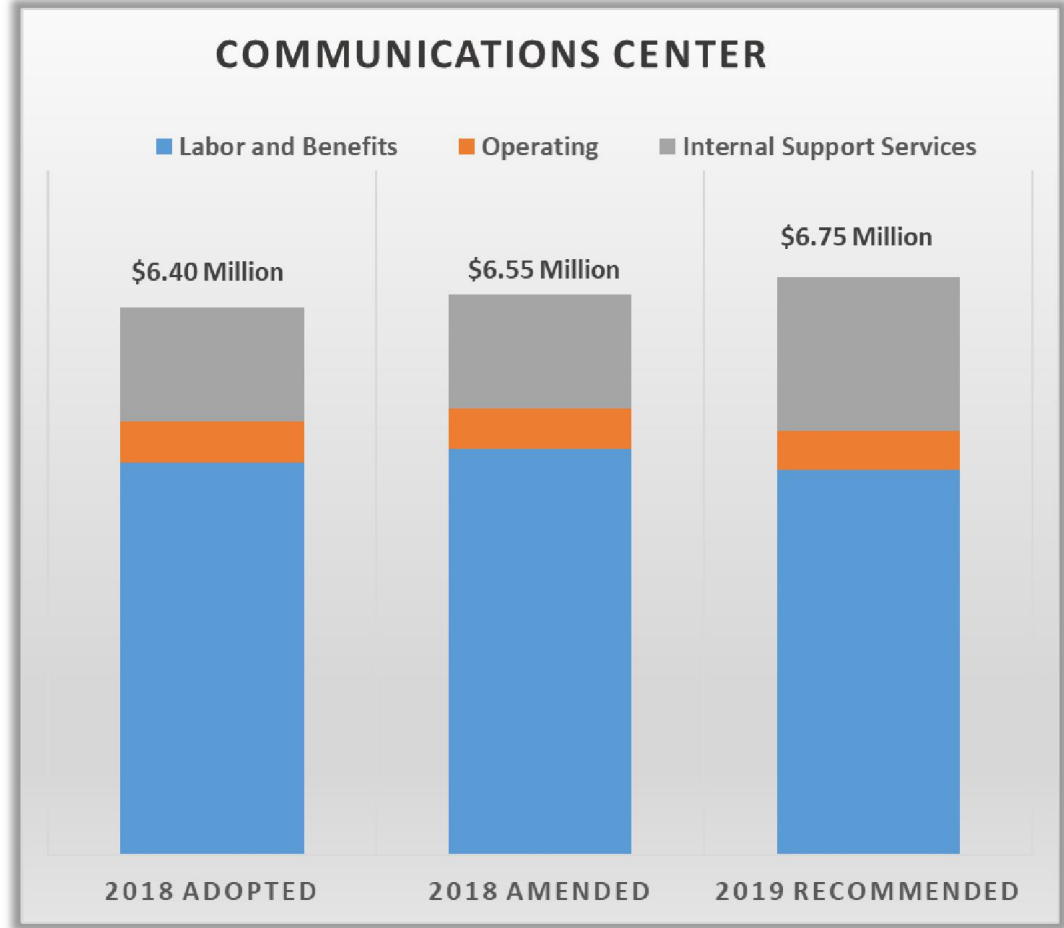
- Begin a process which includes succession and development planning through an increased training budget
- Institute specialized dispatching in the Communications Center – staffing and training needs
- Begin the second phase of replacing outdated portable radios
- Install kiosks at the Police Department for self-reporting and sex offender registries



Police Department \$25.67 million General Fund Operating Budget



Police Department \$6.75 million Communication Center Operating Budget



Grand Junction Police Department



- Mission...
- ...to enforce the law, safeguard the community, and enhance its quality of life through the prevention, investigation, and reduction of crime and disorder.

Parks and Recreation

Parks and Recreation

- ***Mission Statement:***

- Grand Junction Parks & Recreation is dedicated to providing all people quality recreation and leisure opportunities managed with integrity and professionalism.

- ***Tag Line:***

- ***“We Make It Better!”***



Parks and Recreation

- **Staffing:**

- **48 FTE's**

- Administration – 3
 - Recreation & Aquatics – 10
 - Parks Operations – 37

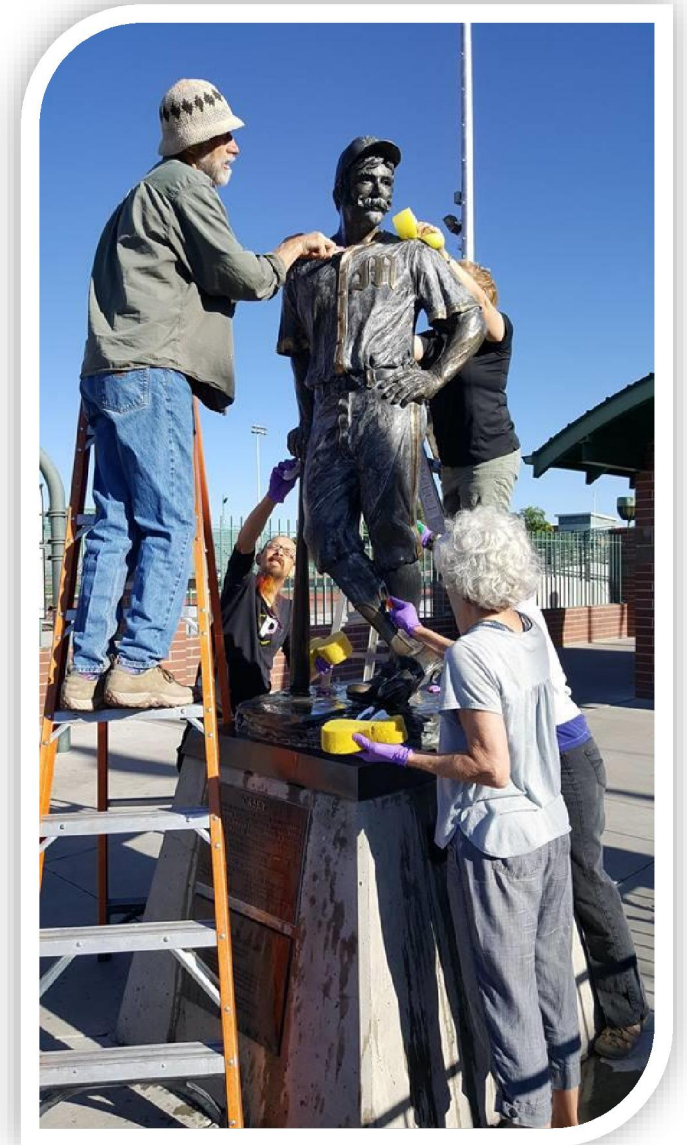
- **250 +/- Seasonal Staff**



Parks and Recreation

Primary Functions:

- Recreation Programming
- Pool Operations (3)
- Park Maintenance
 - 36 Developed Parks
 - 5 Undeveloped Parks
- Food Service Management
- Cemetery Operations (2)
- Sports Facilities
- Special Events
- Trails (21 Miles)
- Weed Abatement
- Arts & Culture
- Senior Center
- Forestry/Horticulture



Strategic Plan Initiatives: Planning & Infrastructure

- **Review Parks Inventory and Needs Assessment**

- Trail Maintenance (\$70,000)
- Playground Improvements (\$25,000) and Replacement (\$125,000)
- Canyon View Park baseball batter's eye (\$20,000) and scoreboard (\$32,000)

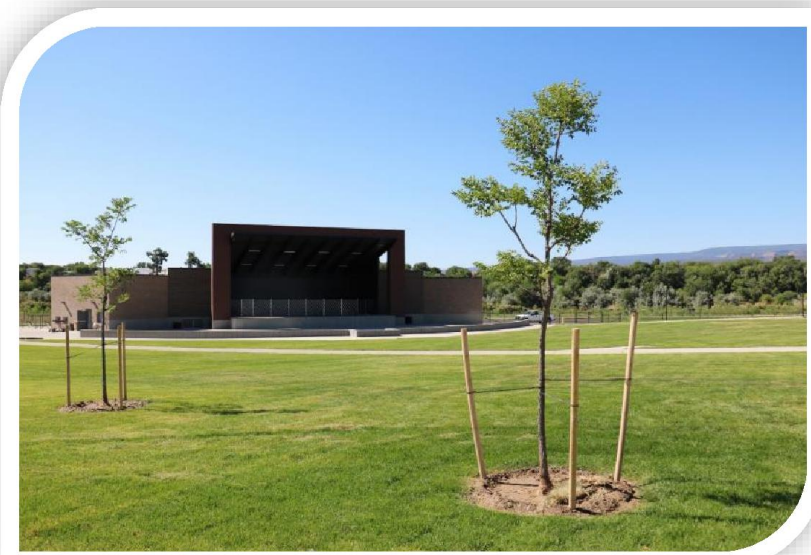
- **Grant/Donation Partnerships**

- Dos Rios (potential of \$600,000)
- River Recreation (potential of \$600,000)



Strategic Plan Initiatives: Planning & Infrastructure

- **Maintenance of Core Infrastructure**
 - Landscape Maintenance at Las Colonias Park
 - Raw Water Line Installation



Strategic Plan Initiatives: Communication, Outreach and Engagement

- **Innovation**

- Chemical-free option for weed control and sidewalk cleaning
- Continued Downtown Ambassadors Program and Art on the Corner Maintenance with DDA
- Support Grand Junction Community Center Committee (PLACE)

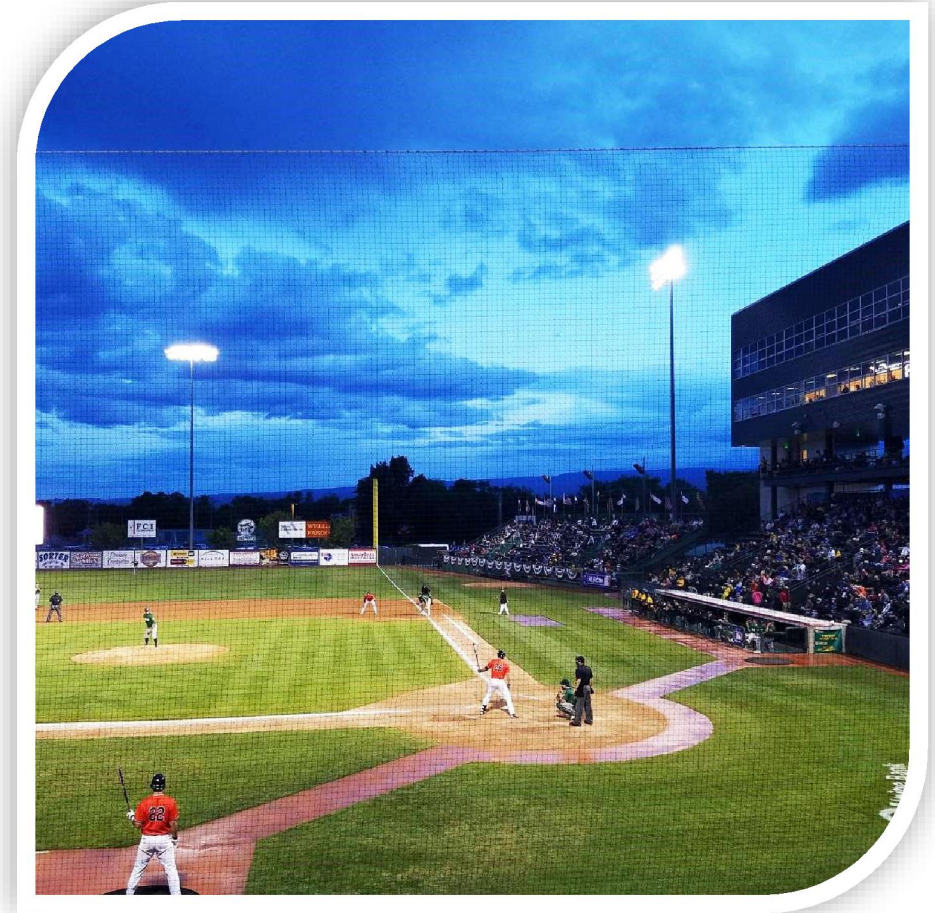


Strategic Plan Initiatives: Communication, Outreach and Engagement

- **Engagement with Boards and Commissions**
 - Parks & Recreation Advisory Board
 - Forestry Board
 - Arts & Culture Commission
 - Park Improvement Advisory Board
 - Orchard Mesa Pool Board

