CITY OF GRAND JUNCTION



2002 Action Plan

a part of the 2001 Five-Year Consolidated Plan

4 CFR Part 91--consolidated submissions for community planning and development programs

June 5, 2002

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INTRODUCTION

The City of Grand Junction was designated as an Entitlement Community by the U.S. Department of Housing and Urban Development in 1996 when the County's population reached 100,000. This designation entitles Grand Junction to an annual grant of funds under the Community Development Block Grant Program (CDBG). To be eligible for funding the City must submit a Consolidated Plan, which serves as a federally required planning document that guides community development efforts in Grand Junction. The City of Grand Junction adopted its' Five-Year Consolidated Plan on June 6, 2001.

The primary objective of Title I of the Housing and Community Development Act of 1974, as amended, is the development of viable urban communities by providing decent housing and a suitable living environment and expanding economic opportunities, principally for persons of low- and moderate-income. The content and structure of the Consolidated Plan follows regulations and guidelines promulgated by the U.S. Department of Housing and Urban Development (HUD).

This 2001 Five-Year Consolidated Plan marked the continuation of an on-going community development planning process for Grand Junction. The intent of the process is to develop a set of local priority needs and objectives through a coordinated effort with special emphasis on citizen participation and interagency involvement. The City of Grand Junction Community Development Department is the lead organization in the development of the City Consolidated Plan and subsequent one year Action Plans which help implement the goals and strategies in the Plan.

The 2002 CDBG Action Plan is year two of the 2001 Five-Year Consolidated Plan. This Action Plan is an addendum to Chapter Six of the Consolidated Plan and upon adoption will not replace, but become a part of the City's 2001 Five-Year Consolidated Plan.

2002 Program Year Action Plan

A Part of the 2001 Five-Year Consolidated Plan

City of Grand Junction, Colorado

Community Development Block Grant Entitlement Program (CDBG)

EXECUTIVE SUMMARY

of 2001 Five-Year Consolidated Plan (Revised)

Introduction

In 1996 the federal government established Grand Junction as a community entitled to receive Community Development Block Grant Funds. Every five years the City prepares and adopts a new five-year consolidated plan. The City adopted the 2001 Five-Year Consolidated Plan on June 6, 2001. In addition, each year the City prepares and adopts a program year action plan, which becomes a part of the five-year consolidated plan. Applications for CDBG funds are made available to all interested parties in March with an April deadline for each Program Year. Applications that are funded become a part of the respective program year action plans.

Community Profile

Centrally located between Denver and Salt Lake City, Grand Junction is the largest city on the Western Slope of Colorado and serves as the County Seat for Mesa County. The City's population has grown nearly 45 percent in the last decade to approximately 44,000. The surrounding Grand Valley has about 95,000 residents, and Mesa County's population is approximately 118,000.

Since suffering an economic slump in the mid-1980s, Grand Junction's population and economic indicators now exceed the highest levels of the boom period of the late 1970s and early 1980s. Grand Junction continues to expand its role as the regional trade, services, finance, education, transportation, and health care hub for Western Colorado and Eastern Utah.

While the area's economy has demonstrated strong growth, housing market appreciation far exceeds wage increases. Housing costs have increased an average of 8.5 percent per year for rentals, and 8.7 percent per year for sale units. Wages, meanwhile, have increased approximately 4.4 percent annually over the same period. These trends are expected to continue for the foreseeable future.

Planning Process

The City adopted a Citizen Participation Plan in 1996 to describe citizen involvement in the Five-Year Consolidated Plan (Plan) and annual Program Year Action Plans. The Community Development Department of the City of Grand Junction, as lead agency for the development of the Program Year Action Plan, has invited extensive citizen involvement in Plan creation. The findings and needs identified by those who serve

and work with the very low- to moderate-income populations are the basis of the Plan's development.

Housing Needs

Population growth in Grand Junction has significantly exceeded growth in the number of affordable housing units. Waiting lists for the limited number of existing assisted housing units are a year or more. As a consequence of these and other conditions, the need for over 6,300 additional assisted housing units is critical (2001 estimate).

In Grand Junction, housing costs have increased as much as 207 percent while wages have increased only 46.3 percent during the 1990's to an average of \$22,355 in 2000. Over half of all workers in Mesa County are employed in the Retail and Service sectors, historically among the lowest paying jobs in Mesa County.

One of the most disturbing indicators of need is the number of households whose income places them at or below 150 percent of the poverty guidelines established by the U.S. Department of Health and Human Services. The number of people in Mesa County at or below 150 percent of poverty level grew from 29.3 percent of the total population in 1993 to 45.4 percent in 1997 (the most recent figures available).