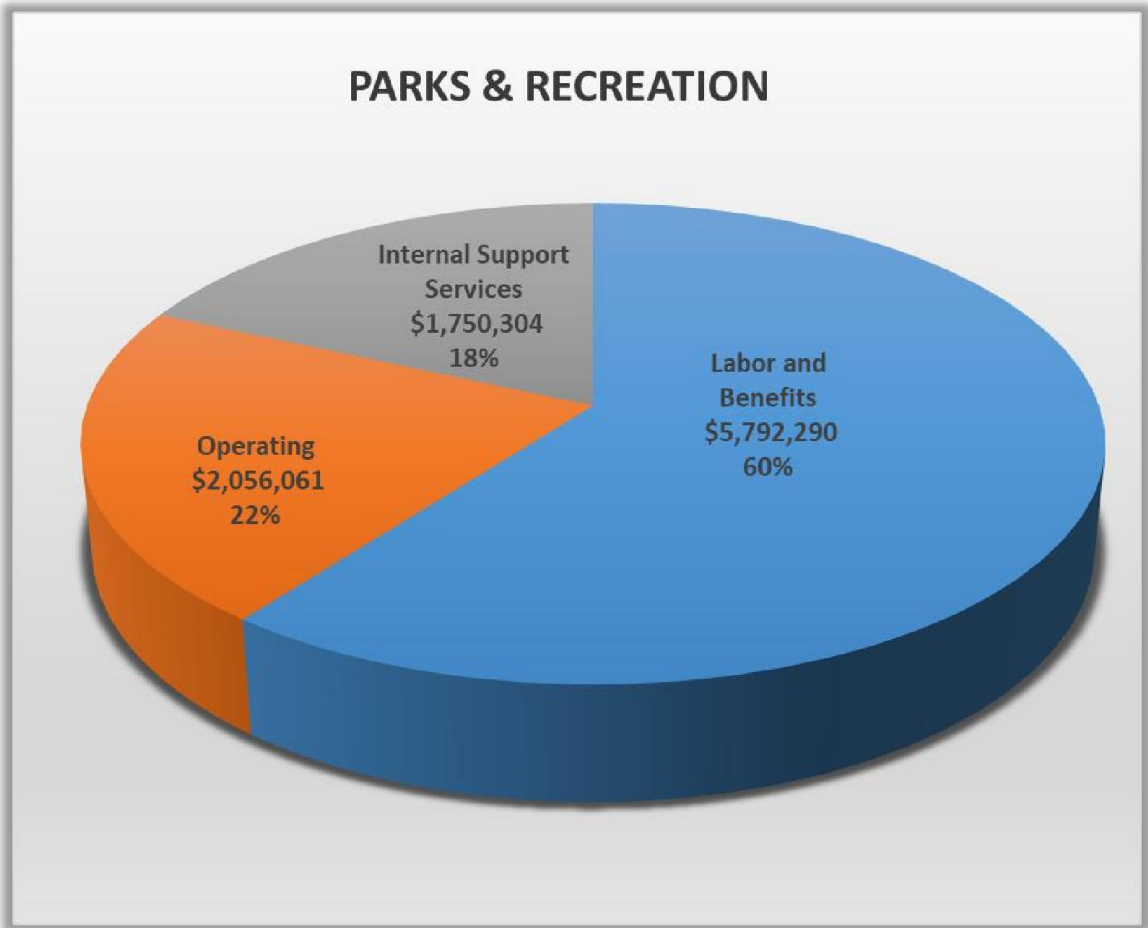
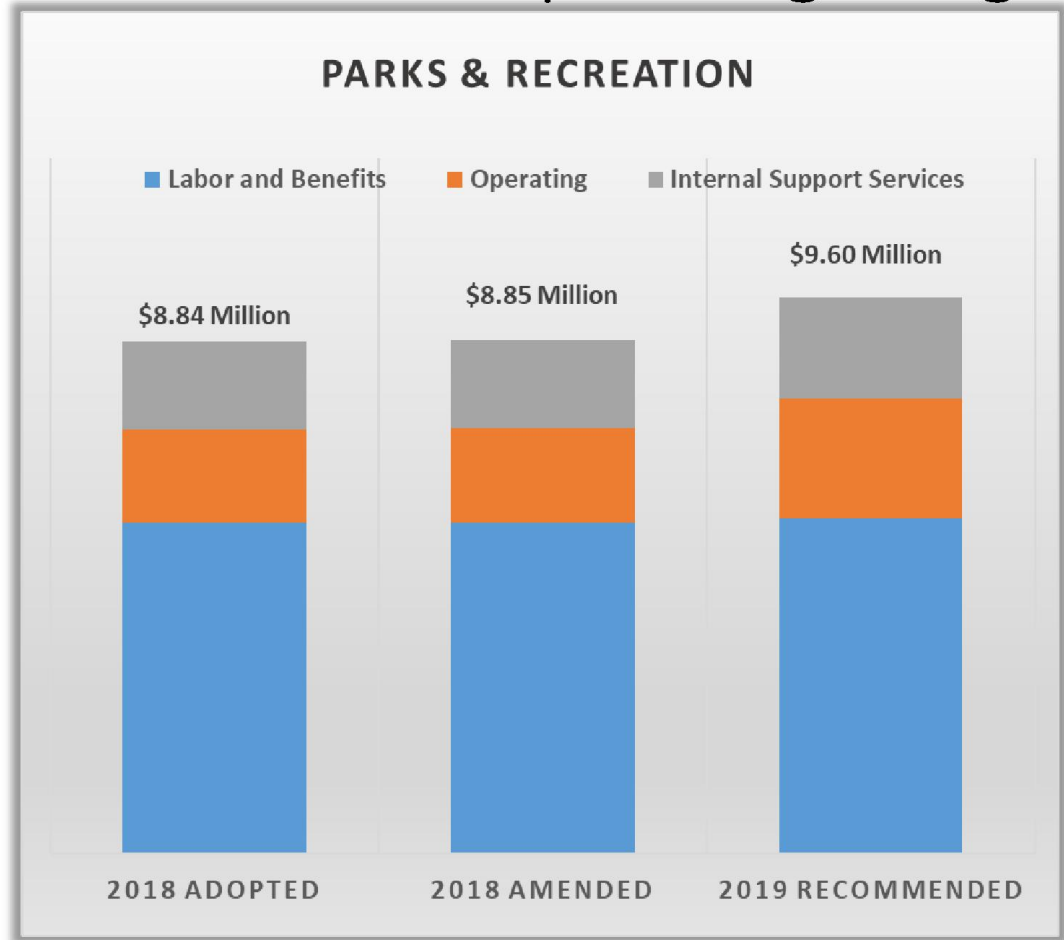
Budget Highlights

- Minimum wage increase
- Increase in water fees for raw water
- New equipment for completion of Las Colonias Park
- Continue analysis of landscaping and irrigation practices in response to drought
- Suplizio Stands Repair/Replacement



Parks & Recreation Department \$9.60 million

General Fund Operating Budget



Public Works Department

- *Supports and enhances a high quality of life for the City's residents, businesses and visitors by providing maintenance of the City's core transportation and stormwater infrastructure along with planning, design, and oversight of most of the City's capital improvement program.*



Public Works

Staffing Information

- Total Full-Time Positions 57
 - 21- Street Maintenance, Stormwater, Sweeping
 - 12- Transportation Engineering and Traffic Operations
 - 13- Solid Waste
 - 10- Engineering
 - 1- Director

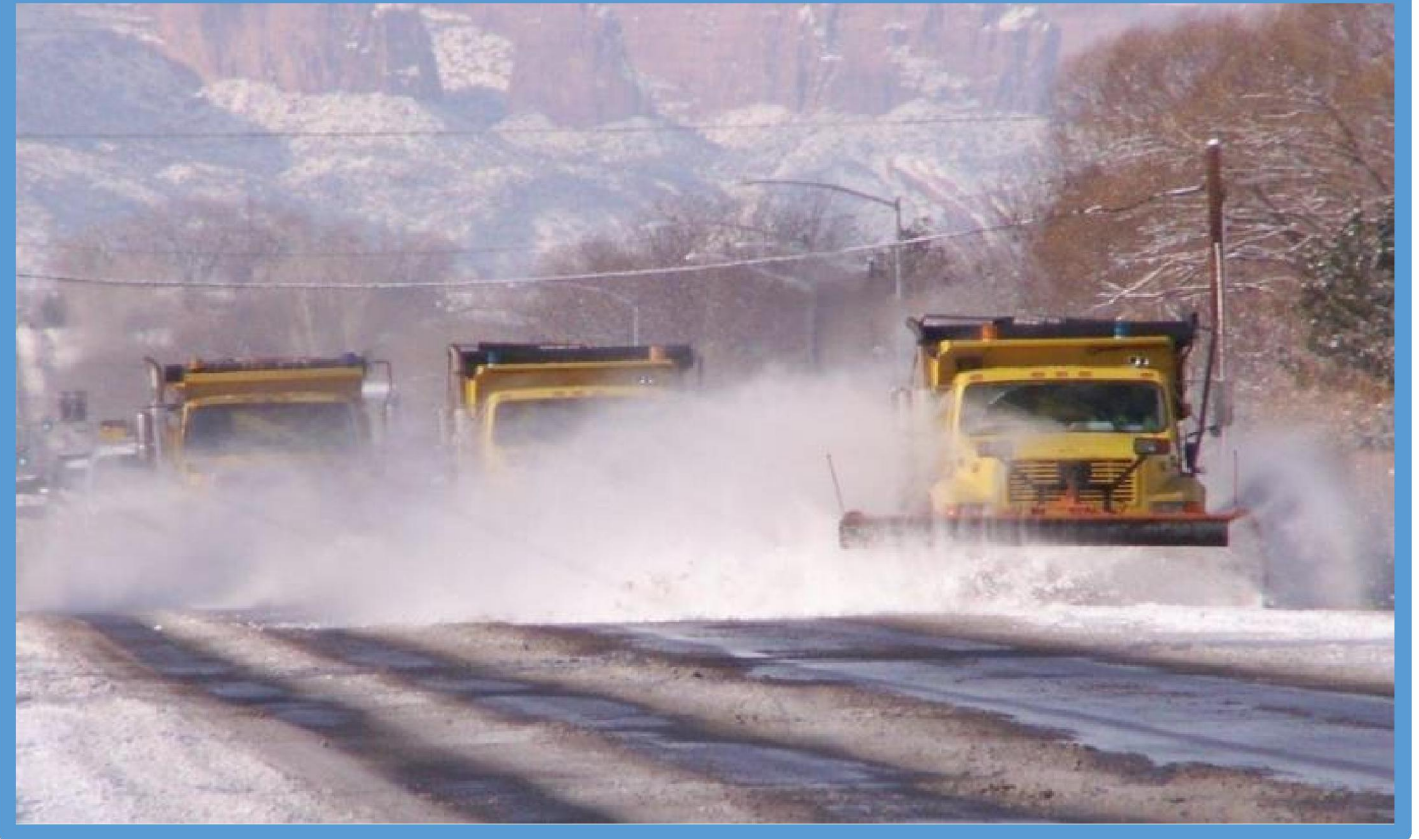
Maintenance of Core Infrastructure

- Street Maintenance
- Center Line Miles 365 / Lane Miles -1,013
 - PCI from 69 to 73 by 2022
 - \$33 million investment over 5 years
 - Increased to \$6.0 million with 2B funds
 - Self performed Chip Seal/Crackfill
 - Outsourced Street Maintenance (\$3.6 million)
 - Reconstruction – 7th Street (\$1.4 million)
 - Orchard to Wellington



Public Works Infrastructure

- Sweeping
- Leaf Pickup
- Snow removal – arterials
- Stormwater



Public Works Infrastructure

- Signs, Striping, Signals
 - Guiding Principles: Partnerships and Intergovernmental Relationships
 - CDOT Maintenance Agreement - \$281,630
 - Increasing to \$386,271/year in 2019
 - Upgrading CDOT and City signals into ethernet connectivity