Due to low area wages, it is estimated that 44 percent of all renters are unable to afford the Fair Market Rent of a modest two-bedroom apartment and 58 percent are unable to afford a three-bedroom unit. Over 23 percent of the local workforce is considered "low-income" or "in poverty" while working 40 hours per week.

Based upon Poverty Levels and Low Income Guidelines, 7,830 households in Grand Junction cannot afford to pay market rate rent and need assisted housing (2001 estimate). The 2001current inventory of assisted housing units meets only 15 percent of the need.

Homeless Needs

Homelessness presents a growing challenge to Grand Junction. The combination of low local wages and rising housing costs is making a growing percentage of the general population vulnerable to loss of housing, and making it much more difficult for the homeless to work their way off of the streets. In addition, the high percentage of individuals and families without health insurance benefits makes many households vulnerable to housing loss in the event of an expensive major illness.

Local data collection about the homeless has been primarily anecdotal and informal, as there has not until recently been a coordinated community effort to build local demographic statistics. Although it is very difficult to accurately determine the number of homeless, a point-in-time survey conducted in March 2001 indicates that there are approximately 500 homeless persons in Grand Junction.

A series of planning sessions were conducted to identify needs and develop action plans and a Continuum of Care to address this challenge. The highest priority homeless needs identified through this process are for an emergency shelter, transitional housing, case management, and housing placement for individuals and families.

The Continuum of Care Plan, completed in the summer of 2001 by a coalition of community homeless service providers, is intended to provide a continuous network of housing and service support for persons working to permanently leave the streets.

Special Needs Housing

Due to the fact that Grand Junction is the largest community on the Colorado Western Slope and Eastern Utah, medical and other special needs services are provided here that are not available in smaller communities. As a consequence, the percentage of the special needs population in Grand Junction is higher than surrounding communities at approximately 12 percent of the total population. The ability of persons with chronic mental illness, physical and developmental disabilities, and HIV / AIDS to compete in the housing market for appropriate housing at an affordable price is limited in many cases by their lack of income and also by their need for special housing accommodations. Based upon local 2001 estimates, a total of 1,073 additional assisted housing units are needed to meet the existing housing need for this subpopulation.

Anti-Poverty Strategy

The Anti-Poverty Strategy is an effort to reduce the number of people earning low- to moderate-income wages and at risk of homelessness. This Strategy, described in Chapter 5 of the 2001 Five-Year Consolidated Plan, describes community activities to:

- Increase local pay rates;
- Increase the employability of recipients of public benefits;
- Attract higher paying employers to Grand Junction;
- Increase access to employment through expansion of the service area and hours of operation of the public transportation system and through the availability of responsible affordable childcare;
- Foster increased household stability through educational programs, drug and alcohol rehabilitation programs, and services to persons with special needs;
- Support efforts to reduce the possibility of catastrophic expense through the
 provision of essential healthcare to the uninsured and the availability of effective
 public transportation to reduce the dependence of low-income persons on private
 automobiles and their associated costs.

Strategic Plan

The Strategic Plan summarizes the community's work plan for addressing the needs discussed above. The 2001 Five-Year Consolidated Plan integrates economic, physical, environmental, community and human development activities in Grand Junction in a comprehensive and coordinated manner so that agencies, groups, and all citizens can work together to improve the quality of life of its residents. For each Priority and Category of need, specific Objectives and Strategies have been identified which define how the community will respond over the life of the five year consolidated plan.

The four Consolidated Plan Priorities for Allocation of CDBG funds are as follows:

Historically, the City of Grand Junction has determined its role to be the provision of basic citizen services such as public works and utilities, police and fire protection, parks and recreation, general planning, code enforcement, and local economic development. The City has defined numerous non-housing community development needs, including streets and public facilities remodel and repair, improvements in City infrastructure, and maintenance and development of city parks. Recognizing that the cost of meeting these objectives exceeds the amount of CDBG funds allocated to Grand Junction by HUD, several of these needs are budgeted in the City's Capital Improvement Plan.

Need for Affordable Housing

Priority Need Category: Increase the Inventory of Affordable Housing Units
Objective 1 Increase the number of affordable rental housing units

Objective 2 Increase the number and type of home ownership opportunities available to low- to moderate-income homebuyers

Objective 3 Remove or reduce substandard housing units

Objective 4 Preserve existing stock of affordable housing units

Needs of the Homeless

Priority Need Category: Prevent and Reduce Homelessness

Objective 1 Provide shelter for homeless adults

Objective 2 Provide shelter for homeless families

Objective 3 Increase the number of transitional housing units with support services for homeless individuals and families

Objective 4 Improve homeless prevention activities

Needs of Special-Needs Populations and Other Human Service Needs

Priority Need Category: Other Special Needs

Objective 1 Increase the capacity of existing medical and dental facilities
Objective 2 Increase the number of group homes that can accommodate individuals with physical and cognitive disabilities

Priority Need Category: Youth

Objective 1 Increase the quality of affordable childcare for children of the

working poor and people entering the workforce

Objective 2 Increase the availability of drug and alcohol counseling

Objective 3 Promote healthy recreational activities

Though the competition for CDBG funds has continually increased since program inception, the City has made an effort to balance disbursement of these funds between the various needs of the community. It is the City's goal to continue the balanced use of CDBG funds between the four priority community concerns through the term of this 2001 Five-Year Consolidated Plan.

Program Year Action Plans

The purpose of the Program Year Action Plan is to identify One-Year Strategies for each of the Objectives set in the 2001 Five-Year Consolidated Plan. The One-Year Strategies are accomplished by utilizing a variety of resources, including the annual allocation of CDBG funds. For each program year, a new one-year action plan is completed and adopted as part of the five year consolidated plan.

2001 Program Year Action Plan:

On May 16, 2001 the Grand Junction City Council approved 2001 CDBG funding requests totaling \$504,000 for six projects. A full discussion of the 2001 Action Plan can be found in Chapter 6 of the 2001 Five-Year Consolidated Plan.

2002 Program Year Action Plan:

On May 15, 2002 the Grand Junction City Council approved 2002 CDBG funding requests totaling \$494,000 for the following seven projects.

- **1. City of Grand Junction CDBG Administration (\$50,000)** Administration and planning costs to run the CDBG Entitlement program.
- 2. Grand Valley Catholic Outreach Soup Kitchen (\$50,000) Equipment/ Materials for Soup Kitchen relocation The Soup Kitchen is moving to a new expanded location allowing them to serve more people in need. Funds would be used to purchase equipment and materials such as a food processor, food mixer, food slicer, 30 tables and 120 chairs, two preparation tables, dishwasher with drying counters, walk in cooler, walk in freezer, and cabinetry.
- 3. Western Region Alternative to Placement (WRAP) (\$10,000) Matching fund dollars for State funding This request is to match state funds, dollar for dollar up to \$10,000, for the WRAP program. CDBG funds will help provide an increase in client services to avoid out of home placement for youth, maintain youth at the lowest level of care and to support family unification.
- **4.** Homeward Bound of the Grand Valley, Inc. (\$10,000) Bunk beds for the Community Homeless Shelter This request is to fund the purchase of bunk beds to increase the number of beds in the homeless shelter.
- 5. Western Slope Center for Children (\$101,280) Interior Remodel/ Renovation Funds to be used to remodel and renovate the interior to create interview and exam rooms, and remodel two kitchens and bathrooms. In addition, a washer and dryer will be added. An exterior deck and exterior siding will be renovated or replaced. The parking lot will be resurfaced and an outdoor play area for children will be constructed.
- **6. Grand Junction Housing Authority (\$41,720)** Predevelopment design of Affordable Housing project Predevelopment/Design/Market Analysis &

Engineering Costs for affordable housing on GJ Housing Authority's vacant property at 276 Linden Avenue.

7. City of Grand Junction (\$231,000) – Bass Street Drainage Improvement Project - The purpose of this project is to construct a new storm drain in Bass Street to prevent flooding of the West Lake Mobile Home Park caused by storm runoff from up stream drainage basins. This project will include installation of a new 30 inch storm drain pipe in Bass Street from Independent Avenue to West Hall Avenue (approximately 900 feet) and elevating the crown in Bass Street to contain storm water on the east side of the street. The proposed storm drain will collect storm runoff entering Bass Street from the east and convey it to a 48 inch storm drain recently installed in Independent Avenue.

2002 PROGRAM TOTAL \$494,000

2002 PROGRAM YEAR ACTION PLAN

The purpose of the Program Year Action Plan is to define the current program year activities to be completed toward full implementation of the Five-Year Consolidated Plan. This one-year action plan discusses activity to occur from September 1, 2002 through August 31, 2003. Program Year activities are accomplished through the use of a variety of resources, including the annual allocation of CDBG Funds.