Public Works Infrastructure

- Street Lighting (\$1,500,000)
- Bike and pedestrian enhancements



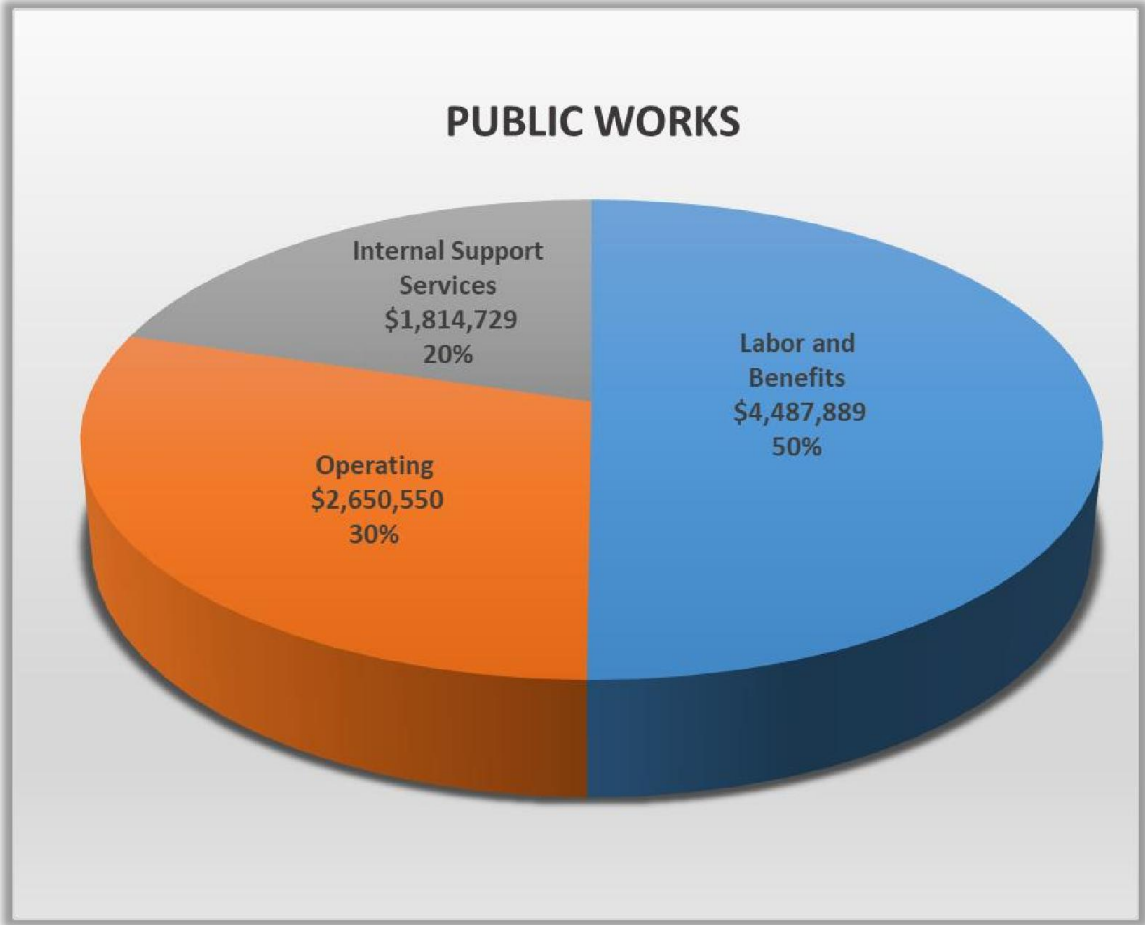
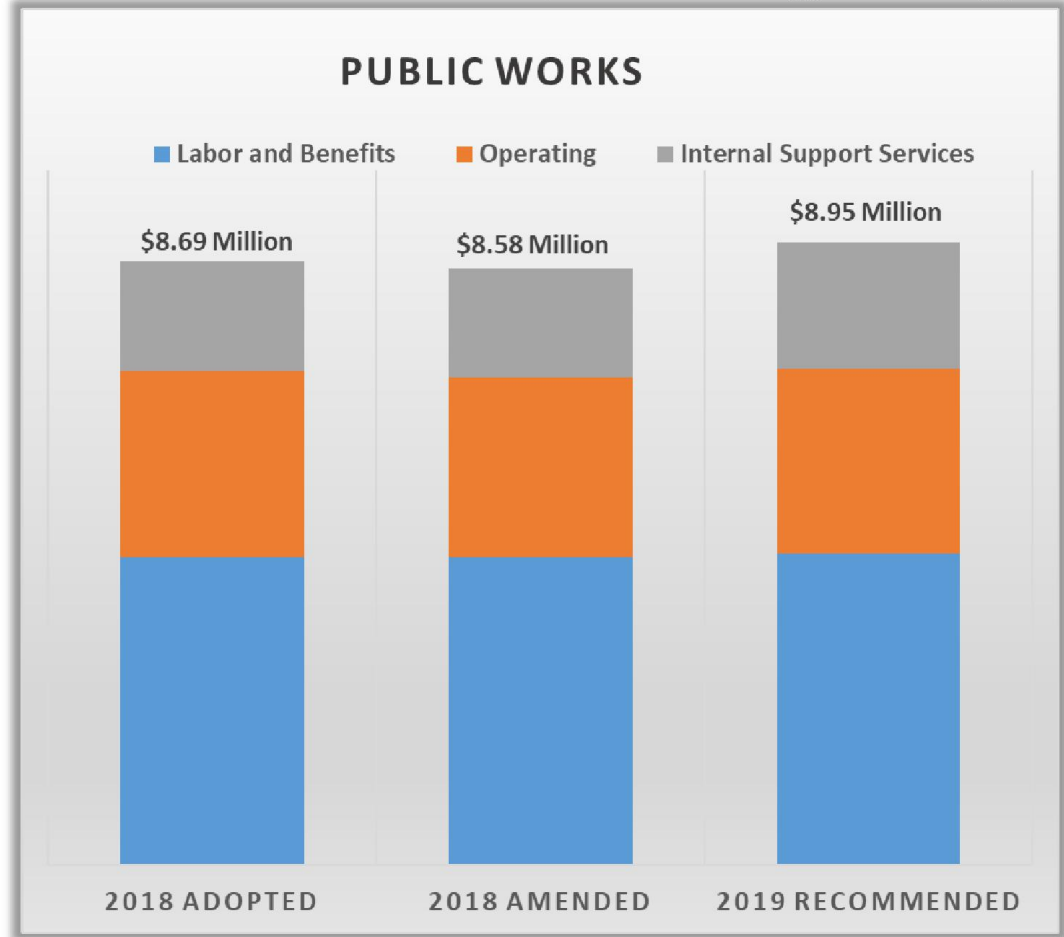
CDBG – Safe Routes to School



Bike Infrastructure / Signage

Public Works Department \$8.95 million

General Fund Operating Budget



Solid Waste

- 19,500 Containers per week (M-F)
- 21,000 tons last year
- No collection days missed

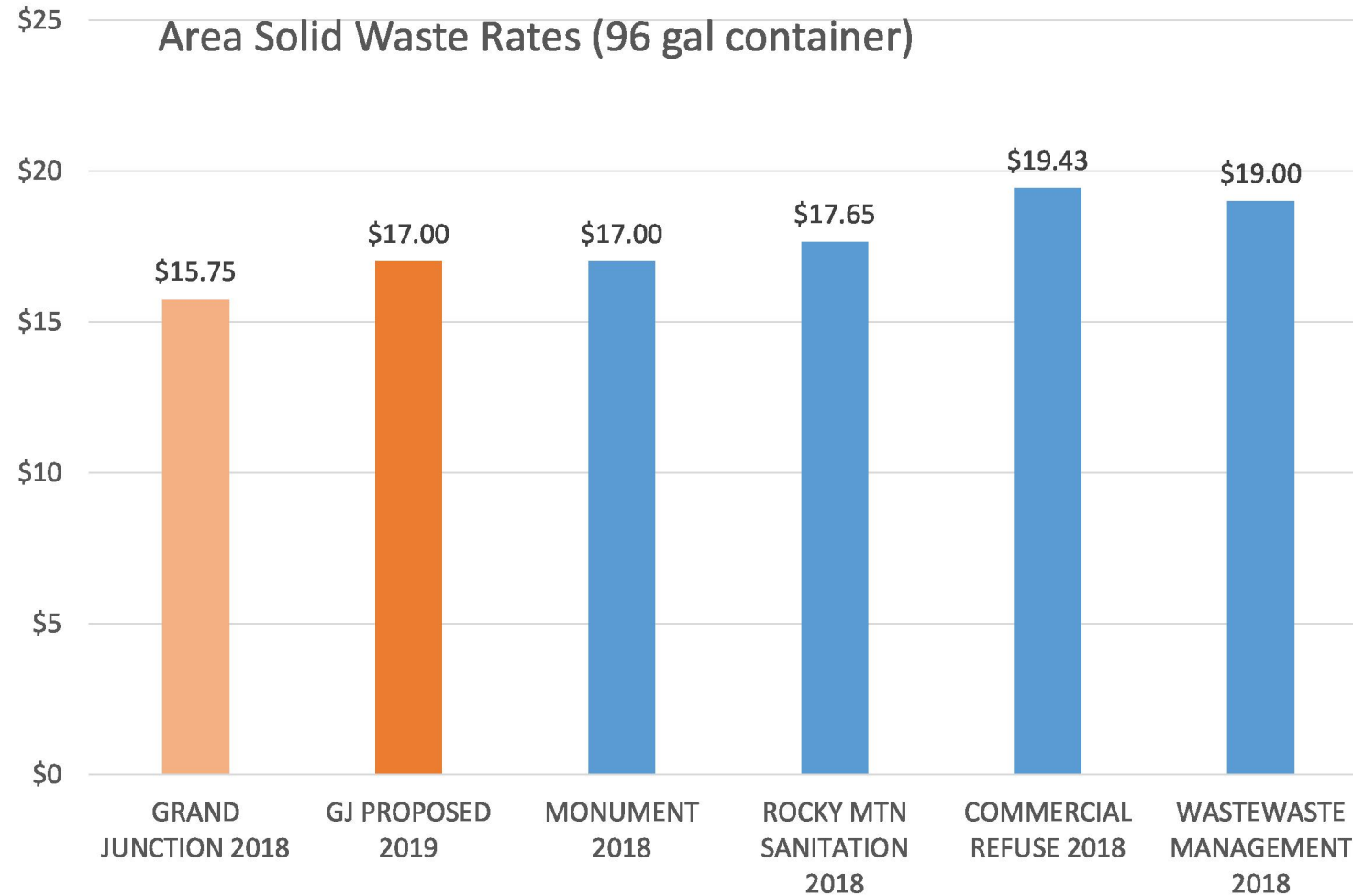


Recycling: *A Private / Public Partnership*

- Landfill moving from \$30/ton to \$45/ton over next three years
- Recycling market plummeting due to China restrictions
- Rate increase from \$15.75 to \$17.00 per month for 96-gallon container

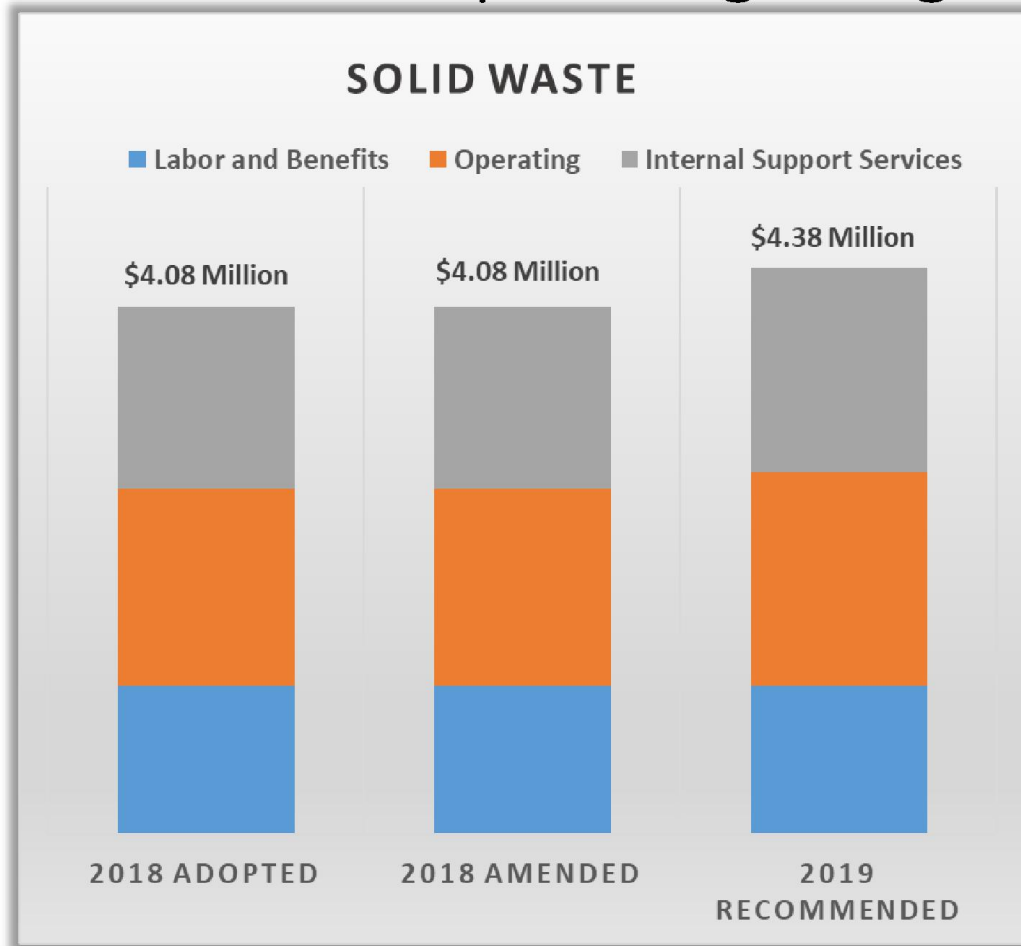


Solid Waste



Public Works Department \$4.38 million

Solid Waste Operating Budget



Special Projects Team

Works collaboratively across the organization on a wide range of projects including road maintenance, concrete repair, crack fill, leaf pick-up, tree trimming, trail repairs and spring cleanup, among others.