2002 Program Year Community Development Block Grant Awards

On May 15, 2002, the Grand Junction City Council approved 2002 CDBG funding requests totaling \$494,000 for the seven projects listed in Exhibit 6-1 below. A description of each funded activity is provided in the 2002 Program Year Objectives and Program Year Activities sections in this chapter and on HUD Table 3.

Exhibit 6-1

| 2002 Community Development Block Grant Recipients | | | | |
|---|--|-------------|--|--|
| Organization | Activity | Grant Award | | |
| CDBG Administration | Administration and Planning costs | \$ 50,000 | | |
| Grand Valley Catholic Outreach | Homeless Transitional Housing | \$ 50,000 | | |
| Western Region Alternative to Placement (WRAP) | Matching funds for client services | \$ 10,000 | | |
| Homeward Bound of the Grand Valley | Purchase bunk beds for the Homeless Shelter | \$ 10,000 | | |
| Western Slope Center for Children | Interior Remodel and Renovation | \$ 101,280 | | |
| Grand Junction Housing Authority | Predevelopment/Planning and Engineering for affordable housing | \$ 41,720 | | |
| City of Grand Junction (Public Works) | Bass Street Drainage Improvements | \$ 231,000 | | |
| Total Funds Awarded \$ 494,000 | | | | |

2001 Five-Year Consolidated Plan Priorities for CDBG Funds

The Grand Junction City Council has identified the following four priorities for CDBG Funding for the next five years:

Need for Non-Housing Community Development Infrastructure;

Need for Affordable Housing;

Needs of the Homeless;

Special-Needs Population and Other Human Service Needs.

The following sections review the Five-Year Consolidated Plan Objectives and Strategies and describe 2002 Program Year Activities utilizing CDBG funds and other resources.

Need for Non-Housing Community Development Infrastructure

Historically, the City of Grand Junction has determined its role to be the provision of basic citizen services such as public works and utilities, police and fire protection, parks and recreation, general planning, code enforcement, and local economic development. The City has defined numerous non-housing community development needs, including streets and public facilities remodel and repair, improvements in infrastructure, and maintenance and development of city parks. Recognizing that the cost of meeting these objectives exceeds the amount of CDBG funds allocated, several of these needs are budgeted in the City's Capital Improvement Plan.

A. Five Year Objectives and Strategies:

Objective 1 Provide ongoing and improved water and sewer service

Strategy 1: Phased over the five year plan the City will expend \$37.2 million on water and sewer service improvements throughout the city.

Objective 2 Improve street and pedestrian systems

Strategy 1: Phased over the five year plan the City will expend \$46.3 million on street system improvements.

Strategy 2: Phased over the five year plan the City will expend \$2.5 million on citywide neighborhood sidewalk improvements.

Objective 3 Provide ongoing and improved storm sewer service

Strategy 1: Phased over the five year plan the City will expend \$10.1 million on citywide storm drainage improvements.

Objective 4 Improve parks and recreation facilities

- Strategy 1: Phased over the five year plan the City will expend \$4.2 million to provide general maintenance and upgrades to parks and recreation facilities throughout the city.
- Strategy 2: The City has budgeted \$1.7 million for acquisition of land for and improvements to neighborhood parks throughout the city.

Objective 5 Provide for ongoing maintenance and new construction of public facilities

- Strategy 1: The City has budgeted \$1 million for a new fire station by the year 2005.
- Strategy 2: The community is raising funds to construct a new library building by the year 2006 at the cost of up to \$4.5 million.
- Strategy 3: The City has budgeted \$500,000 to be expended in the five year plan to acquire land for expansion / construction of City Shops facilities.
- Strategy 4: The City has budgeted \$1.2 million to be expended in the five year plan for improvements to and construction of public parking facilities.
- Strategy 5: The City has budgeted \$377,800 to be expended in the five year plan for solid waste disposal system improvements.
- Strategy 6: The City has budgeted \$2 million to be expended in the five year plan for abatement and removal of asbestos for public facilities.

B. 2002 Program Year Objectives, Performance Measures, and Project Locations

- The City will expend \$6,675,937 to improve street and pedestrian systems throughout the City.
- The City will expend \$4,199,898 to improve water and sewer systems throughout the City
- The City will expend \$ 1,482,423 to improve storm sewer systems throughout the City. Included in this number is \$231,000 of Program Year 2002 CDBG funds.
- The City will expend \$1,654,000 to improve parks and recreation facilities.