Special Projects Team

Staffing Information

- 2018- Launched team with 6 positions
- 6 Added in 2019
 - Total 12 Full-Time Positions
 - 1- Supervisor
 - 1- Crew Leader
 - 3- Specialty Equipment Operators
 - 7- Apprentice Equipment Operators
- Add 6 in 2020 to complete team

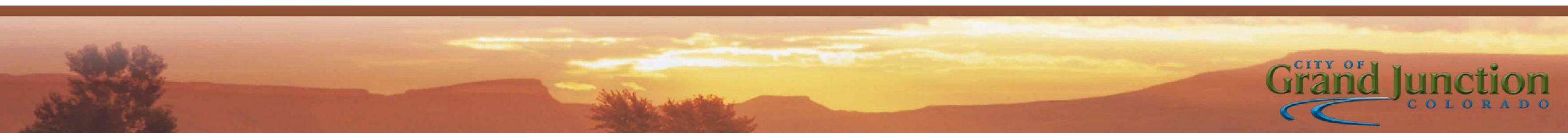
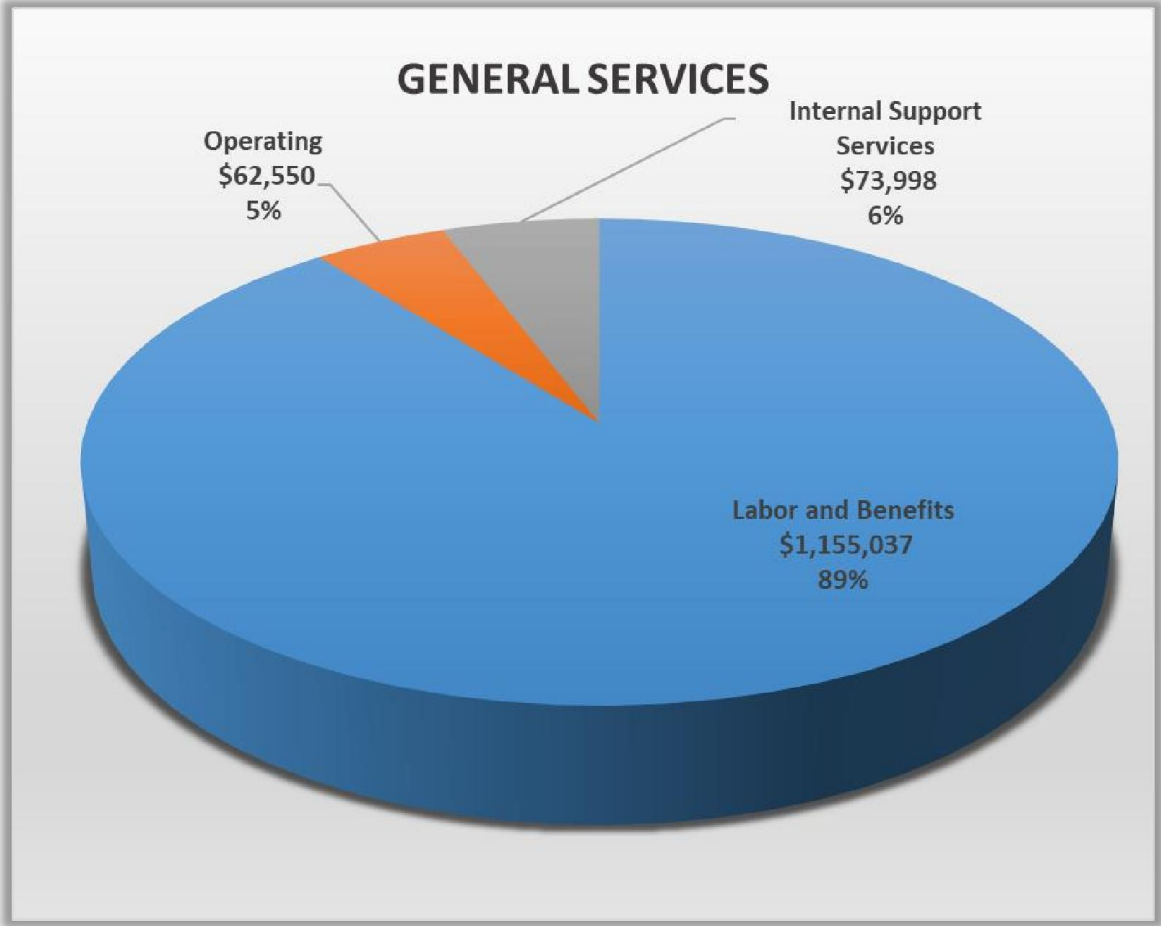
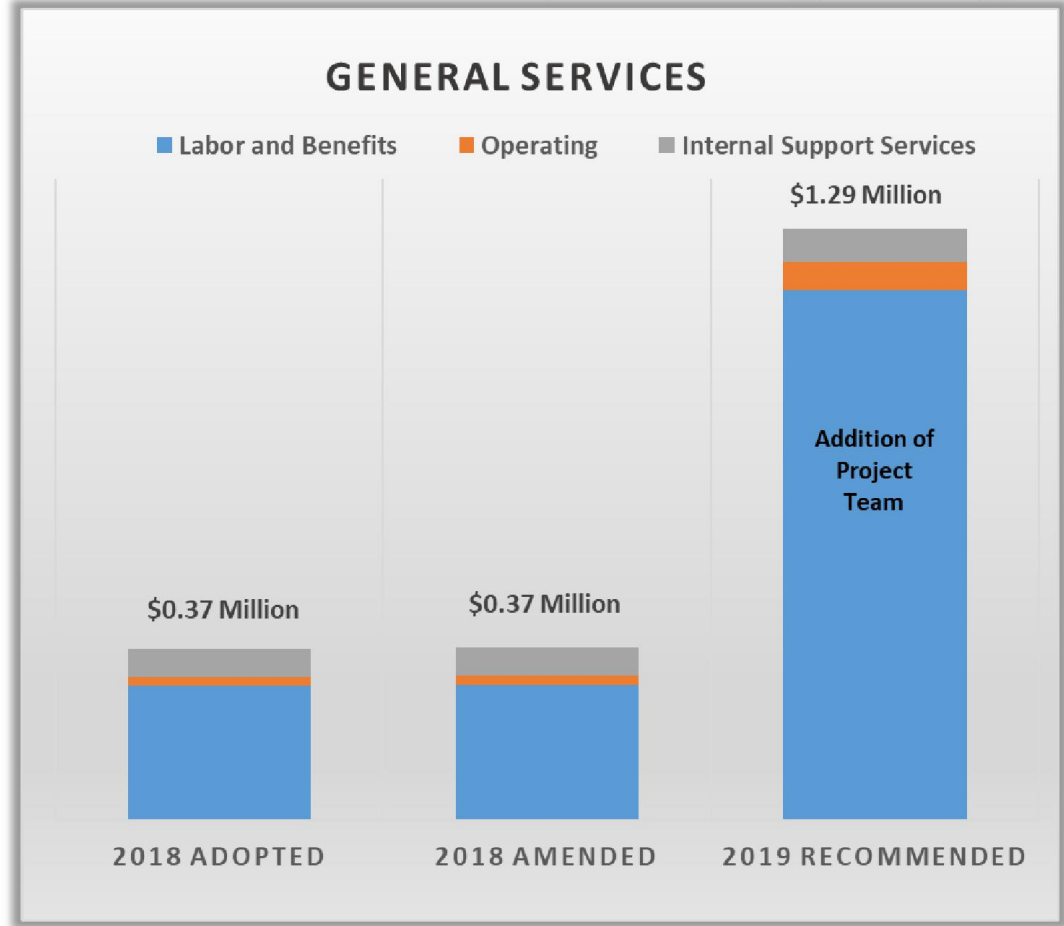
Special Project Team Mission

- Reduce the reliance of finding trained and reliable part-time and seasonal staff
- Fill the needs of department staffing shortfalls in certain “busy” times of the year
- Increase the quality of services provided by City departments
- Ultimately achieve a staffing level of 18 in 2020 allowing for the addition of a second crack fill and chip seal crew.
 - Assist in improving Pavement Condition Index



General Services Department \$1.29 million

General Fund Operating Budget



Staffing Information

- Total 7.5 Full-Time Positions
 - 1- Director of Golf
 - 1- Head Golf Professional
 - 1- First Assistant Professional
 - 1- Maintenance Supervisor
 - 2- Crew Leaders
 - 1- Parks Equipment Technician
 - ½ - Business Analyst

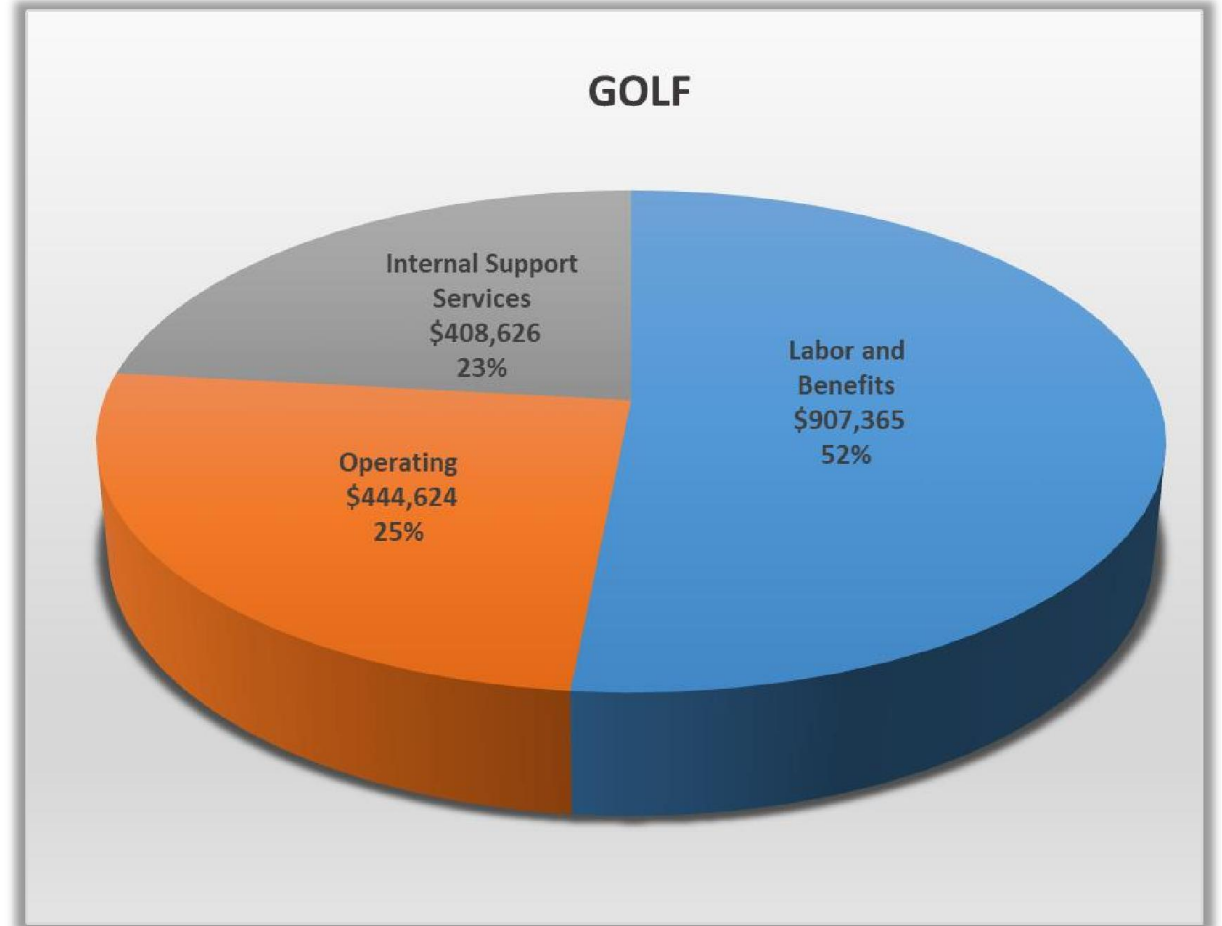
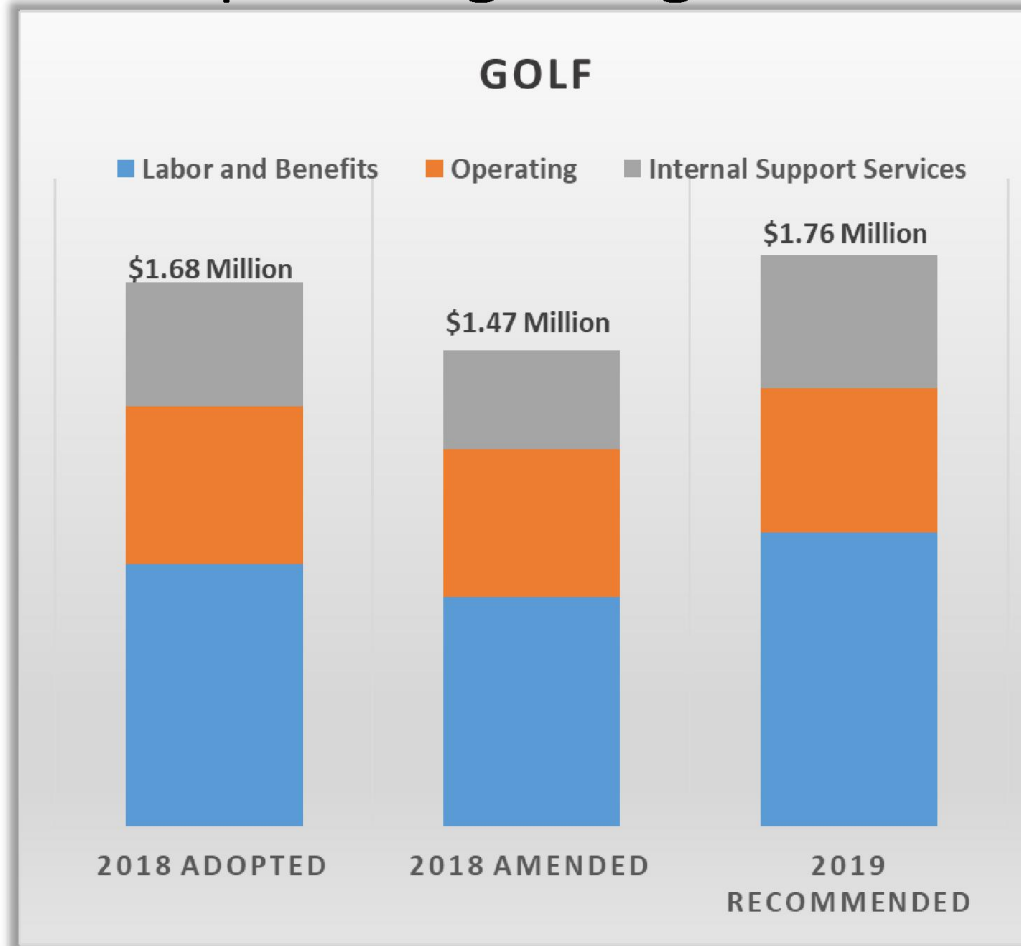
Golf Enterprise Fund Mission

- Strengthen the culture, vision, tradition and governance of the golf courses
- Establish measurable benchmarks
- Become proactive in strategic and tactical planning
 - Matching rates with value
 - Staffing volunteers and seasonal help
 - Use of technology and software
- Find new ways to drive revenue
 - Advertising
 - Private cart trail fee
 - Golf programs & tournaments
 - Pro-shop merchandising



General Services Department \$1.76 million

Golf Operating Budget



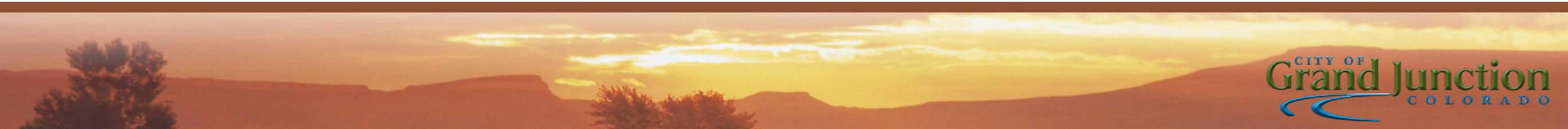
Visit Grand Junction



Visit Grand Junction

- The City's Destination Marketing Organization
- Growth in Tourism
 - Fastest growing industry sector globally
 - World's largest industry with a global economic contribution
- Sustainable & Responsible Industry
 - Nearly 40 percent of workers whose first job was in the travel industry reached an annual career salary of more than \$100,000.
 - The overall average career salary of Americans whose first job was in travel is \$82,000.
 - Tourism also provides the most upwardly mobile career opportunity compared to any other industry sector.

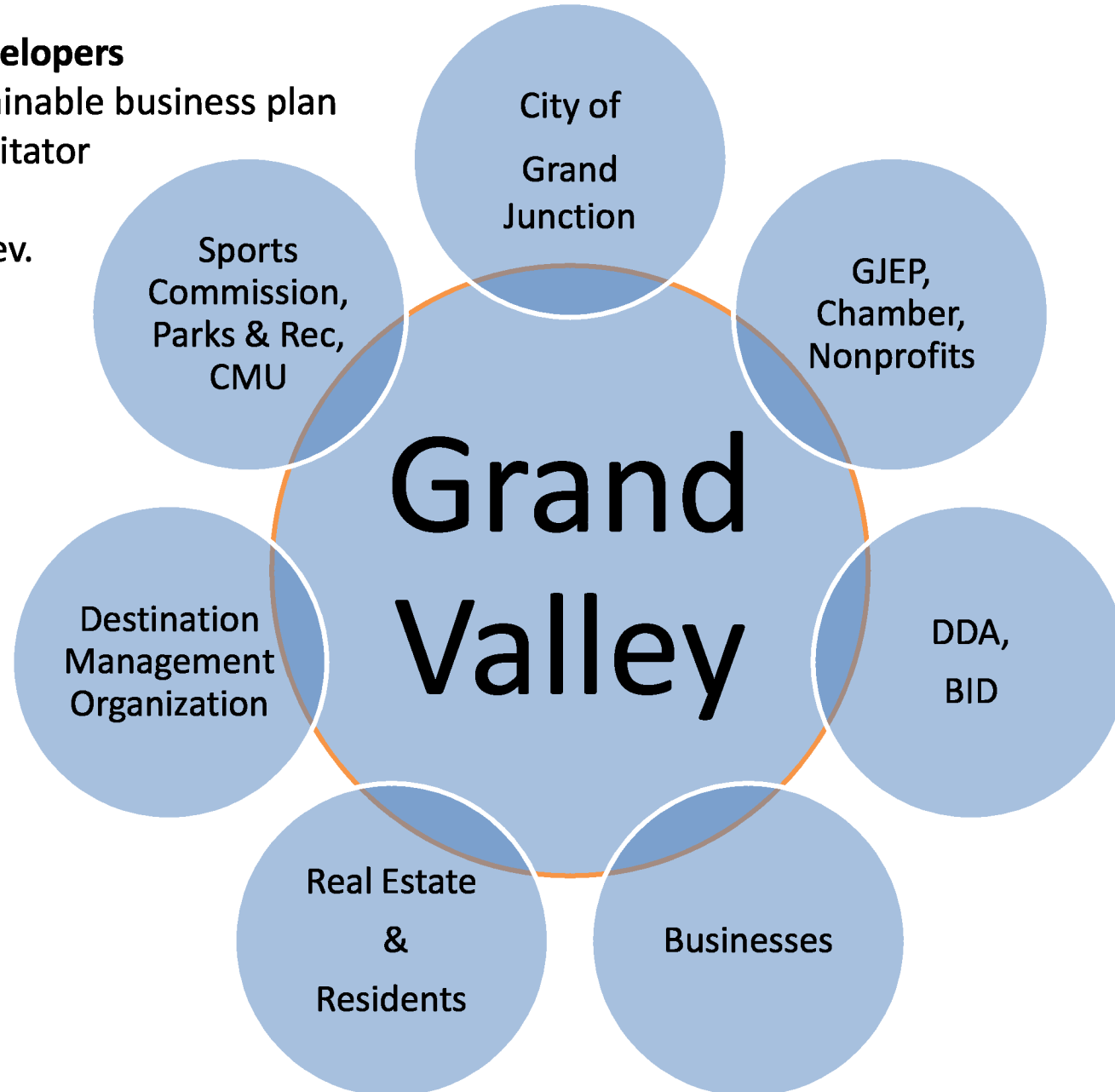
**U.S. Travel 2018 Report*





Evolved to Destination Developers

- Responsible for a sustainable business plan
- Act as a catalyst & facilitator
- Quality of life
- Destination Product Dev.
- Business Attraction
- Marketing



Maura Gast Quote – Destinations International



Tourism generates
economic impact
across all channels



Marketing Strategy Includes

- Sophisticated and progressive marketing department
- New, innovative technology
- Data based analysis
- Actionable insights
- Agency driven proprietary programming
- Unlimited lead generation
- New content plan
- New regional partnerships
- Colorado Tourism Partnerships
- Formal Branding process
- Community Partnerships





Tableau helps people see and understand their data through interactive data visualization products focused on business intelligence.



ARRIVALIST

Enables marketers to better understand the in-market movement patterns of both current and prospective consumers.

Measures paid, owned and social media effectiveness in driving customer arrivals.

Follows the consumers' behavior –
Travel funnel, travel pattern, etc.



AI-powered visual content marketing platform
that enables marketers to
discover and deliver top-performing visuals
across every channel.



RootsRated

Media platform who partners with local experts to curate the best brand experiences.

A unique platform that develops an authentic approach to sharing a destination's brand

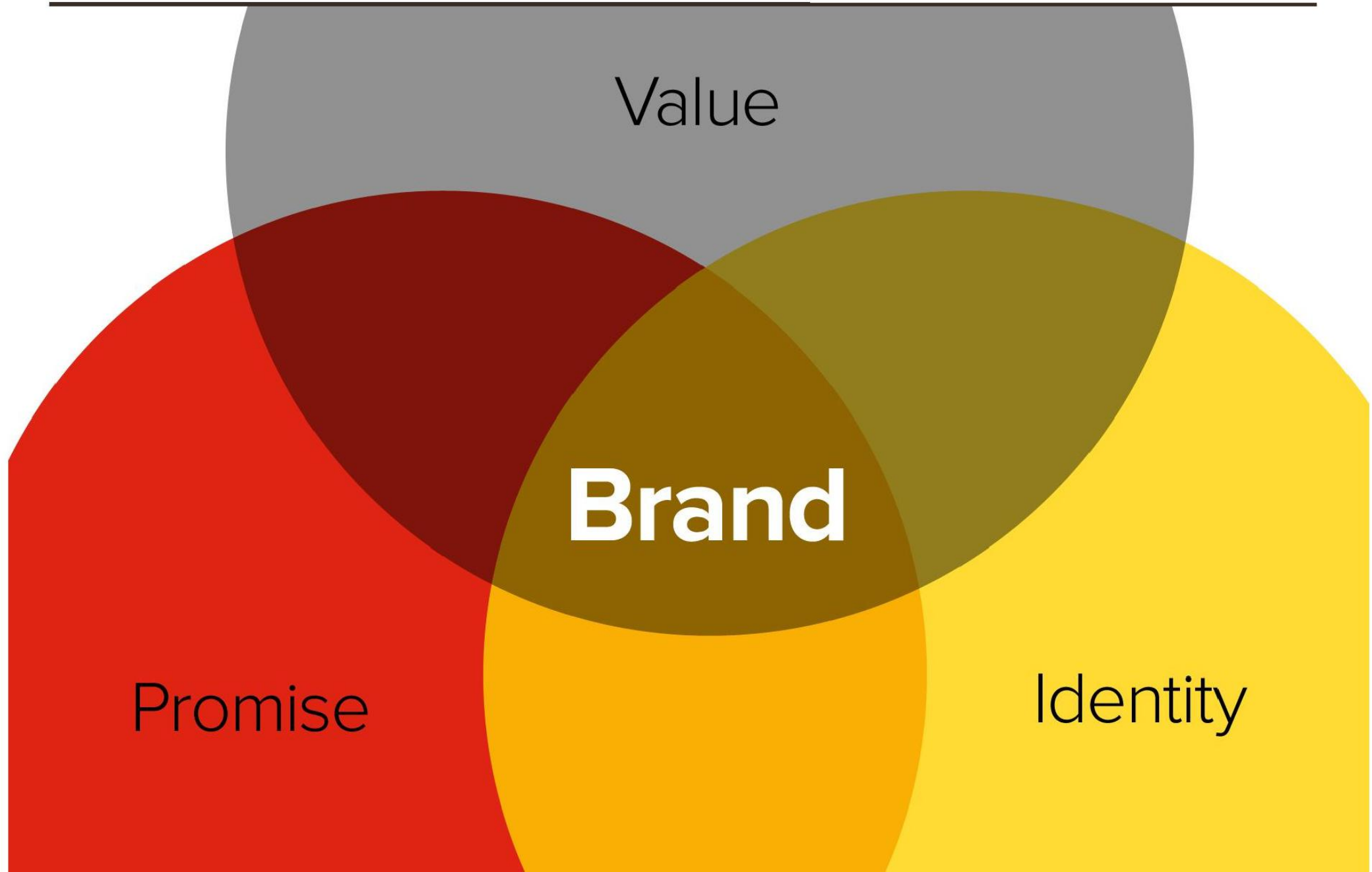
The best trails and most epic experiences are often difficult to find or plan for.

- Written content, deployed through social media
- 10 videos per month (15 seconds) for 12 months

The logo for KNOWLAND is a solid black square with the word "KNOWLAND" written in white, uppercase, sans-serif font in the center.