 The City will expend \$820,380 for ongoing maintenance and construction of public facilities

C. 2002 Program Year Activities:

City of Grand Junction CDBG
Bass Street Drainage
Improvement Project
located in Bass Street from
Independent Avenue to
West Hall Avenue. This
project will include
installation of a new 30 inch
storm drain pipe in Bass
Street from Independent
Avenue to West hall
Avenue (approximately 900
feet) and elevating the



crown in Bass Street to contain storm water on the east side of the street. The proposed storm drain will collect storm runoff entering Bass Street from the east and convey it to a 48 inch storm drain recently installed in Independent Avenue.

Resources:

a. Funds Committed or Received

2002 Program Year CDBG Funds \$ 231,000

Other Infrastructure Improvements: The following specific activities are budgeted for the 2002 Program Year in the City's Capital Improvement Plan. Projects include street, pedestrian, water and sewer, and storm sewer system improvements.

| • | Contract Street Maintenance | \$ 1,151,437 |
|---|--|-----------------|
| • | Neighborhood Alley Improvements | \$ 326,000 |
| • | Curb, Gutter & Sidewalk Improvements/Replacements | \$ 494,000 |
| • | Accessibility Improvements | \$ 50,000 |
| • | 29 Road Improvements from 1-70B to F Road | \$ 1,000,000 |
| • | Riverside Parkway; Highway 340 to Highway 50 | \$ 200,000 |
| • | Street Light & Traffic Control / Calming Updates | \$ 648,500 |
| • | Urban Trails Implementation | \$ 49,000 |
| • | Intersection Improvements Citywide | \$ 75,000 |
| • | Reconstruct G and 25 Roads Intersection | \$ 430,000 |
| • | South Camp Road Trail Enhancement | \$ 317,000 |
| • | Highway 340 Corridor Improvements | \$ 30,000 |
| • | Bookcliff Avenue Reconstruction; 9 th to 12 th Streets | \$ 500,000 |
| • | Independent Ave; 25.5 Road to 1 st Street | \$ 1,105,000 |

| • | St. Mary's Intersection Improvements | \$ 300,000 |
|---|---|--------------|
| • | Water Line Replacements / Plant Upgrade | \$ 448,783 |
| • | Move Kannah Creek Flowline / Orchard Mesa | \$ 2,112,000 |
| • | Sewer Trunk Line Extensions | \$ 586,000 |
| • | Sewer Line Repair / Replacement | \$ 606,191 |
| • | Sewer Plant Improvements | \$ 446,924 |
| • | Leach Creek / Airport Detention Basin | \$ 1,038,738 |
| • | Storm Drain Improvements – Citywide | \$ 212,685 |

 Parks and Recreation Facilities: The following specific activities are budgeted for the 2002 Program Year in the City's Capital Improvement Plan. Projects include streetscape improvements, community-wide parks improvements and neighborhood parks development and improvements.

| Major Park Development | \$ 695,000 |
|---|---------------|
| • Lincoln Park Improvements (Irrigation/Track Resurface) | \$ 325,000 |
| Trail Construction – Canal ROW | \$ 50,000 |
| Land Acquisition for Neighborhood Parks | \$ 75,000 |
| Parks Improvements – Citywide | \$ 509,000 |

4. Maintenance and Construction of Public Facilities: The following specific activities are budgeted for the 2002 Program Year in the City's Capital Improvement Plan. Projects include final renovation upgrades to Two Rivers Convention Center and improvements to the City's public swimming facilities.

| • | Initial Phase Fire Station #5 | \$ 131,040 |
|---|---|------------|
| • | Upgrades to Convention Center, Swimming Pools | \$ 689,340 |

Need for Affordable Housing

A. Five Year Objectives and Strategies:

Objective 1 Increase the number of affordable rental housing units

Strategy 1: Phased over the five year plan, the Grand Junction Housing Authority will develop a minimum of 100 units for lease and / or sale.

Strategy 2: Within two years, the Grand Junction Housing Authority will apply to expand the Section 8 Voucher Program.

Strategy 3: Phased over the five year plan, The Energy Office will develop new and / or purchase and rehabilitate 300 rental housing units.

Objective 2 Increase the number and type of home ownership opportunities available to low- and moderate-income homebuyers

Strategy 1: Within the next two years, The Energy Office will

- establish a Comprehensive Home Ownership Program
- Strategy 2: Each year, The Energy Office will develop 10 units of sweat-equity housing in the city and an additional 15 units in the County.
- Strategy 3: Within the next three years, Habitat for Humanity will have developed 11 homes for sweat-equity ownership.
- Strategy 4: Phased over the next four years, the Grand Junction Housing Authority will develop new and / or rehabilitate a minimum of 100 units for sale and / or for lease.
- Strategy 5: The Grand Junction Housing Authority will teach low-income renters the characteristics of good tenants and the steps to take toward home ownership.