KNOWLAND

- Drives revenue with meetings and market intelligence
 - Group Data – Finds meetings & events that meets area hotel your goals
 - Market Statistics – Develops sales strategies using trends and statistics
 - Lead Generation – Proactively targets and receives past booking patterns and details
- Tap Report – Advance Booking Report



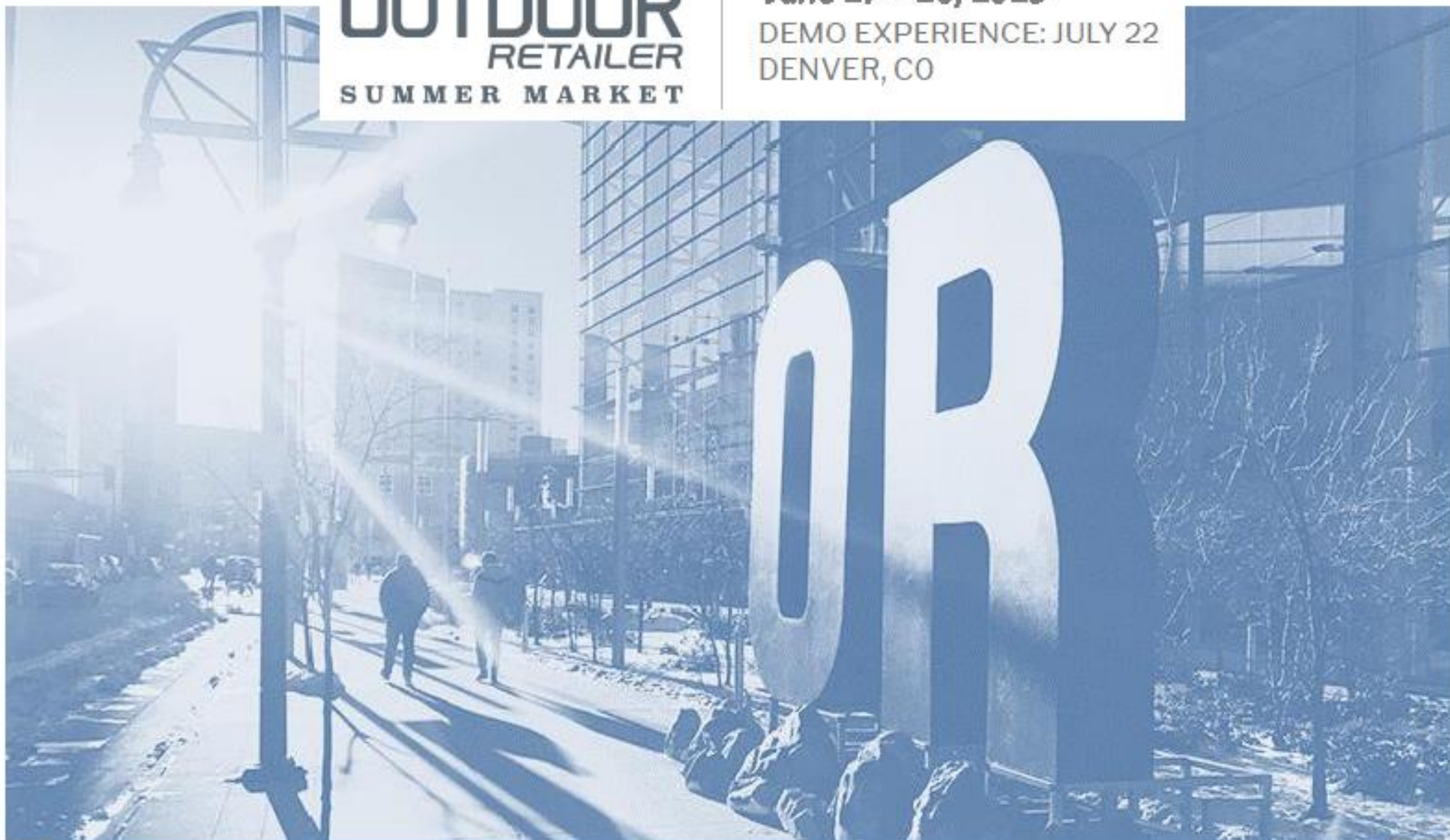
Visitor Center Upgrades



OUTDOOR
RETAILER
SUMMER MARKET

June 17 – 20, 2019

DEMO EXPERIENCE: JULY 22
DENVER, CO



OUTDOOR
RETAILER
SUMMER MARKET

JULY 23-26, 2018
DEMO EXPERIENCE: JULY 22
DENVER, CO



EVIDENTLY MOTHER NATURE PLAYS FAVORITES

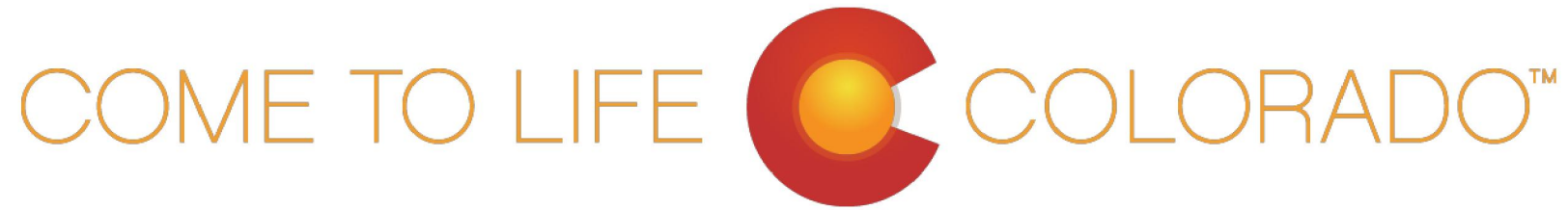
FRUITA GRAND JUNCTION PALISADE

— *It all comes* —
TOGETHER
HERE

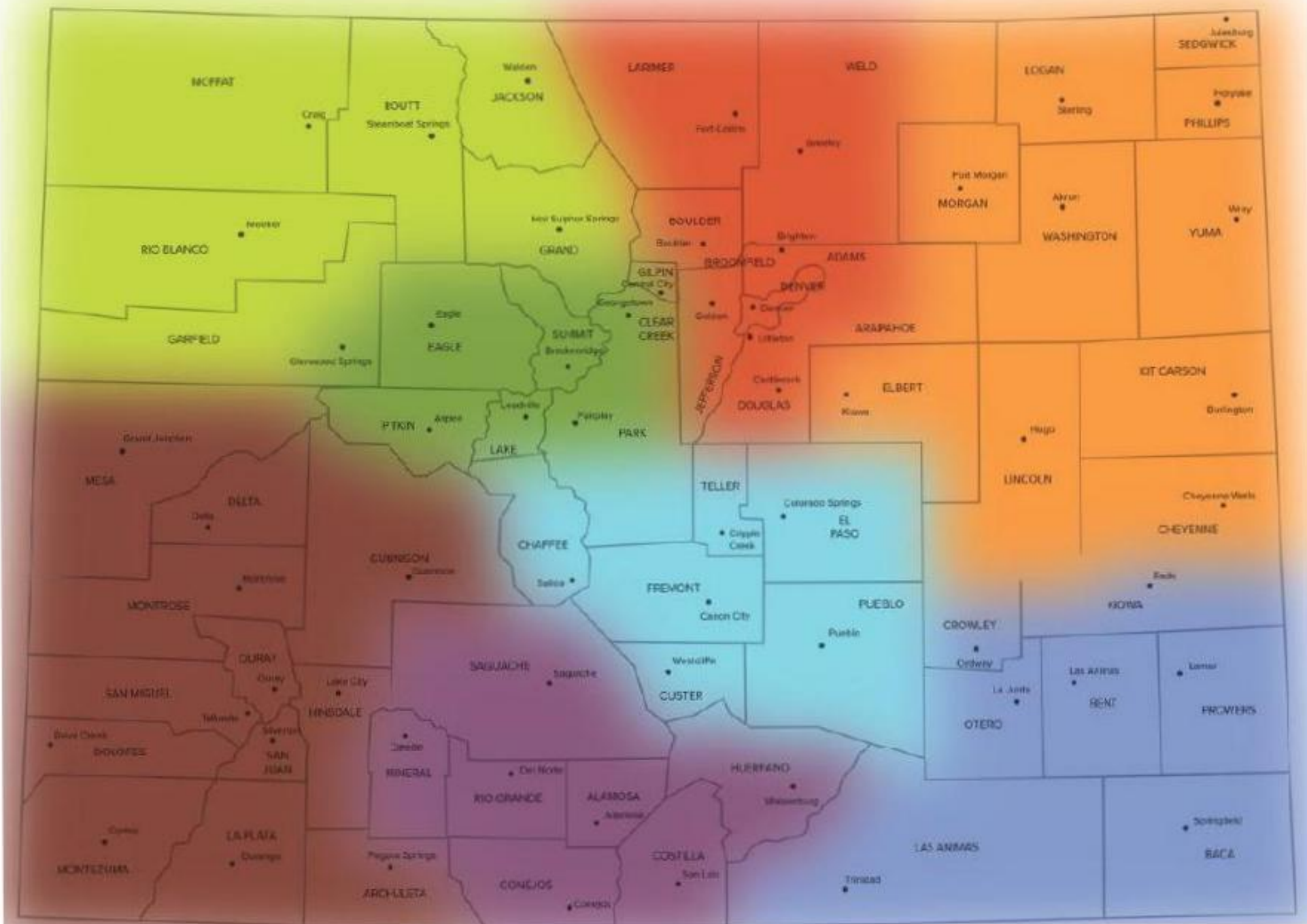
**OUTDOOR
RETAILER
SUMMER MARKET**

JULY 23-26, 2018
DEMO EXPERIENCE: JULY 22
DENVER, CO

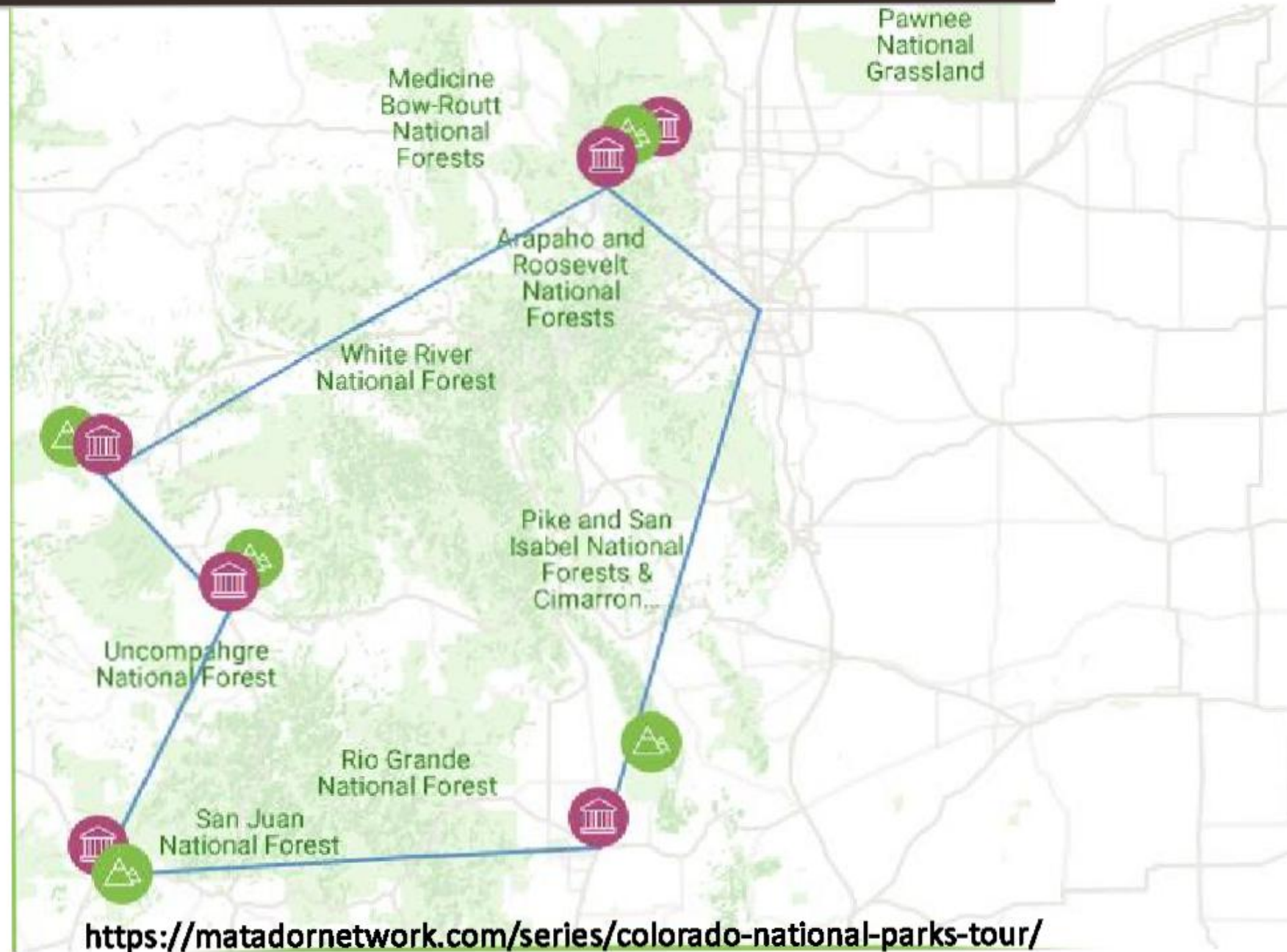




- Regional Branding Committee
- Marketing Committee
- Winter Task Force Committee
- Official Colorado State Vacation Guide
- NPS Loop Tour
- Governor's Tourism Conference
- Facebook Co-op
- Front Range Partnerships