Objective 3 Remove or reduce substandard housing units

Strategy 1: The Energy Office and the Grand Junction Housing Authority will rehabilitate substandard housing as they implement Objective 1 Strategies 1 and 3.

Objective 4 Preserve existing stock of affordable housing resources

- Strategy 1: The Grand Junction Housing Authority will work to preserve all existing Section 8 vouchers.
- Strategy 2: The Grand Junction Housing Authority, The Energy Office, HUD, and the Colorado Housing and Finance Authority will work together whenever possible to preserve the existing affordable housing inventory.

B. 2002 Program Year Objectives, Performance Measures, and Project Locations

- The Grand Junction Housing Authority will complete the predevelopment planning and design/engineering for a multi-family affordable housing development on 7.5 acres it owns at 276 Linden Avenue.
- The Energy Office will rehabilitate its Project 91 affordable housing in Central Grand Junction.
- Habitat for Humanity will complete subdivision infrastructure at 2844
 Kennedy Avenue for 11 new homes and fully construct 2 homes in that subdivision for low-income households.
- The Energy Office will construct 25 sweat-equity owner-occupied homes throughout the City and County by September 2003.
- The Energy Office will begin program development, financing and budget creation, and associated activity toward creation of the Comprehensive Home Ownership Program to become operational by September 2003.

 The Grand Junction Housing Authority will apply for additional Section 8 vouchers available to Grand Junction.

C. 2002 Program Year Activities:

1. The Grand Junction Housing Authority will complete by September 2003 the predevelopment planning, design and engineering for low income housing on a 7.5 acre vacant parcel located at 276 Linden Avenue.

Predevelopment cost cost is estimated at \$41,720.



Resources:

b. Funds Committed or Received

2002 Program Year CDBG Funds \$ 41,720

- 2. The Energy Office will rehabilitate Garden Village Apartments (Project 91) at 2601 Belford Avenue in central Grand Junction to preserve these units for low-income households by year-end 2003. Total rehabilitation cost is \$800,000.
- 3. Habitat for Humanity will construct 11 new owner-occupied homes at 2844 Kennedy Avenue, Grand Junction by the end of 2003. By Fall 2002 infrastructure for all homes will be completed, and 2 homes will be fully constructed. All homes will be owner occupied and the owners will invest sweat-equity in the home by participating in the construction process. Total project cost \$780,000.
- 4. The Energy Office will construct 25 sweat-equity owner-occupied homes at a cost of \$2,500,000 in the City and / or County by September 2003.
- 5. The Grand Junction Housing Authority will submit an application for additional Section 8 Vouchers.
- 6. The Energy Office will begin program development and associated activity for its Comprehensive Home Ownership Program scheduled to become operational by September 2003.

Needs of the Homeless

A. Five Year Objectives and Strategies:

Objective 1 Provide shelter for homeless adults

Strategy 1: Within the next two years, the Grand Junction Community Homeless Shelter will be expanded and become a year-round facility with the support of the Grand Junction Housing Authority and other key partners.

Objective 2 Provide shelter for homeless families

Strategy 1: Within the next two years, the Grand Junction Community Homeless Shelter will accommodate homeless families in the new enlarged permanent shelter.

- Objective 3 Increase the number of transitional housing units with support services for homeless individuals and families
 - Strategy 1: Within two years the Rescue Mission will develop up to 10 transitional beds for homeless families.
 - Strategy 2: Within two years Grand Valley Catholic Outreach will develop a transitional housing program for up to 25 individuals.
- Objective 4 Improve homeless prevention activities
 - Strategy 1: Within three years, the Salvation Army will expand its residential drug / alcohol treatment program by 20 beds.
 - Strategy 2: Gateway Youth & Family services will expand its drug and alcohol counseling services to youth and adults.
 - Strategy 3: Grand Valley Catholic Outreach will expand its Day Center and Soup Kitchen services to the poor
 Strategy 4: The Grand Junction Housing Authority will conduct renters education, and other life skills classes to increase the housing retention capacity of the residents of its affordable housing units.
 - Strategy 5: Grand Valley Catholic Outreach will provide the support services outlined in Objective 3 in its transitional housing facility.
- B. 2002 Program Year Objectives, Performance Measures, and Project Locations
 - Grand Valley Catholic Outreach will relocate its Soup Kitchen and other homeless/low income services to a new and larger location allowing them to serve a larger number of homeless and low income people within the next year.

- Homewardbound of the Grand Valley, Inc. will increase the number of beds available at the community homeless shelter within the next year.
- Grand Valley Catholic Outreach will obtain the funding and develop a scattered site transitional housing program by September 2003.
- The Rescue Mission will raise the funds and apply for the construction permits required to add 8-10 beds of transitional housing to their existing facility. These housing units are due for completion by May 2003.
- The Salvation Army will obtain financing, gain site control and associated approvals to house its expanded drug and alcohol rehabilitation program toward opening this program by September 2003.
- The Grand Junction Housing Authority will create the curriculum and begin providing classes to educate renters in regard to renter / landlord responsibilities, movement toward home ownership, home owner responsibilities, and other life skills classes.
- Homewardbound, Catholic Outreach and the Veterans Administration will start up a transitional program for homeless veterans in the Grand Valley.
- Grand Valley Coalition for the Homeless will conduct a community wide education campaign on homelessness to include information through the media.

C. 2002 Program Year Activities:

1. Grand Valley Catholic
Outreach will relocate its soup
kitchen and other homeless/low
income services to a new and
larger facility located at 245
South First Street by the end of
2003.

Resources:

a. Funds Committed or Received

Sisters of Charity \$ 20,000

Outreach Endowment Funds \$100,000

2002 Program Year CDBG Funds \$ 50,000

b. Additional Funding Requests

Gates Foundation \$ 50,000



| | Johnson Foundation | \$ 25,000 |
|----|----------------------------------|--------------|
| | Coors Foundation | \$ 25,000 |
| | Bonfils-Stanton Foundation | \$ 10,000 |
| | El Pomar Foundation | \$ 50,000 |
| | Benedictine Sisters of Covington | \$ 10,000 |
| C. | In-kind Contributions | |
| | Volunteer Labor | \$ 49,920 |
| | Furnishings | \$ 14,360 |
| | Architectural Design/Drawings | \$ 70,000 |
| | Equipment | \$ 6,504 |

2. Homewardbound of the Grand Valley, Inc. will increase the number of beds in the Community Homeless Shelter at 2853 North Avenue, raising the number of beds from the current 62 to the maximum the facility is allowed to have, 87 under the fire code. This project will be completed within the 2002 CDBG program year. Projected cost is \$10,000.



Resources:

a. Funds Committed or Received

2002 Program Year CDBG Funds \$ 10,000

- Grand Valley Catholic Outreach will rent housing units for transitional housing and provide support services for 15 individuals and 2 families for a 12-24 month residency term. 2001 Program Year CDBG Funds is \$10,000. Annual project cost is \$245,349.
- 4. The Rescue Mission will raise the funds and apply for the construction permits required to develop 8-10 beds of transitional housing for families at their existing site in Grand Junction. The project is planned for completion by May 2003.
- 5. The Salvation Army will obtain financing, gain site control and associated approvals for a facility to house its expanded drug and alcohol rehabilitation program. This program will house men and women for 6 months while residents maintain sobriety and develop the employment and social skills needed to successfully reintegrate with the larger culture.
- The Grand Junction Housing Authority conducts ongoing classes in renters
 education, home ownership counseling and other life skills classes to
 increase the housing retention capacity of residents of its affordable housing
 units.

- Homewardbound, Catholic Outreach and the Veterans Administration will begin a transitional program for homeless veterans in the Grand Valley by the end of 2003.
- Grand Valley Coalition for the Homeless will conduct a community wide education campaign on homelessness to include information through the media (i.e. Radio, television and newsprint).

Special-Needs Population and Other Human Service Needs

A. Five Year Objectives and Strategies:

- Objective 1 Increase the capacity of existing medical and dental facilities
 - Strategy 1: Marillac Clinic will expand its dental facility from eight to 12-14 operatories
 - Strategy 2: Marillac Clinic will expand its medical facility by three exam rooms.
- Objective 2 Increase the number of group homes that can accommodate individuals with physical and cognitive disabilities
 - Strategy: Mesa Developmental Services will construct four six-bedroom group homes specifically designed for individuals with physical and cognitive disabilities.
- Objective 3 Increase the quality of affordable childcare for children of the working poor and people entering the workforce
 - Strategy 1: The Early Childhood Initiative will establish a rating system to measure quality childcare.
 - Strategy 2: In two to five years, Mesa County Department of Human Services and Hilltop Community Resources will enlarge the facility and improve the quality of the childcare available through the Mesa County Workforce Center.
- Objective 4 Increase the availability of drug and alcohol counseling to youth
 - Strategy 1: Gateway Youth & Family Services will expand its drug and alcohol services to youth and adults.
- Objective 5 Promote healthy recreational activities with youth
 Strategy 1: Partners, in collaboration with Hilltop will move and expand its
 computer lab / recreation center.
- B. 2002 Program Year Objectives, Performance Measures, and Project Locations