NPS Loop Tour



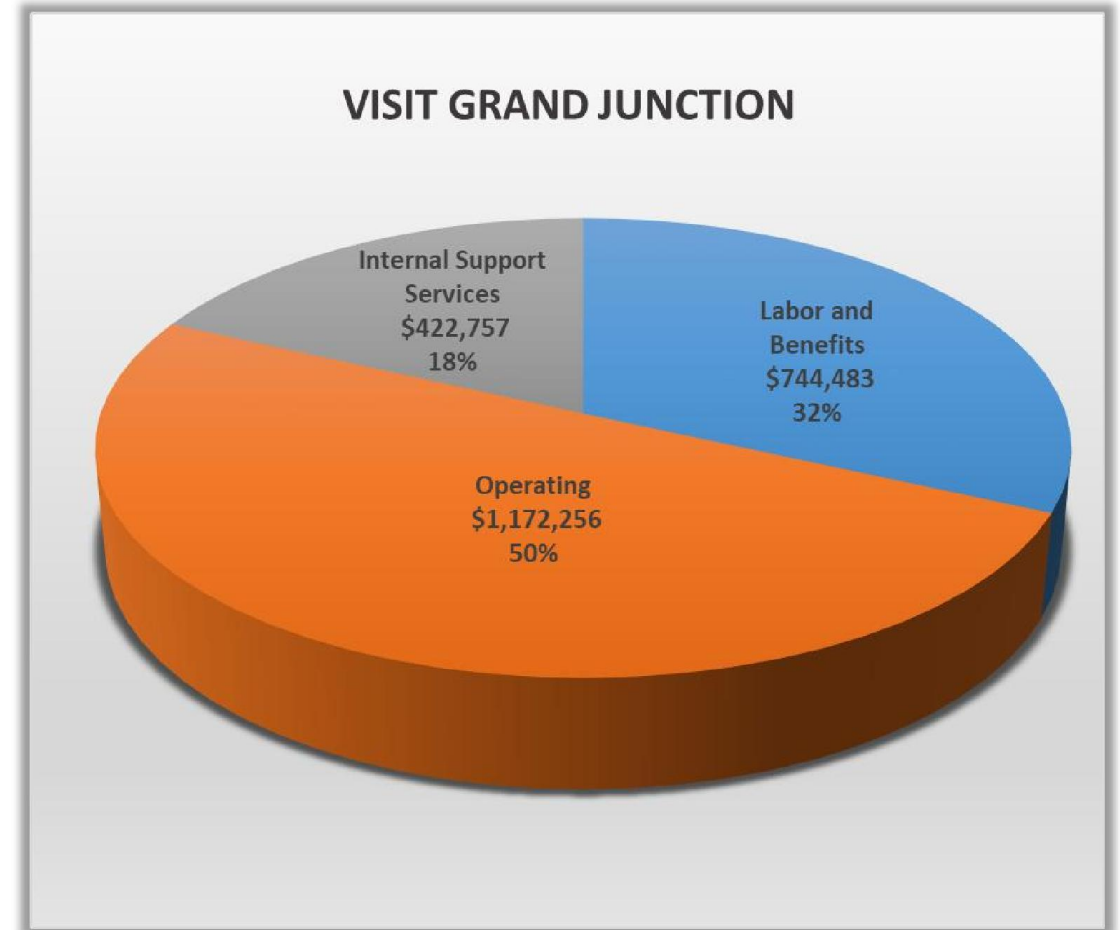
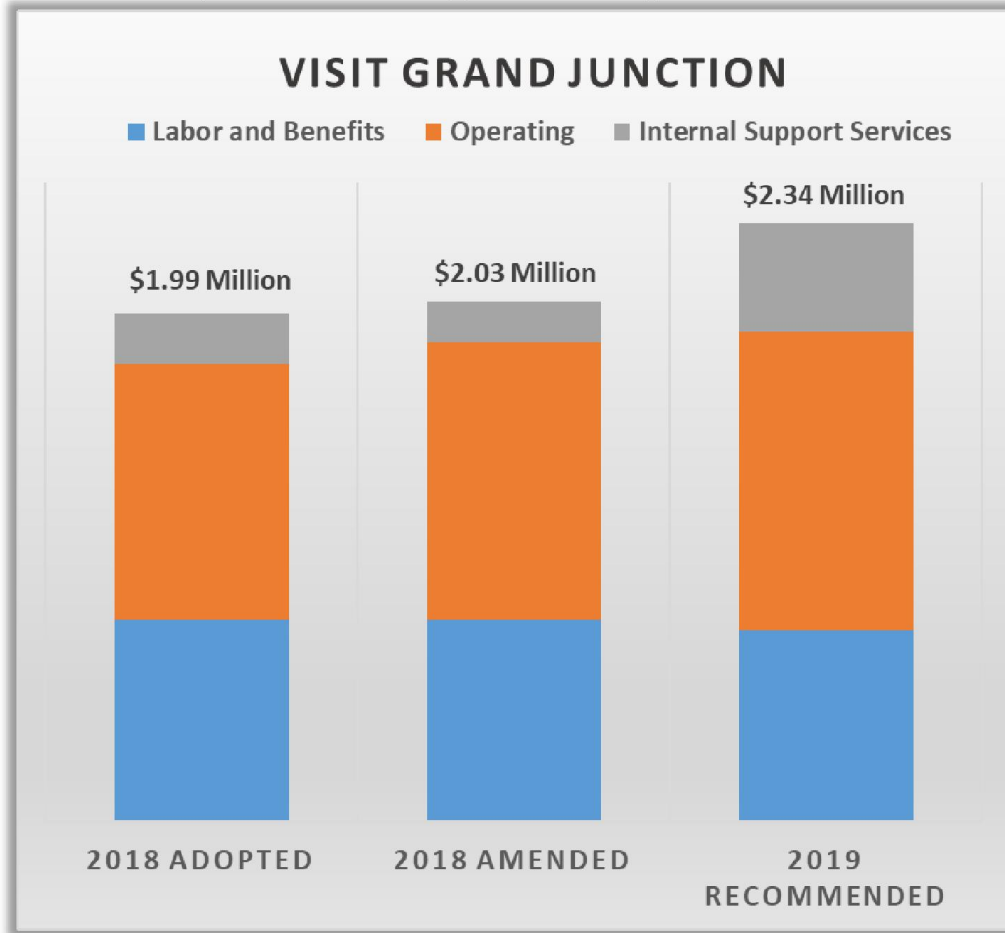
COLORADO GOVERNOR'S TOURISM CONFERENCE

29-31
OCTOBER 2018
HOTEL TALISA



Visit Grand Junction Department \$2.34 million

VGJ Operating Budget



Utilities Department Water Services Division

Grand Junction Utilities Department Water Services Division

- **Mission**

- *To provide the highest quality drinking water in the most cost effective manner possible*

- ***A key component of the City of Grand Junction's four strategic directives:***

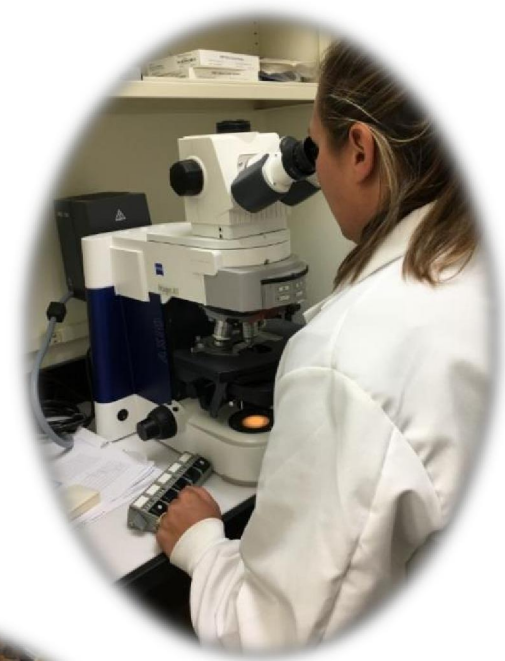
- ***Planning & Infrastructure***
 - ***Public Safety***
 - ***Diversification of Our Economic Base***
 - ***Communication, Outreach & Engagement***



Grand Junction Utilities Department Water Services Division

- **32 Positions**

- Pipeline Operations and Maintenance (14 FTE)
- Water Treatment Plant Operations (6 FTE)
- Water Supply Operations (2 FTE)
- Customer Service (7 FTE)
- Administration and Management (3 FTE)



Maintenance of Core Water Infrastructure



- 19 Water Reservoirs



- 40 miles Water Supply Lines
- 308 miles Water Distribution Pipelines
- 4,613 valves
- 1,206 fire hydrants



- 16 MGD GJ Treatment Plant
- 200 GPM Kannah Creek Treatment Plant



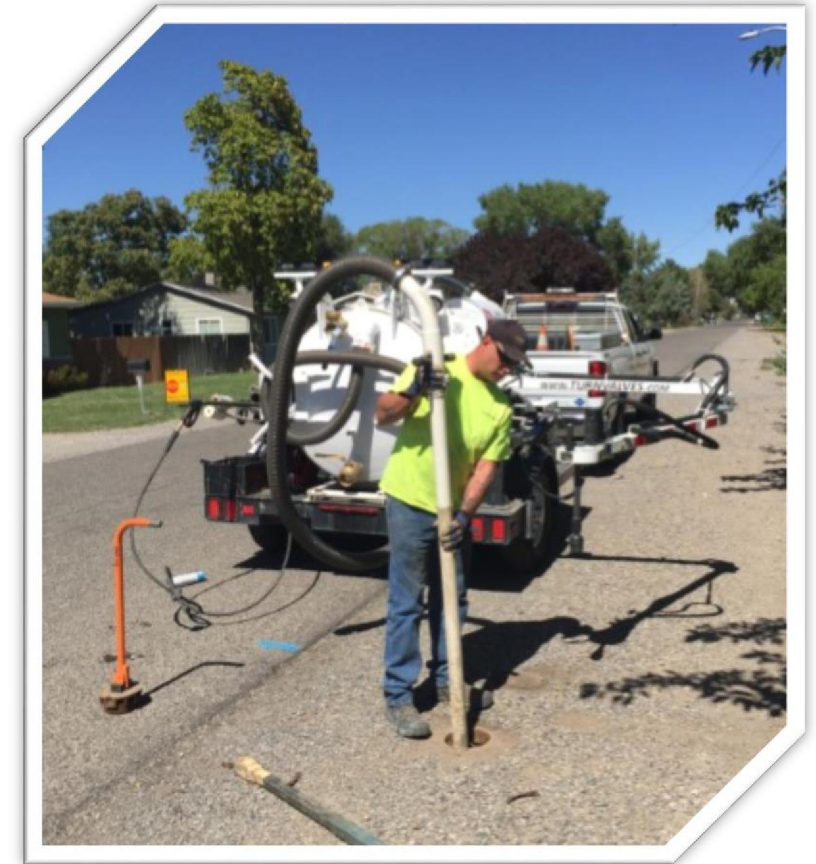
- 9,930 Meters



Ridges Irrigation System

Water Services Division: Workload Indicators

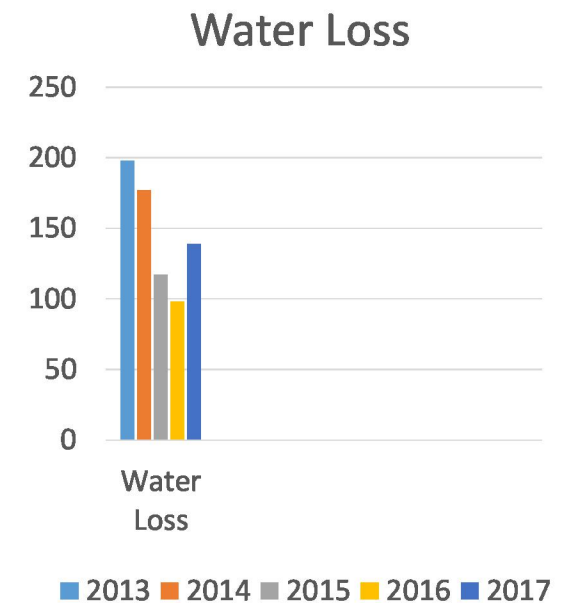
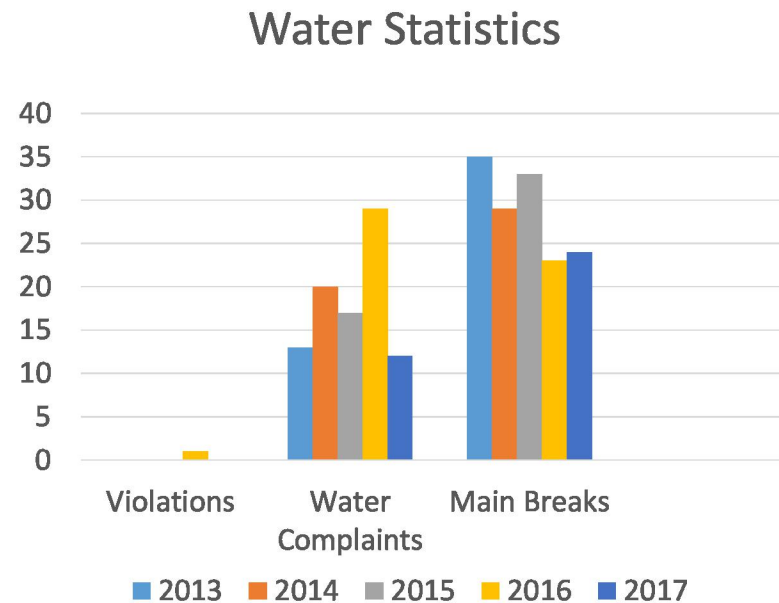
- 1.90 Billion Gallons of Water Treated per year
- 600 fire hydrants flushed (biannual frequency)
- 1,100 valves exercised
- 2,300 feet of water mains replaced
- 9,707 Water Customer Accounts
 - 9,930 Meters read per month
 - 34,000 Utility Bills per month
- 798 Irrigation Water Customers served
- 14,000 Utility Locate Tickets (FY18 projection)