- Western Slope for Children will continue to rehabilitate their new location at 259 Grand Avenue to better serve children by reducing the trauma of investigations of child abuse and to promote justice and healing.
- Western Region Alternative to Placement (WRAP) will help children
 with wraparound services to avoid out of home placement for youth,
 maintain youth at the lowest level of care and to support family
 reunification.
- Marillac Clinic to start construction and complete all underground infrastructure for the new clinic at 2333 North 6th, Grand Junction. (Project is due for completion December 2002)
- Hilltop Community Resources and the Mesa County Workforce Center will move toward the construction of a new childcare facility at the Workforce Center with the acquisition of construction funding, design completion and approval, and the start of construction by September 2002.
- The Early Childhood Initiative will complete a draft of the rating system to measure quality childcare.

C. 2002 Program Year Activities:

 Western Slope for Children will rehabilitate their new facility at 259 Grand Avenue and provide additional space and amenities that will enhance their services by the end of 2003.

Resources:

a. Funds Committed or Received



2002 Program Year CDBG Funds \$ 101,280

- b. Additional Funding RequestsNone for Rehabilitation of the facility
- c. In-kind Contributions

Architectural Design/Drawings \$ 2,000

2. Western Region Alternative for Placement (WRAP) will provide an increase in program services for children. WRAP provides funding to clients supporting wraparound services to avoid out of home placement for youth, maintain youth at the lowest level of care and to support family unification. Local funding including local CDBG funding is eligible for 100% state dollar match through WRAP's grant through the State of Colorado, Department of Public Safety, Division of Criminal Justice.

Resources:

| a. Funds Committed or Received | | | |
|--------------------------------|-----------------------------------|----|---------|
| | 2002 Program Year CDBG Funds | \$ | 10,000 |
| b. | Additional Funding Requests | | |
| | School District 51 | \$ | 50,000 |
| | MC Dept of Human Services | \$ | 55,000 |
| | CO Division of Criminal Justice | \$ | 150,000 |
| | Gateway Youth and Family Services | \$ | 1,000 |
| | Colorado West Mental Health | \$ | 12,000 |
| | MC United Way | \$ | 24,000 |
| | Hilltop Community Resources | \$ | 24,000 |
| | Client Donations | \$ | 3,000 |
| | Division of Youth Corrections | \$ | 6,073 |
| | CO DHS/PSSF Flex Dollars | \$ | 15,000 |
| | V.A.L.E. | \$ | 5,000 |
| C. | In-kind Contributions | | |
| | Volunteers | \$ | 81,112 |

- 3. Marillac Clinic will relocate and enlarge its dental Clinic from its current location to 2333 North 6th, Grand Junction. The new location will be new construction adjacent its existing operation at the same address, and will increase the number of operators from 8 to 12-14 at a total cost of \$1,813,355. The increased operators will allow Marillac to achieve their goal of 6,719 annual uninsured patient visits and 8,213 annual Medicaid-eligible patient visits by Fiscal Year 2004-2005 an increase of 122 percent and 257 percent as compared with current figures. 2001 Program Year CDBG Funds is \$200,000 for this project.
- 4. Hilltop Community Resources and the Mesa County Workforce Center will move toward the construction of a new childcare facility at the Workforce Center with the acquisition of construction funding, design completion and approval, and the start of construction by September 2002.
- 5. The Early Childhood Initiative will complete a draft of the rating system to measure quality childcare in Mesa County.

<u>Monitoring</u>

See Consolidated Plan Chapter 8 "Monitoring" (page 92).

Evaluate and Reduce Lead-Based Paint Hazards

See Consolidated Plan Chapter 5 "Lead-Based Paint Hazards" (page 58).

Reduce the Number of Poverty Level Families

See Consolidated Plan Chapter 5 "Anti-Poverty Strategy" (page 59).

Develop Institutional Structure

See Consolidated Plan Chapter 2 "Institutional Structure" (page 23).

Enhance Coordination Between Public and Private Housing and Social Service Agencies

See Consolidated Plan Chapter 5 "Coordination" (page 61).