New valve machine in FY18

Water Services Division: Water Statistics

- No drinking water violations
- 12 Water quality complaints
- 24 Water main breaks
- 139 million gallons of unaccounted for water loss (~7%)

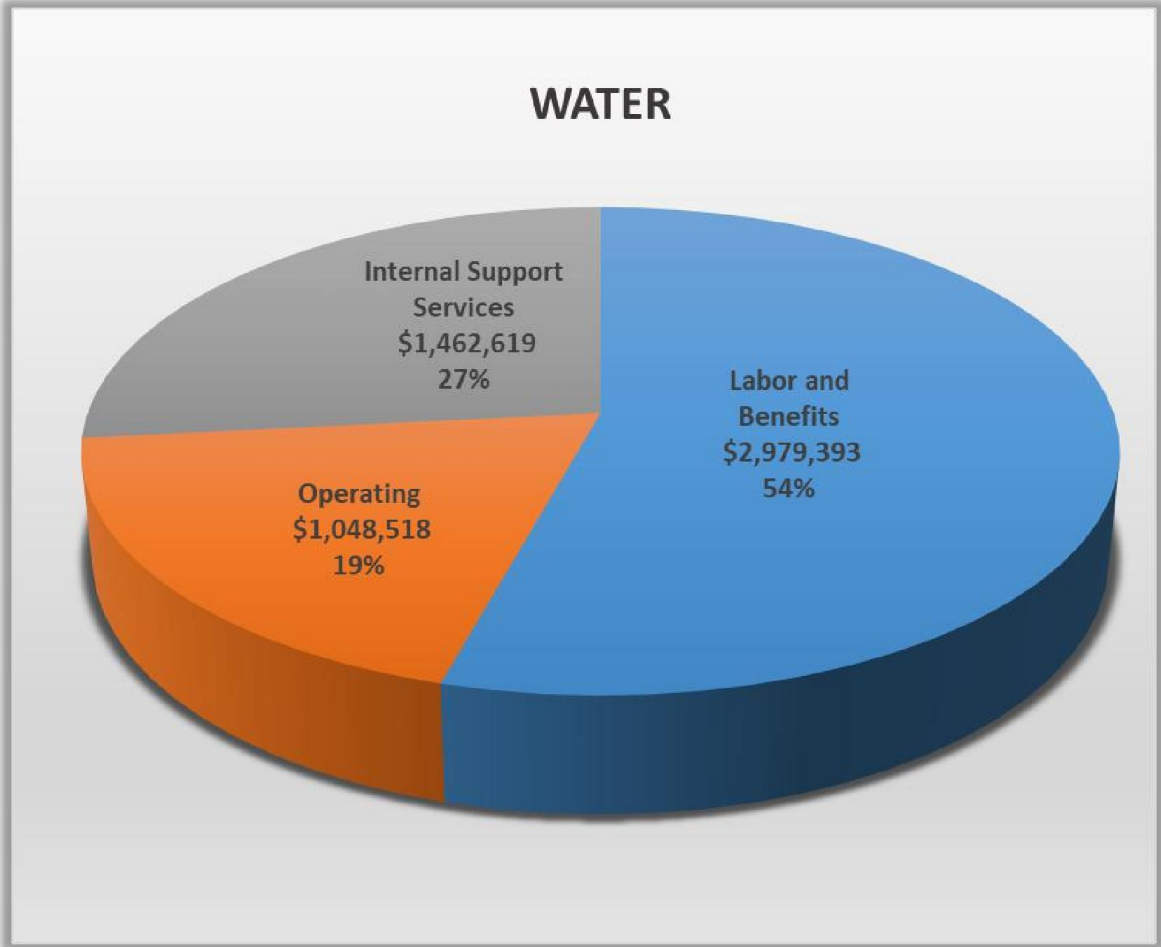
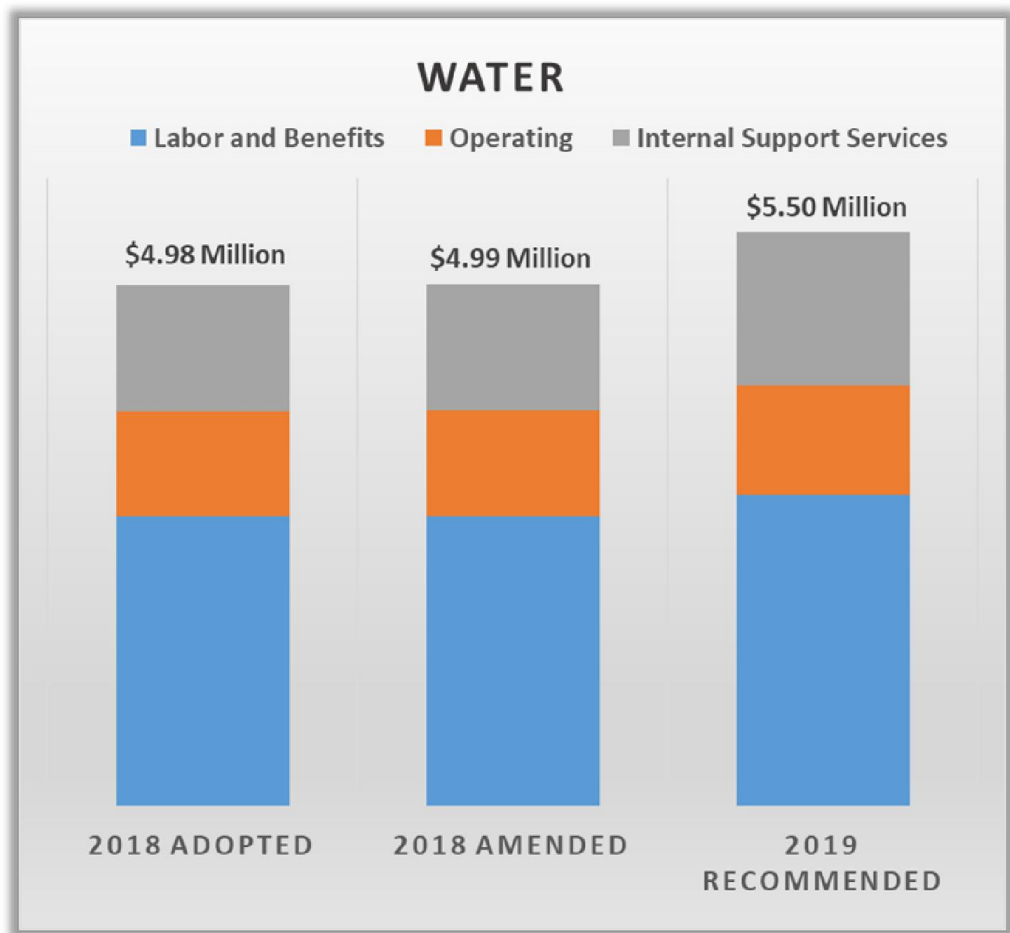


Water Services Division: Budget Overview

- Rate Increases
 - In-City Water: 6%
 - Kannah Creek Water: 0%
 - Raw Water Irrigation Rates: \$1.60/1,000 gallons (subject to Rate Study)
 - Ridges Irrigation: 5%
 - Bulk Water Fill Stations: 6%
- Operating Costs
 - Expenses updated based on actual trends
 - Increase materials and supplies costs to accelerate meter change out and lead service line replacements
 - Contract services costs for water supply studies and modeling
- External Factors
 - Chemical Cost increases
- Labor Changes
 - Replace Water Operations Supervisor with Lead Water Plant Operator
 - Create Utilities Asset Manager position
 - Add one seasonal employee

Utilities Department \$5.50 million

Water Operating Budget

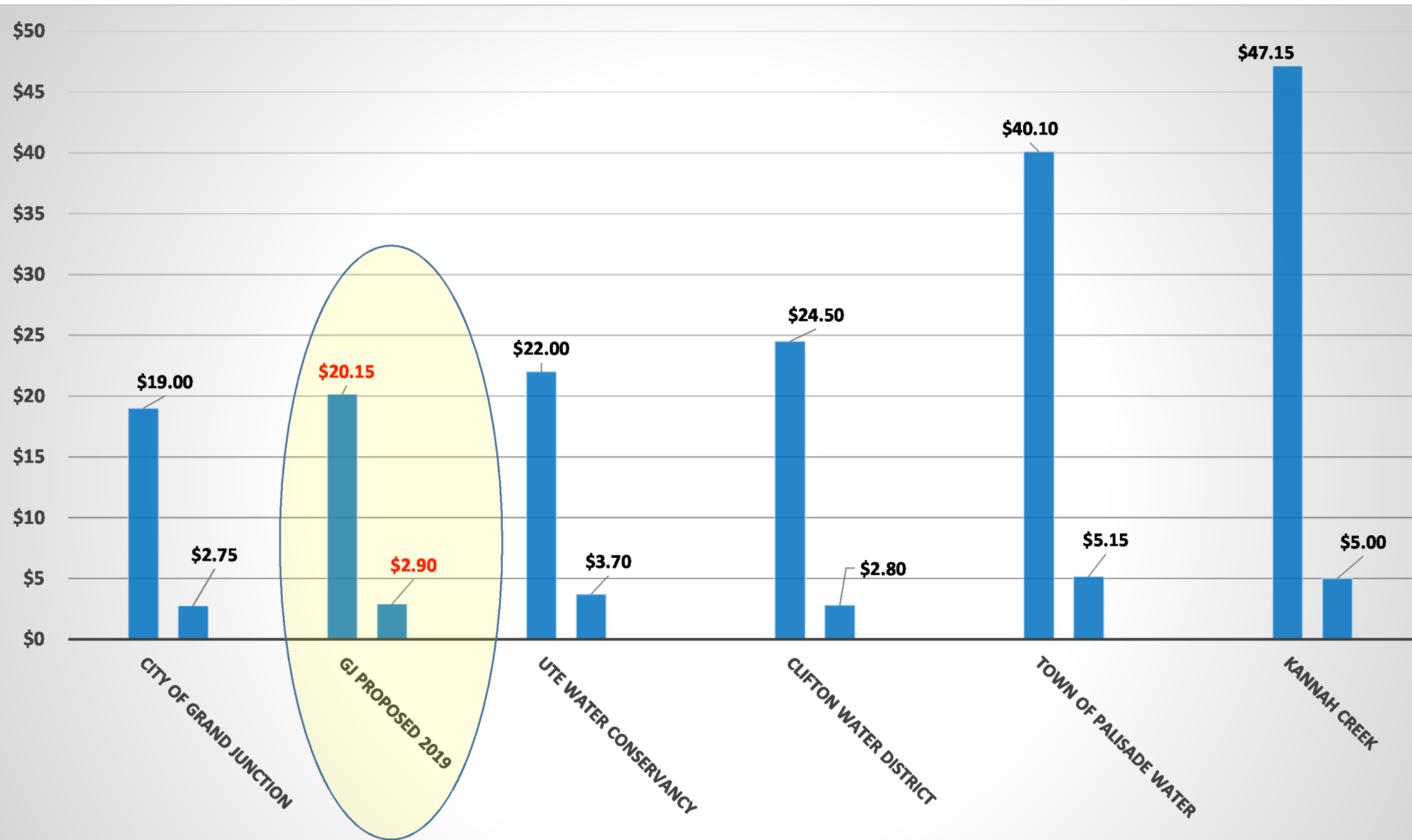


Water Fund: Capital Projects

Water Supply	
Carson Lake Dam Rehabilitation	\$200,000
Flow Line Replacements	\$1,540,000
Raw Water Reservoir #4 Rehabilitation	\$250,000
Somerville/Anderson Ranch Improvements	\$25,000
Water Distribution	
Raw Water Irrigation Supply Line and Potable Water Line Replacement	\$2,500,000
Installation of Fiber Optic Line to the Water Plant	\$84,000
Water Line Replacements	\$773,000
Water Meter Replacements	\$570,000
Water Treatment	
Water Treatment Plant Modification	\$50,000
Kannah Creek Water System Improvements	\$25,000
Laboratory	
Lab Equipment Replacement	\$140,000
Ridges Irrigation – Shadow Lake Dredging	\$100,000
Total Capital	\$6,257,000



Grand Valley 2018 Water Rates



Next Steps

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